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SEI INVESTMENTS CO

Form 10-Q

April 25, 2019

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seic:InvestmentManagementFeesFromInvestmentProductsMember seic:InstitutionalInvestorsMember 2019-01-01
2019-03-31 0000350894 country:GB 2019-01-01 2019-03-31 0000350894
seic:InvestmentProcessingFeesPaaSMember seic:InvestmentAdvisorsMember 2019-01-01 2019-03-31 0000350894
seic:InvestmentProcessingFeesSaaSMember seic:InstitutionalInvestorsMember 2019-01-01 2019-03-31 iso4217:USD
xbrli:shares xbrli:pure seic:Lawsuit xbrli:shares iso4217:USD

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE
ACT OF 1934

For the quarterly period ended March 31, 2019

or

TRANSITION REPORT PURSUANT TO SECTION 13 OF 15(d) OF THE SECURITIES EXCHANGE ACT
OF 1934

For the transition period from _____ to _____

Commission File Number: 0-10200

SEI INVESTMENTS COMPANY

(Exact name of registrant as specified in its charter)

Pennsylvania 23-1707341

(State or other jurisdiction of (I.R.S. Employer
incorporation or organization) Identification No.)

1 Freedom Valley Drive, Oaks, Pennsylvania 19456-1100

(Address of principal executive offices) (Zip Code)

(610) 676-1000

(Registrant's telephone number, including area code)

N/A

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for

the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer

Non-accelerated filer Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

The number of shares outstanding of the registrant's common stock, as of the close of business on April 18, 2019:

Common Stock, \$.01 par value 152,520,183

SEI INVESTMENTS COMPANY

TABLE OF CONTENTS

PART I - FINANCIAL INFORMATION

| | Page |
|---|-----------|
| Item 1. Financial Statements. | <u>2</u> |
| Consolidated Balance Sheets (Unaudited) -- March 31, 2019 and December 31, 2018 | <u>2</u> |
| Consolidated Statements of Operations (Unaudited) -- For the Three Months Ended March 31, 2019 and 2018 | <u>4</u> |
| Consolidated Statements of Comprehensive Income (Unaudited) -- For the Three Months Ended March 31, 2019 and 2018 | <u>5</u> |
| Consolidated Statements of Cash Flows (Unaudited) -- For the Three Months Ended March 31, 2019 and 2018 | <u>7</u> |
| Notes to Consolidated Financial Statements Management's Discussion and | <u>8</u> |
| Item 2. Analysis of Financial Condition and Results of Operations. Quantitative and | <u>26</u> |
| Item 3. Qualitative Disclosures About Market Risk. | <u>39</u> |
| Item 4. Controls and Procedures. | <u>39</u> |

**PART II - OTHER
INFORMATION**

| | |
|-------------------------------|-----------|
| Item 1. Legal Proceedings. | <u>40</u> |
| Item 1A. Risk Factors. | <u>41</u> |
| Unregistered Sales of | |
| Item 2. Equity Securities and | <u>41</u> |
| Use of Proceeds. | |
| Item 6. Exhibits. | <u>42</u> |
| Signatures | <u>43</u> |

PART I. FINANCIAL INFORMATION**Item 1. Consolidated Financial Statements.**

SEI Investments Company
Consolidated Balance Sheets
(unaudited)
(In thousands, except par value)

| | March 31, 2019 | December 31, 2018 |
|--|----------------|----------------------|
| <u>Assets</u> | | |
| Current Assets: | | |
| Cash and cash equivalents | \$669,323 | \$754,525 |
| Restricted cash | 3,517 | 3,514 |
| Receivables from investment products | 52,562 | 49,869 |
| Receivables, net of allowance for doubtful accounts of \$633 and \$718 | 333,724 | 315,336 |
| Securities owned | 33,433 | 30,892 |
| Other current assets | 35,049 | 36,676 |
| Total Current Assets | 1,127,608 | 1,190,812 |
| Property and Equipment, net of accumulated depreciation of \$345,129 and \$338,206 | 146,753 | 145,863 |
| Operating Lease Right-of-Use Assets | 45,297 | — |
| Capitalized Software, net of accumulated amortization of \$406,871 and \$395,171 | 307,736 | 309,500 |
| Investments Available for Sale | 109,824 | 111,901 |
| Investments in Affiliated Funds, at fair value | 5,339 | 4,887 |
| Investment in Unconsolidated Affiliate | 56,422 | 52,342 |
| Goodwill | 64,489 | 64,489 |
| Intangible Assets, net of accumulated amortization of \$6,011 and \$5,090 | 30,749 | 31,670 |
| Deferred Contract Costs | 24,145 | 24,007 |
| Deferred Income Taxes | 1,877 | 2,042 |
| Other Assets, net | 32,882 | 34,155 |
| Total Assets | \$1,953,121 | \$1,971,668 |

The accompanying notes are an integral part of these consolidated financial statements.

SEI Investments Company
Consolidated Balance Sheets

(unaudited)

(In thousands, except par value)

| | March 31, 2019 | December 31, 2018 |
|---|----------------|----------------------|
| <u>Liabilities and Equity</u> | | |
| Current Liabilities: | | |
| Accounts payable | \$5,242 | \$10,920 |
| Accrued liabilities | 173,860 | 279,634 |
| Short-term operating lease liabilities | 8,448 | — |
| Deferred revenue | 4,979 | 5,154 |
| Total Current Liabilities | 192,529 | 295,708 |
| Long-term Income Taxes Payable | 803 | 803 |
| Deferred Income Taxes | 56,909 | 57,795 |
| Long-term Operating Lease Liabilities | 41,838 | — |
| Other Long-term Liabilities | 24,492 | 24,215 |
| Total Liabilities | 316,571 | 378,521 |
| Commitments and Contingencies | | |
| Shareholders' Equity: | | |
| Common stock, \$.01 par value, 750,000 shares authorized; 152,276 and 153,634 shares issued and outstanding | 1,523 | 1,536 |
| Capital in excess of par value | 1,111,366 | 1,106,641 |
| Retained earnings | 552,381 | 517,970 |
| Accumulated other comprehensive loss, net | (28,720) | (33,000) |
| Total Shareholders' Equity | 1,636,550 | 1,593,147 |
| Total Liabilities and Shareholders' Equity | \$1,953,121 | \$1,971,668 |

The accompanying notes are an integral part of these consolidated financial statements.

SEI Investments Company
Consolidated Statements of Operations

(unaudited)

(In thousands, except per share data)

| | Three Months Ended March | |
|---|--------------------------|-----------|
| | 31, | |
| | 2019 | 2018 |
| Revenues: | | |
| Asset management, administration and distribution fees | \$313,944 | \$316,209 |
| Information processing and software servicing fees | 86,876 | 89,389 |
| Total revenues | 400,820 | 405,598 |
| Expenses: | | |
| Subadvisory, distribution and other asset management costs | 43,805 | 45,205 |
| Software royalties and other information processing costs | 8,128 | 8,718 |
| Compensation, benefits and other personnel | 130,335 | 124,277 |
| Stock-based compensation | 5,038 | 5,195 |
| Consulting, outsourcing and professional fees | 50,206 | 48,707 |
| Data processing and computer related | 20,992 | 20,591 |
| Facilities, supplies and other costs | 18,745 | 17,613 |
| Amortization | 12,679 | 11,854 |
| Depreciation | 7,331 | 7,122 |
| Total expenses | 297,259 | 289,282 |
| Income from operations | 103,561 | 116,316 |
| Net gain (loss) from investments | 1,279 | (410) |
| Interest and dividend income | 4,257 | 2,502 |
| Interest expense | (157) | (257) |
| Equity in earnings of unconsolidated affiliate | 37,317 | 40,607 |
| Income before income taxes | 146,257 | 158,758 |
| Income taxes | 32,276 | 18,920 |
| Net income | \$113,981 | \$139,838 |
| Basic earnings per common share | \$0.74 | \$0.89 |
| Shares used to compute basic earnings per share | 153,310 | 157,434 |
| Diluted earnings per common share | \$0.73 | \$0.86 |
| Shares used to compute diluted earnings per share | 156,541 | 163,424 |
| The accompanying notes are an integral part of these consolidated financial statements. | | |

SEI Investments Company
Consolidated Statements of Comprehensive Income

(unaudited)

(In thousands)

| | Three Months Ended March 31, | |
|---|------------------------------|-----------|
| | 2019 | 2018 |
| Net income | \$113,981 | \$139,838 |
| Other comprehensive gain, net of tax: | | |
| Foreign currency translation adjustments | 3,397 | 3,377 |
| Unrealized gain (loss) on investments: | | |
| Unrealized gains (losses) during the period, net of income taxes of \$(240) and \$424 | 797 | (1,357) |
| Less: reclassification adjustment for losses (gains) realized in net income, net of income taxes of \$(24) and \$(15) | 86 | (273) |
| Total other comprehensive gain, net of tax | 4,280 | 1,747 |
| Comprehensive income | \$118,261 | \$141,585 |

The accompanying notes are an integral part of these consolidated financial statements.

Page 5 of 43

SEI Investments Company
Consolidated Statements of Changes in Equity

(unaudited)

(In thousands)

| | Shares of Common Stock | Common Stock | Capital In Excess of Par Value | Retained Earnings | Accumulated Other Comprehensive Loss | Total Equity |
|---|------------------------------|-----------------|--------------------------------------|----------------------|---|--------------|
| For the Three Months Ended March 31, 2019 | | | | | | |
| Balance, January 1, 2019 | 153,634 | \$1,536 | \$1,106,641 | \$517,970 | \$(33,000) | \$1,593,147 |
| Net income | — | — | — | 113,981 | — | 113,981 |
| Other comprehensive gain | — | — | — | — | 4,280 | 4,280 |
| Purchase and retirement of common stock | (1,725) | (17) | (9,202) | (79,570) | — | (88,789) |
| Issuance of common stock under employee stock purchase plan | 32 | — | 1,322 | — | — | 1,322 |
| Issuance of common stock upon exercise of stock options | 335 | 4 | 7,567 | — | — | 7,571 |
| Stock-based compensation | — | — | 5,038 | — | — | 5,038 |
| Balance, March 31, 2019 | 152,276 | \$1,523 | \$1,111,366 | \$552,381 | \$(28,720) | \$1,636,550 |

| | Shares of Common Stock | Common Stock | Capital In Excess of Par Value | Retained Earnings | Accumulated Other Comprehensive Loss | Total Equity |
|---|------------------------------|-----------------|--------------------------------------|----------------------|---|--------------|
| For the Three Months Ended March 31, 2018 | | | | | | |
| Balance, January 1, 2018 | 157,069 | \$1,571 | \$1,027,709 | \$467,467 | \$(19,908) | \$1,476,839 |
| Cumulative effect upon adoption of ASC 606 | — | — | — | 14,402 | — | 14,402 |
| Net income | — | — | — | 139,838 | — | 139,838 |
| Other comprehensive gain | — | — | — | — | 1,747 | 1,747 |
| Purchase and retirement of common stock | (1,122) | (11) | (5,461) | (76,784) | — | (82,256) |
| Issuance of common stock under employee stock purchase plan | 16 | — | 1,005 | — | — | 1,005 |
| Issuance of common stock upon exercise of stock options | 2,027 | 20 | 56,864 | — | — | 56,884 |
| Stock-based compensation | — | — | 5,195 | — | — | 5,195 |
| Balance, March 31, 2018 | 157,990 | \$1,580 | \$1,085,312 | \$544,923 | \$(18,161) | \$1,613,654 |

The accompanying notes are an integral part of these consolidated financial statements.

SEI Investments Company
Consolidated Condensed Statements of Cash Flows

(unaudited)

(In thousands)

| | Three Months Ended March 31, | |
|---|---------------------------------|-----------|
| | 2019 | 2018 |
| Cash flows from operating activities: | | |
| Net income | \$113,981 | \$139,838 |
| Adjustments to reconcile net income to net cash provided by operating activities (See Note 1) | (54,082) | (35,664) |
| Net cash provided by operating activities | 59,899 | 104,174 |
| Cash flows from investing activities: | | |
| Additions to property and equipment | (7,317) | (5,611) |
| Additions to capitalized software | (9,937) | (12,887) |
| Purchases of marketable securities | (43,672) | (15,466) |
| Prepayments and maturities of marketable securities | 45,200 | 18,588 |
| Net cash used in investing activities | (15,726) | (15,376) |
| Cash flows from financing activities: | | |
| Repayments under revolving credit facility | — | (10,000) |
| Purchase and retirement of common stock | (90,777) | (87,995) |
| Proceeds from issuance of common stock | 8,893 | 57,889 |
| Payment of dividends | (50,760) | (47,179) |
| Net cash used in financing activities | (132,644) | (87,285) |
| Effect of exchange rate changes on cash, cash equivalents and restricted cash | 3,272 | 2,541 |
| Net (decrease) increase in cash, cash equivalents and restricted cash | (85,199) | 4,054 |
| Cash, cash equivalents and restricted cash, beginning of period | 758,039 | 747,752 |
| Cash, cash equivalents and restricted cash, end of period | \$672,840 | \$751,806 |
| Non-cash operating activities: | | |
| Operating lease right-of-use assets and lease liabilities recorded upon adoption of ASC 842 | \$44,169 | \$— |

The accompanying notes are an integral part of these consolidated financial statements.

Notes to Consolidated Financial Statements

(all figures are in thousands except share and per share data)

Note 1. Summary of Significant Accounting Policies

Nature of Operations

SEI Investments Company (the Company), a Pennsylvania corporation, provides investment processing, investment management, and investment operations platforms to financial institutions, financial advisors, institutional investors, investment managers and ultra-high-net-worth families in the United States, Canada, the United Kingdom, continental Europe and various other locations throughout the world.

Investment processing platforms consist of application and business process outsourcing services, professional services and transaction-based services. Revenues from investment processing platforms are recognized in Information processing and software servicing fees on the accompanying Consolidated Statements of Operations.

Investment management programs consist of mutual funds, alternative investments and separate accounts. These include a series of money market, equity, fixed-income and alternative investment portfolios, primarily in the form of registered investment companies. The Company serves as the administrator and investment advisor for many of these products. Revenues from investment management programs are recognized in Asset management, administration and distribution fees on the accompanying Consolidated Statements of Operations.

Investment operations platforms consist of outsourcing services including fund and investment accounting, administration, reconciliation, investor servicing and client reporting. Revenues from investment operations platforms are recognized in Asset management, administration and distribution fees on the accompanying Consolidated Statements of Operations.

Basis of Presentation

The accompanying Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States of America. Certain financial information and accompanying note disclosure normally included in the Company's Annual Report on Form 10-K have been condensed or omitted. The interim financial information is unaudited but reflects all adjustments (consisting of only normal recurring adjustments) which are, in the opinion of management, necessary for a fair statement of financial position of the Company as of March 31, 2019, the results of operations for the three months ended March 31, 2019 and 2018, and cash flows for the three-month periods ended March 31, 2019 and 2018. These interim Consolidated Financial Statements should be read in conjunction with the audited Consolidated Financial Statements and the Notes to the Consolidated Financial Statements included in the Company's Annual Report on Form 10-K for the year ended December 31, 2018.

The Company adopted the requirements of the Accounting Standards Update (ASU) No. 2016-2 Leases (Topic 842) (Accounting Standards Codifications (ASC) 842 (ASC 842)) using the modified retrospective method during the three months ended March 31, 2019. As a result of the adoption of ASC 842, the Company recorded additional lease assets and net lease liabilities of \$44,169 as of January 1, 2019. Upon implementation, the Company elected the package of practical expedients permitted under the transition guidance within the new standard which allowed the Company to carryforward the historical lease identification, classification and initial direct cost. ASC 842 did not materially impact the Company's consolidated net income or consolidated cash flows (see following caption "Leases"). With the exception of the adoption of ASC 842, there have been no significant changes in significant accounting policies during the three months ended March 31, 2019 as compared to the significant accounting policies described in the Company's Annual Report on Form 10-K for the year ended December 31, 2018.

Variable Interest Entities

The Company or its affiliates have created numerous investment products for its clients in various types of legal entity structures. The Company serves as the Manager, Administrator and Distributor for these investment products and may also serve as the Trustee for some of the investment products. The

Company receives asset management, distribution, administration and custodial fees for these services. Clients are the equity investors and participate in proportion to their ownership percentage in the net income or loss and net capital gains or losses of the products, and, on liquidation, will participate in proportion to their ownership percentage in the remaining net assets of the products after satisfaction of outstanding liabilities.

The Company has concluded that it is not the primary beneficiary of the entities and; therefore, is not required to consolidate any of the pooled investment vehicles for which it receives asset management, distribution, administration and custodial fees under the VIE model. The entities either do not meet the definition of a VIE or the Company does not hold a variable interest in the entities. The entities either qualify for the money market scope exception, or are entities in which the Company's asset management, distribution, administration and custodial fees are commensurate with the services

Page 8 of 43

provided and include fair terms and conditions, or are entities that are limited partnerships which have substantive kick-out rights. The Company acts as a fiduciary and does not hold any other interests other than insignificant seed money investments in the pooled investment vehicles. For this reason, the Company also concluded that it is not required to consolidate the pooled investment vehicles under the voting interest entity (VOE) model.

The Company is a party to expense limitation agreements with certain SEI-sponsored money market funds subject to Rule 2a-7 of the Investment Company Act of 1940 which establish a maximum level of ordinary operating expenses incurred by the fund in any fiscal year including, but not limited to, fees of the administrator or its affiliates. Under the terms of these agreements, the Company waived \$7,905 and \$6,654 in fees during the three months ended March 31, 2019 and 2018, respectively.

Revenue Recognition

Revenue is recognized when the transfer of control of promised goods or services under the terms of a contract with customers are satisfied in an amount that reflects the consideration to which the Company expects to be entitled in exchange for those promised goods or services. Certain portions of the Company's revenues involve a third party in providing goods or services to its customers. In such circumstances, the Company must determine whether the nature of its promise to the customer is to provide the underlying goods or services (the Company is the principal in the transaction and reports the transaction gross) or to arrange for a third party to provide the underlying goods or services (the entity is the agent in the transaction and reports the transaction net).

Cash and Cash Equivalents

Cash and cash equivalents includes \$269,591 and \$315,840 at March 31, 2019 and December 31, 2018, respectively, primarily invested in SEI-sponsored open-ended money market mutual funds. The SEI-sponsored mutual funds are Level 1 assets.

Restricted Cash

Restricted cash includes \$3,000 at March 31, 2019 and December 31, 2018 segregated for regulatory purposes related to trade-execution services conducted by SEI Investments (Europe) Limited. Restricted cash also includes \$517 and \$514 at March 31, 2019 and December 31, 2018, respectively, segregated in special reserve accounts for the benefit of customers of the Company's broker-dealer subsidiary, SEI Investments Distribution Co. (SIDCO), in accordance with certain rules established by the Securities and Exchange Commission (SEC) for broker-dealers.

Capitalized Software

The Company capitalized \$9,937 and \$12,887 of software development costs during the three months ended March 31, 2019 and 2018, respectively. The Company's software development costs primarily relate to the continued development of the SEI Wealth PlatformSM (SWP). The Company capitalized \$9,739 and \$12,042 of software development costs for significant enhancements to SWP during the three months ended March 31, 2019 and 2018, respectively. As of March 31, 2019, the net book value of SWP was \$288,006. The net book value includes \$45,180 of capitalized software development costs in-progress associated with future releases. SWP has a weighted average remaining life of 8.5 years. Amortization expense for SWP was \$10,399 and \$9,719 during the three months ended March 31, 2019 and 2018, respectively.

Earnings per Share

The calculations of basic and diluted earnings per share for the three months ended March 31, 2019 and 2018 are:

| | Three Months Ended March 31, | |
|--|------------------------------|-------------|
| | 2019 | 2018 |
| Net income | \$113,981 | \$139,838 |
| Shares used to compute basic earnings per common share | 153,310,000 | 157,434,000 |
| Dilutive effect of stock options | 3,231,000 | 5,990,000 |
| Shares used to compute diluted earnings per common share | 156,541,000 | 163,424,000 |

| | | |
|-----------------------------------|--------|---------|
| Basic earnings per common share | \$0.74 | \$ 0.89 |
| Diluted earnings per common share | \$0.73 | \$ 0.86 |

During the three months ended March 31, 2019 and 2018, employee stock options to purchase 6,323,000 and 6,054,000 shares of common stock with an average exercise price of \$54.81 and \$52.73, respectively, were outstanding but not included in the computation of diluted earnings per common share. These options for the three month periods were not included in the computation of diluted earnings per common share because either the performance conditions have not

been satisfied or would not have been satisfied if the reporting date was the end of the contingency period or the options' exercise price was greater than the average market price of the Company's common stock and the effect on diluted earnings per common share would have been anti-dilutive.

Leases

The Company determines if an arrangement is a lease at the inception of the contract. The Company's operating leases are included in Operating lease right-of-use (ROU) assets, Short-term operating lease liabilities, and Long-term operating lease liabilities on the accompanying Consolidated Balance Sheet. The operating lease ROU assets and operating lease liabilities are recognized based on the present value of future minimum lease payments over the lease term at commencement date. As most of the Company's leases do not provide an implicit interest rate, the Company utilizes an estimated incremental borrowing rate based on the information available at commencement date in determining the present value of future payments. In determining the discount rate used in the present value calculation, the Company has elected to apply the portfolio approach for leases of equipment provided the leases commenced at or around the same time. This election allows the Company to account for leases at a portfolio level provided that the resulting accounting at this level would not differ materially from the accounting at the individual lease level. Lease expense for minimum lease payments is recognized on a straight-line basis over the lease term. The Company has elected to account for lease and non-lease components separately. Operating lease ROU assets include all contractual lease payments and initial direct costs incurred less any lease incentives. Facility leases generally only contain lease expense and non-component items such as taxes and pass through charges. Only the lease components are included in the ROU assets and lease liabilities. Additionally, the Company has elected not to apply the recognition requirements of ASC 842 to leases which have a lease term of less than one year at the commencement date.

The majority of the Company's leases for corporate facilities and equipment contain terms for renewal and extension of the lease agreement. The exercise of lease renewal options is generally at the Company's sole discretion. The Company includes the lease extensions when it is reasonably certain the Company will exercise the extension. The Company's lease agreements do not contain any material variable lease payments, material residual value guarantees or any material restrictive covenants. The Company does not currently have any finance leases.

See Note 15 for information on related disclosures regarding leases.

Reclassifications

Certain prior year amounts have been reclassified to conform to current year presentation.

New Accounting Pronouncements

In June 2016, the FASB issued ASU No. 2016-13, Financial Instruments-Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments (ASU 2016-13) which requires that expected credit losses relating to financial assets measured on an amortized cost basis and available-for-sale debt securities be recorded through an allowance for credit losses. ASU 2016-13 limits the amount of credit losses to be recognized for available-for-sale debt securities to the amount by which carrying value exceeds fair value and also requires the reversal of previously recognized credit losses if fair value increases. ASU 2016-13 becomes effective for the Company during the first quarter of 2020. Early adoption is permitted. The Company is currently evaluating the effect that the updated standard will have on its consolidated financial statements and related disclosures.

In January 2017, the FASB issued ASU 2017-04, Simplifying the Test for Goodwill Impairment (ASU 2017-04). The objective of ASU 2017-04 is to simplify the subsequent measurement of goodwill by entities performing their annual goodwill impairment tests by comparing the fair value of a reporting unit, including income tax effects from any tax-deductible goodwill, with its carrying amount and recognizing an impairment charge for the amount by which the carrying amount exceeds fair value. ASU 2017-04 is effective for the Company beginning in the first quarter of 2020. Early adoption is permitted. The Company is currently evaluating the impact of adopting ASU 2017-04 on its consolidated financial statements and related disclosures.

In August 2018, the FASB issued ASU 2018-13, Fair Value Measurement (Topic 820): Disclosure Framework - Changes to the Disclosure Requirements for Fair Value Measurement (ASU 2018-13) which modifies the disclosure requirements on fair value measurements. ASU 2018-13 is effective for the Company beginning in the first quarter of 2020. The Company is currently evaluating the impact of adopting ASU 2018-13 on its consolidated financial statements and related disclosures.

In October 2018, the FASB issued ASU 2018-17, Consolidation (Topic 810): Targeted Improvements to Related Party Guidance for Variable Interest Entities (ASU 2018-17). The new standard changes how entities evaluate decision-making fees under the variable interest entity guidance. ASU 2018-17 is effective for the Company beginning in the first quarter of

Page 10 of 43

2020. The Company is currently evaluating the impact of adopting ASU 2018-17 on its consolidated financial statements and related disclosures.

Statements of Cash Flows

For purposes of the Consolidated Statements of Cash Flows, the Company considers investment instruments purchased with an original maturity of three months or less to be cash equivalents.

The following table provides the details of the adjustments to reconcile net income to net cash provided by operating activities for the three months ended March 31:

| | 2019 | 2018 |
|---|-----------|-----------|
| Net income | \$113,981 | \$139,838 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Depreciation | 7,331 | 7,122 |
| Amortization | 12,679 | 11,854 |
| Equity in earnings of unconsolidated affiliate | (37,317) | (40,607) |
| Distributions received from unconsolidated affiliate | 33,237 | 45,617 |
| Stock-based compensation | 5,038 | 5,195 |
| Provision for losses on receivables | (85) | 93 |
| Deferred income tax expense | (984) | 2,083 |
| Net (gain) loss from investments | (1,279) | 410 |
| Change in other long-term liabilities | 277 | 579 |
| Change in other assets | 1,334 | 290 |
| Contract costs capitalized, net of amortization | (138) | (1,234) |
| Other | (63) | 450 |
| Change in current assets and liabilities | | |
| (Increase) decrease in | | |
| Receivables from investment products | (2,693) | 1,757 |
| Receivables | (18,304) | (25,657) |
| Other current assets | 574 | (3,564) |
| (Decrease) increase in | | |
| Accounts payable | (5,678) | 3,195 |
| Accrued liabilities | (47,836) | (43,522) |
| Deferred revenue | (175) | 275 |
| Total adjustments | (54,082) | (35,664) |
| Net cash provided by operating activities | \$59,899 | \$104,174 |

Note 2. Investment in Unconsolidated Affiliate

LSV Asset Management

The Company has an investment in LSV Asset Management (LSV), a registered investment advisor that provides investment advisory services primarily to institutions, including pension plans and investment companies. LSV is currently an investment sub-advisor for a limited number of SEI-sponsored investment products. The Company's partnership interest in LSV as of March 31, 2019 was 38.9 percent. The Company accounts for its interest in LSV using the equity method because of its less than 50 percent ownership. The Company's interest in the net assets of LSV is reflected in Investment in unconsolidated affiliate on the accompanying Consolidated Balance Sheets and its interest in the earnings of LSV is reflected in Equity in earnings of unconsolidated affiliate on the accompanying Consolidated Statements of Operations.

At March 31, 2019, the Company's total investment in LSV was \$56,422. The Company receives partnership distributions from LSV on a quarterly basis. The Company received partnership distributions from LSV of \$33,237 and \$45,617 in the three months ended March 31, 2019 and 2018, respectively. As

such, the Company considers these distribution payments

Page 11 of 43

as returns on investment rather than returns of the Company's original investment in LSV and has therefore classified the associated cash inflows as an operating activity on the Consolidated Statements of Cash Flows.

The Company's proportionate share in the earnings of LSV was \$37,317 and \$40,607 during the three months ended March 31, 2019 and 2018, respectively.

These tables contain condensed financial information of LSV:

| Condensed Statement of Operations | Three Months Ended March | |
|-----------------------------------|--------------------------|-----------|
| | 31, 2019 | 2018 |
| Revenues | \$120,915 | \$131,718 |
| Net income | 95,948 | 104,406 |

| Condensed Balance Sheets | March 31, | December 31, |
|---|-----------|--------------|
| | 2019 | 2018 |
| Current assets | \$148,489 | \$138,083 |
| Non-current assets | 5,047 | 1,165 |
| Total assets | \$153,536 | \$139,248 |
| Current liabilities | \$47,557 | \$47,874 |
| Non-current liabilities | 5,019 | — |
| Partners' capital | 100,960 | 91,374 |
| Total liabilities and partners' capital | \$153,536 | \$139,248 |

Note 3. Composition of Certain Financial Statement Captions

Receivables

Receivables on the accompanying Consolidated Balance Sheets consist of:

| | March 31, 2019 | December 31, 2018 |
|---------------------------------------|-------------------|----------------------|
| Trade receivables | \$83,594 | \$76,362 |
| Fees earned, not billed | 237,478 | 226,001 |
| Other receivables | 13,285 | 13,691 |
| | 334,357 | 316,054 |
| Less: Allowance for doubtful accounts | (633) | (718) |
| | \$333,724 | \$315,336 |

Fees earned, not billed represents receivables from contracts with customers earned but unbilled and results from timing differences between services provided and contractual billing schedules. These billing schedules generally provide for fees to be billed on a quarterly basis. In addition, certain fees earned from investment operations services are calculated based on assets under administration that have an extended valuation process. Billings to these clients occur once the asset valuation processes are completed. Receivables from investment products on the accompanying Consolidated Balance Sheets primarily represent fees receivable for distribution, investment advisory, and administration services to various regulated investment companies and other investment products sponsored by SEI.

Property and Equipment

Property and Equipment on the accompanying Consolidated Balance Sheets consists of:

| | March 31, 2019 | December 31, 2018 |
|--------------------------------|-------------------|----------------------|
| Buildings | \$160,830 | \$160,796 |
| Equipment | 128,154 | 126,954 |
| Land | 10,772 | 10,772 |
| Purchased software | 139,794 | 139,245 |
| Furniture and fixtures | 18,312 | 18,103 |
| Leasehold improvements | 20,136 | 18,959 |
| Construction in progress | 13,884 | 9,240 |
| | 491,882 | 484,069 |
| Less: Accumulated depreciation | (345,129) | (338,206) |
| Property and Equipment, net | \$146,753 | \$145,863 |

The Company recognized \$7,331 and \$7,122 in depreciation expense related to property and equipment for the three months ended March 31, 2019 and 2018, respectively.

Deferred Contract Costs

Deferred contract costs, which primarily consist of deferred sales commissions, were \$24,145 and \$24,007 as of March 31, 2019 and December 31, 2018, respectively. The Company deferred expenses related to contract costs of \$1,126 and \$1,816 during the three months ended March 31, 2019 and 2018, respectively. Amortization expense related to deferred contract costs were \$988 and \$582 during the three months ended March 31, 2019 and 2018, respectively. There was no impairment loss in relation to deferred contract costs during the three months ended March 31, 2019.

Accrued Liabilities

Accrued liabilities on the accompanying Consolidated Balance Sheets consist of:

| | March 31, 2019 | December 31, 2018 |
|--|-------------------|----------------------|
| Accrued employee compensation | \$31,825 | \$97,603 |
| Accrued consulting, outsourcing and professional fees | 33,031 | 31,000 |
| Accrued sub-advisory, distribution and other asset management fees | 42,616 | 42,583 |
| Accrued dividend payable | — | 50,761 |
| Accrued income taxes | 28,464 | 6,559 |
| Other accrued liabilities | 37,924 | 51,128 |
| Total accrued liabilities | \$173,860 | \$279,634 |

Note 4. Fair Value Measurements

The fair value of the Company's financial assets and liabilities, except for the Company's investment funds sponsored by LSV, is determined in accordance with the fair value hierarchy. The fair value of the Company's Level 1 financial assets consist mainly of investments in open-ended mutual funds that are quoted daily. Level 2 financial assets consist of Government National Mortgage Association (GNMA) mortgage-backed securities held by the Company's wholly-owned limited purpose federal thrift subsidiary, SEI Private Trust Company (SPTC), Federal Home Loan Bank (FHLB) and other U.S. government agency short-term notes held by SIDCO. The financial assets held by SIDCO were purchased as part of a cash management program requiring only short term, top-tier investment grade government and corporate securities. The financial assets held by SPTC are debt securities issued by GNMA and are backed by the full faith and credit of the U.S. government. These securities were purchased for the sole purpose of satisfying applicable regulatory requirements and have maturity dates which range from 2021 to 2041.

The fair value of the Company's investment funds sponsored by LSV is measured using the net asset value per share (NAV) as a practical expedient. The NAVs of the funds are calculated by the funds' independent custodian and are derived from the fair values of the underlying investments as of the reporting date. The funds allow for investor redemptions at the end of each calendar month. This investment has not been classified in the fair value hierarchy but is presented in the tables below to permit reconciliation to the amounts presented on the accompanying Consolidated Balance Sheets.

Page 13 of 43

The valuation of the Company's Level 2 financial assets held by SIDCO and SPTC are based upon securities pricing policies and procedures utilized by third-party pricing vendors.

The pricing policies and procedures applied for our Level 1 and Level 2 financial assets during the three months ended March 31, 2019 were consistent with those as described in our Annual Report on Form 10-K at December 31, 2018. The Company had no Level 3 financial assets at March 31, 2019 or December 31, 2018 that were required to be measured at fair value on a recurring basis. The Company's Level 3 financial liabilities at March 31, 2019 and December 31, 2018 consist entirely of the estimated contingent consideration of \$12,120 resulting from an acquisition (See Note 12). The fair value of the contingent consideration was determined using a Monte-Carlo simulation model. Key assumptions for the Monte-Carlo simulation model include expected revenues, expected volatility, risk-free rate and correlation coefficient. There were no transfers of financial assets between levels within the fair value hierarchy during the three months ended March 31, 2019.

The fair value of certain financial assets of the Company was determined using the following inputs:

| <u>Assets</u> | March 31, 2019 | Fair Value Measurements at the End of the Reporting Period Using Quoted Prices in | |
|--|-------------------|---|---|
| | | Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) |
| Equity available-for-sale securities | \$11,111 | \$11,111 | \$— |
| Fixed-income available-for-sale securities | 98,713 | — | 98,713 |
| Fixed-income securities owned | 33,433 | — | 33,433 |
| Investment funds sponsored by LSV (1) | 5,339 | | |
| | \$148,596 | \$11,111 | \$132,146 |

| <u>Assets</u> | December 31, 2018 | Fair Value Measurements at the End of the Reporting Period Using Quoted Prices in | |
|--|----------------------|---|---|
| | | Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) |
| Equity available-for-sale securities | \$10,218 | \$10,218 | \$— |
| Fixed-income available-for-sale securities | 101,683 | — | 101,683 |
| Fixed-income securities owned | 30,892 | — | 30,892 |
| Investment funds sponsored by LSV (1) | 4,887 | | |
| | \$147,680 | \$10,218 | \$132,575 |

(1) The fair value amounts presented in the tables above are intended to permit reconciliation of the fair value hierarchy to the amounts presented on the accompanying Consolidated Balance Sheets (See Note 5).

Note 5. Marketable Securities

Investments Available for Sale

Investments available for sale classified as non-current assets consist of:

| At March 31, 2019 | | | |
|-------------------|------------------------------|---------------------------------|---------------|
| Cost Amount | Gross Unrealized Gains | Gross Unrealized (Losses) | Fair Value |

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| | | | | |
|---------------------------------|-----------|--------|------------|-----------|
| SEI-sponsored mutual funds | \$7,429 | \$ 77 | \$(384) | \$7,122 |
| Equities and other mutual funds | 3,475 | 514 | — | 3,989 |
| Debt securities | 99,401 | — | (688) | 98,713 |
| | \$110,305 | \$ 591 | \$(1,072) | \$109,824 |

Page 14 of 43

| | At December 31, 2018 | | | |
|---------------------------------|----------------------|------------------------------|---------------------------------|---------------|
| | Cost Amount | Gross Unrealized Gains | Gross Unrealized (Losses) | Fair Value |
| SEI-sponsored mutual funds | \$7,446 | \$ — | \$(788) | \$6,658 |
| Equities and other mutual funds | 3,434 | 126 | — | 3,560 |
| Debt securities | 103,518 | — | (1,835) | 101,683 |
| | \$114,398 | \$ 126 | \$(2,623) | \$111,901 |

Net unrealized losses at March 31, 2019 and December 31, 2018 of the Company's available-for-sale debt securities were \$530 (net of income tax benefit of \$158) and \$1,413 (net of income tax benefit of \$422), respectively. These net unrealized losses are reported as a separate component of Accumulated other comprehensive loss on the accompanying Consolidated Balance Sheets.

There were gross realized gains of \$458 and gross realized losses of \$182 during the three months ended March 31, 2018. Gross realized gains and losses from available-for-sale securities during the three months ended March 31, 2019 were immaterial. Gains and losses from available-for-sale securities, including amounts reclassified from accumulated comprehensive loss, are reflected in Net gain (loss) from investments on the accompanying Consolidated Statements of Operations.

Investments in Affiliated Funds

The Company has an investment in funds sponsored by LSV. The Company records this investment on the accompanying Consolidated Balance Sheets at fair value. Unrealized gains and losses from the change in fair value of these funds are recognized in Net (loss) gain from investments on the accompanying Consolidated Statements of Operations.

The investment primarily consists of U.S. dollar denominated funds that invest primarily in securities of Canadian, Australian and Japanese companies as well as various other global securities. The underlying securities held by the funds are translated into U.S. dollars within the funds. The funds had a fair value of \$5,339 and \$4,887 at March 31, 2019 and December 31, 2018, respectively. The Company recognized gains of \$452 and losses of \$500 during the three months ended March 31, 2019 and 2018, respectively, from the change in fair value of the funds.

Securities Owned

The Company's broker-dealer subsidiary, SIDCO, has investments in U.S. government agency securities with maturity dates less than one year. These investments are reflected as Securities owned on the accompanying Consolidated Balance Sheets. Due to specialized accounting practices applicable to investments by broker-dealers, the securities are reported at fair value and changes in fair value are recorded in current period earnings. The securities had a fair value of \$33,433 and \$30,892 at March 31, 2019 and December 31, 2018, respectively. There were no material net gains or losses related to the securities during the three months ended March 31, 2019 and 2018.

Note 6. Line of Credit

The Company has a five-year \$300,000 Credit Agreement (the Credit Facility) with Wells Fargo Bank, National Association, and a syndicate of other lenders. The Credit Facility is scheduled to expire in June 2021, at which time any aggregate principal amount of loans outstanding becomes payable in full. Any borrowings made under the Credit Facility will accrue interest at rates that, at the Company's option, are based on a base rate (the Base Rate) plus a premium that can range from 0.25 percent to 1.00 percent or the London InterBank Offered Rate (LIBOR) plus a premium that can range from 1.25 percent to 2.00 percent depending on the Company's Leverage Ratio (a ratio of consolidated indebtedness to consolidated EBITDA for the four preceding fiscal quarters, all as defined in the related agreement). The Base Rate is defined as the highest of a) the Federal Funds Rate, as published by the Federal Reserve Bank of New York, plus 0.50 percent, b) the prime commercial lending rate of Wells Fargo, c) the applicable LIBOR plus 1.00 percent, or d) 0 percent. The Company also pays quarterly commitment fees based on the unused

portion of the Credit Facility. The quarterly fees for the Credit Facility can range from 0.15 percent of the amount of the unused portion to 0.30 percent, depending on the Company's Leverage Ratio. Certain wholly-owned subsidiaries of the Company have guaranteed the obligations of the Company under the agreement. The aggregate amount of the Credit Facility may be increased by an additional \$100,000 under certain conditions set forth in the agreement. The Company may issue up to \$15,000 in letters of credit under the terms of the Credit Facility. The Company pays a periodic commission fee of 1.25 percent plus a fronting fee of 0.175 percent of the aggregate face amount of the outstanding letters of credit issued under the Credit Facility.

Page 15 of 43

The Credit Facility contains covenants that restrict the ability of the Company to engage in mergers, consolidations, asset sales, investments, transactions with affiliates, or to incur liens, as defined in the agreement. In the event of a default under the Credit Facility, the Company would also be restricted from paying dividends on, or repurchasing, its common stock without the approval of the lenders. None of the covenants of the Credit Facility negatively affect the Company's liquidity or capital resources. Upon the occurrence of certain financial or economic events, significant corporate events, or certain other events of default constituting an event of default under the Credit Facility, all loans outstanding may be declared immediately due and payable and all commitments under the agreement may be terminated.

As of March 31, 2019, the Company had outstanding letters of credit of \$13,813 under the Credit Facility. These letters of credit were issued primarily for the expansion of the Company's headquarters and are scheduled to expire during the remainder of 2019. The amount of the Credit Facility that is available for general corporate purposes as of March 31, 2019 was \$286,187.

The Company was in compliance with all covenants of the Credit Facility during the three months ended March 31, 2019.

Note 7. Shareholders' Equity

Stock-Based Compensation

The Company has only non-qualified stock options outstanding under its equity compensation plans. All outstanding stock options have performance-based vesting provisions specific to each option grant that tie the vesting of the applicable stock options to the Company's financial performance. The Company's stock options vest at a rate of 50 percent when a specified diluted earnings per share target is achieved, and the remaining 50 percent when a second, higher specified diluted earnings per share target is achieved.

Options do not vest due to the passage of time but solely as a result of achievement of the financial vesting targets. Options granted in December 2017 and thereafter include a service condition which requires a minimum two or four year waiting period from the grant date along with the attainment of the applicable financial vesting target. Earnings per share targets exclude the impact of stock-based compensation and are established at time of grant. The targets are measured annually on December 31. The amount of stock-based compensation expense recognized in the period is based upon management's estimate of when the earnings per share targets may be achieved. Any change in management's estimate could result in the remaining amount of stock-based compensation expense to be accelerated, spread out over a longer period, or reversed. This may cause volatility in the recognition of stock-based compensation expense in future periods and could materially affect the Company's earnings.

The Company recognized stock-based compensation expense in its Consolidated Financial Statements in the three months ended March 31, 2019 and 2018, respectively, as follows:

| | Three Months Ended March 31, | |
|--|---------------------------------|----------|
| | 2019 | 2018 |
| Stock-based compensation expense | \$5,038 | \$5,195 |
| Less: Deferred tax benefit | (946) | (1,103) |
| Stock-based compensation expense, net of tax | \$4,092 | \$4,092 |

As of March 31, 2019, there was approximately \$62,232 of unrecognized compensation cost remaining related to unvested employee stock options that management expects will vest and is being amortized.

The Company issues new common shares associated with the exercise of stock options. The total intrinsic value of options exercised during the three months ended March 31, 2019 was \$9,601. The total options exercisable as of March 31, 2019 had an intrinsic value of \$170,509. The total intrinsic value for options exercisable is calculated as the difference between the market value of the Company's common stock as of March 31, 2019 and the weighted average exercise price of the options. The market value of the Company's common stock as of March 31, 2019 was \$52.25 as reported by the Nasdaq Stock Market, LLC. The weighted average exercise price of the options exercisable as of March 31, 2019 was \$33.36. Total options that were outstanding as of March 31, 2019 were 15,347,000. Total options that were exercisable

as of March 31, 2019 were 9,024,000.

Common Stock Buyback

The Company's Board of Directors, under multiple authorizations, has authorized the repurchase of the Company's common stock on the open market or through private transactions. The Company purchased 1,725,000 shares at a total cost of \$88,791 during the three months ended March 31, 2019, which reduced the total shares outstanding of common stock. The cost of stock purchases during the period includes the cost of certain transactions that settled in the following quarter. As of March 31, 2019, the Company had approximately \$127,088 of authorization remaining for the purchase of common stock under the program.

Page 16 of 43

The Company immediately retires its common stock when purchased. Upon retirement, the Company reduces Capital in excess of par value for the average capital per share outstanding and the remainder is charged against Retained earnings. If the Company reduces its Retained earnings to zero, any subsequent purchases of common stock will be charged entirely to Capital in excess of par value.

Note 8. Accumulated Other Comprehensive Loss

The components of Accumulated other comprehensive loss, net of tax, are as follows:

| | Foreign Currency Translation Adjustments | Unrealized Gains (Losses) on Investments | Accumulated Other Comprehensive Loss |
|--|---|--|---|
| Balance, January 1, 2019 | \$(31,587) | \$(1,413) | \$(33,000) |
| Other comprehensive gain before reclassifications | 3,397 | 797 | 4,194 |
| Amounts reclassified from accumulated other comprehensive loss | — | 86 | 86 |
| Net current-period other comprehensive gain | 3,397 | 883 | 4,280 |
| Balance, March 31, 2019 | \$(28,190) | \$(530) | \$(28,720) |

Note 9. Business Segment Information

The Company's reportable business segments are:

Private Banks – provides outsourced investment processing and investment management platforms to banks and trust institutions, independent wealth advisers and financial advisers worldwide;

Investment Advisors – provides investment management and investment processing platforms to affluent investors through a network of independent registered investment advisers, financial planners and other investment professionals in the United States;

Institutional Investors – provides investment management and administrative outsourcing platforms to retirement plan sponsors, healthcare systems and not-for-profit organizations worldwide;

Investment Managers – provides investment operations outsourcing platforms to fund companies, banking institutions, traditional and non-traditional investment managers worldwide and family offices in the United States; and

Investments in New Businesses – focuses on providing investment management solutions to ultra-high-net-worth families residing in the United States; developing internet-based investment services and advice platforms; entering new markets; and conducting other research and development activities.

The information in the following tables is derived from the Company's internal financial reporting used for corporate management purposes. There are no inter-segment revenues for the three months ended March 31, 2019 and 2018. Management evaluates Company assets on a consolidated basis during interim periods. The accounting policies of the reportable business segments are the same as those described in Note 1 to the Consolidated Financial Statements included in the Company's Annual Report on Form 10-K for the year ended December 31, 2018.

The following tables highlight certain financial information about each of the Company's business segments for the three months ended March 31, 2019 and 2018.

| | Private Banks | Investment Advisors | Institutional Investors | Investment Managers | Investments In New Businesses | Total |
|---|------------------|------------------------|----------------------------|------------------------|-------------------------------------|-----------|
| For the Three Months Ended March 31, 2019 | | | | | | |
| Revenues | \$118,259 | \$94,761 | \$80,113 | \$104,649 | \$3,038 | \$400,820 |
| Expenses | 110,962 | 52,502 | 38,754 | 69,066 | 5,940 | 277,224 |
| Operating profit (loss) | \$7,297 | \$42,259 | \$41,359 | \$35,583 | \$(2,902) | \$123,596 |

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| | Private Banks | Investment Advisors | Institutional Investors | Investment Managers | Investments In New Businesses | Total |
|---|------------------|------------------------|----------------------------|------------------------|-------------------------------------|-----------|
| For the Three Months Ended March 31, 2018 | | | | | | |
| Revenues | \$122,164 | \$99,192 | \$85,491 | \$96,855 | \$1,896 | \$405,598 |
| Expenses | 112,202 | 52,453 | 41,249 | 63,338 | 5,098 | 274,340 |
| Operating profit (loss) | \$9,962 | \$46,739 | \$44,242 | \$33,517 | \$(3,202) | \$131,258 |

A reconciliation of the total operating profit reported for the business segments to income from operations in the Consolidated Statements of Operations for the three months ended March 31, 2019 and 2018 is as follows:

| | 2019 | 2018 |
|--------------------------------------|-----------|-----------|
| Total operating profit from segments | \$123,596 | \$131,258 |
| Corporate overhead expenses | (20,035) | (14,942) |
| Income from operations | \$103,561 | \$116,316 |

The following tables provide additional information for the three months ended March 31, 2019 and 2018 pertaining to our business segments:

| | Capital Expenditures (1) | | Depreciation | |
|-------------------------------|--------------------------|----------|--------------|---------|
| | 2019 | 2018 | 2019 | 2018 |
| Private Banks | \$8,461 | \$10,239 | \$3,549 | \$3,319 |
| Investment Advisors | 3,947 | 4,260 | 1,179 | 1,105 |
| Institutional Investors | 871 | 967 | 405 | 448 |
| Investment Managers | 3,349 | 2,520 | 1,771 | 1,809 |
| Investments in New Businesses | 241 | 204 | 91 | 150 |
| Total from business segments | \$16,869 | \$18,190 | \$6,995 | \$6,831 |
| Corporate overhead | 385 | 308 | 336 | 291 |
| | \$17,254 | \$18,498 | \$7,331 | \$7,122 |

(1) Capital expenditures include additions to property and equipment and capitalized software.

| | Amortization | |
|-------------------------------|--------------|----------|
| | 2019 | 2018 |
| Private Banks | \$7,141 | \$6,627 |
| Investment Advisors | 2,523 | 2,357 |
| Institutional Investors | 433 | 427 |
| Investment Managers | 2,339 | 2,345 |
| Investments in New Businesses | 185 | 40 |
| Total from business segments | \$12,621 | \$11,796 |
| Corporate overhead | 58 | 58 |
| | \$12,679 | \$11,854 |

Note 10. Income Taxes

The gross liability for unrecognized tax benefits at March 31, 2019 and December 31, 2018 was \$14,851 and \$14,367, respectively, exclusive of interest and penalties, of which \$14,369 and \$13,774 would affect the effective tax rate if the Company were to recognize the tax benefit.

The Company classifies interest and penalties on unrecognized tax benefits as income tax expense. As of March 31, 2019 and December 31, 2018, the combined amount of accrued interest and penalties related to tax positions taken on tax returns was \$1,453 and \$1,289, respectively.

| | March 31, 2019 | December 31, 2018 |
|--|-------------------|----------------------|
| Gross liability for unrecognized tax benefits, exclusive of interest and penalties | \$14,851 | \$ 14,367 |
| Interest and penalties on unrecognized benefits | 1,453 | 1,289 |
| Total gross uncertain tax positions | \$16,304 | \$ 15,656 |
| Amount included in Current liabilities | \$2,964 | \$ 3,131 |
| Amount included in Other long-term liabilities | 13,340 | 12,525 |
| | \$16,304 | \$ 15,656 |

The Company's effective income tax rate for the three months ended March 31, 2019 and 2018 differs from the federal income tax statutory rate due to the following:

| | Three Months Ended | | |
|---|--------------------|---------|--|
| | March 31, | | |
| | 2019 | 2018 | |
| Statutory rate | 21.0 % | 21.0 % | |
| State taxes, net of federal tax benefit | 2.6 | 2.2 | |
| Foreign tax expense and tax rate differential | (0.1) | (0.2) | |
| Tax benefit from stock option exercises | (1.1) | (10.8) | |
| Other, net | (0.3) | (0.3) | |
| | 22.1 % | 11.9 % | |

The increase in the Company's effective tax rate for the three months ended March 31, 2019 was primarily due to reduced tax benefits related to the lower volume of stock option exercises as compared to the three months ended March 31, 2018.

The Company files income tax returns in the United States on a consolidated basis and in many U.S. state and foreign jurisdictions. The Company is subject to examination of income tax returns by the Internal Revenue Service (IRS) and other domestic and foreign tax authorities. The Company is no longer subject to U.S. federal income tax examination for years before 2015 and is no longer subject to state, local or foreign income tax examinations by authorities for years before 2014.

The Company estimates it will recognize \$2,964 of gross unrecognized tax benefits. This amount is expected to be paid within one year or to be removed at the expiration of the statute of limitations and resolution of income tax audits and is netted against the current payable account. These unrecognized tax benefits are related to tax positions taken on certain federal, state, and foreign tax returns. However, the timing of the resolution of income tax examinations is highly uncertain, and the amounts ultimately paid, if any, upon resolution of the issues raised by the taxing authorities may differ materially from the amounts accrued for each year. While it is reasonably possible that some issues under examination could be resolved in the next twelve months, based upon the current facts and circumstances, the Company cannot reasonably estimate the timing of such resolution or the total range of potential changes as it relates to the current unrecognized tax benefits that are recorded as part of the Company's financial statements.

Note 11. Commitments and Contingencies
Stanford Trust Company Litigation

SEI has been named in seven lawsuits filed in Louisiana courts; four of the cases also name SPTC as a defendant. The underlying allegations in all actions relate to the purported role of SPTC in providing back-office services to Stanford Trust Company. The complaints allege that SEI and SPTC participated in some manner in the sale of “certificates of deposit” issued by Stanford International Bank so as to be a “seller” of the certificates of deposit for purposes of primary liability under the Louisiana Securities Law or so as to be secondarily liable under that statute for sales of certificates of deposit

Page 19 of 43

made by Stanford Trust Company. Two of the actions also include claims for violations of the Louisiana Racketeering Act and possibly conspiracy, and a third also asserts claims of negligence, breach of contract, breach of fiduciary duty, violations of the uniform fiduciaries law, negligent misrepresentation, detrimental reliance, violations of the Louisiana Racketeering Act, and conspiracy.

The procedural status of the seven cases varies. The *Lillie* case, filed originally in the 19th Judicial District Court for the Parish of East Baton Rouge, was brought as a class action and is procedurally the most advanced of the cases. SEI and SPTC filed exceptions, which the Court granted in part, dismissing claims under the Louisiana Unfair Trade Practices Act and permitting the claims under the Louisiana Securities Law to go forward. On March 11, 2013, newly-added insurance carrier defendants removed the case to the United States District Court for the Middle District of Louisiana. On August 7, 2013, the Judicial Panel on Multidistrict Litigation transferred the matter to the Northern District of Texas where MDL 2099, *In re: Stanford Entities Securities Litigation* ("the Stanford MDL"), is pending. On September 22, 2015, the District Court on the motion of SEI and SPTC dismissed plaintiffs' claims for primary liability under Section 714(A) of the Louisiana Securities Law, but declined to dismiss plaintiffs' claims for secondary liability under Section 714(B) of the Louisiana Securities Law based on the allegations pled by plaintiffs. On November 4, 2015, the District Court granted SEI and SPTC's motion to dismiss plaintiffs' claims under Section 712(D) of the Louisiana Securities Law. Consequently, the only claims of plaintiffs remaining in *Lillie* are plaintiffs' claims for secondary liability against SEI and SPTC under Section 714(B) of the Louisiana Securities Law. On May 2, 2016, the District Court certified the class as being "all persons for whom Stanford Trust Company purchased or renewed Stanford Investment Bank Limited certificates of deposit in Louisiana between January 1, 2007 and February 13, 2009". Notice of the pendency of the class action was mailed to potential class members on October 4, 2016.

On December 1, 2016, a group of plaintiffs who opted out of the *Lillie* class filed a complaint against SEI and SPTC in the United States District Court in the Middle District of Louisiana ("*Ahders* Complaint"), alleging claims essentially the same as those in *Lillie*. In January 2017, the Judicial Panel on Multidistrict Litigation transferred the *Ahders* proceeding to the Northern District of Texas and the Stanford MDL. During February 2017, SEI filed its response to the *Ahders* Complaint, and in March 2017 the District Court for the Northern District of Texas approved the stipulated dismissal of all claims in this Complaint predicated on Section 712(D) or Section 714(A) of the Louisiana Securities Law. In both cases, as a result of the proceedings in the Northern District of Texas, only the plaintiffs' secondary liability claims under Section 714(B) of the Louisiana Securities Law remain. Limited discovery and motions practice have occurred, including SEI and SPTC's filing of a dispositive summary judgment motion in the *Lillie* proceeding. On January 31, 2019, the Judicial Panel on Multidistrict Litigation remanded the *Lillie* and *Ahders* proceedings to the Middle District of Louisiana. No material activity has taken place since remand.

Another case, filed in the 23rd Judicial District Court for the Parish of Ascension, also was removed to federal court and transferred by the Judicial Panel on Multidistrict Litigation to the Northern District of Texas and the Stanford MDL. The schedule for responding to that Complaint has not yet been established.

Two additional cases remain in the Parish of East Baton Rouge. Plaintiffs filed petitions in 2010 and have granted SEI and SPTC indefinite extensions to respond. No material activity has taken place since.

In two additional cases, filed in East Baton Rouge and brought by the same counsel who filed the *Lillie* action, virtually all of the litigation to date has involved motions practice and appellate litigation regarding the existence of federal subject matter jurisdiction under the federal Securities Litigation Uniform Standards Act (SLUSA). The matters were removed to the United States District Court for the Northern District of Texas and consolidated. The court then dismissed the action under SLUSA. The Court of Appeals for the Fifth Circuit reversed that order, and the Supreme Court of the United States affirmed the Court of Appeals judgment on February 26, 2014. The matters were remanded to state court and no material activity has taken place since that date.

While the outcome of this litigation remains uncertain, SEI and SPTC believe that they have valid defenses to plaintiffs' claims and intend to defend the lawsuits vigorously. Because of uncertainty in the make-up of

the Lillie class, the specific theories of liability that may survive a motion for summary judgment or other dispositive motion, the relative lack of discovery regarding damages, causation, mitigation and other aspects that may ultimately bear upon loss, the Company is not reasonably able to provide an estimate of loss, if any, with respect to the foregoing lawsuits.

SEI Capital Accumulation Plan Litigation

On September 28, 2018, a class action complaint was filed in the United States District Court for the Eastern District of Pennsylvania by Gordon Stevens, individually and as the representative of similarly situated persons, and on behalf of the SEI Capital Accumulation Plan (the “Plan”) naming the Company and its affiliated and/or related entities SEI Investments Management Corporation, SEI Capital Accumulation Plan Design Committee, SEI Capital Accumulation Plan Investment Committee, SEI Capital Accumulation Plan Administration Committee, and John Does 1-30 as defendants (the “Stevens Complaint”). The Stevens Complaint seeks unspecified damages for defendants’ breach of fiduciary duties under ERISA

Page 20 of 43

with respect to selecting and monitoring the Plan's investment options and by retaining affiliated investment products in the Plan.

All parties to the matter have agreed to participate in non-binding mediation with the goal of resolving the matter in an efficient and satisfactory manner, while avoiding protracted litigation costs. The court granted a motion to stay the litigation pending the outcome of mediation, which is scheduled for May 7, 2019, in Atlanta, Georgia.

While the outcome of this litigation remains uncertain, the defendants believe that they have valid defenses to plaintiffs' claims and intend to defend the allegations contained in the Stevens Complaint vigorously. Because of uncertainty in the make-up of the purported class named in the Stevens Complaint, the specific theories of liability that may survive a motion for summary judgment or other dispositive motion, the lack of specificity or discovery regarding damages, causation, mitigation and other aspects that may ultimately bear upon loss, the Company is not reasonably able to provide an estimate of loss, if any, with respect to the matters set forth in the Stevens Complaint.

Other Matters

The Company is also a party to various other actions and claims arising in the normal course of business that the Company does not believe are material. The Company believes that the ultimate resolution of these matters will not have a material adverse effect on the Company's financial position or the manner in which the Company conducts its business. Currently, the Company does not believe the amount of losses associated with these matters can be estimated. While the Company does not believe that the amount of such losses will, when liquidated or estimable, be material to its financial position, the assumptions may be incorrect and any such loss could have a material adverse effect on the Company's results of operations or the manner in which the Company conducts its business in the period(s) during which the underlying matters are resolved.

Note 12. Business Acquisition

On April 2, 2018, the Company acquired all ownership interests of Huntington Steele, LLC (Huntington Steele), a registered investment advisor based in Seattle, Washington servicing the ultra-high-net-worth market. The total purchase price for Huntington Steele was \$17,914, which includes \$5,794 in cash consideration, net of \$125 in cash acquired, and a contingent purchase price of \$12,120. The contingent purchase price consists of amounts payable to the sellers upon the attainment of specified financial measures determined at various intervals occurring between 2019 and 2023. The current portion of the contingent purchase price of \$968 is included in Accrued liabilities on the accompanying Balance Sheets. The long-term portion of the contingent consideration of \$11,152 is included in Other long-term liabilities on the accompanying Balance Sheets.

Note 13. Goodwill and Intangible Assets

On April 2, 2018, the Company acquired all ownership interests of Huntington Steele (See Note 12). The total purchase price was allocated to Huntington Steele's net tangible and intangible assets based upon their estimated fair values at the date of purchase. The excess purchase price over the value of the identifiable intangible assets was recorded as goodwill. The total amount of goodwill from this transaction amounted to \$11,499 and is included on the accompanying Consolidated Balance Sheets.

In July 2017, the Company acquired all ownership interests of Archway Technology Partners, LLC, Archway Finance & Operations, Inc. and Keystone Capital Holdings, LLC (collectively, Archway), a provider of operating technologies and services to the family office industry. The total purchase price was allocated to Archway's net tangible and intangible assets based upon their estimated fair values at the date of purchase. The excess purchase price over the value of the net tangible and identifiable intangible assets was recorded as goodwill. The total amount of goodwill from this transaction amounted to \$52,990 and is included on the accompanying Consolidated Balance Sheets.

There were no changes to the Company's goodwill during the three months ended March 31, 2019.

The Company recognized \$921 and \$776 of amortization expense related to the intangible assets acquired through the acquisitions of Huntington Steele and Archway during the three months ended March 31, 2019 and 2018, respectively.

Note 14. Revenues from Contracts with Customers

The Company's principal sources of revenues are: (1) asset management, administration and distribution fees primarily earned based upon a contractual percentage of net assets under management or administration; and (2) information processing and software servicing fees that are either recurring and primarily earned based upon the number of trust accounts being serviced or a percentage of the total average daily market value of the clients' assets processed on the

Page 21 of 43

Company's platforms, or non-recurring and based upon project-oriented contractual agreements related to client implementations.

Disaggregation of Revenue

The following tables provide additional information pertaining to our revenues disaggregated by major product line and primary geographic market based on the location of the use of the products or services for each of the Company's business segments for the three months ended March 31, 2019 and 2018:

| | Private Banks | Investment Advisors | Institutional Investors | Investment Managers | Investments In New Businesses | Total |
|--|------------------|------------------------|----------------------------|------------------------|-------------------------------------|-----------|
| Major Product Lines: | | | | | | |
| For the Three Months Ended March 31, 2019 | | | | | | |
| Investment management fees from pooled investment products | \$32,973 | \$66,623 | \$13,661 | \$205 | \$309 | \$113,771 |
| Investment management fees from investment management agreements | 702 | 23,838 | 66,171 | — | 2,698 | 93,409 |
| Investment operations fees | 376 | — | — | 94,867 | — | 95,243 |
| Investment processing fees - PaaS | 43,911 | — | — | — | — | 43,911 |
| Investment processing fees - SaaS | 34,708 | — | — | 2,549 | — | 37,257 |
| Professional services fees | 3,777 | — | — | 1,417 | — | 5,194 |
| Account fees and other | 1,812 | 4,300 | 281 | 5,611 | 31 | 12,035 |
| Total revenues | \$118,259 | \$94,761 | \$80,113 | \$104,649 | \$3,038 | \$400,820 |
| Primary Geographic Markets: | | | | | | |
| United States | \$77,454 | \$94,761 | \$62,325 | \$98,058 | \$3,038 | \$335,636 |
| United Kingdom | 25,350 | — | 13,466 | — | — | 38,816 |
| Canada | 10,660 | — | 1,727 | — | — | 12,387 |
| Ireland | 4,795 | — | 2,311 | 6,591 | — | 13,697 |
| Other | — | — | 284 | — | — | 284 |
| Total revenues | \$118,259 | \$94,761 | \$80,113 | \$104,649 | \$3,038 | \$400,820 |

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| | Private Banks | Investment Advisors | Institutional Investors | Investment Managers | Investments In New Businesses | Total |
|--|------------------|------------------------|----------------------------|------------------------|-------------------------------------|-----------|
| Major Product Lines: | | | | | | |
| For the Three Months Ended March 31, 2018 | | | | | | |
| Investment management fees from pooled investment products | \$35,190 | \$72,418 | \$15,858 | \$— | \$ 225 | \$123,691 |
| Investment management fees from investment management agreements | 198 | 22,764 | 69,276 | 83 | 1,634 | 93,955 |
| Investment operations fees | 382 | — | — | 87,455 | — | 87,837 |
| Investment processing fees - PaaS | 44,585 | — | — | 483 | — | 45,068 |
| Investment processing fees - SaaS | 34,602 | — | — | 2,365 | — | 36,967 |
| Professional services fees | 5,419 | — | — | 1,887 | — | 7,306 |
| Account fees and other | 1,788 | 4,010 | 357 | 4,582 | 37 | 10,774 |
| Total revenues | \$122,164 | \$99,192 | \$85,491 | \$96,855 | \$ 1,896 | \$405,598 |
| Primary Geographic Markets: | | | | | | |
| United States | \$78,133 | \$99,192 | \$64,768 | \$91,759 | \$ 1,896 | \$335,748 |
| United Kingdom | 27,525 | — | 14,787 | — | — | 42,312 |
| Canada | 11,601 | — | 2,671 | — | — | 14,272 |
| Ireland | 4,905 | — | 2,427 | 5,096 | — | 12,428 |
| Other | — | — | 838 | — | — | 838 |
| Total revenues | \$122,164 | \$99,192 | \$85,491 | \$96,855 | \$ 1,896 | \$405,598 |

Investment management fees from pooled investment products - Revenues associated with clients' assets invested in Company-sponsored pooled investment products. Contractual fees are stated as a percentage of the average market value of assets under management and collected on a monthly basis. Revenues are recognized in Asset management, administration and distribution fees on the accompanying Consolidated Statements of Operations.

Investment management fees from investment management agreements - Revenues based on assets of clients of the Institutional Investors segment primarily invested in Company-sponsored products. Each client is charged an investment management fee that is stated as a percentage of the average market value of all assets under management. The client is billed directly on a quarterly basis. Revenues are recognized in Asset management, administration and distribution fees on the accompanying Consolidated Statements of Operations.

Revenues associated with the separately managed account program offered through registered investment advisors located throughout the United States. The contractual fee is stated as a percentage of the average market value of all assets invested in the separately managed account and collected on a quarterly basis. Revenues are recognized in Asset management, administration and distribution fees on the accompanying Consolidated Statements of Operations.

Investment operations fees - Revenues earned from accounting and administrative services, distribution support services and regulatory and compliance services to investment management firms and family offices. The Company contracts directly with the investment management firm or family office. The contractual fees are stated as a percentage of net assets under administration and billed when asset valuations are finalized. Revenues are recognized in Asset management, administration and distribution fees on the accompanying Consolidated Statements of Operations.

Investment processing fees - Software as a Service - Revenues associated with clients that outsource investment processing technology software and computer processing by accessing our proprietary software and data center remotely but retain responsibility for all investment operations, client administration and other back-office trust operations. The contractual fee is based on a monthly fee plus additional fees determined on a per-account or per-transaction basis. The client is billed directly on a monthly basis.

Revenues are recognized in Information processing and software servicing fees on the accompanying Consolidated Statements of Operations.

Investment processing fees - Platform as a Service - Revenues associated with clients that outsource their entire investment operation and back-office processing functions. Through the use of the Company's proprietary platforms, the Company assumes all back-office investment processing services including investment processing, custody and safekeeping of assets, income collections, securities settlement and other related trust activities. The contractual fee is

Page 23 of 43

based on a monthly fee plus additional fees determined on a per-account or per-transaction basis. Contractual fees can also be stated as a percentage of the value of assets processed on the Company's platforms each month as long as the fee is in excess of a monthly contractual minimum. The client is billed directly on a monthly basis. Revenues are recognized in Information processing and software servicing fees on the accompanying Consolidated Statements of Operations.

Professional services fees - Revenues associated with the business services migration for investment processing clients of the Private Banks segment and investment operations clients of the Investment Managers segment. In addition, Professional services include other services such as business transformation consulting. Typically, fees are stated as a contractual fixed fee. The client is billed directly and fees are collected according to the terms of the agreement.

Other - Revenues associated with custody account servicing, account terminations, reimbursements received for out-of-pocket expenses, and other fees for the provision of ancillary services.

Revenue is recognized by the Company when the performance obligations are satisfied and transfer of control to the client is completed. The majority of the Company's performance obligations are satisfied and control is transferred to the client continuously. Therefore, revenue is recognized on a monthly basis. The amount of revenue recognized reflects the amount of consideration expected to be received by the Company in exchange for satisfied performance obligations.

The Company does not disclose the value of unsatisfied performance obligations as the majority of its contracts relate to: 1) contracts with an original term of one year or less; 2) contracts for which the Company recognizes revenue at the amount to which it has the right to invoice for services performed; and 3) contracts that are based on the value of assets under management or administration.

Note 15. Leases

The Company has operating leases for corporate facilities and equipment. The Company's expense related to leases during the three months ended March 31, 2019 was \$2,568 and is included in Facilities, supplies and other costs on the accompanying Consolidated Statement of Operations.

The Company's future minimum lease payments under non-cancelable leases as of March 31, 2019 are as follows:

| | |
|--|----------|
| 2019 (excluding the three months ended March 31, 2019) | \$6,709 |
| 2020 | 8,610 |
| 2021 | 7,570 |
| 2022 | 7,277 |
| 2023 | 7,277 |
| Thereafter | 17,404 |
| Total future minimum lease payments | 54,847 |
| Less: Imputed interest | (4,561) |
| Total | \$50,286 |

The following table provides supplemental Consolidated Balance Sheet information related to the Company's leases:

| | |
|--|-------------------|
| | March 31, 2019 |
| Short-term operating lease liabilities | \$8,448 |
| Long-term operating lease liabilities | 41,838 |
| Total operating lease liabilities | \$50,286 |
| Weighted average remaining lease term | 7.0 years |
| Weighted average discount rate | 2.63 % |

The following table provides supplemental cash flow information related to the Company's leases:

| | For the Three Months Ended March 31, 2019 |
|--|--|
| Cash paid for amounts included in the measurement of lease liabilities | \$2,716 |
| Right-of-use assets obtained in exchange for lease obligations | 2,810 |

Page 24 of 43

As of March 31, 2019, the Company has additional operating lease exposure that have not yet commenced of \$1,271. These operating leases will have a commencement date occurring in the remainder of 2019 and have a lease term of five years.

Page 25 of 43

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

(In thousands, except asset balances and per share data)

This discussion reviews and analyzes the consolidated financial condition, the consolidated results of operations and other key factors that may affect future performance. This discussion should be read in conjunction with the Consolidated Financial Statements, the Notes to the Consolidated Financial Statements and the Annual Report on Form 10-K for the year ended December 31, 2018.

Overview*Consolidated Summary*

We are a leading global provider of investment processing, investment management and investment operations platforms. We help corporations, financial institutions, financial advisors and ultra-high-net-worth families create and manage wealth by providing comprehensive, innovative, investment and investment-business platforms. Investment processing fees are earned as monthly fees for contracted services, including computer processing services, software licenses and investment operations services, as well as transaction-based fees for providing securities valuation and trade-execution. Investment operations and investment management fees are earned as a percentage of average assets under management, administration or advised assets. As of March 31, 2019, through our subsidiaries and partnerships in which we have a significant interest, we manage, advise or administer \$945.0 billion in hedge, private equity, mutual fund and pooled or separately managed assets, including \$331.7 billion in assets under management and \$608.9 billion in client assets under administration. Our affiliate, LSV Asset Management (LSV), manages \$103.2 billion of assets which are included as assets under management. Our Condensed Consolidated Statements of Operations for the three months ended March 31, 2019 and 2018 were:

| | Three Months Ended March | | Percent Change* |
|--|--------------------------|-----------|-----------------|
| | 31, 2019 | 2018 | |
| Revenues | \$400,820 | \$405,598 | (1)% |
| Expenses | 297,259 | 289,282 | 3% |
| Income from operations | 103,561 | 116,316 | (11)% |
| Net gain (loss) from investments | 1,279 | (410) |) NM |
| Interest income, net of interest expense | 4,100 | 2,245 | 83% |
| Equity in earnings from unconsolidated affiliate | 37,317 | 40,607 | (8)% |
| Income before income taxes | 146,257 | 158,758 | (8)% |
| Income taxes | 32,276 | 18,920 | 71% |
| Net income | 113,981 | 139,838 | (18)% |
| Diluted earnings per common share | \$0.73 | \$0.86 | (15)% |

* Variances noted "NM" indicate the percent change is not meaningful.

The following items had a significant impact on our financial results for the three months ended March 31, 2019 and 2018:

Revenue from Asset management, administration and distribution fees declined due to lower assets under management from the carryover effect of the downturn in capital markets during the fourth quarter 2018; however, increased fees from higher assets under administration resulting from positive cash flows from new and existing clients in our Investment Managers segment partially offset this decline. Our average assets under management, excluding LSV, decreased \$10.4 billion, or four percent, to \$223.2 billion in the first three months of 2019 as compared to \$233.6 billion during the first three months of 2018. Our average assets under administration increased \$63.9 billion, or 12 percent, to \$594.2 billion in the first three months of 2019 as compared to \$530.3 billion during the first three months of 2018.

Our proportionate share in the earnings of LSV decreased to \$37.3 million in the first three months of 2019 as compared to \$40.6 million in the first three months of 2018 primarily due to lower assets under management from LSV's existing clients due to market depreciation and lower performance fees.

Our operating expenses, primarily personnel costs, increased. These expenses primarily consist of operational and technology costs and are mainly related to servicing existing clients and acquiring new clients. These operating expenses are included in Compensation, benefits and other personnel costs on the accompanying Consolidated Statements of Operations.

Page 26 of 43

The direct costs associated with our investment management programs decreased in our Private Banks, Investment Advisors and Institutional Investors segments primarily from lower assets under management due to the previously described unfavorable market conditions. These costs primarily relate to fees charged by investment advisory firms for day-to-day portfolio management of SEI-sponsored investment products. These costs are included in Sub-advisory, distribution and other asset management costs on the accompanying Consolidated Statements of Operations.

We capitalized \$9.7 million in the first three months of 2019 for the SEI Wealth Platform as compared to \$12.0 million in the first three months of 2018. Amortization expense related to SWP increased to \$10.4 million during the first three months of 2019 as compared to \$9.7 million during the first three months of 2018 due to continued enhancements.

As we continue the development of new elements of SWP, our expenses related to maintenance and support have increased. These costs are primarily recognized in personnel and consulting costs and are not eligible for capitalization. These increased costs primarily impacted the Private Banks and Investment Advisors business segments.

Our effective tax rate during the first quarter of 2019 was 22.1 percent as compared to 11.9 percent during the first quarter of 2018. The increase in our effective tax rate was primarily due to reduced tax benefits from a lower volume of stock option exercise activity during the quarter as compared to the prior year period (See the caption "Income Taxes" later in this discussion for more information).

We continued our stock repurchase program during 2019 and purchased 1.7 million shares for \$88.8 million in the three month period.

Ending Asset Balances

(In millions)

| | As of March 31, | | Percent Change |
|--|-----------------|-----------|----------------|
| | 2019 | 2018 | |
| Private Banks: | | | |
| Equity and fixed-income programs | \$22,369 | \$22,917 | (2)% |
| Collective trust fund programs | 4 | 4 | —% |
| Liquidity funds | 3,753 | 3,537 | 6% |
| Total assets under management | \$26,126 | \$26,458 | (1)% |
| Client assets under administration | 22,886 | 22,411 | 2% |
| Total assets | \$49,012 | \$48,869 | —% |
| Investment Advisors: | | | |
| Equity and fixed-income programs | \$61,277 | \$62,176 | (1)% |
| Collective trust fund programs | 5 | 5 | —% |
| Liquidity funds | 4,362 | 2,399 | 82% |
| Total assets under management | \$65,644 | \$64,580 | 2% |
| Institutional Investors: | | | |
| Equity and fixed-income programs | \$82,578 | \$85,607 | (4)% |
| Collective trust fund programs | 79 | 72 | 10% |
| Liquidity funds | 2,529 | 2,727 | (7)% |
| Total assets under management | \$85,186 | \$88,406 | (4)% |
| Client assets under advisement | 3,694 | 4,185 | (12)% |
| Total assets | \$88,880 | \$92,591 | (4)% |
| Investment Managers: | | | |
| Equity and fixed-income programs | \$— | \$97 | NM |
| Collective trust fund programs | 49,232 | 45,062 | 9% |
| Liquidity funds | 704 | 732 | (4)% |
| Total assets under management | \$49,936 | \$45,891 | 9% |
| Client assets under administration (A) | 585,997 | 507,694 | 15% |
| Total assets | \$635,933 | \$553,585 | 15% |
| Investments in New Businesses: | | | |
| Equity and fixed-income programs | \$1,466 | \$1,114 | 32% |
| Liquidity funds | 218 | 72 | 203% |
| Total assets under management | \$1,684 | \$1,186 | 42% |
| Client assets under advisement | 729 | 49 | NM |
| Total assets | \$2,413 | \$1,235 | 95% |
| LSV: | | | |
| Equity and fixed-income programs (B) | \$103,163 | \$108,186 | (5)% |
| Total: | | | |
| Equity and fixed-income programs (C) | \$270,853 | \$280,097 | (3)% |
| Collective trust fund programs | 49,320 | 45,143 | 9% |
| Liquidity funds | 11,566 | 9,467 | 22% |
| Total assets under management | \$331,739 | \$334,707 | (1)% |
| Client assets under advisement | 4,423 | 4,234 | 4% |
| Client assets under administration (D) | 608,883 | 530,105 | 15% |
| Total assets under management, advisement and administration | \$945,045 | \$869,046 | 9% |

- (A) Client assets under administration in the Investment Managers segment include \$57.2 billion of assets that are at fee levels below our normal full service assets (as of March 31, 2019).
- (B) Equity and fixed-income programs include assets managed by LSV in which fees are based on performance only. The ending value of these assets as of March 31, 2019 was \$2.7 billion.
- (C) Equity and fixed-income programs include \$5.5 billion of assets invested in various asset allocation funds at March 31, 2019.
- (D) In addition to the numbers presented, SEI also administers an additional \$11.4 billion in Funds of Funds assets (as of March 31, 2019) on which SEI does not earn an administration fee.

Average Asset Balances

(In millions)

| | Three Months Ended March | | Percent Change |
|--|--------------------------|-----------|----------------|
| | 31, 2019 | 2018 | |
| Private Banks: | | | |
| Equity and fixed-income programs | \$21,831 | \$23,412 | (7)% |
| Collective trust fund programs | 4 | 4 | —% |
| Liquidity funds | 3,706 | 3,720 | —% |
| Total assets under management | \$25,541 | \$27,136 | (6)% |
| Client assets under administration | 22,098 | 23,398 | (6)% |
| Total assets | \$47,639 | \$50,534 | (6)% |
| Investment Advisors: | | | |
| Equity and fixed-income programs | \$58,732 | \$62,650 | (6)% |
| Collective trust fund programs | 5 | 5 | —% |
| Liquidity funds | 5,298 | 2,290 | 131% |
| Total assets under management | \$64,035 | \$64,945 | (1)% |
| Institutional Investors: | | | |
| Equity and fixed-income programs | \$81,725 | \$87,207 | (6)% |
| Collective trust fund programs | 79 | 77 | 3% |
| Liquidity funds | 2,375 | 2,905 | (18)% |
| Total assets under management | \$84,179 | \$90,189 | (7)% |
| Client assets under advisement | 3,494 | 4,383 | (20)% |
| Total assets | \$87,673 | \$94,572 | (7)% |
| Investment Managers: | | | |
| Equity and fixed-income programs | \$— | \$96 | NM |
| Collective trust fund programs | 47,322 | 49,243 | (4)% |
| Liquidity funds | 559 | 834 | (33)% |
| Total assets under management | \$47,881 | \$50,173 | (5)% |
| Client assets under administration (A) | 572,065 | 506,951 | 13% |
| Total assets | \$619,946 | \$557,124 | 11% |
| Investments in New Businesses: | | | |
| Equity and fixed-income programs | \$1,394 | \$1,105 | 26% |
| Liquidity funds | 202 | 70 | 189% |
| Total assets under management | \$1,596 | \$1,175 | 36% |
| Client assets under advisement | 708 | 50 | NM |
| Total assets | \$2,304 | \$1,225 | 88% |
| LSV: | | | |
| Equity and fixed-income programs (B) | \$104,517 | \$109,904 | (5)% |
| Total: | | | |
| Equity and fixed-income programs (C) | \$268,199 | \$284,374 | (6)% |
| Collective trust fund programs | 47,410 | 49,329 | (4)% |
| Liquidity funds | 12,140 | 9,819 | 24% |
| Total assets under management | \$327,749 | \$343,522 | (5)% |
| Client assets under advisement | 4,202 | 4,433 | (5)% |
| Client assets under administration (D) | 594,163 | 530,349 | 12% |
| Total assets under management, advisement and administration | \$926,114 | \$878,304 | 5% |

- (A) Average client assets under administration in the Investment Managers segment for the three months ended March 31, 2019 include \$57.0 billion that are at fee levels below our normal full service assets.
- (B) Equity and fixed-income programs include assets managed by LSV in which fees are based on performance only. The average value of these assets for the three months ended March 31, 2019 was \$2.7 billion.
- (C) Equity and fixed-income programs include \$5.3 billion of average assets invested in various asset allocation funds for the three months ended March 31, 2019.
- In addition to the numbers presented, SEI also administers an additional \$11.3 billion of average assets
- (D) in Funds of Funds assets for the three months ended March 31, 2019 on which SEI does not earn an administration fee.

In the preceding tables, assets under management are total assets of our clients or their customers invested in our equity and fixed-income investment programs, collective trust fund programs, and liquidity funds for which we provide asset management services through our subsidiaries and partnerships in which we have a significant interest. Assets under advisement include assets for which we provide advisory services through a subsidiary to the accounts but do not manage the underlying assets. Assets under administration include total assets of our clients or their customers for which we provide administrative services, including client fund balances for which we provide administration and/or distribution services through our subsidiaries and partnerships in which we have a significant interest. The assets presented in the preceding tables do not include assets processed on SWP and are not included in the accompanying Consolidated Balance Sheets because we do not own them.

Business Segments

Revenues, Expenses and Operating Profit (Loss) for our business segments for the three months ended March 31, 2019 compared to the three months ended March 31, 2018 were as follows:

| | Three Months Ended March 31, | | Percent |
|---------------------------------------|------------------------------|-----------|---------|
| | 2019 | 2018 | Change |
| Private Banks: | | | |
| Revenues | \$118,259 | \$122,164 | (3)% |
| Expenses | 110,962 | 112,202 | (1)% |
| Operating Profit | \$7,297 | \$9,962 | (27)% |
| Operating Margin | 6 | % 8 | % |
| Investment Advisors: | | | |
| Revenues | \$94,761 | \$99,192 | (4)% |
| Expenses | 52,502 | 52,453 | —% |
| Operating Profit | \$42,259 | \$46,739 | (10)% |
| Operating Margin | 45 | % 47 | % |
| Institutional Investors: | | | |
| Revenues | \$80,113 | \$85,491 | (6)% |
| Expenses | 38,754 | 41,249 | (6)% |
| Operating Profit | \$41,359 | \$44,242 | (7)% |
| Operating Margin | 52 | % 52 | % |
| Investment Managers: | | | |
| Revenues | \$104,649 | \$96,855 | 8% |
| Expenses | 69,066 | 63,338 | 9% |
| Operating Profit | \$35,583 | \$33,517 | 6% |
| Operating Margin | 34 | % 35 | % |
| Investments in New Businesses: | | | |
| Revenues | \$3,038 | \$1,896 | 60% |
| Expenses | 5,940 | 5,098 | 17% |

Operating Loss \$(2,902) \$(3,202) NM

For additional information pertaining to our business segments, see Note 9 to the Consolidated Financial Statements.

Page 31 of 43

Private Banks

| | Three Months Ended March | | Percent Change |
|--|--------------------------|-----------|-------------------|
| | 31, 2019 | 2018 | |
| Revenues: | | | |
| Information processing and software servicing fees | \$84,302 | \$86,445 | (2)% |
| Asset management, administration & distribution fees | 33,957 | 35,719 | (5)% |
| Total revenues | \$118,259 | \$122,164 | (3)% |

Revenues decreased \$3.9 million, or three percent, in the three month period ended March 31, 2019 and were primarily affected by:

- Decreased investment management fees from existing international clients due to lower average assets under management due to market depreciation during the fourth quarter 2018;

- Decreased non-recurring professional services fees from existing clients as well as clients scheduled for implementation on SWP;

- The negative impact from foreign currency exchange rate fluctuations between the U.S. dollar and the British pound on our foreign operations;

- Decreased investment processing fees from the loss of TRUST 3000® clients; and

- Decreased investment processing fees earned on our mutual fund trading solution; partially offset by increased recurring investment processing fees from the growth in new and existing client assets processed on SWP, net of client losses.

Operating margins decreased to six percent compared to eight percent in the three month period.

Operating income decreased by \$2.7 million, or 27 percent, in the three month period and was primarily affected by:

- A decrease in revenues;

- Increased non-capitalized costs, mainly personnel and consulting costs, related to maintenance, support and client migrations to SWP;

- Increased amortization expense related to SWP due to continued enhancements; and

- The net negative impact from foreign currency exchange rate fluctuations between the U.S. dollar and the British pound on our foreign operations; partially offset by

- Decreased direct expenses associated with decreased investment management fees from existing international clients.

Investment Advisors

| | Three Months Ended | | Percent Change |
|--|--------------------|----------|-------------------|
| | March 31, 2019 | 2018 | |
| Revenues: | | | |
| Investment management fees-SEI fund programs | \$66,623 | \$72,418 | (8)% |
| Separately managed account fees | 23,838 | 22,764 | 5% |
| Other fees | 4,300 | 4,010 | 7% |
| Total revenues | \$94,761 | \$99,192 | (4)% |

Revenues decreased \$4.4 million, or four percent, in the three month period and were primarily affected by:

- Decreased investment management fees due to lower assets under management resulting from unfavorable market conditions in the fourth quarter 2018 and negative cash flows; and

- A decrease in the average basis points earned on assets due to client-directed shifts into lower fee investment products; partially offset by

- Increased separately managed account program fees from positive cash flows from new and existing advisors.

Operating margin decreased to 45 percent compared to 47 percent in the three month period. Operating income decreased \$4.5 million, or 10 percent, in the three month period and was primarily affected by:

• A decrease in revenues;

• Increased personnel costs for marketing to and servicing new advisors;

• Increased direct expenses associated with increased assets into our separately managed account programs; and

• Increased amortization expense related to SWP due to continued enhancements; partially offset by

• Decreased non-capitalized costs, mainly personnel and consulting costs, related to maintenance, support and client migrations to SWP; and

• Decreased sales compensation expense.

Institutional Investors

Revenues decreased \$5.4 million, or six percent, in the three month period and were primarily affected by:

• Defined benefit client losses, mainly resulting from acquisitions and plan curtailments;

• Decreased investment management fees from existing clients due to lower assets under management caused by market depreciation; and

• The negative impact from foreign currency exchange rate fluctuations between the U.S. dollar and the British pound on our foreign operations; partially offset by

• Asset funding from new sales of our investment management platforms.

Operating margin remained at 52 percent in the three month period. Operating income decreased \$2.9 million, or seven percent, in the three month period and was primarily affected by:

• A decrease in revenues; and

• The net negative impact from foreign currency exchange rate fluctuations between the U.S. dollar and the British pound on our foreign operations; partially offset by

• Decreased direct expenses associated with investment management fees; and

• Decreased sales compensation expense.

Investment Managers

Revenues increased \$7.8 million, or eight percent, in the three month period and were primarily affected by:

• Positive cash flows into alternative, traditional and separately managed account offerings from new and existing clients; partially offset by

• Client losses and fund closures.

Operating margin decreased to 34 percent compared to 35 percent in the three month period. Operating income increased \$2.1 million, or six percent, in the three month period and was primarily affected by:

• An increase in revenues; partially offset by

• Increased personnel expenses, technology and other operational costs to service new and existing clients; and

• Increased non-capitalized investment spending, mainly consulting costs.

Other

Corporate overhead expenses

Corporate overhead expenses primarily consist of general and administrative expenses and other costs not directly attributable to a reportable business segment. Corporate overhead expenses were \$20.0 million and \$14.9 million in the three months ended March 31, 2019 and 2018. The increase in corporate overhead expenses is primarily due to increased non-recurring personnel-related costs, primarily severance costs.

Other income and expense

Other income and expense items on the accompanying Consolidated Statements of Operations consists of:

| | Three Months Ended | |
|--|--------------------|----------|
| | March 31, | |
| | 2019 | 2018 |
| Net gain (loss) from investments | \$1,279 | \$(410) |
| Interest and dividend income | 4,257 | 2,502 |
| Interest expense | (157) | (257) |
| Equity in earnings of unconsolidated affiliate | 37,317 | 40,607 |
| Total other income and expense items, net | \$42,696 | \$42,442 |

Interest and dividend income

Interest and dividend income is earned based upon the amount of cash that is invested daily. The increase in interest and dividend income in the three months ended March 31, 2019 was due to an overall increase in interest rates.

Equity in earnings of unconsolidated affiliate

Equity in earnings of unconsolidated affiliate reflects our less than 50 percent ownership in LSV. As of March 31, 2019, our total partnership interest in LSV was 38.9 percent. The table below presents the revenues and net income of LSV and our proportionate share in LSV's earnings.

| | Three Months Ended March | | Percent Change |
|-------------------|--------------------------|-----------|----------------|
| | 31, | | |
| | 2019 | 2018 | |
| Revenues of LSV | \$120,915 | \$131,718 | (8)% |
| Net income of LSV | 95,948 | 104,406 | (8)% |

SEI's proportionate share in earnings of LSV \$37,317 \$40,607 (8)%

The decline in our earnings from LSV in the three months ended March 31, 2019 was primarily due to decreased assets under management from LSV's existing clients due to market depreciation during the fourth quarter 2018 and decreased performance fees. Average assets under management by LSV decreased \$5.4 billion to \$104.5 billion during the three months ended March 31, 2019 as compared to \$109.9 billion during the three months ended March 31, 2018, a decrease of five percent.

Income Taxes

Our effective income tax rates for the three months ended March 31, 2019 and 2018 differs from the federal income tax statutory rate due to the following:

| | Three Months Ended | |
|---|--------------------|--------|
| | March 31, | |
| | 2019 | 2018 |
| Statutory rate | 21.0 % | 21.0 % |
| State taxes, net of federal tax benefit | 2.6 | 2.2 |
| Foreign tax expense and tax rate differential | (0.1) | (0.2) |
| Tax benefit from stock option exercises | (1.1) | (10.8) |
| Other, net | (0.3) | (0.3) |
| | 22.1 % | 11.9 % |

The increase in our effective tax rate for the three months ended March 31, 2019 was primarily due to reduced tax benefits due to a lower volume of stock option exercise activity during the quarter as compared to the prior year period.

Fair Value Measurements

The fair value of our financial assets and liabilities, except for the investment funds sponsored by LSV, is determined in accordance with the fair value hierarchy. The fair value of the investment funds sponsored by LSV is measured using the net asset value per share (NAV) as a practical expedient. The fair value of all other financial assets are determined using Level 1 or Level 2 inputs and consist mainly of investments in

equity or fixed-income mutual funds that are quoted daily

Page 34 of 43

and Government National Mortgage Association (GNMA) and other U.S. government agency securities that are single issuer pools that are valued based on current market data of similar assets. The Company's Level 3 financial liabilities at March 31, 2019 consist entirely of the estimated contingent consideration of \$12,120 resulting from an acquisition (See Note 12 to the Notes to Consolidated Financial Statements). We did not have any financial liabilities at December 31, 2018 that were required to be measured at fair value on a recurring basis (See Note 4 to the Notes to Consolidated Financial Statements).

Regulatory Matters

Like many firms operating within the financial services industry, we are experiencing a difficult and increasingly complex regulatory environment across our markets. Our current scale and reach as a provider to the financial services industry, the introduction and implementation of new platforms for our financial services industry clients, the increased regulatory oversight of the financial services industry generally, new laws and regulations affecting the financial services industry and ever-changing regulatory interpretations of existing laws and regulations, and a greater propensity of regulators to pursue enforcement actions and other sanctions against regulated entities, have made this an increasingly challenging and costly regulatory environment in which to operate.

SEI and our regulated subsidiaries have undergone or been scheduled to undergo a range of periodic or thematic reviews, examinations or investigations by numerous regulatory authorities around the world, including the Office of the Comptroller of the Currency, the Securities and Exchange Commission, the Financial Industry Regulatory Authority, Inc., the Financial Conduct Authority of the United Kingdom, the Central Bank of Ireland and others. These regulatory activities typically result in the identification of matters or practices to be addressed by us or our subsidiaries and, in certain circumstances, the regulatory authorities require remediation activities or pursue enforcement proceedings against us or our subsidiaries. From time to time, the regulators in different jurisdictions will elevate their level of scrutiny of our operations as our business expands or is deemed critical to the operations of the relevant financial markets. As described under the caption "Regulatory Considerations" in our Annual Report on Form 10-K, the range of possible sanctions that are available to regulatory authorities include limitations on our ability to engage in business for specified periods of time, the revocation of registration, censures and fines. The direct and indirect costs of responding to these regulatory activities, implementation of any remediation actions, and of complying with new or modified regulations, as well as the potential financial costs and potential reputational impact against us of any enforcement proceedings that might result, is uncertain but could have a material adverse impact on our operating results or financial position.

Liquidity and Capital Resources

| | Three Months Ended March 31, | |
|---|------------------------------|------------|
| | 2019 | 2018 |
| Net cash provided by operating activities | \$ 59,899 | \$ 104,174 |
| Net cash used in investing activities | (15,726) | (15,376) |
| Net cash used in financing activities | (132,644) | (87,285) |
| Effect of exchange rate changes on cash, cash equivalents and restricted cash | 3,272 | 2,541 |
| Net (decrease) increase in cash, cash equivalents | (85,199) | 4,054 |

| | | |
|----------------------|------------|------------|
| and restricted cash | | |
| Cash, cash | | |
| equivalents and | 758,039 | 747,752 |
| restricted cash, | | |
| beginning of period | | |
| Cash, cash | | |
| equivalents and | \$ 672,840 | \$ 751,806 |
| restricted cash, end | | |
| of period | | |

Cash requirements and liquidity needs are primarily funded through our cash flow from operations and our capacity for additional borrowing. At March 31, 2019, our unused sources of liquidity consisted of cash and cash equivalents and the amount available under our credit facility.

Our credit facility provides for borrowings of up to \$300.0 million and is scheduled to expire in June 2021 (See Note 6 to the Consolidated Financial Statements). As of April 18, 2019, we had outstanding letters of credit of \$13.8 million which reduced our amount available under the credit facility to \$286.2 million. These letters of credit were primarily issued for the expansion of our corporate headquarters and are due to expire during the remainder of 2019.

The availability of the credit facility is subject to compliance with certain covenants set forth in the agreement. The credit facility contains covenants which restrict our ability to engage in mergers, consolidations, asset sales, investments, transactions with affiliates, or to incur liens, as defined in the agreement. In the event of a default under the credit facility, we would also be restricted from paying dividends on, or repurchasing, our common stock. Currently, our ability to borrow from the credit facility is not limited by any covenant of the agreement.

The majority of our excess cash reserves are primarily placed in accounts located in the United States that invest entirely in SEI-sponsored money market mutual funds denominated in the U.S. dollar. We also utilize demand deposit accounts or money market accounts at several well-established financial institutions located in the United States. Accounts used to manage these excess cash reserves do not impose any restrictions or limitations that would prevent us from being able to access such cash amounts immediately. As of April 18, 2019, the amount of cash and cash equivalents considered free and immediately accessible for other general corporate purposes was \$328.7 million.

Our cash and cash equivalents include accounts managed by our subsidiaries that are used in their operations or to cover specific business and regulatory requirements. The availability of this cash for other purposes beyond the operations of these subsidiaries may be limited. We therefore do not include accounts of our foreign subsidiaries in our calculation of free and immediately accessible cash for other general corporate purposes. With the enactment of the Tax Act, a portion of the undistributed earnings of our foreign subsidiaries are deemed repatriated. Any subsequent transfer of available cash related to the repatriated earnings of our foreign subsidiaries could significantly increase our free and immediately accessible cash.

Cash flows from operations decreased \$44.3 million in the first three months of 2019 compared to the first three months of 2018 primarily from the decrease in our net income and lower distribution payments received from our unconsolidated affiliate, LSV.

Net cash used in investing activities includes:

•*Purchases, sales and maturities of marketable securities.* Our purchases, sales and maturities of marketable securities in the first three months of 2019 and 2018 were as follows:

| | Three Months Ended March 31, | |
|---|---------------------------------|------------|
| | 2019 | 2018 |
| Purchases | \$(43,672) | \$(15,466) |
| Sales and maturities | 45,200 | 18,588 |
| Net investing activities from marketable securities | \$1,528 | \$3,122 |

The capitalization of costs incurred in developing computer software. We capitalized \$9.9 million of software development costs in the first three months of 2019 as compared to \$12.9 million in the first three months of 2018. The majority of our software development costs are related to significant enhancements for the expanded functionality of the SEI Wealth Platform.

Capital expenditures. Our capital expenditures in the first three months of 2019 were \$7.3 million as compared to \$5.6 million in the first three months of 2018. Our expenditures in 2019 and 2018 primarily include purchased software, equipment for our data center operations and the expansion of our corporate headquarters.

Net cash used in financing activities includes:

The repurchase of our common stock. Our Board of Directors has authorized the repurchase of our common stock through multiple authorizations. Currently, there is no expiration date for our common stock repurchase program. We had total capital outlays of \$90.8 million during the first three months of 2019 and \$88.0 million during the first three months of 2018 for the repurchase of our common stock.

Proceeds from the issuance of our common stock. We received \$8.9 million in proceeds from the issuance of our common stock during the first three months of 2019 as compared to \$57.9 million during the first three months of 2018. The decrease in proceeds is primarily attributable to a lower level of stock option exercise activity.

Dividend payments. Cash dividends paid were \$50.8 million in the first three months of 2019 as compared to \$47.2 million in the first three months of 2018.

Principal repayments on revolving credit facility. In July 2017, we borrowed \$40.0 million for the funding of an acquisition. We made principal payments of \$10.0 million each during October 2017 and March 2018 and a final payment of \$20.0 million in April 2018 to repay the entire outstanding balance.

We believe our operating cash flow, available borrowing capacity, and existing cash and cash equivalents should provide adequate funds for ongoing operations; continued investment in new products and equipment; our common stock repurchase program, expansion of our corporate headquarters and future dividend payments.

Page 36 of 43

Forward-Looking Information and Risk Factors

The Private Securities Litigation Reform Act of 1995 provides a “safe harbor” for forward-looking statements. Certain information contained in this discussion is or may be considered forward-looking. Forward-looking statements relate to future operations, strategies, financial results or other developments. Forward-looking statements are based upon estimates and assumptions that involve certain risks and uncertainties, many of which are beyond our control or are subject to change. Although we believe our assumptions are reasonable, they could be inaccurate. Our actual future revenues and income could differ materially from our expected results. We have no obligation to publicly update or revise any forward-looking statements. Among the risks and uncertainties which may affect our future operations, strategies, financial results or other developments are those risks described in our latest Annual Report on Form 10-K in Part I, Item 1A. These risks include the following:

- changes in capital markets that may affect our revenues and earnings;
- product development risk;
- risk of failure by a third-party service provider;
- data and cyber security risks;
- operational risks associated with the processing of investment transactions;
- systems and technology risks;
- pricing pressure from increased competition, disruptive technology and poor investment performance;
- the affect on our earnings and cashflows from the performance of LSV Asset Management;
- third party pricing services for the valuation of securities invested in our investment products;
- external factors affecting the fiduciary management market;
- the affect of extensive governmental regulation;
- litigation and regulatory examinations and investigations;
- our ability to capture the expected value from acquisitions, divestitures, joint ventures, minority stakes or strategic alliances;
- increased costs and regulatory risks from the growth of our business;
 - consolidation within our target markets;
- our ability to receive dividends or other payments in needed amounts from our subsidiaries;
- the exit by the United Kingdom from the European Union;
- third party approval of our investment products with advisors affiliated with independent broker-dealers or other networks;
- the effectiveness of our risk management and business continuity strategies, models and processes;
- financial and non-financial covenants which may restrict our ability to manage liquidity needs;
- changes in, or interpretation of, accounting principles or tax rules and regulations;
- fluctuations in foreign currency exchange rates;
- fluctuations in interest rates affecting the value of our fixed-income investment securities;
- our ability to hire and retain qualified employees;
- stockholder activism efforts;
- retention of executive officers and senior management personnel; and
- unforeseen or catastrophic events, including the emergence of pandemic, terrorist attacks, extreme weather events or other natural disasters.

We conduct our operations through several regulated wholly-owned subsidiaries. These subsidiaries are: SEI Investments Distribution Co., or SIDCO, a broker-dealer registered with the SEC under the Securities Exchange Act of 1934 and a member of the Financial Industry Regulatory Authority, Inc., or FINRA; SEI Investments Management Corporation, or SIMC, an investment advisor registered with the SEC under the Investment Advisers Act of 1940 and with the Commodity Futures Trading Commission, or CFTC, under the Commodity Exchange Act;

SEI Private Trust Company, or SPTC, a limited purpose federal thrift chartered and regulated by the Office of the Comptroller of the Currency;

Page 37 of 43

SEI Trust Company, or STC, a Pennsylvania trust company, regulated by the Pennsylvania Department of Banking and Securities;

SEI Investments (Europe) Limited, or SIEL, an investment manager and financial institution subject to regulation by the Financial Conduct Authority of the United Kingdom;

SEI Investments Canada Company, or SEI Canada, an investment fund manager that has various other capacities that is regulated by the Ontario Securities Commission and various provincial authorities;

SEI Investments Global, Limited, or SIGL, a management company for Undertakings for Collective Investment in Transferable Securities, or UCITS, and for Alternative Investment Funds, or AIFs, that is regulated primarily by the Central Bank of Ireland, or CBI;

SEI Investments - Global Fund Services, Ltd., or GFSL, an authorized provider of administration services for Irish and non-Irish collective investment schemes that is regulated by the CBI; and

SEI Investments - Depository and Custodial Services (Ireland) Limited, or D&C, an authorized provider of depository and custodial services that is regulated by the CBI.

In addition to the regulatory authorities listed above, our subsidiaries are subject to the jurisdiction of regulatory authorities in other foreign countries. In addition to our wholly-owned subsidiaries, we also own a minority interest of approximately 38.9 percent in LSV, which is also an investment advisor registered with the SEC.

The Company, its regulated subsidiaries, their regulated services and solutions and their customers are all subject to extensive legislation, regulation and supervision that recently has been subject to, and continues to experience, significant change and increased regulatory activity. These changes and regulatory activities could have a material adverse effect on us and our clients.

The various governmental agencies and self-regulatory authorities that regulate or supervise the Company and its subsidiaries have broad administrative powers. In the event of a failure to comply with laws, regulations and requirements of these agencies and authorities, the possible business process changes required or sanctions that may be imposed include the suspension of individual employees, limitations on our ability to engage in business for specified periods of time, the revocation of applicable registration as a broker-dealer, investment advisor or other regulated entity, and, as the case may be, censures and fines. Additionally, certain securities and banking laws applicable to us and our subsidiaries provide for certain private rights of action that could give rise to civil litigation. Any litigation could have significant financial and non-financial consequences including monetary judgments and the requirement to take action or limit activities that could ultimately affect our business.

Governmental scrutiny from regulators, legislative bodies and law enforcement agencies with respect to matters relating to our regulated subsidiaries and their activities, services and solutions, our business practices, our past actions and other matters has increased dramatically in the past several years.

Responding to these examinations, investigations, actions and lawsuits, regardless of the ultimate outcome of the proceeding, is time consuming and expensive and can divert the time and effort of our senior management from our business. Penalties, fines and changes to business processes sought by regulatory authorities have increased substantially over the last several years, and certain regulators have been more likely in recent years to commence enforcement actions or to advance or support legislation targeted at the financial services industry. We continue to be subject to inquiries from examinations and investigations by supervisory and enforcement divisions of regulatory authorities and expect this to continue in the future. We believe this is also the case with many of our regulated clients. Governmental scrutiny and legal and enforcement proceedings can also have a negative impact on our reputation, our relationship with clients and prospective clients, and on the morale and performance of our employees, which could adversely affect our businesses and results of operations.

We are subject to the USA PATRIOT Act of 2001, which contains anti-money laundering and financial transparency laws and requires implementation of regulations applicable to financial services companies, including standards for verifying client identification and monitoring client transactions and detecting and reporting suspicious activities. Anti-money laundering laws outside the United States contain similar

requirements. We offer investment and banking solutions that also are subject to regulation by the federal and state securities and banking authorities, as well as foreign regulatory authorities, where applicable. Existing or future regulations that affect these solutions could lead to a reduction in sales of these solutions or require modifications of these solutions.

Compliance with existing and future regulations and responding to and complying with recent increased regulatory activity affecting broker-dealers, investment advisors, investment companies, financial institutions and their service providers could have a significant impact on us. We periodically undergo regulatory examinations and respond to regulatory inquiries and document requests. In addition, recent and continuing legislative activity in the United States and in other

Page 38 of 43

jurisdictions (including the European Union and the United Kingdom) have made and continue to make extensive changes to the laws regulating financial services firms. Recent changes include the effectiveness of the Markets in Financial Instruments Directive (MiFID II) and pending effectiveness of the General Data Protection Regulation in the European Union and the U.S. Department of Labor's Fiduciary Rule. As a result of these examinations, inquiries and requests, as a result of increased civil litigation activity, and as a result of these new laws and regulations, we engage legal counsel and other subject matter experts, review our compliance procedures, solution and service offerings, and business operations, and make changes as we deem necessary or as may be required by the applicable authority. These additional activities and required changes may result in increased expense or may reduce revenues.

Our bank clients are subject to supervision by federal, state and foreign banking and financial services authorities concerning the manner in which such clients purchase and receive our products and services. Our plan sponsor clients and our subsidiaries providing services to those clients are subject to supervision by the Department of Labor and compliance with employee benefit regulations. Investment advisor and broker-dealer clients are regulated by the SEC, state securities authorities, or FINRA. Existing or future regulations applicable to our clients may affect our clients' purchase of our products and services.

In addition, see the discussion of governmental regulations in Item 1A "Risk Factors" in our latest Annual Report on Form 10-K for a description of the risks that proposed regulatory changes may present for our business.

Item 3. Quantitative and Qualitative Disclosures About Market Risk.

Information required by this item is set forth under the captions "Our revenues and earnings are affected by changes in capital markets" and "Changes in interest rates may affect the value of our fixed-income investment securities" in Item 1A "Risk Factors" and under the caption "Sensitivity of our revenues and earnings to capital market fluctuations and client portfolio strategy" in Item 7 "Management's Discussion and Analysis of Financial Condition and Results of Operations" of our Annual Report on Form 10-K for the year ended December 31, 2018. There have been no material changes to this information as it is disclosed in our Annual Report on Form 10-K for 2018.

Item 4. Controls and Procedures.

(a) Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures as of the end of the period covered by this report. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures as of the end of the period covered by this report are effective in ensuring that information required to be disclosed by us in reports filed under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by an issuer in the reports that it files or submits under the Act is accumulated and communicated to the issuer's management including its principal executive and principal financial officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure. A controls system, no matter how well designed and operated, cannot provide absolute assurance that the objectives of the controls systems are met, and no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within a company have been detected.

(b) Change in Internal Control over Financial Reporting

No change in our internal control over financial reporting occurred during the quarter ended March 31, 2019 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting. We implemented internal controls to ensure we adequately evaluated our leases and properly assessed the impact of the new accounting standard related to leases on our consolidated financial

statements to facilitate the adoption of this standard on January 1, 2019 as well as the ongoing accounting under the new standard. There were no significant changes to our internal control over financial reporting during 2019 as a result of the ongoing accounting under the new accounting standard.

Page 39 of 43

PART II. OTHER INFORMATION**Item 1. Legal Proceedings.****Stanford Trust Company Litigation**

SEI has been named in seven lawsuits filed in Louisiana courts; four of the cases also name SPTC as a defendant. The underlying allegations in all actions relate to the purported role of SPTC in providing back-office services to Stanford Trust Company. The complaints allege that SEI and SPTC participated in some manner in the sale of “certificates of deposit” issued by Stanford International Bank so as to be a “seller” of the certificates of deposit for purposes of primary liability under the Louisiana Securities Law or so as to be secondarily liable under that statute for sales of certificates of deposit made by Stanford Trust Company. Two of the actions also include claims for violations of the Louisiana Racketeering Act and possibly conspiracy, and a third also asserts claims of negligence, breach of contract, breach of fiduciary duty, violations of the uniform fiduciaries law, negligent misrepresentation, detrimental reliance, violations of the Louisiana Racketeering Act, and conspiracy.

The procedural status of the seven cases varies. The *Lillie* case, filed originally in the 19th Judicial District Court for the Parish of East Baton Rouge, was brought as a class action and is procedurally the most advanced of the cases. SEI and SPTC filed exceptions, which the Court granted in part, dismissing claims under the Louisiana Unfair Trade Practices Act and permitting the claims under the Louisiana Securities Law to go forward. On March 11, 2013, newly-added insurance carrier defendants removed the case to the United States District Court for the Middle District of Louisiana. On August 7, 2013, the Judicial Panel on Multidistrict Litigation transferred the matter to the Northern District of Texas where MDL 2099, *In re: Stanford Entities Securities Litigation* (“the Stanford MDL”), is pending. On September 22, 2015, the District Court on the motion of SEI and SPTC dismissed plaintiffs’ claims for primary liability under Section 714(A) of the Louisiana Securities Law, but declined to dismiss plaintiffs’ claims for secondary liability under Section 714(B) of the Louisiana Securities Law based on the allegations pled by plaintiffs. On November 4, 2015, the District Court granted SEI and SPTC’s motion to dismiss plaintiffs’ claims under Section 712(D) of the Louisiana Securities Law. Consequently, the only claims of plaintiffs remaining in *Lillie* are plaintiffs’ claims for secondary liability against SEI and SPTC under Section 714(B) of the Louisiana Securities Law. On May 2, 2016, the District Court certified the class as being “all persons for whom Stanford Trust Company purchased or renewed Stanford Investment Bank Limited certificates of deposit in Louisiana between January 1, 2007 and February 13, 2009”. Notice of the pendency of the class action was mailed to potential class members on October 4, 2016.

On December 1, 2016, a group of plaintiffs who opted out of the *Lillie* class filed a complaint against SEI and SPTC in the United States District Court in the Middle District of Louisiana (“*Ahders* Complaint”), alleging claims essentially the same as those in *Lillie*. In January 2017, the Judicial Panel on Multidistrict Litigation transferred the *Ahders* proceeding to the Northern District of Texas and the Stanford MDL. During February 2017, SEI filed its response to the *Ahders* Complaint, and in March 2017 the District Court for the Northern District of Texas approved the stipulated dismissal of all claims in this Complaint predicated on Section 712(D) or Section 714(A) of the Louisiana Securities Law. In both cases, as a result of the proceedings in the Northern District of Texas, only the plaintiffs’ secondary liability claims under Section 714(B) of the Louisiana Securities Law remain. Limited discovery and motions practice have occurred, including SEI and SPTC’s filing of a dispositive summary judgment motion in the *Lillie* proceeding. On January 31, 2019, the Judicial Panel on Multidistrict Litigation remanded the *Lillie* and *Ahders* proceedings to the Middle District of Louisiana. No material activity has taken place since remand.

Another case, filed in the 23rd Judicial District Court for the Parish of Ascension, also was removed to federal court and transferred by the Judicial Panel on Multidistrict Litigation to the Northern District of Texas and the Stanford MDL. The schedule for responding to that Complaint has not yet been established. Two additional cases remain in the Parish of East Baton Rouge. Plaintiffs filed petitions in 2010 and have granted SEI and SPTC indefinite extensions to respond. No material activity has taken place since.

In two additional cases, filed in East Baton Rouge and brought by the same counsel who filed the *Lillie* action, virtually all of the litigation to date has involved motions practice and appellate litigation regarding the existence of federal subject matter jurisdiction under the federal Securities Litigation Uniform Standards Act (SLUSA). The matters were removed to the United States District Court for the Northern District of Texas and consolidated. The court then dismissed the action under SLUSA. The Court of Appeals for the Fifth Circuit reversed that order, and the Supreme Court of the United States affirmed the Court of Appeals judgment on February 26, 2014. The matters were remanded to state court and no material activity has taken place since that date.

While the outcome of this litigation remains uncertain, SEI and SPTC believe that they have valid defenses to plaintiffs' claims and intend to defend the lawsuits vigorously. Because of uncertainty in the make-up of the Lillie class, the specific

Page 40 of 43

theories of liability that may survive a motion for summary judgment or other dispositive motion, the relative lack of discovery regarding damages, causation, mitigation and other aspects that may ultimately bear upon loss, the Company is not reasonably able to provide an estimate of loss, if any, with respect to the foregoing lawsuits.

SEI Capital Accumulation Plan Litigation

On September 28, 2018, a class action complaint was filed in the United States District Court for the Eastern District of Pennsylvania by Gordon Stevens, individually and as the representative of similarly situated persons, and on behalf of the SEI Capital Accumulation Plan (the “Plan”) naming the Company and its affiliated and/or related entities SEI Investments Management Corporation, SEI Capital Accumulation Plan Design Committee, SEI Capital Accumulation Plan Investment Committee, SEI Capital Accumulation Plan Administration Committee, and John Does 1-30 as defendants (the “Stevens Complaint”). The Stevens Complaint seeks unspecified damages for defendants’ breach of fiduciary duties under ERISA with respect to selecting and monitoring the Plan’s investment options and by retaining affiliated investment products in the Plan.

All parties to the matter have agreed to participate in non-binding mediation with the goal of resolving the matter in an efficient and satisfactory manner, while avoiding protracted litigation costs. The court granted a motion to stay the litigation pending the outcome of mediation, which is scheduled for May 7, 2019, in Atlanta, Georgia.

While the outcome of this litigation remains uncertain, the defendants believe that they have valid defenses to plaintiffs’ claims and intend to defend the allegations contained in the Stevens Complaint vigorously. Because of uncertainty in the make-up of the purported class named in the Stevens Complaint, the specific theories of liability that may survive a motion for summary judgment or other dispositive motion, the lack of specificity or discovery regarding damages, causation, mitigation and other aspects that may ultimately bear upon loss, the Company is not reasonably able to provide an estimate of loss, if any, with respect to the matters set forth in the Stevens Complaint.

Other Matters

The Company is also a party to various other actions and claims arising in the normal course of business that the Company does not believe are material. The Company believes that the ultimate resolution of these matters will not have a material adverse effect on the Company’s financial position or the manner in which the Company conducts its business. Currently, the Company does not believe the amount of losses associated with these matters can be estimated. While the Company does not believe that the amount of such losses will, when liquidated or estimable, be material to its financial position, the assumptions may be incorrect and any such loss could have a material adverse effect on the Company’s results of operations or the manner in which the Company conducts its business in the period(s) during which the underlying matters are resolved.

Item 1A. Risk Factors.

Information regarding risk factors appears in Part I – Item 1A of the Company’s Annual Report on Form 10-K for the year ended December 31, 2018. There have been no material changes in our risk factors from those disclosed in our Annual Report on Form 10-K for 2018.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

Our Board of Directors has authorized the repurchase of up to \$3.928 billion worth of our common stock (e)through multiple authorizations. Currently, there is no expiration date for our common stock repurchase program.

Information regarding the repurchase of common stock during the three months ended March 31, 2019 is as follows:

| <u>Period</u> | Total Number of Shares | Average Price Paid | Total Number of Shares Purchased as | Approximate Dollar Value of Shares that |
|---------------|------------------------|--------------------|-------------------------------------|---|
|---------------|------------------------|--------------------|-------------------------------------|---|

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| | Purchased | per Share | Part of Publicly Announced Program | May Yet Be Purchased Under the Program |
|---------------|-----------|-----------|---------------------------------------|--|
| January 2019 | — | \$— | — | \$ 215,879,000 |
| February 2019 | 525,000 | 51.40 | 525,000 | 188,894,000 |
| March 2019 | 1,200,000 | 51.51 | 1,200,000 | 127,088,000 |
| Total | 1,725,000 | \$51.47 | 1,725,000 | |

Page 41 of 43

Item 6. Exhibits.

The following is a list of exhibits filed as part of the Form 10-Q.

31.1 Rule 13a-15(e)/15d-15(e) Certification of Chief Executive Officer.

31.2 Rule 13a-15(e)/15d-15(e) Certification of Chief Financial Officer.

32 Section 1350 Certifications.

99.1 Press release dated April 24, 2019 of SEI Investments Company related to the Company's financial and operating results for the first quarter ended March 31, 2019.

101.INS XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.

101.SCH XBRL Taxonomy Extension Schema Document

101.CAL XBRL Taxonomy Extension Calculation Linkbase Document

101.DEF XBRL Taxonomy Extension Definition Linkbase Document

101.LAB XBRL Taxonomy Extension Label Linkbase Document

101.PRE XBRL Taxonomy Extension Presentation Linkbase Document

Page 42 of 43

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

SEI INVESTMENTS
COMPANY

Date: April 25, 2019 By: /s/ Dennis J. McGonigle

Dennis J. McGonigle
Chief Financial Officer

Page 43 of 43