ELECTRONICS FOR IMAGING INC Form 10-K February 29, 2008 Table of Contents

# UNITED STATES

### SECURITIES AND EXCHANGE COMMISSION

Washington D.C. 20549

### **FORM 10-K**

(Mark One)

X ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2007

" TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission File Number: 000-18805

# ELECTRONICS FOR IMAGING, INC.

(Exact name of registrant as specified in its charter)

Delaware

94-3086355

(State or other Jurisdiction of

(I.R.S. Employer

incorporation or organization)

Identification No.)

303 Velocity Way, Foster City, CA 94404 (Address of principal executive offices) (Zip Code) (650) 357-3500

(Registrant s telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

**Title of Each Class**Common Stock, \$.01 Par Value

Name of Exchange on which Registered The NASDAQ Stock Market LLC

### Securities registered pursuant to Section 12(g) of the Act:

None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes x No "

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes "No x

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes x No "

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant s knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, a ccelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act).

Large accelerated filer x

Non-accelerated filer 

Smaller reporting company 

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes 

No x

The aggregate market value of the voting and non-voting common stock held by non-affiliates of the registrant computed by reference to the price at which the common stock was last sold on June 29, 2007 was \$1,064,932,891.\*\* The number of shares outstanding of the registrant s common stock, \$.01 par value per share, as of February 22, 2008 was 53,483,024.

### DOCUMENTS INCORPORATED BY REFERENCE

Portions of the definitive Proxy Statement to be delivered to stockholders in connection with the 2008 Annual Meeting of Stockholders are incorporated by reference into Part III hereof.

\*\*\* Based upon the last trade price of the Common Stock reported on the NASDAQ Global Select Market on June 29, 2007, the last business day of the registrant s second quarter of the 2007 fiscal year. Excludes approximately 19,815,263 shares of common stock held by Directors, Officers and holders known to the Registrant to hold 5% or more of the Registrant s outstanding Common Stock on December 31, 2007, in that such persons may be deemed to be affiliates. Exclusion of shares held by any person should not be construed to indicate that such person possesses the power, direct or indirect, to direct or cause the direction of the management or policies of the Registrant, or that such person is controlled by or under common control with the Registrant.

### TABLE OF CONTENTS

| _  |    | _ |
|----|----|---|
| PΔ | RТ | T |

| ITEM 1           | Business   | 1   |
|------------------|--|-----|
| ITEM 1A          | Risk Factors   | 10  |
| ITEM 1B          | Unresolved Staff Comments  | 25  |
| ITEM 2           | <u>Properties</u>  | 25  |
| ITEM 3           | <u>Legal Proceedings</u>   | 26  |
| ITEM 4           | Submission of Matters to a Vote of Security Holders  | 30  |
|                  |  |     |
|                  | PART II  |     |
| ITEM 5           | Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities | 31  |
| ITEM 6           | Selected Financial Data  | 33  |
| ITEM 7           | Management s Discussion and Analysis of Financial Condition and Results of Operations                        | 34  |
| ITEM 7A          | Quantitative and Qualitative Disclosures about Market Risk   | 51  |
| ITEM 8           | Financial Statements and Supplementary Data  | 53  |
| ITEM 9           | Changes in and Disagreements with Accountants on Accounting and Financial Disclosure                         | 95  |
| ITEM 9A          | Controls and Procedures  | 95  |
| ITEM 9B          | Other Information  | 95  |
|                  |  |     |
|                  | PART III   |     |
| ITEM 10          | Directors, Executive Officers and Corporate Governance   | 96  |
| ITEM 11          | Executive Compensation   | 96  |
| ITEM 12          | Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters               | 96  |
| ITEM 13          | Certain Relationships and Related Transactions, and Director Independence                                    | 97  |
| ITEM 14          | Principal Accountant Fees and Services   | 97  |
|                  |  |     |
|                  | PART IV  |     |
| ITEM 15          | Exhibits, Financial Statement Schedules and Reports on Form 10-K   | 98  |
| <b>SIGNATURE</b> | <u>S</u>   | 103 |
| EXHIBIT INI      | DEX  |     |
| EXHIBIT 12.      | 1  |     |
| EXHIBIT 21       |  |     |
| EXHIBIT 23.      | 1  |     |
| EXHIBIT 31.      | 1  |     |
| EXHIBIT 31.      | 2  |     |
| EXHIBIT 32.      | 1  |     |

### **PART I**

This Annual Report on Form 10-K includes certain registered trademarks and trade names of Electronics For Imaging, Inc., its subsidiaries (collectively, EFI or the Company) and others. Best, Digital StoreFront, DocStream, EFI, Fiery, Jetrion, Logic, MicroPress, OneFlow, Printcafe, Splash, and VUTEk are trademarks of the Company. All other terms and product names may be registered trademarks or trademarks of their respective owners, and are hereby acknowledged.

Certain of the information contained in this Annual Report on Form 10-K, including without limitation, statements made under this Part I, Item 1 Business and Part II, Item 7, Management s Discussion and Analysis of Financial Condition and Results of Operations and Item 7A, Quantitative and Qualitative Disclosures about Market Risk which are not historical facts, may include forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended and Section 21E of the Securities Exchange Act of 1934, as amended and is subject to risks and uncertainties and actual results or events may differ materially. When used herein, the words anticipate, believe, estimate, expect, may, should, plan, potential, seek, continue and similar expressions as they relate to the Company or its management a identify such statements as forward-looking statements. Such statements reflect the current views of the Company and its management with respect to future events and are subject to certain risks, uncertainties and assumptions. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, the Company s actual results, performance or achievements could differ materially from the results expressed in, or implied by, these forward-looking statements. Important factors that could cause the Company s actual results to differ materially from those included in the forward-looking statements made herein include, without limitation, those factors discussed in Item 1 Business in Item 1A Risk Factors and elsewhere in this Annual Report on Form 10-K and in the Company s other filings with the Securities and Exchange Commission, including the Company s most recent Quarterly Report on Form 10-Q and current reports on Form 8-K, and any amendments thereto. The Company assumes no obligation to revise or update these forward-looking statements to reflect actual results, events or changes in factors or assumptions affecting such forward-looking statements.

### **Item 1: Business**

### **Filings**

We file annual reports, quarterly reports, proxy statements and other documents with the Securities and Exchange Commission (SEC) under the Securities Exchange Act of 1934 (Exchange Act). The public may read and copy any materials that we file with the SEC at the SEC s Public Reference Room at Room 1580, 100 F Street, N.E., Washington, D.C. 20549. The public may obtain information on the operation of the Public Reference Room by calling the SEC at 1-800-SEC-0330. Also, the SEC maintains an Internet website that contains reports, proxy and information statements and other information regarding issuers, including EFI, that file electronically with the SEC. The public can obtain any documents that we file with the SEC at http://www.sec.gov.

We also make available free of charge through our Internet website (http://www.efi.com) our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and, if applicable, amendments to those reports filed or furnished pursuant to the Exchange Act as soon as reasonably practicable after we electronically file such material with, or furnish it to, the SEC.

#### General

EFI was incorporated in Delaware in 1989 and in 1992 we made our initial public offering of common stock. Our common stock is traded on the NASDAQ Global Select Market under the symbol EFII. Our corporate offices are located at 303 Velocity Way, Foster City, California 94404.

1

We are the world leader in color digital print controllers, super-wide format printers and inks and print management solutions. Our award-winning solutions, integrated from creation to print, deliver increased performance, cost savings and productivity. Our robust product portfolio includes Fiery digital color print servers, VUTEk superwide digital inkjet printers, UV and solvent inks, Jetrion industrial inkjet printing systems, print production workflow and management information software, and corporate printing solutions. Our integrated solutions and award-winning technologies are designed to automate print and business processes, streamline workflow, provide profitable value-added services and produce accurate digital output.

### **Products and Services**

#### Controllers

Headlined by EFI s flagship Fiery brand, our core controller technologies transform digital copiers and printers into networked printing devices. Once networked, EFI-powered printers and copiers can be shared across workgroups, departments, the enterprise and the Internet to quickly and economically produce high-quality color and black & white documents. Our color digital print controllers provide solutions for a broad range of the printing market from entry-level desktop printers to production-level digital copiers. Our color digital print controller line of products is sold to original equipment manufacturers (OEMs) for sale to customers, and consists of: (i) stand-alone print controllers which are connected to digital copiers and other peripheral devices and (ii) embedded and design-licensed solutions which are used in digital copiers, desktop laser printers and multifunctional devices.

Our main controller platforms, primary OEMs and user environments are as follows:

| Platform<br>Fiery external print servers     | Primary OEM Canon, Fuji Xerox, IKON, Konica Minolta, Oce´, Ricoh, Sharp, Toshiba, Xerox | User environment Print for Pay, Corporate Reprographic Departments, Graphic Arts, Advertising Agencies, Transactional Printers, Commercial Printers |
|--|---|---|
| Fiery embedded servers (boards and chipsets) | Canon, Fuji Xerox, IKON, Konica<br>Minolta, Oce', Ricoh, Sharp, Toshiba,<br>Xerox       | Office Environments   |
| Splash                                       | Xerox   | Graphic Arts, Advertising Agencies  |
| MicroPress                                   | Canon, Danka, IKON, Konica Minolta,<br>Ricoh  | Corporate Reprographic Departments, Commercial Printers   |
| Inkiet Products ( Inkiet )                   |   |   |

Our industry-leading VUTEk super-wide format digital inkjet printers and inks are used by billboard graphics printers, commercial photo labs, large sign shops, graphic screen printers and digital graphics providers to print billboards, building wraps, banners, art exhibits, point of purchase signage and other large displays. VUTEk printers are divided into two categories, printers using solvent inks and printers using ultra violet (UV) curable inks. In 2007, we introduced a new addition to our QS series of high-speed, high-resolution super-wide printers. This new printer can accommodate high-volume and flexible substrates.

Some of our more popular printers and features are as follows:

| <b>Printer Type</b> Solvent | Models<br>UltraVU Series VUTEk<br>3360 | Capabilities Printing widths of 1.5 to 5.0 meters | <b>Applications</b> Banners       |
|-----------------------------|--|---|-----------------------------------|
|                             |  | Four, six and eight colors                        | Billboards                        |
|                             |  | Flexible substrates                               | Exhibition signage Building Wraps |
|                             |  | Solvent ink                                       | Flags                             |
| UV                          | PressVu Series QS Series               | Printing widths up to 2.0 to 3.2 meters           | Point of purchase signage         |
|                             |  | Four, six and seven colors                        | Backlit displays                  |
|                             |  | Flexible and rigid substrates                     | Exhibition signage                |
|                             |  | UV curable inks                                   | Photo-quality graphics            |

Our Jetrion products specialize in digital printing and provide a wide array of industrial inkjet systems, custom high-performance integration solutions, and specialty inks to the converting, packaging and direct mail industries.

We also manufacture the inks used in our inkjet printers. Each of our inks is customized for each of our printers to provide optimum performance on that printer. In addition, we manufacture and sell private label inks to third-party inkjet printer manufacturers. Our inks provide a renewable revenue stream generated from sales to our existing customer base as well as sales to third parties.

Advanced Professional Print Software ( APPS )

To provide our customers with print solutions, we have developed technology that enhances printing workflow and makes printing operations more powerful, productive and easier to manage from one centralized user interface. Most of our software solutions have been developed with the express goal of automating print processes and streamlining workflow via open, integrated and interoperable EFI products, services and solutions.

Our enterprise resource planning and collaborative supply chain software print management solutions are designed to enable printers and print buyers to improve productivity and customer service while reducing costs. Procurement applications for print buyers and print producers facilitate web-based collaboration across the print supply chain. Customers recognize that print management information systems, or PMIS, are essential to improving their business practices and profitability and we are continuing to focus on making our PMIS solutions the global industry standard.

Our software offerings currently include:

| Product Name Proofing software: ColorProof XF  | <b>Description</b> Digital color proofing solutions offering fast, flexible workflow, power, and expandability | User Digital, commercial and hybrid printers, prepress providers, publishers, creative agencies and photographers |
|--|--|---|
| Print management information systems: EFI Hagen, EFI Logic, EFI PSI, EFI PrintSmith, Prograph, PrintFlow | Collect, organize, and present critical information to improve process control and profit potential            | Commercial, publishing, digital, in-plant, print for pay, large format and specialty printers                     |
| Web-based order entry and order management systems: Digital StoreFront, PrinterSite                      | Web interface to manage print transactions between customer and printer  | Commercial, publishing, digital, in-plant, print for pay, large format and specialty                              |

3

### **Table of Contents**

### **Growth and Expansion Strategies**

Our overall objective is to continue to introduce new generations of digital print controllers as well as expand and improve our offerings in inkjet, professional printing software applications, and in other new product lines related to digital printing, workflow and print management. With respect to our current products, our primary goal is to offer best of breed solutions that are interoperable and conform to open standards, which will allow customers to configure the most efficient solution for their business. Our strategy to accomplish these goals consists of four key elements: proliferate and expand product lines; develop and expand relationships with key industry participants; establish enterprise coherence and leverage industry standardization; and leverage technology and industry expertise to expand the scope of products, channels and markets. Each of these items is discussed below.

### Proliferate and Expand Product Lines

We intend to continue to develop new digital print controllers that are scalable, meaning products that continue to meet the changing needs of the user as their business grows. Our products offer a broad range of features and functionality when connected to, or integrated with, digital color and black-and-white copiers, as well as desktop color laser printers.

We intend to continue our development of platform enhancements that advance the performance and usability of our software applications in order to provide cohesive, integrated solutions for our customers.

In 2007, we introduced the next generation of our Fiery hardware along with a number of new enhanced workflow and production management applications. These new products are designed to provide customers with optimal print engine performance, more efficient workflow, more accurate color and greater control over and visibility into their businesses. We also launched Fiery Central, a new, modular production workflow solution designed to further optimize engine performance and ensure total color quality control in the color printing workflow for graphic arts professionals.

Our expansion of product lines includes those from our Jetrion business unit, a leading innovator of inkjet printers, inks and custom printing systems for the label and packaging industries. In 2007, we introduced the beta version of our Jetrion 4000 digital label printing system. This new printer, while not yet contributing to revenue, can produce full color, variable image labels up to 12 inches wide across a broad array of substrates.

In 2007, we introduced a new VUTEk super-wide UV curing printer. The new 3.2 meter QS3200r provides the production speed, quality and extended flexible media capabilities necessary to better enable our customers to meet and profit from the growing needs of their customers. The QS3200r caters to sign shops, screen printers, and print providers looking to complement or replace existing solvent or UV output with the highest image quality and UV capability.

We also continue to explore acquisition possibilities as a way to expand our product lineup and customer base. Although there can be no assurance that acquisitions will be successful, acquisitions have allowed us to broaden our product lines.

Develop and Expand Relationships with Key Industry Participants

Our customer relationships are one of our most important assets. We have established relationships with leading printer and copier industry companies, including Canon, Fuji Xerox, Konica Minolta, Oki, Océ, Ricoh, Sharp, Toshiba and Xerox, which we collectively refer to as our OEM customers.

Our relationships with our OEM customers are based upon business relationships we have established over time. However, our agreements with such OEM customers generally do not require them to make any future purchases

4

### **Table of Contents**

from us, and our OEM customers are generally free to purchase products from our competitors or build their own and cease purchasing our products at any time, for any reason or no reason.

Our Inkjet products and our Advanced Professional Print Software are sold both direct and via distribution arrangements to all sizes of print providers.

Additionally, we have established relationships with many leading distribution companies in the office, graphic arts and commercial print industries such as IKON, Presstek, Fujifilm Graphic Systems, Pitman, Nazdar and 3M. We seek to establish new relationships in pursuit of the goal of offering our controller line of products as well as our software technology for optimizing the management and creation of documents in a variety of print environments.

We also have established relationships with many of the leading print providers globally, such as R.R. Donnelley, Consolidated Graphics and Cenveo. These direct sales relationships, along with dealer arrangements, are vital for our understanding of the end markets for our products and serve as a source of future product development ideas. In many cases our products are customized for the needs of large customers yet maintain the common intuitive interfaces that EFI is known for around the world.

Establish Enterprise Coherence and Leverage Industry Standardization

In our development of new products and platforms, we seek to establish coherence across our entire product line by designing products that provide a consistent look and feel to the end-user. We believe cross-product coherence can create higher productivity levels as a result of shortened learning curves. Additionally, we believe the integrated coherence that end-users can achieve using EFI products for all of their digital printing and imaging needs leads to a lower total cost of ownership. We also advocate open architecture utilizing industry-established standards to provide inter-operability across a range of digital printing devices and software applications, ultimately providing end-users more choice and flexibility in their selection of products. For example in 2007, we introduced integration between our web-based Digital StoreFront application, our Hagen OA print MIS application, our Fiery XF Production Color RIP including integration to either our Fiery or our VUTEk product line, leveraging the industry standard Job Definition Format (JDF).

Leverage Technology and Industry Expertise to Expand the Scope of Products, Channels and Markets

We have assembled, organically and through acquisitions, an experienced team of technical support and sales and marketing personnel with backgrounds in color reproduction, digital pre-press, image processing, management information systems, networking and software and hardware engineering as well as market knowledge of enterprise printing, graphic arts and commercial printing. By applying our expertise in these areas, we expect to continue to expand the scope and sophistication of our products and gain access to new markets and channels of distribution.

### Significant Relationships

We have established and continue to build and expand relationships with our OEMs and distributors of digital printing technology in order to benefit from their products, distribution channels and marketing resources. Our customers include domestic and international manufacturers, distributors and sellers of color and black-and-white digital copiers, wide-format printers and desktop color printers. We work closely with our OEM customers with the aim of developing solutions that incorporate leading technology, and that work optimally in conjunction with such companies products. The top 7 revenue-generating OEMs or distributors, in alphabetical order, that we sold products to in 2007 were Canon, Fuji Xerox, IKON Office Solutions, Konica Minolta, Océ, Ricoh and Xerox. Together, sales to Canon and Xerox accounted for approximately 31% of our 2007 revenue, with sales to each of these two customers accounting for more than 10% of our revenue. Because sales of our printer and copier-related products constitute a significant portion of our controller revenues and there are a limited number of

### **Table of Contents**

OEMs producing copiers and printers in sufficient volume to be attractive customers for us, we expect that we will continue to depend on a relatively small number of OEM customers for a significant portion of our revenues in future periods. Accordingly, if we lose or experience reduced sales to an important OEM, we will have difficulty replacing the revenue traditionally generated from such OEM with sales to new or existing OEMs and our revenues may decline.

We customarily enter into development and distribution agreements with our OEM customers. These agreements can be terminated under a range of circumstances and often upon relatively short notice. The circumstances under which an agreement can be terminated vary from agreement to agreement and there can be no assurance that our OEM customers will continue to purchase products from us in the future, despite such agreements. Furthermore, our agreements with our OEM customers generally do not commit such customers to make future purchases from us and they could decline to purchase products from us in the future and could purchase products from our competitors, or build the products themselves. We recognize the importance of, and work hard to maintain, our relationships with our customers. However, our relationships with our customers are affected by a number of factors including, among others: competition from other suppliers, competition from internal development efforts by the OEMs themselves and changes in general economic, competitive or market conditions such as changes in demand for our or the OEM s products, or fluctuations in currency exchange rates. There can be no assurance that we will continue to maintain or build the relationships we have developed to date. See Item 1A We face competition from other suppliers as well as our own OEM customers and if we are not able to compete successfully, our business may be harmed.

We have a continuing relationship pursuant to a license agreement with Adobe and license PostScript® software from Adobe for use in many of our controller solutions. This relationship is important because each of our controller solutions requires page description language software such as that provided by Adobe in order to operate. Adobe s PostScript software is widely used to manage the geometry, shape and typography of hard copy documents and Adobe is a leader in providing page description software. Although to date we have successfully obtained licenses to use Adobe s PostScript software when required, Adobe is not required to, and we cannot be certain that Adobe will, grant future licenses to Adobe PostScript® software on reasonable terms, in a timely manner, or at all. In addition, in order to obtain licenses from Adobe, Adobe requires that we obtain from them quality assurance approvals for our products that use Adobe software. If Adobe does not grant us such licenses or approvals, if the Adobe licenses are terminated, or if our relationship with Adobe is otherwise materially impaired, we would likely be unable to sell products that incorporate Adobe PostScript® software. If that occurred, we would have to license, acquire, develop or reestablish our own competing software as a viable alternative for Adobe PostScript and our financial condition and results of operations could be significantly harmed for a period of time.

Our inkjet printers are constructed with inkjet print heads which are manufactured by a limited number of suppliers. If we were to experience difficulty obtaining print heads, our production of inkjet printers would be limited and our revenues would be harmed. We manufacture inks for use in our printers and rely upon a limited number of suppliers for certain pigments used in our inks. Our ink sales would decline significantly if we were unable to obtain the pigments as needed. See Item 1A We depend upon a limited group of suppliers for key components in our products. The loss of any of these suppliers, the inability of any of these suppliers to meet our requirements, or the delays or shortages of supply of these components could adversely affect our business.

### **Distribution and Marketing**

Our primary distribution method for our controller line of products is to sell them to our OEMs. Our OEMs in turn sell these products to OEM-affiliated and independent distributors/dealers/resellers and end-users for use with the OEM s copiers or printers as part of an integrated printing system. See Item 1A We rely on sales to a relatively small number of OEM customers and the loss of any of these customers could substantially decrease our revenues.

6

### **Table of Contents**

Our primary distribution method for our MicroPress controllers, our EFI proofing systems and our EFI workflow software products is to sell directly to our authorized distributors, dealers, and resellers who in turn sell the solutions to end-users either in a stand alone form or bundled with other solutions they offer. Primary customers with whom we have established distribution agreements include Enovation, Fujifilm Graphic Systems, Pitman and other sales companies. There can be no assurance that we will continue to successfully distribute our products through these channels.

Our print management information systems are primarily sold directly to the end user by our own sales force. To distribute our VUTEk printers and ink, we utilize a direct sales force in North America and Europe and principally distributors for the rest of our global distribution. Any interruption of the distribution methods could negatively impact us in the future.

We promote all of our products through public relations, direct mail, advertising, promotional material, trade shows and ongoing customer communication programs. The majority of the sales leads for inkjet printer sales are generated from tradeshows and any interruption in our tradeshow participation could materially impact our revenue and profitability.

### **Research and Development**

Research and development costs for 2007, 2006, and 2005 were \$141.2 million, \$127.9 million, and \$110.1 million, respectively. As of December 31, 2007, 914 of our 2,018 full-time employees were involved in research and development. We believe that development of new products and enhancement of existing products are essential to our continued success, and management intends to continue to devote substantial resources to research and new product development. We expect to make significant expenditures to support our research and development programs for the foreseeable future.

We are developing products to support additional color and black-and-white printing devices including desktop printers, high-end color copiers, digital black-and-white copiers and multifunctional devices. We are also developing new software applications designed to maximize workflow efficiencies and to meet the needs of the graphic arts and commercial print professional, including proofing solutions and print management information systems solutions. We also expect to continue to develop new platforms of inkjet print technologies in order to meet the needs of existing and future markets. We have research and development sites in nine U.S. locations, as well as in Israel, India, Japan and Europe. See Growth and Expansion Strategies Proliferate and Expand Product Lines above. Substantial additional work and expense will be required to complete and bring to market each of the products currently being developed by us.

### Manufacturing

We utilize sub-contractors to manufacture our controller line of products. These sub-contractors work closely with us to promote low costs and high quality in the manufacture of our products. Sub-contractors purchase components needed for our products from third parties. We are completely dependent on the ability of our sub-contractors to produce products sold by us and although we supervise our sub-contractors, there can be no assurance that such sub-contractors will perform efficiently or effectively. A significant amount of our controller line of products is manufactured at a single sub-contractor, Celestica Inc., located in Toronto, Canada. Should Celestica experience any inability or unwillingness to manufacture or deliver product from this location, our business, financial condition and operations could be harmed. Since we do not maintain long-term agreements with our sub-contractors, any of our sub-contractors could enter into agreements with our competitors that might restrict or prohibit such sub-contractors from manufacturing our products or could otherwise lead to an inability of such sub-contractor from filling our orders in a timely manner. See Item 1A We are dependent on a limited number of subcontractors, with whom we do not have long-term contracts, to manufacture and deliver products to our customers and the loss of any of these subcontractors could adversely affect our business.

7

Our VUTEk printers and ink are manufactured at our Meredith, New Hampshire facility. Meredith is not located in a major metropolitan area, and we have encountered difficulties in hiring and retaining adequate skilled labor and management. Most of the components used in the manufacturing of the printers and the inks are available from multiple suppliers, except for the inkjet print heads and the pigments for our inks. Although typically in low volumes, many key components are sourced from single vendors. If we were unable to obtain the print heads currently used, we would be required to redesign our printers to use different print heads. If we were to change pigments, we would be required to reformulate and test the inks. In two of our locations, we use hazardous materials to formulate solvent-based inks. The storage, use and disposal of those materials must meet the requirements of various environmental regulations. See Item 1A *If we are not able to hire and retain skilled employees, we may not be able to develop products or meet demand for our products in a timely fashion;* and *We depend upon a limited group of suppliers for key components in our product. The loss of any of these suppliers, the inability of any of these suppliers to meet our requirements, or the delays or shortages of supply of these components could adversely affect our business.* 

A significant number of the components necessary for the manufacture of our controller line of products are obtained from a sole supplier or a limited group of suppliers. These include processors from Intel and other related semiconductor components. We depend largely on the following sole and limited source suppliers for our components and manufacturing services:

**Supplier** Components

Intel Central processing units, or CPUs; chip sets
Toshiba Application-specific integrated circuits ( ASIC )
LSI Logic Application-specific integrated circuits ( ASIC )

Texas Instruments Digital signal processors, ( DSP )

Celestica Inc.

Seiko

Inkjet print heads
Fuji

Inkjet print heads

We do not maintain long-term agreements with any of our suppliers of components and primarily conduct our business with such suppliers solely on a purchase order basis. If any of our sole or limited source suppliers were unwilling or unable to supply us with the components for which we rely on them, we may be unable to continue manufacturing our products utilizing such components.

The absence of agreements with most of our suppliers also subjects us to fluctuations in pricing, a factor we believe is partially offset by the fact that our suppliers benefit from selling as many components to us as possible. Many of our components are similar to those used in personal computers, and the demand and price fluctuations of personal computer components could affect our component costs. Because the purchase of key components involves long lead times, in the event of unanticipated volatility in demand for our products, we may be unable to manufacture certain products in a quantity sufficient to meet end user demand, or we may hold excess quantities of inventory. We maintain an inventory of components for which we are dependent upon sole or limited source suppliers and of components with prices that fluctuate significantly. We cannot ensure that at any given time we will have sufficient inventory to enable us to meet demand for our products, which would harm our financial results. As a result of our acquisition of VUTEk in 2005, our inventory has increased; however, it still represents less than 4% of our total assets as of December 31, 2007. See Item 1A We depend upon a limited group of suppliers for key components in our products. The loss of any of these suppliers, the inability of any of these suppliers to meet our requirements, or the delays or shortages of supply of these components could adversely affect our business.

### **Human Resources**

As of December 31, 2007, we employed 2,018 full time employees. Approximately 519 were in sales and marketing, 234 were in general and administrative, 351 were in manufacturing and 914 were in research and

8

#### **Table of Contents**

development. Of the total number of employees, we had approximately 1,498 employees located in our U.S. and Canadian offices and 520 employees located in offices outside of North America. Our employees are not represented by any collective bargaining organization and we have never experienced a work stoppage. However, there can be no assurance that collective bargaining, work stoppage or other employment related issues will not arise.

### Competition

Competition in our markets is intense and involves rapidly changing technologies and frequent new product introductions. To maintain and improve our competitive position, we must continue to develop and introduce on a timely and cost-effective basis new products and features that keep pace with the evolving needs of our customers. The principal competitive factors affecting the markets for our controller solutions include, among others, customer service and support, product reputation, quality, performance, price and product features such as functionality, scalability, ability to interface with OEM products and ease of use. We believe we have generally been able to compete effectively in the past against product offerings of our competitors on the basis of such factors. However, there can be no assurance that we will continue to be able to compete effectively in the future based on these or any other competitive factors.

Our primary competitors for third-party stand-alone color controllers are our OEM customers. Our OEM customers are also the principal competitors for the embedded and design-licensed solutions. Our market position vis-à-vis internally-developed controllers is small, however, as we are the largest third party controller vendor. We believe that our advantages include our continuously advancing technology, time-to-market, brand recognition, end-user loyalty, sizable installed base, number of products supported, price driven by lower developmental costs and market knowledge. A significant disadvantage is our lack of control of the distribution channels and direct connections with our end-users. We do, however, provide a variety of features as well as a unique—look and feel—to our OEMs—products to differentiate our customers—products from those of their competitors.

The VUTEk line of super-wide inkjet printers competes with printers produced by Durst, Gandinnovation, Hewlett-Packard and Inca throughout most of the world. There are Chinese and Korean printer manufacturers in the marketplace, but their products are typically sold in their domestic markets and are not perceived as alternatives in most other markets. Although we recommend that our inks be used in the VUTEk printers, users can purchase solvent-based inks from other ink manufacturers. The third-party inks are typically priced at a lower price than our proprietary inks. However, these third-party inks may not provide the same quality. In addition, the use of third-party inks with our printer products may void the ink delivery system warranty on the printer. We believe that our broad product line and leading technology provide a competitive advantage.

Our APPS category, which includes our workflow, proofing, print management information systems and web-based order entry and order management systems, faces competition from software application vendors that specifically target the printing industry. These vendors are typically small, privately-owned companies. We also face competition from larger vendors that currently offer or are seeking to develop printer-focused enterprise resource planning products. We believe the principal competitive factor affecting our markets is the market rates for new printing technology.

There can be no assurance that we will be able to continue to advance our technology and products or to compete effectively against other companies product offerings and any failure to do so could have a material adverse effect upon our business, operating results and financial condition.

### **Intellectual Property Rights**

We rely on a combination of patent, copyright, trademark and trade secret laws, non-disclosure agreements and other contractual provisions to establish, maintain and protect our intellectual property rights, all of which afford only limited protection. As of December 31, 2007, the Company had 195 issued U.S. patents, up from 172 at

9

December 31, 2006, 88 pending U.S. patent applications and various foreign counterpart patents and applications. There can be no assurance that patents will be issued from these pending applications or from any future applications or that, if issued, any claims allowed will be sufficiently broad enough to protect our technology. In 2007, no new patent applications were filed, down from 5 in 2006. In addition, 1 patent expired in 2007. All other issued U.S. patents expire between January 13, 2009 and August 20, 2024. Our failure to obtain or maintain patent protection may make it easier for our competitors to offer equivalent or superior technology. In addition, third parties may independently develop similar technology without misappropriation of our trade secrets or breach of other proprietary rights. Any failure by us to take all necessary steps to protect our trade secrets or other intellectual property rights and failure to enforce these rights may have a material adverse effect on our ability to compete in our markets. See Item 1A We may be unable to adequately protect our proprietary information and may incur expenses to defend our proprietary information.

Certain trademarks are registered in the United States and/or in foreign jurisdictions. Additionally, applications for registration of certain additional trademarks are also pending in the United States and/or in foreign jurisdictions. We will continue to evaluate the registration of additional trademarks as appropriate. Any failure by us to properly register or maintain our trademarks or to otherwise take all necessary steps to protect our trademarks may diminish the value associated with our trademarks. Our products include software sold pursuant to shrink wrap licenses that are not signed by the end user and, therefore, may be unenforceable under the laws of certain jurisdictions. In addition, the laws of some foreign countries, including several in which we operate or sell our products, do not protect intellectual property and proprietary rights to as great an extent as do the laws of the United States.

From time to time, litigation may be necessary to defend and enforce our proprietary rights. Such litigation, whether or not concluded successfully for us, could involve significant expense and the diversion of management s attention and other resources. See Item 1A We may be unable to adequately protect our proprietary information and may incur expenses to defend our proprietary information.

### Financial Information about Foreign and Domestic Operations and Export Sales

See Note 13 of the Notes to Consolidated Financial Statements. See also Item 1A We face risks from our international operations and We face risks from currency fluctuations.

### **Item 1A: Risk Factors**

The matters relating to the Special Committee s review of our historical stock option grant practices and the restatement of our consolidated financial statements required us to incur substantial expenses for accounting, legal and other professional services, diverted our management s attention from our business and had and may continue to have a material adverse effect on our financial performance.

On October 24, 2006, we announced that a Special Committee of our Board of Directors had commenced an independent investigation of our historical stock option grants. On May 7, 2007, we announced that, based on information obtained by the Special Committee relating to a portion of the historical option grants under review, we believed that the actual measurement dates for certain stock option grants made during the period under review differed from the recorded grant dates used for financial accounting and reporting purposes for such options. Based on information obtained by the Special Committee, we concluded that our financial statements, earnings releases and similar communications relating to the period 1992 through June 30, 2006 should no longer be relied upon. On June 29, 2007, we announced the completion of the independent investigation by the Special Committee, and the remedial actions being taken in response to the findings and recommendations of the Special Committee. The Special Committee investigation and findings relating to stock option practices, the restatement and remedial measures adopted by our Board of Directors as a result of the investigation were described in detail in Note 2 of the Notes to Consolidated Financial Statements, Restatement of Consolidated Financial Statements, Part II, Item 7, Management s Discussion and Analysis of Financial Condition and Results of

10

### **Table of Contents**

Operations, and Part II, Item 9A, Controls and Procedures of our Annual Report on Form 10-K for the fiscal year ended December 31, 2006, filed with the SEC on October 19, 2007.

The independent investigation of our historical stock option practices and resulting restatement activities required us to expend significant management time and incur significant accounting, legal and other expenses totaling \$19.3 million in 2007.

As a result of the events described above, we have become subject to a number of significant risks, each of which could have an adverse effect on our business, financial condition and results of operations, described below. See Item 1A We face risks related to possible SEC and regulatory actions regarding our historical stock option grant practices, which could require significant management time and attention, and could require us to pay fines or other penalties; and We face litigation risks relating to our stock option grant practices that could have a material adverse effect on our business, financial condition, results of operation and cash flow.

We face risks related to possible SEC and regulatory actions regarding our historical stock option grant practices, which could require significant management time and attention, and could require us to pay fines or other penalties.

In connection with the Special Committee investigation of our historical stock option grant practices and related informal inquiry by the Securities and Exchange Commission (SEC), we voluntarily continued to keep the SEC advised of the issues identified during the investigation, its progress and our conclusions. Although no formal inquiry has been made by any regulatory agency with respect to the investigation and the related restatement, we are unable to predict whether any such formal inquiry will be initiated or what consequences, if any, that any such further inquiry may have on us. Any regulatory inquiry could result in substantial legal expenses, divert management s attention from other business concerns and harm our business. If a regulatory agency were to commence legal action, it is possible that we could be required to pay significant penalties and/or fines and could become subject to administrative orders. Any regulatory action could result in the filing of additional restatements of our prior financial statements or require that we take other actions.

We believe our filings comply with all applicable requirements. Nevertheless, the issues surrounding our historical stock option grant practices are complex and the regulatory guidelines or requirements continue to evolve. There can be no assurance that further SEC or other requirements will not evolve or that we will not be required to further restate our prior financial statements. In addition to the cost and time to amend financial reports, such amendments may have a materially adverse effect on investors and the price of our Common Stock and could result in a delisting of our common stock from The Nasdaq Global Select Market.

We face litigation risks relating to our stock option grant practices that could have a material adverse effect on our business, financial condition, results of operation and cash flow.

A number of purported shareholder derivative complaints have been filed against us in connection with our historical stock option grant practices. The complaints allege, among other things, that certain of our current and past officers and directors breached their fiduciary duty to the Company by improperly backdating certain grants of stock options to officers and directors of the Company and violating the terms of our stock option plans, violating generally accepted accounting practices and producing and disseminating statements that improperly accounted for the options and concealed the alleged backdating. See Part I, Item 3, Legal Proceedings, for a further description of these proceedings.

The defense of these lawsuits has resulted, and will likely result in the future, in significant expense and the continued diversion of management s time and attention from the operation of our business, which could impede our ability to achieve our business objectives. An unfavorable outcome in any of these lawsuits could have a material adverse effect on our business, financial condition, results of operations and cash flows. We retain employment practices liability and director and officer liability insurance but there can be no guarantee that such

11

insurance will cover the claims that are made or will insure us fully for all losses on covered claims. Under our bylaws, charter and indemnification agreements that we have entered into with our officers, directors and general counsel, we are required, subject to certain limited qualifications, to indemnify, and advance expenses to, our current and former executive officers, directors and general counsel in connection with their participation in proceedings arising out of their service to us. There can be no assurance that such payments in connection with the derivative actions will not be material. Additionally, in the future, we may be the subject of additional private or government actions related to our option grant practices. Litigation is time-consuming, expensive and disruptive to normal business operations, and the outcome of litigation, as well as its costs, are difficult to predict and could have a material adverse effect on our business, financial condition, results of operations and cash flows.

# We rely on sales to a relatively small number of OEM customers and the loss of any of these OEM customers could substantially decrease our revenues.

A significant portion of our revenues are and have been generated by sales of our printer and copier related products to a relatively small number of OEMs. For example, Canon and Xerox each contributed over 10% of our revenues for the year ended December 31, 2007 and together accounted for approximately 31% of those revenues during the same period. During the fiscal year ended December 31, 2006, Canon and Xerox each contributed over 10% of our revenues for the year ended December 31, 2006 and together accounted for approximately 34% of those revenues for the year. Because sales of our printer and copier-related products constitute a significant portion of our revenues and there is a limited number of OEMs producing copiers and printers in sufficient volume to be attractive customers for us, we expect that we will continue to depend on a relatively small number of OEM customers for a significant portion of our controller revenues in future periods. In addition, our OEM customers have developed, and may continue to develop, their own controller products, which may compete directly with our products, which may adversely affect our revenues. Accordingly, if we lose or experience reduced sales to an important OEM customer, we will have difficulty replacing the revenue previously generated from such customers with sales to new or existing OEM customers and our controller revenue will likely decline significantly.

### The market for our super-wide-format printers is very competitive.

The printing equipment industry is extremely competitive. Our VUTEk products compete against several companies that market digital printing systems based on electrostatic, drop-on-demand and continuous drop-on-demand inkjet, airbrush and other technologies and printers utilizing solvent and UV curable ink. Two of our largest competitors, NUR and Scitex Vision, were acquired by Hewlett Packard ( HP ) and another large competitor, Inca, was acquired by Dai Nippon Screen ( Screen ). Both HP and Screen have greater resources to develop new products and technologies and market those products, as well as acquire or develop critical components at lower costs, which would provide a competitive advantage. They could also exert downward pressure on product pricing to gain market share.

We have also witnessed the recent growth of local Chinese and Korean markets where local competitors are developing, manufacturing and selling inexpensive printers, mainly to the local Chinese and Korean markets. These Chinese and Korean manufacturers have also begun penetrating the international market and have partnered with other super-wide format printer manufacturers. Our ability to compete depends on factors both within and outside of our control, including the price, performance and acceptance of our current printers and any products we develop in the future. We also face competition from existing conventional wide format and super-wide format printing methods, including screen printing and offset printing. Our competitors could develop new products, with existing or new technology, that could be more competitive in our market than our printers. We cannot assure you that we can compete effectively with any such products.

12

We face strong competition in the market for printing supplies such as ink.

We compete with independent manufacturers in the ink market. We cannot guarantee that we will be able to remain the exclusive or even principal ink supplier for our printers. The loss of ink sales to our installed base of printers could adversely impact our revenues and gross margins. We could also experience an overall reduction in price within the ink markets, which would also adversely affect our gross margins. Solvent inks are relatively easy to replicate and additional manufacturers could increase pricing competition or divert customers away from us.

We do not typically have long term purchase contracts with our OEM customers and our OEM customers have in the past and could at any time in the future, reduce or cease purchasing products from us, harming our operating results and business.

With the exception of certain minimum purchase obligations, we typically do not have long-term volume purchase contracts with our OEM customers, including Canon, Xerox and Konica Minolta and they are not obligated to purchase products from us. Accordingly, our customers could at any time reduce their purchases from us or cease purchasing our products altogether. In the past, some of our OEM customers have elected to develop products on their own, rather than rely, solely or partially, on our products and we expect that customers will continue to make such elections in the future. In addition, because our OEM customers incorporate our products into products they manufacture and sell, any decline in demand for copiers or laser printers and any other negative developments affecting our major customers or the computer industry in general, including reduced demand for the products sold by our OEM customers, would likely harm our results of operations. For example, certain customers have in the past experienced serious financial difficulties which led to a decline in sales of our products to these customers. If any significant customers should face such difficulties in the future, our operating results could be harmed through, among other things, decreased sales volumes and write-offs of accounts receivables and inventory related to products we have manufactured for these customers products.

In addition, a significant portion of our operating expenses are fixed in advance based on projected sales levels and margins, sales forecasts from our OEM customers and product development programs. A substantial portion of our backlog is scheduled for delivery within 90 days or less and our customers may cancel orders and change volume levels or delivery times for product they have ordered from us without penalty. Accordingly, if sales to our OEM customers are below expectations in any given quarter, the adverse impact of the shortfall in revenues on operating results may be and have been increased by our inability to adjust spending in the short term to compensate for this shortfall.

We rely on our OEM customers to develop and sell products incorporating our controller technologies and if they fail to successfully develop and sell these products, or curtail or cease the use of our technologies in their products, our business will be harmed.

We rely upon our OEM customers to develop new products, applications and product enhancements utilizing our controller technologies in a timely and cost-effective manner. Our continued success in the controller industry depends upon the ability of these OEM customers to utilize our technologies while meeting changing end-user customer needs and responding to emerging industry standards and other technological changes. However, we cannot provide assurance that our OEM customers will effectively meet these challenges. These OEM customers are generally not obligated to purchase products from us and we cannot provide assurance that they will continue to carry our products. For example, our OEM customers have incorporated into their products the technologies of other companies or internally developed technologies in addition to, or instead of, our technologies and will likely continue to do so in the future. If our OEM customers do not effectively and successfully market products containing our technologies, our revenue will likely be materially and adversely affected.

Our OEM customers work closely with us to develop products that are specific to each OEM customer s copiers and printers. Many of the products and technologies we are developing require that we coordinate development,

13

quality testing, marketing and other tasks with our OEM customers. We cannot control our OEM customers—development efforts or the timing of these efforts and coordinating with our OEM customers may cause delays in our own product development efforts that are outside of our control. If our OEM customers delay the release of their products, our revenue and results of operations may be adversely affected. In addition, our revenue and results of operations may be adversely affected if we cannot meet our OEM customers—product needs for their specific copiers and printers, as well as successfully manage the additional engineering and support effort and other risks associated with such a wide range of products.

### Ongoing economic uncertainty has had and may continue to have a negative effect on our business.

The revenue growth and profitability of our business depends significantly on the overall demand for information technology products that enable printing of digital data, which in turn depends on a variety of macro- and micro-economic conditions. In addition, our revenue growth and profitability in our Inkjet business depends on demand and spending for advertising and marketing products and programs, which also depends on a variety of macro- and micro-economic conditions. Delays or reductions in information technology spending, which has occurred in the past, could cause a decline in demand for our products and services and consequently harm our business, operating results, financial condition, prospects and stock price.

### Our operating results may fluctuate based upon many factors, which could adversely affect our stock price.

Stock prices of high technology companies such as ours tend to be volatile as a result of various factors, including variations in operating results and, consequently, fluctuations in our operating results could adversely affect our stock price. Factors that have caused our operating results and stock price to fluctuate in the past and that may cause future fluctuations include:

varying demand for our products, due to seasonality, OEM customer product development and marketing efforts, OEM customer financial and operational condition, OEM inventory management practices and general economic conditions;

shifts in customer demand to lower cost products;

success and timing of new product introductions by us and our OEM customers and the performance of our products generally;

success and timing of new inkjet product introductions;

volatility in foreign exchange rates, changes in interest rates and availability of bank or financing credit to consumers of digital copiers and printers;

price reductions by us and our competitors, which may be exacerbated by competitive pressures caused by economic conditions generally;

substitution of third-party inks for our own ink products by users of our super-wide format inkjet printers;

delays or shortages of supply of our key components, including without limitation inkjet print heads, and inability of our suppliers to

Table of Contents 18

delay, cancellation or rescheduling of orders or projects;

meet our requirements;

availability of key components and licenses, including possible delays in deliveries from suppliers, the performance of third-party manufacturers and the status of our relationships with our key suppliers;

potential excess or shortage of employees and location of research and development centers;

changes in our product mix such as shifts from higher revenue or gross margin products to lower revenue or gross margin products such as our inkjet products;

14

costs associated with complying with any applicable governmental regulations;

cost associated with possible SEC and regulatory actions regarding our historical stock option granting practices and remedial measures we are taking with respect to our historical stock option granting practices;

acquisitions and integration of new businesses;

costs related to our entry into new markets, such as commercial printing and office equipment service automation;

general economic conditions;

commencement of litigation or adverse results in pending litigation, including the purported shareholder derivative suits related to our historical stock option granting practices; and

other risks described herein.

We face competition from other suppliers as well as our own OEM customers and if we are not able to compete successfully our business may be harmed.

The digital printing marketplace is highly competitive and is characterized by rapid technological changes. We compete against a number of other suppliers of imaging products and technologies, including our OEM customers themselves. Although we attempt to develop and support innovative products that end-users demand, products or technologies developed by competing suppliers, including our own OEM customers, could render our products or technologies obsolete or noncompetitive.

While many of our OEM customers incorporate our technologies into their end products on an exclusive basis, we do not have any formal agreements that prevent these OEM customers from offering alternative products that do not incorporate our technologies. If, as has occurred in the past, an OEM customer offers products incorporating technology from alternative suppliers instead of, or in addition to, products incorporating our technologies, our market share could decrease, which would likely reduce our revenue and adversely affect our financial results.

In addition, many OEMs in the printer and copier industry, including most of our OEM customers, internally develop and sell products that compete directly with our current products. These OEMs have significant investments in their existing solutions and have substantial resources that may enable them to develop or improve, more quickly than us, technologies similar to ours that are compatible with their own products. Our OEM customers have in the past marketed, and likely will continue in the future to market, their own internal technologies and solutions in addition to ours, even when their technologies and solutions are less advanced, have lower performance or cost more than our products. Given the significant financial, marketing and other resources of our larger OEM customers and other significant OEMs in the imaging industry who are not our customers, we may not be able to successfully compete against these OEMs selling similar products that they develop internally. If we cannot compete successfully against the OEMs internally developed products, we will lose sales and market share in those areas where the OEMs choose to compete and our business will be harmed.

### Price reductions for all of our products may affect our revenues in the future.

We have made and may in the future make price reductions for our products in order to drive demand and remain competitive. Depending upon the price-elasticity of demand for our products, the pricing and quality of competitive products and other economic and competitive conditions, such price reductions may have an adverse impact on our revenues and profits. If we are not able to compensate for lower gross margins that may result from price reductions with an increased volume of sales, our results of operations could be adversely affected.

15

Entry into new markets or distribution channels could result in higher operating expenses that may not be offset by increased revenue.

We continue to explore opportunities to develop or acquire product lines different from our current controllers, such as print management software, document scanning solutions and inkjet printers. We expect to continue to invest funds to develop new distribution and marketing channels for these and additional new products and services, which will increase our operating expenses. We do not know if we will be successful in developing these channels or whether the market will accept any of our new products or services or if we will generate sufficient revenues from these activities to offset the additional operating expenses we incur. In addition, even if we are able to introduce new products or services, if customers do not accept these new products or services or if we are not able to price such products or services competitively, our operating results will likely suffer.

We license software used in most of our products from Adobe Systems Incorporated and the loss of this license would prevent us from shipping these products.

Many of our current products include software that we must license from Adobe. Specifically, we are required to obtain separate licenses from Adobe for the right to use Adobe PostScript® software in each type of copier or printer used with a Fiery Controller. Although to date we have successfully obtained licenses to use Adobe s PostScript software when required, Adobe is not required to, and we cannot be certain that Adobe will, grant future licenses to Adobe PostScript® software on reasonable terms, in a timely manner, or at all. In addition, in order to obtain licenses from Adobe, Adobe requires that we obtain from them quality assurance approvals for our products that use Adobe software. Although to date we have successfully obtained such quality assurances from Adobe, we cannot be certain Adobe will grant us such approvals in the future. If Adobe does not grant us such licenses or approvals, if the Adobe licenses are terminated, or if our relationship with Adobe is otherwise materially impaired, we would likely be unable to sell products that incorporate Adobe PostScript® software and our financial condition and results of operations would be significantly harmed.

We depend upon a limited group of suppliers for key components in our products. The loss of any of these suppliers, the inability of any of these suppliers to meet our requirements, or the delays or shortages of supply of these components could adversely affect our business.

Certain components necessary for the manufacture of our products are obtained from a sole supplier or a limited group of suppliers. These include processors from Intel and other related semiconductor components and inkjet print heads for our super-wide format printers. We do not maintain long-term agreements with any of our component suppliers and conduct our business with such suppliers solely on a purchase order basis. If we are unable to continue to procure these sole-sourced components from our current suppliers in the required quantities, we will have to qualify other sources, if possible, or design our products so that they no longer require these components. In addition, these suppliers may be concentrated within similar industries or geographic locations, which could potentially exacerbate these risks. We cannot provide assurance that other sources of these components exist or will be willing to supply us on reasonable terms or at all, or that we will be able to design around these components. Therefore any unavailability, delays or shortages of supply of these components or any inability of our suppliers to meet our requirements could harm our business. Because the purchase of certain key components involves long lead times, in the event of unanticipated volatility in demand for our products, we have been in the past and may in the future be unable to manufacture certain products in a quantity sufficient to meet demand. Further, as has occurred in the past, in the event that anticipated demand does not materialize, we may hold excess quantities of inventory that could become obsolete. In order to meet projected demand, we maintain an inventory of components for which we are dependent upon sole or limited source suppliers and components with prices that fluctuate significantly. As a result, we are subject to a risk of inventory obsolescence, which could adversely affect our operating results and financial condition. Additionally, the market prices and availability of certain components, particularly memory and Intel-designed components, which collectively represent a substantial portion of the total manufactured cost of our products, have fluctuated significantly in the past. Such fluctuations in the future could have a material adverse effect on our operating results and financial condition including a reduction in gross margins.

16

We are dependent on a limited number of subcontractors, with whom we do not have long-term contracts, to manufacture and deliver products to our customers and the loss of any of these subcontractors could adversely affect our business.

We subcontract with other companies to manufacture our products and we do not have long-term agreements with these subcontractors. We rely on the ability of our subcontractors to produce products to be sold to our customers and while we closely monitor our subcontractors performance we cannot assure you that such subcontractors will continue to manufacture our products in a timely and effective manner. In the past a weakened economy led to the dissolution, bankruptcy or consolidation of some of the subcontractors who are able to manufacture our products, decreasing the available number of subcontractors. If the available number of subcontractors were to again decrease, it is possible that we would not be able to secure appropriate subcontractors to fulfill our demand in a timely manner or at all, particularly if demand for our products increases. The existence of fewer subcontractors may also reduce our negotiating leverage potentially resulting in higher product costs. Difficulties experienced by our subcontractors, including financial problems and the inability to make or ship our products or fix quality assurance problems, could harm our business, operating results and financial condition. If we decide to change subcontractors, we could experience delays in finding, qualifying and commencing business with new subcontractors which would result in both delay in delivery of our products and also potentially the cancellation of orders for our products. A high concentration of our Fiery controllers is manufactured at a single subcontractor location, Celestica in Toronto, Ontario, Canada. Should Celestica experience any inability to, or refuse to, manufacture or deliver product from this location our business, financial condition and operations could be harmed. Since we do not maintain long-term agreements with our subcontractors, any of our subcontractors could enter into agreements with our competitors that might restrict or prohibit such subcontractors from manufacturing our products or could otherwise lead to an inability of such subcontractors from filling our orders in a timely manner. In such event, we may not be able to find suitable replacement subcontractors and our business, financial condition and operations would likely be harmed.

### We may face increased risk of inventory obsolescence related to our super-wide format inkjet printers and ink.

We procure raw materials and build our super-wide printers and ink products based on our sales forecasts. If we do not accurately forecast demand for our products we may end up with excess inventory, or we may lose sales because we do not have the correct products available for sale. If we have excess printers or other products we may have to lower prices to stimulate demand. We may also run the risk that our inventory of raw materials may become obsolete. Our ink products have a defined shelf life. If we do not sell the ink before the end of its shelf life it will no longer be sellable and will have to be expensed.

If we are not able to hire and retain skilled employees, we may not be able to develop products or meet demand for our products in a timely fashion.

We depend upon skilled employees, such as software and hardware engineers, quality assurance engineers and other technical professionals with specialized skills. We are headquartered in the Silicon Valley and additionally have research and development offices in India. Competition in both locations has historically been intense amongst companies hiring engineering and technical professionals. In times of professional labor imbalances, it has in the past and is likely in the future to be difficult for us to locate and hire qualified engineers and technical professionals and for us to retain these people. There are many technology companies located near our corporate offices in the Silicon Valley and our operations in India that may try to hire our employees. The movement of our stock price may also impact our ability to hire and retain employees. If we do not offer competitive compensation, we may not be able to recruit or retain employees.

We offer a broad-based equity compensation plan based on granting options and restricted stock from stockholder-approved plans in order to be competitive in the labor market. If we cannot offer equity awards when necessary to enable us to offer compensation competitive with those offered by other companies seeking the same employees, it may be difficult for us to hire and retain skilled employees.

17

Our acquisition of VUTEk in June 2005 and Jetrion in October 2006 increased the chance that we will experience additional bad debt expense.

Our OEM customers are typically large profitable customers who present little credit risk to us. Our APPS and Inkjet businesses sell primarily via a direct sales force to a broader base of customers, many of whom are smaller and potentially less credit worthy. In addition, as we continue to increase our revenues from our Inkjet customers, many of whom are located overseas in many countries, it may be hard to enforce our legal rights should collection issues arise.

Because of our recent acquisitions we now sell our products to distributors and directly to the end-user. If we are unable to effectively manage a direct sales force, sales and revenues could decline.

We have traditionally sold our products to our OEM partners, who in turn sold the product to the end-user. Our marketing focused on manufacturers and distributors of the manufacturers equipment, not on the end-user of the product. We now sell our professional printing applications and our inkjet printers and ink to distributors and directly to the end-user. If we are unable to effectively manage a direct sales force and develop a marketing program that can reach the end-users, we are likely to see a decline in revenues from those products.

We have made acquisitions that are dilutive to existing stockholders. Acquisitions may result in unanticipated accounting charges or otherwise adversely affect our results of operations and result in difficulties in assimilating and integrating the operations, personnel, technologies, products and information systems of acquired companies or businesses.

We seek to develop new technologies and products from both internal and external sources. As part of this effort, we have in the past made, and will likely continue to make, acquisitions of other companies or other companies assets. Acquisitions involve numerous risks, such as:

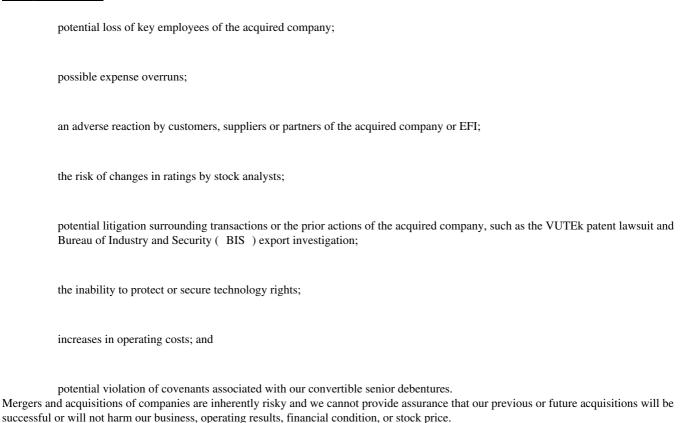
if we issue equity securities in connection with an acquisition, the issuance may be dilutive to our existing stockholders; alternatively, acquisitions made entirely or partially for cash (such as our acquisition of VUTEk) will reduce our cash reserves;

difficulties in integration of operations, employees, technologies, or products and the related diversion of management time and effort to accomplish successful integration;

risks of entering markets in which we have little or no prior experience, or entering markets where competitors have stronger market positions;

possible write-downs of impaired assets;

18



### We face risks from currency fluctuations.

Approximately \$293.4 million and \$260.7 million of our revenue from the sale of products for the years ended December 31, 2007 and 2006, respectively, came from sales outside the Americas, primarily to Europe and Japan. We expect that sales outside the Americas will continue to represent a significant portion of our total revenue.

Given the significance of our non-U.S. sales to our total product revenue, we face a continuing risk from the fluctuation of the U.S. dollar versus the Japanese yen, the Euro and other major European currencies and numerous Southeast Asian currencies. We typically quote and invoice our customers in U.S. dollars and this may result in our products becoming more expensive in the local currency of our customers, thereby reducing our ability to sell our products. When we do invoice our customers in local currencies, our cash flows and earnings are exposed to fluctuations in interest rates and foreign currency exchange rates between the currency of the invoice and the U.S. dollar. In addition, we have a substantial number of international employees which creates material operating costs denominated in foreign currencies. In Europe, where we have a significant presence, our sales and marketing expenses and general and administrative expenses have increased in part due to the weakened U.S. dollar. We have attempted to limit or hedge these exposures through operational strategies where we have considered it appropriate in the past, although no hedging activities occurred in 2007. Our efforts to reduce the risk from our international operations and from fluctuations in foreign currencies or interest rates may not be successful, which could harm our financial condition and operating results. We believe that the impact from currency exchange differences in 2007 was not material.

### We face risks from our international operations.

We are subject to certain risks because of our international operations. Changes to and compliance with a variety of foreign laws and regulations that may increase our cost of doing business and our inability or failure to obtain required approvals could harm our international and domestic sales. Trade legislation in either the United States or other countries, such as a change in the current tariff structures, export compliance laws or other trade policies, could adversely affect our ability to sell or to manufacture in international markets. Some of our sales to international customers are made under export licenses that must be obtained from the United States Department of Commerce (DOC) and certain transactions require prior approval of the DOC. Changes in governmental regulation and our inability or failure to obtain required approvals, permits or registrations could harm our international and domestic sales and adversely affect our revenues, business and operations. Any violations could result in fines and penalties, including prohibiting us from exporting our products to one or more countries, and could materially

and adversely affect our business.

### **Table of Contents**

Moreover, local laws and customs in many countries differ significantly from those in the United States. We incur additional legal compliance costs associated with our international operations and could become subject to legal penalties in foreign countries if we do not comply with local laws and regulations, which may be substantially different from those in the United States. In many foreign countries, particularly in those with developing economies, it may be common to engage in business practices that are prohibited by United States regulations applicable to us such as the Foreign Corrupt Practices Act. Although we implement policies and procedures designed to ensure compliance with these laws, there can be no assurance that all of our employees, contractors and agents, as well as those companies to which we outsource certain of our business operations, including those based in or from countries where practices which violate such United States laws may be customary, will not take actions in violation of our policies. Any such violation, even if prohibited by our policies, could have a material adverse effect on our business.

Other risks include natural disasters and political or economic conditions in a specific country or region. In addition, many countries in which we derive revenues do not currently have comprehensive and highly developed legal systems, particularly with respect to the protection of intellectual property rights, which, among other things, can result in the prevalence of infringing products and counterfeit goods in certain countries, which could harm our business and reputation.

### We may be unable to adequately protect our proprietary information and may incur expenses to defend our proprietary information.

We rely on a combination of copyright, patent, trademark and trade secret protection, nondisclosure agreements and licensing and cross-licensing arrangements to establish, maintain and protect our intellectual property rights, all of which afford only limited protection. We have patents and pending patent applications in the United States and in various foreign countries. There can be no assurance that patents will issue from our pending applications or from any future applications, or that, if issued, any claims allowed will be sufficiently broad to protect our technology. Any failure to adequately protect our proprietary information could harm our financial condition and operating results. We cannot be certain that any patents that have been or may in the future be issued to us, or which we license from third parties, or any other of our proprietary rights will not be challenged, invalidated or circumvented. In addition, we cannot be certain that any rights granted to us under any patents, licenses or other proprietary rights will provide adequate protection of our proprietary information. In addition, as different areas of our business change or mature, from time to time we evaluate our patent portfolio and make decisions either to pursue or not to pursue specific patents and patent applications related to such areas. Choosing not to pursue certain of our patents, patentable applications and failing to file applications for potentially patentable inventions, may harm our business by, among other things, enabling our competitors to more effectively compete with us, reducing the potential claims we can bring against third parties for patent infringement and limiting our potential defenses to intellectual property claims brought by third parties.

Litigation has been and may continue to be necessary to defend and enforce our proprietary rights. Such litigation, whether or not concluded successfully for us, could involve significant expense and the diversion of our attention and other resources, which could harm our financial condition and operating results.

### We face risks from third party claims of infringement and potential litigation.

Third parties have claimed in the past and may claim in the future that our products infringe, or may infringe, their proprietary rights. Such claims have in the past resulted in lengthy and expensive litigation and could do so in the future. Such claims and any related litigation, whether or not we are successful in the litigation, could result in substantial costs and diversion of our resources, which could harm our financial condition and operating results. Although we may seek licenses from third parties covering intellectual property that we are allegedly infringing, we cannot assure you that any such licenses could be obtained on acceptable terms, if at all.

20

### We may be subject to environmental related liabilities due to our use of hazardous materials and solvents.

We conduct our business operations that involve the use of certain hazardous materials at two separate locations. At these facilities, we mix ink used in some of our printers with solvents and other hazardous materials. Those materials are subject to various governmental regulations relating to their transfer, handling, packaging, use and disposal. We store the ink at warehouses worldwide, including Europe and the United States, and shipping companies ship it at our direction. We face potential responsibility for problems such as spills that may arise when we ship the ink to customers. While we customarily obtain insurance coverage typical for this kind of risk, if we fail to comply with these laws or an accident involving our ink waste or solvents occurs, then our business and financial results could be harmed.

Future sales of our hardware products in European Union member countries ( EU ) could be limited due to the enactment of the EU Restriction of Hazardous Substances in Electrical and Electronic Equipment ( ROHS ).

Since July 1, 2006 forward, new electrical and electronic equipment sold in the EU must not contain lead, mercury, cadmium, hexavalent chromium, polybrominated biphenyls ( PBBs ) or polybrominated diphenyl ethers ( PBDEs ). These must be replaced by other non- or less than-toxic substances. Manufacturers must comply with significant, and potentially costly, compliance requirements in order to meet the ROHS deadline. Some of our products may not have been converted before the deadline. As a result, we may not be allowed to sell those products in the EU until the products are made fully compliant, which could harm our business and financial results We could also incur additional costs and liabilities in connection with non-compliant product recalls, regulatory fines and exclusion of non-compliant products from certain markets.

### Our products may contain defects which are not discovered until after shipping.

Our products consist of hardware and software developed by ourselves and others. Our products may contain undetected errors and we have in the past discovered software and hardware errors in certain of our products after their introduction, resulting in warranty expense and other expenses incurred in connection with rectifying such errors. Errors could be found in new versions of our products after commencement of commercial shipment and any such errors could result in a loss or delay in market acceptance of such products and thus harm our reputation and revenues. In addition, errors in our products (including errors in licensed third party software) detected prior to new product releases could result in delays in the introduction of new products and our incurring additional expense, which could harm our operating results. We currently provide a twelve month warranty for certain products, which may cover both parts and labor. In the future, we may incur substantial warranty claim expenses on our products which may exceed our estimated warranty reserves, which could harm our business, financial condition and operating results.

### Actual or perceived security vulnerabilities in our products could adversely affect our revenues.

Maintaining the security of our software and hardware products is an issue of critical importance to our customers and for us. There are individuals and groups who develop and deploy viruses, worms and other malicious software programs that could attack our products. Although we take preventative measures to protect our products, and we have a response team that is notified of high-risk malicious events, these procedures may not be sufficient to mitigate damage to our products. Actual or perceived security vulnerabilities in our products could lead some customers to seek to return products, to reduce or delay future purchases or to purchase competitive products. Customers may also increase their expenditures on protecting their computer systems from attack, which could delay or reduce purchases of our products. Any of these actions or responses by customers could adversely affect our revenues.

21

### System failures or system unavailability could harm our business.

We rely on our network infrastructure, internal technology systems and our internal and external websites for our development, marketing, operational, support and sales activities. Our hardware and software systems related to such activities are subject to damage from malicious code released into the public Internet through recently discovered vulnerabilities in popular software programs. These systems are also subject to acts of vandalism and to potential disruption by actions or inactions of third parties. Any event that causes failures or interruption in our hardware or software systems could harm our business, financial condition and operating results.

# The location and concentration of our facilities subjects us to the risk of earthquakes, floods or other natural disasters and public health risks.

Our corporate headquarters, including most of our research and development facilities, are located in the San Francisco Bay Area, an area known for seismic activity. This area has also experienced flooding in the past. In addition, many of the components necessary to supply our products are purchased from suppliers based in areas including the San Francisco Bay Area, Taiwan and Japan and are therefore subject to risk from natural disasters. A significant natural disaster, such as an earthquake, flood or typhoon, could harm our business, financial condition and operating results.

Our employees, suppliers and customers are located worldwide. We face the risk that our employees, suppliers, or customers, either through travel or contact with other individuals, could become exposed to contagious diseases endemic to particular regions of the world. In addition, governments in those regions have from time-to-time imposed quarantines and taken other actions in response to contagious diseases that could affect our operations. If a significant number of employees, suppliers, or customers were unable to fulfill their obligations, due to contagious diseases, actions taken in response to contagious diseases, or other reasons, our business, financial condition and operating results could be harmed.

### We are subject to numerous federal and state employment laws and may face claims in the future under such laws.

We are subject to numerous federal and state employment laws, and from time to time we face claims by our employees and former employees under such laws. In addition, the number of cases involving alleged violations of the Fair Labor Standards Act and state wage and hour laws has recently increased in the software industry. The outcome of these types of cases is highly fact specific and the law, particularly in California, is still evolving. Although there are no pending or threatened claims under wage and hour laws against us, we cannot assure you that claims under such laws or other employment-related laws will not be attempted in the future against us, nor can we predict the likely impact of any such claims on us, or that, if asserted, we would be able to successfully resolve any such claims without incurring significant expenses.

### We may be subject to the risk of loss due to fire because the materials we use in the manufacturing process of our inks are flammable.

We use flammable materials in the manufacturing processes of our inks and may therefore be subject to the risk of loss arising from fires. The risk of fire associated with these materials cannot be completely eliminated. We own certain facilities that manufacture our inks, which increases our exposure to such risk in case these facilities are destroyed. We maintain insurance policies to reduce losses caused by fire, including business interruption insurance. If one or more of these facilities is damaged or otherwise ceases operations as a result of a fire, it would reduce manufacturing capacity and, consequently, may reduce revenues and adversely affect our business.

### The value of our investment portfolio is subject to interest rate volatility.

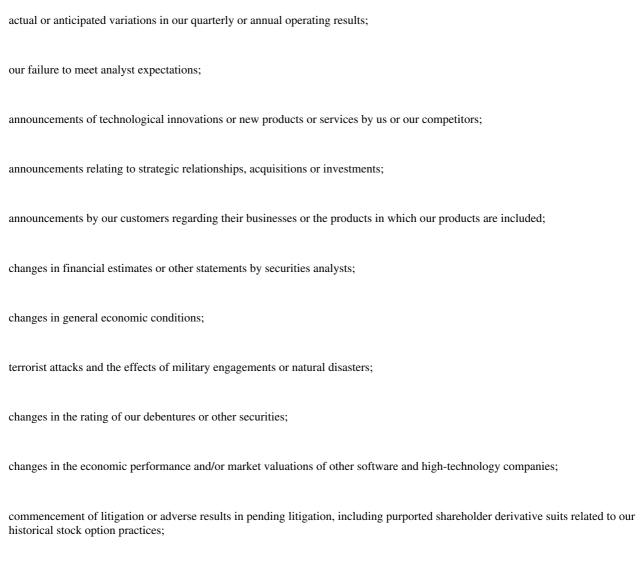
We have an investment portfolio of mainly fixed income securities classified as available-for-sale securities. As a result, our investment portfolio is subject to volatility if market interest rates fluctuate. We attempt to limit this

### **Table of Contents**

exposure to interest rate risk by investing in securities with maturities of less than three years; however, we may be unable to successfully limit our risk to interest rate fluctuations and this may cause volatility in our investment portfolio value.

Our stock price has been volatile historically and may continue to be volatile.

The market price for our common stock has been and may continue to be volatile. For example, during the twelve-month period ended December 31, 2007, the price of our common stock as reported on The NASDAQ Global Select Market ranged from a low of \$20.56 to a high of \$30.20. We expect our stock price to be subject to fluctuations as a result of a variety of factors, including factors beyond our control. These factors include:



commencement of possible SEC and regulatory actions regarding our historical stock option grant practices; and Because of this volatility, we may fail to meet the expectations of our stockholders or of securities analysts from time-to-time and the trading prices of our securities could decline as a result. In addition, the stock market has experienced significant price and volume fluctuations that have particularly affected the trading prices of equity securities of many high-technology companies. These fluctuations have often been unrelated or disproportionate to the operating performance of these companies. Any negative change in the public s perception of high-technology companies could depress our stock price regardless of our operating results.

### Our stock repurchase program could affect our stock price and add volatility.

Any repurchases pursuant to our stock repurchase program could affect our stock price and add volatility. There can be no assurance that the repurchases will be made at the best possible price. The existence of a stock repurchase program could also cause our stock price to be higher than it would be in the absence of such a program and could potentially reduce the market liquidity for our stock. Additionally, we are permitted to and could discontinue our stock repurchase program at any time and any such discontinuation could cause the market price of our stock to decline. For example, we suspended our stock repurchase program as the result of being unable to timely file our Quarterly Report on Form 10-Q for the quarter ended September 30, 2006. We resumed our stock repurchase program in October 2007.

Under regulations required by the Sarbanes-Oxley Act of 2002, an adverse opinion on internal controls over financial reporting could be issued by our auditors, and this could have a negative impact on our stock price.

Section 404 of the Sarbanes-Oxley Act of 2002 requires that we establish and maintain an adequate internal control structure and procedures for financial reporting and assess on an on-going basis the design and operating effectiveness of our internal control structure and procedures for financial reporting. Our auditors, an independent registered public accounting firm, are required to audit the effectiveness of our internal controls over financial reporting. Although no known material weaknesses are believed to exist at this time, it is possible that material weaknesses could be identified. If we are unable to remediate the weaknesses, our management would be required to conclude that our internal controls over financial reporting were not effective and our auditors would be required to issue an adverse opinion on the effectiveness of our internal control over financial reporting. It is uncertain what impact such adverse conclusions would have on our stock price. In addition to their inherent limitations, internal controls over financial reporting may not prevent or detect misstatements, errors, omissions, or fraud.

A reduction in our net income as reported on our financial statements could increase the likelihood of identifying a material weakness in our internal controls.

The threshold for determining whether or not we have a material weakness in our internal controls and procedures as defined by the Sarbanes-Oxley Act is, in part, based on our generally accepted accounting principles, or GAAP, net income. Lowered GAAP net income, with an associated lowered materiality threshold, may increase our risk of having to disclose control weaknesses. For example, continued acquisitions, and the associated amortization of intangibles, will increase our amortization expenses and in the future may lower our GAAP earnings which would result in a lower materiality threshold for internal control testing. A lower materiality threshold requires us to test more areas of the business. As the number of areas tested increases, the statistical chance of discovering a material weakness increases.

### Our debt service obligations may adversely affect our cash flow.

In June 2003, we issued \$240 million in 1.50% convertible senior debentures due in 2023. During the period the debentures are outstanding, we will have debt service obligations on the debentures of approximately \$3.6 million per year in interest payments, payable semi-annually. In addition, beginning June 1, 2008, we could be required to pay contingent interest of 0.35% if during any nine-month period from June 1 to November 30 and December 1 to May 31, the average market price of the debentures for the five trading days ending on the third trading day immediately preceding the first day of the relevant nine-month period equals 120% or more of the principal amount of the debentures.

Our debt service obligations related to the debentures include the following redemption and repurchase terms that could also affect our cash position:

On or after June 1, 2008, we may redeem the debentures for cash at any time as a whole, or from time to time in part, at a price equal to 100% of the principal amount of the debenture to be redeemed plus any accrued and unpaid interest, including contingent interest, if any:

On June 1, 2008 a holder may require us to repurchase all or a portion of that holder s debentures at a repurchase price equal to 100% of the principal amount of those debentures plus accrued and unpaid interest, including contingent interest, if any, to, but not including, the date of repurchase in cash; and

A holder may require us to repurchase all or a portion of that holder s debentures if a fundamental change, as defined in the indenture, occurs prior to June 1, 2008 at 100% of their principal amount, plus any accrued and unpaid interest, including contingent interest, if any to, but not including, the repurchase date. We may choose to pay the repurchase price in cash.

If we issue other debt securities in the future, our debt service obligations will increase. We intend to fulfill our debt service obligations from cash generated by our operations, if any, and from our existing cash and investments. If we are unable to generate sufficient cash to meet these obligations and must instead use our existing cash or

investments, we may have to reduce, curtail or terminate other activities of our business. We may add lines of credit and obtain other long-term debt and mortgage financing to finance capital expenditures in the future.

For example, if we exercise our option to redeem the \$240 million in 1.50% convertible senior debentures or if the holders require us to repurchase all or a significant portion of the convertible senior debentures, we believe we may need to seek alternative sources of liquidity. This may include adding a line of credit and/or converting all or portions of our investment portfolio into cash. In either case, we would expect that our Other income would decline due to the impact of higher interest costs on any new debt or lower expected interest income earned on our investment portfolio.

Our indebtedness could have significant negative consequences. For example, it could:

increase our vulnerability to general adverse economic and industry conditions, as we are required to make interest payments and maintain compliance with financial covenants contained in the debentures regardless of such external conditions;

limit our ability to obtain additional financing due to covenants contained in the debentures and the existing leverage evidenced by the debentures;

require the dedication of a substantial portion of any cash flow from operations to the payment of principal of and interest on our indebtedness, thereby reducing the availability of such cash flow to fund our growth strategy, working capital, capital expenditures and other general corporate purposes;

limit our flexibility in planning for, or reacting to, changes in our business and our industry by restricting the funds available for use in addressing such changes; and

place us at a competitive disadvantage relative to our competitors with less debt.

### **Item 1B: Unresolved Staff Comments**

None.

### **Item 2: Properties**

As of December 31, 2007 we owned or leased a total of approximately 1.1 million square feet of space worldwide. The following table sets forth the location, size and use of our principal facilities:

|                         | Square  | Leased or             |   |
|-------------------------|---------|-----------------------|---|
| Location                | footage | owned                 | Principal uses  |
| Foster City, California | 458,000 | Leased <sup>(1)</sup> | Corporate offices, design and engineering, product testing, customer service            |
| Meredith, New Hampshire | 163,000 | Owned                 | Manufacturing (VUTEk printers and ink), design and engineering, sales, customer service |
| Norcross, Georgia       | 111,000 | Leased(2)             | Design and engineering  |
| Bangalore, India        | 69,167  | Leased                | Design and engineering, sales, administrative and support services                      |
| Minneapolis, Minnesota  | 69,523  | Owned                 | Design and engineering, customer service, software engineering                          |
|                         |         | & Leased(3)           |   |
| Ypsilanti, Michigan     | 70,138  | Leased                | Manufacturing (ink), design and engineering, sales, customer service                    |
| Scottsdale, Arizona     | 29,232  | Leased(4)             | Administrative services, customer service   |

| Ratingen, Germany              | 27,438 | Leased | Software engineering, sales, customer service       |
|--------------------------------|--------|--------|---|
| Pittsburgh, Pennsylvania       | 25,997 | Leased | Software engineering, sales                         |
| Lebanon, New Hampshire         | 17,683 | Leased | Software engineering                                |
| Brussels, Belgium              | 17,491 | Leased | Sales and customer service                          |
| Schiphol-Rijk, The Netherlands | 16,695 | Leased | European corporate offices, sales, support services |
| Parsippany, New Jersey         | 11,960 | Leased | Design and engineering                              |
| Tokyo, Japan                   | 6,405  | Leased | Sales, design and engineering                       |

25

- (1) Approximately 47,139 square feet are sub-leased.
- (2) Approximately 59,000 square feet are sub-leased.
- (3) Approximately 43,700 square feet are owned, approximately 25,800 leased with sub-lease
- (4) Approximately 12,700 square feet are sub-leased.

Our Foster City offices are located on approximately 35 acres of real property which we own. We also lease additional domestic and international regional operations and sales offices. For additional information on our lease obligations see Item 7, Management s Discussion and Analysis of Financial Condition and Results of Operations Liquidity and Capital Resources.

We believe that our facilities, in general, are adequate for our present needs. We do not expect that, if the need arises, we would experience difficulties in obtaining additional space at fair market rates.

### **Item 3: Legal Proceedings**

### **Legal Proceedings**

As more fully discussed below, from time to time, we may be involved in a variety of claims, lawsuits, investigations and proceedings relating to contractual disputes, securities law, intellectual property, employment matters and other claims or litigation matters relating to various claims that arise in the normal course of our business. We determine whether an estimated loss from a contingency should be accrued by assessing whether a loss is deemed probable and can be reasonably estimated. We assess our potential liability by analyzing our specific litigation and regulatory matters using available information. We develop our views on estimated losses in consultation with inside and outside counsel, which involves a subjective analysis of potential results and outcomes, assuming various combinations of appropriate litigation and settlement strategies. Because of the uncertainties related to both the amount and ranges of possible loss on the pending litigation matters, we are unable to predict with certainty the precise liability that could finally result from a range of possible unfavorable outcomes. However, taking all of the above factors into account, we reserve an amount that we could reasonably expect to pay for the cases discussed. However, our estimates could be wrong, and we could pay more or less than our current accrual. Litigation can be costly, diverting management s attention and could, upon resolution, have a material adverse effect on our business, results of operations, financial condition and cash flow.

### Leggett & Platt, Inc. and L&P Property Management Company v. VUTEk, Inc.:

In May 2005, prior to EFI s acquisition of VUTEk, Leggett & Platt, Inc. (L&P), and its patent holding subsidiary brought a patent infringement action against VUTEk in the United States District Court in the Eastern District of Missouri. After conducting extensive discovery, EFI moved for summary judgment that the asserted patent is invalid and not infringed. After several months of reviewing the evidence, on December 26, 2006, the Court granted EFI s summary judgment motion and ruled that all of L&P s asserted patent claims were invalid on multiple grounds. The Court found that each asserted patent claim was obvious and already disclosed in VUTEk s own prior patents. In addition to those two grounds for invalidity, the Court also found L&P s patent claims invalid because the L&P patent claims were vague and indefinite in view of the patent claim interpretations suggested by L&P. The Court also granted EFI s motion to recover its costs from L&P. L&P presently is appealing the judgment, and EFI is fully opposing L&P s appeal.

On November 6, 2007, EFI filed a complaint for declaratory and injunctive relief challenging the validity and enforceability of L&P s newly issued patent, which is a continuation of L&P s originally asserted patent. EFI firmly believes that the Court should summarily invalidate the claims of this patent for the same reasons it invalidated the L&P s original patent claims. Further, EFI believes that L&P s failure to adequately disclose to the U.S. Patent and Trademark Office the proceedings in the previous lawsuit amounts to inequitable conduct that should render the new patent unenforceable. While EFI does not believe that its products infringed either of these patents, due to the inherent uncertainties of litigation, we cannot accurately predict the ultimate outcome of this litigation.

26

### Bureau of Industry and Security ( BIS ) Export Investigation:

In January 2005, prior to EFI s acquisition of VUTEk, the U.S. Commerce Department s Bureau of Industry and Security initiated an investigation of VUTEk relating to VUTEk s alleged failure to comply with U.S. export regulations in connection with several export sales to Syria in 2004. EFI self-initiated an internal compliance review of historical export practices for both VUTEk and EFI. Potential violations uncovered during our compliance review were voluntarily disclosed to BIS in November 2006 (for VUTEk) and December 2006 (for EFI). Additionally, we provided BIS with detailed reports of our compliance review findings and supplemental information in March 2007 (for VUTEk) and May 2007 (for EFI). The areas of possible non-compliance found in the internal review relate to: (1) deemed exports of controlled encryption source code and/or technology to foreign nationals of Syria and Iran, (2) exports of printers and other products with encryption functionality before completion of encryption reviews by BIS and (3) statistical reporting errors on some export declarations. At present, we believe that these matters will be resolved solely with administrative penalties. However, there is no assurance that these matters will not have an unforeseen outcome that could impair our ability to export product outside of the United States and Canada.

### Durst Fototechnik Technology GmbH v. Electronics for Imaging, GmbH et al.:

On February 23, 2007, Durst brought a patent infringement action against EFI GmbH in the Mannheim District Court in Germany. On May 10, 2007, EFI GmbH filed its Statement of Defenses. These defenses include lack of jurisdiction, non-infringement, invalidity and unenforceability based on Durst s improper actions before the German patent office. EFI Inc. filed its Statement of Defense on August 29, 2007. EFI Inc. s defenses include those for EFI GmbH as well as an additional defense for prior use based on EFI s own European patent rights. The Mannheim court conducted a trial on November 30, 2007. At the conclusion of the trial, the court ordered the parties to provide further briefing regarding issues raised by EFI regarding the validity of Durst s patent. On February 15, 2008, the Court decided to appoint an expert to assist it on questions related to the validity of the Durst utility model right. EFI will continue to defend itself vigorously. While EFI does not believe that its products infringe any valid claim of Durst s patent, due to the inherent uncertainties of litigation, we cannot accurately predict the ultimate outcome of this litigation.

### **Acacia Patent Litigation:**

On August 8, 2007, Screentone Systems Corporation, a subsidiary of Acacia Technologies Group, initiated litigation against several defendants, including Konica Minolta Printing Solutions, Canon USA, and Ricoh Americas, for infringement of a patent related to apparatus and methods of digital halftoning in the United States District Court for the Eastern District of Texas. Konica Minolta, Canon and Ricoh are EFI customers. While the complaint does not identify any accused products nor reference EFI directly, at least one defendant has notified EFI that Acacia representatives have communicated that at least one basis for its infringement claim is based on certain EFI Fiery products. EFI has contractual obligations to indemnify its customers to varying degrees and subject to various circumstances. At least one defendant has written requesting indemnification for any EFI products that allegedly infringe these patents.

In order to protect its products and its customers, EFI filed a declaratory judgment action against Acacia and Screentone in the Central District of California on November 13, 2007. In this action, EFI seeks to invalidate the claims asserted in the Texas action as well as claims from an additional Acacia patent. EFI also seeks an order that its products do not infringe any claim in these patents. Acacia and Screentone have answered the complaint, and the court has set an initial conference for February 22, 2008.

While EFI does not believe that its products infringed any valid claim of Acacia and Screentone s patents, due to the inherent uncertainties of litigation, we cannot accurately predict the ultimate outcome of this litigation.

27

#### **Tesseron Patent Litigation:**

On September 26, 2007, Tesseron, Ltd. initiated litigation against Konica Minolta Business Solutions USA, Konica Minolta Business Technologies and Konica Minolta Holdings for infringement of eight patents related to variable printing technology in the United States District Court for the Northern District of Ohio, Eastern Division. Konica Minolta is an EFI customer and the complaint references EFI Fiery variable data enabled printer controllers. Additionally, Tesseron has on multiple occasions over the past 4 years sent threatening letters to EFI. Tesseron failed to reply to each of EFI s requests for a dialogue until recently and that meeting was unproductive with Tesseron refusing to explain its infringement contentions. EFI has contractual obligations to indemnify its customers to varying degrees and subject to various circumstances. Konica Minolta has written requesting indemnification for any EFI products that allegedly infringe these patents. On December 6, 2007, Tesseron filed an amended complaint in the Ohio action wherein it added EFI and Ricoh as defendants, but dropped 6 of the 8 original patents in suit.

On October 30, 2007, EFI filed a complaint against Tesseron in the United States District Court for the Northern District of California, which subsequently transferred the action to the United States District Court for the Northern District of Ohio. EFI s complaint seeks a declaratory judgment that Tesseron s patents are invalid and/or not infringed. EFI also seeks to prevent Tesseron and its attorneys from threatening EFI or its OEM customers with infringement of those patents, or bringing a lawsuit claiming infringement with regard to such products. EFI will vigorously pursue this action in order to demonstrate that its variable data printing products do not infringe any valid claim of Tesseron s patents.

While EFI does not believe that its products infringed any of these patents, due to the inherent uncertainties of litigation, we cannot accurately predict the ultimate outcome of this litigation.

### **Purported Derivative Shareholder Complaints:**

On August 16, 2006, the first of two purported derivative shareholder complaints were filed in the Superior Court of the State of California for the County of San Mateo. The actions were consolidated and a consolidated complaint was filed December 18, 2006, alleging claims derivatively and on behalf of the Company as nominal defendant against certain of the Company's current and former officers and/or directors and sought redress for alleged breaches of fiduciary duty by and unjust enrichment of the individual defendants. Plaintiffs claimed that, from 1994 to 2003, the defendants colluded to improperly backdate stock option grants to various officers and directors in violation of the Company's stock option plans. Further, plaintiffs claimed that the individual defendants colluded to improperly record and account for the allegedly backdated options in violation of Generally Accepted Accounting Principles, and to produce and disseminate statements that improperly recorded and accounted for the options and concealed the allegedly improper backdating. On January 30, 2007 the court entered a stipulated order dismissing the consolidated action and, on February 2, 2007, plaintiffs filed a similar complaint in the United States District Court for the Northern District of California.

On November 22, 2006, another purported derivative shareholder complaint was filed in the Superior Court of the State of California for the County of San Mateo captioned <u>City of Ann Arbor Employees</u> <u>Retirement Association v. Gecht et al.</u>, No. CIV 459145. The complaint asserted derivative claims against certain of the Company s current and former officers and/or directors, alleging that the director defendants breached their fiduciary duty by improperly manipulating certain stock option grants between 1996 and 2003, thereby violating the terms of the Company s stock option plan, causing the Company to issue false and misleading financial statements and proxy statements, and unjustly enriching the executives who received the subject option grants. The complaint also purported to be brought on behalf of a class consisting of all others similarly situated and alleges a class claim for breach of the fiduciary duty of disclosure. On December 5, 2006 the case was removed to the United States District Court for the Northern District of California and, on March 9, 2007, the court denied plaintiff s motion to remand the case back to state court. On April 3, 2007 the court granted plaintiff s motion to voluntarily dismiss its complaint. Plaintiff re-filed its complaint in Delaware Chancery Court on April 9, 2007.

28

#### **Table of Contents**

On November 27, 2006, the first of two purported derivative shareholder complaints were filed in the United States District Court for the Northern District of California, containing allegations similar to the derivative allegations asserted in the previously-filed complaints. Plaintiffs alleged that the individual defendants alleged misconduct violated the Securities Exchange Act of 1934, as well as California and Delaware law. Following consolidation of the actions and appointment of lead plaintiffs and their attorneys lead counsel on July 25, 2007 the Court granted plaintiffs unopposed motion to stay the action in deference to the litigation pending in Delaware (described below).

On March 15, 2007 a complaint was filed in Delaware Chancery Court captioned <u>Denver Employees Retirement Plan v. Gecht et al.</u>, No. 2797. The complaint asserts derivative claims against certain of the Company's current and former officers and/or directors, alleging that the director defendants breached their fiduciary duty by improperly manipulating certain stock option grants between 1996 and 2003, thereby violating the terms of the Company's stock option plan, causing the Company to issue false and misleading financial statements and proxy statements, and unjustly enriching the executives who received the subject option grants. The complaint also purported to be brought on behalf of a class consisting of all others similarly situated and alleges a class claim for breach of the fiduciary duty of disclosure. On May 9, 2007, the court granted the parties proposed order consolidating the Denver and Ann Arbor cases, designating the Denver complaint as the operative complaint, and appointing the named plaintiffs lead plaintiffs and their counsel lead counsel. Defendants have moved to dismiss the action and discovery is under way.

#### **Nasdaq Delisting Proceedings:**

Due to the Special Committee investigation, we were unable to file on a timely basis with the SEC our Quarterly Report on Form 10-Q for the period ended September 30, 2006, our Annual Report on Form 10-K for the year ended December 31, 2006, our Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2007 and our Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2007. On November 15, 2006, we received a Nasdaq staff determination notice stating that we were not in compliance with Nasdaq Marketplace Rule 4310(c)(14) due to our failure to timely file our Quarterly Report on Form 10-Q for the period ended September 30, 2006, and that our securities were, therefore, subject to delisting from The Nasdaq Stock Market. We received additional Nasdaq staff determination notices with respect to our failure to timely file our Annual Report on Form 10-K for the year ended December 31, 2006 and our Quarterly Reports on Form 10-Q for the quarterly periods ended March 31, 2007 and June 30, 2007.

We filed with the SEC, on October 19, 2007, our Quarterly Report on Form 10-Q for the period ended September 30, 2006, and our Annual Report on Form 10-K for the year ended December 31, 2006 and, on October 22, 2007, our Quarterly Reports on Form 10-Q for the periods ended March 31, 2007 and June 30, 2007.

On October 25, 2007, we received a determination by the Nasdaq Listing and Hearing Review Council that Electronics For Imaging, Inc. had demonstrated compliance with all of the Nasdaq Marketplace Rules. As such, this matter is now closed.

29

# Item 4: Submission of Matters to a Vote of Security Holders

The Annual Meeting of Stockholders was held on December 14, 2007. The following proposals were adopted by the margins indicated:

1. To elect Gill Cogan, Guy Gecht, James S. Greene, Dan Maydan, Christopher B. Paisley, and Fred Rosenzweig to the Board of Directors of the Company. The term of office of each person elected as a director will continue until the next Annual Meeting of Stockholders or until his successor has been elected and qualified, or until such director s earlier death, resignation or removal. The following table sets forth the votes for each nominee elected as a director:

|                        |            | Against or |
|------------------------|------------|------------|
| Nominee                | For        | Withheld   |
| Gill Cogan             | 44,700,496 | 9,699,873  |
| Guy Gecht              | 48,978,731 | 5,421,638  |
| James S. Greene        | 44,697,848 | 9,702,521  |
| Dan Maydan             | 44,641,233 | 9,759,136  |
| Christopher B. Paisley | 48,756,350 | 5,644,019  |
| Fred Rosenzweig        | 48,057,249 | 6,343,120  |

- 2. To approve the ratification of the appointment of the independent registered public accounting firm for the Company for the fiscal year ended December 31, 2007. The voting results were 53,928,851 For; 446,274 Against or Withheld; 25,245 Abstained; and 0 Broker Non-Voters.
- 3. To approve the Electronics For Imaging, Inc. 2007 Equity Incentive Award Plan and the reservation of an aggregate of 3,300,000 shares of the Company s Common Stock for issuance pursuant to such plan. The voting results were 37,488,751 For; 14,282,565 Against or Withheld; 83,922 Abstained; and 2,545,133 Broker Non-Voters.

30

# **PART II**

# Item 5: Market for Registrant s Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

Our common stock has traded on the NASDAQ National Market (now The NASDAQ Global Select Market) under the symbol EFII since October 2, 1992. The table below lists the high and low sales price during each quarter the stock was traded in 2007 and 2006.

|      |       | 2007  |       |       |       | 20    | 06    |       |
|------|-------|-------|-------|-------|-------|-------|-------|-------|
|      | Q1    | Q2    | Q3    | Q4    | Q1    | Q2    | Q3    | Q4    |
| High | 27.01 | 30.20 | 30.11 | 27.86 | 29.41 | 29.85 | 24.23 | 27.07 |
| Low  | 22.11 | 23.44 | 23.52 | 20.56 | 25.39 | 19.85 | 19.11 | 21.59 |

As of February 22, 2008 there were 343 stockholders of record. Because many of such shares are held by brokers and other institutions on behalf of stockholders, we are unable to provide the actual number of stockholders represented by these record holders.

We have never paid cash dividends on our capital stock. We currently anticipate that we will retain all available funds for our business and will not pay any cash dividends in the foreseeable future.

#### **Equity Compensation Plan Information**

Information regarding our equity compensation plans may be found in Item 12 of this Annual Report on Form 10-K and is incorporation herein by reference.

### **Repurchases of Equity Securities**

Purchases of equity securities during the twelve months ended December 31, 2007 were (in thousands except for per share amounts):

| Fiscal month   | Total number<br>of shares<br>purchased (2) | rage price<br>per share | Total number of<br>shares purchased<br>as part of publicly<br>announced plans | valu<br>ma<br>pu | ximate dollar e of shares that ay yet be urchased under plans (1) |
|----------------|--|-------------------------|---|------------------|---|
| January 2007   | 15   | \$<br>23.06             |   | \$               | 65,147  |
| February 2007  |  |                         |   | \$               | 65,147  |
| March 2007     | 29   | \$<br>23.35             |   | \$               | 65,147  |
| April 2007     | 2  | \$<br>24.15             |   | \$               | 65,147  |
| May 2007       |  |                         |   | \$               | 65,147  |
| June 2007      |  |                         |   | \$               | 65,147  |
| July 2007      |  |                         |   | \$               | 65,147  |
| August 2007    |  |                         |   | \$               | 65,147  |
| September 2007 |  |                         |   | \$               | 65,147  |
| October 2007   | 1,035                                      | \$<br>22.73             | 966   | \$               | 43,539  |
| November 2007  | 2,058                                      | \$<br>22.20             | 2,058   | \$               | 97,844  |
| December 2007  |  |                         |   | \$               | 97,844  |
| Total          | 3,139                                      | \$<br>22.39             | 3,024   |                  |   |

In August 2004, our Board of Directors authorized \$100.0 million to be used for the repurchase of our outstanding common stock. No shares were repurchased in 2005. In 2006, we repurchased 1.5 million shares for an aggregate purchase price of \$33.8 million. Purchases under this program were completed in

31

#### **Table of Contents**

November 2007. In November 2007, our Board of Directors authorized an additional \$100.0 million to be used for the repurchase of outstanding common stock. In 2007, we purchased a total of 3.0 million shares for an aggregate purchase price of \$67.3 million under these publicly announced plans. Our buyback program is limited by the SEC regulations and compliance with the Company s insider trading policy. Approximately \$97.8 million remains under the program to purchase shares at December 31, 2007.

(2) Includes 0.1 million shares purchased from employees to satisfy tax withholding obligations that arise on the vesting of shares of restricted stock awards and stock units in addition to the 3.0 million shares repurchased pursuant to our stock repurchase program.

Comparison of Cumulative Total Return among Electronics For Imaging, Inc., Nasdaq Composite and Nasdaq Computer Manufacturers Index

The stock price performance graph below includes information required by the SEC and shall not be deemed incorporated by reference by any general statement incorporating by reference this Annual Report into any filing under the Securities Act of 1933 as amended or under the Securities Exchange Act of 1934 as amended (the Exchange Act), except to the extent the Company specifically incorporates this information by reference, and shall not otherwise be deemed soliciting material or filed under such Acts or subject to the liabilities of Section 18 of the Exchange Act.

32

#### **Table of Contents**

The following graph demonstrates a comparison of cumulative total returns based upon an initial investment of \$100 in the Company s Common Stock as compared with the NASDAQ Composite and the NASDAQ Computers and Manufacturers Index. The stock price performance shown on the graph below is not indicative of future price performance and only reflects the Company s relative stock price for the five-year period ending on December 31, 2007. All values assume reinvestment of dividends and are calculated at December 31 of each year.

#### **Item 6: Selected Financial Data**

The following table summarizes selected consolidated financial data as of and for the five years ended December 31, 2007. This information should be read in conjunction with Item 7: Management s Discussion and Analysis of Financial Condition and Results of Operations and the audited consolidated financial statements and related notes thereto. For a more detailed description, see Part II, Item 7, Management s Discussion and Analysis of Financial Condition and Results of Operations .

33

|   | For the year ended December 31, |           |    |           |         |           |         |           |    |           |
|---|---------------------------------|-----------|----|-----------|---------|-----------|---------|-----------|----|-----------|
| (in thousands, except per share amounts)          |                                 | 2007      |    | 2006      | , car v | 2005      | iibei e | 2004      |    | 2003      |
| Operations <sup>(1)</sup>                         |                                 |           |    |           |         |           |         |           |    |           |
| Revenue   | \$                              | 620,586   | \$ | 564,611   | \$      | 467,117   | \$      | 394,604   | \$ | 379,587   |
| Gross profit                                      |                                 | 360,886   |    | 335,170   |         | 288,452   |         | 256,113   |    | 231,268   |
| Income (loss) from operations <sup>(2)(3)</sup>   |                                 | (2,231)   |    | 15,561    |         | (13,948)  |         | 11,112    |    | 25,327    |
| · · · · · · · · · · · · · · · · · · ·             |                                 | ( ) - /   |    | - /       |         | ( - ) /   |         | ,         |    | - ,-      |
| Net income (loss) <sup>(2)(3)</sup>               | \$                              | 26,843    | \$ | (183)     | \$      | (5,180)   | \$      | 35,565    | \$ | 22,104    |
|   |                                 |           |    |           |         |           |         |           |    |           |
| Earnings per share                                |                                 |           |    |           |         |           |         |           |    |           |
| Net income (loss) per basic common share          | \$                              | 0.47      | \$ | (0.00)    | \$      | (0.10)    | \$      | 0.66      | \$ | 0.41      |
| Net income (loss) per diluted common share        | \$                              | 0.44      | \$ | (0.00)    | \$      | (0.10)    | \$      | 0.60      | \$ | 0.40      |
| Shares used in basic per-share calculation        |                                 | 56,679    |    | 56,559    |         | 54,425    |         | 53,898    |    | 53,789    |
| Shares used in diluted per-share calculation      |                                 | 68,102    |    | 56,559    |         | 54,425    |         | 63,979    |    | 60,272    |
| Financial Position                                |                                 |           |    |           |         |           |         |           |    |           |
| Cash, cash equivalents and short-term investments | \$                              | 499,852   | \$ | 510,171   | \$      | 469,616   | \$      | 659,559   | \$ | 624,112   |
| Working capital                                   |                                 | 270,677   |    | 261,774   |         | 459,077   |         | 617,076   |    | 664,246   |
| Total assets                                      |                                 | 1,157,739 |    | 1,144,651 |         | 1,088,438 |         | 1,025,323 |    | 1,022,398 |
| Convertible senior debentures                     |                                 | 240,000   |    | 240,000   |         | 240,000   |         | 240,000   |    | 240,000   |
| Stockholders equity                               |                                 | 743,996   |    | 751,578   |         | 710,739   |         | 674,026   |    | 662,603   |

<sup>(1)</sup> These results include acquired company results of operations beginning on the date of acquisition. See Note 2 of Notes to Consolidated Financial Statements for a summary of recent acquisitions.

# Item 7: Management s Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis should be read in conjunction with the audited consolidated financial statements and related notes thereto included in this Annual Report on Form 10-K.

All assumptions, anticipations, expectations and forecasts contained herein are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, that involve risks and uncertainties. Forward-looking statements include, among others, those statements including the words expects, anticipates, intends, believes and similar language. Our actual results could differ materially from those discussed here. For a discussion of the factors that could impact our results, readers are referred to Item 1A Risk Factors in Part I of this Annual Report and to our other reports filed with the Securities and Exchange Commission. We do not assume any obligation to update the forward-looking statements provided to reflect events that occur or circumstances that exist after the date on which they were made.

#### Overview

Key financial results for 2007 were as follows:

<sup>(2)</sup> Includes stock-based compensation expense under Statement of Financial Accounting Standards No. 123 (revised 2004), Share-Based Payment (SFAS 123(R)) of \$24.5 million and \$23.7 million for the years ended December 31, 2007 and 2006, respectively. Because we implemented SFAS 123(R) as of January 1, 2006, prior periods do not reflect stock-based compensation expense related to this new accounting standard. See Note 12 of Notes to Consolidated Financial Statements.

<sup>(3)</sup> Includes acquired in-process research and development costs of \$0, \$8.5 million, \$45.3 million, \$1.0 million and \$13.2 million for the years ended December 31, 2007, 2006, 2005, 2004 and 2003 respectively. See Note 2 of Notes to Consolidated Financial Statements. Also includes real-estate related charges of \$14.4 million for the year ended December 31, 2004 and restructuring charges of \$2.7 million for the year ended December 31, 2005.

Our consolidated revenues increased by approximately 10%, or \$56.0 million, from \$564.6 million in 2006 to \$620.6 million for the year ended December 31, 2007. This was due primarily to the inkjet product revenues, which contributed \$49.1 million of the increase in 2007.

Gross margins decreased to 58% in 2007 versus 59% in 2006 due to a greater percentage of inkjet products sales which have lower gross margins than our APPS and Controller products.

Operating expenses as a percent of revenues increased from 57% in 2006 to 59% in 2007 due to Jetrion and overall headcount growth and stock compensation investigation costs offset by lower amortization of intangible assets and the absence of in-process research and development costs in 2007 compared with \$8.5 million of in-process research and development costs in 2006.

Interest and other income decreased from 5% of revenue in 2006 to 4% of revenue in 2007 due to a \$7 million gain on the sale of the Mobile Workforce Automation (MWA) product line in 2006 offset by higher interest income in 2007 compared to 2006.

In 2006 we recorded a tax provision for income taxes of \$41.7 million on pretax net income of \$41.5 million and in 2007 we recorded a benefit from income taxes of \$4.6 million on pretax income of \$22.2 million. The change from 2006 to 2007 primarily related to both a one-time tax charge in 2006 related to the migration of the non-North American VUTEk and chipset product lines to our European headquarters and lower taxes on foreign income in 2007.

#### **Results of Operations**

The following table sets forth items in our consolidated statements of operations as a percentage of total revenue for 2007, 2006 and 2005. These operating results are not necessarily indicative of results for any future period.

|  | Years ended December 31, |      |      |  |
|--|--------------------------|------|------|--|
|  | 2007                     | 2006 | 2005 |  |
| Revenue                                      | 100%                     | 100% | 100% |  |
| Gross Profit                                 | 58%                      | 59%  | 62%  |  |
| Operating expenses:                          |                          |      |      |  |
| Research and development                     | 23%                      | 23%  | 24%  |  |
| Sales and marketing                          | 19%                      | 18%  | 18%  |  |
| General and administrative                   | 11%                      | 8%   | 8%   |  |
| Restructuring charges                        | %                        | %    | 1%   |  |
| Amortization of identified intangibles       | 6%                       | 6%   | 6%   |  |
| Acquired in-process research and development | %                        | 2%   | 10%  |  |
| Total operating expenses                     | 59%                      | 57%  | 65%  |  |
| Income (loss) from operations                | (1)%                     | 2%   | (3)% |  |
| Interest and other income, net               | 4%                       | 5%   | 2%   |  |
|  |                          |      |      |  |
| Income (loss) before income taxes            | 3%                       | 7%   | (1)% |  |
| Benefit from (provision for) income taxes    | 1%                       | (7)% | %    |  |
|  |                          |      |      |  |
| Net income (loss)                            | 4%                       | %    | (1)% |  |
|  |                          |      |      |  |

#### Revenue

We currently classify our revenue into three categories. The first category, Controllers , includes products and technology which connect digital copiers with computer networks, and is made up of stand-alone controllers and embedded desktop controllers, bundled solutions and design-licensed solutions primarily for the office market and commercial printing. This category includes our Fiery series (external print servers and embedded servers), Splash and MicroPress color and black and white server products and spare parts. It also includes server-related revenue made up of scanning solutions. The second category, Inkjet Products , consists of sales of the super-wide format inkjet printers, industrial inkjet printers, inks, and parts and services revenue from the VUTEk and Jetrion businesses. The third category, Advanced Professional Print Software , or APPS, consists of software technology focused on printing workflow, print management information systems, proofing and web submission

and job tracking tools and software options available on our Controller products.

Our revenues by product category for the years ended December 31, 2007, 2006 and 2005 were as follows (in thousands):

|   |            | Ye   | ars ended Dec | cember 3 | 1,         |      | % cha<br>2007<br>over | nge<br>2006<br>over |
|---|------------|------|---------------|----------|------------|------|-----------------------|---------------------|
| Revenue                                 | 2007       |      | 2006          |          | 2005       |      | 2006                  | 2005                |
| Controllers                             | \$ 305,850 | 49%  | \$ 306,688    | 54%      | \$ 310,213 | 67%  | (0)%                  | (1)%                |
| Inkjet Products                         | 229,253    | 37%  | 180,203       | 32%      | 85,530     | 18%  | 27%                   | 111%                |
| Advanced Professional Printing Software | 85,483     | 14%  | 77,720        | 14%      | 71,374     | 15%  | 10%                   | 9%                  |
|   |            |      |               |          |            |      |                       |                     |
| Total revenue                           | \$ 620,586 | 100% | \$ 564,611    | 100%     | \$ 467,117 | 100% | 10%                   | 21%                 |

#### Overview

Revenue was \$620.6 million in 2007, compared to \$564.6 million in 2006 and \$467.1 million in 2005, which resulted in a 10% increase in 2007 versus 2006 and a 21% increase in 2006 versus 2005. The \$56.0 million increase in 2007 compared to 2006 was primarily due to a \$49.1 million increase in inkjet product revenues, and a \$7.8 million increase in APPS revenues. Controllers revenue declined slightly in 2007 compared to 2006.

#### **Controllers Revenues**

In our Controllers category, revenue declined slightly in 2007 versus 2006 primarily because of a focus by our OEM partners on end of year inventory management and weakness in sales into our core professional print market.

The decrease in 2006 versus 2005 of \$3.5 million was primarily due to the sale of the MWA business in the second quarter of 2006 which contributed a \$4.5 million decline in revenue year over year.

#### Inkjet Products Revenues

Inkjet product revenues were \$229.3 million in 2007 as compared to \$180.2 million in 2006. The increase is due to the continued success of VUTEk s QS series of UV printers, driven by continued robust demand in Europe, Middle East and Africa (EMEA) and the Americas.

Inkjet product revenues were \$180.2 million in 2006 as compared to \$85.5 million in 2005. Our 2005 results include seven months of VUTEk revenues since its acquisition in June 2005 and our 2006 results include 2 months of Jetrion revenues and a full year of VUTEk revenues. We estimate that Inkjet product revenues would have increased 26% on a pro forma basis if 2005 revenues included VUTEk pre-acquisition revenues.

Approximately \$62.2 million of 2007 Inkjet product revenues were generated from ink sales versus \$51.7 million in 2006 and \$26.1 million in 2005.

We currently expect our Inkjet and ink revenues to increase over the course of 2008 as we continue to penetrate existing markets and develop new customer accounts.

### Advanced Professional Print Software Revenues

The Advanced Professional Print Software category increased 10% in 2007 over 2006 primarily due to the strength of the software products that complement the Controllers business. The APPS category increased 9% in 2006 over 2005 primarily due to a \$6.2 million increase in revenues from packaged software solutions, which are sold with new controllers and to existing customers. This category includes our management systems software,

including EFI Hagen, EFI Logic, Prograph, PrintSmith and PrintFlow, our web-based order entry and order management software, including Digital StoreFront and our proofing software, ColorProof XF. The software applications in this category generate higher margins, favorably impacting our margins.

Revenues by geographic area for the years ended December 31, 2007, 2006 and 2005 were as follows (in thousands):

|                               | For the years ended December 31, |      |            |      |            |      |              | nge          |
|-------------------------------|----------------------------------|------|------------|------|------------|------|--------------|--------------|
|                               |                                  |      |            |      |            |      | 2007         | 2006         |
|                               | 2007                             |      | 2006       |      | 2005       |      | over<br>2006 | over<br>2005 |
| Americas                      | \$ 327,232                       | 53%  | \$ 303,931 | 54%  | \$ 258,543 | 55%  | 8%           | 18%          |
| EMEA                          | 216,308                          | 35%  | 175,037    | 31%  | 139,165    | 30%  | 24%          | 26%          |
| Japan                         | 58,015                           | 9%   | 63,248     | 11%  | 47,125     | 10%  | (8)%         | 34%          |
| Other international locations | 19,031                           | 3%   | 22,395     | 4%   | 22,284     | 5%   | (15)%        | 0%           |
| Total revenue                 | \$ 620,586                       | 100% | \$ 564,611 | 100% | \$ 467,117 | 100% | 10%          | 21%          |

Revenue growth in 2007 across all regions was primarily driven by our Inkjet products. In the individual regions, Inkjet product revenues in 2007 represented 34%, 50%, 5%, and 32% of revenue in the Americas, EMEA, Japan and other international locations, respectively.

In 2007, revenues in the EMEA region demonstrated increased strength. In 2007, revenues in the EMEA, Americas and Japan regions represented 35%, 53% and 9% of revenues, respectively, while in 2006 they represented 31%, 54% and 11% of revenues, respectively. This represents an increase in the EMEA region of 4% year over year and decreases in the Americas and Japan regions of 1% and 2%, respectively, year over year.

The Japan region had strong 2006 growth due to strong design license sales to OEM customers. Revenues in the Americas region was negatively impacted by the sale of the MWA product line in the second quarter of 2006.

Shipments to some of our U.S. OEM customers are made to centralized purchasing and manufacturing locations, which in turn sell through to other locations. We believe that non-U.S. sales of our products into each region may differ from what is reported because accurate data is difficult to obtain. We expect that non-U.S. sales will continue to represent a significant portion of our total revenue.

A substantial portion of our revenue over the years has been attributable to sales of products through our OEM customers and independent distributor channels. For the year ended December 31, 2007, two customers Canon and Xerox each provided more than 10% of our revenue individually and approximately 31% of revenue in the aggregate. For the year ended December 31, 2006, two customers Canon and Xerox each provided more than 10% of our revenue individually and approximately 34% of revenue in the aggregate. For the year ended December 31, 2005, Canon, Konica-Minolta and Xerox each provided more than 10% of our revenue individually and approximately 48% of revenue in the aggregate. We have shown a continued decrease in our dependency on the OEM business and in 2007, 51% of our revenues were from non-OEM sources.

The decreasing trend in OEM dependency is attributable to the addition of the Inkjet Products business where most of the revenue is generated from sales to distributors and direct customers. No assurance can be given that our relationships with distributors and direct customers will continue or that we will be successful in maintaining or increasing the number of our OEM customers or the size of our existing OEM relationships. Several of our OEM customers have reduced their purchases from us at various times in the past and any customer could do so in the future as there are no contractual obligations by most of our OEMs to purchase our products at all, or in significant amounts. Such reductions have occurred in the past and could in the future have a significant negative impact on our consolidated financial position and results of operations. We expect that if we increase our revenues from our Inkjet Products and our Advance Professional Print Software, the percentage of our revenue that comes from individual OEMs will continue to decrease.

#### **Table of Contents**

We continue to develop new products and technologies for each of our product lines including new generations of controllers and controller products and other new product lines and to distribute those new products to or through current and new OEM customers, distribution partners, and end-users in 2008 and beyond. No assurance can be given that the introduction or market acceptance of current or future products will be successful.

To the extent sales of our products do not grow over time in absolute terms, or if we are not able to meet demand for higher unit volumes, it could have a material adverse effect on our operating results. There can be no assurance that any products that we introduce in the future will successfully compete, be accepted by the market, or otherwise effectively replace the volume of revenue and/or income from our older products. Market acceptance of our software products, products acquired through acquisitions and other products cannot be assured.

We also believe that in addition to the factors described above, price reductions for all of our products may affect revenues in the future. We have previously reduced and in the future will likely reduce prices for our products. Depending upon the price-elasticity of demand for our products, the pricing and quality of competitive products, and other economic and competitive conditions, such price reductions have had and may in the future have an adverse impact on our revenues and profits.

Stock-based Compensation

See Note 12 of our Notes to Consolidated Financial Statements for a discussion of stock-based compensation.

#### Gross Margins

Our gross margins were 58%, 59%, and 62% for 2007, 2006 and 2005, respectively. The decrease in gross margins in 2007 and 2006 was due primarily to the greater mix of Inkjet sales. Our inkjet printers have a lower gross margin than our Controllers and Advanced Professional Print Software product lines. Product mix is a significant driver in our gross margins and we cannot predict the impact that product mix will have on future gross margin results. Our inkjet product line is growing as a percentage of revenue which decreases gross margin percentage. For 2007 inkjet revenues were 37% of total revenue as compared to 32% and 18% of total revenues in 2006 and 2005, respectively.

Gross margins on our inkjet products are lower than gross margins on our controller business. Our ink sales represent a continuing revenue stream to existing customers that will increase if our inkjet customers production increases. Ink margins are typically higher than overall inkjet margins.

If our product mix changes significantly, our gross margins will fluctuate. In addition, gross margins can be impacted by a variety of other factors. These factors include the market prices that can be achieved on our current and future products, the availability and pricing of key components (including DRAM, Processors, print heads and PostScript® interpreter software), third party manufacturing costs, product, channel and geographic mix, the success of our product transitions and new products, competition and general economic conditions in the United States and abroad. Consequently, gross margins may fluctuate from period to period. In addition to the factors affecting revenue described above, if we reduce prices, gross margins for our products could be lower.

Our print controllers are manufactured by third-party manufacturers who purchase most of the necessary components. If our third-party manufacturers cannot obtain the necessary components at favorable prices, we could experience an increase in our product costs. We purchase certain parts directly, including processors, memory, certain ASICs and software licensed from various sources, including PostScript<sup>®</sup> interpreter software, which we license from Adobe Systems Incorporated.

38

### Operating Expenses

Operating expenses increased by 14% in 2007 over 2006 and increased by 6% in 2006 over 2005. Operating expenses as a percentage of revenue totaled 59%, 57%, and 65% for 2007, 2006, and 2005, respectively. The increase in operating expenses as a percentage of revenue in 2007 versus 2006 primarily resulted from increases in personnel related costs. The decrease in operating expenses as a percentage of revenue in 2006 versus 2005 was primarily due to a decrease of in-process research and development expense ( IPR&D ) from \$45.3 million in 2005 relating to the VUTEk acquisition to \$8.5 million in 2006 relating to the Jetrion acquisition.

#### Research and Development

Research and development expenses consist primarily of costs associated with personnel, consulting and prototype parts. Research and development expenses were \$141.2 million or 23% of revenue in 2007 compared to \$127.9 million or 23% of revenue in 2006 and \$110.1 million or 24% of revenue in 2005. The increase of \$13.3 million in 2007 was primarily due to a \$9.7 million increase in employee costs related to increase headcount as a result of our investments in our research and development organizations, a \$2.0 million increase in consulting fees, a \$1.2 million increase in prototype expenses and a \$.7 million increase in stock-based compensation expense and other equity plan related costs. The increase of \$17.8 million in 2006 versus 2005 was primarily due to an increase in stock-based compensation of \$7.8 million, higher personnel and other related costs due to higher headcount, and higher spending due to Inkjet research and development. Research and development headcount was 914 and 885 as of December 31, 2007 and 2006, respectively.

We believe that the development of new products and the enhancement of existing products are essential to our success and we intend to continue to devote substantial resources to research and new product development efforts. Accordingly, we expect that our research and development expenses may increase in absolute terms and also as a percentage of revenue in future periods.

#### Sales and Marketing

Sales and marketing include personnel expenses, costs of trade shows, marketing programs and promotional materials, sales commissions, travel and entertainment expenses, depreciation, and costs associated with sales offices in the United States, Europe, Asia, and other locations around the world. Sales and marketing expenses for 2007 were \$120.4 million or 19% of revenue compared to \$99.8 million or 18% of revenue in 2006 and \$82.0 million or 18% of revenue in 2005.

The \$20.6 million increase in expenses in 2007 versus 2006 is primarily related to a \$10.8 million increase in personnel costs related to increased headcount and related sales commissions attributable to the increase in Inkjet sales, a \$3.4 million increase in overhead expenses related to the VUTEk expansion in the EMEA region, a \$3.2 million increase in travel-related expenses, and a \$1.4 million increase in VUTEk promotional expenses. The \$17.8 million increase in expenses in 2006 versus 2005 primarily related to the acquisition of VUTEk, which is included in the full year results for 2006 and for seven months in 2005. VUTEk sells directly to end user customers which results in a higher level of sales expense compared to our OEM customers. VUTEk sales and marketing expenses increased by \$14.5 million in 2006 from 2005. The remaining increases consisted of a \$3.1 increase in stock-based compensation expense, from \$0.2 million in 2005 to \$3.2 million in 2006.

Sales and marketing headcount was 519 and 441 as of December 31, 2007 and 2006, respectively.

We expect that our sales and marketing expenses may increase in absolute terms as we continue to actively promote our products, introduce new products and services, and continue to build our sales and marketing organization, particularly in Europe and Asia Pacific. Sales and marketing expenses may also increase as we continue to grow our software solutions, Inkjet products, and other new product lines, which require greater sales and marketing support from us. We expect that if the U.S. dollar remains volatile against the Euro or other currencies, sales and marketing expenses reported in U.S. dollars could fluctuate.

39

#### General and Administrative

General and administrative expenses consist primarily of costs associated with administrative personnel, legal and accounting expense and stock option investigation costs. General and administrative expenses were \$68.1 million or 11% of revenue in 2007 compared to \$47.9 million or 8% of revenue in 2006 and \$35.9 million or 8% of revenue in 2005. The \$20.2 million increase in 2007 versus 2006 consists primarily of \$9.2 million in legal and accounting expenses related to the stock option investigation, a \$3.9 million increase in personnel costs as a result of headcount growth to support the growth in the VUTEk business, a \$3.8 million increase in bad debt expense due to the prior year reversal of the VUTEk acquisition allowance for doubtful accounts, \$1.5 million in costs related to an acquisition that was not consummated in the first quarter of 2007, and a \$1.3 million increase in personnel costs related to the tax settlement pursuant to Section 409A of the U.S. Internal Revenue Code (Section 409A).

The \$12.0 million increase in 2006 versus 2005 principally consists of an increase of stock-based compensation of \$8.3 million from \$2.1 million in 2005 to \$10.4 million in 2006, and \$4.0 million incurred in 2006 for accounting and legal fees relating to our independent investigation into past stock option practices. We expect our general and administrative expenses to decrease in absolute terms as we complete activities related to the stock option investigation.

#### Restructuring Charges

During the first quarter of 2005 we incurred severance costs of approximately \$2.7 million related to a headcount reduction of 65 employees.

In January 2008, we announced a restructuring plan in order to better align our costs with revenue levels. In the first quarter of 2008 we expect to reduce our worldwide headcount by approximately 100 employees and incur severance costs of approximately \$4.5 million.

#### **Amortization of Identified Intangibles**

Amortization of acquisition-related intangibles was \$33.5 million or 6% of revenue in 2007 versus \$35.5 million or 6% of revenue in 2006 and \$26.4 million or 6% of revenue in 2005. The slight decrease of \$2.0 million in 2007 versus 2006 is due to several intangible assets becoming fully amortized in 2007, offset partially by the increased amortization of Jetrion intangible assets starting in the fourth quarter of 2006. The increase of \$9.1 million in 2006 versus 2005 is primarily due to the inclusion of amortization of VUTEk intangible assets for a full year in 2006 versus seven months in 2005. We acquired VUTEk on June 2, 2005 and Jetrion on October 31, 2006.

#### Acquired In-process Research and Development

At the time of acquisition of Jetrion and VUTEk, we expensed acquired in-process research and development of \$8.5 million for Jetrion in 2006 and \$45.3 million for VUTEk in 2005.

Interest and Other Income, Net

#### Interest and other income

Interest and other income was \$29.5 million in 2007 compared with \$24.0 million in 2006, an increase of \$5.5 million. Interest and other income of \$24.0 million in 2006 represented a 66% increase from \$14.5 million in 2005. Both yearly increases were attributable to higher interest rates and higher average cash, cash equivalents and investment balances. We had net realized losses on our marketable securities of \$0.3 million, \$0.2 million and \$0.8 million in 2007, 2006 and 2005, respectively.

40

#### **Table of Contents**

#### Interest expense

Interest expense consists of interest and debt amortization costs related to our 1.50% convertible senior debentures. Interest expense including debt amortization totaled \$5.0 million for each of the years ended December 31, 2007, 2006 and 2005.

If we exercise our option to redeem the \$240 million in 1.50% convertible senior debentures or if the holders require us to repurchase all or a significant portion of the convertible senior debentures, we believe we may need to seek alternative sources of liquidity. This may include adding a line of credit and/or converting all or portions of our investment portfolio into cash. In either case, we would expect that our Other income would decline due to the impact of higher interest costs on any new debt or lower expected interest income earned on our investment portfolio.

#### Gain on Sale of Product Line

During the second quarter of 2006, we sold our inventory and net assets related to our MWA line of products. Gross proceeds from the sale were \$10.0 million and we recognized a gain of \$7.0 million.

#### Income Taxes

In 2007, we recorded a tax benefit of \$4.6 million on a pre-tax operating income of \$22.2 million, compared to a tax provision of \$41.7 million recorded in 2006 on pre-tax operating income of \$41.5 million and a tax provision of \$0.7 million recorded in 2005 on pre-tax operating loss of \$4.5 million. In each of these years, we benefited from research and development credits, and in 2007 and 2005, our taxes also decreased due to lower taxes on foreign income. In addition, our taxes decreased in 2006 and 2005 due to the extra-territorial income exclusion. Our taxes increased in each of these years due to non-deductible stock compensation charges, and in 2005 due to in-process research and development write-offs related to the VUTEk acquisition. As a result of discrete tax adjustments, our taxes in 2007 increased \$0.3 million due to interest accrued on prior year tax contingency reserves and \$0.9 million due to our reassessment of taxes resulting from our filing of our 2006 federal and state income tax returns. Discrete tax adjustments also reduced our 2007 taxes by \$1.6 million due to a reassessment of our federal tax contingency reserves, \$1.1 million due to a one-time bonus payment to employees related to the temporary suspension of our ESPP program, \$0.4 million related to U.S. Internal Revenue Section 409A payments made on employees behalf and \$0.5 million valuation allowance release related to compensation deductions that are no longer anticipated to be limited by U.S. Internal Revenue Code Section 162(m). As a result of discrete tax adjustments, our taxes in 2006 were reduced by \$0.9 million as a result of the expiration of the statute of limitations for state income tax purposes and \$0.4 million due to a reassessment of tax contingency reserves related to the filing of foreign income tax returns, and were increased by \$34.9 million due to the migration of the non-North American VUTEk and chipset product lines to our European headquarters and \$2.9 million related to sales of the MWA assets. As a result of discrete tax adjustments, our taxes for 2005 were reduced by \$6.2 million due to a reassessment of tax contingency reserves related to the filing of U.S. and foreign income tax returns and \$1.1 million as a result of the expiration of the statute of limitations for state income tax purposes.

In the second quarter of 2005, pursuant to the American Jobs Creation Act of 2004, we decided to repatriate \$60.0 million of earnings, which had previously been permanently invested outside the United States, and we recorded a tax charge associated with repatriating these earnings of \$3.2 million in the second quarter. Of this \$3.2 million tax charge, \$2.3 million related to earnings accumulated prior to 2005 and was recorded in the second quarter of 2005. The remaining tax charge of \$0.9 million related to 2005 foreign earnings and was reflected in the 2005 effective tax rate beginning in the second quarter. In the fourth quarter, we repatriated \$70.0 million of earnings (the \$60.0 million decided upon in the second quarter of 2005 plus an additional \$10.0 million) to the U.S., which resulted in an additional tax charge of \$0.3 million in the fourth quarter.

Effective January 1, 2007 we adopted FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes, an interpretation of FASB Statement No. 109 (FIN 48). FIN 48 clarifies the accounting for uncertainty

41

in income taxes by requiring a tax position be recognized only when it is more likely than not that the tax position, based on its technical merits, will be sustained upon ultimate settlement with the applicable tax authority. The tax benefit to be recognized is the largest amount of tax benefit that is greater than fifty percent likely of being realized upon ultimate settlement with the applicable tax authority that has full knowledge of all relevant information. The cumulative effect of adopting FIN 48 has been recorded as an increase of \$4.8 million to retained earnings, and a decrease of \$1.1 million and \$5.9 million in goodwill and taxes payable respectively.

#### **Critical Accounting Policies**

The preparation of the consolidated financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses and related disclosure of contingent assets and liabilities. We evaluate our estimates, including those related to bad debts, inventories, intangible assets, income taxes, warranty obligations, purchase commitments, revenue recognition and contingencies. The estimates are based upon historical experience and on various other assumptions that are believed to be reasonable under the circumstances at the time of the estimate, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

The following are our critical accounting policies and estimates:

revenue recognition;

estimating allowance for doubtful accounts, inventory reserves and litigation accruals;

accounting for stock-based compensation;

accounting for income taxes;

valuation analyses for intangible assets and goodwill;

business combinations; and

the determination of functional currencies for the purposes of consolidating our international operations,

**Revenue recognition.** We derive our revenue primarily from product revenue, which includes hardware (controllers, design-licensed solutions, and inkjet printers and ink), software and royalties. We also receive services and support revenue from software license maintenance agreements, customer support and training and consulting. As described below, significant management judgments and estimates must be made and used in connection with the revenue recognized in any accounting period. Material differences could result in the amount and timing of our revenue for any period if our management made different judgments or utilized different estimates.

We recognize revenue in accordance with the provisions of SEC Staff Accounting Bulletin 104 Revenue Recognition (SAB104) and, when applicable, Emerging Issues Task Force 00-21, Revenue Arrangements with Multiple Deliverables (EITF 00-21), for the sale of controllers, printers, and ink. As such, revenue is generally recognized when persuasive evidence of an arrangement exists, the product has been delivered or services have been rendered, the fee is fixed or determinable and collection of the resulting receivable is reasonably assured.

We use either a purchase order or signed contract as evidence of an arrangement. Sales through some of our OEMs are evidenced by a master agreement governing the relationship together with purchase orders on a transaction-by-transaction basis. Our arrangements do not generally include acceptance clauses. Delivery for hardware generally is complete when title and risk of loss is transferred at point of shipment from manufacturing facilities. In some instances, we also sell products and services in which the terms included in sales arrangements result in different timing for revenue recognition. We assess whether the fee is fixed or determinable based on the

terms of the contract or purchase order. We assess collection based on a number of factors, including past

42

#### **Table of Contents**

transaction history with the customer and the credit-worthiness of the customer. We may not request collateral from our customers. If we determine that collection of a fee is not reasonably assured, we defer the fee and recognize revenue at the time collection becomes reasonably assured, which is generally upon receipt of cash.

We license our software primarily under perpetual licenses. Revenue from software consists of software licensing, post-contract customer support and professional consulting. We apply the provisions of Statement of Position 97-2, Software Revenue Recognition (SOP 97-2), as amended by Statement of Position 98-9, Modification of SOP 97-2, Software Revenue Recognition, With Respect to Certain Transactions, and if applicable, SAB 104 and EITF 00-21 to all transactions involving the sale of software products and hardware transactions where the software is not incidental.

When several elements, including software licenses, post-contract customer support and professional services, are sold to a customer through a single contract, the revenue from such multiple-element arrangements are allocated to each element using the residual method in accordance with SOP 98-9. Revenue is allocated to the support elements and professional service elements of an agreement using vendor specific objective evidence of fair value ( VSOE ) and to the software license portion of the agreements using the residual method. We have established VSOE of the fair value of our professional services based on the rates charged to our customers in stand alone orders. We have also established VSOE of fair value for post-contract customer support based on substantive renewal rates. Accordingly, software license fees are recognized under the residual method for arrangements in which the software is licensed with maintenance and/or professional services, and where the maintenance and professional services are not essential to the functionality of the delivered software. Revenue allocated to software licenses is recognized when the following four basic criteria are met: persuasive evidence of an arrangement exists, delivery has occurred, the price is fixed or determinable and collectability is probable. Revenue allocated to post-contract support is recognized ratably over the term of the support contract assuming the four basic criteria are met. We also have subscription arrangements where the customer pays a fixed fee and receives services over a period of time. We recognize revenue from the subscriptions ratably over the service period. Any upfront setup fees associated with our subscription arrangements are recognized ratably, generally over one year.

Allowances for doubtful accounts, inventory reserves and litigation accruals. To determine the need for an allowance for doubtful accounts, management must make estimates of the collectability of our accounts receivables. To do so, management analyzes accounts receivable and historical bad debts, customer concentrations, customer credit-worthiness, current economic trends and changes in our customer payment terms when evaluating the adequacy of the allowance for doubtful accounts. Our accounts receivable balance was \$102.0 million, net of allowance for doubtful accounts and sales returns of \$8.2 million as of December 31, 2007.

Similarly, management must make estimates of potential future inventory obsolescence and purchase commitments to measure the need for inventory reserves. Management analyzes current economic trends, changes in customer demand and the acceptance of our products when evaluating the adequacy of such allowances. Significant management judgments and estimates must be made and used in connection with establishing the allowances and reserves in any accounting period. Material differences may result in changes in the amount and timing of our income for any period if management made different judgments or utilized different estimates. Our inventory balance was \$39.9 million, net of inventory reserves of \$9.2 million, as of December 31, 2007.

We accrue for estimated legal expenses, including potential regulatory fines when the likelihood of the incurrence of the related costs is probable and management has the ability to estimate such costs. Until both of these conditions are met, the related legal expenses are recorded as incurred. The material assumptions we use to estimate the amount of legal expenses include:

communication between our external attorneys and us on the expected duration of the lawsuit and the estimated expenses during that time;

43

#### **Table of Contents**

our strategy regarding the lawsuit;

the deductible amounts under the insurance policies; and

past experiences with similar lawsuits.

The outcome of any particular lawsuit cannot be predicted, and if the outcome is different than expected, our income could be materially impacted, either positively or negatively.

We have from time to time set up allowances or accruals for uncertainties related to revenues and for potential unfavorable outcomes from disputes with customers or vendors. Management bases its estimates for the allowances or accruals on historical experience and on various other assumptions believed to be applicable and reasonable under the circumstances.

Accounting for stock-based compensation. We account for stock-based compensation in accordance with SFAS 123(R), Share-Based Payment . We must use our judgment in determining and applying the assumptions needed for the valuation of stock options, issuances under our Employee Stock Purchase Plan, and stock awards. We also are required to apply a forfeiture rate to reflect what we believe will be our final expense related to stock-based compensation. The amounts to be recorded as stock-based compensation expense expected in the future are subject to change if our assumptions for the variables used in determining the fair value of the instruments and the forfeiture rates are revised.

Accounting for income taxes. In preparing our consolidated financial statements we are required to estimate our income taxes in each of the jurisdictions in which we operate. We estimate our actual current tax expense and the temporary differences resulting from differing treatment of items, such as deferred revenue, for tax and book accounting purposes. These differences result in deferred tax assets and liabilities, which are included within our consolidated balance sheet. We must then assess the likelihood that our deferred tax assets will be recovered from future taxable income. If we believe that recovery of these deferred assets is not likely, we must establish a valuation allowance. To the extent we either establish or increase a valuation allowance in a period, we must include an expense within the tax provision in the statement of operations.

Significant management judgment is required in determining our provision for income taxes, our deferred tax assets and liabilities, and any valuation allowance recorded against our net deferred tax assets. We have maintained a valuation allowance of \$5.3 million as of December 31, 2007 for foreign tax credits resulting from the 2003 acquisition of Best and compensation deductions potentially limited by U.S. Internal Revenue Code Section 162(m). If actual results differ from these estimates or we adjust these estimates in future periods, we may need to establish an additional valuation allowance that could materially impact our financial position and results of operations.

Net deferred tax assets as of December 31, 2007 were \$27.5 million.

Valuation analyses of intangible assets and goodwill. We review goodwill annually in the third quarter of each year and whenever events or changes in circumstances indicate the carrying value may not be recoverable. The provisions of SFAS 142 Goodwill and Other Intangible Assets (SFAS 142) require that we perform a two-step impairment test on goodwill. In the first step, we compare the fair value of each reporting unit to its carrying value. Our reporting units are consistent with our product categories identified in Note 13 of Notes to Consolidated Financial Statements. We determine the fair value of our reporting units based on a weighting of market and income approaches. Under the market approach, we estimate the fair value based on market multiples of revenues or earnings of comparable companies. Under the income approach, we measure any impairment based on a projected discounted cash flow method using a discount rate determined by our management to be commensurate with the risk inherent in our current business model. If the fair value of the reporting unit exceeds the carrying value of the net assets assigned to the reporting unit, goodwill is not impaired and we are not required to perform further testing. If the carrying value of the net assets assigned to the reporting unit exceeds

#### **Table of Contents**

the fair value of the reporting unit, then we must perform the second step of the impairment testing order to determine the implied fair value of the reporting unit s goodwill. If the carrying value of a reporting unit s goodwill exceeds its implied fair value then we record an impairment loss equal to the difference.

We assess the impairment of identifiable intangibles and long-lived assets whenever events or changes in circumstances indicate that the carrying value may not be recoverable or that the life of the asset may need to be revised. Factors we consider important which could trigger an impairment review include the following:

significant changes in the manner of our use of the acquired assets or the strategy for our overall business;

significant negative industry or economic trends;

significant decline in our stock price for a sustained period; and

our market capitalization relative to net book value.

When we determine that the carrying value of intangibles or long-lived assets may not be recoverable based upon the existence of one or more of the above indicators of impairment, we measure any impairment based on a projected discounted cash flow method using a discount rate determined by our management to be commensurate with the risk inherent in our current business model. Net intangible assets and goodwill totaled \$298.3 million as of December 31, 2007.

Our annual review of goodwill performed in the third quarter of 2007 indicated that there was no impairment of goodwill. In January 2008, the Company s market capitalization declined significantly as a result of not achieving the planned revenue and profit targets for the quarter ended December 31, 2007. Consequently, we updated our goodwill impairment analysis as of December 31, 2007. There was no impairment of goodwill resulting from this updated analysis. In addition, the identifiable intangible and other long-lived assets were not considered to be subject to an impairment analysis triggering event since the cash flows related to such assets were not impacted by the market capitalization decline. There have been no impairments of goodwill or intangible assets in 2007, 2006 and 2005.

**Business combinations.** We allocate the purchase price of acquired companies to the tangible and intangible assets acquired, liabilities assumed, as well as in-process research and development based on their estimated fair values. Such a valuation requires management to make significant estimates and assumptions, especially with respect to intangible assets.

Management makes estimates of fair value based upon assumptions believed to be reasonable. These estimates are based on historical experience and information obtained from the management of the acquired companies. Critical estimates in valuing certain of the intangible assets include but are not limited to: future expected cash flows; acquired developed technologies and patents; expected costs to develop the in-process research and development into commercially viable products and estimating cash flows from the projects when completed; the acquired company s brand awareness and market position, as well as assumptions about the period of time the acquired brand will continue to be used in the combined company s product portfolio; and discount rates. These estimates are inherently uncertain and unpredictable. Assumptions may be incomplete or inaccurate, and unanticipated events and circumstances may occur which may affect the accuracy or validity of such assumptions, estimates or other actual results.

Other estimates associated with the accounting for acquisitions include severance costs and the costs of vacating duplicate facilities. These costs are based upon estimates made by management and are subject to refinement. We estimate the future costs to operate and eventually vacate duplicate facilities. Estimated costs may change as additional information becomes available regarding the assets acquired and liabilities assumed and as management continues its assessment of the pre-merger operations.

Our financial projections may ultimately prove to be inaccurate and unanticipated events and circumstances may occur. Therefore, no assurance can be given that the underlying assumptions used to forecast revenues and costs to develop such projects will transpire as projected.

**Determining functional currencies for the purpose of consolidating our international operations.** We have a number of foreign subsidiaries which together account for approximately 46% of our net revenues, approximately 7% of our total assets and approximately 20% of our total liabilities as of December 31, 2007. We typically quote and bill our international customers in United States dollars.

Based on our assessment of the factors discussed below, we consider the United States dollar to be the functional currency for each of our international subsidiaries except for our Japanese subsidiaries, EFI K.K., and Electronics for Imaging Japan YK, for which we consider the Japanese Yen to be the subsidiary s functional currency and our German subsidiary, Electronics for Imaging GmbH, for which we consider the Euro to be the subsidiary s functional currency.

In preparing our consolidated financial statements, we are required to translate the financial statements of the foreign subsidiaries from the currency in which they keep their accounting records, generally the local currency, into United States dollars. This process results in exchange gains and losses which, when the transactions are not denominated in the functional currency, are included within the statement of operations or, if the transactions are denominated in the functional currency, are included as a separate component of stockholders equity under the caption Accumulated other comprehensive income.

### **Recent Accounting Pronouncements**

See Note 1 of our Notes to Consolidated Financial Statements for a full description of recent accounting pronouncements including the respective expected dates of adoption.

#### **Liquidity and Capital Resources**

| (in thousands)   | 2007       | 2006       | 2005       |
|--|------------|------------|------------|
| Cash and cash equivalents                                      | \$ 165,636 | \$ 166,996 | \$ 182,039 |
| Short-term investments   | 334,216    | 343,175    | 287,577    |
| Total cash, cash equivalents and short-term investments        | \$ 499,852 | \$ 510,171 | \$ 469,616 |
| Net cash provided by operating activities                      | \$ 69,809  | \$ 66,871  | \$ 62,883  |
| Net cash used for investing activities                         | (6,745)    | (94,140)   | (71,726)   |
| Net cash (used for) provided by financing activities  Overview | (64,347)   | 12,381     | 34,720     |

Cash and cash equivalents and short term investments decreased \$10.3 million to \$499.9 million as of December 31, 2007 from \$510.2 million as of December 31, 2006. The decrease is primarily due to \$13.3 million in net purchases of property and equipment and purchases of treasury stock and net settlement of restricted stock of \$70.3 million offset by cash generated by operations of \$69.8 million and cash received from the issuance of common stock of \$4.8 million.

#### **Operating Activities**

Net cash provided by operating activities in 2007, 2006 and 2005 of \$69.8 million, \$66.9 million, and \$62.9 million, respectively, was primarily the result of net income (loss) adjusted for non-cash items such as depreciation and amortization, acquired in-process research and development, deferred income taxes, stock-based compensation and changes in various assets and liabilities such as accounts payable, accounts receivable and other current assets.

Our historical and primary source of operating cash flow is the collection of accounts receivable from our customers and the timing of payments to our vendors and service providers. One measure of the effectiveness of our collection efforts is average days sales outstanding (DSO) for accounts receivable. DSOs were 62 days, 58 days, and 43 days at December 31, 2007, 2006 and 2005 respectively. We calculate accounts receivable DSO by dividing the net accounts receivable balance at the end of the quarter by the amount of revenue recognized for the quarter multiplied by the total days in the quarter. The increase in DSOs is due to the increased percentage of revenues from direct sales of our Inkjet products. Our DSOs related to direct sales are traditionally higher than those related to OEM customers. We expect DSOs to vary from period to period because of changes in quarterly mix of business between our direct and OEM customers, and the effectiveness of our collection efforts. As the percentage of our APPS and Inkjet related revenue increases, we expect DSOs may trend higher.

Our operating cash flows are impacted by the timing of payments to our vendors for accounts payable and by our accrual of liabilities. In 2007, the change in accounts payable and accrued liabilities decreased our cash flows by approximately \$12.5 million compared to an increase in cash flows in 2006 of \$7.9 million. In 2007, the change in income taxes payable increased our cash flows by \$14.1 million compared to an increase in cash flows in 2006 of \$3.9 million. Our working capital, defined as current assets minus current liabilities, was \$270.7 million and \$261.8 million at December 31, 2007 and 2006, respectively.

We expect to meet our obligations as they become due through available cash and internally generated funds. We expect to generate positive working capital through our operations. However, we cannot predict whether current trends and conditions will continue, or the effect on our business from the competitive environment in which we operate. We believe the working capital available to us will be sufficient to meet our cash requirements for at least the next 12 months.

#### **Investing Activities**

A summary of our investing activities at December 31, 2007, 2006 and 2005 follows. The detail of these line items can be seen in our consolidated statement of cash flows.

#### **Investing Activity**

| (in thousands)   | 2007         | 2006         | 2005         |
|--|--------------|--------------|--------------|
| Purchases of short-term investments                          | \$ (315,639) | \$ (323,590) | \$ (525,809) |
| Proceeds from sales and maturities of short-term investments | 327,398      | 271,624      | 741,709      |
| Net purchases of property and equipment                      | (13,292)     | (9,318)      | (5,627)      |
| Proceeds from sale of product line                           |              | 10,000       |              |
| Businesses acquired, net of cash received                    |              | (41,427)     | (281,755)    |
| Purchases of other investments                               | (5,212)      | (1,429)      | (244)        |
|  |              |              |              |
| Net cash used for investing activities                       | \$ (6,745)   | \$ (94,140)  | \$ (71,726)  |

#### Acquisitions

Below is a summary of our acquisitions for the last three fiscal years:

*Jetrion:* On October 31, 2006, we purchased Jetrion LLC for approximately \$41.4 million in cash. Jetrion sells Industrial inkjet printers and inks to label printing companies.

*VUTEk:* On June 2, 2005, we acquired VUTEk for approximately \$281.8 million, net of cash received of \$7.4 million. VUTEk s super-wide digital inkjet printers and solvent and UV inks allows us to offer print shops a diversified product portfolio and the ability to better integrate our products.

#### **Table of Contents**

We may buy or invest in companies, products and technologies within the print industry. Our available cash and equity may be used to acquire or invest in companies or products, possibly resulting in significant acquisition-related charges to earnings and dilution to our stockholders.

### Property and Equipment

Our net property and equipment purchases totaled \$13.3 million, \$9.3 million, and \$5.6 million in 2007, 2006, and 2005, respectively. Our property and equipment additions have been funded by cash from operations.

We anticipate that we will continue to purchase property and equipment necessary in the normal course of our business. The amount and timing of these purchases and the related cash outflows in future periods is difficult to predict and is dependent on a number of factors including our hiring of employees, the rate of change in computer hardware/software used in our business, our business outlook, and decisions to invest or expand business sites.

#### Investments

During 2007, we received net proceeds from our marketable securities of \$11.8 million. We made net purchases of marketable securities in 2006 of \$52.0 million. In 2005, we received net proceeds from our marketable securities of \$215.9 million, reflecting the liquidation of marketable securities for the purchase of VUTEk. We have classified our investment portfolio as available for sale, and our investments are made with a policy of capital preservation and liquidity as the primary objectives. We generally hold investments in corporate bonds and U. S. government agency securities to maturity; however, we may sell an investment at any time if the quality rating of the investment declines, the yield on the investment is no longer attractive or we are in need of cash. Because we invest only in investment securities that are highly liquid with a ready market, we believe that the purchase, maturity or sale of our investments has no material impact on our overall liquidity.

#### Restricted Investments

We have restricted investments classified as non-current assets in connection with the synthetic leases for our Foster City offices. We are required to maintain cash in LIBOR-based interest-bearing accounts which fully collateralize our synthetic leases. We had \$88.6 million in collateral accounted for as restricted investments at December 31, 2007 and 2006. For further information on these transactions, see the discussion at Off-Balance Sheet Financing.

#### **Financing Activities**

Historically, our recurring cash flows provided by financing activities have been from the receipt of cash from the issuance of common stock from the exercise of stock options and employee stock purchase plans. We received cash proceeds from these plans in the amount of \$4.8 million, \$42.3 million, and \$34.7 million in 2007, 2006 and 2005, respectively. While we may continue to receive proceeds from these plans in future periods, the timing and amount of such proceeds are difficult to predict and are contingent on a number of factors including the price of our common stock, the number of employees participating in the plans and general market conditions. We anticipate that cash provided from exercise of stock options may decline over time as we shift to issuance of restricted stock awards and units rather than stock option awards.

The primary use of funds for financing activities in 2007 and 2006 was the use of \$70.3 million and \$33.9 million, respectively, of cash to repurchase outstanding shares of our common stock. No shares were repurchased during 2005. See Item 5 Market for Registrant s Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities for further discussion of our programs to repurchase our common stock.

#### **Table of Contents**

The synthetic lease agreements for our corporate headquarters provide for residual value guarantees. Under FASB Interpretation No. 45, Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others , the fair value of a residual value guarantee in lease agreements entered into after December 31, 2002, must be recognized as a liability on our consolidated balance sheet. We have determined that the guarantees have no material value as of December 31, 2007 and therefore have not recorded any liability.

On or after June 1, 2008, we have an option to redeem the \$240 million in 1.50% convertible senior debentures, for cash at any time as a whole, or from time to time in part, at a price equal to 100% of the principal amount of the debenture to be redeemed plus any accrued and unpaid interest, including contingent interest, if any. In addition, on June 1, 2008 a holder may require us to repurchase all or a portion of that holder s debentures at a repurchase price equal to 100% of the principal amount of those debentures plus accrued and unpaid interest, including contingent interest, if any, to, but not including, the date of repurchase in cash. Finally, a holder may require us to repurchase all or a portion of that holder s debentures if a fundamental change, as defined in the indenture, occurs prior to June 1, 2008 at 100% of their principal amount, plus any accrued and unpaid interest, including contingent interest, if any to, but not including, the repurchase date. We may choose to pay the repurchase price in cash.

If we exercise our option to redeem the \$240 million in 1.50% convertible senior debentures or if the holders require us to repurchase all or a significant portion of the convertible senior debentures, we believe we may need to seek alternative sources of liquidity. This may include adding a line of credit and/or converting all or portions of our investment portfolio into cash. In either case, we would expect that our Other income would decline due to the impact of higher interest costs on any new debt or lower expected interest income earned on our investment portfolio.

We believe we have sufficient sources of liquidity to meet our obligations

#### Other Commitments

Our inventory for our controller line of products consists primarily of raw and finished goods, memory subsystems, processors and ASICs which are sold to third-party contract manufacturers responsible for manufacturing our products. Our inventory for our inkjet line of products consists of raw and finished goods, printheads, frames and other components. Should we decide to purchase components and do our own manufacturing of controllers, or should it become necessary for us to purchase and sell components other than the processors, ASICs or memory subsystems for our contract manufacturers, inventory balances and potentially property and equipment would increase significantly, thereby reducing our available cash resources. Further, the inventory we carry could become obsolete, thereby negatively impacting our financial condition and results of operations. We are also reliant on several sole-source suppliers for certain key components and could experience a further significant negative impact on our financial condition and results of operations if such supply were reduced or not available.

We may be required to compensate our sub-contract manufacturers for components purchased for orders subsequently cancelled by us. We periodically review the potential liability and the adequacy of the related allowance. Our financial condition and results of operations could be negatively impacted if we were required to compensate the sub-contract manufacturers in amounts in excess of the related allowance.

#### Legal Proceedings

In addition to the matters discussed under Item 3, Legal Proceedings, we are involved from time to time in litigation relating to claims arising in the normal course of our business.

49

#### **Contractual Obligations**

The following table summarizes our significant contractual obligations at December 31, 2007 and the effect such obligations are expected to have on our liquidity and cash flows in future periods. This table excludes amounts already recorded on our balance sheet as current liabilities at December 31, 2007 except for \$240.0 million in convertible senior debentures which is reported as current.

|   | Payments due by period |            |           |           |           |  |
|---|------------------------|------------|-----------|-----------|-----------|--|
|   |                        | Less than  |           |           | More than |  |
| (in thousands)  | Total                  | 1 year     | 1-3 years | 3-5 years | 5 years   |  |
| Operating lease obligations <sup>(1)</sup>                              | \$ 53,068              | \$ 11,172  | \$ 17,722 | \$ 13,261 | \$ 10,913 |  |
| Interest payments on 1.50% senior convertible debentures <sup>(2)</sup> | 62,700                 | 3,600      | 7,200     | 7,200     | 44,700    |  |
| Convertible senior debentures <sup>(2)</sup>                            | 240,000                | 240,000    |           |           |           |  |
| Purchase obligations <sup>(3)</sup>                                     | 3,534                  | 3,534      |           |           |           |  |
| -   |                        |            |           |           |           |  |
| $Total^{(3)}$   | \$ 359,302             | \$ 258,306 | \$ 24,922 | \$ 20,461 | \$ 55,613 |  |

- Lease obligations related to the principal corporate facilities are estimated and are based on current market interest rates (LIBOR). See Off-Balance Sheet Financing.
- (2) See Note 6 of the Notes to the Consolidated Financial Statements for additional information regarding our 1.50% Convertible Senior Debentures.
- (3) Total does not include contractual obligations recorded on the balance sheet as current liabilities, or certain purchase orders as discussed below.

Purchase obligations in the table above include agreements to purchase goods or services that are enforceable and legally binding on us and that specify all significant terms, including: fixed or minimum quantities to be purchased; fixed, minimum or variable price provisions; and the approximate timing of the transaction. Purchase obligations exclude purchase orders for the purchase of raw materials and other goods and services that are cancelable without penalty. Our purchase orders are based on our current manufacturing needs and are generally fulfilled by our vendors within short time horizons. We also enter into contracts for outsourced services; however the obligations under these contracts were not significant and the contracts generally contain clauses allowing for cancellation without significant penalty.

The above table does not reflect unrecognized tax benefits of \$33.4 million, the timing of which is uncertain. See Note 11 of Notes to Consolidated Financial Statements for additional discussion on unrecognized tax benefits.

The expected timing of payment of the obligations discussed above is estimated based on current information. Timing of payments and actual amounts paid may be different depending on the time of receipt of goods or services or changes to agreed-upon amounts for some obligations.

#### Off-Balance Sheet Financing

#### Synthetic Lease Arrangements

We are a party to two synthetic leases (the 301 Lease and the 303 Lease, together Leases) covering our Foster City facilities located at 301 and 303 Velocity Way, Foster City, California. These leases provide a cost effective means of providing adequate office space for our corporate offices. Both Leases expire in July 2014. We may, at our option, purchase the facilities during or at the end of the term of the leases for the amount expended by the lessor to purchase the facilities (\$56.9 million for the 303 Lease and \$31.7 million for the 301 Lease). We have guaranteed to the lessor a residual value associated with the buildings equal to 82% of their funding of the respective Leases. Under the financial covenants, we must maintain a minimum net worth and a minimum tangible net worth as of the end of each quarter. There is an additional covenant regarding mergers. We were in compliance with all such financial and merger related covenants as of December 31, 2007. We are liable to the lessor for the financed amount of the buildings if we default on our covenants.

We have assessed our exposure in relation to the first loss guarantees under the Leases and believe that there is no deficiency to the guaranteed value at December 31, 2007. If there is a decline in value, we will record a loss associated with the residual value guarantee. The funds pledged under the Leases (\$56.9 million for the 303 Lease and \$31.7 million for the 301 Lease at December 31, 2007 for a total of \$88.6 million) are in LIBOR-based interest bearing accounts and are restricted as to withdrawal at all times.

In conjunction with the Leases, we leased the land on which the buildings are located to the lessor of the buildings. These separate ground leases are for approximately 30 years. We are treated as the owner of these buildings for federal income tax purposes.

Effective July 1, 2003, we applied the accounting and disclosure rules set forth in Interpretation No. 46, Consolidation of Variable Interest Entities , as revised (FIN 46R) for variable interest entities (VIEs). We have evaluated our synthetic lease agreements to determine if the arrangements qualify as variable interest entities under FIN 46R. We have determined that the synthetic lease agreements do qualify as VIEs; however, because we are not the primary beneficiary under FIN 46R we are not required to consolidate the VIEs in our financial statements.

### Item 7A: Quantitative and Qualitative Disclosures about Market Risk

#### Market Risk

We are exposed to various market risks. Market risk is the potential loss arising from adverse changes in market rates and prices, general credit, foreign currency exchange rate fluctuation, liquidity, and interest rate risks, which may be exacerbated by the U.S. sub-prime mortgage defaults that have affected various sectors of the financial markets and caused credit and liquidity issues. We do not enter into derivatives or other financial instruments for trading or speculative purposes. We may enter into financial instrument contracts to manage and reduce the impact of changes in foreign currency exchange rates. The counterparties to such contracts are major financial institutions.

#### **Interest Rate Risk**

#### Marketable Securities

We maintain an investment portfolio of short-term investments of various holdings, types and maturities. These short-term investments are generally classified as available for-sale and consequently, are recorded on the balance sheet at fair value with unrealized gains and losses reported as a separate component of accumulated other comprehensive income (loss). At any time, a sharp rise in interest rates could have a material adverse impact on the fair value of our investment portfolio. Conversely, declines in interest rates could have a material impact on interest earnings for our portfolio. We do not currently hedge these interest rate exposures.

The following table presents the hypothetical change in fair values in the financial instruments held by us at December 31, 2007 that are sensitive to changes in interest rates. The modeling technique used measures the change in fair values arising from selected potential changes in interest rates. Market changes reflect immediate hypothetical parallel shifts in the yield curve of plus or minus 100 basis points (BPS) over a twelve-month time horizon.

This table estimates the fair value of the portfolio at a twelve-month time horizon (in thousands):

| Va    | aluation of    |                | Valuation of        |
|-------|----------------|----------------|---------------------|
| secur | ities given an |                | securities given an |
| in    | terest rate    |                | interest rate       |
| dec   | rease of 100   | No change in   | increase of 100     |
| ba    | asis points    | interest rates | basis points        |
| \$    | 378,567        | \$ 374,223     | \$ 369,879          |

51

#### **Table of Contents**

#### Convertible Senior Debentures

The fair value of our convertible senior debentures was estimated to be \$242.5 million as of December 31, 2007 and the carrying value was \$240.0 million. The fair market value of our convertible senior debentures was estimated based upon quoted market prices.

#### **Derivatives**

We do not use any derivatives for trading or speculative purposes.

#### Financial Risk Management

The following discussion about our risk management activities includes forward-looking statements that involve risks and uncertainties. Actual results could differ materially from those projected in the forward-looking statements.

As a global concern, we face exposure to adverse movements in foreign currency exchange rates. These exposures may change over time as business practices evolve and could have a material adverse impact on our financial results. Our primary exposures are related to non-U.S. dollar-denominated sales in Japan and Europe and operating expenses in Germany, India, Japan and the Netherlands. At the present time, we do not hedge against these currency exposures, but as these exposures grow we may consider hedging against currency movements.

We maintain investment portfolio holdings of various issuers, types and maturities, typically U.S. Treasury and Agencies securities, corporate debt instruments, and asset-backed instruments. These short-term investments are classified as available-for-sale and consequently are recorded on the balance sheet at fair value with unrealized gains and losses reported as a separate component of accumulated other comprehensive income (loss). These securities are not leveraged and are held for purposes other than trading.

52

# **Table of Contents**

# **Item 8: Financial Statements and Supplementary Data**

# INDEX TO CONSOLIDATED FINANCIAL STATEMENTS

|   | Page |
|---|------|
| Report of Independent Registered Public Accounting Firm   | 54   |
| Consolidated Balance Sheets as of December 31, 2007 and 2006  | 55   |
| Consolidated Statements of Operations for the Years Ended December 31, 2007, 2006 and 2005          | 56   |
| Consolidated Statements of Stockholders Equity for the Years Ended December 31, 2007, 2006 and 2005 | 57   |
| Consolidated Statements of Cash Flows for the Years Ended December 31, 2007, 2006 and 2005          | 58   |
| Notes to Consolidated Financial Statements  | 59   |
| Unaudited Quarterly Consolidated Financial Information  | 94   |

53

#### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Stockholders of Electronics For Imaging, Inc.:

In our opinion, the consolidated financial statements listed in the index appearing under Item 15(a)(1) present fairly, in all material respects, the financial position of Electronics For Imaging, Inc. and its subsidiaries at December 31, 2007 and 2006, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2007 in conformity with accounting principles generally accepted in the United States of America. In addition, in our opinion, the financial statement schedule listed in the index appearing under Item 15(a)(2) presents fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2007, based on criteria established in Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company s management is responsible for these financial statements and financial statement schedule, for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in Management s Report on Internal Control over Financial Reporting appearing under Item 9A. Our responsibility is to express opinions on these financial statements, on the financial statement schedule, and on the Company s internal control over financial reporting based on our integrated audits. We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

As discussed in Note 11 to the consolidated financial statements, the Company changed the manner in which it accounts for uncertainty in income taxes in 2007.

As discussed in Note 1 to the consolidated financial statements, the Company changed the manner in which it accounts for stock based compensation in 2006.

A company s internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company s internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company s assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ PricewaterhouseCoopers LLP

San Jose, California

February 29, 2008

54

# **Electronics For Imaging, Inc.**

#### **Consolidated Balance Sheets**

| (in thousands)   | December 31,<br>2007 2006 |              |  |
|--|---------------------------|--------------|--|
| Assets   | 2007                      | 2000         |  |
| Current assets:  |                           |              |  |
| Cash and cash equivalents  | \$ 165,636                | \$ 166,996   |  |
| Short-term investments, available for sale   | 334,216                   | 343,175      |  |
| Accounts receivable, net of allowances of \$8.2 million and \$7.9 million, respectively                  | 101,955                   | 96,252       |  |
| Inventories  | 39,949                    | 35,225       |  |
| Other current assets   | 15,844                    | 13,199       |  |
| Other current assets   | 13,044                    | 13,199       |  |
| Total current assets   | 657,600                   | 654.847      |  |
| Property and equipment, net  | 57,604                    | 52,646       |  |
| Restricted investments   | 88,580                    | 88,580       |  |
| Goodwill   | 211,780                   | 212,992      |  |
| Intangible assets, net   | 86,554                    | 120,030      |  |
| Deferred tax assets  | 47,004                    | 11.823       |  |
| Other assets   | 8,617                     | 3,733        |  |
| Outer assets   | 0,017                     | 3,733        |  |
| Total assets   | \$ 1,157,739              | \$ 1,144,651 |  |
|  |                           |              |  |
| Liabilities and Stockholders Equity  |                           |              |  |
| Current liabilities:   |                           |              |  |
| Accounts payable   | \$ 42,262                 | \$ 41,834    |  |
| Convertible debt   | 240,000                   | 240,000      |  |
| Accrued and other liabilities  | 72,400                    | 62,954       |  |
| Deferred revenue   | 24,365                    | 26,461       |  |
| Income taxes payable   | 7,896                     | 21,824       |  |
|  |                           |              |  |
| Total current liabilities  | 386,923                   | 393,073      |  |
| Non-current income taxes payable   | 26,820                    |              |  |
|  |                           |              |  |
| Total liabilities  | 413,743                   | 393,073      |  |
|  |                           |              |  |
| Commitments and contingencies (Note 8)   |                           |              |  |
| Stockholders equity:   |                           |              |  |
| Preferred stock, \$0.01 par value; 5,000 shares authorized; none issued and outstanding                  |                           |              |  |
| Common stock, \$0.01 par value; 150,000 shares authorized; 69,633 and 69,104 shares issued, respectively | 696                       | 691          |  |
| Additional paid-in capital   | 606,702                   | 577,997      |  |
| Treasury stock, at cost, 14,629 and 11,490 shares, respectively  | (318,899)                 | (248,631)    |  |
| Accumulated other comprehensive income   | 3,572                     | 1,237        |  |
| Retained earnings  | 451,925                   | 420,284      |  |
| Total stockholders equity  | 743,996                   | 751,578      |  |
| Total liabilities and stockholders equity  | \$ 1,157,739              | \$ 1,144,651 |  |

See accompanying notes to consolidated financial statements.

55

# **Electronics For Imaging, Inc.**

# **Consolidated Statements of Operations**

| (in thousands, except per share amounts)                  | For th<br>2007 | For the years ended Dece 2007 2006 |                        |  |
|---|----------------|------------------------------------|------------------------|--|
| Revenue   | \$ 620,586     |                                    | <b>2005</b> \$ 467,117 |  |
| Cost of revenue <sup>(1)</sup>                            | 259,700        | 229,441                            | 178,665                |  |
| Gross Profit  | 360,886        | 335,170                            | 288,452                |  |
| Operating expenses:                                       |                |                                    |                        |  |
| Research and development <sup>(1)</sup>                   | 141,159        | 127,900                            | 110,086                |  |
| Sales and marketing <sup>(1)</sup>                        | 120,357        | 99,838                             | 82,039                 |  |
| General and administrative <sup>(1)</sup>                 | 68,099         | 47,857                             | 35,856                 |  |
| Restructuring charges                                     |                |                                    | 2,685                  |  |
| Amortization of identified intangibles                    | 33,502         | 35,514                             | 26,434                 |  |
| Acquired in-process research and development              |                | 8,500                              | 45,300                 |  |
| Total operating expenses                                  | 363,117        | 319,609                            | 302,400                |  |
| Income (loss) from operations                             | (2,231         | 15,561                             | (13,948)               |  |
| Interest and other income, net:                           |                |                                    |                        |  |
| Interest and other income (expense), net                  | 29,452         | 24,002                             | 14,489                 |  |
| Gain on sale of product line, net                         |                | 6,995                              |                        |  |
| Interest expense  | (5,012         | (5,027)                            | (5,010)                |  |
| Total interest and other income, net                      | 24,440         | 25,970                             | 9,479                  |  |
| Income (loss) before income taxes                         | 22,209         | 41,531                             | (4,469)                |  |
| Benefit from (provision for) income taxes                 | 4,634          | (41,714)                           | (711)                  |  |
| Net income (loss)   | \$ 26,843      | \$ (183)                           | \$ (5,180)             |  |
| Net income (loss) per basic common share                  | \$ 0.47        | \$ (0.00)                          | \$ (0.10)              |  |
| Net income (loss) per diluted common share                | \$ 0.44        | \$ (0.00)                          | \$ (0.10)              |  |
| Shares used in basic per-share calculation                | 56,679         | 56,559                             | 54,425                 |  |
| Shares used in diluted per-share calculation              | 68,102         | 56,559                             | 54,425                 |  |
| (1) Includes stock-based compensation expense as follows: |                |                                    |                        |  |
| metades stock-based compensation expense as follows.      | 2007           | 2007 2006                          |                        |  |
| Cost of revenue   | \$ 1,909       | \$ 1,725                           | <b>2005</b><br>\$ 106  |  |
| Research and development                                  | 9,018          |                                    | 561                    |  |
| Sales and marketing                                       | 3,968          | 3,248                              | 185                    |  |
| General and administrative                                | 9,635          | 10,427                             | 2,076                  |  |
|   | ,              |                                    |                        |  |

See accompanying notes to consolidated financial statements.

56

# **Electronics For Imaging, Inc.**

# Consolidated Statements of Stockholders Equity

|  | Common stock |     |                  |          | Treasury stock |           | Other         |          |              |
|--|--------------|-----|------------------|----------|----------------|-----------|---------------|----------|--------------|
|  |              |     |                  |          |                |           | comprehensive |          | Total        |
|  |              |     | Additional       | Deferred |                |           | income        | Retained | stockholders |
| (in thousands)   |              | _   | aid-in capitalco | •        |                | Amount    | (Loss)        | earnings | equity       |
| Balances as of December 31, 2004   | 63,792       | 638 | 465,424          | (1,749)  | (9,964)        | (214,722) | (1,212)       | 425,647  | 674,026      |
|  |              |     |                  |          |                |           |               |          |              |
| Net loss   |              |     |                  |          |                |           |               | (5,180)  |              |
| Other comprehensive income (loss), net of                                  |              |     |                  |          |                |           |               |          |              |
| tax:   |              |     |                  |          |                |           | (1.000)       |          |              |
| Currency translation adjustment Market valuation on short-term investments |              |     |                  |          |                |           | (1,000)       |          |              |
| Market valuation on short-term investments                                 |              |     |                  |          |                |           | 143           |          |              |
| ~  |              |     |                  |          |                |           | (0.55)        | (5.400)  | (< 0.25)     |
| Comprehensive loss   | 1 (00        | 17  | 20, 424          |          |                |           | (857)         | (5,180)  | (6,037)      |
| Exercise of common stock options   | 1,698        | 17  | 29,434           |          |                |           |               |          | 29,451       |
| Cancellation of options and restricted stock awards                        |              |     | (268)            | 268      |                |           |               |          |              |
| Restricted stock grants  | 357          | 4   | 6,553            | (6,557)  |                |           |               |          |              |
| Stock-based compensation   | 337          | 4   | 443              | 2,488    |                |           |               |          | 2,931        |
| Stock issued pursuant to ESPP  | 366          | 3   | 5,266            | 2,400    |                |           |               |          | 5,269        |
| Tax benefit related to stock plans   | 300          | 3   | 5,099            |          |                |           |               |          | 5,099        |
| Tax benefit related to stock plans   |              |     | 3,077            |          |                |           |               |          | 3,077        |
| D-l  | (( )12       | (() | 511 OF1          | (F FFO)  | (0.0(4)        | (214.722) | (2.0(0)       | 420 467  | 710 720      |
| Balances as of December 31, 2005   | 66,213       | 662 | 511,951          | (5,550)  | (9,964)        | (214,722) | (2,069)       | 420,467  | 710,739      |
|  |              |     |                  |          |                |           |               |          |              |
| Net loss   |              |     |                  |          |                |           |               | (183)    |              |
| Other comprehensive income, net of tax:                                    |              |     |                  |          |                |           |               |          |              |
| Currency translation adjustment  |              |     |                  |          |                |           | 1,199         |          |              |
| Market valuation on short-term investments                                 |              |     |                  |          |                |           | 2,107         |          |              |
|  |              |     |                  |          |                |           |               |          |              |
| Comprehensive income   |              |     |                  |          |                |           | 3,306         | (183)    | 3,123        |
| Exercise of common stock options   | 2,006        | 20  | 36,111           |          |                |           |               |          | 36,131       |
| Elimination of deferred stock-based  |              |     |                  |          |                |           |               |          |              |
| compensation in connection with the  |              |     |                  |          |                |           |               |          |              |
| adoption of SFAS 123(R)  |              |     | (5,550)          | 5,550    |                |           |               |          |              |
| Restricted stock grants  | 470          | 5   | (5)              |          |                |           |               |          |              |
| Stock-based compensation   |              |     | 23,746           |          | (4.500)        | (22.000)  |               |          | 23,746       |
| Stock repurchase   | 415          | 4   | ( 100            |          | (1,526)        | (33,909)  |               |          | (33,909)     |
| Stock issued pursuant to ESPP  | 415          | 4   | 6,122            |          |                |           |               |          | 6,126        |
| Tax benefit related to stock plans   |              |     | 5,622            |          |                |           |               |          | 5,622        |
|  |              |     |                  |          |                |           |               |          |              |
| Balances as of December 31, 2006   | 69,104       | 691 | 577,997          |          | (11,490)       | (248,631) | 1,237         | 420,284  | 751,578      |
|  |              |     |                  |          |                |           |               |          |              |
| Net income   |              |     |                  |          |                |           |               | 26,843   |              |
| Other comprehensive income, net of tax:                                    |              |     |                  |          |                |           |               |          |              |
| Currency translation adjustment  |              |     |                  |          |                |           | 666           |          |              |
| Market valuation on short-term investments                                 |              |     |                  |          |                |           | 1,669         |          |              |
|  |              |     |                  |          |                |           |               |          |              |
| Comprehensive income   |              |     |                  |          |                |           | 2,335         | 26,843   | 29,178       |
| Exercise of common stock options   | 318          | 3   | 4,838            |          |                |           |               |          | 4,841        |
| Restricted stock grants  | 211          | 2   | (2)              |          |                |           |               |          |              |
| Stock-based compensation   |              |     | 24,326           |          |                |           |               |          | 24,326       |
| Stock repurchase   |              |     |                  |          | (3,139)        | (70,268)  |               |          | (70,268)     |
| Tax expense related to stock plans   |              |     | (457)            |          |                |           |               |          | (457)        |
| Adjustment in connection with adoption of                                  |              |     |                  |          |                |           |               |          |              |
| FIN 48   |              |     |                  |          |                |           |               | 4,798    | 4,798        |

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Balances as of December 31, 2007

69,633 \$ 696 \$ 606,702 \$

(14,629) \$ (318,899) \$ 3,572 \$ 451,925 \$ 743,996

See accompanying notes to consolidated financial statements.

57

# **Electronics For Imaging, Inc.**

# **Consolidated Statements of Cash Flows**

| (in thousands)   | For the years ended December 31 2007 2006 20 |            |            |
|--|--|------------|------------|
| Cash flows from operating activities:  | 2007   | 2000       | 2002       |
| Net income (loss)  | \$ 26,843                                    | \$ (183)   | \$ (5,180) |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities: |  |            |            |
| Depreciation and amortization  | 44,484                                       | 45,085     | 35,610     |
| Acquired in-process research & development   |  | 8,500      | 45,300     |
| Deferred taxes   | (17,437)                                     | 22,666     | 1,622      |
| Provision for allowance for bad debts and sales-related allowances                       | 6,168  | 5,997      | 6,890      |
| Tax (expense) benefit from employee stock plans  | (457)  | 5,622      | 5,099      |
| Excess tax benefit from stock-based compensation   | (1,080)                                      | (4,033)    |            |
| Gain on sale of product line   |  | (6,995)    |            |
| Provision for inventory obsolescence   | 677  | 1,563      | 1,954      |
| Stock-based compensation   | 24,530                                       | 23,746     | 2,928      |
| Other  | 403  |            |            |
| Changes in operating assets and liabilities, net of effect of acquired companies:        |  |            |            |
| Accounts receivable  | (8,864)                                      | (32,093)   | (11,853)   |
| Inventories  | (5,582)                                      | (8,460)    | (4,506)    |
| Receivables from sub-contract manufacturers  | (214)  | 450        | (72)       |
| Other current assets   | (1,296)                                      | (6,800)    | 1,120      |
| Accounts payable and accrued liabilities   | (12,482)                                     | 7,928      | (4,846)    |
| Income taxes payable/receivable  | 14,116                                       | 3,878      | (11,183)   |
| Net cash provided by operating activities  | 69,809                                       | 66,871     | 62,883     |
| Cash flows from investing activities:  |  |            |            |
| Purchases of short-term investments  | (315,639)                                    | (323,590)  | (525,809)  |
| Proceeds from sales and maturities of short-term investments                             | 327,398                                      | 271,624    | 741,709    |
| Purchases, net of proceeds from sales, of property and equipment                         | (13,292)                                     | (9,318)    | (5,627)    |
| Proceeds from sale of product line   |  | 10,000     |            |
| Businesses acquired, net of cash received  |  | (41,427)   | (281,755)  |
| Purchases of other investments   | (5,212)                                      | (1,429)    | (244)      |
| Net cash used for investing activities   | (6,745)                                      | (94,140)   | (71,726)   |
|  |  |            |            |
| Cash flows from financing activities:  | 4.041  | 40.057     | 24.720     |
| Proceeds from issuance of common stock   | 4,841  | 42,257     | 34,720     |
| Purchases of treasury stock and net settlement of restricted stock                       | (70,268)                                     | (33,909)   |            |
| Excess tax benefit from stock-based compensation   | 1,080  | 4,033      |            |
| Net cash (used for) provided by financing activities                                     | (64,347)                                     | 12,381     | 34,720     |
| Effect of foreign exchange rate changes on cash and cash equivalents                     | (77)   | (155)      | (160)      |
| Increase (decrease) in cash and cash equivalents   | (1,360)                                      | (15,043)   | 25,717     |
| Cash and cash equivalents at beginning of year   | 166,996                                      | 182,039    | 156,322    |
|  |  |            |            |
| Cash and cash equivalents at end of year   | \$ 165,636                                   | \$ 166,996 | \$ 182,039 |

See accompanying notes to consolidated financial statements.

### **Electronics For Imaging, Inc.**

#### Notes to Consolidated Financial Statements

### Note 1: The Company and Its Significant Accounting Policies

### The Company

We are the world leader in color digital print controllers, super-wide format printers and inks and print management solutions. Our award-winning solutions, integrated from creation to print, deliver increased performance, cost savings and productivity. Our robust product portfolio includes Fiery digital color print servers, VUTEk superwide digital inkjet printers, UV and solvent inks, Jetrion industrial inkjet printing systems, print production workflow and management information software, and corporate printing solutions. Our integrated solutions and award-winning technologies are designed to automate print and business processes, streamline workflow, provide profitable value-added services and produce accurate digital output.

#### Significant Accounting Policies

### Basis of Presentation

The accompanying consolidated financial statements include the accounts of EFI and our subsidiaries. All significant inter-company accounts and transactions have been eliminated in consolidation.

#### Use of Estimates

The preparation of the consolidated financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses and related disclosure of contingent assets and liabilities. We evaluate our estimates, including those related to bad debts, inventories, intangible assets, income taxes, warranty obligations, purchase commitments, revenue recognition and contingencies on an on-going basis. The estimates are based upon historical experience and on various other assumptions that are believed to be reasonable under the circumstances at the time of the estimate, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

### Cash, Cash Equivalents and Short-term Investments

We invest our excess cash in deposits with major banks; money market securities; and municipal, U.S. government and corporate debt securities. By policy, we invest primarily in high-grade marketable securities. We are exposed to credit risk in the event of default by the financial institutions or issuers of these investments to the extent of amounts recorded on the consolidated balance sheet.

We consider all highly liquid investments with a maturity of three months or less at the time of purchase to be cash equivalents. Typically, the cost of these investments has approximated fair value. Marketable investments with a maturity greater than 3 months are classified as available-for-sale short-term investments. Available-for-sale securities are stated at fair market value with unrealized gains and losses reported as a separate component of stockholders—equity, adjusted for deferred income taxes. Realized gains and losses on sales of investments are recognized upon sale of the investments using the specific identification method.

### Allowance for Doubtful Accounts and Sales-related Allowances

We analyze accounts receivable and historical bad debts, customer concentrations, customer credit-worthiness, current economic trends and changes in our customer payment terms when evaluating the adequacy of our allowance for doubtful accounts. In addition, we specifically reserve for any accounts receivable for which there are identified collection issues. Balances are charged off when we deem it probable the receivable will not be recovered. We also make provisions for sales rebates and revenue adjustments based upon analysis of current sales programs and revenues.

### **Electronics For Imaging, Inc.**

### **Notes to Consolidated Financial Statements (Continued)**

### Concentration of Risk

We are exposed to credit risk in the event of default by any of our customers to the extent of amounts recorded in the consolidated balance sheet. We perform ongoing evaluations of the collectability of the accounts receivable balances for our customers and maintain allowances for estimated credit losses; actual losses have not historically been significant, but have risen over the past several years as our customer base has grown through acquisitions.

Our controller products, which constitute approximately 49% of our revenues, are primarily sold to a limited number of OEMs. We expect that we will continue to depend on a relatively small number of OEM customers for a significant portion of our revenues, although the significance of that revenue is expected to decline in future periods as our revenues increase from Inkjet products.

We are reliant on certain sole source suppliers for key components of our products. We conduct our business with our component suppliers solely on a purchase order basis. Any disruption in the supply of the key components would result in us being unable to manufacture our products.

Many of our current controllers include software that we license from Adobe Systems, Inc. ( Adobe ). In order to obtain licenses from Adobe, Adobe requires that we obtain from them quality assurance approvals for our products that use Adobe software. Although to date we have successfully obtained such quality assurances from Adobe, we cannot be certain Adobe will grant us such approvals in the future. If Adobe does not grant us such licenses or approvals, if the Adobe licenses are terminated, or if our relationship with Adobe is otherwise materially impaired, we would likely be unable to produce products that incorporate Adobe PostScript® software.

We subcontract with other companies to manufacture our controllers. We rely on the ability of our sub-contractors to produce the products sold to our customers. A high concentration of our products is manufactured at one sub-contractor location. If the sub-contractor was to lose production capabilities at this facility, we would experience delays in delivering product to our customers. We do not maintain long-term agreements with our sub-contractors which could lead to an inability of such sub-contractor to fill our orders.

## Inventories

Inventories are stated at standard cost, which approximates the lower of actual cost using a first-in, first-out method, or market. We periodically review our inventories for potential slow-moving or obsolete items and write down specific items to net realizable value as appropriate. Work-in-process inventories consist of our product at various levels of assembly and include materials, labor and manufacturing overhead. Finished goods inventory represents completed products awaiting shipment.

# Property and Equipment

Property and equipment is recorded at cost. Depreciation on assets is computed using the straight-line method over the estimated useful lives of the assets. The estimated life for desktop and laptop computers is 18 to 24 months. Furniture has an estimated life of 5 to 7 years, software is amortized over 3 to 5 years and buildings have an estimated life of 40 years. All other assets are typically considered to have a 3 to 5 year life. Leasehold improvements are amortized using the straight-line method over the estimated useful lives of the improvements or the lease term, if shorter. Land improvements, such as parking lots and sidewalks, are amortized using the straight-line method over the estimated useful lives of the improvements.

When assets are disposed, we remove the asset and accumulated depreciation from our records and recognize the related gain or loss in results of operations. The cost and related accumulated depreciation applicable to property and equipment sold or no longer in service are eliminated from the accounts and any gain or loss is included in other income and expense.

Table of Contents 77

60

### **Electronics For Imaging, Inc.**

### **Notes to Consolidated Financial Statements (Continued)**

Depreciation expense was \$9.5 million, \$8.0 million and \$7.8 million for the years ended December 31, 2007, 2006 and 2005, respectively.

Repairs and maintenance expenditures which are not considered improvements and do not extend the useful life of property and equipment are expensed as incurred.

### Internal Use Software

We follow the guidance in Statement of Position 98-1, Accounting for the Costs of Computer Software Developed or Obtained for Internal Use. Software development costs, including costs incurred to purchase third party software, are capitalized beginning when we have determined that certain factors are present, including among others, that technology exists to achieve the performance requirements. The accumulation of software costs to be capitalized ceases when the software is substantially developed and is ready for its intended use. It is amortized over an estimated useful life of three years using the straight-line method.

### Restricted Investments

We have restricted investments classified as non-current assets in connection with the synthetic leases for our Foster City offices. We are required to maintain cash in LIBOR-based interest-bearing accounts which fully collateralize our synthetic leases. We had \$88.6 million in collateral accounted for as restricted investments at both December 31, 2007 and December 31, 2006.

### Goodwill

We review goodwill annually in the third quarter of each year and whenever events or changes in circumstances indicate the carrying value may not be recoverable. SFAS No. 142, Goodwill and Other Intangible Assets (SFAS 142) prohibits the amortization of goodwill and requires that we perform a two-step impairment test on goodwill. In the first step, we compare the fair value of each reporting unit to its carrying value. Our reporting units are consistent with our product categories identified in Note 13 of Notes to Consolidated Financial Statements. We determine the fair value of our reporting units based on a weighting of market and income approaches. Under the market approach, we estimate the fair value based on market multiples of revenues or earnings of comparable companies. Under the income approach, we measure any impairment based on a projected discounted cash flow method using a discount rate determined by our management to be commensurate with the risk inherent in our current business model. If the fair value of the reporting unit exceeds the carrying value of the net assets assigned to the reporting unit, goodwill is not impaired and we are not required to perform further testing. If the carrying value of the net assets assigned to the reporting unit exceeds the fair value of the reporting unit, then we must perform the second step of the impairment testing order to determine the implied fair value of the reporting unit s goodwill. If the carrying value of a reporting unit s goodwill exceeds its implied fair value then we record an impairment loss equal to the difference. There was no impairment of goodwill in 2007, 2006 and 2005.

# Long-lived Assets, including Intangible Assets

Long-lived assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of these assets may not be recoverable. We measure the assets for impairment based upon the estimated future undiscounted cash flows from the asset. There was no impairment of long-lived assets in 2007, 2006 and 2005.

61

### **Electronics For Imaging, Inc.**

### **Notes to Consolidated Financial Statements (Continued)**

Intangible assets acquired to date are being amortized on a straight-line basis over periods ranging from 1 to 30 years. No changes have been made to the useful lives of amortizable identifiable intangible assets in 2005, 2006 or 2007. Aggregate amortization expense was \$33.5 million, \$35.5 million and \$26.4 million for the years ended December 31, 2007, 2006 and 2005, respectively.

### Other Investments

Other investments consist of equity and debt investments in privately-held companies that develop products, markets and services that are strategic to us. Investments in which we exercise significant influence over operating and financial policies but do not have a majority voting interest are accounted for using the equity method of accounting. Our investments accounted for using the equity method of accounting totaled \$4.7 and \$1.1 million as of December 31, 2007 and 2006, respectively. These investments are classified on our consolidated balance sheets as other assets. Our consolidated results of operations include, as a component of other income, our share of the net income or loss of the equity method investments. Our share of the results of investees results of operations is not significant for any period presented.

The process of assessing whether a particular equity investment s fair value is less than its carrying cost requires a significant amount of judgment due to the lack of a mature and stable public market for these securities. In making this judgment, we carefully consider the investee s most recent financial results, cash position, recent cash flow data, projected cash flows (both short and long-term), financing needs, recent financing rounds, most recent valuation data, the current investing environment, management or ownership changes, and competition. This process is based primarily on information that we request and receive from these privately-held companies, and is performed on a quarterly basis. Although we evaluate all of our privately-held equity investments for impairment based on the criteria established above, each investment s fair value is only estimated when events or changes in circumstances have occurred that may have a significant effect on its fair value (because the fair value of each investment is not readily determinable). Where these factors indicate that the equity investment s fair value is less than its carrying cost, and where we consider such diminution in value to be other than temporary, we record an impairment charge to reduce such equity investment to its estimated net realizable value.

### Fair Value of Financial Instruments

The carrying amounts of our financial instruments, including cash, cash equivalents, accounts receivable, restricted investments, accounts payable, and accrued liabilities, approximate their respective fair market values due to the short maturities of these financial instruments. The fair market value of our convertible senior debentures issued in June 2003 was \$242.5 million and \$264.6 million at December 31, 2007 and 2006, respectively, based upon the quoted market price. The fair value of our available-for-sale securities is disclosed in Note 5, Short-term Investments .

# Warranty

Our products are generally accompanied by a 12-month warranty, which covers both parts and labor. In accordance with Statement of Financial Accounting Standards No. 5, Accounting for Contingencies (SFAS 5), an accrual is made when it is estimable and probable based upon historical experience. A provision for estimated future warranty work is recorded in cost of goods sold upon recognition of revenue and the resulting accrual is reviewed regularly and periodically adjusted to reflect changes in warranty work estimates.

# Research and Development

We expense costs associated with the research and development of new software products as incurred until technological feasibility is established. Research and development costs include salaries and benefits of

### **Electronics For Imaging, Inc.**

### **Notes to Consolidated Financial Statements (Continued)**

researchers, supplies and other expenses incurred with research and development efforts. To date we have not capitalized research and development costs associated with software development as products and enhancements have generally reached technological feasibility and have been released for sale at substantially the same time.

# Revenue Recognition

We derive our revenue primarily from product revenue, which includes hardware (controllers, design-licensed solutions, and inkjet printers), ink, software and royalties. We also receive services and support revenue from software license maintenance agreements, customer support and training and consulting. As described below, significant management judgments and estimates must be made and used in connection with the revenue recognized in any accounting period. Material differences could result in the amount and timing of our revenue for any period if our management made different judgments or utilized different estimates.

We recognize revenue in accordance with the provisions of SEC Staff Accounting Bulletin 104 Revenue Recognition (SAB104) and, when applicable, Emerging Issues Task Force 00-21, Revenue Arrangements with Multiple Deliverables (EITF 00-21), for the sale of controllers, printers, and ink. As such, revenue is generally recognized when persuasive evidence of an arrangement exists, the product has been delivered or services have been rendered, the fee is fixed or determinable and collection of the resulting receivable is reasonably assured.

We use either a purchase order or signed contract as evidence of an arrangement. Sales through some of our OEMs are evidenced by a master agreement governing the relationship together with purchase orders on a transaction-by-transaction basis. Our arrangements do not generally include acceptance clauses. Delivery for hardware generally is complete when title and risk of loss is transferred at point of shipment from manufacturing facilities. In some instances, we also sell products and services in which the terms included in sales arrangements result in different timing for revenue recognition. We assess whether the fee is fixed or determinable based on the terms of the contract or purchase order. We assess collection based on a number of factors, including past transaction history with the customer and the credit-worthiness of the customer. We may not request collateral from our customers. If we determine that collection of a fee is not reasonably assured, we defer the fee and recognize revenue at the time collection becomes reasonably assured, which is generally upon receipt of cash.

We license our software primarily under perpetual licenses. Revenue from software consists of software licensing, post-contract customer support and professional consulting. We apply the provisions of Statement of Position 97-2, Software Revenue Recognition (SOP 97-2), as amended by Statement of Position 98-9, Modification of SOP 97-2, Software Revenue Recognition, With Respect to Certain Transactions, and if applicable, SAB 104 and EITF 00-21 to all transactions involving the sale of software products and hardware transactions where the software is not incidental.

When several elements, including software licenses, post-contract customer support and professional services, are sold to a customer through a single contract, the revenue from such multiple-element arrangements are allocated to each element using the residual method in accordance with SOP 98-9. Revenue is allocated to the support elements and professional service elements of an agreement using vendor specific objective evidence of fair value ( VSOE ) and to the software license portion of the agreements using the residual method. We have established VSOE of the fair value of our professional services based on the rates charged to our customers in stand alone orders. We have also established VSOE of fair value for post-contract customer support based on substantive renewal rates. Accordingly, software license fees are recognized under the residual method for arrangements in which the software is licensed with maintenance and/or professional services, and where the maintenance and professional services are not essential to the functionality of the delivered software. Revenue allocated to software licenses is recognized when the following four basic criteria are met: persuasive evidence of an arrangement

### **Electronics For Imaging, Inc.**

## **Notes to Consolidated Financial Statements (Continued)**

exists, delivery has occurred, the price is fixed or determinable and collectability is probable. Revenue allocated to post-contract support is recognized ratably over the term of the support contract assuming the four basic criteria are met. We also have subscription arrangements where the customer pays a fixed fee and receives services over a period of time. We recognize revenue from the subscriptions ratably over the service period. Any upfront setup fees associated with our subscription arrangements are recognized ratably, generally over one year.

#### Advertising

Advertising costs are expensed as incurred. Total advertising and promotional expenses were \$6.3 million for 2007, \$4.4 million for 2006 and \$4.5 million for 2005.

#### Income Taxes

We account for income taxes under the provisions of Statement of Financial Accounting Standards No. 109 (SFAS 109), Accounting for Income Taxes. Under SFAS 109, deferred tax liabilities and assets are determined based on the differences between the financial statement and tax bases of assets and liabilities, using enacted tax rates in effect for the year in which the differences are expected to reverse.

#### **Business Combinations**

We apply the provisions of SFAS 141, Business Combinations, when accounting for our acquisitions. We allocate the purchase price of acquired companies to the tangible and intangible assets acquired, liabilities assumed, as well as in-process research and development based on their estimated fair values. All acquisitions are included in our financial statements from the date of acquisition.

# Stock-Based Compensation

Effective January 1, 2006, we adopted the fair value recognition provisions of Statement of Financial Accounting Standards No. 123(R) Share-Based Payment (Revised 2004) (SFAS 123(R)), using the modified prospective transition method. Under this transition method, stock-based compensation expense in fiscal 2007 and 2006 includes compensation expense for all share-based payment awards granted prior to, but not yet vested as of, January 1, 2006, based on the grant-date fair value estimated in accordance with the original provisions of SFAS 123. Stock-based compensation expense for all share-based payment awards granted after January 1, 2006 is based on the grant-date fair value estimated in accordance with the provisions of SFAS 123(R). We recognize these compensation costs using a graded-vesting method over the requisite service period. SFAS 123(R) requires forfeitures to be estimated at the time of grant and revised on a cumulative basis, if necessary, in subsequent periods if actual forfeitures differ from those estimates. We use historical data and future expectations of employee turnover to estimate forfeitures. Prior to the adoption of SFAS 123(R), we presented the tax benefit related to stock plans as operating cash flows. Upon the adoption of SFAS 123(R), the tax benefit resulting from tax deductions in excess of the tax benefit related to compensation cost recognized for those awards are classified as financing cash flows.

On November 10, 2005, the Financial Accounting Standards Board (FASB) issued FASB Staff Position No. SFAS 123(R)-3 Transition Election Related to Accounting for Tax Effects of Share-Based Payment Awards. We have elected to adopt the alternative transition method provided in the FASB Staff Position for calculating the tax effects of share-based compensation pursuant to SFAS 123(R). The alternative transition method included a simplified method to establish the beginning balance of the additional paid-in capital pool related to the tax effects of employee stock-based compensation, which is available to absorb tax deficiencies recognized subsequent to the adoption of SFAS 123(R). This method resulted in an additional paid-in capital pool of zero as part of our adoption of SFAS 123(R).

64

### **Electronics For Imaging, Inc.**

### **Notes to Consolidated Financial Statements (Continued)**

#### Periods prior to the adoption of SFAS 123(R)

Prior to January 1, 2006 we accounted for equity awards and the Employee Stock Purchase Plan using the intrinsic value method in accordance with APB 25 and related interpretations. Under the intrinsic value method, stock-based compensation expense was recognized in our consolidated statement of operations if the exercise price of our equity awards granted to employees and directors was below the fair market value of the underlying stock at the date of grant or if shares granted under the Employee Stock Purchase Plan were issued at greater than a 15% discount.

The pro forma table below reflects net loss and basic and diluted loss per share for the year ended December 31, 2005 as if we had applied the fair value recognition provisions of SFAS 123 (in thousands, except per share data):

|  | For the year end<br>December 31<br>2005 |          |
|--|---|----------|
| (in thousands except per share data)   |   |          |
| Net loss, as reported  | \$                                      | (5,180)  |
| Add:   |   |          |
| Stock-based employee compensation expenses included in reported net income, net of related tax |   |          |
| effect   |   | 2,127    |
| Deduct:  |   |          |
| Stock-based employee compensation expense determined under the fair value based method for all |   |          |
| awards, net of related tax effects   |   | (14,139) |
|  |   |          |
| Net loss, pro forma, for basic and diluted calculation   | \$                                      | (17,192) |
|  |   | ( ', ' , |
| Basic and diluted loss per share   |   |          |
| As reported  | \$                                      | (0.10)   |
| 1  | •                                       | ( )      |
| Pro forma  | \$                                      | (0.32)   |
|  |   | ( /      |

# Foreign Currency Translation

The U.S. dollar is the functional currency for all of our foreign operations, except for our Germany subsidiary, for which the Euro is the functional currency, and our Japanese subsidiary, for which the Japanese yen is the functional currency. Where the U.S. dollar is the functional currency, translation adjustments are recorded in income. Where a currency other than the U.S. dollar is the functional currency, translation adjustments are recorded as a separate component of stockholders equity. Foreign currency translation and transaction gains and losses have not been significant in any period presented.

### Computation of Net (Loss) Income per Common Share

Net (loss) income per basic common share is computed using the weighted average number of common shares outstanding during the period excluding unvested restricted stock. Net income (loss) per diluted common share is computed using the weighted average number of common shares and potential common shares outstanding during the period. Potential common shares result from the assumed exercise of outstanding common stock options having a dilutive effect using the treasury stock method, from unvested shares of restricted stock using the treasury stock method and from the potential conversion of our 1.50% convertible senior debentures. In addition, in computing the dilutive effect of the convertible securities, the numerator is adjusted to add back the after-tax amount of interest and amortized debt-issuance costs recognized in the period associated with our convertible senior debentures. Any potential shares that are anti-dilutive, as defined in SFAS 128, are excluded from the effect of dilutive securities.

# **Electronics For Imaging, Inc.**

# Notes to Consolidated Financial Statements (Continued)

The following table presents a reconciliation of basic and diluted earnings per share for the three years ended December 31, 2007:

|   | For the years ended December |           |            |
|---|------------------------------|-----------|------------|
| (in thousands except per share data)  | 2007                         | 2006      | 2005       |
| Basic net (loss) income per share:  |                              |           |            |
| Net (loss) income available to common shareholders  | \$ 26,843                    | \$ (183)  | \$ (5,180) |
| Weighted average common shares outstanding  | 56,679                       | 56,559    | 54,425     |
| Basic net (loss) income per share   | \$ 0.47                      | \$ (0.00) | \$ (0.10)  |
| Dilutive net (loss) income per share:   |                              |           |            |
| Net (loss) income available to common shareholders  | \$ 26,843                    | \$ (183)  | \$ (5,180) |
| After-tax equivalent of expense related to 1.50% convertible senior debentures                    | 3,000                        |           |            |
| (Loss) Income for purposes of computing diluted net income per share                              | \$ 29,843                    | \$ (183)  | \$ (5,180) |
| Weighted average common shares outstanding  | 56,679                       | 56,559    | 54,425     |
| Dilutive stock options and awards   | 2,339                        |           |            |
| Weighted average assumed conversion of 1.50% convertible senior debentures                        | 9,084                        |           |            |
| Weighted average common shares outstanding for purposes of computing diluted net income per share | 68,102                       | 56,559    | 54,425     |
| Dilutive net (loss) income per share  | \$ 0.44                      | \$ (0.00) | \$ (0.10)  |

The following table sets forth potential shares of common stock that are not included in the diluted net income (loss) per share calculation above because to do so would be anti-dilutive for the periods presented :

|   | For the years ended Decembe |        |        |
|---|-----------------------------|--------|--------|
| (in thousands)  | 2007                        | 2006   | 2005   |
| Weighted average stock options and awards outstanding                   | 2,951                       | 10,246 | 11,477 |
| Convertible senior debentures   |                             | 9,084  | 9,084  |
|   |                             |        |        |
| Total potential shares of common stock excluded from the computation of |                             |        |        |
| diluted earnings per share  | 2,951                       | 19,330 | 20,561 |

Accounting for Derivative Instruments and Risk Management

SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities, as amended, requires companies to reflect the fair value of all derivative instruments, including those embedded in other contracts, as assets or liabilities in an entity s balance sheet. We have two embedded derivatives related to the 1.50% convertible senior debentures as of December 31, 2007, the fair values of which were insignificant. We had no other derivatives as of December 31, 2007.

66

### **Electronics For Imaging, Inc.**

### **Notes to Consolidated Financial Statements (Continued)**

#### Variable Interest Entities

FASB Interpretation No. 46, Consolidation of Variable Interest Entities , as amended (FIN 46R) requires that we consolidate any variable interest entities, or VIE, in which we are the primary beneficiary. The primary beneficiary is generally defined as having the majority of the risks and rewards arising from the VIE. We have evaluated and will continue to assess our synthetic lease arrangements and other entities that we have a relationship with that may be deemed a VIE. See Note 8 for discussion of our synthetic lease arrangements.

### Recent Accounting Pronouncements

In September 2006, the FASB issued SFAS No. 157, Fair Value Measurements (SFAS 157). This statement establishes a framework for measuring fair value in generally accepted accounting principles and expands disclosures about fair value measurements. SFAS 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007, and interim periods within those fiscal years. The provisions of SFAS 157 should be applied prospectively as of the beginning of the fiscal year in which SFAS 157 is initially applied, except in limited circumstances. We are currently evaluating the impact of SFAS 157 on our consolidated financial statements.

In February 2007, the FASB issued SFAS No. 159, The Fair Value Option for Financial Assets and Financial Liabilities including an amendment of FASB Statement No. 115 (SFAS 159). This statement permits entities to choose to measure many financial instruments and certain other items at fair value that are not currently required to be measured at fair value and establishes presentation and disclosure requirements designed to facilitate comparisons between entities that choose different measurement attributes for similar types of assets and liabilities. SFAS 159 is effective as of the beginning of an entity s first fiscal year that begins after November 15, 2007. Early adoption is permitted as of the beginning of a fiscal year that begins on or before November 15, 2007, provided the entity also elects to apply the provisions of SFAS 157. We are currently evaluating the impact of SFAS 159 on our consolidated financial statements.

In December 2007, the FASB issued SFAS No. 141 (revised 2007), Business Combinations (SFAS 141(R)). SFAS 141(R) amends SFAS 141 and provides revised guidance for recognizing and measuring identifiable assets and goodwill acquired, liabilities assumed, and any noncontrolling interest in the acquiree. It also establishes disclosure requirements to enable the evaluation of the nature and financial effects of the business combination. SFAS 141(R) is effective for fiscal years beginning after December 15, 2008. We are currently evaluating the impact of SFAS 141(R) on our consolidated financial statements.

In December 2007, the FASB issued SFAS No. 160, Noncontrolling Interests in Consolidated Financial Statements an amendment of ARB No. 51 (SFAS 160). SFAS 160 establishes accounting and reporting standards for ownership interests in subsidiaries held by parties other than the parent, the amount of consolidated net income attributable to the parent and to the noncontrolling interest, changes in a parent s ownership interest, and the valuation of retained noncontrolling equity investments when a subsidiary is deconsolidated. SFAS 160 also requires sufficient disclosures to clearly identify and distinguish between the interests of the parent and the interests of the noncontrolling owners. SFAS 160 is effective for fiscal years beginning after December 15, 2008. We are currently evaluating the impact of SFAS 160 on our consolidated financial statements.

67

# **Electronics For Imaging, Inc.**

## **Notes to Consolidated Financial Statements (Continued)**

Supplemental Cash Flow Information

|   | Years ended December 31, |             |              |  |
|---|--------------------------|-------------|--------------|--|
| (in thousands)                                    | 2007 2006 200            |             |              |  |
| Supplemental disclosure of cash flow information: |                          |             |              |  |
| Cash paid for interest expense                    | \$ (3,614)               | \$ (3,629)  | \$ (3,612)   |  |
| Cash (paid for) refunded for income taxes         | \$ 3,017                 | \$ (10,056) | \$ (4,876)   |  |
| Acquisition related activities:                   |                          |             |              |  |
| Cash paid for acquisitions                        | \$                       | \$ (41,427) | \$ (289,150) |  |
| Cash acquired in acquisitions                     |                          |             | 7,395        |  |
| Net cash paid for acquisitions                    | \$                       | \$ (41,427) | \$ (281,755) |  |

### **Note 2: Acquisitions**

# 2006 Acquisition

### Jetrion LLC

On October 31, 2006 we acquired Jetrion, LLC; a Michigan limited liability company (Jetrion), for approximately \$41.4 million in cash. The purchase method of accounting has been used for this acquisition. Under this method of accounting, the purchase consideration is allocated to the tangible and identifiable intangible assets acquired and liabilities assumed according to their respective fair values on the date of acquisition. The excess purchase consideration is recorded as goodwill. Factors that contribute to a purchase price that results in goodwill include, but are not limited to, the retention of research and development personnel with the skills to develop future Jetrion technology, support personnel to provide the maintenance services related to Jetrion products and a trained sales force capable of selling current and future Jetrion products, the opportunity to cross-sell Jetrion and EFI products to existing customers and the positive reputation that Jetrion has in the market. No adjustments were made to the purchase price allocation during 2007. The goodwill of \$25.5 million will be fully deductible for tax purposes.

The following table summarizes the allocation of the purchase price to assets acquired and liabilities assumed (in thousands):

|   | Weighted<br>average<br>useful life | Allocation at<br>December 31, 2007 |
|---|------------------------------------|------------------------------------|
| In-process research and development       |                                    | \$ 8,500                           |
| Acquired technology                       | 3 years                            | 1,500                              |
| Customer relationships                    | 7 years                            | 1,200                              |
| Existing NRE contracts                    | 1 year                             | 600                                |
| Trademarks and trade names                | 3 years                            | 300                                |
| Goodwill                                  |                                    | 25,491                             |
|   |                                    | 37,591                             |
| Excess of assets over liabilities assumed |                                    | 3,836                              |

Total purchase price \$ 41,427

68

## **Electronics For Imaging, Inc.**

### **Notes to Consolidated Financial Statements (Continued)**

#### 2005 Acquisition

VUTEk, Inc.

On June 2, 2005 we acquired VUTEk, Inc. ( VUTEk ) for approximately \$289.2 million, less cash received of \$7.4 million for a net purchase price of \$281.8 million. We acquired VUTEk to further our presence in the commercial print market, as well as to increase our recurring revenues from sales of solvent and ultraviolet cured, or UV, inks.

### Valuation Methodology

Intangible assets acquired consist of developed technology, patents, trademarks and trade names and customer relationships. The amount allocated to the purchased in-process research and development ( IPR&D ) was determined using established valuation techniques and was expensed upon acquisition because technological feasibility had not been established and no future alternative uses existed. The value of this IPR&D was determined by estimating the costs to develop the purchased IPR&D into a commercially viable product, estimating the resulting net cash flows from the sale of the products resulting from the completion of the IPR&D and discounting the net cash flows back to their present value. Project completion schedules were based on management—s estimate of tasks completed and the tasks to be completed to bring the project to technical and commercial feasibility. IPR&D was included in operating expenses as part of other acquisition-related charges. We expensed IPR&D of \$8.5 million related to our acquisition of Jetrion and \$45.3 million related to our acquisition of VUTEk during 2006 and 2005, respectively.

|   | Jetri | on  | VUTE | Ek  |
|---|-------|-----|------|-----|
| Discount rate for IPR&D                                   | 22    | 25% | 3    | 35% |
| Percentage of completion for in-process projects acquired | 25    | 75% | 10   | 40% |

# **Unaudited Pro forma Information**

The unaudited pro forma information set forth below represents our revenues, net income and earnings per share giving effect to our October 31, 2006 acquisition of Jetrion and June 2, 2005 acquisition of VUTEk as if these acquisitions were effective as of the beginning of the periods presented and includes certain pro forma adjustments, including the adjustment of amortization expense to reflect purchase price allocations, reductions of interest income to reflect net cash used for the purchase and the related income tax effects of these adjustments. This pro forma information excludes non-recurring charges including in-process research and development that are directly attributable to the acquisition. The financial results of VUTEk and Jetrion are included in our financial statements from the date of acquisition.

The pro forma information is not intended to represent or be indicative of our consolidated results of operations that would have been reported had the acquisitions been completed as of the beginning of the periods presented and should not be taken as representative of our future consolidated results of operations or financial condition (in thousands except for per share amounts).

|                                   | For the ye<br>Decemb |            |
|-----------------------------------|----------------------|------------|
|                                   | 2006                 | 2005       |
| Revenue                           | \$ 575,618           | \$ 535,952 |
| Net income                        | \$ (3,215)           | \$ 34,386  |
| Net income per basic common share | \$ (0.06)            | \$ 0.63    |

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Net income per diluted common share

\$ (0.06)

\$ 0.58

69

# **Electronics For Imaging, Inc.**

# Notes to Consolidated Financial Statements (Continued)

**Note 3: Balance Sheet Components** 

Selected balance sheet components are as follows (in thousands):

|   | December 31, |                    |  |
|---|--------------|--------------------|--|
| Inventories, net of allowances:                       | 2007         | 2006               |  |
| Raw materials   | \$ 21,362    | \$ 21,179          |  |
| Work in process                                       | 3.497        | 1,191              |  |
| Finished goods  | 15,090       | 12,855             |  |
|   | \$ 39,949    | \$ 35,225          |  |
| Property and equipment, net:                          |              |                    |  |
| Land, building and improvements                       | \$ 43,574    | \$ 42,734          |  |
| Equipment and purchased software                      | 51,528       | 47,450             |  |
| Furniture and leasehold improvements                  | 19,439       | 18,756             |  |
|   | 114,541      | 108,940            |  |
| Less accumulated depreciation and amortization        | (56,937)     | (56,294)           |  |
|   |              |                    |  |
|   | \$ 57,604    | \$ 52,646          |  |
| Accrued and other liabilities:                        |              |                    |  |
|   | \$ 23,190    | ¢ 22.590           |  |
| Accrued compensation and benefits  Warranty provision | 7.918        | \$ 23,580<br>6,655 |  |
| Accrued royalty payments                              | 4,272        | 4,700              |  |
| Current deferred tax liabilities                      | 19,456       | 2,375              |  |
| Other accrued liabilities                             | 17,564       | 25,644             |  |
| Citici accided manifeles                              | 17,504       | 23,044             |  |
|   | \$ 72,400    | \$ 62,954          |  |

Note 4: Goodwill and Other Intangible Assets

|   | December 31, 2007                    |                                |    | December 31, 2006                |                               |                                |    |                                  |      |                            |
|---|--------------------------------------|--------------------------------|----|----------------------------------|-------------------------------|--------------------------------|----|----------------------------------|------|----------------------------|
| (in thousands)  | Weighted<br>average<br>useful life   | Gross<br>carrying<br>amount    |    | ccumulated<br>nortization        | Net<br>carrying<br>amount     | Gross<br>carrying<br>amount    |    | cumulated<br>ortization          |      | Net<br>arrying<br>amount   |
| Goodwill  |                                      | \$ 211,780                     | \$ |                                  | \$ 211,780                    | \$ 212,992                     | \$ |                                  | \$ 2 | 212,992                    |
| Acquired technology Patents, trademarks and trade names Other intangible assets | 4.5 years<br>24.4 years<br>5.9 years | \$ 100,878<br>49,537<br>58,276 | \$ | (77,118)<br>(13,091)<br>(31,928) | \$ 23,760<br>36,446<br>26,348 | \$ 100,616<br>49,506<br>57,946 | \$ | (55,984)<br>(10,694)<br>(21,360) | \$   | 44,632<br>38,812<br>36,586 |
| Amortizable intangible assets   | 9.6 years                            | \$ 208,691                     | \$ | (122,137)                        | \$ 86,554                     | \$ 208,068                     | \$ | (88,038)                         | \$ 3 | 120,030                    |

# **Electronics For Imaging, Inc.**

### **Notes to Consolidated Financial Statements (Continued)**

Acquired technology, patents, trademarks and trade names and other intangible assets are amortized over their estimated useful lives of 1 to 30 years using the straight-line method. Aggregate amortization expense was \$33.5 million, \$35.5 million, and \$26.4 million for the years ended December 31, 2007, 2006 and 2005, respectively. As of December 31, 2007 future estimated amortization expense related to amortizable intangible assets is estimated to be (in thousands):

|                  | Future<br>amortization |
|------------------|------------------------|
| For the periods: | expense                |
| 2008             | \$ 28,388              |
| 2009             | 15,217                 |
| 2010             | 7,993                  |
| 2011             | 7,969                  |
| Thereafter       | 7,969<br>26,987        |
|                  |                        |
|                  | \$ 86.554              |

As of December 31, 2007, we had goodwill of \$211.8 million. No impairments have been recorded against the goodwill account since the adoption of SFAS 142 on January 1, 2002. A reconciliation of the activity in goodwill for 2006 and 2007 is presented below (in thousands).

| Beginning balance, January 1, 2006             | \$ 189,667            |
|--|-----------------------|
| Additions                                      | 25,491 <sub>(1)</sub> |
| Other  | $(2,166)^{(2)}$       |
| Ending balance, December 31, 2006<br>Additions | 212,992               |
| Other  | $(1,212)^{(3)}$       |
| Ending balance, December 31, 2007              | \$ 211,780            |

- (1) The additions to goodwill consist of \$25.5 million for Jetrion.
- (2) Included in Other are translation adjustments of \$0.6 million and an adjustment to taxes payable related to prior acquisitions of \$(2.8) million.
- (3) Included in Other are translation adjustments of \$0.6 million and an adjustment to taxes payable related to prior acquisitions of \$(1.8) million.

# **Note 5: Short-term Investments**

Debt and marketable equity securities are classified as available-for-sale and are carried at fair value, which is determined based on quoted market prices, with net unrealized gains and losses included in Accumulated other comprehensive income, net of tax. We review investments in debt and equity securities for other-than-temporary impairment whenever the fair value of an investment is less than the amortized cost and evidence indicates that the investment s carrying amount is not recoverable within a reasonable period of time. To determine whether an impairment is other-than-temporary, we consider whether we have the ability and intent to hold the investment until a market price recovery and consider whether evidence indicating the cost of the investment is recoverable outweighs evidence to the contrary. We have determined that the gross unrealized losses on short-term investments at December 31, 2007 are temporary in nature because each investment meets our investment policy credit quality requirements and we have the ability and the intent to hold these investments until they recover their unrealized losses,

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which may be until maturity.

71

# **Electronics For Imaging, Inc.**

# Notes to Consolidated Financial Statements (Continued)

The following tables summarize our available-for-sale securities (in thousands):

| December 31, 2007            | Amortized<br>cost | Gross<br>unrealized<br>gains | Gross<br>unrealized<br>losses | Fair value |
|------------------------------|-------------------|------------------------------|-------------------------------|------------|
| · ·                          |                   |                              |                               |            |
| U.S. Government securities   | 151,892           | 1,290                        | (19)                          | 153,163    |
| Corporate debt securities    | 180,288           | 1,083                        | (318)                         | 181,053    |
| Total short-term investments | \$ 332,180        | \$ 2,373                     | \$ (337)                      | \$ 334,216 |
| December 31, 2006            | 111.061           | 145                          | (401)                         | 114.010    |
| U.S. Government securities   | 114,364           | 145                          | (491)                         | 114,018    |
| Corporate debt securities    | 229,574           | 210                          | (627)                         | 229,157    |
| Total short-term investments | \$ 343,938        | \$ 355                       | \$ (1,118)                    | \$ 343,175 |

The following table summarizes the contractual maturities of the available-for-sale investment securities as of December 31, 2007 (in thousands):

|                              | Amortized cost | Fair value |
|------------------------------|----------------|------------|
| Less than one year           | \$ 107,268     | \$ 107,443 |
| Due in 1-3 years             | 224,912        | 226,773    |
| Total short-term investments | \$ 332,180     | \$ 334,216 |

The following table shows the gross unrealized losses and fair values of our investments in individual securities that have been in a continuous unrealized loss position, aggregated by investment category, at December 31, 2007 and 2006 (in thousands):

|                              | Deemed to be temporary for: |            |                     |            |
|------------------------------|-----------------------------|------------|---------------------|------------|
|                              | Less than 12 months         |            | More than 12 months |            |
|                              |                             | Unrealized | Fair                | Unrealized |
| December 31, 2007            | Fair value                  | losses     | value               | losses     |
| U.S. Governmental securities | 28,265                      | (19)       |                     |            |
| Corporate debt securities    | 32,535                      | (315)      | 2,261               | (3)        |
| Total                        | \$ 60,800                   | \$ (334)   | \$ 2,261            | \$ (3)     |
| December 31, 2006            |                             |            |                     |            |
| U.S. Government securities   | 41,856                      | (89)       | 32,712              | (402)      |
| Corporate debt securities    | 72,430                      | (208)      | 53,968              | (419)      |

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Total \$114,286 \$ (297) \$86,680 \$ (821)

72

## **Electronics For Imaging, Inc.**

## **Notes to Consolidated Financial Statements (Continued)**

The following table shows the proceeds, gross realized gains and gross realized losses on available-for-sale securities (in thousands):

|                                  | Proceeds   | Gross<br>realized<br>gains | Gross<br>realized<br>losses |
|----------------------------------|------------|----------------------------|-----------------------------|
| For the year ended December 31,: |            |                            |                             |
| 2007                             | \$ 327,398 | \$ 734                     | \$ 994                      |
| 2006                             | 271,624    | 50                         | 285                         |
| 2005                             | 741,709    | 33                         | 794                         |

### **Note 6: Convertible Debt**

On June 4, 2003, we sold \$240.0 million of 1.50% Convertible Senior Debentures due 2023 ( Debentures ) in a private placement, which are unsecured senior obligations, paying interest semi-annually in arrears at an annual rate of 1.50%. Beginning in the sixth year after issuance, additional interest at a rate of 0.35% per annum will be paid under certain specified conditions. The Debentures are convertible before maturity into 9.1 million shares of our common stock at a conversion price of approximately \$26.42 per share of common stock, but only upon the stock trading at or above \$31.70 per share for 20 consecutive trading days during the last 30 consecutive trading days of the preceding fiscal quarter, or upon the occurrence of certain other specified events. None of the events that would cause the Debentures to be convertible had occurred as of December 31, 2007.

We may redeem the Debentures at our option, on or after June 1, 2008 at a redemption price equal to par plus accrued and unpaid interest, if any. In addition, holders of the Debentures may require us to repurchase all or some of the Debentures on June 1, 2008, 2013 and 2018 at a price equal to 100% of the principal amount plus accrued and unpaid interest, including contingent interest, if any. Any Debentures repurchased on June 1, 2008 will be paid for in cash, but any Debentures repurchased on June 1, 2013 or 2018 may be paid for in cash, our common stock, or any combination thereof.

On each of June 1, 2008, June 1, 2013 and June 1, 2018, a holder may require us to repurchase any outstanding Debentures for which the holder has properly delivered and not withdrawn a written repurchase notice, subject to certain additional conditions, at a purchase price equal to 100% of the principal amount of those Debentures plus accrued and unpaid interest, including contingent interest, if any, to, but not including, the repurchase date. Holders may submit their Debentures for repurchase to the paying agent at any time from the opening of business on the date that is 20 business days prior to the repurchase date until the close of business on the business day immediately preceding the repurchase date. We will pay the repurchase price for any Debentures submitted for repurchase by us on June 1, 2008 in cash. At our sole option, we may elect to pay the repurchase price for any Debentures submitted for repurchase by us on June 1, 2013 and June 1, 2018 in cash, in shares of our common stock or a combination of shares of our common stock and cash. In addition, a holder may require us to repurchase all or a portion of that holder s Debentures if a fundamental change, as defined in the indenture, occurs prior to June 1, 2008 at 100% of their principal amount, plus any accrued and unpaid interest, including contingent interest, if any. In such event, we may choose to pay the repurchase price in cash, our common stock, or any combination thereof.

On June 29, 2007 and October 22, 2007, we received notices of a purported compliance deficiency from the trustee under the indenture governing our Debentures. These notices reference certain requirements to file with the trustee copies of annual and quarterly reports that we were required to file with the SEC, specifically our Form 10-K for the fiscal year ended December 31, 2006, our Form 10-Q for the fiscal quarter ended March 31, 2007 and our Form 10-Q for the fiscal quarter ended June 30, 2007. On November 10, 2006, we received a

# **Electronics For Imaging, Inc.**

### **Notes to Consolidated Financial Statements (Continued)**

similar notice from the trustee related to the delay in filing of our Form 10-Q for the fiscal quarter ended September 30, 2006. The trustee did not accelerate the maturity of the Debentures, but reserved the right to seek the remedies allowed in the indenture. As of December 31, 2006 we reclassified the convertible debt from non-current liabilities to current liabilities because of the purported deficiencies. As of December 31, 2007 we are in compliance with the Securities and Exchange Commission reporting requirements and all debt covenants. The debt is classified as a current liability as of December 31, 2007 as it is subject to call or put on June 1, 2008 under the original provisions of the indenture agreement.

The Debentures are convertible into approximately 9.1 million shares of our common stock. We include the approximately 9.1 million shares related to the Debentures in the calculation of diluted earnings per share, except when the inclusion of these shares is anti-dilutive to earnings.

|  | December 31 |            |
|--|-------------|------------|
| (in thousands)   | 2007        | 2006       |
| 1.50% convertible debentures due June 1, 2023, with interest payable semi-annually on June 1 and |             |            |
| December 1   | \$ 240,000  | \$ 240,000 |
|  |             |            |
|  | \$ 240,000  | \$ 240,000 |

# **Note 7: Other Comprehensive Income**

The activity in other comprehensive income and related tax effects are as follows (in thousands):

|  | Years ended December 31, |          |         |
|--|--------------------------|----------|---------|
|  | 2007                     | 2006     | 2005    |
| Net unrealized investment (losses)/gains:  |                          |          |         |
| Unrealized holding gains, net of tax provision of (\$1.1) million in 2007, (\$1.2) million in 2006 and   |                          |          |         |
| (\$0.5) million in 2005  | \$ 1,649                 | \$ 1,759 | \$ 737  |
| Reclassification adjustment for gains (losses) included in net income, net of tax (provision) benefit of |                          |          |         |
| \$0.0 million in 2007, (\$0.2) million in 2006 and \$0.4 million in 2005                                 | 20                       | 348      | (594)   |
|  |                          |          |         |
| Net unrealized investment gains  | 1,669                    | 2,107    | 143     |
| Translation adjustments  | 666                      | 1,199    | (1,000) |
|  |                          |          |         |
| Other comprehensive income/(loss)  | 2,335                    | 3,306    | (857)   |

The components of accumulated other comprehensive income was (in thousands):

|  | Decen    | December 31, |  |
|--|----------|--------------|--|
|  | 2007     | 2006         |  |
| Net unrealized investment (losses)/gains | \$ 1,213 | \$ (456)     |  |
| Translation gains                        | 2,359    | 1,693        |  |
| Accumulated other comprehensive income   | \$ 3,572 | \$ 1,237     |  |

74

### **Electronics For Imaging, Inc.**

### **Notes to Consolidated Financial Statements (Continued)**

#### **Note 8: Commitments and Contingencies**

#### Leases

Off-Balance Sheet Financing Synthetic Lease Arrangement

We are a party to two synthetic leases (the 301 Lease and the 303 Lease, together Leases) covering our Foster City facilities located at 301 and 303 Velocity Way, Foster City, California. These leases provide a cost effective means of providing adequate office space for our corporate offices. Both Leases expire in July 2014. We may, at our option, purchase the facilities during or at the end of the term of the leases for the amount expended by the lessor to purchase the facilities (\$56.9 million for the 303 Lease and \$31.7 million for the 301 Lease). We have guaranteed to the lessor a residual value associated with the buildings equal to 82% of their funding of the respective Leases. Under the financial covenants, we must maintain a minimum net worth and a minimum tangible net worth as of the end of each quarter. There is an additional covenant regarding mergers. We were in compliance with all such financial and merger related covenants as of December 31, 2007.

We have assessed our exposure in relation to the first loss guarantees under the Leases and believe that there is no deficiency to the guaranteed value at December 31, 2007. If there is a decline in value, we will record a loss associated with the residual value guarantee. The funds pledged under the Leases (\$56.9 million for the 303 Lease and \$31.7 million for the 301 Lease at December 31, 2007 for a total of \$88.6 million) are in LIBOR-based interest bearing accounts and are restricted as to withdrawal at all times. In conjunction with the Leases, we have entered into separate ground leases with the lessor for approximately 30 years. We are treated as the owner of these buildings for federal income tax purposes.

We apply the accounting and disclosure rules set forth in FASB Interpretation No. 46 Consolidation of Variable Interest Entities , as revised (FIN 46R) for variable interest entities (VIEs). We have evaluated our synthetic lease agreements to determine if the arrangements qualify as variable interest entities under FIN 46R. We have determined that the synthetic lease agreements do qualify as VIEs; however, because we are not the primary beneficiary under FIN 46R we are not required to consolidate the VIEs in our financial statements.

As part of the September 2004 amended financing arrangement for the 301 Lease, we completed a valuation of the building located at 301 Velocity Way. Under the original financing agreement, we guaranteed the lessor upon termination of the original lease an 82% residual value in the building which cost \$43.1 million to construct. The valuation provided a value of approximately \$31.7 million, and we recorded a one-time loss of \$11.4 million associated with the original lease. In addition, we took a non-cash charge of \$0.9 million for capitalized costs associated with the financial arrangement.

We also lease office facilities in various locations in the United States and overseas. Following is a table for future minimum lease payments under non-cancellable operating leases and future minimum sublease income under non-cancellable subleases for each of the next five years and thereafter (in thousands):

|             | Future Minimum | Future Minimum<br>Sublease |
|-------------|----------------|----------------------------|
| Fiscal Year | Lease Payments | Income                     |
| 2008        | \$ 11,172      | \$ 2,001                   |
| 2009        | 9,630          | 2,060                      |
| 2010        | 8,092          | 2,121                      |
| 2011        | 6,659          | 534                        |
| 2012        | 6,602          |                            |
| Thereafter  | 10,913         |                            |
| Total       | \$ 53,068      | \$ 6,716                   |

### **Electronics For Imaging, Inc.**

### Notes to Consolidated Financial Statements (Continued)

Lease obligation related to the principal corporate facility is estimated and is based on current market interest rates (LIBOR) and based on collateralized assumptions.

Rent expense was approximately \$11.0 million, \$10.0 million, and \$7.6 million for the years ended December 31, 2007, 2006 and 2005, respectively. Sublease rental income was approximately \$2.1 million, \$1.9 million, and \$1.4 million for the years ended December 31, 2007, 2006 and 2005, respectively.

### Purchase Commitments

We sub-contract with other companies to manufacture our products. During the normal course of business the sub-contractors procure components based upon orders placed by us. If we cancel all or part of the order, we may still be liable to the sub-contractors for the cost of the components purchased by the sub-contractors for placement in our products. We periodically review the potential liability and the adequacy of the related allowance. Our consolidated financial position and results of operations could be negatively impacted if we were required to compensate the sub-contract manufacturers for amounts in excess of the related allowance.

### Guarantees and Product Warranties

Under Financial Accounting Standards Board Interpretation No 45, Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others (FIN 45), we are required upon issuance of a guarantee to disclose and recognize a liability for the fair value of the obligation we assume under that guarantee.

Our products are generally accompanied by a 12-month warranty, which covers both parts and labor. We accrue for warranty costs as part of cost of sales based on associated material product costs and technical support labor costs. The warranty provision is based upon historical experience, by product, configuration and geographic region.

Changes in the warranty reserves for the years ended December 31, 2006 and 2007 were as follows (in thousands):

| Balance at December 31, 2005           | \$ 5,644 |
|--|----------|
| Provision for warranty during the year | 6,233    |
| Settlements                            | (5,222)  |
|  |          |
| Balance at December 31, 2006           | 6,655    |
| Provision for warranty during the year | 9,136    |
| Settlements                            | (7,873)  |
|  |          |
| Balance at December 31, 2007           | \$ 7,918 |

The lease agreements for our company headquarters provide for residual value guarantees. Under FIN 45, the fair value of a residual value guarantee in lease agreements entered into after December 31, 2002, must be recognized as a liability on our consolidated balance sheet. We have determined that the residual value guarantees do not represent a material liability as of December 31, 2007.

In the normal course of business and in an effort to facilitate the sales of our products, we sometimes indemnify other parties, including customers, lessors and parties to other transactions with us. Typically our indemnity provisions provide that we agree to hold the other party harmless against losses arising from a breach of representations and warranties or covenants and intellectual property infringement. Our indemnity provisions

76

### **Electronics For Imaging, Inc.**

## **Notes to Consolidated Financial Statements (Continued)**

often limit the time within which an indemnification claim can be made as well as the amount of the claim which can be made. In addition, we have entered into indemnification agreements with our current and former officers and directors; our bylaws also contain similar indemnification obligations for our agents.

# **Legal Proceedings**

As more fully discussed below, from time to time, we may be involved in a variety of claims, lawsuits, investigations and proceedings relating to contractual disputes, securities law, intellectual property, employment matters and other claims or litigation matters relating to various claims that arise in the normal course of our business. We determine whether an estimated loss from a contingency should be accrued by assessing whether a loss is deemed probable and can be reasonably estimated. We assess our potential liability by analyzing our specific litigation and regulatory matters using available information. We develop our views on estimated losses in consultation with inside and outside counsel, which involves a subjective analysis of potential results and outcomes, assuming various combinations of appropriate litigation and settlement strategies. Because of the uncertainties related to both the amount and ranges of possible loss on the pending litigation matters, we are unable to predict with certainty the precise liability that could finally result from a range of possible unfavorable outcomes. However, taking all of the above factors into account, we reserve an amount that we could reasonably expect to pay for the cases discussed. However, our estimates could be wrong, and we could pay more or less than our current accrual. Litigation can be costly, diverting management s attention and could, upon resolution, have a material adverse effect on our business, results of operations, financial condition and cash flow.

### Leggett & Platt, Inc. and L&P Property Management Company v. VUTEk, Inc.:

In May 2005, prior to EFI s acquisition of VUTEk, Leggett & Platt, Inc. (L&P), and its patent holding subsidiary brought a patent infringement action against VUTEk in the United States District Court in the Eastern District of Missouri. After conducting extensive discovery, EFI moved for summary judgment that the asserted patent is invalid and not infringed. After several months of reviewing the evidence, on December 26, 2006, the Court granted EFI s summary judgment motion and ruled that all of L&P s asserted patent claims were invalid on multiple grounds. The Court found that each asserted patent claim was obvious and already disclosed in VUTEk s own prior patents. In addition to those two grounds for invalidity, the Court also found L&P s patent claims invalid because the L&P patent claims were vague and indefinite in view of the patent claim interpretations suggested by L&P. The Court also granted EFI s motion to recover its costs from L&P. L&P presently is appealing the judgment, and EFI is fully opposing L&P s appeal.

On November 6, 2007, EFI filed a complaint for declaratory and injunctive relief challenging the validity and enforceability of L&P s newly issued patent, which is a continuation of L&P s originally asserted patent. EFI firmly believes that the Court should summarily invalidate the claims of this patent for the same reasons it invalidated the L&P s original patent claims. Further, EFI believes that L&P s failure to adequately disclose to the U.S. Patent and Trademark Office the proceedings in the previous lawsuit amounts to inequitable conduct that should render the new patent unenforceable. While EFI does not believe that its products infringed either of these patents, due to the inherent uncertainties of litigation, we cannot accurately predict the ultimate outcome of this litigation.

# Bureau of Industry and Security (BIS) Export Investigation:

In January 2005, prior to EFI s acquisition of VUTEk, the U.S. Commerce Department s Bureau of Industry and Security (BIS) initiated an investigation of VUTEk relating to VUTEk s alleged failure to comply with U.S. export regulations in connection with several export sales to Syria in 2004. EFI self-initiated an internal compliance review of historical export practices for both VUTEk and EFI. Potential violations uncovered during

### **Electronics For Imaging, Inc.**

## **Notes to Consolidated Financial Statements (Continued)**

our compliance review were voluntarily disclosed to BIS in November 2006 (for VUTEk) and December 2006 (for EFI). Additionally, we provided BIS with detailed reports of our compliance review findings and supplemental information in March 2007 (for VUTEk) and May 2007 (for EFI). The areas of possible non-compliance found in the internal review relate to: (1) deemed exports of controlled encryption source code and/or technology to foreign nationals of Syria and Iran, (2) exports of printers and other products with encryption functionality before completion of encryption reviews by BIS and (3) statistical reporting errors on some export declarations. At present, we believe that these matters will be resolved solely with administrative penalties. However, there is no assurance that these matters will not have an unforeseen outcome that could impair our ability to export product outside of the United States and Canada.

# Durst Fototechnik Technology GmbH v. Electronics for Imaging, GmbH et al.:

On February 23, 2007, Durst brought a patent infringement action against EFI GmbH in the Mannheim District Court in Germany. On May 10, 2007, EFI GmbH filed its Statement of Defenses. These defenses include lack of jurisdiction, non-infringement, invalidity and unenforceability based on Durst s improper actions before the German patent office. EFI Inc. filed its Statement of Defense on August 29, 2007. EFI Inc. s defenses include those for EFI GmbH as well as an additional defense for prior use based on EFI s own European patent rights. The Mannheim court conducted a trial on November 30, 2007. At the conclusion of the trial, the court ordered the parties to provide further briefing regarding issues raised by EFI regarding the validity of Durst s patent. On February 15, 2008, the Court decided to appoint an expert to assist it on questions related to the validity of the Durst utility model right. EFI will continue to defend itself vigorously. While EFI does not believe that its products infringe any valid claim of Durst s patent, due to the inherent uncertainties of litigation, we cannot accurately predict the ultimate outcome of this litigation.

# **Acacia Patent Litigation:**

On August 8, 2007, Screentone Systems Corporation, a subsidiary of Acacia Technologies Group, initiated litigation against several defendants, including Konica Minolta Printing Solutions, Canon USA, and Ricoh Americas, for infringement of a patent related to apparatus and methods of digital halftoning in the United States District Court for the Eastern District of Texas. Konica Minolta, Canon and Ricoh are EFI customers. While the complaint does not identify any accused products nor reference EFI directly, at least one defendant has notified EFI that Acacia representatives have communicated that at least one basis for its infringement claim is based on certain EFI Fiery products. EFI has contractual obligations to indemnify its customers to varying degrees and subject to various circumstances. At least one defendant has written requesting indemnification for any EFI products that allegedly infringe these patents.

In order to protect its products and its customers, EFI filed a declaratory judgment action against Acacia and Screentone in the Central District of California on November 13, 2007. In this action, EFI seeks to invalidate the claims asserted in the Texas action as well as claims from an additional Acacia patent. EFI also seeks an order that its products do not infringe any claim in these patents. Acacia and Screentone have answered the complaint, and the court has set an initial conference for February 22, 2008.

While EFI does not believe that its products infringed any valid claim of Acacia and Screentone s patents, due to the inherent uncertainties of litigation, we cannot accurately predict the ultimate outcome of this litigation.

### **Tesseron Patent Litigation:**

On September 26, 2007, Tesseron, Ltd. initiated litigation against Konica Minolta Business Solutions USA, Konica Minolta Business Technologies and Konica Minolta Holdings for infringement of eight patents related to

78

### **Electronics For Imaging, Inc.**

## **Notes to Consolidated Financial Statements (Continued)**

variable printing technology in the United States District Court for the Northern District of Ohio, Eastern Division. Konica Minolta is an EFI customer and the complaint references EFI Fiery variable data enabled printer controllers. Additionally, Tesseron has on multiple occasions over the past 4 years sent threatening letters to EFI. Tesseron failed to reply to each of EFI s requests for a dialogue until recently and that meeting was unproductive with Tesseron refusing to explain its infringement contentions. EFI has contractual obligations to indemnify its customers to varying degrees and subject to various circumstances. Konica Minolta has written requesting indemnification for any EFI products that allegedly infringe these patents. On December 6, 2007, Tesseron filed an amended complaint in the Ohio action wherein it added EFI and Ricoh as defendants, but dropped 6 of the 8 original patents in suit.

On October 30, 2007, EFI filed a complaint against Tesseron in the United States District Court for the Northern District of California, which subsequently transferred the action to the United States District Court for the Northern District of Ohio. EFI s complaint seeks a declaratory judgment that Tesseron s patents are invalid and/or not infringed. EFI also seeks to prevent Tesseron and its attorneys from threatening EFI or its OEM customers with infringement of those patents, or bringing a lawsuit claiming infringement with regard to such products. EFI will vigorously pursue this action in order to demonstrate that its variable data printing products do not infringe any valid claim of Tesseron s patents.

While EFI does not believe that its products infringed any of these patents, due to the inherent uncertainties of litigation, we cannot accurately predict the ultimate outcome of this litigation.

### **Purported Derivative Shareholder Complaints:**

On August 16, 2006, the first of two purported derivative shareholder complaints were filed in the Superior Court of the State of California for the County of San Mateo The actions were consolidated and a consolidated complaint was filed December 18, 2006, alleging claims derivatively and on behalf of the Company as nominal defendant—against certain of the Company—s current and former officers and/or directors and sought redress for alleged breaches of fiduciary duty by and unjust enrichment of the individual defendants. Plaintiffs claimed that, from 1994 to 2003, the defendants colluded to improperly backdate stock option grants to various officers and directors in violation of the Company—s stock option plans. Further, plaintiffs claimed that the individual defendants colluded to improperly record and account for the allegedly backdated options in violation of Generally Accepted Accounting Principles, and to produce and disseminate statements that improperly recorded and accounted for the options and concealed the allegedly improper backdating. On January 30, 2007 the court entered a stipulated order dismissing the consolidated action and, on February 2, 2007, plaintiffs filed a similar complaint in the United States District Court for the Northern District of California.

On November 22, 2006, another purported derivative shareholder complaint was filed in the Superior Court of the State of California for the County of San Mateo captioned *City of Ann Arbor Employees Retirement Association v. Gecht et al.*, No. CIV 459145. The complaint asserted derivative claims against certain of the Company s current and former officers and/or directors, alleging that the director defendants breached their fiduciary duty by improperly manipulating certain stock option grants between 1996 and 2003, thereby violating the terms of the Company s stock option plan, causing the Company to issue false and misleading financial statements and proxy statements, and unjustly enriching the executives who received the subject option grants. The complaint also purported to be brought on behalf of a class consisting of all others similarly situated and alleges a class claim for breach of the fiduciary duty of disclosure. On December 5, 2006 the case was removed to the United States District Court for the Northern District of California and, on March 9, 2007, the court denied plaintiff s motion to remand the case back to state court. On April 3, 2007 the court granted plaintiff s motion to voluntarily dismiss its complaint. Plaintiff re-filed its complaint in Delaware Chancery Court on April 9, 2007.

### **Electronics For Imaging, Inc.**

## **Notes to Consolidated Financial Statements (Continued)**

On November 27, 2006, the first of two purported derivative shareholder complaints were filed in the United States District Court for the Northern District of California, containing allegations similar to the derivative allegations asserted in the previously-filed complaints. Plaintiffs alleged that the individual defendants—alleged misconduct violated the Securities Exchange Act of 1934, as well as California and Delaware law. Following consolidation of the actions and appointment of lead plaintiffs and their attorneys lead counsel on July 25, 2007 the Court granted plaintiffs—unopposed motion to stay the action in deference to the litigation pending in Delaware (described below).

On March 15, 2007 a complaint was filed in Delaware Chancery Court captioned <u>Denver Employees Retirement Plan v. Gecht et al.</u>, No. 2797. The complaint asserts derivative claims against certain of the Company's current and former officers and/or directors, alleging that the director defendants breached their fiduciary duty by improperly manipulating certain stock option grants between 1996 and 2003, thereby violating the terms of the Company's stock option plan, causing the Company to issue false and misleading financial statements and proxy statements, and unjustly enriching the executives who received the subject option grants. The complaint also purported to be brought on behalf of a class consisting of all others similarly situated and alleges a class claim for breach of the fiduciary duty of disclosure. On May 9, 2007, the court granted the parties proposed order consolidating the Denver and Ann Arbor cases, designating the Denver complaint as the operative complaint, and appointing the named plaintiffs lead plaintiffs and their counsel lead counsel. Defendants have moved to dismiss the action and discovery is under way.

# **Nasdaq Delisting Proceedings:**

Due to the Special Committee investigation, we were unable to file on a timely basis with the SEC our Quarterly Report on Form 10-Q for the period ended September 30, 2006, our Annual Report on Form 10-K for the year ended December 31, 2006, our Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2007 and our Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2007. On November 15, 2006, we received a Nasdaq staff determination notice stating that we were not in compliance with Nasdaq Marketplace Rule 4310(c)(14) due to our failure to timely file our Quarterly Report on Form 10-Q for the period ended September 30, 2006, and that our securities were, therefore, subject to delisting from The Nasdaq Stock Market. We received additional Nasdaq staff determination notices with respect to our failure to timely file our Annual Report on Form 10-K for the year ended December 31, 2006 and our Quarterly Reports on Form 10-Q for the quarterly periods ended March 31, 2007 and June 30, 2007.

We filed with the SEC, on October 19, 2007, our Quarterly Report on Form 10-Q for the period ended September 30, 2006, and our Annual Report on Form 10-K for the year ended December 31, 2006 and, on October 22, 2007, our Quarterly Reports on Form 10-Q for the periods ended March 31, 2007 and June 30, 2007.

On October 25, 2007, we received a determination by the Nasdaq Listing and Hearing Review Council that Electronics For Imaging, Inc. had demonstrated compliance with all of the Nasdaq Marketplace Rules. As such, this matter is now closed.

# Indemnifications

In the normal course of business, we provide indemnifications of varying scope to customers against claims of intellectual property infringement or other claims made by third parties arising from the use of our products. Historically, costs related to these indemnification provisions were insignificant. However, we are unable to estimate the maximum potential impact of these indemnification provisions on our future results of operations.

80

### **Electronics For Imaging, Inc.**

## **Notes to Consolidated Financial Statements (Continued)**

As permitted under Delaware law, pursuant to our bylaws, charter and indemnification or indemnity agreements that we have entered into with our current and former executive officers, directors and general counsel, we are required, subject to certain limited qualifications, to indemnify our executive officers, directors and general counsel for certain events or occurrences while the executive officer, director or general counsel is, or was serving in such capacity. The indemnification period covers all pertinent events and occurrences during these individuals lifetime, and our indemnification obligations generally extend to the derivative shareholder suits and Nasdaq delisting proceedings described in this filing. In this regard, we have received, and expect to receive, requests for indemnification by certain current and former executive officers and directors in connection with the review of our historical stock option granting practices and the related restatement, related government inquiries and derivative shareholder suits described herein. The maximum potential amount of future payments we may be obligated to make under these indemnification agreements is unlimited; however, we have director and officer insurance coverage that limits our exposure and may enable us to recover a portion of any future amounts paid.

### Note 9: Common Stock Repurchase Programs

In August 2004, our Board of Directors authorized \$100.0 million to be used for the repurchase of our outstanding common stock. No shares were repurchased in 2005. In 2006, we repurchased 1.5 million shares for an aggregate purchase price of \$33.8 million. Purchases under this program were completed in November 2007. In November 2007, our Board of Directors authorized an additional \$100.0 million to be used for the repurchase of outstanding common stock. In 2007, we repurchased a total of 3.0 million shares for an aggregate purchase price of \$67.3 million under these publicly announced plans. Our buyback program is limited by the SEC regulations and by compliance with the Company s insider trading policy. Approximately \$97.8 million remains under the programs to purchase shares at December 31, 2007. In 2007, we purchased an additional 0.1 million shares for an aggregate purchase price of \$3.0 million from employees to satisfy tax withholding obligations that arise on the vesting of shares of restricted stock and stock units. These repurchased shares are recorded as treasury stock and are accounted for under the cost method. None of the shares of common stock we have repurchased have been cancelled.

### Note 10: Restructuring Charges / Disposition of Product Line

In June 2006 we sold our inventory and intangible assets related to the Mobile Workforce Automation product line for \$10.0 million and we recognized a gain of \$7.0 million. Other elements of this product line are still reported under continued operations.

We incurred restructuring costs of \$2.7 million during the first quarter of 2005. These costs related to employee severance related to a reduction in workforce in all of our operating categories and at all of our principal locations. As of December 31, 2005, we had charged approximately \$2.7 million against the restructuring accrual for employee severance costs for approximately 65 employees. As of December 31, 2006, we had fully charged against the restructuring accrual the severance payments for these employees.

### **Note 11: Income Taxes**

The components of income from operations before income taxes are as follows (in thousands):

|         | For the     | For the years ended December 31, |             |  |
|---------|-------------|----------------------------------|-------------|--|
|         | 2007        | 2006                             | 2005        |  |
| U.S.    | \$ (34,110) | \$ 90,939                        | \$ (32,270) |  |
| Foreign | 56,319      | (49,408)                         | 27,801      |  |
| Total   | \$ 22,209   | \$ 41,531                        | \$ (4,469)  |  |

# **Electronics For Imaging, Inc.**

# Notes to Consolidated Financial Statements (Continued)

The provision (benefit) for income taxes is summarized as follows (in thousands):

|  | For the    | For the years ended December 31 |            |  |
|--|------------|---------------------------------|------------|--|
|  | 2007       | 2006                            | 2005       |  |
| Current:                                   |            |                                 |            |  |
| U.S. Federal                               | \$ 4,470   | \$ 16,662                       | \$ (1,593) |  |
| State                                      | 3,099      | 283                             | (718)      |  |
| Foreign                                    | 5,234      | 2,103                           | 1,400      |  |
|  |            |                                 |            |  |
| Total current                              | 12,803     | 19,048                          | (911)      |  |
|  |            |                                 |            |  |
| Deferred:                                  |            |                                 |            |  |
| U.S. Federal                               | (10,230)   | 19,237                          | 2,984      |  |
| State                                      | (6,919)    | 3,592                           | (1,320)    |  |
| Foreign                                    | (288)      | (163)                           | (42)       |  |
|  |            |                                 |            |  |
| Total deferred                             | (17,437)   | 22,666                          | 1,622      |  |
|  |            |                                 |            |  |
| Total provision (benefit) for income taxes | \$ (4,634) | \$41,714                        | \$ 711     |  |
| 1  | . ( , ,    | ,                               |            |  |

The tax effects of temporary differences that give rise to deferred tax assets (liabilities) are as follows (in thousands):

|                                   | Dece      | mber 31,             |
|-----------------------------------|-----------|----------------------|
|                                   | 2007      | 2006                 |
| Inventory reserves                | \$ 1,812  | \$ 4,684             |
| Other reserves and accruals       | 6,672     | 11,723               |
| Accrued compensation and benefits | 2,719     | 3,099                |
| Net operating loss carry forwards | 21,832    | 17,704               |
| Tax credit carry forwards         | 40,626    | 24,555               |
| Deferred revenue                  | 2,694     | 1,688                |
| Stock-based compensation          | 19,356    | 15,645               |
| Other                             | 3,888     | 3,714                |
|                                   |           |                      |
| Gross deferred tax assets         | 99,599    | 82,812               |
|                                   |           |                      |
| Depreciation                      | (4,105)   | (3,337)              |
| Amortization of Intangibles       | (24,039)  | (34,000)             |
| Convertible debt                  | (33,389)  | (25,254)             |
| State taxes                       | (5,179)   | (4,912)              |
|                                   |           |                      |
| Gross deferred tax liabilities    | (66,712)  | (67,503)             |
|                                   | (==,:==)  | (0.,000)             |
| Deferred tax valuation allowance  | (5,339)   | (5,860)              |
|                                   | (0,000)   | (2,500)              |
| Total deferred tax assets, net    | \$ 27,548 | \$ 9,449             |
| I otal deletied tax assets, liet  | \$ 21,548 | э 9, <del>44</del> 9 |

## **Electronics For Imaging, Inc.**

## **Notes to Consolidated Financial Statements (Continued)**

Reconciliation between the income tax provision (benefit) computed at the federal statutory rate and the actual tax provision (benefit) is as follows (in thousands):

|  | For the years ended December 31, |         |           |        |            |         |
|--|----------------------------------|---------|-----------|--------|------------|---------|
|  | 2007                             | 7       | 2006      |        | 200:       | 5       |
| Tax expense at federal statutory rate                            | \$ 7,775                         | 35.0%   | \$ 14,536 | 35.0%  | \$ (1,563) | 35.0%   |
| State income taxes, net of federal benefit                       | (2,430)                          | (10.9)  | 2,446     | 5.9    | (1,350)    | 30.2    |
| Research and development credits                                 | (2,981)                          | (13.4)  | (2,555)   | (6.2)  | (2,554)    | 57.2    |
| Foreign tax rate differential                                    | (7,031)                          | (31.7)  | 26,197    | 63.2   | (6,803)    | 152.3   |
| In-process technology and amortization of goodwill               |                                  |         |           |        | 15,855     | (354.9) |
| AJCA repatriation tax charge                                     |                                  |         |           |        | 2,998      | (67.1)  |
| Reduction in accrual for estimated potential tax assessments     | (1,293)                          | (5.8)   | (395)     | (1.0)  | (6,239)    | 139.6   |
| Extra-territorial income exclusion                               |                                  |         | (998)     | (2.4)  | (311)      | 7.0     |
| Non-deductible travel & entertainment                            | 395                              | 1.8     | 348       | 0.8    | 286        | (6.4)   |
| Non-deductible stock compensation charge                         | 1,447                            | 6.5     | 1,214     | 2.9    | 100        | (2.2)   |
| Valuation allowance changes affecting provision for income taxes | (619)                            | (2.8)   | 1,129     | 2.7    | 333        | (7.5)   |
| Other  | 103                              | 0.4     | (208)     | (0.5)  | (41)       | 0.9     |
|  |                                  |         |           |        |            |         |
|  | \$ (4,634)                       | (20.9)% | \$41,714  | 100.4% | \$ 711     | (15.9)% |

We have \$49.7 million (\$79.0 million for state tax purposes) and \$21.2 million (\$20.1 million for state tax purposes) of loss and credit carry-forwards at December 31, 2007 for US federal tax purposes. These losses and credits will expire between 2008 and 2027. A significant portion of these net operating loss and credit carry-forwards relate to recent acquisitions and utilization of these loss and credit carry-forwards will be subject to an annual limitation under the U.S. Internal Revenue Code ( IRC ). We also have a valuation allowance related to foreign tax credits resulting from the 2003 acquisition of Best and compensation limitations potentially limited by IRC 162(m). If these foreign tax credits are ultimately utilized, the resulting benefit would reduce goodwill rather than tax expense. If the compensation deductions are ultimately utilized, the resulting benefit would reduce tax expense.

In the second quarter of 2005, pursuant to the American Jobs Creation Act of 2004 ( AJCA ), we decided to repatriate earnings which had previously been permanently invested outside the United States. In the fourth quarter of 2005, we repatriated \$70.0 million of earnings to the US. The total tax charge associated with this repatriation was \$3.5 million, of which \$0.5 million represents state income taxes, net of federal benefit. In addition, we reduced our tax contingency reserve in 2006 and 2005 by \$0.4 million and \$6.2 million respectively as a result of the filing of our prior year s federal, state, and foreign tax returns and the closing of the statute of limitations in certain tax jurisdictions.

Effective January 1, 2007 we adopted FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes, an interpretation of FASB Statement No. 109 (FIN 48). FIN 48 clarifies the accounting for uncertainty in income taxes by requiring a tax position be recognized only when it is more likely than not that the tax position, based on its technical merits, will be sustained upon ultimate settlement with the applicable tax authority. The tax benefit to be recognized is the largest amount of tax benefit that is greater than fifty percent likely of being realized upon ultimate settlement with the applicable tax authority that has full knowledge of all relevant information. The cumulative effect of adopting FIN 48 has been recorded as an increase of \$4.8 million to retained earnings, and a decrease of \$1.1 million and \$5.9 million in goodwill and taxes payable respectively.

## **Electronics For Imaging, Inc.**

### **Notes to Consolidated Financial Statements (Continued)**

As of December 31, 2007 and January 1, 2007, the total amount of gross unrecognized benefits was \$33.4 million and \$25.6 million of which \$31.1 million and \$22.6 million would affect the effective tax rate, if recognized. Included in the December 31, 2007 and January 1, 2007 balances are \$2.3 million and \$3.0 million of unrecognized tax benefits arising from business combinations that, if recognized, would be recorded as an adjustment to goodwill and would not affect the effective tax rate. Over the next twelve months, our existing tax positions will continue to generate an increase in liabilities for unrecognized tax benefits. A reconciliation of the change in the gross unrecognized tax benefits from January 1, 2007 to December 31, 2007 is as follows (in millions):

|  | and | ral, State<br>Foreign<br>Tax | Inter | erued<br>est and<br>alties | Unre<br>Ince | Gross<br>ecognized<br>ome Tax<br>enefits |
|--|-----|------------------------------|-------|----------------------------|--------------|--|
| Balance at January 1, 2007                                   | \$  | 25.0                         | \$    | 0.6                        | \$           | 25.6                                     |
| Additions for tax positions of prior years                   |     |                              |       | 0.3                        |              | 0.3                                      |
| Additions for tax positions related to 2007                  |     | 9.8                          |       |                            |              | 9.8                                      |
| Reductions for tax positions of prior years                  |     | (1.6)                        |       |                            |              | (1.6)                                    |
| Settlements  |     |                              |       |                            |              |  |
| Reductions due to lapse of applicable statute of limitations |     | (0.7)                        |       |                            |              | (0.7)                                    |
| Balance at December 31, 2007                                 | \$  | 32.5                         | \$    | 0.9                        | \$           | 33.4                                     |

We recognize potential accrued interest and penalties related to unrecognized tax benefits in income tax expense. At December 31, 2007 and January 1, 2007, we have accrued \$1.5 million and \$0.9 million for potential payments of interest and penalties.

As of December 31, 2007 and January 1, 2007, the amount of net unrecognized benefits that would impact our effective tax rate if recognized was \$31.1 million and \$22.6 million respectively, offset by a deferred tax charge of \$2.9 million and \$2.2 million related to the federal tax effect of state taxes for the same periods. We were subject to examination by both the US federal and state tax jurisdictions for the 2002-2006 tax years and the Netherlands for 2005-2006 tax years. We are currently under examination by the Internal Revenue Service for the 2002 through 2004 tax years. It is reasonably possible that the audit for the years 2002 to 2004 will conclude in 2008. Although the timing and outcome of tax settlements are uncertain, it is reasonably possible a reduction in the unrecognized tax benefits may occur in the range of \$5.5 to \$7.2 million. \$2.5 to \$3.5 million of the reduction in unrecognized tax benefits, if settled in our favor, would positively impact our effective tax rate, and be recognized as additional tax benefits in our income statement, with the residual adjustment decreasing deferred tax assets and cash. The reduction in unrecognized tax benefits relates primarily to intercompany cost allocations and the research and development credits.

# **Note 12: Employee Benefit Plans**

Equity Incentive Plans

As of December 31, 2007, we have 12 equity incentive plans. Since the approval by the Stockholders, on December 14, 2007, of our new 2007 Equity Incentive Award Plan, no awards may be granted under our 11 previously adopted equity incentive plans. As of December 31, 2007, 10 of these plans adopted prior to the 2007 Equity Incentive Award Plan continue to have outstanding awards.

84

### **Electronics For Imaging, Inc.**

### **Notes to Consolidated Financial Statements (Continued)**

Our primary equity incentive plans are summarized as follows:

#### 2007 Stock Plan

In December 2007, our stockholders approved the Electronics for Imaging, Inc. 2007 Equity Incentive Award Plan (the 2007 Plan ) and the reservation of an aggregate of 3,300,000 shares of the Company s Common Stock for issuance pursuant to the 2007 Plan. The 2007 Plan provides for grants of stock options (both incentive stock options and nonqualified stock options), restricted stock, stock appreciation rights, performance shares, performance stock units, dividend equivalents, stock payments, deferred stock, restricted stock units and performance-based awards. Options and awards generally vest over a period of three to four years from the date of grant and generally expire seven to ten years from the date of the grant. The terms of the 2007 Plan provide that an option price shall not be less than 100% of fair market value on the date of the grant. The Board of Directors may grant a stock bonus or stock unit award under the 2007 Plan in lieu of all or a portion of any cash bonus that a participant would have otherwise received for the related performance period.

The shares of Common Stock covered by the 2007 Plan may be treasury shares, authorized but unissued shares, or shares purchased in the open market. If an award under the 2007 Plan is forfeited (including a reimbursement of an unvested award upon a participant s termination of employment at a price equal to the par value of the Common Stock subject to the award) or expired, any shares of Common Stock subject to the award may be used again for new grants under the 2007 Plan.

The 2007 Plan is administered by a committee, which may be the Company s Board of Directors or a committee appointed by the Board of Directors (the Committee). The Committee has the exclusive authority to administer the 2007 Plan, including the power to (i) designate participants under the 2007 Plan, (ii) determine the types of awards granted to participants under the 2007 Plan, the number of such awards, and the number of shares of Common Stock of the Company subject to such awards, (iii) determine and interpret the terms and conditions of any awards under the 2007 Plan, including the vesting schedule, exercise price, whether to settle, or accept the payment of any exercise price, in cash, Common Stock, other awards or other property, and whether an award may be cancelled, forfeited or surrendered, (iv) prescribe the form of each award agreement, and (v) adopt rules for the administration, interpretation and application of the 2007 Plan. The Committee does not have the authority to accelerate the vesting or waive the forfeiture of any qualified performance-based awards.

Persons eligible to participate in the 2007 Plan include all employees, Directors and consultants of the Company and its subsidiaries, as determined by the Committee. As of December 31, 2007, approximately 2,000 employees and 6 Directors were eligible to participate in the 2007 Plan.

As of December 31, 2007, there were 1.1 million shares outstanding and 2.2 million shares available for grant under the 2007 Plan.

Since the adoption by the Company of the 2007 Plan, no awards may be granted under our previously adopted plans, described below.

# 2004 Stock Plan

With the adoption of the 2007 Plan, no additional awards may be granted under the 2004 Stock Plan (the 2004 Plan ). Under the 2004 Plan, 8.4 million shares of common stock were authorized for issuance. This amount includes 0.1 million shares that were consolidated from the acquired Splash Plan, T/R Plan and Printcafe Plans on June 7, 2006. The terms of the 2004 Plan provide that an option price shall not be less than 100% of fair market value on the date of the grant. The vesting period for restricted stock must be at least (a) one (1) year in

85

### **Electronics For Imaging, Inc.**

## **Notes to Consolidated Financial Statements (Continued)**

the case of a restricted stock award subject to a vesting schedule based upon the achievement of specified performance goals by the participant or (b) three (3) years in the case of a restricted stock award absent such performance-based vesting. Under this plan, restricted stock and restricted stock unit awards may be granted that do not comply with the preceding minimum vesting requirement as long as the aggregate number of shares of common stock issued with respect to such non-conforming awards granted under this plan does not exceed 10% of the reserve. If any stock award shall for any reason expire or otherwise terminate, in whole or in part, without having been exercised in full (or vested in the case of restricted stock and restricted stock units), the stock not acquired under such stock award shall revert to and again become available for issuance under the 2004 Plan. The 2004 Plan provides for accelerated vesting if there is a change in control (as defined in the 2004 Plan). The options and restricted stock awards generally vest over a 42 to 48 month period and expire from seven to ten years from the date of the grant. As of December 31, 2007, 2006 and 2005, there were 3.4 million, 3.9 million and 2.1 million shares, respectively, outstanding under the 2004 Plan.

### 1999 Stock Plan

With the adoption of the 2007 Plan, no additional awards may be granted under the 1999 Stock Plan (the 1999 Plan ). The 1999 Plan authorized 10.6 million shares of common stock for issuance. The terms of the 1999 Plan provide that an option price may not be less than 100% of fair market value and the purchase price under restricted stock purchase agreement may not be less than 50% of fair market value on the date of the grant. The Board of Directors or a committee designated by the Board of Directors has the authority to determine to whom options will be granted, the number of shares, the vesting period, the expiration date and the exercise price. The 1999 Plan provides for accelerated vesting if there is a change in control (as defined in the 1999 Plan). The options and restricted stock awards generally vest from two to four years and expire from seven to ten years from the date of the grant. As of December 31, 2007, 2006 and 2005, there were 3.3 million, 3.7 million and 5.3 million shares respectively, outstanding under the 1999 Plan.

## 1990 Stock Plan

The 1990 Stock Option Plan (the "1990 Plan") by its terms expired in June 2000 and no additional awards may be granted under this plan. In June 1990, the Company adopted the 1990 Plan, which, as amended, provided for the issuance of incentive and nonqualified stock options to our employees, directors and non-employees. The Company reserved 13.2 million shares of common stock for issuance under the 1990 Plan. The terms of the 1990 Plan required that incentive stock options be granted with an exercise price of no less than the fair market value on the date of the grant. The original terms of the 1990 Plan provided that the exercise price of nonqualified stock options could not be less than 85% of the fair market value on the date of the grant. On May 4, 1995, the 1990 Plan was amended to provide that the Company would not grant options at less than 100% of the fair market value of the Company's common stock on the date of the grant. Generally, the options vested over a four year period. The 1990 Plan allows the Company to buy out an option grant for a payment in cash or shares, an option previously granted based on terms and conditions as established by the Company at the time such offer is made. The 1990 Plan provides for accelerated vesting if there is a change in control (as defined in the 1990 Plan). The options are exercisable at times and increments as specified by the Board of Directors, and expire not more than 10 years from date of grant. All options available under the 1990 Plan have been issued. Any shares (plus any shares that might in the future be returned to the 1990 Plan as a result of cancellations) that remained available for future grants under the 1990 Plan have been cancelled. As of December 31, 2007, 2006 and 2005, there were approximately 1.3 million, 1.8 million, and 2.2 million shares, respectively, outstanding under the 1990 Plan.

86

### **Electronics For Imaging, Inc.**

## **Notes to Consolidated Financial Statements (Continued)**

#### Acquired Stock Plans

In connection with our acquisition of Splash Technology Holdings, Inc., T/R Systems, Inc, Print Café and Management Graphics, Inc, we assumed their stock incentive plans. On June 7, 2006, 0.1 million shares that were available for grant under these acquired stock plans were consolidated under the 2004 Plan. As of December 31, 2007, there were 0.3 million options outstanding under these acquired stock plans.

2000 Employee Stock Purchase Plan

In May 2000, our Board of Directors adopted the 2000 Employee Stock Purchase Plan (the "ESPP"), which became effective on August 1, 2000 and reserved 0.4 million shares of common stock for issuance under the ESPP. The ESPP, as amended, has an automatic share increase feature pursuant to which the shares reserved under the ESPP will automatically increase on the first trading day in January of each year, beginning with calendar year 2006 and continuing through calendar year 2012. The amount of increase is equal to three quarters of one percent (0.75%) of the total number of shares of common stock outstanding on the last trading day of December in the immediately preceding calendar year but in no event shall any such increase exceed 2.5 million shares annually. As of December 31, 2007, 2.4 million shares of the Company's stock have been reserved for issuance under the ESPP.

The ESPP is qualified under Section 423 of the Internal Revenue Code. Eligible employees may contribute from one percent to ten percent of their base compensation not to exceed ten percent of the employee's earnings. Employees are not able to purchase more than the number of shares having a value greater than \$25,000 in any calendar year, as measured at the beginning of the offering period under the ESPP. The purchase price shall be the lesser of 85% of the fair market value of the stock, either on the offering date or on the purchase date. The offering period shall not exceed 27 months beginning with the offering date. The ESPP provided for offerings of 4 consecutive, overlapping 6-month offering periods, with a new offering period commencing on the first trading day on or after February 1 and August 1 of each year.

The ESPP was suspended effective November 9, 2006 as a result of the Company not being able to timely file its Quarterly Report on Form 10-Q for the quarter ended September 30, 2006 and remained suspended through the fourth quarter of 2007, when we became current in our filings with the SEC. For all participants that did not withdraw from the plan, contributions made through that date were being held to be applied towards the first purchase date subsequent to the reinstatement of the plan. We returned all amounts for participants with an offering period that exceeded 22 months from the beginning of the offering date. We resumed this plan in the fourth quarter of 2007. No shares were issued under the ESPP in 2007. In 2006 and 2005, 0.4 million and 0.4 million shares were issued under the ESPP at an average purchase price of \$14.75 and \$14.39, respectively. As of December 31, 2007, there was \$0.8 million of total unrecognized compensation cost related to share-based compensation arrangements granted under the ESPP. That cost is expected to be recognized over a period of 1.3 years. At December 31, 2007, 2006 and 2005, there were 0.4 million, 0.1 million and 0.5 million shares, respectively, available for issuance under the ESPP.

Valuation and Expense Information under SFAS 123(R)

Effective January 1, 2006, we adopted SFAS 123(R), which requires the measurement and recognition of compensation expense for all equity awards made to our employees and directors, including employee stock options, restricted stock and employee stock purchases related to all stock-based compensation plans based on estimated fair values.

87

## **Electronics For Imaging, Inc.**

### **Notes to Consolidated Financial Statements (Continued)**

We use the Black-Scholes-Merton model ( BSM ) to value stock-based compensation for all equity awards except market based awards. Market based awards are valued using a Monte Carlo valuation model. The BSM model is the same model which was previously used in preparing our pro forma disclosure required under SFAS 123.

The BSM model determines the fair value of share-based payment awards based on the stock price on the date of grant and is affected by assumptions regarding a number of highly complex and subjective variables. These variables include, but are not limited to EFI s expected stock price volatility over the term of the awards and actual and projected employee stock option exercise behaviors. Option-pricing models were developed for use in estimating the value of traded options that have no vesting or hedging restrictions and are fully transferable. Because our employee stock options and awards have certain characteristics that are significantly different from traded options, and because changes in the subjective assumptions can materially affect the estimated value, in management s opinion, the existing valuation models may not provide an accurate measure of the fair value of EFI s employee stock options. Although the fair value of employee stock options is determined in accordance with SFAS 123(R) and SEC Staff Accounting Bulletin No. 107 (SAB 107) using an option-pricing model, the value may not be indicative of the fair value observed in a willing buyer/willing seller market transaction.

The following table summarizes stock-based compensation expense based on the aforementioned valuation models related to employee stock options, employee stock purchases and restricted stock under SFAS 123(R) for the years ended December 31, 2007 and 2006:

| (in thousands)                                     | 2007      | 2006      |
|--|-----------|-----------|
| Stock-based compensation expense by type of award: |           |           |
| Employee stock options                             | \$ 8,270  | \$ 10,727 |
| Restricted stock units and nonvested shares        | 14,834    | 12,271    |
| Employee stock purchase plan                       | 1,426     | 748       |
| Total stock-based compensation                     | 24,530    | 23,746    |
| Tax effect on stock-based compensation             | (8,891)   | (7,064)   |
| Net effect on net income/loss                      | \$ 15,639 | \$ 16,682 |

# Stock Options and ESPP Shares

Our determination of fair value of share-based payment awards on the date of grant using an option-pricing model is affected by various assumptions including volatility, expected term and interest rates. Expected volatility is based on the historical volatility of our stock over a preceding period commensurate with the expected term of the option. Subsequent to the adoption of SFAS 123(R), we utilize the simplified method described in SAB 107 to determine the expected term of our options. Using this method, the expected term is estimated by taking the weighted average of the vesting term and the contractual term of the option. The risk-free interest rate for the expected term of the option is based on the U.S. Treasury yield curve in effect at the time of grant. Expected dividend yield was not considered in the option pricing formula since we do not pay dividends and have no current plans to do so in the future.

### **Electronics For Imaging, Inc.**

### **Notes to Consolidated Financial Statements (Continued)**

The estimated per share weighted average fair value of options and ESPP shares granted and the assumptions used to determine fair value are shown below for the periods indicated:

|  | Stock option plans for the years ended December 31, |          |         |              | mployee Stock Puro<br>the years ended Do |             |
|--|---|----------|---------|--------------|--|-------------|
| Black Scholes assumptions and fair value | 2007  | 2006     | 2005    | $2007^{(1)}$ | 2006                                     | 2005        |
| Weighted average fair value per share    | \$ 9.11   | \$ 10.30 | \$ 5.83 | N/A          | \$ 6.13                                  | \$ 6.48     |
| Expected volatility                      | 35%   | 39%      | 44%     | N/A          | 28% - 38%                                | 25% - 46%   |
| Risk-free interest rate                  | 4.5%  | 4.8%     | 3.9%    | N/A          | 4.7% - 5.2%                              | 2.8% - 4.0% |
| Expected term (in years)                 | 4.6   | 4.6      | 3.1     | N/A          | 0.5-2.0                                  | 0.5-2.0     |

# (1) No shares were issued under the ESPP in 2007. Restricted Stock Units and Nonvested Shares of Restricted Stock

The restricted stock units and nonvested shares of restricted stock generally vest over a service period of three to four years. The compensation expense incurred for these service awards is based on the closing market price of EFI s stock on the date of grant and is amortized on an accelerated basis over the requisite service period. The weighted average fair value of restricted stock units granted during the years ended December 31, 2007 and 2006 was \$22.16 and \$22.13, respectively. No restricted stock units were granted during 2005. The weighted average fair value of nonvested shares of restricted stock granted during the years ended December 31, 2006 and 2005 was \$27.41 and \$17.42, respectively. No nonvested shares of restricted stock were granted during 2007.

On November 9, 2006, 196,250 shares of market based restricted stock units were granted to certain employees. These restricted stock units become fully vested based on achievement of a closing per share market price of \$38.00. If the market price of EFI stock does not reach \$38.00 prior to November 9, 2013, these shares will become fully vested on November 9, 2013 assuming continued employment until that date. We have estimated the aggregate fair value of these awards at approximately \$4.5 million which is being amortized and recorded as compensation expense over a derived service period of 3.6 years. The derived service period was calculated using a Monte Carlo Valuation model based on our assumptions which included a risk-free interest rate of 4.7%, expected volatility of a five year look-back of 39% and expected volatility of a seven year look-back of 53%.

#### Tender Offer

Based on the independent investigation of our historical stock option granting practices conducted by the Special Committee of our Board of Directors, we determined that certain compensatory stock options were granted with an exercise price lower than the fair market value of our common stock on the date of grant. Any such stock options which had not vested prior to January 1, 2005, absent amendment, would be subject to substantial additional taxes under Section 409A of the Internal Revenue Code and analogous state laws. On October 23, 2007, we filed a Tender Offer Statement on Schedule TO with the SEC with respect to stock options which were determined to have been granted with a below fair market value exercise price. The terms of the tender offer provide that each eligible stock option tendered will be amended to increase the exercise price to the fair market value of our common stock on the grant date determined in the independent investigation in exchange for a cash bonus in an amount equal to the aggregate exercise price increase for such stock option payable in January 2008, less applicable tax withholding. The tender offer expired on November 30, 2007. We accepted for amendment eligible options to purchase 482,380 shares of our common stock and made cash payments, in January 2008, to employees that held eligible options accepted for amendment in the aggregate amount of \$283,514, less applicable tax withholding, to compensate them for the increased exercise prices per share of their amended eligible options, in each case, in accordance with the terms of the tender offer.

89

# **Electronics For Imaging, Inc.**

# Notes to Consolidated Financial Statements (Continued)

Stock Option Activity

The following table summarizes option activity under our stock plans (shares and aggregate intrinsic value in thousands):

|  | Shares  | Weighted<br>average<br>exercise<br>price | Weighted<br>average<br>remaining<br>contractual<br>term | Aggregate<br>intrinsic<br>value |
|--|---------|--|---|---------------------------------|
| Options outstanding at December 31, 2004                 | 9,747   | \$ 24.81                                 | (years)   | value                           |
| Options granted  | 3,140   | \$ 17.32                                 |   |                                 |
| Options exercised  | (1,709) | \$ 17.36                                 |   |                                 |
| Options forfeited or expired                             | (1,061) | \$ 26.20                                 |   |                                 |
|  |         |  |   |                                 |
| Options outstanding at December 31, 2005                 | 10,117  | \$ 23.60                                 |   |                                 |
|  |         |  |   |                                 |
| Options granted  | 965     | \$ 25.61                                 |   |                                 |
| Options exercised  | (1,994) | \$ 18.00                                 |   |                                 |
| Options forfeited or expired                             | (707)   | \$ 26.52                                 |   |                                 |
|  |         |  |   |                                 |
| Options outstanding at December 31, 2006                 | 8,381   | \$ 24.90                                 |   |                                 |
|  |         |  |   |                                 |
| Options granted  | 423     | \$ 24.62                                 |   |                                 |
| Options exercised  | (335)   | \$ 17.30                                 |   |                                 |
| Options forfeited or expired                             | (956)   | \$ 33.19                                 |   |                                 |
|  |         |  |   |                                 |
| Options outstanding at December 31, 2007                 | 7,513   | \$ 24.19                                 | 3.2   | \$ 20,052                       |
|  |         |  |   |                                 |
| Options vested and expected to vest at December 31, 2007 | 7,233   | \$ 24.24                                 | 3.1   | \$ 19,628                       |
|  |         |  |   |                                 |
| Options exercisable at December 31, 2007                 | 6,297   | \$ 24.54                                 | 2.7   | \$ 17,857                       |
|  |         |  |   |                                 |

Aggregate intrinsic value was calculated as the difference between the closing price of our common stock on the last trading day of the fiscal period and the exercise price of the underlying awards for the options that were in the money at December 31, 2007. The total intrinsic value of options exercised, determined as of the date of option exercise, was \$1.7 million, \$16.6 million and \$12.0 million for the years ended December 31, 2007, 2006, and 2005, respectively. There was \$4.4 million of total unrecognized compensation cost related to stock options expected to vest as of December 31, 2007. That cost is expected to be recognized over a weighted average period of one year.

# **Electronics For Imaging, Inc.**

# **Notes to Consolidated Financial Statements (Continued)**

The following table summarizes information about stock options outstanding and exercisable as of December 31, 2007 (shares in thousands):

|                          |        | Options outstand<br>Weighted<br>average     | ing                                      | Options | Options exercisable                      |  |
|--------------------------|--------|---|--|---------|--|--|
| Range of exercise prices | Shares | remaining<br>contractual<br>term<br>(years) | Weighted<br>average<br>exercise<br>price | Shares  | Weighted<br>average<br>exercise<br>price |  |
| \$10.61 to \$16.42       | 1,395  | 3.3   | \$ 15.37                                 | 1,182   | \$ 15.21                                 |  |
| \$16.50 to \$18.93       | 1,367  | 3.9   | 17.40                                    | 1,214   | 17.35                                    |  |
| \$18.96 to \$21.50       | 1,283  | 2.8   | 20.11                                    | 1,235   | 20.09                                    |  |
| \$21.51 to \$25.28       | 1,286  | 3.7   | 23.24                                    | 913     | 23.38                                    |  |
| \$25.30 to \$33.81       | 1,832  | 2.7   | 30.27                                    | 1,403   | 31.29                                    |  |
| \$34.50 and over         | 350    | 1.7   | 72.59                                    | 350     | 72.59                                    |  |
|                          | 7,513  | 3.2   | \$ 24.19                                 | 6,297   | \$ 24.54                                 |  |

Restricted Stock Units and Nonvested Shares of Restricted Stock

Restricted stock units and nonvested shares of restricted stock were awarded to employees under our equity incentive plans. Nonvested shares of restricted stock have the same voting rights as other common stock and are considered to be currently issued and outstanding. Restricted stock units do not have the voting rights of common stock, and the shares underlying the restricted stock units are not considered issued and outstanding. A summary of the status of restricted stock units and nonvested shares of restricted stock as of December 31, 2007, and changes during the year ended December 31, 2007, is presented below:

|                                |                |                        |            | Nonvested Share |              | ricted     |
|--------------------------------|----------------|------------------------|------------|-----------------|--------------|------------|
|                                | Restricted S   | Restricted Stock Units |            |                 | :k           |            |
|                                |                | W                      | eighted    |                 | $\mathbf{W}$ | eighted    |
|                                | Shares         |                        | age grant  | Shares          |              | age grant  |
|                                | (in thousands) | date                   | fair value | (in thousands)  | date         | fair value |
| Nonvested at January 1, 2007   | 1,317          | \$                     | 22.07      | 711             | \$           | 24.20      |
| Awarded                        | 985            | \$                     | 22.16      |                 |              |            |
| Vested                         | (270)          | \$                     | 22.03      | (301)           | \$           | 24.01      |
| Forfeited                      | (152)          | \$                     | 22.31      | (74)            | \$           | 24.92      |
| Nonvested at December 31, 2007 | 1,880          | \$                     | 22.10      | 336             | \$           | 24.21      |

# Restricted Stock Units

The fair value of restricted stock units that vested during 2007, determined as of the vesting date, was \$7.4 million. No restricted stock units vested during 2006 or 2005. The aggregate intrinsic value of restricted stock units vested and expected to vest at December 31, 2007 was \$30.8 million, calculated as the closing price per share of our common stock on the last trading day of the fiscal period multiplied by 1.4 million of restricted stock units vested and expected to vest at December 31, 2007. There was approximately \$24.5 million of unrecognized compensation costs related to restricted stock units expected to vest as of December 31, 2007. That cost is expected to be recognized over a weighted average period of 1.8 years.

### **Electronics For Imaging, Inc.**

## **Notes to Consolidated Financial Statements (Continued)**

#### Nonvested Shares of Restricted Stock

The fair value of restricted stock vested, determined as of the vesting date, was \$7.1 million, \$3.9 million and \$0.7 million during the years ended December 31, 2007, 2006 and 2005, respectively. There was \$2.6 million of unrecognized compensation cost related to nonvested shares of restricted stock expected to vest as of December 31, 2007. That cost is expected to be recognized over a weighted average period of 1.1 years.

Employee 401(k) Plan

We sponsor a 401(k) Savings Plan (the 401(k) Plan ) to provide retirement and incidental benefits for our employees. Employees may contribute from 1% to 40% of their annual compensation to the 401(k) Plan, limited to a maximum annual amount as set periodically by the Internal Revenue Service (IRS). We currently match 50% of the employee contributions, up to a maximum of the first 4% of the employee s compensation contributed to the plan, subject to IRS limitations. All matching contributions vest over four years starting with the hire date of the individual employee. Our matching contributions to the 401(k) Plan totaled \$2.0 million in 2007, \$1.8 million in 2006 and, \$1.6 million in 2005. The employees and our contributions are cash contributions invested in mutual funds managed by an independent fund manager, or in self-directed retirement plans. The fund manager or the employee may invest in our common stock at their discretion.

# Note 13: Information Concerning Business Segments and Major Customers

Information about Products and Services

We operate in a single industry segment, technology for high-quality printing in short production runs. In accordance with SFAS 131, Disclosures About Segments of an Enterprise and Related Information, our operating decision-makers have been identified as our executive officers, who review the operating results to make decisions about allocating resources and assessing performance for the entire Company. We do not have separate operating segments for which discrete financial statements are prepared. Our management makes operating decisions and assesses performance primarily based on the marketplace acceptance of our products, which is typically measured by revenues.

The following is a breakdown of revenues by product category for the years ended December 31, 2007, 2006 and 2005:

|   | For the y  | For the years ended December 31, |            |  |  |  |
|---|------------|----------------------------------|------------|--|--|--|
| (in thousands)                          | 2007       | 2006                             | 2005       |  |  |  |
| Controllers                             | \$ 305,850 | \$ 306,688                       | \$ 310,213 |  |  |  |
| Inkjet Products                         | 229,253    | 180,203                          | 85,530     |  |  |  |
| Advanced Professional Printing Software | 85,483     | 77,720                           | 71,374     |  |  |  |
|   |            |                                  |            |  |  |  |
| Total Revenue                           | \$ 620,586 | \$ 564,611                       | \$ 467,117 |  |  |  |

Information about Geographic Areas

Our sales originate in the United States, The Netherlands, Germany and Japan. Shipments to some of our OEM customers are made to centralized purchasing and manufacturing locations, which in turn sell through to other locations. As a result of these factors, we believe that sales to certain geographic locations might be higher or lower, as the ultimate destinations are difficult to ascertain.

# **Electronics For Imaging, Inc.**

## **Notes to Consolidated Financial Statements (Continued)**

The following is a breakdown of revenues by sales origin for the years ended December 31, 2007, 2006 and 2005, respectively:

|                                | For the y  | For the years ended December 31 |            |  |
|--------------------------------|------------|---------------------------------|------------|--|
| (in thousands)                 | 2007       | 2006                            | 2005       |  |
| Americas                       | \$ 327,232 | \$ 303,931                      | \$ 258,543 |  |
| Europe, Middle East and Africa | 216,308    | 175,037                         | 139,165    |  |
| Japan                          | 58,015     | 63,248                          | 47,125     |  |
| Other international locations  | 19,031     | 22,395                          | 22,284     |  |
| Total Revenue                  | \$ 620,586 | \$ 564,611                      | \$ 467,117 |  |

The following table presents our long-lived assets located outside the Americas, all of which are in the Europe, Middle East and Africa ("EMEA") region, as of December 31, 2007 and 2006:

|                        | Decen    | nber 31, |
|------------------------|----------|----------|
| (in thousands)         | 2007     | 2006     |
| Goodwill               | \$ 7,447 | \$ 6,849 |
| Intangible Assets, net | 2,006    | 2,723    |
|                        | \$ 9,453 | \$ 9,572 |

## Information about Major Customers

For the past three years we have had two major customers, Canon and Xerox, each with total revenues greater than 10%. These customers, in order of magnitude, accounted for approximately 16% and 15% of revenues in 2007, approximately 19% and 15% of revenue in 2006, and approximately 22% and 11% of revenue in 2005. A third customer, Konica Minolta accounted for approximately 11% and 17% of revenue in 2005. One customer, Xerox, had an accounts receivable balance greater than 10% of our total accounts receivable balance, accounting for 12% and 15% of our total accounts receivable balance as of December 31, 2007 and 2006, respectively.

# **Note 14: Subsequent Events**

In January 2008, we announced a restructuring plan in order to better align our costs with revenue levels. In 2008, we expect to reduce our worldwide headcount by approximately 100 employees and incur severance costs of approximately \$4.5 million.

# SUPPLEMENTARY DATA

# **Unaudited Quarterly Consolidated Financial Information**

The following table presents our operating results for each of the eight quarters in the two-year period ended December 31, 2007. The information for each of these quarters is unaudited but has been prepared on the same basis as the audited consolidated financial statements appearing elsewhere in this Annual Report. In the opinion of management, all necessary adjustments (consisting only of normal recurring adjustments) have been included to state fairly the unaudited quarterly results when read in conjunction with our audited consolidated financial statements and the notes thereto appearing in this Annual Report. These operating results are not necessarily indicative of the results for any future period (in thousands, except per share amounts).

|   |        | 2007   |            |      |         |      |         |
|---|--------|--------|------------|------|---------|------|---------|
|   | Ç      | 21     | Q2         |      | Q3      |      | Q4      |
| Revenue                                     | \$ 147 | 7,831  | \$ 162,441 | \$ 1 | 158,295 | \$ 1 | 52,019  |
| Gross profit                                | 88     | 8,341  | 95,729     |      | 92,206  |      | 84,610  |
| (Loss) income from operations               | (.)    | 3,926) | 2,169      |      | 756     |      | (1,230) |
| Net income                                  | 2      | 2,135  | 9,606      |      | 8,107   |      | 6,995   |
| Net income for dilution calculation         | 2      | 2,135  | 10,356     |      | 8,857   |      | 7,745   |
| Net income per basic common share           | \$     | 0.04   | \$ 0.17    | \$   | 0.14    | \$   | 0.13    |
| Net income per diluted common share         | \$     | 0.04   | \$ 0.15    | \$   | 0.13    | \$   | 0.12    |
| In-process research and development charges | \$     |        | \$         | \$   |         | \$   |         |

|   | 2006 |        |      |        |      |          |      |         |
|---|------|--------|------|--------|------|----------|------|---------|
|   |      | Q1     |      | Q2     |      | Q3       |      | Q4      |
| Revenue                                     | \$ 1 | 35,649 | \$ 1 | 37,338 | \$ 1 | 38,212   | \$ 1 | 53,412  |
| Gross profit                                |      | 81,607 |      | 82,528 |      | 82,176   |      | 88,859  |
| (Loss) income from operations               |      | 11,308 |      | 5,554  |      | 4,905    |      | (6,206) |
| Net (loss) income                           |      | 12,392 |      | 11,660 | (    | (27,728) |      | 3,493   |
| Net (loss) income for dilution calculation  |      | 13,142 |      | 12,410 | (    | (27,728) |      | 3,493   |
| Net (loss) income per basic common share    | \$   | 0.22   | \$   | 0.20   | \$   | (0.49)   | \$   | 0.06    |
| Net (loss) income per diluted common share  | \$   | 0.19   | \$   | 0.18   | \$   | (0.49)   | \$   | 0.06    |
| In-process research and development charges | \$   |        | \$   |        | \$   |          | \$   | 8,500   |

94

# Item 9: Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

None.

### **Item 9A: Controls and Procedures**

### **Evaluation of Disclosure Controls and Procedures**

We maintain disclosure controls and procedures, as such term is defined in Rule 13a-15(e) under the Securities Exchange Act of 1934 (the Exchange Act ), that are designed to ensure that information required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized, and reported within the time periods specified in Securities and Exchange Commission rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. Our management, including the Chief Executive Officer and Chief Financial Officer, is engaged in a comprehensive effort to review, evaluate and improve our controls; however, management does not expect that our disclosure controls will prevent all errors and all fraud. A control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that the control system s objectives are met. Additionally, in designing disclosure controls and procedures, our management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible disclosure controls and procedures. The design of any disclosure controls and procedures also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions.

Based on their evaluation as of the end of the period covered by this Annual Report on Form 10-K, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures were effective.

#### Management s Report on Internal Control over Financial Reporting

Our management is responsible for establishing and maintaining adequate internal control over financial reporting as defined in Rule 13a-15(f) of the Securities Exchange Act of 1934. Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

We assessed the effectiveness of the company s internal control over financial reporting as of December 31, 2007. In making this assessment, we used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in Internal Control Integrated Framework.

Based on our assessment using those criteria, we concluded that our internal control over financial reporting was effective as of December 31,

PricewaterhouseCoopers LLP, an independent registered public accounting firm, has audited the effectiveness of our internal control over financial reporting as of December 31, 2007, as stated in their report included in this Annual Report on Form 10-K.

# **Changes in Internal Control over Financial Reporting**

There was no change in our internal control over financial reporting that occurred during the quarter ended December 31, 2007 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

# **Item 9B: Other Information**

None.

# **PART III**

# **Item 10: Directors, Executive Officers and Corporate Governance**

Information regarding our directors is incorporated by reference from the information contained under the caption Election of Directors in our Proxy Statement for our 2008 Annual Meeting of Stockholders (the 2008 Proxy Statement). Information regarding our current executive officers is incorporated by reference from information contained under the caption Executive Officers in our 2008 Proxy Statement. Information regarding Section 16 reporting compliance is incorporated by reference from information contained under the caption Section 16(a) Beneficial Ownership Reporting Compliance in our 2008 Proxy Statement. Information regarding the audit committee of our board of directors and information regarding an audit committee financial expert is incorporated by reference from information contained under the caption Meetings and Committees of the Board of Directors in our 2008 Proxy Statement. Information regarding our code of ethics is incorporated by reference from information contained under the caption Meetings and Committees of the Board of Directors in our 2008 Proxy Statement. Information regarding our implementation of procedures for stockholder nominations to our board of is incorporated by reference from information contained under the caption Meetings and Committees of the Board of Directors in our 2008 Proxy Statement.

# **Item 11: Executive Compensation**

The information required by this item is incorporated by reference from the information contained under the captions Compensation Discussion and Analysis and Executive Compensation in our 2008 Proxy Statement.

# Item 12: Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

Other than information regarding securities authorized for issuance under equity compensation plans, which is set forth below, the information required by this item is incorporated by reference from the information contained under the caption Security Ownership in our 2008 Proxy Statement.

## Securities Authorized for Issuance Under Equity Compensation Plans

The following table sets forth information as of December 31, 2007 concerning securities that are authorized under equity compensation plans.

| Plan category  | Weighted-ave exercise pri Number of securities to of be issued upon exercise outstanding op of outstanding options, warrants an warrants and rights rights |    | cise price<br>of<br>ding options,<br>cants and | future issuance under equity compensation |  |  |
|--|--|----|--|---|--|--|
| Equity compensation plans approved by stockholders     | 9,392,521(1)   | \$ | 23.77  | 2,602,429(2)                              |  |  |
| Equity compensation plans not approved by stockholders | , , ,  |    |  |   |  |  |
| Total  | 9,392,521  | \$ | 23.77  | 2,602,429                                 |  |  |

<sup>(1)</sup> Includes options outstanding as of December 31, 2007, representing 97,899 shares with an average exercise price of \$135.17 per share, that were assumed in connection with business combinations.

96

<sup>(2)</sup> Includes 2,195,398 shares available under our 2007 Equity Incentive Award Plan and 407,031 shares available under our 2000 Employee Stock Purchase Plan

# Item 13: Certain Relationships and Related Transactions, and Director Independence

The information required by this item is incorporated by reference from the information contained under the caption Certain Relationships and Related Transactions, and Director Independence in our 2008 Proxy Statement.

# **Item 14: Principal Accountant Fees and Services**

The information required by this item is incorporated by reference from the information contained under the caption Principal Accountant Fees and Services in our 2008 Proxy Statement.

97

# **PART IV**

# Item 15: Exhibits, Financial Statement Schedules and Reports on Form 10-K

# (a) Documents Filed as Part of this Report

# (1) Index to Financial Statements

The Financial Statements required by this item are submitted in Item 8 of this report as follows:

|   | Page |
|---|------|
| Report of Independent Registered Public Accounting Firm   | 54   |
| Consolidated Balance Sheets as of December 31, 2007 and 2006  | 55   |
| Consolidated Statements of Operations for the Years Ended December 31, 2007, 2006 and 2005          | 56   |
| Consolidated Statements of Stockholders Equity for the Years Ended December 31, 2007, 2006 and 2005 | 57   |
| Consolidated Statements of Cash Flows for the Years Ended December 31, 2007, 2006 and 2005          | 58   |
| Notes to Consolidated Financial Statements  | 59   |

# (2) Financial Statement Schedule

# Schedule II Valuation and Qualifying Accounts

102

(All other schedules are omitted because of the absence of conditions under which they are required or because the necessary information is provided in the consolidated financial statements or notes thereto in Item 8 of this report.)

# (3) Exhibits

| Exhibit<br>No.<br>2.1 | Description Agreement and Plan of Merger, dated as of August 30, 2000, by and among the Company, Vancouver Acquisition Corp. and Splash Technology Holdings, Inc. (1)   |
|-----------------------|---|
| 2.2                   | Amendment No. 1, dated as of October 19, 2000, to the Agreement and Plan of Merger, dated as of August 30, 2000, by and among the Company, Vancouver Acquisition Corp. and Splash Technology Holdings, Inc. (2) |
| 2.3                   | Agreement and Plan of Merger and Reorganization, dated as of July 14, 1999, among the Company, Redwood Acquisition Corp. and Management Graphics, Inc. (3)  |
| 2.4                   | Agreement and Plan of Merger, dated as of February 26, 2003 by and among the Company, Strategic Value Engineering, Inc. and Printcafe Software, Inc. (4)  |
| 2.5                   | Merger Agreement, dated as of April 14, 2005 by and among the Company, VUTEk, Inc. and EFI Merger Sub, Inc. (5)   |
| 2.6+                  | Amended and Restated Equity Purchase Agreement dated October 31, 2006 among Electronics for Imaging, Inc., Electronics for Imaging, International, Jetrion, LLC and Flint Group North America Corporation (6)   |
| 3.1                   | Amended and Restated Certificate of Incorporation (7)   |
| 3.2                   | By-laws as amended (8)  |

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# **Table of Contents**

| Exhibit<br>No.<br>3.3 | Description Certificate of Amendment of By-laws (9)   |
|-----------------------|---|
| 3.4                   | Certificate of Amendment of By-laws (10)  |
| 4.2                   | Specimen Common Stock certificate of the Company (8)  |
| 4.3                   | Indenture dated as of June 4, 2003 between the Company and U.S. Bank National Association, as Trustee, relating to convertible senior debentures due 2023 (11)                        |
| 4.4                   | Form of Convertible Senior Debenture due 2023 (Exhibit A to Indenture filed as Exhibit 4.3 above) (11)  |
| 4.5                   | Registration Rights Agreement, dated as of June 4, 2003, among the Company, UBS Warburg LLC, C.E. Unterberg Towbin and Morgan Stanley Incorporated (11)                               |
| 10.1+                 | Agreement dated December 6, 2000, by and between Adobe Systems Incorporated and the Company (12)  |
| 10.2                  | 1990 Stock Plan of the Company (8)  |
| 10.3                  | Management Graphics, Inc. 1985 Nonqualified Stock Option Plan (13)  |
| 10.4                  | The 1999 Equity Incentive Plan as amended (14)  |
| 10.5                  | 2000 Employee Stock Purchase Plan as amended (14)   |
| 10.6                  | Splash Technology Holdings, Inc. 1996 Stock Option Plan as amended to date (15)   |
| 10.7                  | Prographics, Inc. 1999 Stock Option Plan (16)   |
| 10.8                  | Printcafe Software, Inc. 2000 Stock Incentive Plan (16)   |
| 10.9                  | Printcafe Software, Inc. 2002 Key Executive Stock Incentive Plan (16)   |
| 10.10                 | Printcafe Software, Inc. 2002 Employee Stock Incentive Plan (16)  |
| 10.11                 | T/R Systems, Inc. 1999 Stock Option Plan (17)   |
| 10.12                 | Electronics for Imaging, Inc. 2004 Equity Incentive Plan (18)   |
| 10.13                 | Electronics For Imaging, Inc. 2007 Equity Incentive Award Plan (19)   |
| 10.14                 | Electronics For Imaging, Inc. 2007 Equity Incentive Award Plan Stock Option Grant Notice and Stock Option Agreement (20)  |
| 10.15                 | Electronics For Imaging, Inc. 2007 Equity Incentive Award Plan Restricted Stock Award Grant Notice and Restricted Stock Award Agreement (20)  |
| 10.16                 | Electronics For Imaging, Inc. 2007 Equity Incentive Award Plan Restricted Stock Unit Award Grant Notice and Restricted Stock Unit Award Agreement (20)                                |
| 10.17                 | Form of Indemnification Agreement (8)   |
| 10.18                 | Form of Indemnity Agreement (21)  |
| 10.19                 | Lease Financing of Properties Located in Foster City, California, dated as of July 16, 2004, among the Company, Société Générale Financial Corporation and Société Générale (22)      |
| 10.20                 | Lease Financing of Properties Located in Foster City, California, dated as of September 30, 2004, among the Company, Société Générale Financial Corporation and Société Générale (23) |

99

# Edgar Filing: ELECTRONICS FOR IMAGING INC - Form 10-K

### **Table of Contents**

| Exhibit<br>No.<br>10.21+ | Description OEM Distribution and License Agreement dated September 19, 2005 by and among Adobe Systems Incorporated, Adobe Systems Software Ireland Limited and the Company, as amended by Amendment No. 1 dated as of October 1, 2005 (24)   |
|--------------------------|---|
| 10.22+                   | Amendment No. 2 to OEM Distribution and License Agreement by and among Adobe Systems Incorporated, Adobe Systems Software Ireland Limited and the Company, effective as of October 1, 2005 (25)   |
| 10.23                    | Employment Agreement effective August 1, 2006, by and between Guy Gecht and the Company (26)  |
| 10.24                    | Employment Agreement effective August 1, 2006, by and between Fred Rosenzweig and the Company (26)  |
| 10.25                    | Employment Agreement effective August 1, 2006, by and between Joseph Cutts and the Company (26)   |
| 10.26                    | Employment Agreement effective August 1, 2006, by and between John Ritchie and the Company (26)   |
| 10.27+                   | Amendment No. 4 to OEM Distribution and License Agreement by and among Adobe Systems Incorporated, Adobe Systems Software Ireland Limited and the Company, effective as of January 1, 2006 (27)   |
| 12.1                     | Computation of Ratios of Earnings to Fixed Charges  |
| 21                       | List of Subsidiaries  |
| 23.1                     | Consent of Independent Registered Public Accounting Firm  |
| 24.1                     | Power of Attorney (see signature page)  |
| 31.1                     | Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002  |
| 31.2                     | Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002  |
| 32.1                     | Chief Executive Officer Certification pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and Chief Financial Officer Certification pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 |

- + The Company has received confidential treatment with respect to portions of these documents
- (1) Filed as exhibit (d) (1) to the Company s Schedule TO-T on September 14, 2000 and incorporated herein by reference.
- (2) Filed as exhibit (d) (5) to the Company s Schedule TO/A No. 3 on October 20, 2000 and incorporated herein by reference.
- (3) Filed as an exhibit to the Company's Report of Unscheduled Events on Form 8-K on September 8, 1999 (File No. 000-18805) and incorporated herein by reference.
- (4) Filed as exhibit 10 to Amendment No. 2 to the Schedule 13D filed on February 26, 2003 and incorporated herein by reference.
- (5) Filed as an exhibit to the Company s Current Report on Form 8-K filed on April 18, 2005 (File No. 000-18805) and incorporated herein by reference.
- (6) Filed as an exhibit to the Company s Current Report on Form 8-K filed on November 3, 2006 (File No. 000-18805) and incorporated herein by reference.
- (7) Filed as an exhibit to the Company's Registration Statement on Form S-1 (File No. 33-57382) and incorporated herein by reference.
- (8) Filed as an exhibit to the Company's Registration Statement on Form S-1 (No. 33-50966) and incorporated herein by reference.

100

# Edgar Filing: ELECTRONICS FOR IMAGING INC - Form 10-K

### **Table of Contents**

- (9) Filed as an exhibit to the Company s Current Report on Form 8-K filed on June 29, 2007 (File No. 000-18805) and incorporated herein by reference.
- (10) Filed as an exhibit to the Company s Current Report on Form 8-K filed on November 15, 2007 (File No. 000-18805) and incorporated herein by reference.
- (11) Filed as an exhibit to the Company s Quarterly Report on Form 10-Q for the quarter ended June 30, 2003 (File No. 000-18805) and incorporated herein by reference.
- (12) Filed as an exhibit to the Company s Annual Report on Form 10-K for the year ended December 31, 2000 (File No. 000-18805) and incorporated herein by reference.
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- (14) Filed as an exhibit to the Company s Registration Statement on Form S-8 on June 24, 2003 and incorporated herein by reference.
- (15) Filed as an exhibit to the Company s Quarterly Report on Form 10-Q for the quarter ended March 31, 2004 (File No. 000-18805) and incorporated herein by reference.
- (16) Filed as an exhibit to Printcafe Software, Inc. s Registration Statement on Form S-1 (File No. 333-82646) and incorporated herein by reference.
- (17) Filed as an exhibit to T/R Systems, Inc. s Registration Statement on Form S-1 (File No. 333-82646) and incorporated herein by reference.
- (18) Filed as an exhibit to the Company s Registration Statement on Form S-8 on June 16, 2004 and incorporated herein by reference.
- (19) Filed as Appendix B to the Company s Proxy Statement filed on November 14, 2007 (File No. 000-18805) and incorporated herein by reference.
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- (25) Filed as an exhibit to the Company s Quarterly Report on Form 10-Q for the quarter ended March 31, 2006 (File No. 18805) and incorporated herein by reference.
- (26) Filed as an exhibit to the Company s Current Report on Form 8-K filed on August 7, 2006 (File No. 000-18805) and incorporated herein by reference.
- (27) Filed as an exhibit to the Company s Quarterly Report on Form 10-Q for the quarter ended June 30, 2006 (File No. 18805) and incorporated herein by reference.

#### (b) List of Exhibits

See Item 15 (a).

(c) Consolidated Financial Statement Schedule II for the years ended December 31, 2007, 2006 and 2005.

101

# ELECTRONICS FOR IMAGING, INC.

# Schedule II

Valuation and Qualifying Accounts (in thousands)

| Description  | Balance at<br>beginning<br>of period | Charged to<br>revenue<br>and<br>expenses | Charged<br>to/(from)<br>other<br>accounts | Deductions | Balance at<br>end of<br>period |
|--|--------------------------------------|--|---|------------|--------------------------------|
| Year Ended December 31, 2007                                 |                                      |  |   |            |                                |
| Allowance for doubtful accounts and sales-related allowances | \$ 7,852                             | \$ 6,168                                 | \$  | \$ (5,867) | \$ 8,153                       |
| Year Ended December 31, 2006                                 |                                      |  |   |            |                                |
| Allowance for doubtful accounts and sales-related allowances | \$ 4,306                             | \$ 5,997                                 | \$ 489(1)                                 | \$ (2,940) | \$ 7,852                       |
| Year Ended December 31, 2005                                 |                                      |  |   |            |                                |
| Allowance for doubtful accounts and sales-related allowances | \$ 3,086                             | \$ 6,890                                 | \$ 43(2)                                  | \$ (5,713) | \$ 4,306                       |

<sup>(1)</sup> Adjustment to acquired bad debt allowance: Jetrion \$489

102

<sup>(2)</sup> Sales-related allowance \$43

#### **SIGNATURES**

Pursuant to the requirements of Sections 13 or 16(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

# ELECTRONICS FOR IMAGING, INC.

February 29, 2008

By:

/s/ Guy Gecht

Guy Gecht

Chief Executive Officer

# POWER OF ATTORNEY

KNOW ALL PERSONS BY THESE PRESENT, that each person whose signature appears below constitutes and appoints Guy Gecht and John Ritchie jointly and severally, his attorneys-in-fact, each with the power of substitution, for him in any and all capacities, to sign any amendments to the Form 10-K Annual Report and to file the same, with exhibits thereto and other documents in connection therewith, with the Securities and Exchange Commission, hereby ratifying and confirming all that each of said attorneys-in-fact, or his substitute or substitutes, may do or cause to be done by virtue thereof.

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

| Signature           | Title  | Date              |
|---------------------|--|-------------------|
| /s/ Guy Gecht       | Chief Executive Officer, Director (Principal Executive Officer)      | February 29, 2008 |
| Guy Gecht           |  |                   |
| /s/ Fred Rosenzweig | President, Director  | February 29, 2008 |
| Fred Rosenzweig     |  |                   |
| /s/ John Ritchie    | Chief Financial Officer (Principal Financial and Accounting Officer) | February 29, 2008 |
| John Ritchie        |  |                   |
| /s/ GILL COGAN      | Director   | February 29, 2008 |
| Gill Cogan          |  |                   |
| /s/ Dan Maydan      | Director   | February 29, 2008 |
| Dan Maydan          |  |                   |
| /s/ James S. Greene | Director   | February 29, 2008 |
| James S. Greene     |  |                   |
| /s/ Chris Paisley   | Director   | February 29, 2008 |
| Chris Paisley       |  |                   |

103

# **Exhibit Index**

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