

BALLANTYNE STRONG, INC.
Form 10-Q
November 09, 2011
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**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**

Washington, DC 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2011

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File Number: 1-13906

BALLANTYNE STRONG, INC.

(Exact Name of Registrant as Specified in Its Charter)

Delaware
(State or Other Jurisdiction of
Incorporation or Organization)

47-0587703
(IRS Employer
Identification Number)

4350 McKinley Street, Omaha, Nebraska
(Address of Principal Executive Offices)

68112
(Zip Code)

(402) 453-4444

(Registrant's telephone number, including area code:)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding twelve months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act (check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer
(Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Indicate the number of shares outstanding of each of the issuer's classes of common stock as of the latest practicable date:

Class	Outstanding as of November 4, 2011
Common Stock, \$.01, par value	14,511,840

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Table of Contents**PART I. Financial Information****Item 1. Condensed Consolidated Financial Statements****Ballantyne Strong, Inc. and Subsidiaries****Condensed Consolidated Balance Sheets****September 30, 2011 and December 31, 2010****(In thousands)****(Unaudited)**

	September 30, 2011	December 31, 2010
Assets		
Current assets:		
Cash and cash equivalents	\$ 22,444	\$ 22,250
Restricted cash	209	209
Accounts receivable (net of allowance for doubtful accounts of \$198 and \$306, respectively)	53,333	16,380
Unbilled receivables	502	7,057
Inventories:		
Finished goods, net	10,841	21,857
Work in process	576	432
Raw materials and components, net	5,637	5,651
Total inventories, net	17,054	27,940
Recoverable income taxes	285	5
Other current assets	5,563	5,571
Total current assets	99,390	79,412
Investment in joint venture	1,917	2,070
Property, plant and equipment (net of accumulated depreciation of \$10,041 and \$9,426, respectively)	10,871	9,750
Other non-current assets	2,446	723
Deferred income taxes	2,143	76
Total assets	\$ 116,767	\$ 92,031
Liabilities and Stockholders Equity		
Current liabilities:		
Accounts payable	\$ 40,549	\$ 30,751
Other accrued expenses	3,825	3,890
Customer deposits/deferred revenue	3,346	2,849
Income tax payable	3,693	1,521
Total current liabilities	51,413	39,011
Deferred revenue	3,584	
Other accrued expenses	702	643
Total liabilities	55,699	39,654
Commitments and contingencies		
Stockholders equity:		

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Preferred stock, par value \$.01 per share; Authorized 1,000 shares, none outstanding		
Common stock, par value \$.01 per share; Authorized 25,000 shares; issued 16,659 shares in 2011 and 16,453 shares in 2010	167	165
Additional paid-in capital	37,151	36,241
Accumulated other comprehensive income:		
Foreign currency translation	(593)	260
Minimum pension liability	80	80
Retained earnings	39,746	31,014
	76,551	67,760
Less 2,155 and 2,140 of common shares in treasury, at cost, respectively	(15,483)	(15,383)
Total stockholders' equity	61,068	52,377
Total liabilities and stockholders' equity	\$ 116,767	\$ 92,031

See accompanying notes to consolidated financial statements.

Table of Contents**Ballantyne Strong, Inc. and Subsidiaries****Condensed Consolidated Statements of Operations****Three and Nine Months Ended September 30, 2011 and 2010****(In thousands, except per share data)****(Unaudited)**

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
Net revenues	\$ 63,437	\$ 32,930	\$ 132,906	\$ 91,016
Cost of revenues	53,387	26,461	110,019	74,281
Gross profit	10,050	6,469	22,887	16,735
Selling and administrative expenses:				
Selling	933	726	2,924	2,280
Administrative	2,543	2,215	7,473	6,353
Total selling and administrative expenses	3,476	2,941	10,397	8,633
Gain on the sale/disposal/transfer of assets	13	7	36	178
Income from operations	6,587	3,535	12,526	8,280
Net interest expense	(12)	(8)	(38)	(10)
Equity in income (loss) of joint venture	207	(24)	(121)	802
Other income (expense), net	127	(79)	48	(106)
Income before income taxes	6,909	3,424	12,415	8,966
Income tax expense	(2,170)	(1,103)	(3,683)	(2,868)
Net earnings	\$ 4,739	\$ 2,321	\$ 8,732	\$ 6,098
Basic earnings per share	\$ 0.33	\$ 0.16	\$ 0.61	\$ 0.43
Diluted earnings per share	\$ 0.33	\$ 0.16	\$ 0.60	\$ 0.42
Weighted average shares outstanding:				
Basic	14,462	14,200	14,404	14,140
Diluted	14,488	14,418	14,483	14,363

See accompanying notes to consolidated financial statements.

Table of Contents**Ballantyne Strong, Inc. and Subsidiaries****Condensed Consolidated Statements of Cash Flows****Nine Months Ended September 30, 2011 and 2010****(In thousands)****(Unaudited)**

	Nine Months Ended September 30,	
	2011	2010
Cash flows from operating activities:		
Net earnings	\$ 8,732	\$ 6,098
Adjustments to reconcile net earnings to net cash provided by (used in) operating activities:		
Provision for doubtful accounts	(27)	62
Provision for obsolete inventory	(131)	169
Provision for warranty reserve	403	405
Depreciation of consignment inventory	137	318
Depreciation of property, plant and equipment	810	662
Amortization of intangibles	342	321
Equity in (income) loss of joint venture	121	(802)
Loss on forward contracts	353	104
Gain on sale/disposal/transfer of assets	(36)	(178)
Deferred income taxes	(1,878)	191
Share-based compensation expense	155	226
Excess tax benefits from share-based arrangements	(301)	(156)
Changes in assets and liabilities:		
Accounts receivable	(37,046)	(8,610)
Unbilled receivables	6,555	(2,064)
Inventories	10,983	(13,749)
Other assets	(2,514)	(2,347)
Accounts payable	9,889	16,500
Other accrued expenses	(765)	25
Customer deposits/Deferred revenue	498	1,356
Current income taxes	2,450	(51)
Deferred revenue	3,584	
Net cash provided by (used in) operating activities	2,314	(1,520)
Cash flows from investing activities:		
Return on investment from Joint Venture		888
Proceeds from sale of assets	47	28
Capital expenditures	(2,436)	(4,398)
Net cash used in investing activities	(2,389)	(3,482)
Cash flows from financing activities:		
Proceeds from exercise of stock options	177	359
Excess tax benefits from share-based compensation	301	157
Issuance of restricted stock	164	
Net cash provided by financing activities	642	516
Effect of exchange rate changes on cash and cash equivalents	(373)	64
Net increase (decrease) in cash and cash equivalents	194	(4,422)

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Cash and cash equivalents at beginning of year		22,250		23,589
Cash and cash equivalents at end of year	\$	22,444	\$	19,167

See accompanying notes to consolidated financial statements

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Ballantyne Strong, Inc. and Subsidiaries

Notes to the Condensed Consolidated Financial Statements

Three and Nine Months Ended September 30, 2011 and 2010

(Unaudited)

1. Nature of Operations

Ballantyne Strong Inc. (Ballantyne or the Company), a Delaware corporation, and its wholly owned subsidiaries Strong Westrex, Inc., Strong Technical Services, Inc., Strong / MDI Screen Systems, Inc., and the American West Beijing Trading Company, Ltd., design, develop, manufacture, service and distribute theatre and lighting systems. The Company s products are distributed to movie exhibition companies, sports arenas, auditoriums, amusement parks and special venues.

2. Summary of Significant Accounting Policies

Basis of Presentation and Principles of Consolidation

The condensed consolidated financial statements include the accounts of the Company and all majority owned subsidiaries. All significant intercompany balances and transactions have been eliminated in consolidation.

The condensed consolidated financial statements included in this report are presented in accordance with the requirements of Form 10-Q and consequently do not include all of the disclosures normally required by accounting principles generally accepted in the United States of America for annual reporting purposes or those made in the Company s Annual Report on Form 10-K. These condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company s Annual Report on Form 10-K for the fiscal year-ended December 31, 2010.

In the opinion of management, the unaudited condensed consolidated financial statements of the Company reflect all adjustments of a normal recurring nature necessary to present a fair statement of the financial position and the results of operations and cash flows for the respective interim periods. The results for interim periods are not necessarily indicative of trends or results expected for a full year.

Use of Management Estimates

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The preparation of condensed consolidated financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the condensed consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results and changes in facts and circumstances may alter such estimates and affect results of operations and financial position in future periods.

No changes were made to the Company's significant accounting policies disclosed in Note 2 of the Notes to the Consolidated Financial Statements in the Company's Annual Report on Form 10-K for the fiscal year ending December 31, 2010.

Recently Issued Accounting Pronouncements

In May 2011, the FASB issued ASU No. 2011-04, *Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRSs*, which requires the categorization by level for items that are only required to be disclosed at fair value and information about transfers between Level 1 and Level 2. In addition, the ASU provides guidance on measuring the fair value of financial instruments managed within a portfolio and the application of premiums and discounts on fair value measurements. The ASU requires additional disclosure for Level 3 measurements regarding the sensitivity of fair value to changes in unobservable inputs and any interrelationships between those inputs. The guidance is effective for fiscal years beginning after December 15, 2011. The Company does not expect the adoption of this standard to impact the consolidated financial statements.

In June 2011, the FASB issued ASU No. 2011-05, *Presentation of Comprehensive Income*, which amends ASC 220, *Comprehensive Income*, by requiring all nonowner changes in stockholders' equity be presented either in a single continuous statement of comprehensive income or in two separate but consecutive statements. The guidance is effective retrospectively for fiscal years and interim periods within those years beginning after December 15, 2011. The Company is still evaluating the method of adoption.

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Basic earnings per share have been computed on the basis of the weighted average number of shares of common stock outstanding. Diluted earnings per share has been computed on the basis of the weighted average number of shares of common stock outstanding after giving effect to potential common shares from dilutive stock options. The following table provides the reconciliation between basic and diluted earnings per share:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
(In thousands, except per share data)				
Basic earnings per share:				
Earnings applicable to common stock	\$ 4,739	\$ 2,321	\$ 8,732	\$ 6,098
Basic weighted average common shares outstanding	14,462	14,200	14,404	14,140
Basic earnings per share	\$ 0.33	\$ 0.16	\$ 0.61	\$ 0.43
Diluted earnings per share:				
Earnings applicable to common stock	\$ 4,739	\$ 2,321	\$ 8,732	\$ 6,098
Basic weighted average common shares outstanding	14,462	14,200	14,404	14,140
Dilutive effect of stock options and restricted stock awards	26	218	79	223
Dilutive weighted average common shares outstanding	14,488	14,418	14,483	14,363
Diluted earnings per share	\$ 0.33	\$ 0.16	\$ 0.60	\$ 0.42

For the three and nine months ended September 30, 2011, options to purchase 52,200 shares of common stock at a weighted average price of \$8.14, were outstanding but were not included in the computation of diluted earnings per share as the options exercise prices were greater than the average market price of the common shares for the respective periods. These options expire from October 2020 through July 2021. In addition, 12,600 shares and 10,200 shares of restricted stock were excluded from the diluted EPS calculation as these shares were anti-dilutive as of September 30, 2011 and September 30, 2010, respectively.

4. Comprehensive Income

The accumulated other comprehensive income (loss), net, shown in the Company's condensed consolidated balance sheets includes the pension liability adjustments and the accumulated foreign currency translation adjustment. The following table shows the difference between the Company's reported net earnings and its comprehensive income:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
(In thousands)				
Comprehensive income:				
Net earnings	\$ 4,739	\$ 2,321	\$ 8,732	\$ 6,098
Other comprehensive income (loss):				
Foreign currency translation adjustment	(1,270)	306	(853)	159

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Total comprehensive income	\$	3,469	\$	2,627	\$	7,879	\$	6,257
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The Company generally grants a warranty to its customers for a one-year period following the sale of all new equipment, and on selected repaired equipment for a one-year period following the repair. The warranty period is extended under certain circumstances and for certain products. In most instances the digital products are covered by the manufacturing firm's OEM warranty; however, there are certain customers where the Company may grant warranties in excess of the manufacturer's warranty. The Company accrues for these costs at the time of sale or repair, when events dictate that additional accruals are necessary.

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
(In thousands)				
Warranty accrual at beginning of period	\$ 961	\$ 412	\$ 848	\$ 378
Charged to expense	185	177	411	406
Amounts written off, net of recoveries	(137)	(75)	(263)	(266)
Foreign currency adjustment	(1)	4	12	
Warranty accrual at end of period	\$ 1,008	\$ 518	\$ 1,008	\$ 518

6. Digital Link II Joint Venture

On March 6, 2007, the Company entered into an agreement with RealD to form an operating entity Digital Link II, LLC (the "LLC"). Under the agreement, the LLC was formed with the Company and RealD as the only two members with membership interests of 44.4% and 55.6%, respectively. The LLC was formed for purposes of commercializing certain 3D technology and to fund the deployment of digital projector systems and servers to exhibitors. Summarized financial data for the LLC is as follows (unaudited):

Balance Sheet	September 23,	December 24,
	2011	2010
(In thousands)		
Current assets	\$ 3,786	\$ 3,316
Non-current assets	3,847	9,419
Current liabilities	(1,884)	(3,011)
Non-current liabilities	(1,590)	(5,361)
Equity	\$ (4,159)	\$ (4,363)

Statement of Operations (In thousands)	Three Months Ended September 23 and 24,		Nine Months Ended September 23 and 24,	
	2011	2010	2011	2010
Revenue	\$ 5,666	\$ 1	\$ 5,668	\$ 8,239
Cost of sales	(4,954)	(277)	(5,596)	(6,174)
Selling and administrative expenses	(96)	(60)	(175)	(207)
Operating income (loss)	616	(336)	(103)	1,858
Other expense	(24)	(86)	(101)	(283)
Net income (loss)	\$ 592	\$ (422)	\$ (204)	\$ 1,575

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The Company accounts for its investment by the equity method. Under this method, the Company recorded its proportionate share of LLC net income (loss) based on the LLC's financial statements. The LLC uses four 13-week periods for a total of 52 weeks to align its fiscal year-end with that of its majority interest holder, RealD. The Company's portion of income (losses) of the LLC was approximately \$0.2 million and \$(0.1) million for the three and nine months ended September 30, 2011, respectively. The Company's portion of the income (loss) of the LLC was insignificant for the three months ended September 30, 2010 and \$0.8 million for the nine months ended September 30, 2010, respectively.

The Company did not make any sales of digital theatre projection equipment, in the normal course of business, to the LLC during the three and nine months ended September 30, 2011 compared to sales of approximately \$0.3 million and \$5.0 million during the three and nine months ended September 30, 2010, respectively. The LLC in turn provided the digital projection equipment to third party customers under system use agreements. The Company recognized revenue of \$2.3 million during the three and nine months ended September 30, 2011. Revenue recognized by the Company was \$0.2 million and \$4.1 million in the three and nine months ended September 30, 2010, respectively. Revenue recognized by the Company on any sale transaction to DL II is limited by its 44.4% ownership in the joint venture which will be recognized upon sale of the equipment to third parties.

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During the third quarter the LLC made significant sales to certain third party customers amounting to \$5.7 million in revenue resulting in operating income of \$0.8 million.

Guarantees

The Company had provided guarantees to notes payable of \$1.2 million at December 31, 2010 entered into by the LLC to finance digital projection equipment deployed in the normal course of business and had recorded an insignificant liability for the fair value of the obligations undertaken by issuing the guarantees. During the third quarter of 2011, the LLC paid off all notes payable effectively ending the Company's guarantee obligations as of September 30, 2011. Under the terms of the guarantees, the Company would have been required to pay the obligation had the LLC been in default of its loans or contract terms.

7. Fair Value of Financial Instruments

The fair value of the Company's cash and cash equivalents, accounts receivable, foreign currency contracts, accounts payable and accrued expenses equal or approximate their fair values due to the short-term nature of these instruments. The estimated fair values and related assumptions used to estimate fair value of the Company's financial instruments are disclosed below.

ASC 820 establishes a hierarchy for fair value measurements based upon observable independent market inputs and unobservable market assumptions. Inputs refer broadly to the assumptions that market participants would use in pricing the asset or liability, including assumptions about risk. Considerable judgment is required in interpreting market data used to develop the estimates of fair value. The following represents the three categories of inputs used in determining the fair value of financial assets and liabilities:

Level 1: Quoted market prices in active markets for identical assets or liabilities.

Level 2: Observable market based inputs or unobservable inputs that are corroborated by market data.

Level 3: Unobservable inputs that are used in the measurement of assets and liabilities. Unobservable inputs require management to make certain projections and assumptions about the information that would be used by market participants in pricing the asset or liability.

8. Income Taxes

Income taxes are accounted for under the asset and liability method. The Company uses an estimate of its annual effective rate based on the facts and circumstances at the time to record interim income tax expense. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and operating loss and tax credit carry forwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date. In assessing whether the deferred tax assets will be realized, management considers whether it is more likely than not that some portion or all of the deferred tax assets

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will not be realized and a related valuation allowance is deemed necessary. As of September 30, 2011, a valuation allowance has not been recorded. However, if the Company experiences difficulties in achieving its forecasts of taxable income, the Company may be required to record a valuation allowance against the deferred tax assets recorded which would impact the Company's results of operations.

The effective tax rate (calculated as a ratio of income tax expense to pretax earnings, inclusive of equity method investment losses) was approximately 31.4% and 29.7% for the three and nine months ended September 30, 2011, respectively, as compared to 32.2% and 32.0% for the three and nine months ended September 30, 2010, respectively. The Company's estimated annual effective rate was lower than the 2010 comparable periods primarily due to an increase in the Section 199 deduction, additional tax credits to be generated in Canada, and Foreign statutory rates being lower than the U.S. statutory rate.

Federal and state income taxes have not been provided on accumulated but undistributed earnings of foreign subsidiaries aggregating approximately \$17.4 million at September 30, 2011 and as such, earnings have been permanently reinvested in the business. The determination of the amount of the unrecognized deferred tax liability related to the undistributed earnings is not practicable. The Company's uncertain tax positions are related to tax years that remain subject to examination by the relevant taxable authorities. The Company has examinations not yet initiated for Federal purposes for fiscal years 2007 through 2010. In most cases, the Company has examinations open for State or local jurisdictions based on the particular jurisdiction's statute of limitations. The Company does not currently have any examinations in process. As of September 30, 2011, total unrecognized tax benefits amounted to approximately \$0.1 million.

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Amounts related to estimated underpayment of income taxes, including interest and penalties, are classified as a component of tax expense in the consolidated statements of operations and were not material for the three and nine months ended September 30, 2011. Amounts accrued for estimated underpayment of income taxes amounted to \$0.1 million as of September 30, 2011. The accruals largely related to state tax matters.

9. Stock Compensation

The Company accounts for awards of share-based compensation in accordance with ASC 718, *Stock Compensation Overall*, which requires the measurement and recognition of compensation expense for all share-based payment awards made to employees and directors based on estimated fair values. Share-based compensation expense recorded amounted to \$0.1 million and \$0.2 million for the three and nine months ended September 30, 2011, respectively and \$0.1 and \$0.2 million for the three and nine months ended September 30, 2010, respectively.

Options

The following table summarizes the Company's activities with respect to its stock options for the nine months ended September 30, 2011 as follows:

	Number of Options	Weighted Average Exercise Price Per Share	Weighted Average Remaining Contractual Term	Aggregate Intrinsic Value
Outstanding at December 31, 2010	222,250	\$ 3.12	3.05	\$ 1,071,464
Granted	2,200	4.07		
Exercised	(172,250)	1.62		
Forfeited				
Outstanding at September 30, 2011	52,200	\$ 8.14	9.11	\$
Exercisable at September 30, 2011		\$		\$

The aggregate intrinsic value in the table above represents the total that would have been received by the option holders if all in-the-money options had been exercised on September 30, 2011.

The following table summarizes information about stock options outstanding and exercisable at September 30, 2011:

Range of option exercise price	Options Outstanding at September 30, 2011			Options Exercisable at September 30, 2011		
	Number of options	Weighted average remaining contractual	Weighted average exercise price per option	Number of options	Weighted average remaining contractual	Weighted average exercise price per option

\$4.07-\$8.32	52,200	life	9.11	\$	8.14	life
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Restricted Stock Plans

In connection with the restricted stock granted to certain employees and non-employee directors, the Company is accruing compensation expense based on the estimated number of shares expected to be issued utilizing the most current information available to the Company at the date of the financial statements. The Company estimates the fair value of restricted stock awards based upon the market price of the underlying common stock on the date of grant.

As of September 30, 2011, less than \$0.1 million of unrecognized compensation cost related to non-vested restricted stock awards remained and is expected to be recognized over a weighted average period of 7 months.

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The following table summarizes restricted stock activity for the nine months ended September 30, 2011:

	Number of Restricted Stock Shares	Weighted Average Grant Price Fair Value
Nonvested at December 31, 2010	74,691	\$ 2.51
Granted	33,559	6.92
Shares vested	(95,650)	3.66
Shares forfeited		
Nonvested at September 30, 2011	12,600	\$ 5.50

Employee Stock Purchase Plan

The estimated grant date fair value of purchase rights outstanding under the Employee Stock Purchase Plan was \$3.96 per share using the Black-Scholes option-pricing model made with the following weighted average assumptions: risk-free interest rate of 0.12%, dividend yield of 0%, expected volatility of 38.8% and expected term of one year. The Company recorded insignificant share-based compensation expense pertaining to the stock purchase plan with insignificant associated tax benefits for each of the three and nine months ended September 30, 2011 and 2010, respectively. At September 30, 2011, the total unrecognized estimated compensation cost was insignificant.

10. Related Party Transactions

The Company did not make any sales of digital theatre projection equipment, in the normal course of business, to its 44.4%-owned LLC with Real D during the nine months ended September 30, 2011 compared to sales of approximately \$0.3 and \$5.0 million during the three and nine months ended September 30, 2010, respectively. The LLC in turn provides the digital projection equipment to third party customers under system use agreements. The Company recognized revenue of \$2.3 million during the three and nine months ended September 30, 2011 compared to \$0.2 and \$4.1 million in the three and nine months ended September 30, 2010, respectively. Revenue recognized by the Company on the sale transaction to the LLC is limited by its 44.4% ownership and will be recognized upon sale of the equipment to the third parties.

11. Foreign Exchange Contracts

The Company's primary exposure to foreign currency fluctuations pertains to its subsidiaries in Canada and China. In certain instances the Company may enter into foreign exchange forward contracts to manage a portion of this risk. At September 30, 2011, the Company had open forward exchange contracts to purchase Canadian dollars at a fixed rate of U.S. dollars with notional amounts totaling \$5.6 million. The Company recorded an unrealized loss of \$0.4 million associated with these open contracts in its consolidated statement of operations at September 30, 2011 compared to an insignificant loss for the period ended September 30, 2010.

12. Note Receivable

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During September 2011, the Company entered into an unsecured note receivable arrangement with CDF2 Holdings, LLC pertaining to the sale and installation of digital projection equipment. The note receivable accrues interest at a rate of 15% per annum which is paid in accordance with a cash flow waterfall schedule, as defined. Interest not paid in any particular year is added to the principal and accrues interest at 15%. As of September 30, 2011, the Company has recorded the note receivable at its fair value of \$2.0 million and is included in other assets within the consolidated balance sheet.

13. Deferred Revenue

As of September 30, 2011, the Company has deferred \$3.7 million of revenues associated with extended warranties provided to a third party exhibitor. Of the amounts recorded by the Company, \$3.6 million is included in non-current deferred revenue on the consolidated balance sheet at September 30, 2011 as the Company expects to recognize the majority of this revenue over a period of approximately 5 years.

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14. Commitments, Contingencies and Concentrations

Concentrations

The Company's top ten customers accounted for approximately 58% of consolidated net revenues for the nine months ended September 30, 2011. The top ten customers were from the theatre segment. Trade accounts receivable from these customers represented approximately 76% of net consolidated receivables at September 30, 2011. Sales to a significant theatre segment customer represented approximately 52% and 25% of consolidated net revenues for the three and nine months ended September 30, 2011, respectively. In addition, receivables from this theatre customer represented approximately 64% of consolidated receivables at September 30, 2011. While the Company believes its relationships with such customers are stable, most arrangements are made by purchase order and are terminable at will by either party. A significant decrease or interruption in business from the Company's significant customers could have a material adverse effect on the Company's business, financial condition and results of operations. The Company could also be adversely affected by such factors as changes in foreign currency rates and weak economic and political conditions in each of the countries in which the Company sells its products.

Financial instruments that potentially expose the Company to a concentration of credit risk principally consist of accounts receivable. The Company sells product to a large number of customers in many different geographic regions. To minimize credit concentration risk, the Company performs ongoing credit evaluations of its customers' financial condition.

Through distribution agreements with NEC, the Company distributes Starus DLP Cinema projectors to North and South America, Hong Kong, China and certain other areas of Asia. These agreements are non-exclusive distributorship agreements, some of which can be terminated with 90 day advance notice. NEC is the primary supplier of the digital products the Company distributes to the Theatre Industry. If the Company is unable to maintain its relationship with NEC, the results would have a material adverse impact on its business, financial condition and operating results until the Company could find an alternative source of digital equipment to distribute. The principal raw materials and components used in the Company's manufacturing processes include aluminum, reflectors, electronic subassemblies and sheet metal. The Company uses a single manufacturer for each of its digital projectors, intermittent movement components, reflectors, aluminum castings, lenses and xenon lamps. Although the Company has not to-date experienced a significant difficulty in obtaining these components, no assurance can be given that shortages will not arise in the future. The loss of any one or more of such contract manufacturers could have a short-term adverse effect on the Company until alternative manufacturing arrangements are secured.

Litigation

The Company may be involved in various claims and legal actions from time to time which are routine litigation matters incidental to the business. In the opinion of management, the ultimate disposition of these matters will not have a material adverse effect on the Company's financial condition, results of operations or liquidity.

15. Business Segment Information

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The presentation of segment information reflects the manner in which management organizes segments for making operating decisions and assessing performance.

As of September 30, 2011, the Company's operations were conducted principally through two business segments: Theatre and Lighting. Theatre operations include the design, manufacture, assembly, sale and service of motion picture projectors, xenon lamp houses and power supplies. Theatre operations also include the sale and service of digital projection equipment and accessories, sound systems, xenon lamps and lenses. The lighting segment operations include the design, manufacture, assembly and sale of follow spotlights, stationary searchlights and computer operated lighting systems for the motion picture production, television, live entertainment, theme parks and architectural industries. The Company allocates resources to business segments and evaluates the performance of these segments based upon reported segment operating profit. All intercompany sales are eliminated in consolidation.

Table of Contents**Ballantyne Strong, Inc. and Subsidiaries****Notes to the Condensed Consolidated Financial Statements****Three and Nine Months Ended September 30, 2011 and 2010****(Unaudited)**

(In thousands)	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
Net revenue				
Theatre				
Products	\$ 58,071	\$ 29,527	\$ 120,452	\$ 82,929
Services	4,616	2,198	10,008	5,234
Total theatre	62,687	31,725	130,460	88,163
Lighting	750	1,205	2,446	2,853
Total revenue	\$ 63,437	\$ 32,930	132,906	\$ 91,016
Operating Income				
Theatre				
Products	\$ 6,509	\$ 4,540	\$ 15,298	\$ 12,058
Services	1,758	292	2,165	267
Total theatre	8,267	4,832	17,463	12,325
Lighting	21	(23)	137	52
Total segment operating income	8,288	4,809	17,600	12,377
Unallocated general and administrative expenses	(1,714)	(1,281)	(5,110)	(4,275)
Interest, net	(12)	(8)	(38)	(9)
Gain on sale of assets	13	7	36	178
Equity in income (loss) of joint venture	207	(24)	(121)	802
Other income (loss)	127	(79)	48	(107)
Income before income taxes	\$ 6,909	\$ 3,424	\$ 12,415	\$ 8,966
Expenditures on capital equipment				
Theatre				
Products	\$ 389	\$ 1,077	\$ 2,347	\$ 4,312
Services	10	23	82	62
Total theatre	399	1,100	2,429	4,374
Lighting	1	16	7	24
Total	\$ 400	\$ 1,116	\$ 2,436	\$ 4,398
Depreciation and amortization				
Theatre				
Products	\$ 382	\$ 324	\$ 1,126	\$ 1,132
Services	36	41	138	144
Total theatre	418	365	1,264	1,276
Lighting	7	8	25	25
Total	\$ 425	\$ 373	\$ 1,289	\$ 1,301

Table of Contents**Summary by Business Segments**

	September 30, 2011	December 31, 2010
	(in thousands)	
Identifiable assets		
Theatre		
Products	\$ 109,284	\$ 86,156
Services	4,920	3,358
Total theatre	114,204	89,514
Lighting	2,563	2,517
Total	\$ 116,767	\$ 92,031

Summary by Geographical Area**(In thousands)**

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
Net revenue				
United States	\$ 53,883	\$ 17,927	\$ 102,010	\$ 51,955
Canada	513	1,254	1,812	3,405
China	6,892	9,298	19,238	19,344
Asia (excluding China)	915	508	2,404	1,340
Mexico	626	1,639	2,079	4,667
South America	496	1,767	3,457	8,100
Europe	111	501	1,221	2,010
Other	1	36	685	195
Total	\$ 63,437	\$ 32,930	\$ 132,906	\$ 91,016

	September 30, 2011	December 31, 2010
	(In thousands)	
Identifiable assets		
United States	\$ 86,466	\$ 59,972
China	5,877	11,908
Asia (excluding China)	7,897	5,781
Canada	16,527	14,370
Total	\$ 116,767	\$ 92,031

Net revenues by business segment are to unaffiliated customers. Identifiable assets by geographical area are based on location of facilities. Net sales by geographical area are based on destination of sales.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis should be read in conjunction with the consolidated financial statements and notes thereto appearing elsewhere in this report. Management's discussion and analysis contains not only historical information, but also forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Statements that are not historical are forward-looking and reflect expectations for future Company performance. For these statements, the Company claims the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995.

Forward-looking statements involve a number of risks and uncertainties, including but not limited to those discussed in the Risk Factors section contained in Item 1A in our Annual Report on Form 10-K for the fiscal year ended December 31, 2010. Given the risks and uncertainties, readers should not place undue reliance on any forward-looking statement and should recognize that the statements are predictions of future results which may not occur as anticipated. Actual results could differ materially from those anticipated in the forward-looking statements and from historical results, due to the risks and uncertainties described herein, as well as others not now anticipated. New risk factors emerge from time to time and it is not possible for management to predict all such risk factors, nor can it assess the impact of all such factors on our business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements. Except where required by law, the Company assumes no obligation to update forward-looking statements to reflect actual results or changes in factors or assumptions affecting such forward-looking statements.

Overview

We are a manufacturer, distributor and service provider for the theatre exhibition industry on a worldwide basis. We also design, develop, manufacture and distribute lighting systems to the worldwide entertainment lighting industry through our Strong Entertainment Lighting segment.

We have two primary reportable core operating segments: theatre and lighting. Approximately 98% of 2011 sales were from theatre products and approximately 2% were lighting products. Additional information related to our reporting segments can be found in the notes to the consolidated financial statements.

Results of Consolidated Operations:

Revenues

The following table breaks out revenues by segment for the three and nine months ended September 30, 2011 and 2010, respectively.

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	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
	(In thousands)		(In thousands)	
Theatre				
Products	\$ 58,071	\$ 29,527	\$ 120,452	\$ 82,929
Services	4,616	2,198	10,008	5,234
Total theatre revenues	62,687	31,725	130,460	88,163
Lighting	750	1,205	2,446	2,853
Total net revenues	\$ 63,437	\$		