

JACUZZI BRANDS INC  
Form SC TO-I  
February 18, 2004

Table of Contents

**SECURITIES AND EXCHANGE COMMISSION**

**WASHINGTON, D.C. 20549**

---

**SCHEDULE TO  
(Rule 14d 100)**

**TENDER OFFER STATEMENT UNDER SECTION 14(d) OR 13(e)(1)  
OF THE SECURITIES EXCHANGE ACT OF 1934**

(Amendment No. \_\_\_\_\_)\*

**Jacuzzi Brands, Inc.**

---

(Name of Subject Company (Issuer))

**Jacuzzi Brands, Inc.**

---

(Names of Filing Persons (Offeror))

Certain Outstanding Options to Purchase Jacuzzi Brands, Inc.  
Common Stock, par value \$.01 per share

---

(Title of Class of Securities)

469 865 10 9

---

(CUSIP Number of Class of Securities (Underlying Common Stock))

Steven C. Barre, Esq.  
Senior Vice President, General Counsel and Secretary  
Jacuzzi Brands, Inc.  
777 S. Flagler Drive  
Suite 1100 West  
West Palm Beach, Florida 33401  
Telephone: (561) 514-3838

---

(Name, Address and Telephone Numbers of Person

Authorized to Receive Notices and Communications on Behalf of Filing Persons)

**Copy To:**

Stephen K. Roddenberry, Esq.  
Akerman Senterfitt  
One Southeast Third Avenue, 28<sup>th</sup> Floor  
Miami, Florida 33131  
Telephone: (305) 374-5600

**CALCULATION OF FILING FEE**

Transaction Valuation \*

Amount of Filing Fee

\$4,074,368

\$516.22

## Edgar Filing: JACUZZI BRANDS INC - Form SC TO-I

\*Estimated for purposes of calculating the amount of the filing fee only. This amount assumes that options to purchase 1,904,012 shares of common stock of Jacuzzi Brands, Inc. will be exchanged and cancelled pursuant to this offer. The amount of the filing fee is calculated in accordance with Section 13(e)(3) of the Securities Exchange Act of 1934, as amended, and is based on the product of (i) the approximate aggregate value of such options (\$4,074,368), calculated based on the Black-Scholes option pricing model as the transaction value multiplied by (ii) \$126.70 per each \$1.0 million of the value of the transaction.

---

**Table of Contents**

- Check the box if any part of the fee is offset as provided by Rule 0-11(a)(2) and identify the filing with which the offsetting fee was previously paid. Identifying the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

Amount Previously Paid: \_\_\_\_\_  
Form or Registration No.: \_\_\_\_\_

Filing Party: \_\_\_\_\_  
Date Filed: \_\_\_\_\_

- Check the box if the filing relates solely to preliminary communications made before the commencement of a tender offer.

Check the appropriate boxes below to designate any transactions to which the statement relates:

- third-party tender offer subject to Rule 14d-1.
- issuer tender offer subject to Rule 13e-4.
- going-private transaction subject to Rule 13e-3.
- amendment to Schedule 13D under Rule 13d-2.

Check the following box if the filing is a final amendment reporting the results of the tender offer

**TABLE OF CONTENTS**

Item 7. Source and Amount of Funds or Other Consideration

Item 9. Persons/Assets, Retained, Employed, Compensated or Used

Item 10. Financial Statements

Item 12. Exhibits

Item 13. Information Required by Schedule 13E-3

SIGNATURE

EXHIBIT INDEX

Offer to Exchange

Form of Election Form

Form of Change of Election Form

Letter from David H. Clarke

Form of Options Eligible for Exchange

---

**Table of Contents**

This tender offer statement on Schedule TO is being filed by Jacuzzi Brands, Inc., a Delaware corporation (the Company), pursuant to Section 13(e) of the Securities Exchange Act of 1934 in connection with its offer to eligible participants to exchange certain outstanding options to purchase shares of Jacuzzi Brands common stock, par value \$.01 per share, for restricted shares of Jacuzzi Brands common stock, upon the terms and subject to the conditions described in the Offer to Exchange and the related Election Form, attached hereto as Exhibit (a)(1).

The information in the Offer to Exchange, including all schedules thereto, is expressly incorporated into this Schedule TO by reference in response to all the items of Schedule TO, except as otherwise set for the below.

**Item 7. Source and Amount of Funds or Other Consideration.**

(d) Not applicable.

**Item 9. Persons/Assets, Retained, Employed, Compensated or Used.**

(a) Not applicable.

**Item 10. Financial Statements.**

(a) The information set forth on pages 51 through 98 of the Company's Annual Report on Form 10-K for the fiscal year ended September 27, 2003, and in Item 1 (Financial Statements) of the Company's Quarterly Report on Form 10-Q for the fiscal quarter ended January 3, 2004, is incorporated herein by reference.

(b) Not applicable.

**Item 12. Exhibits.**

| Exhibit<br>Number | Description of Exhibits  |
|-------------------|--|
| (a)(1)            | Offer to Exchange, dated February 18, 2004.  |
| (a)(2)            | Form of Election Form.   |
| (a)(3)            | Form of Change of Election Form.   |
| (a)(4)            | Letter from David H. Clarke to Eligible Participants Regarding the Offer.  |
| (a)(5)            | Form of Options Eligible For Exchange report.  |
| (b)               | Not applicable.  |
| (d)(1)            | Form of Restricted Stock Agreement (included as Appendix A in the Offer to Exchange filed as Exhibit (a)(1) hereto).   |
| (d)(2)            | Jacuzzi Brands, Inc. 2004 Stock Incentive Plan (incorporated herein by reference to Appendix B of the Company's Definitive Proxy Statement on Schedule 14A for the 2004 Annual Meeting of Stockholders, filed on January 6, 2004, File No. 1-14557). |
| (g)               | Not applicable.  |
| (h)               | Not applicable.  |

**Item 13. Information Required by Schedule 13E-3.**

Not applicable.

**Table of Contents**

**SIGNATURE**

After due inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

**JACUZZI BRANDS, INC.**

Date: February 18, 2004

By: /S/ STEVEN C. BARRE

---

Steven C. Barre,  
Senior Vice President, General Counsel and Secretary



**Table of Contents**

**EXHIBIT INDEX**

| <b>Exhibit<br/>Number</b> | <b>Description of Exhibits</b>   |
|---------------------------|--|
| (a)(1)                    | Offer to Exchange, dated February 18, 2004.  |
| (a)(2)                    | Form of Election Form.   |
| (a)(3)                    | Form of Change of Election Form.   |
| (a)(4)                    | Letter from David H. Clarke to Eligible Participants Regarding the Offer.  |
| (a)(5)                    | Form of Options Eligible For Exchange report.  |
| (b)                       | Not applicable.  |
| (d)(1)                    | Form of Restricted Stock Agreement (included as Appendix A in the Offer to Exchange filed as Exhibit (a)(1) hereto).   |
| (d)(2)                    | Jacuzzi Brands, Inc. 2004 Stock Incentive Plan (incorporated herein by reference to Appendix B of the Company's Definitive Proxy Statement on Schedule 14A for the 2004 Annual Meeting of Stockholders, filed on January 6, 2004, File No. 1-14557). |
| (g)                       | Not applicable.  |
| (h)                       | Not applicable.  |