

PENTAIR INC
Form 10-Q
November 03, 2006

UNITED STATES SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended September 30, 2006

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission file number 1-11625

Pentair, Inc.

(Exact name of Registrant as specified in its charter)

Minnesota

41-0907434

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification number)

**5500 Wayzata Blvd, Suite 800, Golden Valley,
Minnesota**

55416

(Address of principal executive offices)

(Zip code)

Registrant's telephone number, including area code: (763) 545-1730

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes No
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer Non-accelerated filer

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).
Yes No

On October 27, 2006, 99,768,471 shares of the Registrant's common stock were outstanding.

Pentair, Inc. and Subsidiaries

| | Page(s) |
|---|----------------|
| <u>Part I Financial Information</u> | |
| <u>Item 1. Financial Statements</u> | |
| <u>Condensed Consolidated Statements of Income for the three and nine months ended September 30, 2006 and October 1, 2005</u> | 3 |
| <u>Condensed Consolidated Balance Sheets as of September 30, 2006, December 31, 2005 and October 1, 2005</u> | 4 |
| <u>Condensed Consolidated Statements of Cash Flows for the nine months ended September 30, 2006 and October 1, 2005</u> | 3 |
| <u>Notes to Condensed Consolidated Financial Statements</u> | 6 |
| <u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | |
| <u>Item 3. Quantitative and Qualitative Disclosures about Market Risk</u> | |
| <u>Item 4. Controls and Procedures</u> | |
| <u>Report of Independent Registered Public Accounting Firm</u> | |
| <u>Part II Other Information</u> | |
| <u>Item 1. Legal Proceedings</u> | |
| <u>Item 1A. Risk Factors</u> | |
| <u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u> | |
| <u>Item 6. Exhibits</u> | |
| <u>Signature</u> | 3 |

PART I FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

Pentair, Inc. and Subsidiaries
Condensed Consolidated Statements of Income (Unaudited)

| | Three months ended | | Nine months ended | |
|---|-------------------------|-------------------|----------------------|-------------------|
| | September 30 2006 | October 1 2005 | September 30 2006 | October 1 2005 |
| <i>In thousands, except per-share data</i> | | | | |
| Net sales | \$778,020 | \$716,308 | \$2,411,431 | \$2,214,466 |
| Cost of goods sold | 565,533 | 515,467 | 1,713,747 | 1,574,254 |
| Gross profit | 212,487 | 200,841 | 697,684 | 640,212 |
| Selling, general and administrative | 137,923 | 112,813 | 406,843 | 350,905 |
| Research and development | 14,271 | 11,148 | 44,017 | 33,107 |
| Operating income | 60,293 | 76,880 | 246,824 | 256,200 |
| Gain on sale of investment | 167 | | 167 | 5,199 |
| Net interest expense | 13,024 | 10,752 | 38,861 | 33,724 |
| Income from continuing operations before income taxes | 47,436 | 66,128 | 208,130 | 227,675 |
| Provision for income taxes | 13,995 | 21,595 | 62,985 | 81,582 |
| Income from continuing operations | 33,441 | 44,533 | 145,145 | 146,093 |
| Gain (loss) on disposal of discontinued operations, net of tax | 1,400 | | (51) | |
| Net income | \$ 34,841 | \$ 44,533 | \$ 145,094 | \$ 146,093 |
| Earnings per common share | | | | |
| <i>Basic</i> | | | | |
| Continuing operations | \$ 0.34 | \$ 0.44 | \$ 1.45 | \$ 1.45 |
| Discontinued operations | 0.01 | | | |
| Basic earnings per common share | \$ 0.35 | \$ 0.44 | \$ 1.45 | \$ 1.45 |
| <i>Diluted</i> | | | | |
| Continuing operations | \$ 0.33 | \$ 0.43 | \$ 1.42 | \$ 1.42 |
| Discontinued operations | 0.01 | | | |
| Diluted earnings per common share | \$ 0.34 | \$ 0.43 | \$ 1.42 | \$ 1.42 |

**Weighted average common shares
outstanding**

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| | | | | |
|---|----------------|----------------|----------------|----------------|
| Basic | 99,419 | 100,922 | 100,133 | 100,685 |
| Diluted | 101,062 | 102,866 | 101,998 | 102,787 |
| Cash dividends declared per common share | \$ 0.14 | \$ 0.13 | \$ 0.42 | \$ 0.39 |

See accompanying notes to condensed consolidated financial statements.

3

Pentair, Inc. and Subsidiaries
Condensed Consolidated Balance Sheets (Unaudited)

| <i>In thousands, except share and per-share data</i> | September 30 | December 31 | October 1 |
|--|---------------------|--------------------|--------------------|
| | 2006 | 2005 | 2005 |
| Assets | | | |
| Current assets | | | |
| Cash and cash equivalents | \$ 45,153 | \$ 48,500 | \$ 49,352 |
| Accounts and notes receivable, net | 454,255 | 423,847 | 428,486 |
| Inventories | 397,637 | 349,312 | 344,676 |
| Deferred tax assets | 46,040 | 48,971 | 64,793 |
| Prepaid expenses and other current assets | 28,736 | 24,394 | 28,244 |
| Total current assets | 971,821 | 895,024 | 915,551 |
| Property, plant and equipment, net | 312,295 | 311,839 | 316,491 |
| Other assets | | | |
| Goodwill | 1,732,410 | 1,718,207 | 1,629,978 |
| Intangibles, net | 261,261 | 266,533 | 251,308 |
| Other | 77,386 | 62,152 | 61,739 |
| Total other assets | 2,071,057 | 2,046,892 | 1,943,025 |
| Total assets | \$3,355,173 | \$3,253,755 | \$3,175,067 |

Liabilities and Shareholders Equity

| | | | |
|--|----------|----------|----------|
| Current liabilities | | | |
| Current maturities of long-term debt | \$ 6,912 | \$ 4,137 | \$ 4,003 |
| Accounts payable | 191,206 | 207,320 | 183,376 |
| Employee compensation and benefits | 93,431 | 95,552 | 90,722 |
| Accrued product claims and warranties | 44,016 | 43,551 | 43,252 |
| Current liabilities of discontinued operations | | 192 | 192 |
| Income taxes | | 17,518 | 40,820 |
| Accrued rebates and sales incentives | 41,982 | 45,374 | 41,397 |
| Other current liabilities | 95,122 | 111,026 | 114,176 |
| Total current liabilities | 472,669 | 524,670 | 517,938 |
| Long-term debt | 788,066 | 748,477 | 685,354 |
| Pension and other retirement compensation | 171,063 | 152,780 | 142,584 |
| Post-retirement medical and other benefits | 73,398 | 73,949 | 70,794 |
| Deferred tax liabilities | 124,393 | 125,785 | 138,186 |
| Other non-current liabilities | 84,783 | 70,455 | 69,369 |
| Non-current liabilities of discontinued operations | | 2,029 | 2,027 |

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| | | | |
|---|--------------------|--------------------|--------------------|
| Total liabilities | 1,714,372 | 1,698,145 | 1,626,252 |
| Commitments and contingencies | | | |
| Shareholders equity | | | |
| Common shares par value \$0.16 ^{2/3} ; 100,052,372, 101,202,237 and 101,884,698 shares issued and outstanding, respectively | 16,675 | 16,867 | 16,981 |
| Additional paid-in capital | 486,986 | 518,751 | 527,529 |
| Retained earnings | 1,123,456 | 1,020,978 | 995,268 |
| Accumulated other comprehensive income (loss) | 13,684 | (986) | 9,037 |
| Total shareholders equity | 1,640,801 | 1,555,610 | 1,548,815 |
| Total liabilities and shareholders equity | \$3,355,173 | \$3,253,755 | \$3,175,067 |

See accompanying notes to condensed consolidated financial statements.

Pentair, Inc. and Subsidiaries
Condensed Consolidated Statements of Cash Flows (Unaudited)

| <i>In thousands</i> | Nine months ended | |
|--|--------------------------|------------------|
| | September 30 | October 1 |
| | 2006 | 2005 |
| Operating activities | | |
| Net income | \$ 145,094 | \$ 146,093 |
| Adjustments to reconcile net income to net cash provided by (used for) operating activities | | |
| Loss on disposal of discontinued operations | 51 | |
| Depreciation | 44,762 | 43,144 |
| Amortization | 13,955 | 11,815 |
| Deferred income taxes | (89) | 3,457 |
| Stock compensation | 18,058 | 19,205 |
| Excess tax benefits from stock-based compensation | (2,677) | (7,983) |
| Gain on sale of investment | (167) | (5,199) |
| Changes in assets and liabilities, net of effects of business acquisitions and dispositions | | |
| Accounts and notes receivable | (23,210) | (43,760) |
| Inventories | (43,360) | (29,435) |
| Prepaid expenses and other current assets | (3,671) | (4,458) |
| Accounts payable | (22,136) | (8,374) |
| Employee compensation and benefits | (7,153) | (23,876) |
| Accrued product claims and warranties | 547 | 290 |
| Income taxes | (14,800) | 14,321 |
| Other current liabilities | (2,263) | 3,875 |
| Pension and post-retirement benefits | 14,365 | 11,911 |
| Other assets and liabilities | 8,546 | (4,115) |
| Net cash provided by continuing operations | 125,852 | 126,911 |
| Net cash provided by (used for) operating activities of discontinued operations | 48 | (634) |
| Net cash provided by operating activities | 125,900 | 126,277 |
| Investing activities | | |
| Capital expenditures | (33,311) | (50,597) |
| Proceeds from sale of property and equipment | 497 | 11,534 |
| Acquisitions, net of cash acquired | (22,879) | (10,515) |
| Divestitures | (24,007) | (10,574) |
| Proceeds from sale of investment | 167 | 23,599 |
| Other | (6,823) | (950) |
| Net cash used for investing activities | (86,356) | (37,503) |
| Financing activities | | |
| Proceeds from long-term debt | 568,996 | 241,610 |

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| | | |
|---|-----------|-----------|
| Repayment of long-term debt | (526,599) | (286,333) |
| Proceeds from exercise of stock options | 3,126 | 7,029 |
| Excess tax benefits from stock-based compensation | 2,677 | 7,983 |
| Repurchases of common stock | (50,000) | |
| Dividends paid | (42,616) | (39,889) |
| Net cash used for financing activities | (44,416) | (69,600) |
| Effect of exchange rate changes on cash and cash equivalents | 1,525 | (1,317) |
| Change in cash and cash equivalents | (3,347) | 17,857 |
| Cash and cash equivalents, beginning of period | 48,500 | 31,495 |
| Cash and cash equivalents, end of period | \$ 45,153 | \$ 49,352 |

See accompanying notes to condensed consolidated financial statements.

Pentair, Inc. and subsidiaries

Notes to condensed consolidated financial statements (unaudited)

1. Basis of Presentation and Responsibility for Interim Financial Statements

We prepared the unaudited condensed consolidated financial statements following the requirements of the Securities and Exchange Commission (SEC) for interim reporting. As permitted under those rules, certain footnotes or other financial information that are normally required by accounting principles generally accepted in the United States can be condensed or omitted.

We are responsible for the unaudited financial statements included in this document. The financial statements include all normal recurring adjustments that are considered necessary for the fair presentation of our financial position and operating results. As these are condensed financial statements, one should also read our consolidated financial statements and notes thereto, which are included in our 2005 Annual Report on Form 10-K for the year ended December 31, 2005.

Revenues, expenses, cash flows, assets and liabilities can and do vary during each quarter of the year. Therefore, the results and trends in these interim financial statements may not be indicative of those for a full year.

Our fiscal year ends on December 31. We report our interim quarterly periods on a 13-week basis ending on a Saturday.

Certain reclassifications have been made to prior years' condensed consolidated financial statements to conform to the current year's presentation.

2. New Accounting Standards

In December 2004, the Financial Accounting Standards Board (FASB) issued SFAS No. 153, *Exchanges of Nonmonetary Assets - An Amendment of APB Opinion No. 29, Accounting for Nonmonetary Transactions* (SFAS 153). SFAS 153 eliminates the exception from fair value measurement for nonmonetary exchanges of similar productive assets in paragraph 21(b) of APB Opinion No. 29, *Accounting for Nonmonetary Transactions*, and replaces it with an exception for exchanges that do not have commercial substance. SFAS 153 specifies that a nonmonetary exchange has commercial substance if the future cash flows of the entity are expected to change significantly as a result of the exchange. SFAS 153 is effective for the fiscal periods beginning after June 15, 2005 and we adopted it on January 1, 2006. The adoption of SFAS 153 did not have a material impact on our consolidated results of operations, financial condition, or cash flow.

In November 2004, the FASB issued SFAS No. 151, *Inventory Costs - An Amendment of ARB No. 43, Chapter 4* (SFAS 151). SFAS 151 amends the guidance in ARB No. 43, Chapter 4, *Inventory Pricing*, to clarify the accounting for abnormal amounts of idle facility expense, freight, handling costs, and wasted material (spoilage). Among other provisions, the new rule requires that items such as idle facility expense, excessive spoilage, double freight, and rehandling costs be recognized as current-period charges regardless of whether they meet the criterion of so abnormal as stated in ARB No. 43. Additionally, SFAS 151 requires that the allocation of fixed production overheads to the costs of conversion be based on the normal capacity of the production facilities. SFAS 151 is effective for fiscal years beginning after June 15, 2005 and we adopted it on January 1, 2006. The adoption of SFAS 151 did not have a material impact on our consolidated results of operations or financial condition.

In March 2004, the Emerging Issues Task Force (EITF) reached a consensus on Issue No. 03-1, *The Meaning of Other-Than-Temporary Impairment and Its Application to Certain Investments* (EITF 03-1). EITF 03-1 provides guidance on other-than-temporary impairment models for marketable debt and equity securities accounted for under SFAS 115 and non-marketable equity securities accounted for under the cost method. The EITF developed a basic three-step model to evaluate whether an investment is other-than-temporarily impaired. In November 2005, the FASB approved the issuance of FASB Staff Position FAS No. 115-1 and FAS No. 124-1, *The Meaning of Other-Than-Temporary Impairment and Its Application to Certain Investments*. The FASB Staff Position (FSP) addresses when an investment is considered impaired, whether the impairment is other-than-temporary and the measurement of an impairment loss. The FSP also includes accounting considerations subsequent to the recognition of an other-than-temporary impairment and requires certain disclosures about unrealized losses that have not been recognized as other-than-temporary. The FSP is effective for reporting periods beginning after December 15, 2005 and we adopted it on January 1, 2006. The adoption of EITF 03-1 did not have a material impact on our consolidated

results of operations or financial condition.

In May 2005, the FASB issued SFAS No. 154, *Accounting Changes and Error Corrections* (SFAS 154) which replaces Accounting Principles Board Opinion No. 20, *Accounting Changes* and SFAS No. 3, *Reporting Accounting Changes in Interim Financial Statements An Amendment of APB Opinion No. 28*. SFAS 154 provides guidance on the accounting for and reporting of accounting changes and error corrections. It establishes retrospective application, or the latest practicable date, as the required method for reporting a change in accounting principle and the reporting of a correction of an error. SFAS 154 is effective for accounting changes and corrections of errors made in fiscal years beginning after December 15, 2005. The adoption of SFAS 154 on January 1, 2006 did not have a material impact on our consolidated results of operations or financial condition.

In June 2005, the EITF reached a consensus on Issue No. 05-5, *Accounting for Early Retirement or Postemployment Programs with Specific Features (such as Terms Specified in Altersteilzeit Early Retirement Arrangements)* (EITF 05-5). EITF 05-5 addresses the accounting for the bonus feature in the German Altersteilzeit (ATZ) early retirement programs and requires recognition of the program expenses at the time the

Pentair, Inc. and subsidiaries***Notes to condensed consolidated financial statements (unaudited)***

ATZ contracts are signed. The EITF offers two transition alternatives, either cumulative effect or retrospective application. EITF 05-5 is effective for fiscal years beginning after December 15, 2005 and we adopted it on January 1, 2006. The adoption of EITF 05-5 did not have a material impact on our consolidated results of operations or financial condition.

In July 2006, the FASB issued FASB Interpretation No. 48 *Accounting for Uncertainty in Income Taxes – an interpretation of FASB Statement 109* (FIN 48). FIN 48 prescribes a comprehensive model for recognizing, measuring, presenting and disclosing in the financial statements tax positions taken or expected to be taken on a tax return, including a decision whether to file or not to file a tax return in a particular jurisdiction. FIN 48 is effective for fiscal years beginning after December 15, 2006. If there are changes in net assets as a result of the application of FIN 48, these will be accounted for as an adjustment to retained earnings. We are currently assessing the impact of FIN 48 on our consolidated results of operations and financial condition.

In September 2006, the Securities and Exchange Commission issued Staff Accounting Bulletin No. 108, *Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements* (SAB 108). SAB 108 addresses diversity in practice in quantifying financial statement misstatements. SAB 108 requires that a company quantify misstatements based on their impact on each of its financial statements and related disclosures. SAB 108 is effective for fiscal years ending after November 15, 2006, allowing a one-time transitional cumulative effect adjustment to retained earnings as of January 1, 2006 for errors that were not previously deemed material, but are material under the guidance in SAB 108. We are currently assessing the impact of adopting SAB 108 on our consolidated results of operations and financial condition.

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measurements* (SFAS 157). SFAS 157 defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. SFAS 157 does not require any new fair value measurements, but rather eliminates inconsistencies in guidance found in various prior accounting pronouncements. SFAS 157 is effective for fiscal years beginning after November 15, 2007. We are currently evaluating the impact of adopting SFAS 157 on our consolidated results of operations and financial condition.

In September 2006, the FASB issued SFAS No. 158, *Employer's Accounting for Defined Benefit Pension and Other Postretirement Plans – an amendment of FASB Statements No. 87, 88, 106, and 132(R)* (SFAS 158). SFAS 158 requires that we recognize the overfunded or underfunded status of our defined benefit and retiree medical plans as an asset or liability in our 2006 year-end balance sheet, with changes in the funded status recognized through comprehensive income in the year in which they occur. We are currently evaluating the impact of adopting SFAS 158 on our consolidated results of operations and financial condition.

3. Stock-based Compensation

In the fourth quarter 2005, we adopted SFAS No. 123 (Revised 2004), *Share-Based Payment* (SFAS 123R), using the modified retrospective transition method as permitted by SFAS 123R. Under this transition method, we restated our 2005 interim financial statements. Total stock-based compensation expense was \$5.6 million and \$5.9 million for the three months ended September 30, 2006 and October 1, 2005, respectively, and \$18.1 million and \$19.2 million for the nine months ended September 30, 2006 and October 1, 2005, respectively.

Non-vested shares of our common stock were granted during the first nine months of 2006 to eligible employees with a vesting period of two to five years after issuance. The non-vested shares were granted at the market price on the date of grant and are expensed over the vesting period. Total compensation expense for non-vested share awards was \$2.4 million and \$2.0 million for the three months ended September 30, 2006 and October 1, 2005, respectively, and \$7.2 million and \$6.0 million for the nine months ended September 30, 2006 and October 1, 2005, respectively.

During the first nine months of 2006, option awards were granted under the Omnibus Stock Incentive Plan and the Outside Directors Nonqualified Stock Option Plan with an exercise price equal to the market price of our common stock on the date of grant. Option awards granted in the first nine months of 2006 under the Omnibus Stock Incentive Plan did not have a reload feature attached to the option. The options vest one-third each year over a three-year period and have a ten-year contractual term. Compensation expense equal to the grant date fair value is recognized for these

awards over the vesting period. Certain option grants were reloaded during the first nine months of 2006 for individuals retiring shares to pay the exercise price of options granted prior to 2006. Reload options are vested and expensed immediately. Total compensation expense for stock option awards was \$3.2 million and \$3.9 million for the three months ended September 30, 2006 and October 1, 2005, respectively, and \$10.9 million and \$13.2 million for the nine months ended September 30, 2006 and October 1, 2005, respectively.

We estimated the fair value of each stock option award during the third quarter of 2006 and 2005 on the date of grant using a Black-Scholes option pricing model, modified for dividends and using the following assumptions:

7

Pentair, Inc. and subsidiaries**Notes to condensed consolidated financial statements (unaudited)**

| | September 30 2006 | October 1 2005 |
|---------------------------------|------------------------------|---------------------------|
| Expected stock price volatility | 31.5% | 34.5% |
| Expected life | 4.5 yrs | 3.6 yrs |
| Risk-free interest rate | 4.86% | 3.99% |
| Dividend yield | 1.89% | 1.30% |

The weighted-average fair value of options granted during the first nine months of 2006 and 2005 was \$10.91 and \$11.45 per share, respectively.

These estimates require us to make assumptions based on historical results, observance of trends in our stock price, changes in option exercise behavior, future expectations, and other relevant factors. If other assumptions had been used, stock-based compensation expense, as calculated and recorded under SFAS No. 123R, could have been affected. We based the expected life assumption on historical experience as well as the terms and vesting periods of the options granted. The increase in the expected life in 2006 compared to 2005 was the result of a decrease in exercise activity and the stock price in the preceding year. For purposes of determining expected volatility, we considered a rolling-average of historical volatility measured over a period approximately equal to the expected option term. The risk-free rate for periods that coincide with the expected life of the options is based on the U.S. Treasury Department yield curve in effect at the time of grant.

4. Earnings Per Common Share

Basic and diluted earnings per share were calculated using the following:

| | Three months ended | | Nine months ended | |
|--|----------------------------------|---------------------------|----------------------------------|---------------------------|
| | September 30 2006 | October 1 2005 | September 30 2006 | October 1 2005 |
| <i>In thousands, except per-share data</i> | | | | |
| Earnings (loss) per common share basic | | | | |
| Continuing operations | \$ 33,441 | \$ 44,533 | \$ 145,145 | \$ 146,093 |
| Discontinued operations | 1,400 | | (51) | |
| Net income | \$ 34,841 | \$ 44,533 | \$ 145,094 | \$ 146,093 |
| Continuing operations | \$ 0.34 | \$ 0.44 | \$ 1.45 | \$ 1.45 |
| Discontinued operations | 0.01 | | | |
| Basic earnings per common share | \$ 0.35 | \$ 0.44 | \$ 1.45 | \$ 1.45 |
| Earnings (loss) per common share diluted | | | | |
| Continuing operations | \$ 33,441 | \$ 44,533 | \$ 145,145 | \$ 146,093 |
| Discontinued operations | 1,400 | | (51) | |
| Net income | \$ 34,841 | \$ 44,533 | \$ 145,094 | \$ 146,093 |

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| | | | | |
|---|---------|---------|---------|---------|
| Continuing operations | \$ 0.33 | \$ 0.43 | \$ 1.42 | \$ 1.42 |
| Discontinued operations | 0.01 | | | |
| Diluted earnings per common share | \$ 0.34 | \$ 0.43 | \$ 1.42 | \$ 1.42 |
| Weighted average common shares outstanding basic | 99,419 | 100,922 | 100,133 | 100,685 |
| Dilutive impact of stock options and restricted stock | 1,643 | 1,944 | 1,865 | 2,102 |
| Weighted average common shares outstanding diluted | 101,062 | 102,866 | 101,998 | 102,787 |

Stock options excluded from the calculation of diluted earnings per share because the exercise price was greater than the average market price of the common shares

| | | | |
|-------|-------|-------|-----|
| 3,363 | 1,170 | 2,377 | 756 |
|-------|-------|-------|-----|

5. Acquisitions

On August 31, 2006, we acquired as part of our Water Group the assets of Acu-Trol, Inc. (Acu-Trol) for \$3.1 million in cash. Acu-Trol expands the integrated aquatic control systems offering of our pool business. Goodwill recorded as part of the initial purchase price allocation was \$1.8 million, all of which is tax deductible. We continue to evaluate the purchase price allocation for the Acu-Trol acquisition and expect to revise the purchase price allocation as better information becomes available.

On June 23, 2006, we acquired as part of our Water Group the assets of Cozad & O Hara of Cathedral City, Inc. (Cozad & O Hara) for \$0.5 million in cash plus a note payable and debt assumed of \$0.6 million. Cozad & O Hara expands the distribution channel of our pool tile

Pentair, Inc. and subsidiaries**Notes to condensed consolidated financial statements (unaudited)**

business. Goodwill recorded as part of the initial purchase price allocation was \$0.7 million, all of which is tax deductible. We continue to evaluate the purchase price allocation for the Cozad & O Hara acquisition and expect to revise the purchase price allocation as better information becomes available.

On April 12, 2006, we acquired as part of our Water Group the assets of Geyer's Manufacturing & Design Inc. and FTA Filtration, Inc. (together Krystil Klear), two privately-held companies, for \$15.4 million in cash plus debt assumed of \$0.4 million. Krystil Klear expands our industrial filtration product offering to include a full range of steel and stainless steel housing filtration solutions. Goodwill recorded as part of the initial purchase price allocation was \$8.9 million, all of which is tax deductible. We continue to evaluate the purchase price allocation for the Krystil Klear acquisition, including intangible assets, contingent liabilities, plant rationalization costs, and property, plant and equipment. We expect to revise the purchase price allocation as better information becomes available.

On December 1, 2005, we acquired the McLean Thermal Management, Aspen Motion Technologies, and Electronic Solutions businesses from APW, Ltd. (collectively, Thermal) for \$140.0 million, including a cash payment of \$138.9 million and transaction costs of \$1.1 million. During 2006, we paid an additional \$2.2 million in transaction costs and paid a final purchase price adjustment of \$1.6 million. These businesses provide thermal management solutions and integration services to the telecommunications, data communications, medical, industrial, and security markets as part of our Technical Products Group. Goodwill recorded as part of the initial purchase price allocation was \$93.7 million, all of which is tax deductible. We continue to evaluate the purchase price allocation for the Thermal acquisition, including intangible assets, contingent liabilities, plant rationalization costs, and property, plant and equipment. We expect to revise the purchase price allocation as better information becomes available.

On February 23, 2005, we acquired certain assets of Delta Environmental Products, Inc. and affiliates (collectively, DEP), a privately-held company, for \$10.3 million, including a cash payment of \$10.0 million, transaction costs of \$0.2 million, and debt assumed of \$0.1 million. The DEP product line addresses the water and wastewater markets and is part of our Water Group. Goodwill recorded as part of the initial purchase price allocation was \$9.3 million, all of which is tax deductible. We finalized the purchase price allocation for the DEP acquisition during the first quarter of 2006.

The following pro forma condensed consolidated financial results of operations are presented as if the acquisitions described above had been completed at the beginning of each period presented.

| | Three months ended | | Nine months ended | |
|--|---------------------------|-----------------------|--------------------------|-----------------------|
| | September 30 2006 | October 1 2005 | September 30 2006 | October 1 2005 |
| <i>In thousands, except per-share data</i> | | | | |
| Pro forma net sales from continuing operations | \$ 778,551 | \$ 752,986 | \$ 2,415,678 | \$ 2,321,499 |
| Pro forma net income from continuing operations | 33,422 | 45,598 | 144,948 | 148,138 |
| Pro forma earnings per common share - continuing operations | | | | |
| Basic | \$ 0.34 | \$ 0.45 | \$ 1.45 | \$ 1.47 |
| Diluted | \$ 0.33 | \$ 0.44 | \$ 1.42 | \$ 1.44 |
| Weighted average common shares outstanding | | | | |
| Basic | 99,419 | 100,922 | 100,133 | 100,685 |
| Diluted | 101,062 | 102,866 | 101,998 | 102,787 |

These pro forma condensed consolidated financial results have been prepared for comparative purposes only and include certain adjustments, such as increased interest expense on acquisition debt. They do not reflect the effect of synergies that would have been expected to result from the integration of these acquisitions. The pro forma

information does not purport to be indicative of the results of operations that actually would have resulted had the combination occurred at the beginning of each period presented, or of future results of the consolidated entities.

6. Discontinued Operations

Effective after the close of business on October 2, 2004, we completed the sale of our former Tools Group to The Black & Decker Corporation (BDK). Pursuant to the purchase agreement for the sale of our former Tools Group, we completed the repurchase of a manufacturing facility in Suzhou, China from BDK for approximately \$5.7 million in January 2006. We recorded no gain or loss on the repurchase. On March 8, 2006, we received notice regarding the settlement of an outstanding net asset value dispute with BDK relating to the purchase price for the sale of our former Tools Group. The decision by the arbitrator constituted a final resolution of all disputes between BDK and us regarding the net asset value. We paid the final purchase price adjustment of \$16.1 million plus interest of \$1.1 million in March 2006, resulting in an incremental pre-tax loss on disposal of discontinued operations of \$3.4 million or \$1.6 million net of tax. In the third quarter of 2006, we resolved a prior year tax item that resulted in a \$1.4 million income tax benefit related to our former Tools Group.

Pentair, Inc. and subsidiaries**Notes to condensed consolidated financial statements (unaudited)**

In 2001, we completed the sale of our former Service Equipment businesses (Century Mfg. Co./Lincoln Automotive Company) to Clore Automotive, LLC. In the fourth quarter of 2003, we reported an additional loss from discontinued operations of \$2.9 million related to exiting the remaining two facilities. In March 2006, we exited a leased facility from our former Service Equipment business resulting in a net cash outflow of \$2.2 million and an immaterial gain from disposition.

Operating results of the discontinued operations for the third quarter and first nine months of 2006 and 2005 are summarized below:

| <i>In thousands</i> | Three months ended | | Nine months ended | |
|--|----------------------------------|-------------------------------|----------------------------------|-------------------------------|
| | September 30 2006 | October 1 2005 | September 30 2006 | October 1 2005 |
| Loss on disposal of discontinued operations | \$ | \$ | \$(3,937) | \$ |
| Income tax benefit | 1,400 | | 3,886 | |
| Gain (loss) on disposal of discontinued operations, net of tax | \$ 1,400 | \$ | \$ (51) | \$ |

7. Inventories

Inventories were comprised of:

| <i>In thousands</i> | September 30 2006 | December 31 2005 | October 1 2005 |
|----------------------------|------------------------------|-----------------------------|---------------------------|
| Raw materials and supplies | \$176,009 | \$146,389 | \$135,512 |
| Work-in-process | 54,849 | 49,418 | 44,818 |
| Finished goods | 166,779 | 153,505 | 164,346 |
| Total inventories | \$397,637 | \$349,312 | \$344,676 |

8. Comprehensive Income

Comprehensive income and its components, net of tax, were as follows:

| <i>In thousands</i> | Three months ended | | Nine months ended | |
|--|----------------------------------|---------------------------|----------------------------------|---------------------------|
| | September 30 2006 | October 1 2005 | September 30 2006 | October 1 2005 |
| Net income | \$34,841 | \$44,533 | \$145,094 | \$146,093 |
| Changes in cumulative foreign currency translation adjustment | 5,515 | (1,236) | 14,006 | (23,583) |
| Changes in market value of derivative financial instruments classified as cash flow hedges | (2,010) | | 664 | 214 |
| Comprehensive income | \$38,346 | \$43,297 | \$159,764 | \$122,724 |

9. Goodwill and Other Intangible Assets

Changes in the carrying amount of goodwill for the nine months ended September 30, 2006 by segment were as follows:

| <i>In thousands</i> | Water | Technical Products | Consolidated |
|---------------------------------|--------------|-------------------------------|---------------------|
| Balance at December 31, 2005 | \$1,433,280 | \$284,927 | \$1,718,207 |
| Acquired | 10,956 | | 10,956 |
| Purchase accounting adjustments | (10,207) | 4,340 | (5,867) |
| Foreign currency translation | 4,885 | 4,229 | 9,114 |
| Balance at September 30, 2006 | \$1,438,914 | \$293,496 | \$1,732,410 |

The acquired goodwill in the Water segment is related to our acquisitions of Krystil Klear and Cozad & O Hara during the second quarter of 2006 and Acu-Trol during the third quarter of 2006.

Purchase accounting adjustments recorded during the first nine months of 2006 relate to the WICOR, Inc., DEP, Thermal, and Krystil Klear acquisitions. The purchase price adjustments during the first nine months of 2006 included adjustments for additional transaction and restructuring costs incurred, and reclassifications related to the WICOR, Inc. purchase accounting.

Pentair, Inc. and subsidiaries**Notes to condensed consolidated financial statements (unaudited)**

Intangible assets, other than goodwill, were comprised of:

| <i>In thousands</i> | September 30, 2006 | | | December 31, 2005 | | | October 1, 2005 | | |
|------------------------------------|-----------------------|--------------|-----------|-----------------------|--------------|-----------|-----------------------|--------------|-----------|
| | Gross carrying amount | Accum. amort | Net | Gross carrying amount | Accum. amort | Net | Gross carrying amount | Accum. amort | Net |
| Finite-life intangibles | | | | | | | | | |
| Patents | \$ 18,672 | \$ (5,702) | \$ 12,970 | \$ 15,685 | \$ (4,135) | \$ 11,550 | \$ 15,689 | \$ (3,658) | \$ 12,031 |
| Non-compete agreements | 4,331 | (2,792) | 1,539 | 3,937 | (2,021) | 1,916 | 7,459 | (5,258) | 2,201 |
| Proprietary technology | 51,570 | (8,406) | 43,164 | 51,386 | (5,107) | 46,279 | 45,086 | (4,229) | 40,857 |
| Customer relationships | 87,914 | (13,028) | 74,886 | 87,707 | (8,647) | 79,060 | 84,509 | (7,290) | 77,219 |
| Total finite-life intangibles | \$162,487 | \$(29,928) | \$132,559 | \$158,715 | \$(19,910) | \$138,805 | \$152,743 | \$(20,435) | \$132,308 |
| Indefinite-life intangibles | | | | | | | | | |
| Brand names | \$128,702 | \$ | \$128,702 | \$127,728 | \$ | \$127,728 | \$119,000 | \$ | \$119,000 |
| Total intangibles, net | | | \$261,261 | | | \$266,533 | | | \$251,308 |

Intangible asset amortization expense was \$3.4 million and \$2.9 million for the three months ended September 30, 2006 and October 1, 2005, respectively, and \$10.0 million and \$8.6 million for the nine months ended September 30, 2006 and October 1, 2005, respectively. The estimated future amortization expense for identifiable intangible assets during the remainder of 2006 and the next five years is as follows:

| <i>In thousands</i> | 2006 Q4 | 2007 | 2008 | 2009 | 2010 | 2011 |
|--------------------------------|---------|----------|----------|----------|----------|----------|
| Estimated amortization expense | \$3,420 | \$12,410 | \$11,462 | \$11,215 | \$10,711 | \$10,536 |

10. Debt

Debt and the average interest rate on debt outstanding is summarized as follows:

| <i>In thousands</i> | Average interest rate | Maturity | September 30 | December 31 | October 1 |
|---------------------|-----------------------|----------|--------------|-------------|-----------|
| | September 30, 2006 | (Year) | 2006 | 2005 | 2005 |

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| | | | | | |
|---|-------|-----------|-----------|-----------|-----------|
| Commercial paper, maturing within 52 days | 5.77% | | \$208,904 | \$144,656 | \$152,182 |
| Revolving credit facilities | 5.95% | 2010 | 90,800 | 112,300 | 41,500 |
| Private placement fixed rate | 5.50% | 2007-2013 | 135,000 | 135,000 | 135,000 |
| Private placement floating rate | 6.09% | 2013 | 100,000 | 100,000 | 100,000 |
| Senior notes | 7.85% | 2009 | 250,000 | 250,000 | 250,000 |
| Other | 1.71% | 2006-2016 | 6,776 | 6,285 | 6,011 |
| Total contractual debt obligations | | | 791,480 | 748,241 | 684,693 |
| Interest rate swap monetization deferred income | | | 3,498 | 4,373 | 4,664 |
| Total long-term debt, including current portion per balance sheet | | | 794,978 | 752,614 | 689,357 |
| Less: Current maturities of long-term debt | | | (6,912) | (4,137) | (4,003) |
| Total long-term debt | | | \$788,066 | \$748,477 | \$685,354 |

We have a multi-currency revolving Credit Facility (the Credit Facility) of \$800 million expiring on March 4, 2010. The interest rate on the loans under the Credit Facility is LIBOR plus 0.625%. Interest rates and fees on the Credit Facility vary based on our credit ratings.

We are authorized to sell short-term commercial paper notes to the extent availability exists under the Credit Facility. We use the Credit Facility as back-up liquidity to support 100% of commercial paper outstanding. As of September 30, 2006, we had \$208.9 million of commercial paper outstanding that matures within 52 days. All of the commercial paper was classified as long-term as we have the intent and the ability to refinance such obligations on a long-term basis under the Credit Facility.

We have \$35 million of outstanding private placement debt maturing in May 2007. We classified this debt as long-term as of September 30, 2006 as we have the intent and ability to refinance such obligation on a long-term basis under the Credit Facility.

We were in compliance with all debt covenants as of September 30, 2006.

Pentair, Inc. and subsidiaries**Notes to condensed consolidated financial statements (unaudited)**

In addition to the Credit Facility, we have \$25 million of uncommitted credit facilities, under which we had no borrowings as of September 30, 2006.

Long-term debt outstanding at September 30, 2006 matures on a calendar year basis as follows:

| <i>In thousands</i> | 2006 Q4 | 2007 | 2008 | 2009 | 2010 | 2011 | Thereafter | Total |
|--|---------|---------|---------|-----------|-----------|------|------------|-----------|
| Contractual long-term debt obligation maturities | \$ 783 | \$5,191 | \$ 260 | \$250,251 | \$334,884 | \$76 | \$200,035 | \$791,480 |
| Other maturities | 291 | 1,166 | 1,166 | 875 | | | | 3,498 |
| Total maturities | \$1,074 | \$6,357 | \$1,426 | \$251,126 | \$334,884 | \$76 | \$200,035 | \$794,978 |

11. Derivatives and Financial Instruments

In September 2005, we entered into a \$100 million interest rate swap agreement with several major financial institutions to exchange variable rate interest payment obligations for fixed rate obligations without the exchange of the underlying principle amounts in order to manage interest rate exposures. The effective date of the fixed rate swap was April 25, 2006. The swap agreement has a fixed interest rate of 4.68% and expires in July 2013. The fixed interest rate of 4.68% plus the .60% interest rate spread over LIBOR, results in an effective fixed interest rate of 5.28%. The fair value of the swap at September 30, 2006 was \$1.9 million and was recorded in other assets.

The variable to fixed interest rate swap is designated as and is effective as a cash-flow hedge. The fair value of the swap is recorded on the balance sheet, with changes in fair values included in Other Comprehensive Income (OCI). Derivative gains and losses included in OCI are recorded in earnings at the time the related interest rate expense is recognized or the settlement of the related commitment occurs.

12. Income Taxes

The provision for income taxes consists of provisions for federal, state and foreign income taxes. We operate in an international environment with operations in various locations outside the U.S. Accordingly, the consolidated income tax rate is a composite rate reflecting the earnings in the various locations and the applicable rates.

The effective income tax rate for the nine months ended September 30, 2006 was 30.3% compared to 35.8% for the nine months ended October 1, 2005. The tax rate for the first nine months of 2006 includes favorable adjustments in the third quarter related to prior years tax returns. Also included is a favorable adjustment in the second quarter primarily related to the resolution of an IRS exam for the periods of 2002-2003 and a favorable adjustment in the first quarter related to a prior year tax return. The 2005 effective tax rate included a second quarter unfavorable settlement related to a routine German tax examination for prior years which was partially offset by a first quarter favorable settlement of IRS examinations for the periods 1998-2001 and a third quarter favorable accrual adjustment related to a prior year tax return. We continue to actively pursue initiatives to reduce our effective tax rate. The tax rate in any quarter can be affected positively or negatively by adjustments that are required to be reported in the specific quarter of resolution.

13. Benefit Plans

Components of net periodic benefit cost for the three and nine months ended September 30, 2006 and October 1, 2005 were as follows:

| <i>In thousands</i> | Three months ended | | | |
|---------------------|----------------------|-------------------|-------------------------|-------------------|
| | Pension benefits | | Post-retirement | |
| | September 30 2006 | October 1 2005 | September 30 2006 | October 1 2005 |
| | | | | |

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| | | | | |
|---|----------|----------|--------|---------|
| Service cost | \$ 4,512 | \$ 4,256 | \$ 184 | \$ 213 |
| Interest cost | 7,343 | 7,456 | 799 | 947 |
| Expected return on plan assets | (6,974) | (7,373) | | |
| Amortization of transition obligation | 31 | 30 | | |
| Amortization of prior year service cost (benefit) | 77 | 74 | (59) | (50) |
| Recognized net actuarial loss (gain) | 1,009 | 698 | (212) | |
| Net periodic benefit cost | \$ 5,998 | \$ 5,141 | \$ 712 | \$1,110 |

12

Pentair, Inc. and subsidiaries**Notes to condensed consolidated financial statements (unaudited)**

| <i>In thousands</i> | Nine months ended | | | |
|---|------------------------------|---------------------------|----------------------------------|---------------------------|
| | Pension benefits | | Post-retirement | |
| | September 30 2006 | October 1 2005 | September 30 2006 | October 1 2005 |
| Service cost | \$ 13,536 | \$ 12,493 | \$ 552 | \$ 638 |
| Interest cost | 22,029 | 22,367 | 2,397 | 2,840 |
| Expected return on plan assets | (20,922) | (22,119) | | |
| Amortization of transition obligation | 93 | 89 | | |
| Amortization of prior year service cost (benefit) | 231 | 223 | (177) | (149) |
| Recognized net actuarial loss (gain) | 3,027 | 2,093 | (636) | |
| Net periodic benefit cost | \$ 17,994 | \$ 15,146 | \$2,136 | \$3,329 |

14. Business Segments

Financial information by reportable segment for the three and nine months ended September 30, 2006 and October 1, 2005 is shown below:

| <i>In thousands</i> | Three months ended | | Nine months ended | |
|--|------------------------------|---------------------------|------------------------------|---------------------------|
| | September 30 2006 | October 1 2005 | September 30 2006 | October 1 2005 |
| Net sales to external customers | | | | |
| Water | \$531,703 | \$515,945 | \$1,654,388 | \$1,613,690 |
| Technical Products | 246,317 | 200,363 | 757,043 | 600,776 |
| Consolidated | \$778,020 | \$716,308 | \$2,411,431 | \$2,214,466 |
| Intersegment sales | | | | |
| Water | \$ 140 | \$ 280 | \$ 245 | \$ 489 |
| Technical Products | 1,133 | 402 | 3,334 | 1,434 |
| Other | (1,273) | (682) | (3,579) | (1,923) |
| Consolidated | \$ | \$ | \$ | \$ |
| Operating income (loss) | | | | |
| Water | \$ 36,226 | \$ 58,964 | \$ 176,004 | \$ 211,620 |
| Technical Products | 37,050 | 27,778 | 114,432 | 79,275 |
| Other | (12,983) | (9,862) | (43,612) | (34,695) |
| Consolidated | \$ 60,293 | \$ 76,880 | \$ 246,824 | \$ 256,200 |

Other operating loss is primarily composed of unallocated corporate expenses, costs related to our captive insurance subsidiary and our intermediate finance companies, and intercompany eliminations.

15. Warranty

The changes in the carrying amount of service and product warranty accruals for the nine months ended September 30, 2006 and October 1, 2005 were as follows:

| <i>In thousands</i> | September 30 2006 | October 1 2005 |
|--|------------------------------|---------------------------|
| Balance at beginning of the year | \$ 33,551 | \$ 32,524 |
| Service and product warranty provision | 38,826 | 31,442 |
| Payments | (38,821) | (30,764) |
| Acquired | 260 | 394 |
| Translation | 200 | (344) |
| Balance at end of the period | \$ 34,016 | \$ 33,252 |

16. Commitments and Contingencies

Environmental and Litigation

There have been no further material developments from the disclosures contained in our 2005 Annual Report on Form 10-K, other than those matters identified below.

Pentair, Inc. and subsidiaries

Notes to condensed consolidated financial statements (unaudited)

Horizon Litigation

Twenty-eight separate lawsuits involving 29 primary plaintiffs, a class action, and claims for indemnity by Celebrity Cruise Lines, Inc. (Celebrity) were brought against Essef Corporation (Essef) and certain of its subsidiaries prior to our acquisition of Essef in August 1999. The claims against Essef and its involved subsidiaries were based upon the allegation that Essef designed, manufactured, and marketed two sand swimming pool filters that were installed as a part of the spa system on the Horizon cruise ship, and allegations that the spa and filters contained Legionnaire's disease bacteria that infected certain passengers on cruises from April 1994 through July 1994.

The individual and class claims by passengers were tried and resulted in an adverse jury verdict finding liability on the part of the Essef defendants (70%) and Celebrity and its sister company, Fantasia (together 30%). After expiration of post-trial appeals, we paid all outstanding punitive damage awards of \$7.0 million in the Horizon cases, plus interest of approximately \$1.6 million, in January 2004. All of the personal injury cases have now been resolved through either settlement or trial.

The only remaining unresolved claims in this case were those brought by Celebrity for damages resulting from the outbreak. Celebrity filed an amended complaint seeking attorney fees and costs for prior litigation as well as out-of-pocket losses, lost profits, and loss of business enterprise value. On June 28, 2006, the jury returned a verdict against the Essef defendants in the total amount of \$193 million for its claims for out-of-pocket expenses (\$10.4 million), lost profits (\$47.6 million) and loss of business enterprise value (\$135 million). The verdict is exclusive of pre-judgment interest and attorneys' fees. We believe that the jury verdict is not consistent with the law nor the evidence offered at trial. We intend to argue all appropriate post-trial motions, or if unsuccessful to appeal any subsequent judgment, to reverse or substantially reduce this verdict, in particular the claims relating to lost profits and lost enterprise value. We anticipate that these post-trial motions will be heard in the fourth quarter of 2006.

We have assessed the impact of the verdict on our previously established reserves for this matter and, based on information available at this time, have deemed it unnecessary to adjust our reserves other than for quarterly interest accruals. First, several issues have not been addressed by the court, including whether Celebrity is entitled to recovery of its attorneys' fees and related costs in the passenger claims phase of the case (\$4.1 million), and, with respect to pre-judgment interest, the length of the interest period and the rate of interest on any eventual judgment. In addition, the court has not decided Essef's contribution claim to reduce Celebrity's recovery by 30% to account for its contributory negligence. Second, we believe that we will ultimately be successful in obtaining substantial relief from this misguided verdict. While we are not able to determine the amount of the eventual liability at this time, we believe that an appropriate result would be substantially less than the verdict the jury rendered.

If judgment were subsequently entered on this verdict and upheld on appeal as it currently stands, which we believe is unlikely to occur for the reasons noted above, the interest incurred through September 2006 would range from approximately \$78 to \$175 million, depending on interest rate and interest period used. In this worst case situation, the gross amount that we would have to pay in this matter would range from \$271 to \$368 million. While we believe the majority of the amount would be tax-deductible in the year paid or in subsequent years, we are still analyzing the tax impact of a loss of that magnitude. In addition to the impact of a loss on this matter on our earnings per share when recognized, we would also need to eventually borrow funds from our banks or other sources to pay any judgment finally determined after exhaustion of all appeals. We expect that we would have available adequate funds to allow us to do so, based on discussions with our lending sources and our estimates of the results of our business operations over the next two years.

During the period prior to final determination and payment of any ultimate recovery to Celebrity, we believe that we will be able to operate in the normal course of business, although interim acquisition plans and other discretionary spending may be reduced. Any final judgment paid would also increase our indebtedness or reduce cash available for other uses. Any such payment could impact our ability to execute our long-term strategic plans to their full extent, but we do not believe our ongoing financial and operational condition will be compromised.

Other

We are occasionally a party to other litigation arising in the normal course of business. We regularly analyze current information and, as necessary, provide accruals for probable liabilities based on the expected eventual disposition of these matters. While it is possible that our cash flows and results of operations in a particular quarter or year could be materially affected by the one-time impacts of the resolution of such contingencies, it is the opinion of management that the ultimate disposition of these matters will not have a material impact on our financial position, or ongoing results of operations and cash flows.

Pentair, Inc. and subsidiaries**Notes to condensed consolidated financial statements (unaudited)****17. Financial Statements of Subsidiary Guarantors**

The \$250 million Senior Notes due 2009 are jointly and severally guaranteed by our domestic subsidiaries (the Guarantor Subsidiaries), each of which is directly or indirectly wholly-owned by Pentair (the Parent Company). The following supplemental financial information sets forth the condensed consolidated balance sheets as of September 30, 2006 and December 31, 2005, the related condensed consolidated statements of income for the three months and nine months ended September 30, 2006 and October 1, 2005, and statements of cash flows for the nine months ended September 30, 2006 and October 1, 2005, for the Parent Company, the Guarantor Subsidiaries, the non-guarantor subsidiaries and total consolidated Pentair and subsidiaries.

Pentair, Inc. and Subsidiaries
Unaudited Condensed Consolidated Statements of Income
For the three months ended September 30, 2006

| <i>In thousands</i> | Parent Company | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Eliminations | Consolidated |
|--|---------------------------|-----------------------------------|---------------------------------------|---------------------|---------------------|
| Net sales | \$ | \$629,619 | \$ 192,384 | \$(43,983) | \$778,020 |
| Cost of goods sold | 228 | 459,902 | 148,820 | (43,417) | 565,533 |
| Gross profit | (228) | 169,717 | 43,564 | (566) | 212,487 |
| Selling, general and administrative | 4,232 | 100,341 | 33,916 | (566) | 137,923 |
| Research and development | | 11,260 | 3,011 | | 14,271 |
| Operating (loss) income | (4,460) | 58,116 | 6,637 | | 60,293 |
| Gain on sale of investment | 167 | | | | 167 |
| Net interest (income) expense | (16,232) | 30,149 | (893) | | 13,024 |
| Income from continuing operations before income taxes | 11,939 | 27,967 | 7,530 | | 47,436 |
| Provision for income taxes | 4,206 | 7,006 | 2,783 | | 13,995 |
| Income from continuing operations | 7,733 | 20,961 | 4,747 | | 33,441 |
| Gain on disposal of discontinued operations, net of tax | 1,400 | | | | 1,400 |
| Net income | \$ 9,133 | \$ 20,961 | \$ 4,747 | \$ | \$ 34,841 |

Pentair, Inc. and Subsidiaries
Unaudited Condensed Consolidated Statements of Income
For the nine months ended September 30, 2006

| <i>In thousands</i> | Parent Company | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Eliminations | Consolidated |
|---------------------|---------------------------|-----------------------------------|---------------------------------------|---------------------|---------------------|
| Net sales | \$ | \$1,984,769 | \$ 553,339 | \$(126,677) | \$2,411,431 |
| Cost of goods sold | 575 | 1,428,161 | 411,492 | (126,481) | 1,713,747 |
| Gross profit | (575) | 556,608 | 141,847 | (196) | 697,684 |

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| | | | | | |
|---|-----------|------------|-----------|-------|------------|
| Selling, general and administrative | 19,717 | 291,964 | 95,358 | (196) | 406,843 |
| Research and development | | 34,593 | 9,424 | | 44,017 |
| Operating (loss) income | (20,292) | 230,051 | 37,065 | | 246,824 |
| Gain on sale of investment | 167 | | | | 167 |
| Net interest (income) expense | (48,133) | 89,735 | (2,741) | | 38,861 |
| Income from continuing operations before income taxes | 28,008 | 140,316 | 39,806 | | 208,130 |
| Provision for income taxes | 9,786 | 39,077 | 14,122 | | 62,985 |
| Income from continuing operations | 18,222 | 101,239 | 25,684 | | 145,145 |
| Loss on disposal of discontinued operations, net of tax | (51) | | | | (51) |
| Net income | \$ 18,171 | \$ 101,239 | \$ 25,684 | \$ | \$ 145,094 |

*Pentair, Inc. and subsidiaries**Notes to condensed consolidated financial statements (unaudited)*

Pentair, Inc. and Subsidiaries
Unaudited Condensed Consolidated Balance Sheets
Sheets September 30, 2006

| <i>In thousands</i> | Parent Company | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Eliminations | Consolidated |
|--|---------------------------|-----------------------------------|---------------------------------------|----------------------|---------------------|
| Assets | | | | | |
| Current assets | | | | | |
| Cash and cash equivalents | \$ 5,494 | \$ 25,502 | \$ 14,157 | \$ | \$ 45,153 |
| Accounts and notes receivable, net | 304 | 355,279 | 148,380 | (49,708) | 454,255 |
| Inventories | | 290,044 | 107,593 | | 397,637 |
| Deferred tax assets | 57,655 | 34,039 | 5,616 | (51,270) | 46,040 |
| Prepaid expenses and other current assets | 3,607 | 10,654 | 18,668 | (4,193) | 28,736 |
| Total current assets | 67,060 | 715,518 | 294,414 | (105,171) | 971,821 |
| Property, plant and equipment, net | 4,856 | 210,406 | 97,033 | | 312,295 |
| Other assets | | | | | |
| Investments in subsidiaries | 1,982,125 | 44,935 | 100,370 | (2,127,430) | |
| Goodwill | | 1,493,514 | 238,896 | | 1,732,410 |
| Intangibles, net | | 237,913 | 23,348 | | 261,261 |
| Other | 51,704 | 19,891 | 5,791 | | 77,386 |
| Total other assets | 2,033,829 | 1,796,253 | 368,405 | (2,127,430) | 2,071,057 |
| Total assets | \$2,105,745 | \$2,722,177 | \$ 759,852 | \$(2,232,601) | \$3,355,173 |
| Liabilities and Shareholders Equity | | | | | |
| Current liabilities | | | | | |
| Current maturities of long-term debt | \$ 1,167 | \$ 226 | \$ 30,723 | \$ (25,204) | \$ 6,912 |
| Accounts payable | 93 | 149,762 | 90,328 | (48,977) | 191,206 |
| Employee compensation and benefits | 12,601 | 51,780 | 29,050 | | 93,431 |
| Accrued product claims and warranties | | 28,460 | 15,556 | | 44,016 |
| Income taxes | (13,701) | 4,505 | 9,196 | | |
| Accrued rebates and sales incentives | | 38,777 | 3,205 | | 41,982 |
| Other current liabilities | 19,080 | 52,315 | 27,919 | (4,192) | 95,122 |

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| | | | | | |
|--|--------------------|--------------------|-------------------|----------------------|--------------------|
| Total current liabilities | 19,240 | 325,825 | 205,977 | (78,373) | 472,669 |
| Long-term debt | 787,037 | 1,787,021 | 11,518 | (1,797,510) | 788,066 |
| Pension and other retirement compensation | 85,221 | 30,290 | 55,552 | | 171,063 |
| Post-retirement medical and other benefits | 23,364 | 50,034 | | | 73,398 |
| Deferred tax liabilities | (14,569) | 162,506 | 27,726 | (51,270) | 124,393 |
| Due to / (from) affiliates | (466,483) | 81,683 | 233,403 | 151,397 | |
| Other non-current liabilities | 31,134 | 6,981 | 46,668 | | 84,783 |
| Total liabilities | 464,944 | 2,444,340 | 580,844 | (1,775,756) | 1,714,372 |
| Shareholders equity | 1,640,801 | 277,837 | 179,008 | (456,845) | 1,640,801 |
| Total liabilities and shareholders equity | \$2,105,745 | \$2,722,177 | \$ 759,852 | \$(2,232,601) | \$3,355,173 |

*Pentair, Inc. and subsidiaries**Notes to condensed consolidated financial statements (unaudited)*

Pentair, Inc. and Subsidiaries
Unaudited Condensed Consolidated Statements of Cash Flows
For the nine months ended September 30, 2006

| <i>In thousands</i> | Parent Company | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Eliminations | Consolidated |
|--|---------------------------|-----------------------------------|---------------------------------------|---------------------|---------------------|
| Operating activities | | | | | |
| Net income | \$ 18,171 | \$101,239 | \$ 25,684 | \$ | \$ 145,094 |
| Adjustments to reconcile net income to net cash provided by (used for) operating activities: | | | | | |
| Loss on disposal of discontinued operations | 51 | | | | 51 |
| Depreciation | 1,200 | 33,572 | 9,990 | | 44,762 |
| Amortization | 3,949 | 9,255 | 751 | | 13,955 |
| Deferred income taxes | 1,973 | (5,039) | 2,977 | | (89) |
| Stock compensation | 8,487 | 8,126 | 1,445 | | 18,058 |
| Excess tax benefit from stock-based compensation | (1,258) | (1,205) | (214) | | (2,677) |
| Gain on sale of investment | (167) | | | | (167) |
| Changes in assets and liabilities, net of effects of business acquisitions and dispositions | | | | | |
| Accounts and notes receivable | (1,606) | (15,423) | (21,859) | 15,678 | (23,210) |
| Inventories | | (21,668) | (21,692) | | (43,360) |
| Prepaid expenses and other current assets | 14,507 | (1,808) | (15,501) | (869) | (3,671) |
| Accounts payable | 691 | (19,334) | 12,181 | (15,674) | (22,136) |
| Employee compensation and benefits | (4,408) | (5,659) | 2,914 | | (7,153) |
| Accrued product claims and warranties | | 78 | 469 | | 547 |
| Income taxes | (2,571) | (7,754) | (4,475) | | (14,800) |
| Other current liabilities | (10,753) | (6,655) | 14,280 | 865 | (2,263) |
| Pension and post-retirement benefits | 8,579 | 2,453 | 3,333 | | 14,365 |
| Other assets and liabilities | (3,495) | (1,770) | 13,811 | | 8,546 |
| Net cash provided by continuing operations | 33,350 | 68,408 | 24,094 | | 125,852 |
| Net cash provided by (used for) operating activities of discontinued operations | 52 | | (4) | | 48 |
| | 33,402 | 68,408 | 24,090 | | 125,900 |

Net cash provided by operating activities

Investing activities

| | | | | |
|--|----------|----------|----------|----------|
| Capital expenditures | (376) | (16,622) | (16,313) | (33,311) |
| Proceeds from sale of property and equipment | | 333 | 164 | 497 |
| Acquisitions, net of cash acquired | (22,661) | (218) | | (22,879) |
| Investment in subsidiaries | 60,653 | (38,376) | (22,277) | |
| Divestitures | (18,246) | | (5,761) | (24,007) |
| Proceeds from sale of investment | 167 | | | 167 |
| Other | (2,733) | (4,090) | | (6,823) |

| | | | | |
|--|--------|----------|----------|----------|
| Net cash provided by (used for) investing activities | 16,804 | (58,973) | (44,187) | (86,356) |
|--|--------|----------|----------|----------|

Financing activities

| | | | | |
|---|-----------|-------|-----|-----------|
| Proceeds from long-term debt | 568,996 | | | 568,996 |
| Repayment of long-term debt | (526,599) | | | (526,599) |
| Proceeds from exercise of stock options | 3,126 | | | 3,126 |
| Excess tax benefits from stock-based compensation | 1,258 | 1,205 | 214 | 2,677 |
| Repurchases of common stock | (50,000) | | | (50,000) |
| Dividends paid | (42,616) | | | (42,616) |

| | | | | |
|--|----------|-------|-----|----------|
| Net cash provided by (used for) financing activities | (45,835) | 1,205 | 214 | (44,416) |
|--|----------|-------|-----|----------|

Effect of exchange rate changes on cash

| | | | | |
|--|---------|--------|---------|-------|
| | (1,881) | 10,500 | (7,094) | 1,525 |
|--|---------|--------|---------|-------|

Change in cash and cash equivalents

| | | | | |
|--|-------|--------|----------|---------|
| | 2,490 | 21,140 | (26,977) | (3,347) |
|--|-------|--------|----------|---------|

Cash and cash equivalents, beginning of period

| | | | | |
|--|-------|-------|--------|--------|
| | 3,004 | 4,362 | 41,134 | 48,500 |
|--|-------|-------|--------|--------|

Cash and cash equivalents, end of period

| | | | | |
|--|----------|-----------|-----------|-----------|
| | \$ 5,494 | \$ 25,502 | \$ 14,157 | \$ 45,153 |
|--|----------|-----------|-----------|-----------|

*Pentair, Inc. and subsidiaries**Notes to condensed consolidated financial statements (unaudited)*

Pentair, Inc. and Subsidiaries
Unaudited Condensed Consolidated Statements of Income
For the three months ended October 1, 2005

| <i>In thousands</i> | Parent Company | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Eliminations | Consolidated |
|--|---------------------------|-----------------------------------|---------------------------------------|---------------------|---------------------|
| Net sales | \$ | \$593,753 | \$ 153,501 | \$(30,946) | \$716,308 |
| Cost of goods sold | 91 | 433,742 | 112,042 | (30,408) | 515,467 |
| Gross profit | (91) | 160,011 | 41,459 | (538) | 200,841 |
| Selling, general and administrative | 5,507 | 83,252 | 24,592 | (538) | 112,813 |
| Research and development | | 8,468 | 2,680 | | 11,148 |
| Operating (loss) income | (5,598) | 68,291 | 14,187 | | 76,880 |
| Net interest (income) expense | (12,214) | 23,658 | (692) | | 10,752 |
| Income before income taxes | 6,616 | 44,633 | 14,879 | | 66,128 |
| Provision for income taxes | 2,377 | 13,828 | 5,390 | | 21,595 |
| Net income | \$ 4,239 | \$ 30,805 | \$ 9,489 | \$ | \$ 44,533 |

Pentair, Inc. and Subsidiaries
Unaudited Condensed Consolidated Statements of Income
For the nine months ended October 1, 2005

| <i>In thousands</i> | Parent Company | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Eliminations | Consolidated |
|--|---------------------------|-----------------------------------|---------------------------------------|---------------------|---------------------|
| Net sales | \$ | \$1,826,457 | \$ 482,193 | \$(94,184) | \$2,214,466 |
| Cost of goods sold | 254 | 1,320,883 | 346,661 | (93,544) | 1,574,254 |
| Gross profit | (254) | 505,574 | 135,532 | (640) | 640,212 |
| Selling, general and administrative | 22,012 | 252,836 | 76,697 | (640) | 350,905 |
| Research and development | | 25,416 | 7,691 | | 33,107 |
| Operating (loss) income | (22,266) | 227,322 | 51,144 | | 256,200 |
| Gain on sale of investment | 5,199 | | | | 5,199 |
| Net interest (income) expense | (51,828) | 87,032 | (1,480) | | 33,724 |
| Income before income taxes | 34,761 | 140,290 | 52,624 | | 227,675 |
| Provision for income taxes | 11,299 | 48,360 | 21,923 | | 81,582 |
| Net income | \$ 23,462 | \$ 91,930 | \$ 30,701 | \$ | \$ 146,093 |

*Pentair, Inc. and subsidiaries**Notes to condensed consolidated financial statements (unaudited)*

Pentair, Inc. and Subsidiaries
Unaudited Condensed Consolidated Balance Sheets
December 31, 2005

| <i>In thousands</i> | Parent Company | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Eliminations | Consolidated |
|--|---------------------------|-----------------------------------|---------------------------------------|----------------------|---------------------|
| Assets | | | | | |
| Current assets | | | | | |
| Cash and cash equivalents | \$ 3,004 | \$ 4,362 | \$ 41,134 | \$ | \$ 48,500 |
| Accounts and notes receivable, net | 543 | 338,439 | 118,896 | (34,031) | 423,847 |
| Inventories | | 267,007 | 82,305 | | 349,312 |
| Deferred tax assets | 74,116 | 34,039 | 8,154 | (67,338) | 48,971 |
| Prepaid expenses and other current assets | 7,658 | 8,798 | 12,999 | (5,061) | 24,394 |
| Total current assets | 85,321 | 652,645 | 263,488 | (106,430) | 895,024 |
| Property, plant and equipment, net | 5,681 | 228,858 | 77,300 | | 311,839 |
| Other assets | | | | | |
| Investments in subsidiaries | 1,983,857 | 42,174 | 84,804 | (2,110,835) | |
| Goodwill | | 1,488,425 | 229,782 | | 1,718,207 |
| Intangibles, net | | 240,084 | 26,449 | | 266,533 |
| Other | 49,100 | 7,157 | 5,895 | | 62,152 |
| Total other assets | 2,032,957 | 1,777,840 | 346,930 | (2,110,835) | 2,046,892 |
| Total assets | \$2,123,959 | \$2,659,343 | \$ 687,718 | \$(2,217,265) | \$3,253,755 |
| Liabilities and Shareholders Equity | | | | | |
| Current liabilities | | | | | |
| Current maturities of long-term debt | \$ 1,166 | \$ 76,269 | \$ 19,862 | \$ (93,160) | \$ 4,137 |
| Accounts payable | 836 | 167,256 | 72,531 | (33,303) | 207,320 |
| Employee compensation and benefits | 13,869 | 57,006 | 24,677 | | 95,552 |
| Accrued product claims and warranties | | 28,664 | 14,887 | | 43,551 |
| Current liabilities of discontinued operations | | | 192 | | 192 |
| Income taxes | 886 | 7,195 | 9,437 | | 17,518 |
| Accrued rebates and sales incentives | | 42,262 | 3,112 | | 45,374 |
| Other current liabilities | 31,547 | 61,318 | 23,223 | (5,062) | 111,026 |
| Total current liabilities | 48,304 | 439,970 | 167,921 | (131,525) | 524,670 |
| Long-term debt | 745,162 | 1,710,648 | 12,344 | (1,719,677) | 748,477 |
| | 75,743 | 28,386 | 48,651 | | 152,780 |

| | | | | | |
|--|--------------------|--------------------|------------------|----------------------|--------------------|
| Pension and other retirement compensation | | | | | |
| Post-retirement medical and other benefits | 24,155 | 49,794 | | | 73,949 |
| Deferred tax liabilities | | 167,544 | 25,579 | (67,338) | 125,785 |
| Due to / (from) affiliates | (356,365) | 64,324 | 246,212 | 45,829 | |
| Other non-current liabilities | 31,350 | 881 | 38,224 | | 70,455 |
| Non-current liabilities of discontinued operations | | | 2,029 | | 2,029 |
| Total liabilities | 568,349 | 2,461,547 | 540,960 | (1,872,711) | 1,698,145 |
| Shareholders equity | 1,555,610 | 197,796 | 146,758 | (344,554) | 1,555,610 |
| Total liabilities and shareholders equity | \$2,123,959 | \$2,659,343 | \$687,718 | \$(2,217,265) | \$3,253,755 |

*Pentair, Inc. and subsidiaries**Notes to condensed consolidated financial statements (unaudited)*

Pentair, Inc. and Subsidiaries
Unaudited Condensed Consolidated Statements of Cash Flows
For the nine months ended October 1, 2005

| <i>In thousands</i> | Parent Company | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Eliminations | Consolidated |
|---|---------------------------|-----------------------------------|---------------------------------------|---------------------|---------------------|
| Operating activities | | | | | |
| Net income | \$ 23,462 | \$ 91,930 | \$ 30,701 | \$ | \$ 146,093 |
| Adjustments to reconcile net income to net cash provided by (used for) operating activities: | | | | | |
| Depreciation | 1,125 | 33,080 | 8,939 | | 43,144 |
| Amortization | 3,242 | 7,892 | 681 | | 11,815 |
| Deferred income taxes | 137 | (3,470) | 6,790 | | 3,457 |
| Stock compensation | 9,027 | 8,642 | 1,536 | | 19,205 |
| Excess tax benefit from stock-based compensation | (3,752) | (3,592) | (639) | | (7,983) |
| Gain on sale of investment | (5,199) | | | | (5,199) |
| Changes in assets and liabilities, net of effects of business acquisitions and dispositions | | | | | |
| Accounts and notes receivable | 2,421 | (37,009) | (22,573) | 13,401 | (43,760) |
| Inventories | | (25,719) | (3,716) | | (29,435) |
| Prepaid expenses and other current assets | 14,787 | (2,856) | (13,139) | (3,250) | (4,458) |
| Accounts payable | (6,376) | (5,357) | 16,782 | (13,423) | (8,374) |
| Employee compensation and benefits | (11,366) | (11,177) | (1,333) | | (23,876) |
| Accrued product claims and warranties | | 281 | 9 | | 290 |
| Income taxes | 7,495 | 10,505 | (3,679) | | 14,321 |
| Other current liabilities | (3,830) | (10,748) | 15,181 | 3,272 | 3,875 |
| Pension and post-retirement benefits | 5,080 | 3,663 | 3,168 | | 11,911 |
| Other assets and liabilities | (9,728) | (43) | 5,656 | | (4,115) |
| Net cash provided by continuing operations | 26,525 | 56,022 | 44,364 | | 126,911 |
| Net cash used for operating activities of discontinued operations | | | (634) | | (634) |
| Net cash provided by operating activities | 26,525 | 56,022 | 43,730 | | 126,277 |

Investing activities

| | | | | |
|--|----------|----------|----------|----------|
| Capital expenditures | (1,975) | (37,312) | (11,310) | (50,597) |
| Proceeds from sale of property and equipment | | 11,545 | (11) | 11,534 |
| Acquisitions, net of cash acquired | (10,515) | | | (10,515) |
| Investment in subsidiaries | 39,523 | (29,235) | (10,288) | |
| Divestitures | (10,383) | 289 | (480) | (10,574) |
| Proceeds from sale of investment | 23,599 | | | 23,599 |
| Other | | (950) | | (950) |
| Net cash provided by (used for) investing activities | 40,249 | (55,663) | (22,089) | (37,503) |

Financing activities

| | | | | |
|--|-----------|-------|-----|-----------|
| Proceeds from long-term debt | 241,610 | | | 241,610 |
| Repayment of long-term debt | (286,333) | | | (286,333) |
| Proceeds from exercise of stock options | 7,029 | | | 7,029 |
| Excess tax benefit from stock-based compensation | 3,752 | 3,592 | 639 | 7,983 |
| Dividends paid | (39,889) | | | (39,889) |
| Net cash provided by (used for) financing activities | (73,831) | 3,592 | 639 | (69,600) |

Effect of exchange rate changes on cash

| | | | | |
|--|-------|----|----------|---------|
| | 9,058 | 57 | (10,432) | (1,317) |
|--|-------|----|----------|---------|

Change in cash and cash equivalents

| | | | | |
|--|-------|-------|--------|--------|
| | 2,001 | 4,008 | 11,848 | 17,857 |
|--|-------|-------|--------|--------|

Cash and cash equivalents, beginning of period

| | | | | |
|--|-------|-------|--------|--------|
| | 2,295 | 5,570 | 23,630 | 31,495 |
|--|-------|-------|--------|--------|

Cash and cash equivalents, end of period

| | | | | |
|--|----------|----------|-----------|-----------|
| | \$ 4,296 | \$ 9,578 | \$ 35,478 | \$ 49,352 |
|--|----------|----------|-----------|-----------|

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

FORWARD-LOOKING STATEMENTS

This report contains statements that we believe to be forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements give our current expectations or forecasts of future events. Forward-looking statements generally can be identified by the use of forward-looking terminology such as may, will, expect, intend, estimate, anticipate, believe, project, or continue, or the negative thereof. From time to time, we also may provide oral or written forward-looking statements in other materials we release to the public. Any or all of our forward-looking statements in this report and in any public statements we make could be materially different from actual results. They can be affected by assumptions we might make or by known or unknown risks or uncertainties. Consequently, we cannot guarantee any forward-looking statements. Investors are cautioned not to place undue reliance on any forward-looking statements. Investors should also understand that it is not possible to predict or identify all such factors and should not consider the following list to be a complete statement of all potential risks and uncertainties.

The following factors may impact the achievement of forward-looking statements:

changes in general economic and industry conditions, such as:

- § the strength of product demand and the markets we serve;
 - § the intensity of competition, including that from foreign competitors;
 - § pricing pressures;
 - § market acceptance of new product introductions and enhancements;
 - § the introduction of new products and enhancements by competitors;
 - § our ability to maintain and expand relationships with large customers;
 - § our ability to source raw material commodities from our suppliers without interruption and at reasonable prices;
 - § our ability to source components from third parties, in particular from foreign manufacturers, without interruption and at reasonable prices; and
 - § the financial condition of our customers;
- our ability to successfully appeal and limit damages arising out of the Horizon litigation;
- our ability to identify, complete, and integrate acquisitions successfully and to realize expected synergies on our anticipated timetable;
- changes in our business strategies, including acquisition, divestiture, and restructuring activities;
- domestic and foreign governmental and regulatory policies;
- general economic and political conditions, such as political instability, the rate of economic growth in our principal geographic or product markets, or fluctuations in exchange rates;
- changes in operating factors, such as continued improvement in manufacturing activities and the achievement of related efficiencies, cost reductions, and inventory risks due to shifts in market demand and costs associated with

moving production overseas;

our ability to continue to successfully generate savings from our excellence in operations initiatives consisting of lean enterprise, supply management and cash flow practices;

unanticipated developments that could occur with respect to contingencies such as litigation, intellectual property matters, product liability exposures and environmental matters;

our ability to accurately evaluate the effects of contingent liabilities such as taxes, product liability, environmental, and other claims; and

our ability to access capital markets and obtain anticipated financing under favorable terms.

The foregoing factors are not exhaustive, and new factors may emerge or changes to the foregoing factors may occur that would impact our business. We assume no obligation, and disclaim any duty, to update the forward-looking statements in this report.

Overview

We are a focused, diversified, industrial manufacturing company comprised of two operating segments: Water and Technical Products. Our Water Group is a global leader in providing innovative products and systems used worldwide in the movement, treatment, storage, and enjoyment of water. Our Technical Products Group is a global leader in the global enclosures market that designs, manufactures, and markets standard, modified, and custom enclosures that house and protect sensitive controls, components; thermal management products; and accessories. In 2006, we expect our Water Group and Technical Products Group to generate approximately 70 percent and 30 percent of total revenues, respectively.

Our Water Group has progressively become a more important part of our business portfolio with sales increasing from \$100 million in 1995 to approximately \$2.1 billion in 2005. We believe the water industry is structurally attractive as a result of a growing demand for clean water and the large global market size (of which we have identified a target industry segment totaling \$50 billion). Our vision is to become a leading global provider of innovative products and systems used in the movement, treatment, storage, and enjoyment of water.

Our Technical Products Group operates in a large global market with significant potential for growth in industry segments such as defense, security, medical, and networking. We believe we have the largest enclosures industrial and commercial distribution network in North America and the highest enclosures brand recognition in the industry. From mid-2001 through 2003, the Technical Products Group experienced significantly lower sales volumes as a result of severely reduced capital spending in the industrial and commercial markets and

over-capacity and weak demand in the datacom and telecom markets. In 2004, 2005, and the first nine months of 2006, sales volumes increased due to the addition of new distributors, new products, and higher demand in targeted markets. In addition, through the success of our Pentair Integrated Management Systems (PIMS) initiatives, we have increased Technical Products segment operating margins to our goal of 15 percent and achieved 16 consecutive quarters of year-over-year operating margin expansion.

Key Trends and Uncertainties

The following trends and uncertainties affected our financial performance in the first nine months of 2006 and will likely impact our results in the future:

We experience seasonal demand in a number of markets within our Water Group. End-user demand for pool/spa equipment is affected by the strength of the housing and related markets and follows warm weather trends and is at seasonal highs from March to July. The magnitude of the sales spike is partially mitigated by effective use of the distribution channel by employing some advance sales programs (generally including extended payment terms and/or additional discounts). Demand for residential and agricultural water systems is also affected by economic conditions and weather patterns particularly related to heavy flooding and droughts.

We expect our operations to continue to benefit from our PIMS initiatives which include strategy deployment; lean enterprise with special focus on sourcing and supply management, cash flow management, and lean operations; and IGNITE, our process to drive organic growth.

We are experiencing material cost inflation in a number of our businesses. We are striving for greater productivity improvements and implementing selective increases in selling prices to help mitigate cost increases in base materials such as steel and resins, freight, fuel, as well as rising costs of health care and insurance.

Free cash flow, which we define as cash flow from operating activities less capital expenditures, including both continuing and discontinued operations, plus proceeds from sale of property and equipment, exceeded \$200 million for the fourth consecutive year in 2005 and is expected to be approximately \$170-\$180 million in 2006. We have a long-term goal to consistently generate free cash flow that equals or exceeds 100 percent of our net income. See our discussion of *Other financial measures* under the caption *Liquidity and Capital Resources* of this report.

We experienced unfavorable foreign currency effects on net sales in the first quarter of 2006 and favorable foreign currency effects in the second and third quarters of 2006. Overall, we experienced a slightly unfavorable foreign currency effect on net sales in the first nine months of 2006. Our currency effect is primarily for the U.S. dollar against the Euro, which may or may not trend unfavorably in the future.

The effective tax rate for the first nine months of 2006 was 30.3% due in part to a favorable adjustment in the third quarter primarily related to prior years' tax returns and in the second quarter primarily related to the resolution of an IRS exam for the periods of 2002-2003. We continue to actively pursue initiatives to reduce our effective tax rate. The tax rate in any quarter can be affected positively or negatively by adjustments that are required to be reported in the specific quarter of resolution.

Outlook

In 2006 and beyond, our operating objectives include the following:

Continue to drive operating excellence through PIMS: lean enterprise initiatives, supply management practices, and cash flow management;

Continue the integration of acquisitions and realize identified synergistic opportunities;

Continue proactive talent management process building competencies in international management and other key functional areas;

Achieve organic sales growth (in excess of market growth), particularly in international markets; and

Continue to make strategic acquisitions to grow and expand our existing platforms in our Water and Technical Products Groups.

RESULTS OF OPERATIONS*Net sales*

Consolidated net sales and the change from the prior year period were as follows:

| | Three months ended | | | | Nine months ended | | | |
|---------------------|--------------------|-----------|-----------|--------|-------------------|-------------|-----------|--------|
| | September 30 | October 1 | | % | September 30 | October 1 | | % |
| <i>In thousands</i> | 2006 | 2005 | \$ change | change | 2006 | 2005 | \$ change | change |
| Net sales | \$778,020 | \$716,308 | \$61,712 | 8.6% | \$2,411,431 | \$2,214,466 | \$196,965 | 8.9% |

The components of the net sales change in 2006 from 2005 were as follows:

| <i>Percentages</i> | % Change from 2005 | |
|--------------------|--------------------|----------------|
| | Third quarter | Nine months |
| Volume | 5.4 | 6.7 |
| Price | 2.5 | 2.3 |
| Currency | 0.7 | (0.1) |
| Total | 8.6 | 8.9 |

Consolidated net sales

The 8.6 percent and the 8.9 percent increases in consolidated net sales in the third quarter and the first nine months, respectively, of 2006 from 2005 were primarily the result of:

an increase in sales volume due to our acquisitions, primarily the December 1, 2005 acquisition of the McLean Thermal Management, Aspen Motion Technologies, and Electronic Solutions businesses from APW, Ltd. (collectively, Thermal); and

organic sales growth of approximately 3 percent and 4 percent in the third quarter and the first nine months, respectively (excluding the effects of acquisitions and foreign currency exchange), which includes selective increases in selling prices to mitigate inflationary cost increases.

These increases were partially offset by:

unfavorable foreign currency effects in the first three months of 2006 as the stronger U.S. dollar decreased the U.S. dollar value of sales denominated in foreign currencies.

Net sales by segment and the change from the prior year period were as follows:

| | Three months ended | | | | Nine months ended | | | |
|-----------------------|--------------------|-----------|-----------|--------|-------------------|-------------|-----------|--------|
| | September 30 | October 1 | | % | September 30 | October 1 | | % |
| <i>In thousands</i> | 2006 | 2005 | \$ change | change | 2006 | 2005 | \$ change | change |
| Water | \$531,703 | \$515,945 | \$15,758 | 3.1% | \$1,654,388 | \$1,613,690 | \$ 40,698 | 2.5% |
| Technical Products | 246,317 | 200,363 | 45,954 | 22.9% | 757,043 | 600,776 | 156,267 | 26.0% |
| Total | \$778,020 | \$716,308 | \$61,712 | 8.6% | \$2,411,431 | \$2,214,466 | \$196,965 | 8.9% |

Water

The 3.1 percent and the 2.5 percent increases in Water segment net sales in the third quarter and first nine months, respectively, of 2006 from 2005 were primarily the result of:

organic sales growth of approximately 3 percent (excluding foreign currency exchange), which includes selective increases in selling prices to mitigate inflationary cost increases:

§ strong pump sales in our commercial, residential, applied wastewater, and export markets;

§ filtration sales growth in our foodservice, commercial, and industrial markets;

§ increased sales in Europe driven by higher pump and filtration sales; and

§ a strong sales performance in Asia.

These increases were partially offset by:

lower sales of spa and bath products due to the US residential housing market downturn and decreases in inventory levels of customers; and

lower filtration sales into the RV and marine markets.

Technical Products

The 22.9 percent and 26.0 percent increases in Technical Product segment net sales in the third quarter and first nine months, respectively, of 2006 from 2005 were primarily the result of:

an increase in sales volume primarily due to our December 1, 2005 acquisition of the Thermal businesses;

organic sales growth of approximately 4 percent and 8 percent for the third quarter and first nine months of 2006, respectively, (excluding acquisitions and foreign currency exchange), which includes selective increases in selling prices to mitigate inflationary cost increases:

§ increased sales in our commercial and industrial markets;

§ increased sales in European test and measurement and telecom markets; and

§ higher sales in Asia driven by key OEM programs in China and strong sales in the telecom and semiconductor markets in Japan.

These increases were partially offset by:

lower sales in North American telecom and data markets related to OEM projects that reached end-of-life or were transitioned to our Asian operations; and

unfavorable foreign currency effects for the first three months of 2006.

Gross profit

| | Three months ended | | | | Nine months ended | | | |
|---------------------|-------------------------|---------------|-------------------|---------------|-------------------------|---------------|-------------------|---------------|
| | September 30 2006 | % of sales | October 1 2005 | % of sales | September 30 2006 | % of sales | October 1 2005 | % of sales |
| <i>In thousands</i> | | | | | | | | |
| Gross profit | \$212,487 | 27.3% | \$200,841 | 28.0% | \$697,684 | 28.9% | \$640,212 | 28.9% |

Percentage point
change

(0.7) pts

0.0pts

The 0.7 percentage point decrease in gross profit as a percentage of sales in the third quarter of 2006 from 2005 and the unchanged percentage of sales in the first nine months were primarily the result of:

inflationary increases related to material, labor and freight costs;

increased reserves for inventory and warranty due to the effects of the US residential housing market downturn on the spa and bath markets and new pool starts; and

lower sales of spa and bath products related to the US residential housing market downturn.

These decreases were partially offset by:

selective increases in selling prices in our Water and Technical Products Groups to mitigate inflationary cost increases;

savings generated from our PIMS initiatives including lean and supply management practices; and

cost leverage from our increase in sales volume in our Technical Product Group.

Selling, general and administrative (SG&A)

| <i>In thousands</i> | Three months ended | | | | Nine months ended | | | |
|---------------------|--------------------|------------|-----------|------------|-------------------|------------|-----------|------------|
| | September | % of sales | October 1 | % of sales | September | % of sales | October 1 | % of sales |
| | 30 2006 | | 2005 | | 30 2006 | | 2005 | |
| SG&A | \$137,923 | 17.7% | \$112,813 | 15.7% | \$406,843 | 16.9% | \$350,905 | 15.8% |

Percentage point
change

2.0pts

1.1pts

The 2.0 and 1.1 percentage point increases in SG&A expense as a percent of sales in the third quarter and first nine months, respectively, of 2006 from 2005 were primarily the result of:

higher selling, general and administrative expense to fund investments in future growth in all markets in our Water Group, with emphasis on growth in the international markets, including personnel and business infrastructure investments;

increased reserves for accounts receivable due to the effects of the US residential housing market downturn on the spa and bath markets and new pool starts in our Water Group and severance costs in our Water Group and Corporate; and

an increase in amortization expense primarily related to the intangible assets from the acquisition of the Thermal businesses.

These increases were partially offset by:

cost leverage from our increase in sales volume in the Technical Products Group.

Research and development (R&D)

| <i>In thousands</i> | Three months ended | | | | Nine months ended | | | |
|---------------------|--------------------|------------|-----------|------------|-------------------|------------|-----------|------------|
| | September | % of sales | October 1 | % of sales | September | % of sales | October 1 | % of sales |
| | 30 2006 | | 2005 | | 30 2006 | | 2005 | |
| R&D | \$14,271 | 1.8% | \$11,148 | 1.6% | \$44,017 | 1.8% | \$33,107 | 1.5% |

Percentage point
change

0.2pts

0.3pts

The 0.2 and 0.3 percentage point increases in R&D expense as a percent of sales in the third quarter and first nine months, respectively, of 2006 from 2005 were primarily the result of:

additional investments related to new product development initiatives in our Water and Technical Products Groups; and

proportionately higher spending in the newly acquired Thermal businesses.

Operating income**Water**

| <i>In thousands</i> | Three months ended | | | | Nine months ended | | | |
|---------------------|--------------------|------------|-----------|------------|-------------------|------------|-----------|------------|
| | September | % of sales | October 1 | % of sales | September | % of sales | October 1 | % of sales |
| | 30 2006 | | 2005 | | 30 2006 | | 2005 | |

| | | | | | | | | |
|------------------|----------|------|----------|-------|-----------|-------|-----------|-------|
| Operating income | \$36,226 | 6.8% | \$58,964 | 11.4% | \$176,004 | 10.6% | \$211,620 | 13.1% |
|------------------|----------|------|----------|-------|-----------|-------|-----------|-------|

Percentage point change

(4.6)pts

(2.5)pts

The 4.6 and 2.5 percentage point decreases in Water segment operating income as a percent of sales in the third quarter and first nine months, respectively, of 2006 from 2005 were primarily the result of:

inflationary increases related to material, labor, and freight costs;

planned investments in new products and new customers, reinforcing international talent, and implementing a unified business infrastructure in Europe;

increased inventory, warranty, and accounts receivable reserves and severance costs due to the effects of the US residential housing market downturn on the spa and bath markets and new pool starts;

unfavorable product mix; and

expected inefficiencies resulting from plant and product line moves.

These decreases were partially offset by:

selective increases in selling prices to mitigate inflationary cost increases; and

savings realized from continued success of PIMS, including lean and supply management activities.

Technical Products

| <i>In thousands</i> | Three months ended | | | | Nine months ended | | | |
|-------------------------|-------------------------|---------------|-------------------|---------------|-------------------------|---------------|-------------------|---------------|
| | September 30 2006 | % of sales | October 1 2005 | % of sales | September 30 2006 | % of sales | October 1 2005 | % of sales |
| Operating income | \$37,050 | 15.0% | \$27,778 | 13.9% | \$114,432 | 15.1% | \$79,275 | 13.2% |
| Percentage point change | | 1.1pts | | | | 1.9pts | | |

The 1.1 and 1.9 percentage point increases in Technical Products segment operating income as a percent of sales in the third quarter and first nine months, respectively, of 2006 from 2005 were primarily the result of:

leverage gained on volume expansion through market share growth;

savings realized from the continued success of PIMS, including lean and supply management activities; and

selective increases in selling prices to mitigate inflationary cost increases.

These increases were partially offset by:

inflationary increases related to materials, labor and freight costs.

Gain on sale of investment

| <i>In thousands</i> | Three months ended | | | | Nine months ended | | | |
|----------------------------|-------------------------|----------------------|------------|----------|-------------------------|-------------------|------------|----------|
| | September 30 2006 | October 1 2005 | Difference | % change | September 30 2006 | October 1 2005 | Difference | % change |
| Gain on sale of investment | \$167 | \$ | \$167 | 100.0% | \$167 | \$5,199 | \$(5,032) | (96.8%) |

The gain on sale of investment of \$5.2 million for the nine month period ended October 1, 2005 represents the gain from the sale of our interest in the stock of LN Holdings Corporation. The gain on sale of investment of \$0.2 million in the three and nine month periods ended September 30, 2006 relates to a distribution from an escrow account related the 2005 sale of our interest in the stock of LN Holdings Corporation.

Net interest expense

| <i>In thousands</i> | Three months ended | | | | Nine months ended | | | |
|----------------------|-------------------------|-------------------|------------|----------|-------------------------|-------------------|------------|----------|
| | September 30 2006 | October 1 2005 | Difference | % change | September 30 2006 | October 1 2005 | Difference | % change |
| Net interest expense | \$13,024 | \$10,752 | \$2,272 | 21.1% | \$38,861 | \$33,724 | \$5,137 | 15.2% |

The 21.1 and 15.2 percentage point increases in interest expense in the third quarter and first nine months, respectively, of 2006 from 2005 were primarily the result of:

increases in interest rates and outstanding debt in 2006; and

incremental interest expense related to the payments made in connection with the final resolution on the net asset value dispute with The Black and Decker Corporation (BDK) in the first quarter of 2006.

These increases were partially offset by:

favorable adjustments to interest expense related to IRS settlements in the second and third quarters of 2006.

Provision for income taxes from continuing operations

| <i>In thousands</i> | Three months ended | | Nine months ended | |
|----------------------------|----------------------------------|---------------------------|----------------------------------|---------------------------|
| | September 30 2006 | October 1 2005 | September 30 2006 | October 1 2005 |
| Income before income taxes | \$47,436 | \$66,128 | \$208,130 | \$227,675 |
| Provision for income taxes | 13,995 | 21,595 | 62,985 | 81,582 |
| Effective tax rate | 29.5% | 32.7% | 30.3% | 35.8% |

The 3.2 and 5.5 percentage point decreases in the tax rate in the third quarter and first nine months, respectively, of 2006 from 2005 were primarily the result of:

a favorable settlement in the second quarter of 2006 of a routine IRS exam for the periods 2002-2003;

an unfavorable settlement in the second quarter of 2005 for a routine tax exam for prior years in Germany;

favorable adjustments in the third quarter of 2006 related to prior years tax returns; and

a favorable adjustment in the first quarter of 2006 related to a prior year tax return.

These decreases were partially offset by:

a favorable settlement in the first quarter of 2005 of a routine IRS exam for the periods 1998-2001; and

a favorable adjustment in the third quarter of 2005 related to the filing of our 2004 tax return.

LIQUIDITY AND CAPITAL RESOURCES

Cash requirements for working capital, capital expenditures, equity investments, acquisitions, debt repayments, share repurchases, and dividend payments are generally funded from cash generated from operations, availability under existing committed revolving credit facilities, and in certain instances, public and private debt and equity offerings. We experience seasonal changes in cash flows primarily due to seasonal demand in a number of our markets. We generally make payments on annual programs during the first quarter each year. Also, end-user demand for pool/spa equipment follows warm weather trends and is at seasonal highs from March to July. We somewhat mitigate the magnitude of the sales spike through effective use of the distribution channel by employing some advance sales programs (generally including extended payment terms and/or additional discounts). Demand for residential and agricultural water systems is also affected by economic conditions and weather patterns particularly related to heavy flooding and droughts.

The following table presents selected working capital measurements calculated from our monthly operating results based on a 13-month moving average:

| <i>Days</i> | September 30 2006 | December 31 2005 | October 1 2005 |
|--------------------------------------|----------------------------------|---------------------------------|-------------------------------|
| Days of sales in accounts receivable | 54 | 54 | 55 |
| Days inventory on hand | 73 | 70 | 70 |
| Days in accounts payable | 56 | 56 | 56 |

Operating activities

Cash provided by operating activities was \$125.9 million in the first nine months of 2006 compared with cash provided by operating activities of \$126.3 million in the prior year comparable period. The increase in days inventory on hand as of September 30, 2006 compared to December 31, 2005 was attributable to increased inventory levels to support the product moves from plant rationalizations and due to the purchase of additional pump motors for competitive reasons. In the future, we expect our working capital ratios to improve as we are able to complete our

facility rationalization activities and capitalize on our PIMS initiatives.

Investing activities

Capital expenditures in the first nine months of 2006 were \$33.3 million compared with \$50.6 million in the prior year period. We currently anticipate that capital expenditures for fiscal 2006 will be approximately \$60 to \$65 million, primarily related to expansion of low cost country manufacturing facilities, implementation of a unified business systems infrastructure in Europe, selective increases in equipment capacity, new product development, and general maintenance capital.

On April 12, 2006, we acquired the assets of Geyer's Manufacturing & Design Inc. and FTA Filtration, Inc. (together Krystil Klear), two privately held companies, for \$15.8 million, including a cash payment of \$15.4 million plus debt assumed of \$0.4 million. Krystil Klear expands our industrial filtration product offering to include a full range of steel and stainless steel housing filtration solutions. On June 23, 2006, we acquired the assets of Cozad & O'Hara of Cathedral City, Inc. for \$0.5 million in cash plus a note payable and debt assumed of

\$0.6 million. Cozad & O Hara expands the distribution channel of our pool tile business. On August 31, 2006, we acquired the assets of Acu-Trol, Inc. for \$3.1 million in cash. Acu-Trol expands the integrated aquatic control systems offering of our pool business. Also during 2006, we paid approximately \$2.2 million and \$1.6 million for additional transaction costs and a purchase price adjustment, respectively, related to the acquisition of the Thermal businesses. Divestiture activities during 2006 relate to the following: In January 2006, pursuant to the purchase agreement for the sale of our former Tools Group, we completed the repurchase of a manufacturing facility in Suzhou, China from BDK for approximately \$5.7 million. On March 8, 2006, we received notice regarding the settlement of an outstanding dispute with BDK regarding the net asset value relating to the purchase price for the sale of our former Tools Group. The decision by the arbitrator constituted a final resolution of all disputes between BDK and us regarding the net asset value. We paid the final purchase price adjustment of \$16.1 million in March 2006. Also in March 2006, we exited a leased facility formerly used by our discontinued Service Equipment business. The net cash outflow from this transaction was \$2.2 million.

Cash proceeds from the sale of property and equipment in our Water Group of \$11.5 million were received during the first nine months of 2005, primarily related to the sale of two California facilities.

On February 23, 2005, we acquired the assets of Delta Environmental Products, Inc. and affiliates (collectively, DEP), a privately held company, for \$10.3 million, including a cash payment of \$10.0 million, transaction costs of \$0.2 million, plus debt assumed of \$0.1 million. The DEP product line addresses the water and wastewater markets and is part of our Water Group.

In April 2005, we sold our interest in the stock of LN Holdings Corporation for cash consideration of \$23.6 million, resulting in a pre-tax gain of \$5.2 million and an after tax gain of \$3.3 million.

Financing activities

Net cash used for financing activities was \$44.4 million in the first nine months of 2006 compared with \$69.6 million in the prior year period. Financing activities included draw downs and repayments on our revolving credit facilities to fund our operations in the normal course of business, payments of dividends, repurchase of Company stock, cash received from stock option exercises, and tax benefits related to stock-based compensation.

We are authorized to sell short-term commercial paper notes to the extent availability exists under our \$800 million multi-currency revolving Credit Facility (the Credit Facility). We use the Credit Facility as back-up liquidity to support 100% of commercial paper outstanding. As of September 30, 2006, we had \$208.9 million of commercial paper outstanding that matures within 52 days. All of the commercial paper was classified as long-term as we have the intent and the ability to refinance such obligations on a long-term basis under the Credit Facility.

We have \$35 million of outstanding private placement debt maturing in May 2007. We classified this debt as long-term as of September 30, 2006 as we have the intent and ability to refinance such obligation on a long-term basis under the Credit Facility.

We were in compliance with all debt covenants as of September 30, 2006.

In addition to the Credit Facility, we have \$25 million of uncommitted credit facilities, under which we had no borrowings as of September 30, 2006.

Our current credit ratings are as follows:

| Rating Agency | Long-Term Debt Rating | Current Rating Outlook |
|----------------------|------------------------------|-------------------------------|
| Standard & Poor's | BBB | Stable |
| Moody's | Baa3 | Stable |

As of September 30, 2006, our capital structure consisted of \$795.0 million in total indebtedness and \$1,640.8 million in shareholders' equity. The ratio of debt-to-total capital at September 30, 2006 was 32.6 percent, compared with 32.6 percent at December 31, 2005 and 30.8 percent at October 1, 2005. Our targeted debt-to-total capital ratio is approximately 40 percent. We will exceed this target ratio from time to time as needed for operational purposes and/or acquisitions.

We expect to continue to have cash requirements to support working capital needs and capital expenditures, to pay interest and service debt, and to pay dividends to shareholders. In order to meet these cash requirements, we intend to use available cash and internally generated funds, and to borrow under our committed and uncommitted credit

facilities.

Any adverse judgment in the Horizon litigation discussed in Part II, Item 1 of this Form 10-Q could increase our indebtedness or reduce cash available for other uses. Any such payment could impact our ability to execute our long-term strategic plans to their full extent, but we do not believe our ongoing financial and operational condition will be compromised.

Dividends paid in the first nine months of 2006 were \$42.6 million, or \$0.42 per common share, compared with \$39.9 million, or \$0.39 per common share, in the prior year period. We have increased dividends every year for the last 30 years and expect to continue paying dividends on a quarterly basis.

There have been no material changes with respect to the contractual obligations or off-balance sheet arrangements described in our Annual Report on Form 10-K for the year ended December 31, 2005.

Other financial measures

In addition to measuring our cash flow generation or usage based upon operating, investing, and financing activities included in the consolidated statements of cash flows, we also measure our free cash flow and our conversion of net income. Free cash flow and conversion of net income are non-GAAP financial measures that we use to assess our cash flow performance, and we have a long-term goal to consistently generate free cash flow that equals or exceeds 100 percent of our net income. We believe free cash flow and conversion of net income are important measures of operating performance because they provide our investors and us with a measurement of cash generated from operations that is available to pay dividends and repay debt. In addition, free cash flow and conversion of net income are used as a criterion to measure and pay compensation-based incentives. Our measure of free cash flow and conversion of net income may not be comparable to similarly titled measures reported by other companies. The following table is a reconciliation of free cash flow and a calculation of the conversion of net income with cash flows from continuing and discontinued operating activities:

| <i>In thousands</i> | Nine months ended | |
|--|------------------------------|---------------------------|
| | September 30 2006 | October 1 2005 |
| Net cash provided by operating activities | \$ 125,900 | \$ 126,277 |
| Capital expenditures | (33,311) | (50,597) |
| Proceeds from sale of property and equipment | 497 | 11,534 |
| Free cash flow | 93,086 | 87,214 |
| Net income | 145,094 | 146,093 |
| Conversion of net income | 64.2% | 59.7% |

In 2006, we are targeting free cash flow of approximately \$170-180 million .

NEW ACCOUNTING STANDARDS

See Note 2 (New Accounting Standards) of ITEM 1.

CRITICAL ACCOUNTING POLICIES

In our Annual Report on Form 10-K for the year ended December 31, 2005, we identified the critical accounting policies which affect our more significant estimates and assumptions used in preparing our consolidated financial statements. We have not changed these policies from those previously disclosed in our Annual Report.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

There have been no material changes in our market risk during the nine months ended September 30, 2006. For additional information, refer to Item 7A of our 2005 Annual Report on Form 10-K.

ITEM 4. CONTROLS AND PROCEDURES

(a) Evaluation of Disclosure Controls and Procedures

We maintain a system of disclosure controls and procedures designed to provide reasonable assurance as to the reliability of our published financial statements and other disclosures included in this report. Our management evaluated, with the participation of our Chief Executive Officer and our Chief Financial Officer, the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the quarter ended September 30, 2006 pursuant to Rule 13a-15(b) of the Securities Exchange Act of 1934 (the Exchange Act). Based upon their evaluation, our Chief Executive Officer and our Chief Financial Officer concluded that our disclosure controls and procedures were effective as of the end of the quarter ended September 30, 2006 to ensure that information required to be disclosed by us in the reports we file or submit under the Exchange Act is recorded, processed, summarized, and reported, within the time periods specified in the Securities and Exchange Commission's rules and forms, and to ensure that information required to be disclosed by us in the reports we file or submit under the Exchange Act is accumulated and communicated to our management, including our principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosures.

(b) Changes in Internal Controls

There was no change in our internal control over financial reporting that occurred during the quarter ended September 30, 2006 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of
Pentair, Inc.

We have reviewed the accompanying condensed consolidated balance sheets of Pentair, Inc. and Subsidiaries (the Company) as of September 30, 2006 and October 1, 2005, the related condensed consolidated statements of income for the three- and nine-month periods ended September 30, 2006 and October 1, 2005, and cash flows for the nine-month periods ended September 30, 2006 and October 1, 2005. These interim financial statements are the responsibility of the Company's management.

We conducted our reviews in accordance with the standards of the Public Company Accounting Oversight Board (United States). A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with standards of the Public Company Accounting Oversight Board (United States), the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our reviews, we are not aware of any material modifications that should be made to such condensed consolidated interim financial statements for them to be in conformity with accounting principles generally accepted in the United States of America.

We have previously audited, in accordance with standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheet of the Company as of December 31, 2005, and the related consolidated statements of income, changes in shareholders' equity, and cash flows for the year then ended (not presented herein); and in our report dated February 27, 2006, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of December 31, 2005, is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

DELOITTE & TOUCHE LLP
Minneapolis, Minnesota
October 31, 2006

PART II OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

Environmental and Litigation

There have been no further material developments from the disclosures contained in our 2005 Annual Report on Form 10-K, other than those matters identified below.

Horizon litigation

Twenty-eight separate lawsuits involving 29 primary plaintiffs, a class action, and claims for indemnity by Celebrity Cruise Lines, Inc. (Celebrity) were brought against Essef Corporation (Essef) and certain of its subsidiaries prior to our acquisition of Essef in August 1999. The claims against Essef and its involved subsidiaries were based upon the allegation that Essef designed, manufactured, and marketed two sand swimming pool filters that were installed as a part of the spa system on the Horizon cruise ship, and allegations that the spa and filters contained Legionnaire's disease bacteria that infected certain passengers on cruises from April 1994 through July 1994.

The individual and class claims by passengers were tried and resulted in an adverse jury verdict finding liability on the part of the Essef defendants (70%) and Celebrity and its sister company, Fantasia (together 30%). After expiration of post-trial appeals, we paid all outstanding punitive damage awards of \$7.0 million in the Horizon cases, plus interest of approximately \$1.6 million, in January 2004. All of the personal injury cases have now been resolved through either settlement or trial.

The only remaining unresolved claims in this case were those brought by Celebrity for damages resulting from the outbreak. Celebrity filed an amended complaint seeking attorney fees and costs for prior litigation as well as out-of-pocket losses, lost profits, and loss of business enterprise value. On June 28, 2006, the jury returned a verdict against the Essef defendants in the total amount of \$193 million for its claims for out-of-pocket expenses (\$10.4 million), lost profits (\$47.6 million) and loss of business enterprise value (\$135 million). The verdict is exclusive of pre-judgment interest and attorneys' fees. We believe that the jury verdict is not consistent with the law nor the evidence offered at trial. We intend to argue all appropriate post-trial motions, or if unsuccessful to appeal any subsequent judgment, to reverse or substantially reduce this verdict, in particular the claims relating to lost profits and lost enterprise value. We anticipate that these post-trial motions will be heard in the fourth quarter of 2006.

We have assessed the impact of the verdict on our previously established reserves for this matter and, based on information available at this time, have deemed it unnecessary to adjust our reserves other than for quarterly interest accruals. First, several issues have not been addressed by the court, including whether Celebrity is entitled to recovery of its attorneys' fees and related costs in the passenger claims phase of the case (\$4.1 million), and, with respect to pre-judgment interest, the length of the interest period and the rate of interest on any eventual judgment. In addition, the court has not decided Essef's contribution claim to reduce Celebrity's recovery by 30% to account for its contributory negligence. Second, we believe that we will ultimately be successful in obtaining substantial relief from this misguided verdict. While we are not able to determine the amount of the eventual liability at this time, we believe that an appropriate result would be substantially less than the verdict the jury rendered.

If judgment were subsequently entered on this verdict and upheld on appeal as it currently stands, which we believe is unlikely to occur for the reasons noted above, the interest incurred through September 2006 would range from approximately \$78 to \$175 million, depending on interest rate and interest period used. In this worst case situation, the gross amount that we would have to pay in this matter would range from \$271 to \$368 million. While we believe the majority of the amount would be tax-deductible in the year paid or in subsequent years, we are still analyzing the tax impact of a loss of that magnitude. In addition to the impact of a loss on this matter on our earnings per share when recognized, we would also need to eventually borrow funds from our banks or other sources to pay any judgment finally determined after exhaustion of all appeals. We expect that we would have available adequate funds to allow us to do so, based on discussions with our lending sources and our estimates of the results of our business operations over the next two years.

During the period prior to final determination and payment of any ultimate recovery to Celebrity, we believe that we will be able to operate in the normal course of business, although interim acquisition plans and other discretionary spending may be reduced. Any final judgment paid would also increase our indebtedness or reduce cash available for other uses. Any such payment could impact our ability to execute our long-term strategic plans to their full extent, but

we do not believe our ongoing financial and operational condition will be compromised.

Other

We are occasionally a party to other litigation arising in the normal course of business. We regularly analyze current information and, as necessary, provide accruals for probable liabilities based on the expected eventual disposition of these matters. While it is possible that our cash flows and results of operations in a particular quarter or year could be materially affected by the one-time impacts of the resolution of such contingencies, it is the opinion of management that the ultimate disposition of these matters will not have a material impact on our financial position, or ongoing results of operations and cash flows.

ITEM 1A. RISK FACTORS

The risks relating to the Horizon Litigation and jury verdict are set forth in Part II, Item 1 of this Quarterly Report on Form 10-Q. There have been no other material changes from the risk factors previously disclosed in Item 1A. of our 2005 Annual Report on Form 10-K.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

The following table provides information with respect to purchases we made of our common stock during the third quarter of 2006:

| Period | (a) Total Number of Shares Purchased | (b) Average Price Paid per Share | (c) Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs | (d) Dollar value of Shares that May Yet Be Purchased Under the Plans or Programs |
|------------------------------|---|---|---|---|
| July 2 July 29, 2006 | 103,606 | \$28.47 | 100,000 | \$ 28,391,448 |
| July 30 August 26, 2006 | 976,926 | \$29.06 | 976,926 | \$ 0 |
| August 27 September 30, 2006 | 1,308 | \$28.85 | | \$ 50,000,000 |
| Total | 1,081,840 | | 1,076,926 | |

(a) The purchases in this column include shares repurchased as part of our publicly announced programs and 3,606 shares for the period July 2 July 29, 2006 and 1,308 shares for the period August 27 September 30, 2006 deemed surrendered to us by participants in our Omnibus Stock Incentive Plan and the Outside Directors Nonqualified Stock Option Plan (the Plans) to satisfy the exercise price or withholding tax

obligations related to the exercise of stock options and non-vested shares.

(b) The average price paid in this column includes shares repurchased as part of our publicly announced programs and shares deemed surrendered to us by participants in the Plans to satisfy the exercise price or withholding of tax obligations related to the exercise price of stock options and non-vested shares.

(c) The number of shares in this column represents the number of shares repurchased as part of our publicly announced program to repurchase up to \$25 million of our common stock annually and shares repurchased under other authorizations by the Board of Directors.

(d) In December 2004, our Board of Directors authorized a program to annually repurchase shares of our common stock up to a maximum dollar limit of \$25 million per year. On July 28, 2006 and September 28, 2006, our Board of Directors authorized the repurchase of up to an additional \$25 million and \$50 million of shares of our common stock, respectively. There is no expiration associated with the authorizations granted. As of September 30, 2006, we had repurchased 1,650,026 shares for \$50.0 million pursuant to these programs during 2006. As of October 27, 2006, we repurchased an additional 336,000 shares for \$9.4 million, leaving us authorization to repurchase up to an additional

\$40.6 million of
our common
stock under the
additional
authorizations.

ITEM 6. EXHIBITS

(a) Exhibits

- 15** Letter Regarding Unaudited Interim Financial Information.
- 31.1** Certification of Chief Executive Officer Pursuant to Rule 13a-14(a) of the Exchange Act, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2** Certification of Chief Financial Officer Pursuant to Rule 13a-14(a) of the Exchange Act, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1** Certification of Chief Executive Officer, Pursuant to 18 U.S.C. Section 1350, As Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2** Certification of Chief Financial Officer, Pursuant to 18 U.S.C. Section 1350, As Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, on November 3, 2006.

PENTAIR, INC.
Registrant

By /s/ David D. Harrison

David D. Harrison
Executive Vice President and Chief Financial Officer
(Chief Accounting Officer)

35

Exhibit Index to Form 10-Q for the Period Ended September 30, 2006

- 15** Letter Regarding Unaudited Interim Financial Information
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