

Commercial Vehicle Group, Inc.
Form 10-Q
August 03, 2011

Table of Contents

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

Form 10-Q

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934**

For the quarterly period ended June 30, 2011

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934**

For the transition period from _____ to _____

Commission file number 001-34365

COMMERCIAL VEHICLE GROUP, INC.

(Exact name of Registrant as specified in its charter)

Delaware

(State or other jurisdiction of
incorporation or organization)

41-1990662

(I.R.S. Employer
Identification No.)

**7800 Walton Parkway
New Albany, Ohio**

(Address of principal executive offices)

43054

(Zip Code)

(614) 289-5360

(Registrant's telephone number, including area code)

Not Applicable

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days.

Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes No

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting

(Do not check if a smaller
reporting company)

company

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

Edgar Filing: Commercial Vehicle Group, Inc. - Form 10-Q

The number of shares outstanding of the Registrant's common stock, par value \$.01 per share, at June 30, 2011 was 28,769,799 shares.

**COMMERCIAL VEHICLE GROUP, INC. AND SUBSIDIARIES
QUARTERLY REPORT ON FORM 10-Q**

PART I FINANCIAL INFORMATION

ITEM 1 FINANCIAL STATEMENTS 1

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS FOR THE THREE AND SIX MONTHS ENDED JUNE 30, 2011 AND 2010 (UNAUDITED) 1

CONDENSED CONSOLIDATED BALANCE SHEETS AS OF JUNE 30, 2011 AND DECEMBER 31, 2010 (UNAUDITED) 2

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE SIX MONTHS ENDED JUNE 30, 2011 AND 2010 (UNAUDITED) 3

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) 4

ITEM 2 MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS 23

ITEM 3 QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK 31

ITEM 4 CONTROLS AND PROCEDURES 31

PART II OTHER INFORMATION 32

SIGNATURES 34

EX-31.1

EX-31.2

EX-32.1

EX-32.2

EX-101 INSTANCE DOCUMENT

EX-101 SCHEMA DOCUMENT

EX-101 CALCULATION LINKBASE DOCUMENT

EX-101 LABELS LINKBASE DOCUMENT

EX-101 PRESENTATION LINKBASE DOCUMENT

Table of Contents**ITEM 1 FINANCIAL STATEMENTS****COMMERCIAL VEHICLE GROUP, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**

	Three Months Ended June 30,		Six Months Ended June 30,	
	2011	2010	2011	2010
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)
	(In thousands, except per share amounts)		(In thousands, except per share amounts)	
REVENUES	\$ 206,776	\$ 142,349	\$ 389,285	\$ 288,756
COST OF REVENUES	179,100	124,593	336,893	254,108
Gross Profit	27,676	17,756	52,392	34,648
SELLING, GENERAL AND ADMINISTRATIVE EXPENSES	16,023	13,668	32,217	26,879
AMORTIZATION EXPENSE	94	60	190	120
RESTRUCTURING COSTS	232	1,410	542	1,410
Operating Income	11,327	2,618	19,443	6,239
OTHER (INCOME) EXPENSE	(3)	(1,281)	3	(2,740)
INTEREST EXPENSE	5,065	3,907	9,046	8,421
LOSS ON EARLY EXTINGUISHMENT OF DEBT	7,448		7,448	
(Loss) Income Before Provision (Benefit) for Income Taxes	(1,183)	(8)	2,946	558
PROVISION (BENEFIT) FOR INCOME TAXES	986	(701)	1,838	(811)
NET (LOSS) INCOME	\$ (2,169)	\$ 693	\$ 1,108	\$ 1,369
(LOSS) INCOME PER COMMON SHARE: Basic	\$ (0.08)	\$ 0.03	\$ 0.04	\$ 0.05

Edgar Filing: Commercial Vehicle Group, Inc. - Form 10-Q

Diluted	\$	(0.08)	\$	0.02	\$	0.04	\$	0.05
---------	----	--------	----	------	----	------	----	------

WEIGHTED AVERAGE SHARES
OUTSTANDING:

Basic	27,767	27,214	27,766	24,973
Diluted	27,767	27,973	28,205	25,820

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

1

Table of Contents

COMMERCIAL VEHICLE GROUP, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS

	June 30, 2011 (Unaudited)	December 31, 2010 (Unaudited)
	(In thousands, except share and per share amounts)	
ASSETS		
CURRENT ASSETS:		
Cash	\$ 84,174	\$ 42,591
Accounts receivable, net of reserve for doubtful accounts of \$4,281 and \$2,717, respectively	131,955	91,101
Inventories	70,670	66,622
Prepaid expenses and other, net	10,435	11,109
Total current assets	297,234	211,423
PROPERTY, PLANT AND EQUIPMENT, net	71,269	59,321
INTANGIBLE ASSETS, net of accumulated amortization of \$2,435 and \$2,245, respectively	6,779	3,848
OTHER ASSETS, net	16,927	11,615
TOTAL ASSETS	\$ 392,209	\$ 286,207
LIABILITIES AND STOCKHOLDERS INVESTMENT (DEFICIT)		
CURRENT LIABILITIES:		
Accounts payable	\$ 78,167	\$ 61,216
Accrued liabilities	34,101	34,130
Total current liabilities	112,268	95,346
LONG-TERM DEBT	250,000	164,987
PENSION AND OTHER POST-RETIREMENT BENEFITS	22,157	23,343
OTHER LONG-TERM LIABILITIES	2,672	2,643
Total liabilities	387,097	286,319
COMMITMENTS AND CONTINGENCIES		
STOCKHOLDERS INVESTMENT (DEFICIT):		
Preferred stock \$.01 par value; 5,000,000 shares authorized; no shares issued and outstanding; common stock \$.01 par value; 60,000,000 shares authorized; 27,767,657 and 27,756,759 shares issued and outstanding, respectively	280	280
Treasury stock purchased from employees; 285,208 shares, respectively	(2,851)	(2,851)
Additional paid-in capital	217,189	215,491

Edgar Filing: Commercial Vehicle Group, Inc. - Form 10-Q

Retained loss	(192,251)	(193,359)
Accumulated other comprehensive loss	(17,255)	(19,673)
Total stockholders' investment (deficit)	5,112	(112)
TOTAL LIABILITIES AND STOCKHOLDERS' INVESTMENT (DEFICIT)	\$ 392,209	\$ 286,207

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

2

Table of Contents

COMMERCIAL VEHICLE GROUP, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

	Six Months Ended June 30,	
	2011	2010
	(Unaudited)	(Unaudited)
	(In thousands)	
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net income	\$ 1,108	\$ 1,369
Adjustments to reconcile net income to net cash used in operating activities:		
Depreciation and amortization	6,139	6,177
Provision for doubtful accounts	2,154	2,349
Noncash amortization of debt financing costs	689	757
Loss on early extinguishment of debt	7,448	
Amortization of bond discount/premium, net	(345)	(632)
Paid-in-kind interest		2,753
Pension plan contributions	(1,423)	(1,136)
Shared-based compensation expense	1,699	1,345
Loss (gain) on sale of assets	324	(51)
Noncash gain on forward exchange contracts		(2,355)
Change in other operating items	(29,788)	9,469
Net cash (used in) provided by operating activities	(11,995)	20,045
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchases of property, plant and equipment	(10,605)	(2,770)
Proceeds from disposal/sale of property plant and equipment	21	65
Post-acquisition and acquisitions payments, net of cash received	(8,699)	
Long-term supply contracts, other		196
Net cash used in investing activities	(19,283)	(2,509)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Proceeds from issuance of common stock, net		25,359
Proceeds from issuance of common stock under equity incentive plans		1,126
Excess tax benefit from equity incentive plans		(52)
Repayment of long-term debt	(170,929)	
Borrowing of long-term debt	250,000	
Debt issuance costs and other	(6,852)	
Net cash provided by financing activities	72,219	26,433
EFFECT OF CURRENCY EXCHANGE RATE CHANGES ON CASH	642	(1,122)
NET INCREASE IN CASH	41,583	42,847
CASH:		
Beginning of period	42,591	9,524

Edgar Filing: Commercial Vehicle Group, Inc. - Form 10-Q

End of period	\$ 84,174	\$ 52,371
SUPPLEMENTAL CASH FLOW INFORMATION:		
Cash paid for interest	\$ 11,128	\$ 5,406
Cash paid (received) for income taxes, net	\$ 641	\$ (21,565)

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

Table of Contents**COMMERCIAL VEHICLE GROUP, INC. AND SUBSIDIARIES****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)****1. Description of Business and Basis of Presentation**

Commercial Vehicle Group, Inc. and its subsidiaries (CVG , Company or we) design and manufacture seat systems, interior trim systems (including instrument and door panels, headliners, cabinetry, molded products and floor systems), cab structures and components, mirrors, wiper systems, electronic wiring harness assemblies and controls and switches for the global commercial vehicle market, including the heavy-duty truck market, the construction, military, bus, agriculture and specialty transportation markets. We have facilities located in the United States in Alabama, Arizona, Indiana, Illinois, Iowa, North Carolina, Ohio, Oregon, Tennessee, Virginia and Washington and outside of the United States in Australia, Belgium, China, Czech Republic, Mexico, Ukraine and the United Kingdom. We have prepared the condensed consolidated financial statements included herein, without audit, pursuant to the rules and regulations of the United States Securities and Exchange Commission (SEC). The information furnished in the condensed consolidated financial statements includes normal recurring adjustments and reflects all adjustments, which are, in the opinion of management, necessary for a fair presentation of the results of operations and statements of financial position for the interim periods presented. Certain information and footnote disclosures normally included in the consolidated financial statements prepared in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP) have been condensed or omitted pursuant to such rules and regulations. We believe that the disclosures are adequate to make the information presented not misleading when read in conjunction with our fiscal 2010 consolidated financial statements and the notes thereto included in Part II, Item 8 of our Annual Report on Form 10-K as filed with the SEC on March 15, 2011. Unless otherwise indicated, all amounts are in thousands except per share amounts.

Revenues and operating results for the three and six months ended June 30, 2011 are not necessarily indicative of the results to be expected in future operating quarters.

2. Recently Issued Accounting Pronouncements

In May 2011, the FASB issued ASU No. 2011-04, *Fair Value Measurement*. This ASU clarifies the concepts related to highest and best use and valuation premise, blockage factors and other premiums and discounts, the fair value measurement of financial instruments held in a portfolio and of those instruments classified as a component of stockholders' equity. The guidance includes enhanced disclosure requirements about recurring Level 3 fair value measurements, the use of nonfinancial assets, and the level in the fair value hierarchy of assets and liabilities not recorded at fair value. The provisions of this ASU are effective prospectively for interim and annual periods beginning on or after December 15, 2011. Early application is prohibited. We are currently evaluating the impact of this new ASU.

In June 2011, the FASB issued ASU No. 2011-05, *Comprehensive Income*. This ASU intends to enhance comparability and transparency of other comprehensive income components. The guidance provides an option to present total comprehensive income, the components of net income and the components of other comprehensive income in a single continuous statement or two separate but consecutive statements. This ASU eliminates the option to present other comprehensive income components as part of the statement of changes in stockholders' equity. The provisions of this ASU will be applied retrospectively for interim and annual periods beginning after December 15, 2011. Early application is permitted. We are currently evaluating the impact of this new ASU.

3. Business Combinations

On January 28, 2011, we acquired all of the assets and certain liabilities related to Bostrom Seating, Inc. (Bostrom) for cash consideration of approximately \$8.8 million (the Bostrom acquisition). Bostrom is a seat supplier to the North American heavy truck, aftermarket, bus and specialty vehicle markets. Bostrom has one owned manufacturing facility in Piedmont, Alabama. The acquisition of Bostrom further expands our North American presence in certain key end markets and enhances our overall aftermarket position. The operating results of Bostrom have been included in our consolidated financial statements since the date of acquisition. From the date of acquisition through June 30, 2011, we recorded revenues of approximately \$15.0 million and an operating loss of \$0.1 million relating to Bostrom. Acquisition related expenses of approximately \$0.4 million were incurred for the six months ended June 30, 2011 and have been recorded as selling, general and administrative expenses on our consolidated statements of operations.

Table of Contents

The Bostrom acquisition was accounted for by the acquisition method of accounting. Under acquisition accounting, the total purchase price has been allocated to the tangible and intangible assets and liabilities of Bostrom based upon their respective fair values. The purchase price and costs associated with the Bostrom acquisition exceeded the preliminary fair value of the net assets acquired by approximately \$3.2 million. During the three-month period ended June 30, 2011, the purchase price was adjusted by approximately \$0.1 million. In connection with the allocation of the purchase price, we recorded definite-lived intangible assets of approximately \$3.1 million as shown in the following table (in thousands):

Purchase price, net of post-acquisition adjustment	\$ 8,699
Net assets at fair value	5,578
Excess of purchase price over net assets acquired	\$ 3,121

The purchase price allocation as of June 30, 2011 was as follows (in thousands):

Accounts receivable	\$ 3,898
Inventories	2,274
Other current assets	4
Property, plant and equipment	4,960
Definite-lived intangible assets	3,121
Current liabilities	(5,558)
Contract purchase price	\$ 8,699

The following pro forma information for the three and six months ended June 30, 2011 and 2010 presents the result of operations as if the acquisition of Bostrom had taken place at the beginning of the periods. The pro forma results are not necessarily indicative of the financial position or result of operations had the acquisition taken place at the beginning of the periods. In addition, the pro forma results are not necessarily indicative of the future financial or operating results (in thousands, except per share data):

	Three Months Ended June		Six Months Ended June 30,	
	2011	2010	2011	2010
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)
Revenue	\$216,137	\$148,628	\$400,956	\$301,066
Operating income	\$ 11,318	\$ 1,956	\$ 19,319	\$ 5,127
Net (loss) income	\$ (2,156)	\$ 39	\$ 1,007	\$ 255
(Loss) Earnings Per Share:				
Basic	\$ (0.08)	\$	\$ 0.04	\$ 0.01
Diluted	\$ (0.08)	\$	\$ 0.04	\$ 0.01

4. Fair Value Measurement

Fair value is the price that would be received from selling an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value is estimated by applying the following hierarchy, which prioritizes the inputs used to measure fair value into three levels and bases the categorization within the hierarchy upon the lowest level of input that is available and significant to the fair value measurement:

Level 1 Unadjusted quoted prices in active markets for identical assets and liabilities.

Level 2 Observable inputs other than those included in Level 1. For example, quoted prices for similar assets or liabilities in active markets or quoted prices for identical assets or liabilities in inactive markets.

Level 3 Unobservable inputs reflecting management's own assumptions about the inputs used in pricing the asset or liability.

Table of Contents

Our financial instruments consist of cash, accounts receivable, accounts payable, accrued liabilities and revolving credit facility. The carrying value of these instruments approximates fair value as a result of the short duration of such instruments or due to the variability of interest cost associated with such instruments.

The carrying amounts and fair values of our long-term debt obligations are as follows (in thousands):

	June 30, 2011		December 31, 2010	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
Long-term debt	\$250,000	\$250,000	\$164,987	\$159,376

The fair value of long-term debt obligations is based on quoted market prices or on rates available on debt with similar terms and maturities. Based on these inputs, our long-term debt is classified as Level 2.

5. Stockholders Investment

Common Stock Our authorized capital stock consists of 60,000,000 shares of common stock with a par value of \$0.01 per share, with 28,769,799 shares outstanding as of June 30, 2011.

Preferred Stock Our authorized capital stock consists of 5,000,000 shares of preferred stock with a par value of \$0.01 per share, with no preferred shares outstanding as of June 30, 2011.

Earnings Per Share Basic earnings per share is determined by dividing net income by the weighted average number of common shares outstanding during the period. Diluted earnings per share, and all other diluted per share amounts presented, is determined by dividing net income by the weighted average number of common shares and potential common shares outstanding during the period as determined by the Treasury Stock Method. Potential common shares are included in the diluted earnings per share calculation when dilutive. Diluted earnings per share for the three and six months ended June 30, 2011 and 2010 includes the effects of potential common shares consisting of common stock issuable upon exercise of outstanding stock options when dilutive (in thousands, except per share amounts):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2011	2010	2011	2010
Net (loss) income applicable to common stockholders basic and diluted	\$ (2,169)	\$ 693	\$ 1,108	\$ 1,369
Weighted average number of common shares outstanding	27,767	27,214	27,766	24,973
Dilutive effect of outstanding stock options and restricted stock grants after application of the Treasury Stock Method		759	439	847
Dilutive shares outstanding	27,767	27,973	28,205	25,820
Basic (loss) income per share	\$ (0.08)	\$ 0.03	\$ 0.04	\$ 0.05
Diluted (loss) income per share	\$ (0.08)	\$ 0.02	\$ 0.04	\$ 0.05

For the three months ended June 30, 2011, diluted earnings per share did not include approximately 0.5 million of our non-vested restricted stock and 0.5 million outstanding stock options as the effect would have been antidilutive. For the three months ended June 30, 2010, diluted earnings per share did not include approximately 0.5 million outstanding stock options as the effect would have been antidilutive. For the six months ended June 30, 2011 and 2010, diluted earnings per share did not include approximately 0.5 million outstanding stock options, respectively, as the effect would have been antidilutive.

Dividends We have not declared or paid any cash dividends in the past. The terms of our Loan and Security Agreement restrict the payment or distribution of our cash or other assets, including cash dividend payments.

6. Share-Based Compensation

Restricted Stock Awards Restricted stock is a grant of shares of common stock that may not be sold, encumbered or disposed of, and that may be forfeited in the event of certain terminations of employment, prior to the end of a restricted period set by the compensation committee. A participant granted restricted stock generally has all of the rights of a stockholder, unless the compensation committee determines otherwise. The following table summarizes information about restricted stock grants as of June 30, 2011:

6

Table of Contents

Grant	Shares	Estimated Forfeiture Rate	Vesting Schedule
November 2008	798,450	9.2%	3 equal annual installments commencing on October 20, 2009
November 2009	638,150	8.2%	3 equal annual installments commencing on October 20, 2010
November 2010	404,000	8.2%	3 equal annual installments commencing on October 20, 2011

As of June 30, 2011, there was approximately \$5.8 million of unearned compensation expense related to non-vested share-based compensation arrangements granted under our equity incentive plans. This expense is subject to future adjustments for vesting and forfeitures and will be recognized on a straight-line basis over the remaining period of four months for the November 2008 awards, 16 months for the November 2009 awards and 28 months for the November 2010 awards, respectively.

The following table summarizes information about the non-vested restricted stock grants as of June 30, 2011:

	Shares (in thousands)	Weighted-Average Grant-Date Fair Value
Nonvested at December 31, 2010	1,023	\$ 9.02
Granted		
Vested	(11)	2.47
Forfeited	(10)	7.85
Nonvested at June 30, 2011	1,002	\$ 9.02

As of June 30, 2011, 1,703,883 shares of the 4.6 million shares authorized for issuance were available for issuance under the Fourth Amended and Restated Equity Incentive Plan, including cumulative forfeitures.

7. Accounts Receivable

Trade accounts receivable are stated at current value less an allowance for doubtful accounts, which approximates fair value. This estimated allowance is based primarily on management's evaluation of specific balances as the balances become past due, the financial condition of our customers and our historical experience of write-offs. If not reserved through specific identification procedures, our general policy for uncollectible accounts is to reserve at a certain percentage threshold, based upon the aging categories of accounts receivable and our historical experience with write-offs. Past due status is based upon the due date of the original amounts outstanding. When items are ultimately deemed uncollectible, they are charged off against the reserve previously established in the allowance for doubtful accounts.

8. Inventories

Inventories are valued at the lower of first-in, first-out (FIFO) cost or market. Cost includes applicable material, labor and overhead. Inventories consisted of the following (in thousands):

	June 30, 2011	December 31, 2010
Raw materials	\$ 48,388	\$ 46,194
Work in process	14,015	12,477
Finished goods	14,710	13,727
Less excess and obsolete	(6,443)	(5,776)
	\$ 70,670	\$ 66,622

Inventory quantities on-hand are regularly reviewed and, where necessary, provisions for excess and obsolete inventory are recorded based primarily on our estimated production requirements driven by expected market volumes. Excess and obsolete provisions may vary by product depending upon future potential use of the product.

Table of Contents**9. Intangible Assets**

We review definite-lived intangible assets for recoverability whenever events or changes in circumstances indicate that carrying amounts may not be recoverable. If the estimated undiscounted cash flows are less than the carrying amount of such assets, we recognize an impairment loss in an amount necessary to write down the assets to fair value as estimated from expected future discounted cash flows. Estimating the fair value of these assets is judgmental in nature and involves the use of significant estimates and assumptions. We base our fair value estimates on assumptions we believe to be reasonable, but that are inherently uncertain.

Our intangible assets were comprised of the following (in thousands):

	June 30, 2011			December 31, 2010		
	Amortization Period	Gross Carrying Amount	Net Carrying Amount Accumulated Amortization	Amortization Period	Gross Carrying Amount	Net Carrying Amount Accumulated Amortization
Definite-lived intangible assets:						
	22			20		
Trademarks/Tradenames	years	\$ 8,776	\$ (1,997)	years	\$ 5,655	\$ (1,807)

We recorded approximately \$3.1 million in definite-lived intangible assets (tradenames) with a useful life of 30 years in connection with the Bostrom acquisition.

The aggregate intangible asset amortization expense was approximately \$94 thousand and \$60 thousand for the three months ended June 30, 2011 and 2010, respectively, and approximately \$190 thousand and \$120 thousand for the six months ended June 30, 2011 and 2010, respectively.

The estimated intangible asset amortization expense for the fiscal year ending December 31, 2011, and for the five succeeding years is as follows (in thousands):

Fiscal Year Ended	Estimated Amortization Expense
December 31,	
2011	\$ 335
2012	\$ 344
2013	\$ 344
2014	\$ 344
2015	\$ 344
2016	\$ 344

10. Restructuring Activities

In 2009, we announced the following restructuring plans:

A reduction in workforce and the closure of certain manufacturing, warehousing and assembly facilities. The facilities closed included an assembly and sequencing facility in Kent, Washington; seat sequencing and assembly facility in Statesville, North Carolina; manufacturing facility in Lake Oswego, Oregon; inventory and product warehouse in Concord, North Carolina; and seat assembly and distribution facility in Seneffs, Belgium. The decision to reduce our workforce was the result of the extended downturn of the global economy and, in particular, the commercial vehicle markets. We substantially completed these activities as of December 31, 2009.

The closure of our Vancouver, Washington manufacturing facility. The decision to close the facility was the result of the extended downturn of the global economy and, in particular, the commercial vehicle markets. We substantially completed this closure as of December 31, 2009.

The closure and consolidation of one of our facilities located in Liberec, Czech Republic and the closing of our Norwalk, Ohio truck cab assembly facility. The closure and consolidation of our Liberec, Czech Republic facility

was a result of management's continued focus on reducing fixed costs and eliminating excess capacity. The closure of this facility was substantially completed as of December 31, 2009. The closure of our Norwalk, Ohio facility was a result of Navistar's decision to insource the cab assembly operations into its existing assembly facility in Escobedo, Mexico. We substantially completed the Norwalk closure as of September 30, 2010.

Table of Contents

We estimate that we will record total cash expenditures for all of these restructurings of approximately \$6.7 million, consisting of approximately \$2.5 million of severance costs and \$4.2 million of facility closure costs. For the three months ended June 30, 2011, we incurred charges of approximately \$0.2 million in facility closure costs. We have incurred cumulative restructuring charges of \$5.9 million consisting of approximately \$2.5 million of severance costs and \$3.4 million of facility closure costs as of June 30, 2011.

A summary of the restructuring liability for the six months ended June 30, 2011 is as follows (in thousands):

	Employee Costs	Facility Exit and Other Contractual Costs	Total
Balance December 31, 2010	\$ 101	\$ 1,362	\$ 1,463
Provisions	71	471	542
Utilizations	(165)	(967)	(1,132)
Currency		80	80
Balance June 30, 2011	\$ 7	\$ 946	\$ 953

During the three-month period ended June 30, 2011, we reclassified our held-for-sale assets pertaining to our Norwalk, Ohio facility consisting of \$1.4 million in land and buildings and approximately \$0.7 million in machinery and equipment to property, plant and equipment within our condensed consolidated balance sheet. This reclassification resulted from management's decision to no longer actively market the sale of the assets.

11. Commitments and Contingencies

Warranty We are subject to warranty claims for products that fail to perform as expected due to design or manufacturing deficiencies. Customers continue to require their outside suppliers to guarantee or warrant their products and bear the cost of repair or replacement of such products. Depending on the terms under which we supply products to our customers, a customer may hold us responsible for some or all of the repair or replacement costs of defective products when the product supplied did not perform as represented. Our policy is to reserve for estimated future customer warranty costs based on historical trends and current economic factors. The following represents a summary of the warranty provision for the six months ended June 30, 2011 (in thousands):

Balance December 31, 2010	\$ 2,653
Increase due to acquisitions	297
Additional provisions recorded	803
Deduction for payments made	(858)
Currency translation adjustment	8
Balance June 30, 2011	\$ 2,903

Leases We lease office and manufacturing space and certain equipment under non-cancelable operating lease agreements that require us to pay maintenance, insurance, taxes and other expenses in addition to annual rents. As of June 30, 2011, our equipment leases did not provide for any material guarantee of a specified portion of residual values.

Guarantees We accrue for costs associated with guarantees when it is probable that a liability has been incurred and the amount can be reasonably estimated. The most likely cost to be incurred is accrued based on an evaluation of currently available facts, and where no amount within a range of estimates is more likely, the minimum is accrued. In accordance with accounting guidance for guarantees issued after December 31, 2002, we record a liability for the fair value of such guarantees in the balance sheet. As of June 30, 2011, we had no such guarantees.

Litigation We are subject to various legal actions and claims incidental to our business, including those arising out of alleged defects, product warranties, employment-related matters and environmental matters. Management believes

that we maintain adequate insurance to cover these claims. We have established reserves for issues that are probable and estimable in amounts management believes are adequate to cover reasonable adverse judgments not covered by insurance.

Table of Contents

Based upon the information available to management and discussions with legal counsel, it is the opinion of management that the ultimate outcome of the various legal actions and claims that are incidental to our business will not have a material adverse impact on our consolidated financial position, results of operations or cash flows; however, such matters are subject to many uncertainties, and the outcomes of individual matters are not predictable with assurance.

12. Debt

Debt consisted of the following (in thousands):

	June 30, 2011	December 31, 2010
8% senior notes due July 1, 2013	\$	\$ 97,810
15% second lien term loan due November 1, 2012 (\$16,800 principal amount, net of \$3,042 of original issue discount)		13,758
11%/13% third lien senior secured notes due February 15, 2013 (\$42,124 principal amount and \$5,463 of issuance premium)		47,587
Paid-in-kind interest on 11%/13% third lien senior secured notes due February 15, 2013		5,832
7.875% senior notes due April 15, 2019	250,000	
	\$ 250,000	\$ 164,987

Revolving Credit Facility On January 7, 2009, we and certain of our direct and indirect U.S. subsidiaries, as borrowers (the "borrowers"), entered into a Loan and Security Agreement with Bank of America, N.A., as agent and lender, which provided for a three-year asset-based revolving credit facility (the "revolving credit facility") with an aggregate principal amount of up to \$37.5 million (after giving effect to a second amendment to our Loan and Security Agreement entered into on August 4, 2009), which was subject to an availability block. On April 26, 2011, we entered into an amendment and restatement to the loan and security agreement governing the revolving credit facility (as so amended and restated, the "Loan and Security Agreement") which, among other things, extended the maturity of the revolving credit facility to April 26, 2014, increased the revolving commitment to \$40.0 million and revised the availability block to equal the amount of debt Bank of America, N.A. or its affiliates makes available to the Company's foreign subsidiaries. Up to an aggregate of \$10.0 million is available to the borrowers for the issuance of letters of credit, which reduces availability under the revolving credit facility.

As of June 30, 2011, we did not have borrowings under the Loan and Security Agreement. In addition, as of June 30, 2011, we had outstanding letters of credit of approximately \$3.2 million and borrowing availability of \$36.8 million under the Loan and Security Agreement.

Our Loan and Security Agreement contains financial covenants, including a minimum fixed charge coverage ratio, if we do not maintain certain availability requirements. Because we had borrowing availability in excess of \$10.0 million from March 31, 2011 through June 30, 2011, we were not required to comply with the minimum fixed charge coverage ratio covenant during the quarter ended June 30, 2011.

Under the revolving credit facility, borrowings bear interest at various rates plus a margin based on certain financial ratios. The borrowers' obligations under the revolving credit facility are secured by a first-priority lien (subject to certain permitted liens) on substantially all of the tangible and intangible assets of the borrowers, as well as 100% of the capital stock of the direct domestic subsidiaries of each borrower and 65% of the capital stock of each foreign subsidiary directly owned by a borrower. Each of CVG and each other borrower is jointly and severally liable for the obligations under the revolving credit facility and unconditionally guarantees the prompt payment and performance thereof.

The applicable margin for borrowings under the revolving credit facility is based upon the fixed charge coverage ratio for the most recently ended fiscal quarter, as follows:

Table of Contents

Level	Ratio	Domestic Base Rate Loans	LIBOR Revolver Loans
III	≤ 1.25 to 1.00	1.50%	2.50%
II	≥ 1.25 to 1.00 but < 1.75 to 1.00	1.25%	2.25%
I	≥ 1.75 to 1.00	1.00%	2.00%

Until receipt by the agent of the financial statements and corresponding compliance certificate for the fiscal quarter ending March 31, 2011, the applicable margin was set at Level II. Thereafter, the applicable margin shall be subject to increase or decrease following receipt by the agent of the financial statements and corresponding compliance certificate for each fiscal quarter. If the financial statements or corresponding compliance certificate are not timely delivered, then the highest rate shall be applicable until the first day of the calendar month following actual receipt.

We pay a commitment fee to the lenders, which is calculated at a rate per annum based on a percentage of the difference between committed amounts and amounts actually borrowed under the revolving credit facility multiplied by an applicable margin. The commitment fee is payable quarterly in arrears. Currently, the unused commitment fees is (i) .500% per annum times the unused commitment during any fiscal quarter in which the aggregate average daily unused commitment is equal to or greater than 50% of the revolver commitments or (ii) .375% per annum times the unused commitment during any fiscal quarter in which the aggregate average daily unused commitment is less than 50% of the revolver commitments.

Terms, Covenants and Compliance Status The revolving credit facility requires the maintenance of a minimum fixed charge coverage ratio calculated based upon consolidated EBITDA (as defined in the revolving credit facility) as of the last day of each of our fiscal quarters. We are not required to comply with the fixed charge coverage ratio requirement for as long as we maintain at least \$10.0 million of borrowing availability under the revolving credit facility. If borrowing availability is less than \$10.0 million at any time, we would be required to comply with a fixed charge coverage ratio of 1.1:1.0 as of the end of any fiscal quarter, and would be required to continue to comply with these requirements until we have borrowing availability of \$10.0 million or greater for 60 consecutive days.

The revolving credit facility, as amended, contains customary restrictive covenants, including, without limitation, limitations on the ability of the borrowers and their subsidiaries to incur additional debt and guarantees; grant liens on assets; pay dividends or make other distributions; make investments or acquisitions; dispose of assets; make payments on certain indebtedness; merge, combine with any other person or liquidate; amend organizational documents; file consolidated tax returns with entities other than other borrowers or their subsidiaries; make material changes in accounting treatment or reporting practices; enter into restrictive agreements; enter into hedging agreements; engage in transactions with affiliates; enter into certain employee benefit plans; amend subordinated debt or the indenture governing the notes; and other matters customarily restricted in loan agreements. The revolving credit facility also contains customary reporting and other affirmative covenants. We were in compliance with these covenants as of June 30, 2011.

The revolving credit facility contains customary events of default, including, without limitation, nonpayment of obligations under the revolving credit facility when due; material inaccuracy of representations and warranties; violation of covenants in the revolving credit facility and certain other documents executed in connection therewith; breach or default of agreements related to debt in excess of \$5.0 million that could result in acceleration of that debt; revocation or attempted revocation of guarantees; denial of the validity or enforceability of the loan documents or failure of the loan documents to be in full force and effect; certain judgments in excess of \$2.0 million; the inability of an obligor to conduct any material part of its business due to governmental intervention, loss of any material license, permit, lease or agreement necessary to the business; cessation of an obligor's business for a material period of time; impairment of collateral through condemnation proceedings; certain events of bankruptcy or insolvency; certain Employee Retirement Income Securities Act (ERISA) events; and a change in control of CVG. Certain of the defaults are subject to exceptions, materiality qualifiers, grace periods and baskets customary for credit facilities of this type.

Voluntary prepayments of amounts outstanding under the revolving credit facility are permitted at any time, without premium or penalty.

The revolving credit facility requires us to make mandatory prepayments with the proceeds of certain asset dispositions and upon the receipt of insurance or condemnation proceeds to the extent we do not use the proceeds for the purchase of assets useful in our business.

Refinancing Transactions On April 26, 2011, we completed a private offering of \$250.0 million aggregate principal amount of 7.875% Senior Secured Notes due 2019 (the 7.875% notes). We used the net proceeds from the offering of the 7.875% notes (i) to repay all outstanding indebtedness under the second lien term loan, (ii) to fund the repurchase of approximately \$94.0 million of the 8% senior notes due 2013 (the 8% senior notes) (approximately 97.1% of the outstanding 8% senior notes) and approximately \$48.0 million of the 11/13% third lien senior secured notes due 2013 (the third lien notes) (100% of the outstanding third lien notes) pursuant to tender offers and consent solicitations (the Tender Offers and Consent Solicitations) for the 8% senior notes and the third lien notes, and (iii) to pay related fees and expenses.

On April 26, 2011, in connection with the Tender Offers and Consent Solicitations, we entered into amendments to the indentures governing the 8% senior notes and the third lien notes to, among other things, (i) eliminate substantially all of the restrictive covenants contained in the indentures, (ii) eliminate or modify certain events of default contained in the indentures, (iii) eliminate or modify related provisions contained in the indentures, and (iv) with respect to the third lien notes, eliminate certain conditions to covenant defeasance contained in the indenture governing such notes and release the liens in respect of such notes.

On June 1, 2011, we redeemed the remainder of the outstanding 8% senior notes at a price of 102% of the principal amount thereof plus accrued and unpaid interest to June 1, 2011 by issuing a Notice of Redemption to holders of the 8% senior notes on May 2, 2011.

7.875% Senior Secured Notes due 2019 The 7.875% notes were issued pursuant to an indenture, dated as of April 26, 2011 (the 7.875% Notes Indenture), by and among CVG, certain of our subsidiaries party thereto, as guarantors (the guarantors) and U.S. Bank National Association, as trustee. Interest is payable on the 7.875% notes on April 15 and October 15 of each year until their maturity date of April 15, 2019.

The 7.875% notes are senior secured obligations of CVG. Our obligations under the 7.875% notes are guaranteed by the guarantors. The obligations of CVG and the guarantors under the 7.875% notes are secured by a second-priority lien (subject to certain permitted liens) on substantially all of the property and assets of CVG and the guarantors, and a pledge of 100% of the capital stock of CVG's domestic subsidiaries and 65% of the voting capital stock of each foreign subsidiary directly owned by CVG and the guarantors. The liens, the security interests and all of the obligations of CVG and the guarantors and all provisions regarding remedies in an event of default are subject to an intercreditor agreement between the agent for the revolving credit facility and the collateral agent for the 7.875% notes.

The 7.875% Notes Indenture contains restrictive covenants, including, without limitation, limitations on our ability and the ability of our restricted subsidiaries to: incur additional debt; pay dividends on, redeem or repurchase capital stock; restrict dividends or other payments of subsidiaries; make investments; engage in transactions with affiliates; create liens on assets; engage in sale/leaseback transactions; and consolidate, merge or transfer all or substantially all of our assets and the assets of our restricted subsidiaries. These covenants are subject to important qualifications set forth in the 7.875% Notes Indenture. We were in compliance with these covenants as of June 30, 2011.

Table of Contents

The 7.875% Notes Indenture provides for events of default (subject in certain cases to customary grace and cure periods) which include, among others, nonpayment of principal or interest when due, breach of covenants or other agreements in the indenture governing the 7.875% notes, defaults in payment of certain other indebtedness, certain events of bankruptcy or insolvency and certain defaults with respect to the security interests. Generally, if an event of default occurs, the trustee or the holders of at least 25% in principal amount of the then outstanding 7.875% notes may declare the principal of and accrued but unpaid interest on all of the 7.875% notes to be due and payable immediately. All provisions regarding remedies in an event of default are subject to the Intercreditor Agreement.

We may redeem the 7.875% notes, in whole or in part, at any time prior to April 15, 2014 at a redemption price equal to 100% of the principal amount thereof, plus accrued and unpaid interest, if any, to the redemption date, plus the make-whole premium set forth in the 7.875% Notes Indenture. We may redeem the 7.875% notes, in whole or in part, at any time on or after April 15, 2014 at the redemption prices set forth in the 7.875% Notes Indenture, plus accrued and unpaid interest, if any, to the redemption date. Not more than once during each twelve-month period ending on April 15, 2012, April 15, 2013 and April 15, 2014, we may redeem up to \$25.0 million of the aggregate principal amount of the 7.875% notes at a redemption price equal to 103% of the principal amount thereof, plus accrued and unpaid interest, if any, to the redemption date. In addition, at any time on or prior to April 15, 2014, on one or more occasions, we may redeem up to 35% of the aggregate principal amount of the 7.875% notes with the net proceeds of certain equity offerings, as described in the 7.875% Notes Indenture, at a redemption price equal to 107.875% of the principal amount thereof, plus accrued and unpaid interest, if any, to the redemption date. If we experience certain change of control events, holders of the 7.875% notes may require us to repurchase all or part of their notes at 101% of the principal amount thereof, plus accrued and unpaid interest, if any, to the repurchase date.

13. Income Taxes

We, or one of our subsidiaries, file federal income tax returns in the United States and income tax returns in various states and foreign jurisdictions. With few exceptions, we are no longer subject to income tax examinations by any of the taxing authorities for years before 2006. There is currently one income tax examination in process.

As of June 30, 2011, we have provided a liability of approximately \$0.8 million of unrecognized tax benefits related to various federal and state income tax positions, which would impact our effective tax rate if recognized.

We accrue penalties and interest related to unrecognized tax benefits through income tax expense, which is consistent with the recognition of these items in prior reporting periods. We had approximately \$0.4 million accrued for the payment of interest and penalties at June 30, 2011, of which \$0.2 million was accrued during the current year.

Accrued interest and penalties are included in the \$0.8 million of unrecognized tax benefits.

During the current quarter, we did not release any tax reserves associated with items falling outside the statute of limitations and the closure of certain tax years for examination purposes. Events could occur within the next 12 months that would have an impact on the amount of unrecognized tax benefits that would be required.

Approximately \$2 thousand of unrecognized tax benefits relate to items that are affected by expiring statutes of limitation within the next 12 months.

14. Foreign Currency Forward Exchange Contracts

We use forward exchange contracts to hedge certain of the foreign currency transaction exposures primarily related to our United Kingdom operations. We estimate our projected revenues and purchases in certain foreign currencies or locations and will hedge a portion or all of the anticipated long or short positions. As of June 30, 2011, we did not have any derivatives designated as hedging instruments. As of June 30, 2010, our forward foreign exchange contracts have been marked-to-market and the fair value of contracts recorded in the consolidated balance sheets with the offsetting non-cash gain or loss recorded in our consolidated statements of operations. We do not hold or issue foreign exchange options or forward contracts for trading purposes.

The following table summarizes the effect of derivative instruments on the consolidated statements of operations for derivatives not designated as hedging instruments (in thousands):

Table of Contents

	Location of Gain Recognized in Income on Derivatives	Three Months Ended June 30,		Six Months Ended June 30,	
		2011	2010	2011	2010
		Amount of Gain Recognized in Income on Derivatives		Amount of Gain Recognized in Income on Derivatives	
Foreign exchange contracts	Other income	\$	\$ 1,287	\$	\$ 2,355

15. Pension and Other Post-Retirement Benefit Plans

We sponsor pension and other post-retirement benefit plans that cover certain hourly and salaried employees in the United States and United Kingdom. Our policy is to make annual contributions to the plans to fund the normal cost as required by local regulations. In addition, we have a post-retirement benefit plan for certain U.S. operations, retirees and their dependents.

The components of net periodic benefit cost related to the pension and other post-retirement benefit plans was as follows (in thousands):

	U.S. Pension Plans		Non-U.S. Pension Plans		Other Post-Retirement Benefit Plans	
	Three Months Ended June 30,		Three Months Ended June 30,		Three Months Ended June 30,	
	2011	2010	2011	2010	2011	2010
Service cost	\$ 18	\$ 66	\$	\$	\$	\$ 1
Interest cost	489	492	541	519	16	29
Expected return on plan assets	(479)	(423)	(465)	(395)		
Amortization of prior service cost					(32)	(25)
Recognized actuarial loss (gain)	26	23	74	89	(34)	1
Net periodic benefit cost	54	158	150	213	(50)	6
Special termination benefits		26				68
Net benefit cost	\$ 54	\$ 184	\$ 150	\$ 213	\$ (50)	\$ 74

	U.S. Pension Plans		Non-U.S. Pension Plans		Other Post-Retirement Benefit Plans	
	Six Months Ended June 30,		Six Months Ended June 30,		Six Months Ended June 30,	
	2011	2010	2011	2010	2011	2010
Service cost	\$ 38	\$ 112	\$	\$	\$	\$ 2
Interest cost	977	996	1,102	1,047	32	59
Expected return on plan assets	(957)	(847)	(932)	(795)		
Amortization of prior service cost					(64)	(25)

Recognized actuarial loss (gain)	51	55	149	182	(68)	2
Net periodic benefit cost	109	316	319	434	(100)	38
Special termination benefits		54				136
Net benefit cost	\$ 109	\$ 370	\$ 319	\$ 434	\$ (100)	\$ 174

We previously disclosed in our financial statements for the year ended December 31, 2010, that we expect to contribute approximately \$2.8 million to our pension plans and \$0.3 million to our other post-retirement benefit plans in 2011. As of June 30, 2011, approximately \$1.4 million of contributions have been made to our pension plans. We anticipate contributing an additional \$1.4 million to our pension plans in 2011 for total estimated contributions during 2011 of \$2.8 million.

16. Comprehensive Loss

We follow the comprehensive income accounting guidance, which established standards for reporting and display of comprehensive loss and its components. Comprehensive loss reflects the change in equity of a business enterprise during a period from transactions and other events and circumstances from nonowner sources. Comprehensive loss represents net income adjusted for foreign currency translation adjustments and minimum pension liability. In accordance with the accounting guidance, we have elected to disclose comprehensive loss in stockholders' investment. The components of accumulated other comprehensive loss consisted of the following as of June 30, 2011 (in thousands):

Table of Contents

Foreign currency translation adjustment	\$ (5,428)
Pension liability	(11,827)
Accumulated other comprehensive loss	\$ (17,255)

Comprehensive income (loss) was as follows (in thousands):

	Six Months Ended June	
	30,	
	2011	2010
Net income	\$ 1,108	\$ 1,369
Other comprehensive income (loss):		
Foreign currency translation adjustment	2,418	(2,001)
Pension liability		241
Comprehensive income (loss)	\$ 3,526	\$ (391)

17. Related Party Transactions

In May 2008, we entered into a freight services arrangement with Group Transportation Services Holdings, Inc. (GTS), a third party logistics and freight management company. Under this arrangement, which was approved by our Audit Committee on April 29, 2008, GTS manages a portion of our freight and logistics program as well as administers its payments to additional third party freight service providers. In May 2010, GTS merged with Roadrunner Transportation Systems, Inc. (RRTS) in connection with the initial public offering of RRTS. Chad M. Utrup, our Chief Financial Officer, was elected to the Board of Directors of RRTS in May 2010. For the six months ended June 30, 2011, we made payments (net of pass through payments to other third party freight service providers) to GTS/RRTS of approximately \$0.2 million for these services.

18. Subsequent Events

On July 27, 2011, we announced the acquisition of certain assets of Stratos Seating (Stratos), a seat supplier to the Australian military, truck and specialty vehicle markets, for total cash consideration of approximately \$2.3 million. Stratos is located in Wetherill Park, Sydney, Australia. This acquisition expands our Australian presence in the military and truck markets and enhances our overall product offering with the addition of the unique Stratos suspension system and military seating products.

19. Consolidating Guarantor and Non-Guarantor Financial Information

The following condensed consolidating financial information presents balance sheets, statements of operations and cash flow information related to our business. Each guarantor is a direct or indirect subsidiary of CVG and has fully and unconditionally guaranteed the 8% senior notes and the 7.875% notes issued by CVG, on a joint and several basis. The following condensed consolidating financial information presents the financial information of CVG (the parent company), the guarantor companies and the non-guarantor companies in accordance with Rule 3-10 under the Securities and Exchange Commission's Regulation S-X. The financial information may not necessarily be indicative of results of operations or financial position had the guarantor companies or non-guarantor companies operated as independent entities. The guarantor companies and the non-guarantor companies include the consolidated financial results of their wholly owned subsidiaries accounted for under the equity method. All applicable corporate expenses have been allocated appropriately among the guarantor and non-guarantor subsidiaries.

Table of Contents

COMMERCIAL VEHICLE GROUP, INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS
FOR THE THREE MONTHS ENDED JUNE 30, 2011

	Parent Company	Guarantor Companies	Non-Guarantor Companies (In thousands)	Elimination	Consolidated
REVENUES	\$	\$ 159,357	\$ 67,131	\$ (19,712)	\$ 206,776
COST OF REVENUES		139,038	59,774	(19,712)	179,100
Gross Profit		20,319	7,357		27,676
SELLING, GENERAL AND ADMINISTRATIVE EXPENSES		11,960	4,063		16,023
AMORTIZATION EXPENSE		94			94
EQUITY IN EARNINGS OF CONSOLIDATED SUBSIDIARIES	(4,369)	(132)		4,501	
RESTRUCTURING COSTS		232			232
Operating Income	4,369	8,165	3,294	(4,501)	11,327
OTHER INCOME			(3)		(3)
INTEREST EXPENSE	309	4,726	30		5,065
LOSS ON EARLY EXTINGUISHMENT OF DEBT	7,448				7,448
(Loss) Income Before (Benefit) Provision for Income Taxes	(3,388)	3,439	3,267	(4,501)	(1,183)
(BENEFIT) PROVISION FOR INCOME TAXES	(1,219)	1,429	776		986
NET (LOSS) INCOME	\$ (2,169)	\$ 2,010	\$ 2,491	\$ (4,501)	\$ (2,169)

Table of Contents

COMMERCIAL VEHICLE GROUP, INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS
FOR THE SIX MONTHS ENDED JUNE 30, 2011

	Parent Company	Guarantor Companies	Non-Guarantor Companies (In thousands)	Elimination	Consolidated
REVENUES	\$	\$ 293,981	\$ 132,106	\$ (36,802)	\$ 389,285
COST OF REVENUES		256,801	116,894	(36,802)	336,893
Gross Profit		37,180	15,212		52,392
SELLING, GENERAL AND ADMINISTRATIVE EXPENSES		23,571	8,646		32,217
AMORTIZATION EXPENSE		190			190
EQUITY IN EARNINGS OF CONSOLIDATED SUBSIDIARIES	(7,234)	(278)		7,512	
RESTRUCTURING COSTS		542			542
Operating Income	7,234	13,155	6,566	(7,512)	19,443
OTHER EXPENSE			3		3
INTEREST EXPENSE	688	8,322	36		9,046
LOSS ON EARLY EXTINGUISHMENT OF DEBT	7,448				7,448
(Loss) Income Before (Benefit) Provision for Income Taxes	(902)	4,833	6,527	(7,512)	2,946
(BENEFIT) PROVISION FOR INCOME TAXES	(2,010)	2,615	1,233		1,838
NET INCOME	\$ 1,108	\$ 2,218	\$ 5,294	\$ (7,512)	\$ 1,108

Table of Contents

COMMERCIAL VEHICLE GROUP, INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
CONDENSED CONSOLIDATED BALANCE SHEET AS OF JUNE 30, 2011

	Parent Company	Guarantor Companies	Non-Guarantor Companies (In thousands)	Elimination	Consolidated
ASSETS					
CURRENT ASSETS:					
Cash	\$ 67,911	\$ 33	\$ 16,230	\$	\$ 84,174
Accounts receivable, net	26	97,197	34,732		131,955
Intercompany receivable	81,227	12,516		(93,743)	
Inventories		43,965	26,705		70,670
Prepaid expenses and other, net		4,880	5,555		10,435
Total current assets	149,164	158,591	83,222	(93,743)	297,234
PROPERTY, PLANT AND EQUIPMENT, net		62,668	8,601		71,269
EQUITY INVESTMENT IN SUBSIDIARIES	102,588	18,663	309	(121,560)	
INTANGIBLE ASSETS, net		6,779			6,779
OTHER ASSETS, net	7,603	9,198	126		16,927
TOTAL ASSETS	\$ 259,355	\$ 255,899	\$ 92,258	\$ (215,303)	\$ 392,209
LIABILITIES AND STOCKHOLDERS INVESTMENT					
CURRENT LIABILITIES:					
Accounts payable	\$	\$ 50,723	\$ 27,444	\$	\$ 78,167
Intercompany payable		79,843	13,900	(93,743)	
Accrued liabilities	3,427	21,420	9,254		34,101
Total current liabilities	3,427	151,986	50,598	(93,743)	112,268
LONG-TERM DEBT	250,000				250,000
PENSION AND OTHER POST-RETIREMENT BENEFITS		12,154	10,003		22,157
OTHER LONG-TERM LIABILITIES	816	947	909		2,672
Total liabilities	254,243	165,087	61,510	(93,743)	387,097
STOCKHOLDERS INVESTMENT	5,112	90,812	30,748	(121,560)	5,112
TOTAL LIABILITIES AND STOCKHOLDERS INVESTMENT	\$ 259,355	\$ 255,899	\$ 92,258	\$ (215,303)	\$ 392,209

Table of Contents

COMMERCIAL VEHICLE GROUP, INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE SIX MONTHS ENDED JUNE 30, 2011

	Parent Company	Guarantor Companies	Non-Guarantor Companies (In thousands)	Elimination	Consolidation
CASH FLOWS FROM OPERATING ACTIVITIES:					
Net cash (used in) provided by operating activities	\$ (656)	\$ (17,076)	\$ 5,736	\$ 1	\$ (11,995)
CASH FLOWS FROM INVESTING ACTIVITIES:					
Purchases of property, plant and equipment		(8,130)	(2,475)		(10,605)
Proceeds from disposal/sale of property plant and equipment		2	19		21
Post-acquisition and acquisition payments, net of cash received		(8,699)			(8,699)
Long-term supply contracts, other					
Net cash used in investing activities		(16,827)	(2,456)		(19,283)
CASH FLOWS FROM FINANCING ACTIVITIES:					
Change in intercompany receivables/payables	(35,125)	33,911	1,215	(1)	
Repayment of long-term debt	(170,929)				(170,929)
Borrowing of long-term debt	250,000				250,000
Debt issuance costs and other	(6,852)				(6,852)
Net cash provided by financing activities	37,094	33,911	1,215	(1)	72,219
EFFECT OF CURRENCY EXCHANGE RATE CHANGES ON CASH					
		(2)	644		642
NET INCREASE IN CASH	36,438	6	5,139		41,583
CASH:					
Beginning of period	31,473	27	11,091		42,591
End of period	\$ 67,911	\$ 33	\$ 16,230	\$	\$ 84,174

Table of Contents

COMMERCIAL VEHICLE GROUP, INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS
FOR THE THREE MONTHS ENDED JUNE 30, 2010

	Parent Company	Guarantor Companies	Non-Guarantor Companies (In thousands)	Elimination	Consolidated
REVENUES	\$	\$ 108,916	\$ 43,514	\$ (10,081)	\$ 142,349
COST OF REVENUES		95,170	39,504	(10,081)	124,593
Gross Profit		13,746	4,010		17,756
SELLING, GENERAL AND ADMINISTRATIVE EXPENSES		10,705	2,963		13,668
AMORTIZATION EXPENSE		60			60
EQUITY IN EARNINGS OF CONSOLIDATED SUBSIDIARIES	(1,435)	(93)		1,528	
RESTRUCTURING COSTS		1,410			1,410
Operating Income	1,435	1,664	1,047	(1,528)	2,618
OTHER INCOME	(35)		(1,246)		(1,281)
INTEREST EXPENSE (INCOME)	3,986	(139)	60		3,907
(Loss) Income Before (Benefit) Provision for Income Taxes	(2,516)	1,803	2,233	(1,528)	(8)
(BENEFIT) PROVISION FOR INCOME TAXES	(3,209)	1,101	1,407		(701)
NET INCOME	\$ 693	\$ 702	\$ 826	\$ (1,528)	\$ 693

Table of Contents

COMMERCIAL VEHICLE GROUP, INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS
FOR THE SIX MONTHS ENDED JUNE 30, 2010

	Parent Company	Guarantor Companies	Non-Guarantor Companies (In thousands)	Elimination	Consolidated
REVENUES	\$	\$ 224,891	\$ 82,787	\$ (18,922)	\$ 288,756
COST OF REVENUES		198,132	74,898	(18,922)	254,108
Gross Profit		26,759	7,889		34,648
SELLING, GENERAL AND ADMINISTRATIVE EXPENSES		20,983	5,896		26,879
AMORTIZATION EXPENSE		120			120
EQUITY IN EARNINGS OF CONSOLIDATED SUBSIDIARIES	(4,717)	(581)		5,298	
RESTRUCTURING COSTS		1,410			1,410
Operating Income	4,717	4,827	1,993	(5,298)	6,239
OTHER INCOME	(35)		(2,705)		(2,740)
INTEREST EXPENSE (INCOME)	8,496	(157)	82		8,421
(Loss) Income Before (Benefit) Provision for Income Taxes	(3,744)	4,984	4,616	(5,298)	558
(BENEFIT) PROVISION FOR INCOME TAXES	(5,113)	2,636	1,666		(811)
NET INCOME	\$ 1,369	\$ 2,348	\$ 2,950	\$ (5,298)	\$ 1,369

Table of Contents

COMMERCIAL VEHICLE GROUP, INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
CONDENSED CONSOLIDATED BALANCE SHEET AS OF DECEMBER 31, 2010

	Parent Company	Guarantor Companies	Non-Guarantor Companies (In thousands)	Elimination	Consolidated
ASSETS					
CURRENT ASSETS:					
Cash	\$ 31,473	\$ 27	\$ 11,091	\$	\$ 42,591
Accounts receivable, net	220	63,172	27,708	1	91,101
Intercompany receivable	46,102	942		(47,044)	
Inventories		38,284	28,340	(2)	66,622
Prepaid expenses and other, net		6,490	4,659	(40)	11,109
Total current assets	77,795	108,915	71,798	(47,085)	211,423
PROPERTY, PLANT AND EQUIPMENT, net		52,875	6,446		59,321
EQUITY INVESTMENT IN SUBSIDIARIES	91,238	9,559		(100,797)	
INTANGIBLE ASSETS, net		3,848			3,848
OTHER ASSETS, net	2,600	8,986	28	1	11,615
TOTAL ASSETS	\$ 171,633	\$ 184,183	\$ 78,272	\$ (147,881)	\$ 286,207
LIABILITIES AND STOCKHOLDERS (DEFICIT) INVESTMENT					
CURRENT LIABILITIES:					
Accounts payable	\$	\$ 37,657	\$ 23,559	\$	\$ 61,216
Intercompany payable		34,359	12,685	(47,044)	
Accrued liabilities	6,092	19,931	8,147	(40)	34,130
Total current liabilities	6,092	91,947	44,391	(47,084)	95,346
LONG-TERM DEBT	164,987				164,987
PENSION AND OTHER POST-RETIREMENT BENEFITS		13,253	10,090		23,343
OTHER LONG-TERM LIABILITIES	666	911	1,066		2,643
Total liabilities	171,745	106,111	55,547	(47,084)	286,319
STOCKHOLDERS (DEFICIT) INVESTMENT	(112)	78,072	22,725	(100,797)	(112)
TOTAL LIABILITIES AND STOCKHOLDERS (DEFICIT) INVESTMENT	\$ 171,633	\$ 184,183	\$ 78,272	\$ (147,881)	\$ 286,207

Table of Contents

COMMERCIAL VEHICLE GROUP, INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE SIX MONTHS ENDED JUNE 30, 2010

	Parent Company	Guarantor Companies	Non-Guarantor Companies (In thousands)	Elimination	Consolidation
CASH FLOWS FROM OPERATING ACTIVITIES:					
Net cash provided by (used in) operating activities	\$ 736	\$ 20,413	\$ (1,104)	\$	\$ 20,045
CASH FLOWS FROM INVESTING ACTIVITIES:					
Purchases of property, plant and equipment		(2,451)	(319)		(2,770)
Proceeds from disposal/sale of property plant and equipment		53	12		65
Other assets and liabilities		196			196
Net cash used in investing activities		(2,202)	(307)		(2,509)
CASH FLOWS FROM FINANCING ACTIVITIES:					
Proceeds from issuance of common stock, net	25,359				25,359
Proceeds from issuance of common stock under equity incentive plans	1,126				1,126
Excess tax benefit from equity incentive plans	(52)				(52)
Change in intercompany receivables/payables	17,541	(18,227)	686		
Net cash provided by (used in) financing activities	43,974	(18,227)	686		26,433
EFFECT OF CURRENCY EXCHANGE RATE CHANGES ON CASH					
		1	(1,123)		(1,122)
NET INCREASE (DECREASE) IN CASH	44,710	(15)	(1,848)		42,847
CASH:					
Beginning of period	9	38	9,477		9,524
End of period	\$ 44,719	\$ 23	\$ 7,629	\$	\$ 52,371

Table of Contents

ITEM 2 MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Company Overview

We are a leading supplier of fully integrated system solutions for the global commercial vehicle market, including the heavy-duty (Class 8) truck market, the construction, military, bus and agriculture markets and the specialty transportation markets. Our products include static and suspension seat systems, electronic wire harness assemblies, control and switches, cab structures and components, interior trim systems (including instrument panels, door panels, headliners, cabinetry and floor systems), mirrors and wiper systems specifically designed for applications in commercial vehicles.

We are differentiated from suppliers to the automotive industry by our ability to manufacture low volume customized products on a sequenced basis to meet the requirements of our customers. We believe that we have the number one or two position in several of our major markets and that we are one of the only suppliers in the North American commercial vehicle market that can offer complete cab systems, including cab body assemblies, sleeper boxes, seats, interior trim, flooring, wire harnesses, panel assemblies and other structural components. We believe our products are used by a majority of the North American heavy truck original equipment manufacturers (OEMs), which we believe creates an opportunity to cross-sell our products and offer a fully integrated system solution.

Demand for our heavy truck products is generally dependent on the number of new heavy truck commercial vehicles manufactured in North America, which in turn is a function of general economic conditions, interest rates, changes in governmental regulations, consumer spending, fuel costs and our customers' inventory levels and production rates. New heavy truck commercial vehicle demand has historically been cyclical and is particularly sensitive to the industrial sector of the economy, which generates a significant portion of the freight tonnage hauled by commercial vehicles. Production of heavy truck commercial vehicles in North America was strong from 2004 to 2006 due to the broad economic recovery in North America, corresponding growth in the movement of goods, the growing need to replace aging truck fleets and OEMs receiving larger than expected preorders in anticipation of the new EPA emissions standards becoming effective in 2007.

During 2007, the demand for North American Class 8 heavy trucks experienced a downturn as a result of preorders in 2006 and general weakness in the North American economy and corresponding decline in the need for commercial vehicles to haul freight tonnage in North America. The demand for new heavy truck commercial vehicles in 2008 was similar to 2007 levels as weakness in the overall North American economy continued to impact production related orders. The overall weakness in the North American economy and credit markets continued to put pressure on the demand for new vehicles in 2009 as reflected in the 42% decline of North American Class 8 production levels from 2008. We believe this general weakness has contributed to the reluctance of trucking companies to invest in new truck fleets. In 2010, North American Class 8 production levels had increased approximately 30% over the prior year period, suggesting a recovery in the heavy truck market, which continued into the first six months of 2011, as North American Class 8 production levels rose 60% over the same period in 2010. According to a July 2011 report by ACT Research, a publisher of industry market research, North American Class 8 production levels are expected to increase from 154,000 in 2010 to 255,000 in 2011, peak at 334,000 in 2013 and decline to 259,000 in 2016, which represents a compound annual growth rate of approximately 9%.

Demand for our construction products is dependent on the overall vehicle demand for new commercial vehicles in the global construction equipment market and generally follows certain economic conditions around the world. Our products are primarily used in the medium/heavy construction equipment markets (weighing over 12 metric tons). Demand in the medium/heavy construction equipment market is typically related to the level of larger scale infrastructure development projects such as highways, dams, harbors, hospitals, airports and industrial development, as well as activity in the mining, forestry and other raw material based industries. During 2009, we experienced a significant decline in global construction equipment production levels as a result of the global economic downturn and related reduction in new equipment orders. During 2010 and through the first six months of 2011, the global construction market continues to show signs of recovery.

Along with the United States, we have operations in Europe, Asia, Australia and Mexico. Our operating results are, therefore, impacted by exchange rate fluctuations to the extent we translate our foreign operations from their local

currencies into U.S. dollars.

We continuously seek ways to improve our operating performance by lowering costs. These efforts include, but are not limited to, the following:

adjusting our hourly and salaried workforce to optimize costs in line with our production levels;

23

Table of Contents

sourcing efforts in Mexico, Europe and Asia;

consolidating our supply base to improve purchasing leverage;

eliminating excess production capacity through the closure and consolidation of manufacturing, warehousing or assembly facilities;

improving our manufacturing cost basis by locating production in low-cost regions of the world; and

implementing Lean Manufacturing and TQPS initiatives to improve operating efficiency and product quality. Although OEM demand for our products is directly correlated with new vehicle production, we also have the opportunity to grow through increasing our product content per vehicle through cross selling and bundling of products. We generally compete for new business at the beginning of the development of a new vehicle platform and upon the redesign of existing programs. New platform development generally begins at least one to three years before the marketing of such models by our customers. Contract durations for commercial vehicle products generally extend for the entire life of the platform, which is typically five to seven years.

In sourcing products for a specific platform, the customer generally develops a proposed production timetable, including current volume and option mix estimates based on their own assumptions, and then sources business with the supplier pursuant to written contracts, purchase orders or other firm commitments in terms of price, quality, technology and delivery. In general, these contracts, purchase orders and commitments provide that the customer can terminate if a supplier does not meet specified quality and delivery requirements and, in many cases, they provide that the price will decrease over the proposed production timetable. Awarded business generally covers the supply of all or a portion of a customer's production and service requirements for a particular product program rather than the supply of a specific quantity of products. Accordingly, in estimating awarded business over the life of a contract or other commitment, a supplier must make various assumptions as to the estimated number of vehicles expected to be produced, the timing of that production, mix of options on the vehicles produced and pricing of the products being supplied. The actual production volumes and option mix of vehicles produced by customers depend on a number of factors that are beyond a supplier's control.

Results of Operations

The table below sets forth certain operating data expressed as a percentage of revenues:

	Three Months Ended June		Six Months Ended June	
	30,		30,	
	2011	2010	2011	2010
Revenues	100.0%	100.0%	100.0%	100.0%
Cost of revenues	86.6	87.5	86.5	88.0
Gross profit	13.4	12.5	13.5	12.0
Selling, general and administrative expenses	7.8	9.6	8.3	9.3
Amortization expense			0.1	
Restructuring costs	0.1	1.0	0.1	0.5
Operating income	5.5	1.9	5.0	2.2
Other income		(0.9)		(0.9)
Interest expense	2.4	2.7	2.3	2.9
Loss on early extinguishment of debt	3.6		1.9	
(Loss) income before provision (benefit) for income taxes	(0.5)	0.1	0.8	0.2

Edgar Filing: Commercial Vehicle Group, Inc. - Form 10-Q

Provision (benefit) for income taxes	0.5	(0.5)	0.5	(0.3)
Net (loss) income	(1.0)% 24	0.6%	0.3%	0.5%

Table of Contents

Three Months Ended June 30, 2011 Compared to Three Months Ended June 30, 2010

Revenues. Revenues increased approximately \$64.5 million, or 45.3%, to \$206.8 million in the three months ended June 30, 2011 from \$142.3 million in the three months ended June 30, 2010. This change resulted primarily from:

a 72% increase in North American heavy-duty (class 8) production, fluctuations in production levels for other North American end markets and net new business awards resulting in approximately \$45.3 million of increased revenues;

an increase in production levels and net new business awards in our European, Australian and Asian markets resulting in approximately \$4.5 million of increased revenues;

favorable foreign exchange fluctuations from the translation of our foreign operations into U.S. Dollars resulting in an increase of approximately \$5.3 million; and

our acquisition of Bostrom Seating, Inc. (Bostrom) resulting in approximately \$9.4 million of increased revenues.

Gross Profit. Gross profit was approximately \$27.7 million for the three months ended June 30, 2011 compared to \$17.8 million in the three months ended June 30, 2010, an increase of approximately \$9.9 million. This increase was primarily the result of the impact of the increased revenues discussed above. As a percentage of revenues, gross profit was 13.4% for the three months ended June 30, 2011 compared to 12.5% for the three months ended June 30, 2010.

Selling, General and Administrative Expenses. Selling, general and administrative expenses increased approximately \$2.3 million to \$16.0 million in the three months ended June 30, 2011 from \$13.7 million in the three months ended June 30, 2010. This increase was primarily the result of increased wages and compensation, along with increased travel and other expenses to support our new business and strategic initiatives.

Amortization Expense. Amortization expense was approximately \$0.1 million, respectively, for the three months ended June 30, 2011 and 2010.

Restructuring Costs. We recorded restructuring charges for the three months ended June 30, 2011 of \$0.2 million relating to the closure of our Norwalk, Ohio and Vancouver, Washington facilities. We recorded restructuring charges for the three months ended June 30, 2010 of \$1.4 million relating to the closure of our Norwalk, Ohio facility.

Other (Income) Expense. We use forward exchange contracts to hedge foreign currency transaction exposures related primarily to our United Kingdom operations. We estimate our projected revenues and purchases in certain foreign currencies or locations and will hedge a portion or all of the anticipated long or short position. As of June 30, 2011, we did not have any derivatives designated as hedging instruments. We recorded other income for the three months ended June 30, 2011 of \$3 thousand compared to \$1.3 million for the three months ended June 30, 2010. The \$1.3 million of other income recorded for the three months ended June 30, 2010, primarily related to the noncash change in value of the forward exchange contracts, which have been marked-to-market and the fair value of contracts recorded in the consolidated balance sheets with the offsetting non-cash gain or loss recorded in our consolidated statements of operations.

Interest Expense. Interest expense increased approximately \$1.2 million to \$5.1 million in the three months ended June 30, 2011 from \$3.9 million in the three months ended June 30, 2010. This increase was primarily due to higher average outstanding debt balance as a result of our debt refinancing, which occurred during the three months ended June 30, 2011.

Loss on Early Extinguishment of Debt. In connection with the issuance of our 7.875% senior notes, we expensed approximately \$7.4 million of fees consisting of \$1.2 million write-off of deferred financing fees relating to our prior debt and \$6.2 million of prepayment penalties relating to the prepayment of our prior debt.

Provision (Benefit) for Income Taxes. An income tax provision of approximately \$1.0 million was recorded for the three months ended June 30, 2011 compared to an income tax benefit of approximately \$0.7 million for the three months ended June 30, 2010. The change in income tax from the prior year's quarter can be primarily attributed to changes in tax reserves, geographic tax rates and profitability and to valuation allowances recorded against our deferred tax assets.

Table of Contents

Net (Loss) Income. Net loss was \$2.2 million in the three months ended June 30, 2011, compared to net income of \$0.7 million in the three months ended June 30, 2010, primarily as a result of the factors discussed above.

Six Months Ended June 30, 2011 Compared to Six Months Ended June 30, 2010

Revenues. Revenues increased approximately \$100.5 million, or 34.8%, to \$389.3 million in the six months ended June 30, 2011 from \$288.8 million in the six months ended June 30, 2010. This change resulted primarily from:

- a 60% increase in North American heavy-duty (class 8) production, fluctuations in production levels for other North American end markets and net new business awards resulting in approximately \$62.6 million of increased revenues;
- an increase in production levels and net new business awards in our European, Australian and Asian markets resulting in approximately \$16.1 million of increased revenues;
- favorable foreign exchange fluctuations from the translation of our foreign operations into U.S. Dollars resulting in an increase of approximately \$6.8 million; and
- our acquisition of Bostrom Seating, Inc. (Bostrom) resulting in approximately \$15.0 million of increased revenues.

Gross Profit. Gross profit was approximately \$52.4 million for the six months ended June 30, 2011 compared to \$34.6 million in the six months ended June 30, 2010, an increase of approximately \$17.8 million. This increase was primarily the result of the impact of the increased revenues discussed above. As a percentage of revenues, gross profit was 13.5% for the six months ended June 30, 2011 compared to 12.0% for the six months ended June 30, 2010.

Selling, General and Administrative Expenses. Selling, general and administrative expenses increased approximately \$5.3 million to \$32.2 million in the six months ended June 30, 2011 from \$26.9 million in the six months ended June 30, 2010. This increase was primarily the result of increased wages and compensation, along with increased travel and other expenses to support our new business and strategic initiatives, as well as the acquisition of Bostrom.

Amortization Expense. Amortization expense was approximately \$0.2 million for the six months ended June 30, 2011 compared to \$0.1 million for the six months ended June 30, 2010.

Restructuring Costs. We recorded restructuring charges for the six months ended June 30, 2011 of \$0.5 million relating to the closure of our Norwalk, Ohio and Vancouver, Washington facilities. We recorded restructuring charges for the six months ended June 30, 2010 of \$1.4 million relating to the closure of our Norwalk, Ohio facility.

Other Expense (Income). We use forward exchange contracts to hedge foreign currency transaction exposures related primarily to our United Kingdom operations. We estimate our projected revenues and purchases in certain foreign currencies or locations and will hedge a portion or all of the anticipated long or short position. As of June 30, 2011, we did not have any derivatives designated as hedging instruments. We recorded other expense for the six months ended June 30, 2011 of \$3 thousand compared to other income for the six months ended June 30, 2010 of \$2.7 million. The \$2.7 million of other income recorded for the six months ended June 30, 2010 primarily related to the noncash change in value of the forward exchange contracts, which have been marked-to-market and the fair value of contracts recorded in the consolidated balance sheets with the offsetting non-cash gain or loss recorded in our consolidated statements of operations.

Interest Expense. Interest expense increased approximately \$0.6 million to \$9.0 million in the six months ended June 30, 2011 from \$8.4 million in the six months ended June 30, 2010. This increase was primarily due to higher average outstanding debt balance as a result of our debt refinancing which occurred during the three months ended June 30, 2011.

Loss on Early Extinguishment of Debt. In connection with the issuance of our 7.875% senior notes, we expensed approximately \$7.4 million of fees consisting of \$1.2 million write-off of deferred financing fees relating to our prior debt and \$6.2 million of prepayment penalties relating to the prepayment of our prior debt.

Provision (Benefit) for Income Taxes. We recorded an income tax provision of approximately \$1.8 million for the six months ended June 30, 2011 compared to an income tax benefit of approximately \$0.8 million for the six months ended June

Table of Contents

30, 2010. The change in income tax from the prior year period can be primarily attributed to changes in tax reserves, geographic tax rates and profitability and to valuation allowances recorded against our deferred tax assets.

Net Income. Net income was \$1.1 million in the six months ended June 30, 2011, compared to \$1.4 million in the six months ended June 30, 2010, primarily as a result of the factors discussed above.

Liquidity and Capital Resources

Cash Flows

For the six months ended June 30, 2011, net cash used in operations was approximately \$12.0 million compared to net cash provided of approximately \$20.0 million for the six months ended June 30, 2010. The net cash used in operations for the three months ended June 30, 2011 was primarily a result of an increase in accounts receivable.

Net cash used in investing activities was approximately \$19.3 million for the six months ended June 30, 2011 compared to \$2.5 million for the six months ended June 30, 2010. The amounts used in investing activities for the six months ended June 30, 2011 primarily reflect capital expenditure purchases and our acquisition of Bostrom.

Net cash provided by financing activities was \$72.2 million for the six months ended June 30, 2011, compared to \$26.4 million for the six months ended June 30, 2010. The net cash provided by financing activities for the six months ended June 30, 2011 was primarily related to net proceeds from issuance of our 7.875% notes as part of our debt refinancing, which occurred during the three months ended June 30, 2011.

Debt and Credit Facilities

As of June 30, 2011, our outstanding indebtedness consisted of \$250.0 million of our 7.875% senior notes due 2019. Excluding \$3.2 million of outstanding letters of credit under various financing arrangements, we had an additional \$36.8 million of borrowing capacity under our revolving credit facility.

Revolving Credit Facility

On January 7, 2009, we and certain of our direct and indirect U.S. subsidiaries, as borrowers (the *borrowers*), entered into a revolving credit facility (the *revolving credit facility*) with Bank of America, N.A., as agent and lender. On April 26, 2011, we entered into an amendment and restatement to the loan and security agreement governing the revolving credit facility (as so amended and restated, the *Loan and Security Agreement*) which, among other things, extended the maturity of the revolving credit facility to April 26, 2014, increased the revolving commitment to \$40.0 million and revised the availability block to equal the amount of debt Bank of America, N.A. or its affiliates makes available to our foreign subsidiaries. Up to an aggregate of \$10.0 million is available to the borrowers for the issuance of letters of credit, which reduces availability under the revolving credit facility.

As of June 30, 2011, approximately \$7.3 million in deferred fees relating to the revolving credit facility and our 7.875% notes were outstanding and were being amortized over the life of the agreements.

Under the revolving credit facility, borrowings bear interest at various rates plus a margin based on certain financial ratios. The borrowers' obligations under the revolving credit facility are secured by a first-priority lien (subject to certain permitted liens) on substantially all of the tangible and intangible assets of the borrowers, as well as 100% of the capital stock of the direct domestic subsidiaries of each borrower and 65% of the capital stock of each foreign subsidiary directly owned by a borrower. Each of CVG and each other borrower is jointly and severally liable for the obligations under the revolving credit facility and unconditionally guarantees the prompt payment and performance thereof.

The applicable margin for borrowings under the revolving credit facility is based upon the fixed charge coverage ratio for the most recently ended fiscal quarter, as follows:

Table of Contents

Level	Ratio	Domestic Base Rate Loans	LIBOR Revolver Loans
III	< 1.25 to 1.00	1.50%	2.50%
II	≥ 1.25 to 1.00 but < 1.75 to 1.00	1.25%	2.25%
I	≥ 1.75 to 1.00	1.00%	2.00%

Until receipt by the agent of the financial statements and corresponding compliance certificate for the fiscal quarter ending March 31, 2011, the applicable margin was set at Level II. Thereafter, the applicable margin shall be subject to increase or decrease following receipt by the agent of the financial statements and corresponding compliance certificate for each fiscal quarter. If the financial statements or corresponding compliance certificate are not timely delivered, then the highest rate shall be applicable until the first day of the calendar month following actual receipt.

We pay a commitment fee to the lenders, which is calculated at a rate per annum based on a percentage of the difference between committed amounts and amounts actually borrowed under the revolving credit facility multiplied by an applicable margin. The commitment fee is payable quarterly in arrears. Currently, the unused commitment fee is (i) .500% per annum times the unused commitment during any fiscal quarter in which the aggregate average daily unused commitment is equal to or greater than 50% of the revolver commitments or (ii) .375% per annum times the unused commitment during any fiscal quarter in which the aggregate average daily unused commitment is less than 50% of the revolver commitments.

Terms, Covenants and Compliance Status

The revolving credit facility requires the maintenance of a minimum fixed charge coverage ratio calculated based upon consolidated EBITDA (as defined in the revolving credit facility) as of the last day of each of our fiscal quarters. We are not required to comply with the fixed charge coverage ratio requirement for as long as we maintain at least \$10.0 million of borrowing availability under the revolving credit facility. If borrowing availability is less than \$10.0 million at any time, we would be required to comply with a fixed charge coverage ratio of 1.1:1.0 as of the end of any fiscal quarter, and would be required to continue to comply with these requirements until we have borrowing availability of \$10.0 million or greater for 60 consecutive days.

The revolving credit facility, as amended, contains customary restrictive covenants, including, without limitation, limitations on the ability of the borrowers and their subsidiaries to incur additional debt and guarantees; grant liens on assets; pay dividends or make other distributions; make investments or acquisitions; dispose of assets; make payments on certain indebtedness; merge, combine with any other person or liquidate; amend organizational documents; file consolidated tax returns with entities other than other borrowers or their subsidiaries; make material changes in accounting treatment or reporting practices; enter into restrictive agreements; enter into hedging agreements; engage in transactions with affiliates; enter into certain employee benefit plans; amend subordinated debt or the indenture governing the notes; and other matters customarily restricted in loan agreements. The revolving credit facility also contains customary reporting and other affirmative covenants. We were in compliance with these covenants as of June 30, 2011.

The revolving credit facility contains customary events of default, including, without limitation, nonpayment of obligations under the revolving credit facility when due; material inaccuracy of representations and warranties; violation of covenants in the revolving credit facility and certain other documents executed in connection therewith; breach or default of agreements related to debt in excess of \$5.0 million that could result in acceleration of that debt; revocation or attempted revocation of guarantees; denial of the validity or enforceability of the loan documents or failure of the loan documents to be in full force and effect; certain judgments in excess of \$2.0 million; the inability of an obligor to conduct any material part of its business due to governmental intervention, loss of any material license, permit, lease or agreement necessary to the business; cessation of an obligor's business for a material period of time; impairment of collateral through condemnation proceedings; certain events of bankruptcy or insolvency; certain Employee Retirement Income Securities Act (ERISA) events; and a change in control of CVG. Certain of the defaults are subject to exceptions, materiality qualifiers, grace periods and baskets customary for credit facilities of this type.

Voluntary prepayments of amounts outstanding under the revolving credit facility are permitted at any time, without premium or penalty.

The revolving credit facility requires us to make mandatory prepayments with the proceeds of certain asset dispositions and upon the receipt of insurance or condemnation proceeds to the extent we do not use the proceeds for the purchase of assets useful in our business.

Table of Contents

Refinancing Transactions

On April 26, 2011, we completed a private offering of \$250.0 million aggregate principal amount of 7.875% Senior Secured Notes due 2019 (the 7.875% notes). We used the net proceeds from the offering of the 7.875% notes (i) to repay all outstanding indebtedness under the second lien term loan, (ii) to fund the repurchase of approximately \$94.0 million of the 8% senior notes due 2013 (the 8% senior notes) (approximately 97.1% of the outstanding 8% senior notes) and approximately \$48.0 million of the 11/13% third lien senior secured notes due 2013 (the third lien notes) (100% of the outstanding third lien notes) pursuant to tender offers and consent solicitations (the Tender Offers and Consent Solicitations) for the 8% senior notes and the third lien notes, and (iii) to pay related fees and expenses. On April 26, 2011, in connection with the Tender Offers and Consent Solicitations, we entered into amendments to the indentures governing the 8% senior notes and the third lien notes to, among other things, (i) eliminate substantially all of the restrictive covenants contained in the indentures, (ii) eliminate or modify certain events of default contained in the indentures, (iii) eliminate or modify related provisions contained in the indentures, and (iv) with respect to the third lien notes, eliminate certain conditions to covenant defeasance contained in the indenture governing such notes and release the liens in respect of such notes.

On June 1, 2011, we redeemed the remainder of the outstanding 8% senior notes at a price of 102% of the principal amount thereof plus accrued and unpaid interest to June 1, 2011 by issuing a Notice of Redemption to holders of the 8% senior notes on May 2, 2011.

7.875% Senior Secured Notes due 2019

The 7.875% notes were issued pursuant to an indenture, dated as of April 26, 2011 (the 7.875% Notes Indenture), by and among CVG, certain of our subsidiaries party thereto, as guarantors (the guarantors) and U.S. Bank National Association, as trustee.

Interest is payable on the 7.875% notes on April 15 and October 15 of each year until their maturity date of April 15, 2019.

The 7.875% Notes Indenture provides that the 7.875% notes are senior secured obligations of CVG. Our obligations under the 7.875% notes are guaranteed by the guarantors. The obligations of CVG and the guarantors under the 7.875% notes are secured by a second-priority lien (subject to certain permitted liens) on substantially all of the property and assets of CVG and the guarantors, and a pledge of 100% of the capital stock of CVG's domestic subsidiaries and 65% of the voting capital stock of each foreign subsidiary directly owned by CVG and the guarantors. The liens, the security interests and all of the obligations of CVG and the guarantors and all provisions regarding remedies in an event of default are subject to an intercreditor agreement between the agent for the revolving credit facility and the collateral agent for the 7.875% notes (the Intercreditor Agreement).

The 7.875% Notes Indenture contains restrictive covenants, including, without limitation, limitations on our ability and the ability of our restricted subsidiaries to: incur additional debt; pay dividends on, redeem or repurchase capital stock; restrict dividends or other payments of subsidiaries; make investments; engage in transactions with affiliates; create liens on assets; engage in sale/leaseback transactions; and consolidate, merge or transfer all or substantially all of our assets and the assets of our restricted subsidiaries. These covenants are subject to important qualifications set forth in the 7.875% Notes Indenture. We were in compliance with these covenants as of June 30, 2011.

The 7.875% Notes Indenture provides for events of default (subject in certain cases to customary grace and cure periods) which include, among others, nonpayment of principal or interest when due, breach of covenants or other agreements in the indenture governing the 7.875% notes, defaults in payment of certain other indebtedness, certain events of bankruptcy or insolvency and certain defaults with respect to the security interests. Generally, if an event of default occurs, the trustee or the holders of at least 25% in principal amount of the then outstanding 7.875% notes may declare the principal of and accrued but unpaid interest on all of the 7.875% notes to be due and payable immediately. All provisions regarding remedies in an event of default are subject to the Intercreditor Agreement.

We may redeem the 7.875% notes, in whole or in part, at any time prior to April 15, 2014 at a redemption price equal to 100% of the principal amount thereof, plus accrued and unpaid interest, if any, to the redemption date, plus the make-whole premium set forth in the 7.875% Notes Indenture. We may redeem the 7.875% notes, in whole or in part, at any time on or after April 15, 2014 at the redemption prices set forth in the 7.875% Notes Indenture, plus accrued and unpaid

Table of Contents

interest, if any, to the redemption date. Not more than once during each twelve-month period ending on April 15, 2012, April 15, 2013 and April 15, 2014, we may redeem up to \$25.0 million of the aggregate principal amount of the 7.875% notes at a redemption price equal to 103% of the principal amount thereof, plus accrued and unpaid interest, if any, to the redemption date. In addition, at any time on or prior to April 15, 2014, on one or more occasions, we may redeem up to 35% of the aggregate principal amount of the 7.875% notes with the net proceeds of certain equity offerings, as described in the 7.875% Notes Indenture, at a redemption price equal to 107.875% of the principal amount thereof, plus accrued and unpaid interest, if any, to the redemption date. If we experience certain change of control events, holders of the 7.875% notes may require us to repurchase all or part of their notes at 101% of the principal amount thereof, plus accrued and unpaid interest, if any, to the repurchase date.

Covenants and Liquidity

We continue to operate in a challenging economic environment, and our ability to comply with the covenants in the Loan and Security Agreement may be affected in the future by economic or business conditions beyond our control. Based on our current forecast, we believe that we will be able to maintain compliance with the fixed charge coverage ratio covenant or the minimum availability requirement, if applicable, and other covenants in the Loan and Security Agreement for the next twelve months; however, no assurances can be given that we will be able to comply. We base our forecasts on historical experience, industry forecasts and various other assumptions that we believe are reasonable under the circumstances. If actual results are substantially different than our current forecast, or if we do not realize a significant portion of our planned cost savings or sustain sufficient cash or borrowing availability, we could be required to comply with our financial covenants, and there is no assurance that we would be able to comply with such financial covenants. If we do not comply with the financial and other covenants in the Loan and Security Agreement, and we are unable to obtain necessary waivers or amendments from the lender, we would be precluded from borrowing under the Loan and Security Agreement, which would have a material adverse effect on our business, financial condition and liquidity. If we are unable to borrow under the Loan and Security Agreement, we will need to meet our capital requirements using other sources and alternative sources of liquidity may not be available on acceptable terms. In addition, if we do not comply with the financial and other covenants in the Loan and Security Agreement, the lender could declare an event of default under the Loan and Security Agreement, and our indebtedness thereunder could be declared immediately due and payable, which would also result in an event of default under the 7.875% notes. Any of these events would have a material adverse effect on our business, financial condition and liquidity.

We believe that cash on hand, cash flow from operating activities together with available borrowings under the Loan and Security Agreement will be sufficient to fund currently anticipated working capital, planned capital spending, certain strategic initiatives and debt service requirements for at least the next 12 months. No assurance can be given, however, that this will be the case.

Update on Contractual Obligations

At June 30, 2011, we have provided a liability for \$0.8 million of unrecognized tax benefits related to various income tax positions. We do not expect a significant tax payment related to these obligations within the next year.

Forward-Looking Statements

All statements, other than statements of historical fact included in this Form 10-Q, including without limitation the statements under Management's Discussion and Analysis of Financial Condition and Results of Operations are, or may be deemed to be, forward-looking statements within the meaning of Section 27A of the Securities Act and Section 21E of the Securities Exchange Act of 1934, as amended. When used in this Form 10-Q, the words anticipate, believe, estimate, expect, intend, plan and similar expressions, as they relate to us, are intended to identify forward-looking statements. Such forward-looking statements may include management's expectations for future periods with respect to cost saving initiatives, market conditions, or financial covenant compliance and liquidity and our financial position or other financial information and are based on the beliefs of our management as well as on assumptions made by and information currently available to us at the time such statements were made. Various economic and competitive factors could cause actual results to differ materially from those discussed in such forward-looking statements, including factors which are outside of our control, such as risks relating to: (i) general economic or business conditions affecting the markets in which we serve; (ii) our ability to develop or successfully

introduce new products; (iii) risks associated with conducting business in foreign countries and currencies; (iv) increased competition in the heavy-duty truck or construction market; (v) our failure to complete or successfully integrate additional strategic acquisitions; (vi) the impact of changes in governmental regulations on our customers or on our business; (vii) the loss of business from a major

Table of Contents

customer or the discontinuation of particular commercial vehicle platforms; (viii) our ability to obtain future financing due to changes in the lending markets or our financial position; (ix) our ability to comply with the financial covenants in our revolving credit facility; and (x) various other risks as outlined under the heading Risk Factors in our Annual Report on Form 10-K for the fiscal year ended December 31, 2010 and our Quarterly Report on Form 10-Q for the quarter ended March 31, 2011. All subsequent written and oral forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by such cautionary statements.

ITEM 3 QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

There have been no material changes to our exposure to market risk since December 31, 2010.

ITEM 4 CONTROLS AND PROCEDURES

Disclosure Controls and Procedures. Our senior management is responsible for establishing and maintaining disclosure controls and procedures (as defined in Rule 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act)), designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the Securities and Exchange Commission's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by an issuer in the reports that it files or submits under the Exchange Act is accumulated and communicated to the issuer's management, including its principal executive officer or officers and principal financial officer or officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure.

We have evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act) as of the end of the period covered by this report, with the participation of our Chief Executive Officer and Chief Financial Officer, as well as other key members of our management. Based on this evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of June 30, 2011.

Changes in Internal Control over Financial Reporting. There was no change in our internal control over financial reporting during the three months ended June 30, 2011 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Inherent Limitations on Effectiveness of Controls. Our management, including our Chief Executive Officer and Chief Financial Officer, does not expect that our disclosure controls or our internal control over financial reporting will prevent or detect all errors and all fraud. A control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that the control system's objectives will be met. The design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Further, because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that misstatements due to error or fraud will not occur or that all control issues and instances of fraud, if any, within the company have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty and that breakdowns can occur because of simple error or mistake. Controls also can be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the controls. The design of any system of controls is based in part on certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Projections of any evaluation of controls effectiveness to future periods are subject to risks. Over time, controls may become inadequate because of changes in conditions or deterioration in the degree of compliance with policies or procedures.

Table of Contents

PART II. OTHER INFORMATION

COMMERCIAL VEHICLE GROUP, INC. AND SUBSIDIARIES

Item 1. Legal Proceedings:

From time to time, we are involved in various disputes and litigation matters that arise in the ordinary course of our business. We do not have any material litigation at this time.

Item 1A. Risk Factors:

There have been no material changes to our risk factors as disclosed in Item 1A. Risk Factors in our Annual Report on Form 10-K for the year ended December 31, 2010 filed with the SEC on March 15, 2011 and in our Quarterly Report on Form 10-Q for the period ended March 31, 2011 filed with the SEC on May 6, 2011.

Table of Contents

Item 6. Exhibits:

- 3.1 Amended and Restated Certificate of Incorporation of Commercial Vehicle Group, Inc. (incorporated by reference to the Company's quarterly report on Form 10-Q (File No. 000-50890), filed on September 17, 2004).
- 3.2 Certificate of Designations of Series A Preferred Stock (included as Exhibit A to the Rights Agreement filed as Exhibit 4.1 to the Company's Current Report on Form 8-K (File No. 000-50890), filed on May 22, 2009 and incorporated by reference herein).
- 3.3 Certificate of Amendment of the Amended and Restated Certificate of Incorporation of Commercial Vehicle Group, Inc. (incorporated by reference to the Company's current report on Form 8-K (File No. 001-34365), filed on May 13, 2011).
- 4.1 Supplemental Indenture, dated as of April 21, 2011, by and among Commercial Vehicle Group, Inc., the subsidiary guarantors party thereto and U.S. Bank National Association, as trustee, with respect to the 8% senior notes due 2013. (incorporated by reference to the Company's current report on Form 8-K (File No. 001-34365), filed on April 27, 2011).
- 4.2 Supplemental Indenture, dated as of April 21, 2011, by and among Commercial Vehicle Group, Inc., the subsidiary guarantors party thereto and U.S. Bank National Association, as trustee, with respect to the 11%/13% third lien senior secured notes due 2013 (incorporated by reference to the Company's current report on Form 8-K (File No. 001-34365), filed on April 27, 2011).
- 4.3 Indenture, dated as of April 26, 2011, by and among the Company, the subsidiary guarantors party thereto and U.S. Bank National Association, as trustee (incorporated by reference to the Company's current report on Form 8-K (File No. 001-34365), filed on April 28, 2011).
- 4.4 Form of 7.875% Senior Secured Note due 2019 (incorporated by reference to the Company's current report on Form 8-K (File No. 001-34365), filed on April 28, 2011).
- 4.5 Registration Rights Agreement, dated as of April 26, 2011, by and among Commercial Vehicle Group, Inc., the subsidiary guarantors party thereto and the purchaser named therein (incorporated by reference to the Company's current report on Form 8-K (File No. 001-34365), filed on April 28, 2011).
- 10.1 Amended and Restated Loan and Security Agreement, dated as of April 26, 2011, by and among the Company, certain of the Company's subsidiaries, as borrowers, and Bank of America, N.A. as agent and lender (incorporated by reference to the Company's current report on Form 8-K (File No. 001-34365), filed on April 28, 2011).
- 10.2 Intercreditor Agreement, dated as of April 26, 2011, between Bank of America, N.A., as first lien administrative and first lien collateral agent, and U.S. Bank National Association, as trustee and second priority collateral agent (incorporated by reference to the Company's current report on Form 8-K (File No. 001-34365), filed on April 28, 2011).
- 10.3 Fourth Amended and Restated Equity Incentive Plan (incorporated by reference to the Company's current report on Form 8-K (File No. 001-34365), filed on May 13, 2011).
- 31.1 Certification by Mervin Dunn, President and Chief Executive Officer.

- 31.2 Certification by Chad M. Utrup, Chief Financial Officer.
- 32.1 Certification Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 101 Interactive Data Files

Table of Contents

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

COMMERCIAL VEHICLE GROUP, INC.

Date: August 3, 2011

By: /s/ Chad M. Utrup
Chad M. Utrup
Chief Financial Officer
(Principal financial and accounting
officer
and duly authorized officer)

34