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PECHINEY  
Form SC14D9C  
July 11, 2003

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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

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SCHEDULE 14D-9

SOLICITATION/RECOMMENDATION STATEMENT  
under  
SECTION 14(d) (4) OF THE SECURITIES EXCHANGE ACT OF 1934

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PECHINEY  
(Name of subject company)

PECHINEY  
(Name of person filing statement)

Common Shares "A"  
nominal value 15.25 Euros per Common Share  
(Title of class of securities)

705151967  
(CUSIP Number of class of securities)

Olivier Mallet  
Chief Financial Officer  
7, Place du Chancelier Adenauer  
75116 Paris, France  
+33 (1) 56 28 20 00  
(Name, address and telephone number of person authorized to receive  
notices and communications on behalf of the person filing statement)

Copy to:  
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[X] Check the box if the filing relates solely to preliminary communications  
made before the commencement of a tender offer.

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PECHINEY'S SECURITY HOLDERS SHOULD READ PECHINEY'S SOLICITATION/ RECOMMENDATION  
STATEMENT ON SCHEDULE 14D-9 WHEN IT IS FILED BY THE COMPANY WITH THE U.S.  
SECURITIES AND EXCHANGE COMMISSION (THE "SEC") BECAUSE IT WILL CONTAIN IMPORTANT  
INFORMATION. THE SOLICITATION/ RECOMMENDATION STATEMENT AND OTHER PUBLIC FILINGS  
MADE FROM TIME TO TIME BY THE COMPANY WITH THE SEC ARE AVAILABLE WITHOUT CHARGE  
FROM THE SEC'S WEBSITE AT WWW.SEC.GOV AND MAY ALSO BE OBTAINED FOR FREE BY  
DIRECTING A REQUEST TO: PECHINEY, 7, PLACE DU CHANCELIER ADENAUER, 75116 PARIS,

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FRANCE, ATTENTION: CHARLES L. RANUNKEL, VICE PRESIDENT, DIRECTOR INVESTOR  
RELATIONS, TELEPHONE +33 1 56 28 25 77.

LETTER TO CUSTOMERS

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[PECHINEY LOGO]

Paris, July 11th, 2003

Dear Sir/Madam,

As you know, Pechiney is the target of a hostile proposed public offer by its competitor Alcan. This is obviously a major event for our Group and we are addressing the consequences with great determination.

At the heart of that determination is our overriding goal of maintaining our relationship with you. The core objective of all the technological, industrial and commercial strategies implemented in recent years has been to better respond to your needs. Today more than ever, we remain fully committed to that objective.

As soon as this hostile public offer was announced, I wrote personally to every Pechiney employee to ask them to continue serving their customers with their usual concern for quality and attention to detail. To achieve this, we are going to ensure that the management of questions related to the public offer does not affect the everyday organization and operating of our Divisions. Every team is and will remain totally customer-focused.

No investment, whether industrial, commercial or R&D-related, has been suspended and our teams continue to implement our strategy with the same energy.

In addition, we have upgraded our information systems to ensure that your day-to-day contacts are kept up-to-date in real time of any changes to the situation. This will allow our teams to answer any questions you may have without delay.

You can also contact us online 24 hours a day by clicking on "contact" on our website [www.pechiney.com](http://www.pechiney.com).

We remain wholly motivated by the fulfillment of our current and future commitments in a spirit of continuous improvement. You can count on me and on our teams' unwavering dedication to your full satisfaction.

Sincerely

/s/ Jean-Pierre Rodier

Jean-Pierre RODIER  
Chairman & Chief Executive Officer