COMMUNICATIONS SYSTEMS INC Form 10-Q May 16, 2007

Table of Contents

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# **FORM 10-Q**

(Mark One)

x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended SEPTEMBER 30, 2006 OR

### • TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_

Commission File Number: 001-31588

\_\_\_\_ to \_\_\_\_

# **COMMUNICATIONS SYSTEMS, INC.**

(Exact name of registrant as specified in its charter)

MINNESOTA (State or other jurisdiction of incorporation or organization) 41-0957999 (Federal Employer Identification No.)

55342

213 South Main Street, Hector, MN

FORM 10-Q

FORM 10-Q

2

# Edgar Filing: COMMUNICATIONS SYSTEMS INC - Form 10-Q

(Address of principal executive offices)

(Zip Code)

(320) 848-6231

Registrant s telephone number, including area code

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES x NO 0

Indicate by a check mark whether the registrant is a large accelerated filer, an accelerated filer or a non-accelerated filer (as defined by Rule 12b-2 of the Exchange Act).

Accelerated Filer o Non-accelerated filer x Large Accelerated Filer o Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). YES o NO x

APPLICABLE ONLY TO CORPORATE ISSUERS:

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date.

Class

Name of Exchange **On Which Registered** 

Outstanding at October 31, 2006

8,724,184

Common Stock, par value \$.05 per share

Total Pages (25) Exhibit Index at (NO EXHIBITS)

American Stock Exchange

COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

Page No.

INDEX

Part I. Financial Information

Item 1. Financial Statements

	Condensed Consolidated Balance Sheets	3
	Consolidated Statements of Income and Comprehensive Income	4
	Condensed Consolidated Statements of Changes in Stockholders Equity	5
	Condensed Consolidated Statements of Cash Flows	6
	Condensed Notes to Consolidated Financial Statements	7
	Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations	18
	Item 3. Quantitative and Qualitative Disclosures about Market Risk	22
	Item 4. Controls and Procedures	23
<u>Part II.</u>	Other Information	24

2

Table of Contents

#### PART I. FINANCIAL INFORMATION

#### COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

Item 1. Financial Statements

# CONDENSED CONSOLIDATED BALANCE SHEETS (unaudited)

	September 30 2006		I	December 31 2005
Assets:				
Current assets:				
Cash and cash equivalents	\$	26,598,874	\$	26,660,533
Trade receivables, net		22,833,138		20,460,380
Receivable from sale of discontinued operations				1,102,881
Related party receivables		216,164		110,865
Inventories		25,460,355		24,492,518
Costs and estimated earnings in excess of billings		1,084,551		1,233,368
Deferred income taxes		3,725,647		3,706,795
Other current assets		892,215		980,556
Total current assets		80,810,944		78,747,896
Property, plant and equipment		7,600,375		8,299,601
Other assets:				
Goodwill		5,264,095		5,264,095
Deferred income taxes		402,418		402,418
Other assets		92,893		169,354
Total other assets		5,759,406		5,835,867

Total Assets	\$ 94,170,725	\$ 92,883,364
Liabilities and Stockholders Equity:		
Current liabilities:		
Accounts payable	\$ 2,994,405	\$ 5,188,316
Accrued compensation and benefits	3,185,635	3,072,768
Other accrued liabilities	2,623,577	1,786,957
Dividends payable	785,180	698,616
Income taxes payable	852,203	953,516
Total current liabilities	10,441,000	11,700,173
Long-term liabilities:		
Long-term compensation plans	772,650	401,062
Pension liabilities	1,029,930	930,953
Total long-term liabilities	1,802,580	1,332,015
Stockholders Equity	81,927,145	79,851,176
Total Liabilities and Stockholders Equity	\$ 94,170,725	\$ 92,883,364

The accompanying notes are an integral part of the consolidated financial statements.

3

Table of Contents

#### COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME (unaudited)

	Three Months En 3(		Nine Months End	ed September 30
	2006	2005	2006	2005
Sales from continuing operations	\$ 30,692,833	\$ 31,403,872	\$ 89,402,113	\$ 86,874,708
Costs and expenses:				
Cost of sales	20,239,406	20,519,929	59,569,114	58,217,181
Selling, general and administrative expenses	8,500,285	7,822,174	25,587,189	23,353,588
Total costs and expenses	28,739,691	28,342,103	85,156,303	81,570,769
Operating income from continuing operations	1,953,142	3,061,769	4,245,810	5,303,939

Other income and (expenses):									
Investment and other income		182,405		139,072		539,293		336,219	
Interest expense		(9,740)		(8,728)		(28,551)		(23,470)	
Other income, net		172,665		130,344		510,742		312,749	
Income from continuing operations before income taxes		2,125,807		3,192,113		4,756,552		5,616,688	
Income taxes		531,000		1,331,000		1,115,000		2,290,000	
Income from continuing operations		1,594,807		1,861,113		3,641,552		3,326,688	
Discontinued operations									
Loss from discontinued operations				(142,815)				(557,349)	
Income tax benefit				59,000				212,000	
Loss from discontinued operations		0		(83,815)		0		(345,349)	
Net Income		1,594,807		1,777,298		3,641,552		2,981,339	
Other comprehensive income (loss):									
Foreign currency translation adjustment		121,223		(34,368)		231,286		(155,063)	
Comprehensive income	\$	1,716,030	\$	1,742,930	\$	3,872,838	\$	2,826,276	
Basic net income per share									
Continuing operations	\$	.18	\$	.22	\$	.42	\$	.39	
Discontinued operations				(.01)				(.04)	
	\$	.18	\$	.21	\$	.42	\$	.35	
Diluted net income per share									
Continuing operations	\$	.18	\$	.21	\$	.41	\$	.38	
Discontinued operations				(.01)				(.04)	
	\$	.18	\$	.20	\$	.41	\$	.34	
Cash dividends per share	\$	.09	\$	.07	\$	.25	\$	.20	
Average Basic Shares Outstanding		8,723,469		8,589,380		8,719,868		8,554,035	
Average Dilutive Shares Outstanding		8,725,409		8,389,380		8,811,119		8,334,033 8,700,702	
	an integr	The accompanying notes are an integral part of the consolidated financial statements.							

4

Table of Contents

#### COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS EQUITY (unaudited)

Shares     Amount     Capital     Earnings     Income (Loss)     Total       BALANCE AT DECEMBER 31, 2004     8,502,700     \$     425,135     \$     30,803,482     \$     45,456,339     \$     366,316     \$     7,051,272       Net income     4,469,798     4,469,798     4,469,798     4,469,798     4,469,798       Issuance of common stock under Employee Stock Options Plan     22,484     1,624     392,113		Common Stock		Additional Paid-in			Cumulative Other Comprehensive				
2004   8,502,700   \$   425,135   \$   30,803,482   \$   45,456,339   \$   366,316   \$   77,051,272     Net income   4,469,798   4,469,798   4,469,798   4,469,798   4,469,798     Issuance of common stock under   25,351   1,268   171,335   77,051,272   4,469,798     Issuance of common stock under   25,351   1,624   392,113   78   393,737     Issuance of common stock under   122,142   6,108   985,161   991,269   393,737     Issuance of common stock under   122,142   6,108   985,161   991,269   103,602   103,502   103,502		Shares	Amount							Total	
Net income   4,469,798   4,469,798     Issuance of common stock under   25,351   1,268   171,335   172,603     Employee Stock Purchase Plan   25,351   1,268   171,335   172,603     Issuance of common stock under   393,737   393,737   393,737     Issuance of common stock under   103,602   103,602   103,602     Purchase of common stock under   103,602   (133,202)   (133,202)     Purchase of common stock   (12,154)   (608)   (49,820)   (82,774)   (133,202)     Shareholder dividends   (2,496,811)   (2,496,811)   (2,496,811)   (2,496,811)     Additional minimum pension   113   (530,993)   (530,993)   (530,993)     Other comprehensive loss   (170,099)   (170,099)   (170,099)   (170,099)     BALANCE AT DECEMBER 31.   2005   8,670,523   \$ 433,527   \$ 32,405,873   \$ 47,346,552   \$ (334,776) \$ 79,851,176     Susance of common stock under   Employee Stock Ownership Plan   31,551   1,578   385,872   387,450     Issuance of common stock under   Employee Stock Option Plan   31,551   1,578											
Issuance of common stock under   25,351   1,268   171,335   172,603     Issuance of common stock to   Employee Stock Ownership Plan   32,484   1,624   392,113   393,737     Issuance of common stock under   Employee Stock Option Plan   122,142   6,108   985,161   991,269     Tax benefit from non-qualified   103,602   103,602   103,602     Purchase of common stock   (2,154)   (608)   (49,820)   (82,774)   (133,202)     Shareholder dividends   (2,496,811)   (2,496,811)   (2,496,811)   (2,496,811)   (2,496,811)     Additional minimum pension   (530,993)   (530,993)   (530,993)   (530,993)   (170,099)     BALANCE AT DECEMBER 31,   8,670,523   \$ 433,527   \$ 32,405,873   \$ 47,346,552   \$ (334,776)   \$ 79,851,176     Net income   3,641,552   Issuance of common stock under   Employee Stock Ownership Plan   31,551   1,578   385,872   387,450     Issuance of common stock under   Employee Stock Option Plan   80,680   4,034   \$41,875   \$ 545,909     Tax benefit from non-qualified   Employee Stock Option Plan   80,680   4,03		8,502,700 \$	425,135	\$ 30,803,482	\$	- , ,	\$	366,316	\$		
Employee Stock Purchase Plan   25,351   1,268   171,335   172,603     Issuance of common stock to   32,484   1,624   392,113   393,737     Issuance of common stock under   Employee Stock Option Plan   122,142   6,108   985,161   991,269     Tax benefit from non-qualified   employee stock options   103,602   103,602   103,602     Purchase of common stock   (12,154)   (608)   (49,820)   (82,774)   (2,496,811)     Additional minimum pension   1iability adjustment   (530,993)   (530,993)   (530,993)     Other comprehensive loss   (170,099)   (170,099)   (170,099)   (170,099)     BALANCE AT DECEMBER 31,   8,670,523   \$ 433,527   \$ 32,405,873   \$ 47,346,552   \$ (334,776)   \$ 79,851,176     Issuance of common stock under   Employee Stock Ortherse Plan   9,134   457   81,171   81,628     Issuance of common stock under   Employee Stock Option Plan   80,680   4,034   541,875   545,909     Tax benefit from non-qualified   employee Stock Option Plan   80,680   4,034   541,875   545,909     Tax benefit from non-qualifie						4,469,798				4,469,798	
Issuance of common stock to   32,484   1,624   392,113   393,737     Issuance of common stock under   122,142   6,108   985,161   991,269     Tax benefit from non-qualified   103,602   103,602   103,602     Purchase of common stock   (12,154)   (608)   (49,820)   (82,774)   (133,202)     Shareholder dividends   (2,496,811)   (2,496,811)   (2,496,811)     Additional minimum pension   (530,993)   (170,099)   (170,099)     Other comprehensive loss   (170,092)   (170,099)   (170,099)     BALANCE AT DECEMBER 31,   8670,523   433,527   \$ 32,405,873   \$ 47,346,552   \$ (334,776)   \$ 79,851,176     Net income   3,641,552   3,641,552   3,641,552   3,641,552   3,641,552     Issuance of common stock under   Employee Stock Ownership Plan   31,551   1,578   385,872   387,450     Issuance of common stock under   Employee Stock Ownership Plan   31,551   1,578   385,872   387,450     Issuance of common stock under   Employee Stock Option Plan   80,680   4,034   541,875   545,909     Tax benefit											
Employee Stock Ownership Plan   32,484   1,624   392,113   393,737     Issuance of common stock under   991,269   122,142   6,108   985,161   991,269     Tax benefit from non-qualified   103,602   103,602   103,602     Purchase of common stock   (12,154)   (608)   (49,820)   (82,774)   (133,202)     Shareholder dividends   (2,496,811)   (2,496,811)   (2,496,811)   (2,496,811)     Additional minimum pension   (530,993)   (530,993)   (530,993)     Iability adjustment   (530,993)   (530,993)   (170,099)     Other comprehensive loss   (170,059)   (170,099)   (170,099)     BALANCE AT DECEMBER 31,   (2,406,811)   (34,776)   \$ 79,851,176     Net income   (3,641,552)   (334,776)   \$ 79,851,176     Issuance of common stock under   Employee Stock Ownership Plan   31,551   1,578   385,872   (334,776)   \$ 81,628     Issuance of common stock under   Employee Stock Option Plan   80,680   4,034   541,875   545,909     Tax benefit from non-qualified   (2,147   (2,147   62,147   62,147		25,351	1,268	171,335						172,603	
Issuance of common stock under   122,142   6,108   985,161   991,269     Tax benefit from non-qualified   103,602   103,602   103,602     Purchase of common stock   (12,154)   (608)   (49,820)   (82,774)   (133,202)     Shareholder dividends   (2,496,811)   (2,496,811)   (2,496,811)     Additional minimum pension   (530,993)   (530,993)   (530,993)     Other comprehensive loss   (170,099)   (170,099)   (170,099)     BALANCE AT DECEMBER 31,   2005   8,670,523   \$ 433,527   \$ 32,405,873   \$ 47,346,552   \$ (334,776)   \$ 79,851,176     Net income   3,641,552   \$ (334,776)   \$ 79,851,176   3,641,552   \$ 3641,552     Issuance of common stock under   Employee Stock Ownership Plan   31,551   1,578   385,872   387,450     Issuance of common stock to   Employee Stock Ownership Plan   31,551   1,578   385,872   387,450     Issuance of common stock under   Employee Stock Option Plan   80,680   4,034   541,875   545,909     Tax benefit from non-qualified   Employee Stock Option Plan   80,680   4,034   541,8											
Employee Stock Option Plan   122,142   6,108   985,161   991,269     Tax benefit from non-qualified   103,602   103,602   103,602     Purchase of common stock   (12,154)   (608)   (49,820)   (82,774)   (133,202)     Shareholder dividends   (2,496,811)   (2,496,811)   (2,496,811)   (2,496,811)     Additional minimum pension   (530,993)   (530,993)   (530,993)   (530,993)     BALANCE AT DECEMBER 31,   (2,496,811)   (170,099)   (170,099)     BOL ance of common stock under   8,670,523   \$ 433,527   \$ 32,405,873   \$ 47,346,552   \$ (334,776)   \$ 79,851,176     Susance of common stock under   8,670,523   \$ 433,527   \$ 32,405,873   \$ 47,346,552   \$ (334,776)   \$ 79,851,176     Susance of common stock under   8,670,523   \$ 433,527   \$ 32,405,873   \$ 47,346,552   \$ (334,776)   \$ 79,851,176     Susance of common stock under   9,134   457   81,171   81,628   \$ 3,641,552   \$ 387,450     Issuance of common stock under   9   \$ 4,57   81,171   \$ 45,909   \$ 387,450     Issuance of common stock under		32,484	1,624	392,113						393,737	
Tax benefit from non-qualified   103,602   103,602     employee stock options   103,602   103,602     Purchase of common stock   (12,154)   (608)   (49,820)   (82,774)   (133,202)     Shareholder dividends   (2,496,811)   (2,496,811)   (2,496,811)     Additional minimum pension   (530,993)   (530,993)   (530,993)     Other comprehensive loss   (170,099)   (170,099)   (170,099)     BALANCE AT DECEMBER 31, 2005   8,670,523 \$ 433,527 \$ 32,405,873 \$ 47,346,552 \$ (334,776) \$ 79,851,176   81,6152     Net income   3,641,552   (344,755) \$ 3,641,552   3,641,552     Issuance of common stock under   81,628   81,628     Employee Stock Purchase Plan   9,134   457   81,171   81,628     Issuance of common stock under   9   31,551   1,578   385,872   387,450     Issuance of common stock under   9   14,9374   545,909   74   62,147   62,147     Employee Stock Option Plan   80,680   4,034   541,875   545,909   74     Tax benefit from non-qualified   9   149,374   149,374   149,374											
employee stock options   103,602   103,602     Purchase of common stock   (12,154)   (608)   (49,820)   (82,774)   (133,202)     Shareholder dividends   (2,496,811)   (2,496,811)   (2,496,811)     Idditional minimum pension   (530,993)   (530,993)   (170,099)     Idability adjustment   (530,923)   (530,993)   (170,099)     BALANCE AT DECEMBER 31,   (2,496,813)   (334,776)   79,851,176     Net income   8,670,523   433,527   \$ 32,405,873   \$ 47,346,552   \$ (334,776)   \$ 79,851,176     Net income   3,641,552   3,641,552   3,641,552   \$ (344,755)   \$ 81,628     Issuance of common stock under   Employee Stock Purchase Plan   9,134   457   81,171   81,628     Issuance of common stock under   Employee Stock Option Plan   80,680   4,034   541,875   545,909     Tax benefit from non-qualified   62,147   62,147   62,147     employee stock option   62,147   62,147   62,147     Stock-based compensation   149,374   149,374   149,374     Purchase of common stock   (68,226) <td></td> <td>122,142</td> <td>6,108</td> <td>985,161</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>991,269</td>		122,142	6,108	985,161						991,269	
Purchase of common stock   (12,154)   (608)   (49,820)   (82,774)   (133,202)     Shareholder dividends   (2,496,811)   (2,496,811)   (2,496,811)     Additional minimum pension   (530,993)   (530,993)   (530,993)     Iiability adjustment   (530,993)   (530,993)   (170,099)     BALANCE AT DECEMBER 31,   (570,523 \$ 433,527 \$ 32,405,873 \$ 47,346,552 \$ (334,776) \$ 79,851,176   (170,099)     Batance of common stock under   (530,913)   (530,913)   (530,993)     Issuance of common stock under   (530,913)   (530,913)   (530,993)     Employee Stock Purchase Plan   9,134   457   81,171   81,628     Issuance of common stock under   (530,993)   (530,993)   (530,993)     Employee Stock Ownership Plan   31,551   1,578   385,872   387,450     Issuance of common stock under   (52,147)   62,147   62,147     Employee Stock Option Plan   80,680   4,034   541,875   545,909     Tax benefit from non-qualified   (2,272,273)   (2,272,273)   (2,272,273)     employee stock options   62,147   62,147   62,147											
Shareholder dividends   (2,496,811)   (2,496,811)     Additional minimum pension   (530,993)   (530,993)     liability adjustment   (530,993)   (530,993)     Other comprehensive loss   (170,099)   (170,099)     BALANCE AT DECEMBER 31,   (170,099)   (170,099)     2005   8,670,523   433,527   \$ 32,405,873   47,346,552   \$ (334,776)   \$ 79,851,176     Net income   3,641,552   3,641,552   3,641,552   3,641,552   3,641,552     Issuance of common stock under   81,628   159,937   81,171   81,628   159,939     Employee Stock Ownership Plan   31,551   1,578   385,872   387,450   387,450     Issuance of common stock under   Employee stock Option Plan   80,680   4,034   541,875   545,909     Tax benefit from non-qualified   62,147   62,147   62,147     employee stock options tock   (68,226)   (3,411)   (258,050)   (489,643)   (751,104)     Shareholder dividends   (2,272,273)   (2,272,273)   231,286   231,286     BALANCE AT SEPTEMBER 30,   31,285   31,286   31											
Additional minimum pension   (530,993)   (530,993)     liability adjustment   (530,993)   (170,099)     Other comprehensive loss   (170,099)   (170,099)     BALANCE AT DECEMBER 31,   2005   8,670,523 \$ 433,527 \$ 32,405,873 \$ 47,346,552 \$ (334,776) \$ 79,851,176     Net income   3,641,552   3,641,552     Issuance of common stock under   9,134   457   81,171   81,628     Issuance of common stock to   Employee Stock Ownership Plan   31,551   1,578   385,872   387,450     Issuance of common stock under   Employee Stock Option Plan   80,680   4,034   541,875   545,909     Tax benefit from non-qualified   employee stock options   62,147   62,147     employee stock options   62,147   62,147   545,909     Tax benefit from non-qualified   (68,226)   (3,411)   (258,050)   (489,643)   (751,104)     Shareholder dividends   (2,272,273)   (2,272,273)   (2,272,273)   (2,272,273)     Other comprehensive income   231,286   231,286   231,286   231,286		(12,154)	(608)	(49,820	)	( ) )					
liability adjustment   (530,993)   (530,993)     Other comprehensive loss   (170,099)   (170,099)     BALANCE AT DECEMBER 31,   (170,099)   (170,099)     2005   8,670,523 \$ 433,527 \$ 32,405,873 \$ 47,346,552 \$ (334,776) \$ 79,851,176     Net income   3,641,552   3,641,552     Issuance of common stock under   81,628     Employee Stock Purchase Plan   9,134   457   81,171   81,628     Issuance of common stock to   149,374   81,628   184,550     Employee Stock Ownership Plan   31,551   1,578   385,872   387,450     Issuance of common stock under   62,147   62,147   62,147     Employee Stock Option Plan   80,680   4,034   541,875   545,909     Tax benefit from non-qualified   62,147   62,147   62,147     employee stock options   62,147   62,147   149,374     Purchase of common stock   (68,226)   (3,411)   (258,050)   (489,643)   (751,104)     Shareholder dividends   (2,272,273)   (2,272,273)   (2,272,273)   0(2,272,273)   0(2,272,273)     Other comprehensive income   231,						(2,496,811)				(2,496,811)	
Other comprehensive loss   (170,099)   (170,099)     BALANCE AT DECEMBER 31,   8,670,523 \$ 433,527 \$ 32,405,873 \$ 47,346,552 \$ (334,776) \$ 79,851,176     Net income   3,641,552   (334,776) \$ 79,851,176     Net income   3,641,552   (334,776) \$ 79,851,176     Issuance of common stock under   81,628   (170,099)     Employee Stock Purchase Plan   9,134   457   81,171   81,628     Issuance of common stock to   149,375   387,450   387,450     Issuance of common stock under   149,374   545,909   387,450     Employee Stock Option Plan   80,680   4,034   541,875   545,909     Tax benefit from non-qualified   62,147   62,147   62,147     employee stock options   62,147   149,374   149,374     Purchase of common stock   (68,226)   (3,411)   (258,050)   (489,643)   (751,104)     Shareholder dividends   231,286   231,286   231,286   231,286   231,286     BALANCE AT SEPTEMBER 30,   541,875   543,280   543,280   543,280   543,280											
BALANCE AT DECEMBER 31,   2005   8,670,523 \$ 433,527 \$ 32,405,873 \$ 47,346,552 \$ (334,776) \$ 79,851,176     Net income   3,641,552   3,641,552     Issuance of common stock under   3,641,552   3,641,552     Employee Stock Purchase Plan   9,134   457   81,171   81,628     Issuance of common stock to   545,009   387,450   387,450     Issuance of common stock under   545,909   545,909   545,909     Tax benefit from non-qualified   62,147   62,147     employee stock options   62,147   62,147     Stock-based compensation   149,374   149,374     Purchase of common stock   (68,226)   (3,411)   (258,050)   (489,643)   (751,104)     Shareholder dividends   (2,272,273)   (2,272,273)   231,286   231,286								( )			
2005   8,670,523 \$ 433,527 \$ 32,405,873 \$ 47,346,552 \$ (334,776) \$ 79,851,176     Net income   3,641,552   3,641,552     Issuance of common stock under   9,134   457   81,171   81,628     Issuance of common stock to   81,551   1,578   385,872   387,450     Issuance of common stock under   9,134   457   81,171   81,628     Issuance of common stock to   81,551   1,578   385,872   387,450     Issuance of common stock under   9,034   541,875   545,909   545,909     Tax benefit from non-qualified   62,147   62,147   62,147     employee stock options   62,147   62,147   149,374     Yurchase of common stock   (68,226)   (3,411)   (258,050)   (489,643)   (751,104)     Shareholder dividends   (2,272,273)   (2,272,273)   231,286   231,286     BALANCE AT SEPTEMBER 30,   545,909   545,909   545,909   545,909	Other comprehensive loss							(170,099)		(170,099)	
2005   8,670,523 \$ 433,527 \$ 32,405,873 \$ 47,346,552 \$ (334,776) \$ 79,851,176     Net income   3,641,552   3,641,552     Issuance of common stock under   9,134   457   81,171   81,628     Issuance of common stock to   81,551   1,578   385,872   387,450     Issuance of common stock under   9,134   457   81,171   81,628     Issuance of common stock to   80,680   4,034   541,875   545,909     Tax benefit from non-qualified   62,147   62,147   62,147     employee stock options   62,147   62,147   49,374     Yurchase of common stock   (68,226)   (3,411)   (258,050)   (489,643)   (751,104)     Shareholder dividends   (2,272,273)   (2,272,273)   (2,272,273)     Other comprehensive income   231,286   231,286   231,286	DALANCE AT DECEMBED 21										
Net income     3,641,552     3,641,552     3,641,552       Issuance of common stock under     Employee Stock Purchase Plan     9,134     457     81,171     81,628       Issuance of common stock to     Employee Stock Ownership Plan     31,551     1,578     385,872     387,450       Issuance of common stock under     Employee Stock Option Plan     80,680     4,034     541,875     545,909       Tax benefit from non-qualified     Employee stock options     62,147     62,147     62,147       Stock-based compensation     149,374     149,374     149,374     149,374       Purchase of common stock     (68,226)     (3,411)     (258,050)     (489,643)     (751,104)       Shareholder dividends     (2,272,273)     231,286     231,286     231,286		9 (70 5 <b>2</b> 2 ¢	122 527	¢ 22 405 972	¢	17 246 552	¢	(224776)	¢	70.951.176	
Issuance of common stock under   9,134   457   81,171   81,628     Employee Stock Purchase Plan   9,134   457   81,171   81,628     Issuance of common stock to   545,909   387,450     Employee Stock Option Plan   80,680   4,034   541,875   545,909     Tax benefit from non-qualified   62,147   62,147   62,147     Stock-based compensation   149,374   149,374   149,374     Purchase of common stock   (68,226)   (3,411)   (258,050)   (489,643)   (751,104)     Shareholder dividends   231,286   231,286   231,286   231,286   231,286		8,070,525 \$	455,527	\$ 32,405,873	\$		\$	(334,770)	\$		
Employee Stock Purchase Plan   9,134   457   81,171   81,628     Issuance of common stock to   Employee Stock Ownership Plan   31,551   1,578   385,872   387,450     Issuance of common stock under   Employee Stock Option Plan   80,680   4,034   541,875   545,909     Tax benefit from non-qualified   62,147   62,147   62,147     Stock-based compensation   149,374   149,374     Purchase of common stock   (68,226)   (3,411)   (258,050)   (489,643)   (751,104)     Shareholder dividends   (2,272,273)   231,286   231,286   231,286						3,041,332				3,041,332	
Issuance of common stock to   31,551   1,578   385,872   387,450     Issuance of common stock under   Employee Stock Option Plan   80,680   4,034   541,875   545,909     Tax benefit from non-qualified   62,147   62,147   62,147     employee stock options   62,147   149,374     Stock-based compensation   149,374   149,374     Purchase of common stock   (68,226)   (3,411)   (258,050)   (489,643)   (751,104)     Shareholder dividends   (2,272,273)   221,286   231,286   231,286     BALANCE AT SEPTEMBER 30,   Image: Stock option stock is stoc		0.124	457	01 171						91 (29	
Employee Stock Ownership Plan   31,551   1,578   385,872   387,450     Issuance of common stock under   Employee Stock Option Plan   80,680   4,034   541,875   545,909     Tax benefit from non-qualified   62,147   62,147   62,147     employee stock options   62,147   149,374   149,374     Purchase of common stock   (68,226)   (3,411)   (258,050)   (489,643)   (751,104)     Shareholder dividends   (2,272,273)   (2,272,273)   (2,272,273)     Other comprehensive income   231,286   231,286	1 2	9,134	457	81,171						81,628	
Issuance of common stock under     Employee Stock Option Plan   80,680   4,034   541,875   545,909     Tax benefit from non-qualified   62,147   62,147     employee stock options   62,147   62,147     Stock-based compensation   149,374   149,374     Purchase of common stock   (68,226)   (3,411)   (258,050)   (489,643)   (751,104)     Shareholder dividends   (2,272,273)   (2,272,273)   (2,272,273)     Other comprehensive income   231,286   231,286		21 551	1 579	205 070						297 450	
Employee Stock Option Plan   80,680   4,034   541,875   545,909     Tax benefit from non-qualified   62,147   62,147     employee stock options   62,147   62,147     Stock-based compensation   149,374   149,374     Purchase of common stock   (68,226)   (3,411)   (258,050)   (489,643)   (751,104)     Shareholder dividends   (2,272,273)   (2,272,273)   (2,272,273)     Other comprehensive income   231,286   231,286     BALANCE AT SEPTEMBER 30,   Image: Stock option stock in the stock option stock in the stock option stock in the stock option		31,331	1,578	383,872						387,430	
Tax benefit from non-qualified     employee stock options   62,147     Stock-based compensation   149,374     Purchase of common stock   (68,226)     (3,411)   (258,050)   (489,643)     Shareholder dividends   (2,272,273)     Other comprehensive income   231,286     BALANCE AT SEPTEMBER 30,		80 (80	4.024	5 41 075						5 4 5 000	
employee stock options 62,147 62,147   Stock-based compensation 149,374 149,374   Purchase of common stock (68,226) (3,411) (258,050) (489,643) (751,104)   Shareholder dividends (2,272,273) (2,272,273) (2,272,273)   Other comprehensive income 231,286 231,286		80,680	4,034	541,873						545,909	
Stock-based compensation     149,374     149,374       Purchase of common stock     (68,226)     (3,411)     (258,050)     (489,643)     (751,104)       Shareholder dividends     (2,272,273)     (2,272,273)     (2,272,273)       Other comprehensive income     231,286     231,286       BALANCE AT SEPTEMBER 30,     Image: Complexity of the second s				(2.1.1						(2.1.17	
Purchase of common stock     (68,226)     (3,411)     (258,050)     (489,643)     (751,104)       Shareholder dividends     (2,272,273)     (2,272,273)     (2,272,273)       Other comprehensive income     231,286     231,286       BALANCE AT SEPTEMBER 30,     Image: Comprehensive income     Image: Comprehensive income										,	
Shareholder dividends(2,272,273)(2,272,273)Other comprehensive income231,286231,286BALANCE AT SEPTEMBER 30,		((0.00())	(2,411)	,		(400 (42)				,	
Other comprehensive income 231,286 231,286 BALANCE AT SEPTEMBER 30,		(68,226)	(3,411)	(258,050	)	( / /					
BALANCE AT SEPTEMBER 30,						(2,272,273)		001.007			
	Other comprehensive income							231,286		231,286	
2006 8,723,662 \$ 436,185 \$ 33,368,262 \$ 48,226,188 \$ (103,490) \$ 81,927,145	BALANCE AT SEPTEMBER 30,										
	2006	8,723,662 \$	436,185	\$ 33,368,262	\$	48,226,188	\$	(103,490)	\$	81,927,145	

The accompanying notes are an integral part of the consolidated financial statements.

5

Table of Contents

COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(unaudited)

#### Nine Months Ended September 30

		2006		2005
CASH FLOWS FROM OPERATING ACTIVITIES:				
Net income	\$	3,641,552	\$	2,981,339
Adjustments to reconcile net income to net cash provided by operating activities:	Ψ	5,011,552	Ψ	2,901,999
Depreciation and amortization		1,864,428		1,459,427
Stock based compensation		149,374		1,109,127
Excess tax benefits from stock based compensation		(62,147)		
Deferred taxes		(18,852)		
Changes in assets and liabilities:		( -) )		
Trade and related party receivables		(2,333,839)		(2,334,515)
Inventories		(854,707)		(534,493)
Costs and estimated earnings in excess of billings		148,817		
Other current assets		90,446		(448,099)
Accounts payable		(2,220,980)		(1,735,221)
Accrued compensation and benefits		871,905		904,699
Other accrued expenses		825,877		350,981
Income taxes payable		(39,166)		673,687
Pension liabilities		17,607		
Net cash provided by operating activities		2,080,315		1,317,805
CASH FLOWS FROM INVESTING ACTIVITIES:		_,,		-,,
Capital expenditures		(1,041,481)		(2,490,100)
Proceeds from the sale of discontinued operations		1,102,881		(_,., 0, - 0 0)
······································		, - ,		
Net cash provided by (used in) investing activities		61,400		(2,490,100)
CASH FLOWS FROM FINANCING ACTIVITIES:		01,400		(2,490,100)
Dividends paid		(2,185,709)		(1,705,473)
Proceeds from issuance of stock		627,537		608,211
Purchase of common stock		(751,104)		(119,067)
Excess tax benefits from stock based compensation		62,147		(11),007)
		02,117		
Net cash used in financing activities		(2,247,129)		(1,216,329)
EFFECT OF FOREIGN EXCHANGE RATE CHANGES ON CASH		43,755		73,389
NET DECREASE IN CASH AND CASH EQUIVALENTS		(61,659)		(2,315,235)
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD		26,660,533		25,842,580
CASH AND CASH EQUIVALENTS AT END OF PERIOD	\$	26,598,874	\$	23,527,345
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:				
Income taxes paid	\$	1,165,218	\$	1,616,313
Interest paid		28,551		23,470
Dividends declared not paid		785,180		601,691
The accompanying notes are an integral part of the consolidated finan	ncial s	statements.		

6

Table of Contents

#### COMMUNICATIONS SYSTEMS, INC. CONDENSED NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Description of business

Communications Systems, Inc. (herein collectively called CSI, our or the Company) is a Minnesota corporation organized in 1969 which operates directly and through its subsidiaries located in the United States, Costa Rica and the United Kingdom. CSI is principally engaged through its Suttle and Austin Taylor business units in the manufacture and sale of modular connecting and wiring devices for voice and data communications, digital subscriber line filters, and structured wiring systems and through its Transition Networks business unit in the manufacture of media and rate conversion products for telecommunications networks. CSI also provides through its JDL Technologies business unit network design, training services, general contracting of computer infrastructure installations, provisioning of high-speed internet access and maintenance support of network operation centers for K-12 schools.

#### Financial statement presentation

The consolidated balance sheets as of September 30, 2006 and 2005 and the related consolidated statements of income and comprehensive income, consolidated statements of changes in stockholders equity and the consolidated statements of cash flows for the nine-month periods ended September 30, 2006 and 2005 have been prepared by Communications Systems, Inc. and Subsidiaries (the Company or we) without audit. In the opinion of management, all adjustments (which include only normal recurring adjustments except where noted) necessary to present fairly the financial position, results of operations, and cash flows at September 30, 2006 and 2005 and for the nine months then ended have been made.

Certain information and footnote disclosures normally included in consolidated financial statements prepared in accordance with generally accepted accounting principles in the United States of America have been condensed or omitted. It is suggested these consolidated financial statements be read in conjunction with the financial statements and notes thereto included in the Company s December 31, 2006 and 2005 Annual Reports to Shareholders and forms 10-K. The results of operations for the periods ended September 30 are not necessarily indicative of the operating results for the entire year.

The presentation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, and disclosure of contingent assets and liabilities at the balance sheet date, and the reported amounts of revenues and expenses during the reporting period. The estimates and assumptions used in the accompanying consolidated financial statements are based upon management s evaluation of the relevant facts and circumstances as of the time of the financial statements. Actual results could differ from those estimates.

At December 31, 2005 the Company was in negotiations to sell Austin Taylor to prospective purchasers and expected to conclude a sale in 2006. However, due to uncertainties involving Austin Taylor s financial performance and issues involving its pension plans, the Company was unable to conclude a sale on satisfactory terms. As a result, the Company has reversed its decision to discontinue operations. The Company s financial statements including the December 31, 2005 balance sheet and the income statement for the periods ended June 30, 2005 have been adjusted to reflect the

7

Table of Contents

#### COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

reclassification of the operating results of Austin Taylor Communications Ltd. to continuing operations.

#### Revenue Recognition

The Company s manufacturing operations (Suttle, Transition Networks and Austin Taylor) recognize revenue when the earnings process is complete, evidenced by persuasive evidence of an arrangement, delivery has occurred or services have been rendered, the price is fixed or determinable, and collectability is reasonably assured. Revenue is recognized for domestic and international sales at the shipping point based on shipping terms of FOB shipping point. Risk of loss transfers at the point of shipment and the Company has no further obligation after such time. Sales are made directly to customers and through distributors. Payment terms for distributors are consistent with the terms of the Company s direct customers. The Company records a provision for sale returns, sales incentives and warranty costs at the time of the sale based on historical experience and current trends.

JDL records revenue on service contracts on a straight-line basis over the contract period (unless evidence suggests that the revenue is earned or obligations are fulfilled in a different pattern). Each contract is individually reviewed to determine when the earnings process is complete. Contracts with the Virgin Islands Department of Education (VIDOE) are funded by the federal government s E-RATE program and must be approved by the Schools and Libraries Division (SLD) of the Universal Service Administration Company (USAC) before payment can be received. Due to our history of funding and our direct involvement in the application process we have enacted a policy to recognize revenue prior to funding approval being received from the SLD so long as we can conclude that it is remote that funding will not be approved.

In order to make the remote conclusion quarterly we made an assessment that included consideration of the following:

- Compliance with critical e-rate program requirements by JDL and the VIDOE
- Any program changes including but not limited to the following:
  - Priority of payments,
  - Allowance of retroactive payment for services provided, etc.
- Changes in funding levels for similar applicants
- Any indications that the contract prices are not fixed (the SLD would approve amounts different than those submitted)
- Significant changes to the prices or services provided from the services that were approved in the prior year
- Prior history of payments and funding terms
- Any changes to the probability of collecting for services provided

During the year ended December 31, 2005 we recognized revenue in advance of the funding approval by SLD because we had sufficient evidence to conclude that it was remote that funding would not be approved.

During 2006, as a result of its experience with the E-RATE funding process, it became apparent that JDL s ability to receive E-RATE funds was affected by actions that might have been taken by other individuals or companies involved with the VIDOE and E-RATE programs. This gave rise to the possibility that if the VIDOE were to be sanctioned by the E-RATE program due to the actions of others, JDL might be unable to collect for provided services even though JDL s conduct was compliant with the E-RATE program. It also became apparent in 2006 that JDL s contracts with the VIDOE

8

Table of Contents

#### COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

would not be approved for payment by the SLD until the SLD was satisfied that the VIDOE was operating within the E-RATE program s legal guidelines. Accordingly, after considering the uncertainties created by the DOJ investigation of VIDOE, SLD s review of VIDOE s compliance

with the E-RATE program and JDL s inability to collect for services provided without SLD approval, the Company ceased revenue recognition on JDL s VIDOE contracts in 2006. The Company will maintain this approach into 2007 and beyond, until it becomes convinced that such approvals are routine and that it is remote funding will not be approved and that financial reports including such revenues can be relied upon as accurate.

Services provided by JDL to the VIDOE in the three month and nine month periods ended September 30, 2006 on contracts that had not been approved by the SLD that were not recognized in 2006 revenues were \$748,000 and \$1,923,000, respectively. Accounts receivable at June 30, 2006 and December 31, 2005 from the VIDOE for services provided and recognized in 2005 revenues under contracts not yet approved by the SLD totaled \$1,175,000.

In 2005, JDL entered into a long-term fixed-price contract with a large school district to install and upgrade its network equipment and infrastructure. Revenue under this contract was recognized on a percentage-of-completion basis under Statement of Position 81-1, Accounting for Performance of Construction-Type and Certain Production-Type Contracts. The method used to determine the progress of completion for this contract is based on the ratio of costs incurred to total estimated costs.

#### Comprehensive income

The components of accumulated other comprehensive income (loss) are as follows:

	Sep	tember 30 2006	December 31 2005
Foreign currency translation	\$	427,503 \$	196,217
Minimum pension liability		(530,993)	(530,993)
	\$	(103,490) \$	(334,776)

#### NOTE 2 - STOCK-BASED COMPENSATION

Common shares are reserved in connection with the Company s 1992 stock plan under which 2,500,000 shares of common stock may be issued pursuant to stock options, stock appreciation rights, restricted stock or deferred stock granted to officers and key employees. Exercise prices of stock options under the plan cannot be less than fair market value of the stock on the date of grant. Rules and conditions governing awards of stock options, stock appreciation rights and restricted stock are determined by the Compensation Committee of the Board of Directors, subject to certain limitations incorporated into the plan. At September 30, 2006, 962,749 shares remained available to be issued under the plan. The only awards under the 1992 stock plan that were not vested as of the adoption of Statement of Financial Accounting Standards (SFAS) No. 123 (revised 2004), Share-Based Payment (123(R)), were stock options. The options expire five years from date of grant with one-third of the options vesting after six months and the remaining two-thirds vesting equally over the next two years.

9

Table of Contents

#### COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

Shares of common stock are also reserved for issuance in connection with a nonqualified stock option plan under which up to 200,000 shares may be issued to nonemployee directors. The plan provides for the automatic grant of nonqualified options for 3,000 shares of common stock annually to each nonemployee director concurrent with the annual stockholders meeting. Exercise price is the fair market value of the stock at the date of grant. Options granted under this plan vest when issued and expire 10 years from date of grant. At September 30, 2006, 32,000 shares are available to be issued under the plan.

The Company also has an Employee Stock Purchase Plan (ESPP) for which 300,000 common shares have been reserved. Under the terms of the plan through December 31, 2005, employees could acquire shares of common stock, subject to limitations, through payroll deductions at 85% of the lower of fair market value for such shares on one of two specified dates in each plan year. Shares issued in January 2006 to employees under this plan were 9,134. Effective January 1, 2006, employees are able to acquire shares under new plan terms at 95% of the price at the end of the semi-annual plan term, which is December 31, 2006. This amended plan is non-compensatory under current rules and does not give rise to compensation cost under SFAS No. 123(R).

Prior to January 1, 2006, the Company applied Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees, in accounting for these plans. No share-based compensation expense was recognized in our statements of earnings prior to fiscal 2006 for stock option awards, as the exercise price was equal to or greater than the market price of our stock on the date of grant. In addition, the Company did not recognize any stock-based compensation expense for our ESPP as the plan qualifies under Section 423 of the Internal Revenue Code of 1986, as amended.

On January 1, 2006, the Company adopted SFAS No. 123(R), requiring the Company to recognize expense related to the fair value of the stock-based compensation awards. We elected the modified prospective transition method as permitted by SFAS No. 123(R). Under this transition method, stock-based compensation expense subsequent to adoption, includes: (a) compensation expense for all stock-based compensation awards granted prior to, but not yet vested as of January 1, 2006, based on the grant date fair value estimated in accordance with the original provisions of SFAS No. 123, Accounting for Stock-Based Compensation; and (b) compensation expense for all stock-based compensation awards granted subsequent to January 1, 2006, based on the grant-date fair value estimated in accordance with the provisions of SFAS No. 123(R). We recognize compensation expense for stock options on a straight-line basis over the requisite service period of the award. The Company has elected the simplified method of calculating its additional paid-in capital (APIC) pool described in FASB Staff position No. 123(R)-3, Transition Election Related to the Accounting for the Tax Effects of Share-Based Payment Awards.

Total stock-based compensation expense included in the statement of income for the nine months ended September 30, 2006 was \$149,000 before income taxes and \$131,000 after income taxes. In accordance with the modified prospective transition method of SFAS No. 123(R), financial results for the prior periods have not been restated.

Prior to the adoption of SFAS No. 123(R), we reported all tax benefits resulting from the exercise of stock options as operating cash flows in our consolidated statements of cash flows. In accordance with SFAS No. 123(R), for the nine months ended September 30, 2006, we revised our statement of cash flows presentation to report the excess tax benefits from the exercise of stock options as financing cash flows. For the nine months ended September 30, 2006, \$62,000 of excess tax benefits were reported as financing cash flows rather than operating cash flows.

10

Table of Contents

#### COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

If the Company had recognized compensation cost for its stock-based transactions based on the fair value of the options method prescribed by SFAS No. 123, net income and net income per share for the respective periods of 2005 would have been as follows:

	Months Ended mber 30, 2005	 e Months Ended tember 30, 2005
Net income as reported Compensation expense, net of tax (1)	\$ 1,777,298 (93,778)	\$ 2,981,339 (187,556)
Pro forma	\$ 1,683,520	\$ 2,793,783

Earnings per share - Basic

As reported	\$ .21	\$ . 35
Pro forma	\$ .20	\$ . 33
Earrian and share Dilated		
Earnings per share - Diluted		
As reported	\$ .20	\$ . 34
Pro forma	\$ .19	\$ . 32

(1) The grant date fair value of the stock-based compensation was amortized to expense on a straight-line basis over the period it is vested or earned. Forfeitures were estimated based on historical experience.

The following table summarizes the stock option transactions for the nine months ended September 30 2006:

		Options	Weighted average exercise price per share	Weighted average remaining contractual term
Outstanding	December 31, 2005	707,450	\$ 9.39	2.9 years
Granted		18,000	9.60	
Exercised		(106,755)	8.19	
Canceled		(42,965)	10.66	
Outstanding	September 30, 2006	575,730	9.52	2.8 years
Exercisable	September 30, 2006	557,059	\$ 9.44	2.6 years

18,000 director stock options were granted during the nine month period ended September 30, 2006. The aggregate intrinsic value of options (the amount by which the market price of the stock on the last day of the period exceeded the market price of the stock on the date of grant) outstanding at September 30, 2006 was \$476,000. The intrinsic value of options exercised during the nine months ended September 30, 2006 was \$347,000.

The fair value of options issued was \$51,000 and \$86,000 in the nine month periods ended June 30, 2006 and 2005 respectively. The fair value of each stock option was estimated on the date of the grant using the Black-Scholes option-pricing model. The following table represents a summary of the significant assumptions used during the nine months ended September 30, 2006 to estimate the fair value of stock options.

11

Table of Contents

#### COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

Black-Scholes Option Valuation Assumptions (1)	2006	2005
Risk-free interest rate (2)	5.1%	3.9%
Expected dividend yield	3.7%	3.3%
Expected stock price volatility (3)	34.0%	28.0%
Expected term of stock options (in years)(4)	7.0	7.0

(1) Forfeitures are estimated based on historical experience.

(2) Based on the five-year Treasury constant maturity interest rate whose term is consistent with the expected life of our stock options.

(3) Volatility is based on historical data.

(4) The expected life of stock options is estimated based upon historical experience.

Net cash proceeds from the exercise of stock options were \$546,000 and \$608,000 for the nine months ended September 30, 2006 and 2005, respectively.

The actual income tax benefit realized from stock option exercises totaled \$62,000 and \$0, for the nine months ended September 30, 2006, and 2005, respectively. As of September 30, 2006, there was \$8,000 of unrecognized compensation expense related to nonvested stock options that is expected to be recognized in the last quarter of 2006.

#### NOTE 3 - INVENTORIES

Inventories summarized below are priced at the lower of first-in, first-out cost or market:

	September 30 2006	December 31 2005
Finished Goods	\$ 16,830,278	\$ 16,528,284
Raw Materials	8,630,077	7,964,234
Total	\$ 25,460,355	\$ 24,492,518

#### NOTE 4 GOODWILL AND OTHER INTANGIBLE ASSETS

Goodwill represents the amount by which the purchase price and transaction costs of business the Company has acquired exceed the estimated fair value of the net tangible assets and separately identifiable assets of these businesses. Under Statement of Financial Accounting Standards (SFAS) No. 142 Goodwill and Other Intangible Assets goodwill and intangible assets with indefinite useful lives are not amortized, but are tested at least annually for impairment. We reassess the value of our business units and related goodwill balances at the beginning of the first quarter of each fiscal year and at other times if events have occurred or circumstances exist that indicate the carrying amount of goodwill may not be recoverable. Accordingly, we have determined that there was no impairment as of January 1, 2006 and no events occurred during the nine months ended September 30, 2006 that indicated our remaining goodwill was not recoverable. As of September 30, 2006 the Company had net goodwill of \$5,264,000.

12

#### Table of Contents

#### COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

#### NOTE 5 WARRANTY

We provide reserves for the estimated cost of product warranties at the time revenue is recognized. We estimate the costs of our warranty obligations based on our warranty policy or applicable contractual warranty, historical experience of known product failure rates, and use of materials and service delivery costs incurred in correcting product failures. Management reviews the estimated warranty liability on a quarterly basis to determine its adequacy. The actual warranty expense could differ from the estimates made by the company based on product performance.

The following table presents the changes in the Company s warranty liability for the nine months ended September 30, 2006 and 2005, the majority of which relates to a five-year obligation to provide for potential future liabilities for network equipment sales.

2006 2005

Beginning Balance	\$ 529,833	\$ 910,350
Actual warranty costs paid	(262,216)	(37,265)
Amounts charged to expense	203,936	(196,108)
Ending balance	\$ 471,553	\$ 676,977

#### NOTE 6 DISCONTINUED OPERATIONS

Net income for the nine months ended September 30, 2005 includes the discontinued operations of Image Systems, a medical and technical imaging business unit located in Eden Prairie, Minnesota. Effective October 1, 2005, the Company negotiated an agreement to sell the inventory, equipment and all intangibles (trade names, intellectual property, etc.) of Image Systems to Richardson Electronics, Ltd. for approximately \$1.5 million. The Company recorded an after tax gain on the sale in the fourth quarter of 2005 of approximately \$222,000.

The results of discontinued operations for the three and nine months ended September 30, 2005 are summarized as follows:

	 ee Months Ended Sept 30, 2005	Nine Months Ended Sept 30, 2005				
Revenues	\$ 882,325	\$	3,285,728			
Costs and expenses	(1,025,140)		(3,843,077)			
Operating loss	(142,815)		(557,349)			
Income tax benefit	59,000		212,000			
Loss from discontinued operations	\$ (83,815)	\$	(345,349)			

The operations and assets of Austin Taylor Communications Ltd. which were previously classified and reported as discontinued operations in 2005 have been reclassified in continuing operations. The Company has ceased negotiations with prospective buyers for this business unit and has now reclassified results of operations previously reported in discontinued operations in income from continuing operations for all periods presented. As a result of the reclassification to continuing operations, 2006 expenses for Austin Taylor include a \$96,000 charge for catch-up depreciation costs that were not included in 2005 discontinued operations.

#### 13

Table of Contents

#### COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

#### NOTE 7 CONTINGENCIES

In the ordinary course of business, the Company is exposed to legal actions and threatened claims and incurs costs to defend against such legal actions and claims. Company management is not aware of any such outstanding, pending or threatened action, claim or other circumstance that would materially affect the Company s financial position or results of operations, except as follows:

#### Department of Justice Investigation

Since April 2006 the Company s JDL Technologies, Inc. subsidiary (along with other parties) has been the subject of a civil investigation by the U.S. Department of Justice (DOJ) into whether false claims under the federal government s E-RATE program were made in connection with work performed for the Virgin Islands Department of Education (VIDOE). In addition to cooperating with DOJ investigators over the past 12

months, the Company has conducted its own internal investigation of its business dealings with VIDOE and its compliance with the E-RATE program. While the DOJ investigation is continuing, no legal action has been initiated against the Company by the DOJ or any other agency as of the date of this report. In addition, as a result of its own investigation, the Company believes it has acted ethically and legally in its business dealings VIDOE and in its compliance with E-RATE program requirements and believes that the DOJ investigation will be resolved without material cost to the Company. However, the possibility exists that the DOJ may assert claims against JDL that, if proved, could result in materially adverse financial consequences to the Company. In addition, the Company s ability to receive E-RATE funds is affected by actions that might have been taken by other individuals or companies involved with the VIDOE and E-RATE programs. If the VIDOE were to be sanctioned by the E-RATE program, JDL may be unable to collect for provided services even though JDL s conduct is compliant with the E-RATE program.

#### Other contingencies

A former officer of one of the Company s subsidiaries has made a claim for a supplemental retirement benefit from the Company in addition to the retirement benefit payable that is currently being provided. The amount of the supplemental benefit being sought is approximately \$100,000 per year and the claim is based on the former officer s allegations as to the meaning of terms in his employment contract with the subsidiary and in a side letter delivered by the Company when the employment agreement was signed. The Company has denied the former officer s claim for a supplemental retirement benefit. While the former officer has threatened to commence a lawsuit with respect to his claim since mid-2004, as of the date of this report, the Company has not received any formal notice that legal proceedings have been started. If the former officer initiates legal action, the Company will vigorously defend against any claims that may be asserted and believes the former officer s claims will be resolved without material cost to the Company.

#### NOTE 8 SEGMENT INFORMATION

The Company classifies its businesses into four segments: *Suttle*, which manufactures U.S. standard modular connecting and wiring devices for voice and data communications; *Transition Networks* which designs and markets data transmission, computer network and media conversion products and print servers; and *JDL Technologies*, (*JDL*), which provides telecommunications network design, specification and training services to educational institutions; *Austin Taylor*, which manufactures British standard line jacks, patch panels, wiring harness assemblies, metal boxes, distribution cabinets and central office frames; *Corporate* includes non allocated corporate general and administrative expenses. Management has chosen to organize the enterprise and disclose reportable segments based

14

Table of Contents

#### COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

on products and services. There are no material intersegment revenues. Information concerning the Company s continuing operations in the various segments is as follows:

Information concerning the Company s operations in the various segments for the nine-month periods ended September 30, 2006 and 2005 is as follows:

	Suttle	Transition Networks	JDL Technologies	Austin Taylor	Corporate	Consolidated
Nine Months Ended September						
30, 2006:						
Sales	\$ 32,607,789	\$ 40,251,874	\$ 11,081,266	\$ 5,461,184	\$	\$ 89,402,113
Cost of sales	23,075,093	22,387,937	9,785,256	4,320,828		59,569,114
Gross profit	9,532,696	17,863,937	1,296,010	1,140,356		29,832,999
	4,743,435	13,795,885	3,840,669	984,149	2,223,051	25,587,189

Selling, general and administrative expenses											
Operating income (loss)	\$ 4,789,261	\$	4,068,052	\$	(2,544,659)	\$	156,207	\$	(2,223,051)	\$	4,245,810
Depreciation and amortization	\$ 642,949	\$	331,461	\$	606,933	\$	215,585	\$	67,500	\$	1,864,428
Capital expenditures	\$ 355,070	\$	215,676	\$	376,395	\$	22,616	\$	71,724	\$	1,041,481
Assets	\$ 37,601,523	\$	25,149,083	\$	14,501,100	\$	4,562,676	\$	12,356,343	\$	94,170,725
Nine Months Ended September 30, 2005:											
Sales	\$ 35.851.485	\$	34.941.539	\$	11,902,736	\$	4.178.948	\$		\$	86.874.708
Cost of sales	25,706,185	Ŷ	21,471,269	Ŷ	7,268,011	Ψ	3,771,716	Ψ		Ŷ	58,217,181
Gross profit	10,145,300		13,470,270		4,634,725		407,232				28,657,527
Selling, general and	10,110,000		10,110,210		1,00 1,720		,202				20,007,027
administrative expenses	4,401,699		12,967,339		3,378,835		824,799		1,780,916		23,353,588
Operating income (loss)	\$ 5,743,601	\$	502,931	\$	1,255,890	\$	(417,567)	\$	(1,780,916)	\$	5,303,939
Depreciation and amortization	\$ 808,625	\$	254,575	\$	160,000	\$	134,596	\$	101,631	\$	1,459,427
Capital expenditures	\$ 606,674	\$	231,170	\$	1,592,071	\$	14,435	\$	45,750	\$	2,490,100
Assets:											
Continuing operations	\$ 34,380,677	\$	22,483,703	\$	14,931,223	\$	4,307,910	\$	13,868,844	\$	89,972,357
Discontinued operations									1,244,042		1,244,042
	\$ 34,380,677	\$	22,483,703	\$	14,931,223	\$	4,307,910	\$	15,112,886	\$	91,216,399

Information concerning the Company s operations in the various segments for the three-month periods ended September 30, 2006 and 2005 is as follows:

#### SEGMENT INFORMATION

	Suttle		Transition Networks	Т	JDL echnologies	A	ustin Taylor	Corporate	C	onsolidated
Three Months Ended September 30, 2006:										
Sales	\$ 10,795,38	0 9	5 14,225,729	\$	3,743,802	\$	1,927,922	\$	\$	30,692,833
Cost of sales	7,703,39	5	7,771,856		3,221,128		1,543,027			20,239,406
Gross profit	3,091,98	5	6,453,873		522,674		384,895			10,453,427
Selling, general and										
administrative expenses	1,454,58	5	4,865,603		1,211,766		283,289	685,042		8,500,285
Operating income (loss)	\$ 1,637,40	0 9	5 1,588,270	\$	(689,092)	\$	101,606	\$ (685,042)	\$	1,953,142
Depreciation and amortization	\$ 107,50	2 3	5 120,584	\$	202,311	\$	41,758	\$ 22,500	\$	494,655
	. ,				,		,	,		,
Capital expenditures	\$ 7,06	2 5	8 88,617	\$	43,501	\$	17,503	\$ 30,703	\$	187,386

15

#### Table of Contents

#### COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

		Suttle		Transition Networks	Т	JDL echnologies	A	ıstin Taylor		Corporate	C	Consolidated
Three Months Ended September 30, 2005:												
Sales	\$	11,776,562	\$	11,802,316	\$	6,529,533	\$	1,295,461	\$		\$	31,403,872
Cost of sales		8,136,635		6,722,294		4,496,661		1,164,339				20,519,929
Gross profit		3,639,927		5,080,022		2,032,872		131,122				10,883,943
Selling, general and		5,059,927		5,000,022		2,052,072		131,122				10,003,945
administrative expenses		1,644,618		4,017,963		1,269,525		285,571		604,497		7,822,174
Operating income (loss)	\$	1,995,309	\$	1,062,059	\$	763,347	\$	(154,449)	\$	(604,497)	\$	3,061,769
Depreciation and amortization	\$	269,600	\$	82,900	\$	100.000	\$		\$	32,152	\$	484,652
Capital expenditures	\$	175,751	\$	79,912	\$	757,200	\$		\$	(23,534)		989,329
Capital experientities	φ	175,751	φ	19,912	φ	757,200	φ		φ	(23,334)	φ	909,529

#### NOTE 9 - INCOME TAXES

In the preparation of the Company s consolidated financial statements, management calculates income taxes based upon the estimated effective rate applicable to operating results for the full fiscal year. This includes estimating the current tax liability as well as assessing temporary differences resulting from different treatment of items for tax and book accounting purposes. These differences result in deferred tax assets and liabilities, which are recorded on the balance sheet. These assets and liabilities are analyzed regularly and management assesses the likelihood that deferred tax assets will be recovered from future taxable income.

During the fourth quarter of 2005, an examination by the Internal Revenue Service of the Company's federal income tax returns for the year ended December 31, 2002 was completed. Due to the favorable results, the Company reviewed and reduced its estimated accrued tax liabilities in 2005. In 2006 the Company reduced its estimate of its exposure to certain other state and foreign tax liabilities by an additional amount. These adjustments resulted in a significant reduction in the effective tax rate in fiscal 2006 and in the fourth quarter of 2005 in comparison to prior years. The Company's effective income tax rate was approximately 23% for the nine months ended September 30, 2006 which approximates the estimated annual effective tax rate compared to 38% for the first nine months of 2005 and 27% for all of 2005.

Distributions by Suttle Caribe, Inc. to the parent company of income earned prior to December 31, 2000 are subject to a tollgate tax at rates which, depending on various factors, range from 3.5% to 10%. The cumulative amount of prior earnings which has been distributed to the parent company on which no tollgate tax has been paid was approximately \$11,054,000 at December 31, 2005. Tollgate taxes, penalties and interest of approximately \$1,537,000 have been accrued and will likely be paid on these prior earnings in 2007.

#### NOTE 10 NET INCOME PER SHARE

Basic net income per common share is based on the weighted average number of common shares outstanding during each year. Diluted net income per common share takes into effect the dilutive effect of potential common shares outstanding. The Company s only potential common shares outstanding are stock options. The following table shows the dilutive effect of stock options for the respective periods of 2006 and 2005:

#### Table of Contents

#### COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

	Three Months Ended September 30	Nine Months Ended September 30
2006	53,208	91,251
2005	129,599	146,667
when of change not included in the commutation of d	iluted comings non shore because the option	

The number of shares not included in the computation of diluted earnings per share because the options exercise price was greater than the average market price of common stock during the period was 132,900 and 163,600 at September 30, 2006 and 2005, respectively. The Company calculates the dilutive effect of outstanding options using the treasury stock method.

#### NOTE 11 SUBSEQUENT EVENT

In April and May 2007, JDL Technologies contracts to provide maintenance, interconnection and internet access services to the U.S. Virgin Islands Department of Education for the 2005 2006 and 2006 2007 school years were approved by the Schools and Libraries Division (SLD) of the Universal Service Administration Company. The Company will recognize \$2,555,000 of revenue from these contracts in its second quarter 2007 financial statements.

#### Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations

Nine Months Ended September 30, 2006 Compared to Nine Months Ended September 30, 2005

Sales from continuing operations in 2006 increased 3% to \$89,402,000 compared to \$86,875,000 in 2005. Operating income from continuing operations in 2006 decreased 20% to \$4,246,000 compared to \$5,304,000 in the first nine months of 2005. Income from continuing operations increased 9% to \$3,642,000 from \$3,327,000 in 2005.

Suttle sales decreased to \$32,608,000 in the first nine months of 2006 compared to \$35,851,000 in the same period of 2005 due to decreased volumes with existing customers. Sales to the major telephone companies decreased 30% to \$13,944,000 in 2006 compared to \$19,904,000 in 2005. Sales to these customers accounted for 43% and 56% of Suttle s U.S. customer sales in 2006 and 2005, respectively. Sales to distributors, original equipment manufacturers (OEMs), and electrical contractors increased to \$12,626,000 in 2006 compared to \$9,798,000 in 2005.

Suttle s gross margins decreased to \$9,533,000 in the first nine months of 2006 compared to \$10,145,000 in the same period in 2005. The gross margin percentage was 29% in 2006 compared to 28% in 2005. The gross margin percentage increase was due to cost reductions from vendors, improved efficiencies in production and increased volume of higher margin product line sales compared to the prior year. The Company has continued to outsource more manufacturing to Asia and shifted manufacturing to a lower cost plant in Costa Rica. Selling, general and administrative expenses increased \$342,000 or 8% in the first nine months of 2006 compared to the same period in 2005 due to the addition of sales people and related compensation and more aggressive marketing and sales programs. Suttle s operating income was \$4,789,000 in the first nine months of 2006 compared to \$5,744,000 in the same period of 2005.

Transition Networks segment sales increased 15% to \$40,252,000 in the first nine months of 2006 compared to \$34,942,000 in the same period in 2005. The increase in sales was due to increased demand for media conversion products in 2006. Gross margin increased to \$17,864,000 in the first

Table of Contents

#### COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

nine months of 2006 from \$13,470,000 in 2005. The MiLAN Technology business unit in this segment recorded an inventory write-down adjustment of approximately \$1.1 million dollars in the second quarter of 2005. Gross margin as a percentage of sales was 44% in 2006 compared to 39% in 2005. Selling, general and administrative expenses increased 6% to \$13,796,000 in the first nine months of 2006 compared to \$12,967,000 in 2005 due to an increase in the sales force headcount and related compensation expense and an increase in marketing program expenses. Operating income for this segment increased to \$4,068,000 in the first nine months of 2006 compared to \$503,000 in the same period in 2005. On July 1, 2005, CSI consolidated the MiLAN and Transition Networks business units into one operating unit under the direction of the Transition Networks management.

Sales by JDL Technologies, Inc. were \$11,081,000 in the first nine months of 2006 compared to \$11,903,000 in the same period in 2005. In April 2006 JDL was notified by the U.S. Department of Justice (DOJ) that JDL (and other parties) was the subject of an investigation regarding false claims for E-RATE funding involving the VIDOE. As a result of the investigation process and due to the uncertainties created by the DOJ investigation and the E-RATE approval process and JDL s inability to collect for services provided without approval, the Company ceased revenue recognition on JDL s VIDOE contracts in 2006. The Company will maintain this approach into 2007 and beyond, until it becomes convinced that such approvals are routine and that it is remote that funding will not be approved and that financial reports including such revenues can be relied upon as accurate. (A further discussion of revenue recognition policies can be found in Note 1 to the consolidated financial statements.) Billings for services in the first nine months of 2006 to the VIDOE that went unrecognized in 2006 revenues totaled \$1,923,000.

In 2005, JDL entered into a fixed-price contract with a large school district to install and upgrade its network equipment and infrastructure. The total value of this contract was \$6,645,000. As of September 30, 2006, costs and estimated earnings under this contract recognized on a percentage-of-completion basis totaled \$6,561,000. Total billings for this contract were \$5,476,000. Revenue recognized in the first nine months of 2006 on this contract totaled \$3,023,000. The project was completed in the third quarter of 2006 except for final approvals. Final billing to the customer is expected in the fourth quarter of 2006. The method used to determine the progress of completion is based on the ratio of costs incurred to total estimated costs.

JDL gross margins decreased to \$1,296,000 in the first nine months of 2006 compared to \$4,635,000 in the same period in 2005. Gross margins in 2006 were negatively impacted by the absence of E-RATE revenues from JDL s VIDOE contracts. Margins were also negatively affected by increased depreciation charges on plant investments in the U.S. Virgin Islands and higher than anticipated costs on the Oakland project and on lower margin equipment sales to Broward County. Selling, general and administrative expenses increased in 2006 to \$3,841,000 compared to \$3,379,000 in 2005 due to legal and professional fees incurred in the Department of Justice investigation, higher sales headcount and increased marketing and administrative salaries including costs of expanding JDL s Florida operations. JDL reported an operating loss of \$2,545,000 in the first nine months of 2006 compared to operating income of \$1,256,000 in the first nine months of 2005.

Austin Taylor s sales increased to \$5,461,000 in 2006 compared to \$4,179,000 in 2005. 2006 gross margin improved to \$1,140,000 from \$407,000 in 2005. Operating income was \$156,000 in 2006 compared to an operating loss of \$418,000 in 2005.

18

Table of Contents

#### COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

Net investment and other income increased \$203,000 in the first nine months of 2006 compared to 2005 due to increased earnings on cash and money market balances. Income from continuing operations before income taxes decreased to \$4,757,000 in the first nine months of 2006 compared to \$5,617,000 in 2005. The Company s effective income tax rate was 23% in 2006 and 41% in 2005.

Net income for the nine months ended September 30, 2005 includes the discontinued operations of Image Systems, a medical and technical imaging business unit located in Eden Prairie, Minnesota. During the 2005 period Image Systems had a net of tax operating loss of \$345,000 on

sales of \$3,286,000. Effective October 1, 2005, the Company negotiated an agreement to sell the inventory, equipment and all intangibles (trade names, intellectual property, etc.) of Image Systems to Richardson Electronics, Ltd. Net income in 2006 was \$3,642,000 compared to \$2,981,000 in 2005.

Three Months Ended September 30, 2006 Compared to <u>Three Months Ended September 30, 2005</u>

Sales from continuing operations decreased 2% to \$30,693,000 in the three-month period ended September 30, 2006 compared to \$31,404,000 in the same period in 2005. Operating income from continuing operations decreased 36% to \$1,953,000 in the three months ended September 30, 2006 compared to \$3,062,000 in the same period in 2005. Income from continuing operations decreased 14% to \$1,595,000 in 2006 compared to \$1,861,000 in 2005.

Suttle sales decreased 8% to \$10,795,000 in 2006 compared to \$11,777,000 in 2005 due to decreased volumes in traditional telephony products and DSL filters. Suttle s gross margins decreased to \$3,092,000 in 2006 compared to \$3,640,000 in 2005 due to lower volumes. The gross margin percentage declined to 29% for the three month period in 2006 compared to 31% for 2005. Selling, general and administrative expenses decreased 12% to \$1,455,000 in the third quarter of 2006 compared to \$1,645,000 incurred in the same period of 2005. The decrease was primarily due to lower compensation costs. Suttle operating income decreased 18% to \$1,637,000 in the third quarter of 2006 compared to operating income of \$1,995,000 in the same period in 2005.

Transition Networks segment sales increased 21% to \$14,226,000 in the third quarter of 2006 compared to \$11,802,000 in the same period in 2005 due to higher market demand for media conversion and network switching products. Gross margin increased 27% to \$6,454,000 in 2006 from \$5,080,000 in 2005. Gross margin as a percentage of sales increased to 45% in 2006 compared to 43% in 2005. The gross margin percentage increase was due primarily to higher volumes, reductions in material and product component costs in manufacturing and through efficiencies gained by combining the Transition Networks and MiLAN Technology business units in 2005. Selling, general and administrative expenses increased to \$4,866,000 in 2006 compared to \$4,018,000 in 2005. Operating income increased to \$1,588,000 in the third quarter of 2006 compared to \$1,062,000 in the same period of 2005.

19

Table of Contents

#### COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

Sales by JDL Technologies, Inc. were \$3,744,000 in the third quarter of 2006 compared to \$6,530,000 in the same period in 2005 due to lower sales of network equipment and connectivity services. In April 2006 JDL was notified by the U.S. Department of Justice (DOJ) that JDL (and other parties) was the subject of an investigation regarding false claims for E-RATE funding involving the VIDOE. As a result of the investigation process and due to the uncertainties created by the DOJ investigation and the E-RATE approval process and JDL s inability to collect for services provided without approval, the Company ceased revenue recognition on JDL s VIDOE contracts in 2006. The Company will maintain this approach into 2007 and beyond, until it becomes convinced that such approvals are routine and that it is remote that funding will not be approved and that financial reports including such revenues can be relied upon as accurate. (A further discussion of revenue recognition policies can be found in Note 1 to the consolidated financial statements.) Billings for services in the third quarter of 2006 to the VIDOE that went unrecognized in 2006 revenues totaled \$748,000.

In 2005, JDL entered into a fixed-price contract with a large school district to install and upgrade its network equipment and infrastructure. The total value of this contract was \$6,645,000. As of June 30, 2006, costs and estimated earnings under this contract recognized on a percentage-of-completion basis totaled \$5,469,000. Total billings for this contract were \$3,460,000. Revenue recognized in the third quarter of 2006 on this contract was \$891,000. The project was completed in the third quarter of 2006 except for final approvals. Final billing to the customer is expected in the fourth quarter of 2006. The project is expected to be completed in the third quarter of 2006.

JDL gross margins decreased to \$523,000 in the third quarter of 2006 compared to \$2,033,000 in the same period in 2005. Gross margins in 2006 were negatively impacted by the absence of E-RATE revenues from JDL s VIDOE contracts. Margins were also negatively affected by increased depreciation charges on plant investments in the U.S. Virgin Islands and higher than anticipated costs on the Oakland project and on lower margin equipment sales to Broward County. Selling, general and administrative expenses decreased in 2006 to \$1,212,000 compared to \$1,269,000 in 2005 due to lower compensation costs which offset legal and professional fees incurred in the Department of Justice investigation.

JDL reported an operating loss of \$689,000 in the third quarter of 2006 compared to operating income of \$763,000 in the third quarter of 2005.

Austin Taylor s sales increased to \$1,928,000 in 2006 compared to \$1,295,000 in 2005. 2006 gross margin improved to \$385,000 from \$131,000 in 2005. Operating income was \$102,000 in 2006 compared to an operating loss of \$154,000 in 2005.

Investment income net of interest expense was \$173,000 in 2006 compared to \$130,000 in 2005 due to increased cash and investment balances and higher rates earned on funds invested. Income from continuing operations before income taxes decreased to \$2,126,000 in 2006 compared to \$3,192,000 in 2005. The Company s effective income tax rate was 25% in 2006 and 42% in 2005.

Net income for the three months ended September 30, 2005 includes the discontinued operations of Image Systems, a medical and technical imaging business unit located in Eden Prairie, Minnesota. During the 2005 period Image Systems had a net of tax operating loss of \$84,000 on sales of \$883,000. Effective October 1, 2005, the Company negotiated an agreement to sell the inventory, equipment and all intangibles (trade names, intellectual property, etc.) of Image Systems to Richardson Electronics, Ltd. Net income in 2006 was \$1,595,000 compared to \$1,777,000 in 2005.

20

Table of Contents

#### COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

#### Liquidity and Capital Resources

At September 30, 2006, the Company had \$26,599,000 of cash and cash equivalents compared to \$26,661,000 of cash and cash equivalents at December 31, 2005. The Company had working capital (current assets minus current liabilities) of approximately \$70,370,000 and a current ratio of 7.7 to 1 compared to working capital of \$67,048,000 and a current ratio of 6.7 to 1 at the December 31, 2005.

Net cash provided by operating activities was \$2,080,000 in the first nine months of 2006 compared to net cash provided by operating activities of \$1,318,000 in the same period in 2005. The cash flow increase was due primarily to an increase in net income and the level of accruals and income tax payable attributable to normal fluctuations in timing of expenses and purchases.

Net cash provided by investing activities was \$61,000 in the first nine months in 2006 compared to net cash used of \$2,490,000 in the same period in 2005. In the first nine months of 2006 the Company collected proceeds from the sale of discontinued operations of \$1,103,000. Cash investments in new plant and equipment totaled \$1,041,000 compared to \$2,490,000 in 2005. Plant and equipment purchases in both years were financed by internal cash flows. The Company expects to spend approximately \$2,500,000 in total on capital additions in 2006, principally to support JDL s operations in the U.S. Virgin Islands.

Net cash used in financing activities was \$2,247,000 in the first nine months of 2006 compared to net cash used in financing activities in 2005 of \$1,216,000. At September 30, 2006 Board authorizations are outstanding to purchase an additional 202,000 shares. Cash dividends paid in the first nine months of 2006 was approximately \$2,186,000 compared to \$1,705,000 in the same period in 2005. There were no borrowings on the line of credit during the first nine months of 2006.

In the opinion of management, based on the Company s current financial and operating position and projected future expenditures, sufficient funds are available to meet the Company s anticipated operating and capital expenditure needs.

#### Critical Accounting Policies

Our critical accounting policies, including the assumptions and judgments underlying them, are discussed in our 2006 and 2005 Form 10-K in Note 1 Summary of Significant Accounting Policies included in our Consolidated Financial Statements. As discussed in Note 1, the Company has reevaluated its revenue recognition policies with regard to contracts with the U.S. Virgin Islands Department of Education (VIDOE) that are subject to E-RATE funding. The Company has deferred recognition of these revenues in 2006 until its contracts with the VIDOE have been approved by government funding authorities. The Company will continue this policy in force until it becomes convinced that such funding approvals are routine and that it is remote that funding will not be approved. Effective January 1, 2006, the Company also adopted the provisions

of adopted SFAS No. 123(R), requiring the Company to recognize expense related to the fair value of the stock-based compensation awards, as discussed in Note 2. There were no other significant changes to our critical accounting policies during the nine months ended September 30, 2006.

Table of Contents

#### COMMUNICATIONS SYSTEMS, INC. AND SUBSIDIARIES

The Company s accounting policies have been consistently applied in all material respects and disclose such matters as allowance for doubtful accounts, sales returns, inventory valuation, warranty expense, income taxes, revenue recognition, asset and goodwill impairment recognition and foreign currency translation. On an ongoing basis, we evaluate our estimates based on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the result of which form the basis for making judgments about the carrying value of assets and liabilities that are not readily apparent from other sources. Results may differ from these estimates due to actual outcomes being different from those on which we based our assumptions. Management on an ongoing basis reviews these estimates and judgments.

#### Recently Issued Accounting Pronouncements

In July 2006 the Financial Accounting Standards Board (FASB) issued FASB Interpretation No. 48 (FIN 48), Accounting for Income Taxes an interpretation of FASB Statement No. 109, which clarifies accounting for uncertain tax positions. FIN 48 requires the Company to recognize the impact of a tax position in the Company s financial sta