

ON ASSIGNMENT INC
Form 10-Q
August 02, 2013

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q
(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2013

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934

Commission file number: 000-20540

ON ASSIGNMENT, INC.
(Exact name of registrant as specified in its charter)

Delaware 95-4023433
(State of Incorporation) (I.R.S. Employer Identification No.)

26745 Malibu Hills Road, Calabasas, CA 91301
(Address of principal executive offices) (Zip Code)

(818) 878-7900
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

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Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of “large accelerated filer,” “accelerated filer,” and “smaller reporting company” in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

At July 26, 2013, the total number of outstanding shares of the Company’s Common Stock (\$0.01 par value) was 53,593,129.

ON ASSIGNMENT, INC. AND SUBSIDIARIES

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PART I - FINANCIAL INFORMATION

Item 1 — Condensed Consolidated Financial Statements (Unaudited)

ON ASSIGNMENT, INC. AND SUBSIDIARIES
 CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)
 (Dollars in thousands, except share amounts)

| | June 30, 2013 | December 31, 2012 |
|--|---------------|----------------------|
| ASSETS | | |
| Current Assets: | | |
| Cash and cash equivalents | \$14,111 | \$27,479 |
| Accounts receivable, net of allowance of \$2,979 and \$3,970, respectively | 266,567 | 245,201 |
| Prepaid expenses | 7,469 | 8,839 |
| Deferred income tax assets | 10,071 | 10,147 |
| Other | 3,703 | 4,289 |
| Total current assets | 301,921 | 295,955 |
| Property and equipment, net | 30,552 | 26,862 |
| Goodwill | 495,638 | 496,158 |
| Identifiable intangible assets, net | 253,106 | 263,840 |
| Other long-term assets | 7,816 | 15,206 |
| Total Assets | \$1,089,033 | \$1,098,021 |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | |
| Current Liabilities: | | |
| Current portion of long-term debt | \$10,250 | \$10,000 |
| Accounts payable | 5,599 | 6,810 |
| Accrued payroll and contract professional pay | 67,405 | 59,962 |
| Deferred compensation | 5,150 | 10,000 |
| Workers' compensation and medical malpractice loss reserves | 11,131 | 10,327 |
| Income taxes payable | 8,057 | 191 |
| Current portion of accrued earn-outs | 3,171 | 6,563 |
| Other | 16,314 | 14,874 |
| Total current liabilities | 127,077 | 118,727 |
| Deferred income tax liabilities | 22,913 | 23,009 |
| Long-term debt | 359,063 | 416,588 |
| Other long-term liabilities | 5,781 | 6,974 |
| Total liabilities | 514,834 | 565,298 |
| Commitments and Contingencies | | |
| Stockholders' Equity: | | |
| Preferred Stock, \$0.01 par value, 1,000,000 shares authorized, no shares issued | — | — |
| Common Stock, \$0.01 par value, 75,000,000 shares authorized, 53,548,176 and 52,960,570 issued and outstanding, respectively | 535 | 530 |
| Paid-in capital | 481,943 | 471,711 |

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| | | | | |
|--|-------------|---|-------------|---|
| Retained earnings | 93,639 | | 61,687 | |
| Accumulated other comprehensive loss | (1,918 |) | (1,205 |) |
| Total stockholders' equity | 574,199 | | 532,723 | |
| Total Liabilities and Stockholders' Equity | \$1,089,033 | | \$1,098,021 | |

See Notes to Condensed Consolidated Financial Statements.

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ON ASSIGNMENT, INC. AND SUBSIDIARIES
 CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME
 (UNAUDITED)

(In thousands, except per share amounts)

| | Three Months Ended | | Six Months Ended | |
|---|--------------------|-----------|------------------|-----------|
| | June 30, | | June 30, | |
| | 2013 | 2012 | 2013 | 2012 |
| Revenues | \$417,923 | \$265,863 | \$807,116 | \$422,623 |
| Cost of services | 293,356 | 181,326 | 569,275 | 285,337 |
| Gross profit | 124,567 | 84,537 | 237,841 | 137,286 |
| Selling, general and administrative expenses | 86,454 | 65,173 | 170,615 | 107,918 |
| Amortization of intangible assets | 5,275 | 3,884 | 10,654 | 4,518 |
| Operating income | 32,838 | 15,480 | 56,572 | 24,850 |
| Interest expense, net | (4,198) | (3,957) | (9,529) | (4,658) |
| Write-off of loan costs | (14,958) | (813) | (14,958) | (813) |
| Income before income taxes | 13,682 | 10,710 | 32,085 | 19,379 |
| Provision for income taxes | 5,860 | 4,633 | 13,653 | 8,255 |
| Income from continuing operations | 7,822 | 6,077 | \$18,432 | \$11,124 |
| Gain on sale of discontinued operations, net of income taxes | — | — | 14,412 | — |
| Income (loss) from discontinued operations, net of income taxes | (483) | 1,485 | (892) | 1,821 |
| Net income | \$7,339 | \$7,562 | \$31,952 | \$12,945 |
| Basic earnings per common share: | | | | |
| Income from continuing operations | \$0.15 | \$0.14 | \$0.35 | \$0.27 |
| Income (loss) from discontinued operations | (0.01) | 0.03 | 0.25 | 0.05 |
| Net Income | \$0.14 | \$0.17 | \$0.60 | \$0.32 |
| Diluted earnings per common share: | | | | |
| Income from continuing operations | \$0.14 | \$0.13 | \$0.34 | \$0.26 |
| Income (loss) from discontinued operations | — | 0.03 | 0.25 | 0.05 |
| Net Income | \$0.14 | \$0.16 | \$0.59 | \$0.31 |
| Number of shares and share equivalents used to calculate earnings per share: | | | | |
| Basic | 53,378 | 44,852 | 53,213 | 41,060 |
| Diluted | 54,327 | 45,879 | 54,222 | 42,067 |
| Reconciliation of net income to comprehensive income: | | | | |
| Net income | \$7,339 | \$7,562 | \$31,952 | \$12,945 |
| Changes in fair value of derivatives, net of tax of \$75 and \$204 for the three months ended June 30, 2013 and 2012, respectively and \$47 and \$204 for the six months ended June 30, 2013 and 2012, respectively | 76 | 39 | 143 | 39 |
| Foreign currency translation adjustment | 403 | (1,767) | (856) | (670) |
| Comprehensive income | \$7,818 | \$5,834 | \$31,239 | \$12,314 |

See Notes to Condensed Consolidated Financial Statements.

ON ASSIGNMENT, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)
(In thousands)

| | Six Months Ended | |
|--|------------------|-----------|
| | June 30, | 2012 |
| | 2013 | 2012 |
| Cash Flows from Operating Activities: | | |
| Net income | \$31,952 | \$12,945 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Gain on sale of discontinued operations, net of income taxes | (14,412) | — |
| Depreciation and amortization | 14,434 | 7,527 |
| Stock-based compensation | 6,210 | 3,499 |
| Write-off of loan costs | 14,958 | 813 |
| Gross excess tax benefits from stock-based compensation | (2,704) | (1,116) |
| Workers' compensation and medical malpractice provision | 3,071 | 1,580 |
| Other | 1,226 | 65 |
| Changes in operating assets and liabilities, net of effects of acquisitions and divestiture: | | |
| Accounts receivable | (33,329) | (15,480) |
| Prepaid expenses and income taxes | 2,521 | 1,580 |
| Accounts payable | (1,249) | 608 |
| Accrued payroll and contract professional pay | 12,493 | (25,335) |
| Deferred compensation | (4,850) | (1,353) |
| Other | 6 | 5,775 |
| Net cash provided by (used in) operating activities | 30,327 | (8,892) |
| Cash Flows from Investing Activities: | | |
| Cash paid for property and equipment | (7,328) | (7,171) |
| Cash received from sale of discontinued operations, net | 31,922 | — |
| Cash paid for acquisitions, net of cash acquired | — | (347,447) |
| Other | (1,872) | (593) |
| Net cash provided by (used in) investing activities | 22,722 | (355,211) |
| Cash Flows from Financing Activities: | | |
| Principal payments of long-term debt | (440,775) | (110,163) |
| Proceeds from term debt | 383,500 | 490,000 |
| Proceeds from stock transactions | 3,912 | 2,578 |
| Payments of employment taxes related to release of restricted stock awards | (5,602) | (2,087) |
| Gross excess tax benefits from stock-based compensation | 2,704 | 1,116 |
| Debt issuance costs | (6,563) | (16,572) |
| Payments of accrued earn-outs | (3,425) | — |
| Other | (14) | (14) |
| Net cash provided by (used in) financing activities | (66,263) | 364,858 |
| Effect of exchange rate changes on cash and cash equivalents | (154) | (71) |
| Net Increase (Decrease) in Cash and Cash Equivalents | (13,368) | 684 |
| Cash and Cash Equivalents at Beginning of Year | 27,479 | 17,739 |
| Cash and Cash Equivalents at End of Period | \$14,111 | \$18,423 |
| Supplemental Disclosure of Cash Flow Information: | | |
| Cash paid for: | | |
| Income taxes | \$12,580 | \$3,841 |

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| | | |
|--|---------|--------------|
| Interest | \$8,535 | \$3,868 |
| Supplemental Disclosure of Non-Cash Transactions: | | |
| Acquisition of property and equipment through accounts payable | \$993 | \$1,034 |
| Acquisition accounting | \$— | \$(991) |
| Equity consideration for acquisition | \$— | \$(225,558) |

See Notes to Condensed Consolidated Financial Statements.

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ON ASSIGNMENT, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

1. Financial Statement Presentation. The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information, the instructions to Form 10-Q and Regulation S-X. Accordingly, they do not include all of the information and footnotes required by accounting principles generally accepted in the United States of America for complete financial statements. The financial statements include adjustments consisting of normal recurring items, which, in the opinion of management, are necessary for a fair presentation of the financial position of On Assignment, Inc. and its subsidiaries (the "Company") and its results of operations for the interim dates and periods set forth herein. The financial statements also include immaterial items discussed in Note 2. The results for the six months ended June 30, 2013 are not necessarily indicative of the results to be expected for the full year or any other period. This Quarterly Report on Form 10-Q should be read in conjunction with the Company's Annual Report on Form 10-K for the year ended December 31, 2012, and with the Company's current report on Form 8-K filed on June 13, 2013.

2. Acquisitions. On May 15, 2012, the Company acquired all of the outstanding shares of Apex Systems, Inc. ("Apex"), a privately-owned provider of information technology staffing services headquartered in Richmond, Virginia (the "Apex Acquisition"). The primary reason for the acquisition was to expand the Company's information technology staffing services. The purchase price totaled approximately \$610.8 million, comprised of \$385.3 million paid in cash and issuance of 14.3 million shares of common stock of the Company. Acquisition costs were approximately \$9.8 million and were expensed in 2012. Goodwill is deductible for tax purposes. The results of operations of Apex have been combined with those of the Company since the acquisition date.

Assets and liabilities of the acquired company were recorded at their estimated fair values at the dates of acquisition. The excess purchase price over the fair value of net tangible assets and identifiable intangible assets acquired has been allocated to goodwill. The fair value assigned to identifiable intangible assets was determined primarily by using a discounted cash flow method.

During the quarter ended June 30, 2013, the Company finalized the allocation of the purchase price upon resolution of a pre-acquisition contingency, resulting in a retrospective adjustment to the December 31, 2012 balance sheet to reflect a \$2.2 million increase in accounts receivable and a corresponding decrease in goodwill.

Subsequent to the issuance of the Company's quarterly report on Form 10-Q for the second quarter of 2012, the Company identified an immaterial classification error of \$0.5 million related to certain Apex vendor fees. Such fees should have been recorded as a contra-revenue item, rather than costs of services. The Company considers this an immaterial error, which has no effect on the Company's consolidated net income, consolidated balance sheet or consolidated statement of cash flows. This adjustment has been retrospectively restated in the statements of operations, the pro forma revenues shown below and the segment data in Note 11, "Segment Reporting".

In the fourth quarter of 2012, the Company finalized the purchase price allocation and amortization method related to Apex's intangible assets. As required under the accounting guidance for business combinations, the accompanying condensed consolidated statements of operations for the three and six months ended June 30, 2012 and the condensed consolidated statement of cash flows for the six months ended June 30, 2012, as well as the operating income by segment in Note 11, "Segment Reporting," have been restated to reflect the resulting additional amortization expense of \$1.7 million (\$1.0 million, net of taxes).

The following table summarizes (in thousands) the final purchase price allocation for the acquisition of Apex:

| | |
|----------------|-----------|
| Current assets | \$172,042 |
|----------------|-----------|

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| | |
|--------------------------------|-----------|
| Property and equipment | 902 |
| Goodwill | 264,590 |
| Identifiable intangible assets | 251,555 |
| Other | 494 |
| Total assets acquired | \$689,583 |
| Current liabilities | \$77,905 |
| Other | 850 |
| Total liabilities assumed | 78,755 |
| Total purchase price | \$610,828 |

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The following table summarizes (in thousands) the allocation of the purchase price among the identifiable intangible assets for the acquisition of Apex:

| | Useful life | Identifiable Intangible Asset Value |
|---|-------------|--|
| Contractor relationships | 5 years | \$ 10,589 |
| Customer relationships | 10 years | 92,147 |
| Non-compete agreements | 7 years | 2,076 |
| Trademarks | indefinite | 146,743 |
| Total identifiable intangible assets acquired | | \$251,555 |

The summary below (in thousands, except for per share data) presents unaudited pro forma consolidated results of operations for the six months ended June 30, 2012 as if the acquisition of Apex occurred on January 1, 2011. The pro forma financial information gives effect to certain adjustments, including: the amortization of intangible assets, interest expense on acquisition-related debt, and increased number of common shares as a result of the acquisition. Acquisition-related costs are assumed to have occurred at the beginning of the year prior to acquisition. The pro forma financial information is not necessarily indicative of the operating results that would have occurred if the acquisition had been consummated as of the date indicated, nor are they necessarily indicative of future operating results.

| | |
|---|-----------|
| Revenues | \$704,900 |
| Operating income | \$48,692 |
| Income from continuing operations | \$21,235 |
| Net income | \$23,056 |
| Basic earnings per share: | |
| Income from continuing operations | \$0.41 |
| Net income | \$0.45 |
| Diluted earnings per share: | |
| Income from continuing operations | \$0.40 |
| Net income | \$0.44 |
| Weighted average number of shares outstanding | 51,788 |
| Weighted average number of shares and dilutive shares outstanding | 52,795 |

Subsequent to the issuance of the Company's Annual Report on Form 10-K for the year ended December 31, 2012 ("2012 Form 10-K") and the consolidated financial statements included in Exhibit 99.1 of the Form 8-K filed on June 13, 2013 ("Form 8-K"), the Company identified that the additional amortization expense discussed above had not been properly reflected in the unaudited quarterly information reflected in Note 16 of the 2012 Form 10-K and Note 17 of the Form 8-K. This resulted in an understatement of amortization expense of \$1.7 million (\$1.0 million, net of taxes) in the quarterly results presented in Note 16 of the 2012 Form 10-K and Note 17 of the Form 8-K for the quarter ended June 30, 2012. Management believes that the impact of this error is not material to the previously issued consolidated financial statements included in the 2012 Form 10-K and the Form 8-K.

3. Discontinued Operations. On February 12, 2013, the Company completed the sale of its Nurse Travel division for \$33.7 million in cash and recognized a gain of \$14.4 million, net of tax. The Nurse Travel division, previously included in the Healthcare segment, has been presented as discontinued operations in our Condensed Consolidated Statement of Operations for all periods presented. The following is a summary of the Nurse Travel division's operating results (in thousands):

| | Three Months Ended | Six Months Ended |
|--|--------------------|------------------|
|--|--------------------|------------------|

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| | June 30, 2013 |) | 2012 | June 30, 2013 |) | 2012 |
|--------------------------------------|------------------|---|----------|------------------|---|----------|
| Revenues | \$(24 |) | \$16,822 | \$6,408 |) | \$27,140 |
| Income (loss) before income taxes | \$(766 |) | \$2,364 | \$(1,279 |) | \$2,941 |
| Provision (benefit) for income taxes | \$(283 |) | \$879 | \$(387 |) | \$1,120 |
| Net income (loss) | \$(483 |) | \$1,485 | \$(892 |) | \$1,821 |

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4. Long-Term Debt. Long-term debt as of June 30, 2013 and December 31, 2012, consisted of the following (in thousands):

| | June 30, 2013 | December 31, 2012 |
|---|------------------|-------------------|
| Senior Secured Debt | | |
| \$125 million revolving credit facility, due May 2018 | \$— | \$— |
| \$100 million term A loan facility, due May 2018 | 97,500 | — |
| \$275 million term B loan facility, due May 2020 | 271,813 | — |
| \$75 million revolving credit facility, repaid May 2013 | — | — |
| \$100 million term A loan facility, repaid May 2013 | — | 92,500 |
| \$365 million term B loan facility, repaid May 2013 | — | 334,088 |
| | \$369,313 | \$426,588 |

At June 30, 2013, borrowings on the term A loan bore interest at 2.2 percent, and borrowings on the term B loan bore interest at 3.5 percent. The weighted average interest rate at June 30, 2013 was 3.2 percent.

On May 16, 2013, the Company entered into a new \$500.0 million credit facility and repaid all borrowing under the old facility. The new facility consists of (i) a \$100.0 million, five-year term A loan facility, (ii) a \$275.0 million seven-year term B loan facility and (iii) a \$125.0 million, five-year revolving loan facility. Under terms of the new facility, the Company has the ability to increase the loan facilities for up to \$100.0 million under certain specified conditions.

Borrowings under the new facility bear interest at the Company's option, either the Eurodollar rate (LIBOR) or the base rate, plus 1.75% to 2.50% for the term A and revolving loans and LIBOR plus 2.50% for the term B loans. The commitment fee on the undrawn portion available under the revolving loan facility ranges from 0.25% to 0.40%.

During the remainder of this fiscal year, each of the next four years and thereafter, the Company will be required to make payments as follows (in thousands):

| | |
|------------|-----------|
| 2013 | \$5,000 |
| 2014 | 11,625 |
| 2015 | 12,750 |
| 2016 | 12,750 |
| 2017 | 12,750 |
| Thereafter | 314,438 |
| Total | \$369,313 |

The Company is also required to make mandatory prepayments of loans under the new facility, subject to specified exceptions, from excess cash flow and with the proceeds of asset sales, debt issuances and specified other events.

The Company's obligations under the credit facility are guaranteed by substantially all of its direct and indirect domestic subsidiaries and secured by a lien on substantially all of the Company's tangible and intangible property and by a pledge of all of the equity interests in its direct and indirect domestic subsidiaries and a pledge of 65% of the equity interests in its first-tier foreign subsidiaries.

In addition to other covenants, the maximum ratio of consolidated funded debt to consolidated EBITDA steps down from 4.25:1.00 as of June 30, 2013 to 3.25:1.00 by June 30, 2015. There are also limits on the Company's and its subsidiaries' ability to, incur liens, incur additional indebtedness, make loans and investments, engage in mergers and acquisitions, engage in asset sales, declare dividends or redeem or repurchase capital stock, alter the business conducted by the Company and its subsidiaries, transact with affiliates, prepay, redeem or purchase subordinated debt and amend or otherwise alter debt agreements.

As of June 30, 2013 and December 31, 2012, the Company was in compliance with all of its debt covenants. As of June 30, 2013, the Company had a ratio of funded debt to consolidated EBITDA of 2.30:1.00 and had \$122.5 million

of borrowing available under our credit facility.

5. Fair Value Measurements. The recorded values of cash and cash equivalents, accounts receivable, accounts payable and accrued expenses approximate their fair value based on their short-term nature. Long-term debt recorded in the Company's Condensed Consolidated Balance Sheets at June 30, 2013 was \$369.3 million. The fair value of the long-term debt was determined using the quoted price technique, based on Level 2 inputs including the yields of comparable companies with similar credit characteristics, was \$353.1 million.

The Company has obligations, to be paid in cash, to the former owners of Valesta and HCP (acquired in 2011), if certain future financial goals are met. The fair value of this contingent consideration is determined using an expected present value technique. Expected cash flows are determined using the probability - weighted average of possible outcomes that would occur should certain financial metrics be reached. There is no market data available to use in valuing the contingent consideration, therefore, the Company developed its own assumptions related to the future financial performance of the businesses to evaluate the fair value of these liabilities. As such, the contingent consideration is classified within Level 3.

In connection with estimating the fair value of the contingent consideration, the Company develops various scenarios (base case, downside case, and upside case) and weighs each according to the probability of occurrence. The probabilities range from 5 percent to 80 percent, with the most significant weighting given to the base case at 80 percent. These scenarios are developed based on the expected financial performance of the acquired companies, with revenue growth rates being a primary input to the calculation. These revenue growth rates range from (6) percent to 6 percent. An increase or decrease in the probability of achievement of any of these scenarios could result in a significant increase or decrease to the estimated fair value.

The fair value is reviewed on a quarterly basis based on most recent financial performance of the most recent fiscal quarter. An analysis is performed at the end of each fiscal quarter to compare actual results to forecasted financial performance. If performance has deviated from projected levels, the valuation is updated for the latest information available.

The significant assumptions that may materially affect the fair value are developed in conjunction with the guidance of the division presidents, division vice presidents, and chief financial officer to ensure that the most accurate and latest financial projections are used and compared with the most recent financial results in the fair value measurement.

The liabilities for the contingent consideration were established at the time of the acquisition and are evaluated at each reporting period. The current liability is included in the Condensed Consolidated Balance Sheets in the current portion of accrued earn-outs and the non-current portion is included in other long-term liabilities. Fair value adjustments are included in the Condensed Consolidated Statements of Operations and Comprehensive Income in selling, general and administrative expenses.

The assets and liabilities measured at fair value on a recurring basis are as follows (in thousands):

| | As of June 30, 2013 | | | Total |
|--|--|---|---|-----------|
| | Fair Value Measurements Using Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) | |
| Contingent consideration to be paid in cash for the acquisitions | \$— | \$— | \$(3,171) | \$(3,171) |
| | As of December 31, 2012 | | | Total |
| | Fair Value Measurements Using Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) | |
| Contingent consideration to be paid in cash for the acquisitions | \$— | \$— | \$(7,577) | \$(7,577) |

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Reconciliations of liabilities measured and carried at fair value on a recurring basis with the use of significant unobservable inputs (Level 3) are as follows (in thousands):

| | Three Months Ended | | Six Months Ended | |
|---|--------------------|-------------|------------------|------------|
| | June 30, 2013 | 2012 | June 30, 2013 | 2012 |
| Contingent consideration for acquisitions | | | | |
| Balance at beginning of period | \$(6,544) | \$(10,091) | \$(7,577) | \$(9,856) |
| Payments on contingent consideration | 3,425 | — | 3,425 | — |
| Fair value adjustment | 62 | 402 | 892 | 370 |
| Foreign currency translation adjustment | (114) | 372 | 89 | 169 |
| Balance at end of period | \$(3,171) | \$(9,317) | \$(3,171) | \$(9,317) |

Certain assets and liabilities, such as goodwill, are not measured at fair value on an ongoing basis but are subject to fair value adjustments in certain circumstances (e.g., when there is evidence of impairment). For the three and six months ended June 30, 2013, no fair value adjustments were required for non-financial assets or liabilities.

6. Goodwill and Identifiable Intangible Assets. The changes in the carrying amount of goodwill for the year ended December 31, 2012 and the six months ended June 30, 2013 were as follows (in thousands):

| | Apex | Oxford | Life Sciences | Healthcare | Physician | Total |
|---|------------|------------|---------------|------------|-----------|------------|
| Balance as of December 31, 2011 | | | | | | |
| Gross goodwill | \$— | \$ 149,483 | \$ 27,668 | \$ 122,230 | \$ 51,570 | \$ 350,951 |
| Accumulated impairment loss | — | — | — | (121,717) | — | (121,717) |
| | — | 149,483 | 27,668 | 513 | 51,570 | 229,234 |
| Apex Acquisition | 264,590 | — | — | — | — | 264,590 |
| Acquisition accounting | — | — | 1,814 | — | (9) | 1,805 |
| Translation adjustment | — | — | 529 | — | — | 529 |
| Balance as of December 31, 2012 | | | | | | |
| Gross goodwill | 264,590 | 149,483 | 30,011 | 122,230 | 51,561 | 617,875 |
| Accumulated impairment loss | — | — | — | (121,717) | — | (121,717) |
| | 264,590 | 149,483 | 30,011 | 513 | 51,561 | 496,158 |
| Divestiture - gross goodwill | — | — | — | (121,717) | — | (121,717) |
| Divestiture - accumulated impairment loss | — | — | — | 121,717 | — | 121,717 |
| Translation adjustment | — | — | (520) | — | — | (520) |
| Balance as of June 30, 2013 | | | | | | |
| Gross goodwill | 264,590 | 149,483 | 29,491 | 513 | 51,561 | 495,638 |
| Accumulated impairment loss | — | — | — | — | — | — |
| | \$ 264,590 | \$ 149,483 | \$ 29,491 | \$ 513 | \$ 51,561 | \$ 495,638 |

As of June 30, 2013 and December 31, 2012, the Company had the following acquired intangible assets (in thousands):

| | Estimated Useful Life | June 30, 2013 | | | December 31, 2012 | | |
|--|-----------------------|-----------------------|--------------------------|---------------------|-----------------------|--------------------------|---------------------|
| | | Gross Carrying Amount | Accumulated Amortization | Net Carrying Amount | Gross Carrying Amount | Accumulated Amortization | Net Carrying Amount |
| Intangible assets subject to amortization: | | | | | | | |
| Customer relations | 3 months – 10 years | \$ 103,247 | \$ 32,352 | \$ 70,895 | \$ 103,285 | \$ 23,338 | \$ 79,947 |
| Contractor relations | 2 - 7 years | 37,857 | 29,158 | 8,699 | 37,871 | 27,754 | 10,117 |
| Non-compete agreements | 2 - 7 years | 2,978 | 1,255 | 1,723 | 2,986 | 1,062 | 1,924 |
| | | 144,082 | 62,765 | 81,317 | 144,142 | 52,154 | 91,988 |
| Intangible assets not subject to | | | | | | | |

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amortization:

| | | | | | | |
|------------|-----------|----------|-----------|-----------|----------|-----------|
| Trademarks | 171,789 | — | 171,789 | 171,852 | — | 171,852 |
| Goodwill | 495,638 | — | 495,638 | 496,158 | — | 496,158 |
| Total | \$811,509 | \$62,765 | \$748,744 | \$812,152 | \$52,154 | \$759,998 |

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Amortization expense for intangible assets with finite lives was \$5.3 million and \$3.9 million for the three months ended June 30, 2013 and 2012, respectively. Amortization expense for intangible assets with finite lives was \$10.7 million and \$4.5 million for the six months ended June 30, 2013 and 2012, respectively. Estimated amortization for the remainder of this fiscal year, each of the next four fiscal years and thereafter follows (in thousands):

| | |
|------------|-----------|
| 2013 | \$ 10,318 |
| 2014 | 16,819 |
| 2015 | 14,302 |
| 2016 | 12,367 |
| 2017 | 8,994 |
| Thereafter | 18,517 |
| | \$81,317 |

Goodwill and other intangible assets having an indefinite useful life are not amortized for financial statement purposes. Goodwill and intangible assets with indefinite lives are reviewed for impairment on an annual basis as of October 31 and whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. There were no triggering events that required an interim impairment analysis during the current period.

7. Incentive Award Plan and Employee Stock Purchase Plan. On March 4, 2013, the Chief Executive Officer (the "CEO") was awarded 143,182 restricted stock units ("RSUs") with a grant date fair market value of \$3.2 million, which will vest in three equal annual increments on January 4, 2014, January 4, 2015 and January 4, 2016, contingent upon the Company achieving certain performance objectives based on Adjusted EBITDA (earnings before interest, taxes, depreciation, and amortization of identifiable intangible assets, but excluding gains, losses or expenses associated with unusual items such as equity-based compensation expense, impairment charges and acquisition related costs) during 2013. On March 4, 2013, the CEO was awarded a performance based award which had a grant date fair market value of \$1.0 million. The number of shares will be determined by dividing \$0.5 million by the closing price of the Company's stock on each of February 1, 2014 and February 1, 2015, contingent upon the Company meeting certain financial performance objectives during 2013. The Company classifies this award as a liability award until the number of shares is determined. The grant-date fair market value of the RSUs described in this paragraph is expensed over the vesting term, based on an estimate of the percentage achievement of the applicable performance targets. All awards are subject to the CEO's continued employment through applicable vesting dates. All awards may vest on an accelerated basis in part or in full upon the occurrence of certain events.

In the first quarter of 2013, the Company granted RSUs to certain other executive officers with an aggregate grant-date fair value of \$2.0 million. Of the \$2.0 million, \$1.0 million will vest in three equal annual increments subject to continued employment on each succeeding grant-date anniversary. The remaining \$1.0 million vests on January 2, 2014, subject to continued employment and the Company attaining certain performance objectives during 2013, as approved by the Compensation Committee. Compensation expense for the performance-based component of these awards is recognized over the vesting period, based on an estimate of the percentage achievement of the targets for these awards.

In the second quarter of 2013, the Company granted RSUs to certain executive officers. The aggregate grant-date fair value of these grants was \$0.9 million. Of the \$0.9 million, \$0.5 million will vest in three equal annual increments subject to continued employment on each succeeding grant-date anniversary; \$0.3 million will vest on May 31, 2014, subject to continued employment, attaining certain performance objectives and certification by the Compensation Committee; and the remaining \$0.1 million will vest on January 2, 2014, subject to continued employment, attaining certain performance objectives and certification by the Compensation Committee. Compensation expense for the performance-based component of these awards is recognized over the vesting period, based on an estimate of the percentage achievement of the targets for these awards.

On May 15, 2013, the Company granted 99,900 RSUs with an aggregate grant-date fair value of \$2.6 million to certain Apex employees. The time-based portion of the grants, 39,958 RSUs, vests 34 percent on the first anniversary of the grant date and in eight quarterly installments thereafter, subject to continued employment. The performance-based portion of the grants, 59,942 RSUs, will vest, if the performance objective is attained, in 12 equal quarterly installments beginning on April 1, 2014 and on each quarterly anniversary thereafter, subject to the employee's continued employment through each vesting date.

On March 30, 2013 the Company issued 104,328 shares of common stock under the On Assignment 2010 Employee Stock Purchase Plan (the "ESPP").

Compensation expense related to stock-based compensation, including the ESPP, was \$3.5 million and \$2.3 million for the three months ended June 30, 2013 and 2012. Compensation expense related to stock-based compensation, including the ESPP, was \$6.0 million and \$3.5 million for the six months ended June 30, 2013 and 2012, respectively. Stock-based compensation is included in the Condensed Consolidated Statements of Operations and Comprehensive Income in selling, general and administrative expenses.

8. Commitments and Contingencies. The Company is partially self-insured for its workers' compensation and medical malpractice liabilities. The Company accounts for claims incurred, but not reported based on estimates derived from historical claims experience and current trends of industry data. Changes or differences in estimates and actual payments for claims are recognized in the period that the estimates changed or the payments were made. The self-insurance claim liability was approximately \$11.1 million and \$10.3 million as of June 30, 2013 and

December 31, 2012, respectively. The Company also has outstanding letters of credit securing obligations for workers' compensation claims with various insurance carriers of \$2.5 million as of June 30, 2013 and \$2.8 million as of December 31, 2012.

The Company is involved in various legal proceedings, claims and litigation arising in the ordinary course of business. Based on the facts currently available, the Company does not believe that the disposition of matters that are pending or asserted will have a material effect on its financial position, results of operations or cash flows.

The Company is subject to earn-out obligations entered into in connection with certain of its acquisitions. If the acquired businesses meet predetermined targets, the Company is obligated to make additional cash payments in accordance with the terms of such earn-out obligations. As of June 30, 2013, the Company has potential future earn-out obligations of approximately \$5.6 million through 2013.

The Company has entered into various non-cancelable operating leases, primarily related to its facilities and certain office equipment used in the ordinary course of business. The Company leases two properties owned by related parties.

9. Earnings per share. Basic earnings per share are computed based upon the weighted average number of common shares outstanding. Diluted earnings per share are computed based upon the weighted average number of common shares outstanding and dilutive common share equivalents (consisting of incentive stock options, non-qualified stock options and restricted stock awards and units and employee stock purchase plan shares) outstanding during the periods using the treasury stock method.

The following is a reconciliation of the shares used to compute basic and diluted earnings per share (in thousands):

| | Three Months Ended | | Six Months Ended | |
|---|--------------------|--------|------------------|--------|
| | June 30, 2013 | 2012 | June 30, 2013 | 2012 |
| Weighted average number of common shares outstanding used to compute basic earnings per share | 53,378 | 44,852 | 53,213 | 41,060 |
| Dilutive effect of stock-based awards | 949 | 1,027 | 1,009 | 1,007 |
| Number of shares used to compute diluted earnings per share | 54,327 | 45,879 | 54,222 | 42,067 |

The following table presents the weighted average share equivalents outstanding during each period that were excluded from the computation of diluted earnings per share because the exercise price for these options was greater than the average market price of the Company's shares of common stock during the respective periods that became anti-dilutive when applying the treasury stock method (in thousands):

| | Three Months Ended | | Six Months Ended | |
|--|--------------------|------|------------------|------|
| | June 30, 2013 | 2012 | June 30, 2013 | 2012 |
| Anti-dilutive common share equivalents outstanding | 182 | 78 | 107 | 475 |

10. Income Taxes. For interim reporting periods, the Company prepares an estimate of the full-year income and the related income tax expense for each jurisdiction in which the Company operates. Changes in the geographical mix, permanent differences or estimated level of annual pretax income can impact the Company's actual effective rate.

11. Segment Reporting. The Company has five reportable segments: Apex, Oxford, Life Sciences, Physician, and Healthcare. The Company's management evaluates the performance of each segment primarily based on revenues, gross profit and operating income. The information in the following table is derived directly from the segments' internal financial reporting used for corporate management purposes.

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The following table presents revenues, gross profit and operating income by reportable segment (in thousands):

| | Three Months Ended | | Six Months Ended | |
|---------------------------------|--------------------|-----------|------------------|-----------|
| | June 30, 2013 | 2012 | June 30, 2013 | 2012 |
| Revenues: | | | | |
| Apex | \$233,446 | \$98,503 | \$446,174 | \$98,503 |
| Oxford | 101,474 | 88,107 | 196,736 | 166,866 |
| Life Sciences | 41,877 | 40,509 | 82,350 | 81,860 |
| Physician | 26,466 | 25,039 | 52,768 | 49,128 |
| Healthcare | 14,660 | 13,705 | 29,088 | 26,266 |
| | \$417,923 | \$265,863 | \$807,116 | \$422,623 |
| Gross Profit: | | | | |
| Apex | \$63,896 | \$26,983 | \$119,515 | \$26,983 |
| Oxford | 34,506 | 31,646 | 66,656 | 59,016 |
| Life Sciences | 13,838 | 13,808 | 27,222 | 27,647 |
| Physician | 7,640 | 7,718 | 15,123 | 15,217 |
| Healthcare | 4,687 | 4,382 | 9,325 | 8,423 |
| | \$124,567 | \$84,537 | \$237,841 | \$137,286 |
| Operating Income (Loss): | | | | |
| Apex | \$16,431 | \$(3,648) | \$26,510 | \$(3,648) |
| Oxford | 14,020 | 15,521 | 25,436 | 22,756 |
| Life Sciences | 1,255 | 2,963 | 1,875 | 5,271 |
| Physician | 1,927 | 1,984 | 4,082 | 3,062 |
| Healthcare | (795) | (1,340) | (1,331) | (2,591) |
| | \$32,838 | \$15,480 | \$56,572 | \$24,850 |

The Company operates internationally, with operations mainly in the United States, Europe, Canada, Australia and New Zealand. The following table presents domestic and foreign revenues (in thousands):

| | Three Months Ended | | Six Months Ended | |
|------------------|--------------------|-----------|------------------|-----------|
| | June 30, 2013 | 2012 | June 30, 2013 | 2012 |
| Revenues: | | | | |
| Domestic | \$398,803 | \$246,875 | \$767,601 | \$384,319 |
| Foreign | 19,120 | 18,988 | 39,515 | 38,304 |
| | \$417,923 | \$265,863 | \$807,116 | \$422,623 |

The Company does not report Life Sciences and Healthcare segments' total assets separately as the field operations are largely combined. The following table presents total assets as allocated by reportable segment (in thousands):

| | June 30, 2013 | December 31, 2012 |
|------------------------------|---------------|-------------------|
| Total Assets: | | |
| Apex | \$652,295 | \$642,594 |
| Oxford | 238,724 | 231,211 |
| Life Sciences and Healthcare | 117,315 | 139,601 |
| Physician | 80,699 | 84,615 |
| | \$1,089,033 | \$1,098,021 |

Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations

The information in this discussion contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Such statements are based upon current expectations that involve risks and uncertainties. Any statements contained herein that are not statements of historical fact may be deemed to be forward-looking statements. For example, the words "believes," "anticipates," "plans," "expects," "intends," and similar expressions are intended to identify forward-looking statements. Forward-looking statements include statements regarding our anticipated financial and operating performance for future periods. Our actual results could differ materially from those discussed herein. Factors that could cause or contribute to such differences include, but are not limited to, the following: (1) actual demand for our services as impacted by the general economic environment; (2) our ability to attract, train and retain qualified staffing consultants; (3) our ability to remain competitive in obtaining and retaining temporary staffing clients; (4) the availability of qualified contract professionals; (5) our ability to manage our growth efficiently and effectively; (6) continued performance of our enterprise-wide information systems; (7) our ability to manage our medical malpractice and other potential or actual litigation matters; and (8) other risks detailed from time to time in our reports filed with the Securities and Exchange Commission (the "SEC"), including in our Annual Report on Form 10-K, for the year ended December 31, 2012, as filed with the SEC on March 18, 2013, under the section "Risk Factors." Other factors also may contribute to the differences between our forward-looking statements and our actual results. In addition, as a result of these and other factors, our past financial performance should not be relied on as an indication of future performance. All forward-looking statements in this document are based on information available to us as of the date we file this Quarterly Report on Form 10-Q, and we assume no obligation to update any forward-looking statement or the reasons why our actual results may differ.

OVERVIEW

On Assignment, Inc. is a leading global provider of in-demand, skilled professionals in the growing technology, healthcare, and life sciences sectors. We provide clients with short-term and long-term placement of contract, contract-to-hire, and direct hire professionals.

Our Technology service offering consists of two complementary segments uniquely positioned in the marketplace to offer our clients a broad spectrum of information technology, or IT, staffing solutions: Apex and Oxford. Our Apex segment provides mission-critical daily IT operation professionals for contract and contract-to-hire positions to Fortune 1000 and mid-market clients across the United States, and offers recruitment solutions for other select professional skills and workforce needs. Our Oxford segment proactively recruits and delivers high-end information technology, engineering, regulatory, and compliance professionals for consulting assignments and permanent placements across the United States, Canada, and Europe.

Our Healthcare service offering consists of two segments: Physician and Healthcare. Our Physician segment is a leading provider of physician staffing, known as locum tenens, and permanent physician search services. Our Physician segment provides short- and long-term locum tenens services and full-service physician search and consulting services, primarily in the United States, with some locum tenens placements in Australia and New Zealand. We work with physicians in a wide range of specialties, placing them in hospitals, community-based practices and federal, state and local facilities. Our Healthcare segment offers our healthcare clients locally-based and traveling contract professionals, from a number of healthcare, medical, financial and allied occupations. Our Healthcare segment contract professionals include local nurses, health information management professionals, dialysis technicians, surgical technicians, imaging technicians, x-ray technicians, medical technologists, medical assistants, pharmacists, pharmacy technicians, respiratory therapists, phlebotomists, coders, billers, claims processors and collections staff, and dental professionals (including dental assistants, hygienists and dentists and rehabilitation therapists).

Our Life Sciences service offering segment provides locally-based contract life science professionals to clients in the biotechnology, pharmaceutical, food and beverage, medical device, personal care, chemical, automotive, educational and environmental industries. Our contract professionals include chemists, clinical research associates, clinical lab assistants, engineers, biologists, biochemists, microbiologists, molecular biologists, food scientists, regulatory affairs specialists, lab assistants, biostatisticians, drug safety specialists, SAS programmers, medical writers, and other skilled scientific professionals.

Seasonality

Demand for our staffing services historically has been lower during the first and fourth quarters due to fewer business days resulting from client shutdowns, adverse weather conditions and a decline in the number of contract professionals willing to work during the holidays. Demand for our staffing services usually increases in the second and third quarters of the year. In addition, our cost of services typically increases in the first quarter primarily due to the reset of payroll taxes.

RESULTS OF OPERATIONS

CHANGES IN RESULTS OF OPERATIONS FOR THE THREE MONTHS ENDED JUNE 30, 2013
COMPARED WITH THE THREE MONTHS ENDED JUNE 30, 2012

Revenues by segment (in thousands):

| | Three Months Ended | | Change | | |
|---------------|--------------------|-----------|-----------|-------|---|
| | June 30, 2013 | 2012 | \$ | % | |
| Apex | \$233,446 | \$98,503 | \$134,943 | 137.0 | % |
| Oxford | 101,474 | 88,107 | 13,367 | 15.2 | % |
| Life Sciences | 41,877 | 40,509 | 1,368 | 3.4 | % |
| Physician | 26,466 | 25,039 | 1,427 | 5.7 | % |
| Healthcare | 14,660 | 13,705 | 955 | 7.0 | % |
| | \$417,923 | \$265,863 | \$152,060 | 57.2 | % |

Revenues increased \$152.1 million, or 57.2 percent, related to the acquisition of Apex in May 2012 and the year-over-year growth in revenues of all our segments. The operating results of Apex for the second quarter of 2012 are included in the Company's consolidated operating results from May 16, 2012, the date of the acquisition. Consequently, our consolidated revenues for the second quarter of 2012 only include Apex's results for the last six weeks of that quarter. On a pro forma basis, which assumes Apex was acquired at the beginning of 2011, our year-over-year growth rate was 15.4 percent on a consolidated basis and 19.8 percent for Apex. Oxford revenues increased \$13.4 million, or 15.2 percent, comprised of a 10.1 percent increase in the average number of contract professionals on assignment and a 3.3 percent increase in the average bill rate. Our Technology segments (Apex and Oxford) comprised 80.1 percent of total revenues and on a pro forma basis grew 18.4 percent year-over-year.

Our non-Technology segments (Life Sciences, Physician and Healthcare) comprised 19.9 percent of our total revenues for the quarter and grew 4.7 percent year-over-year. Life Sciences segment revenues increased \$1.4 million, or 3.4 percent, due to an increase of 4.6 percent in the average number of contract professionals on assignment, partly offset by a 2.7 percent decrease in the average billing rate. Physician segment revenues increased \$1.4 million, or 5.7 percent, mainly due to a 5.0 percent increase in the average bill rate. Healthcare revenues were \$14.7 million in the quarter, up \$1.0 million, or 7.0 percent year over year. The increase was due to a 4.4 percent increase in the average number of contract professionals on assignment, slightly offset by a 0.8 percent decrease in the average bill rate.

Gross Profit and Gross Margin by segment (dollars in thousands):

| | Three Months Ended | | 2012 | |
|---------------|--------------------|--------------|--------------|--------------|
| | June 30, 2013 | Gross Profit | Gross Profit | Gross Margin |
| Apex | \$63,896 | 27.4 % | \$26,983 | 27.4 % |
| Oxford | 34,506 | 34.0 % | 31,646 | 35.9 % |
| Life Sciences | 13,838 | 33.0 % | 13,808 | 34.1 % |
| Physician | 7,640 | 28.9 % | 7,718 | 30.8 % |
| Healthcare | 4,687 | 32.0 % | 4,382 | 32.0 % |
| | \$124,567 | 29.8 % | \$84,537 | 31.8 % |

The year-over-year increase in gross profit was primarily due to the inclusion of Apex for a full quarter and higher revenues. Gross margin compressed 200 basis points mainly due to the inclusion of Apex for a full quarter as it has a lower gross margin and lower mix of direct hire and conversion fee revenues than our other segments. On a pro forma basis, gross profit increased \$13.0 million or 11.6 percent year-over-year and the gross margin was down approximately 100 basis points. The compression in gross margin on a pro forma basis was due to the shift in mix toward Apex as it grew faster than our higher-margin segments, lower mix of permanent placement and conversion fees, which dropped from 1.9 percent of revenues in 2012 to 1.5 percent in 2013 and higher growth of lower-margin services.

Apex segment accounted for 51.3 percent of gross profit and the gross margin was 27.4 percent.

Oxford segment gross profit increased \$2.9 million, or 9.0 percent, as a result of the 15.2 percent increase in revenues, which was partially offset by a 192 basis points contraction in gross margin. The contraction in gross margin mainly related to a change in the overall

business mix for the segment. Oxford experienced a higher growth in lower margin services and a higher mix of reimbursable expenses, which are billed to customers with no mark-up, partially offset by a 0.8 percent increase in bill/pay spread.

Life Sciences segment gross profit increased 0.2 percent. The increase in gross profit was primarily due to a 3.4 percent increase in revenues, partially offset by a 105 basis point contraction in gross margin. The contraction in gross margin was primarily due to a decrease in European retained search fees, a shift in business mix and a 4.9 percent decrease in bill/pay spread.

Physician segment gross profit decreased 1.0 percent despite a 5.7 percent growth in revenues. Gross margin contracted by 195 basis points as a result of an increase in our medical malpractice expense and a higher mix of lower margin specialties and a decline in call and overtime billing.

Healthcare segment gross profit increased \$0.3 million, or 7.0 percent as a result of a \$1.0 million or 7.0 percent increase in revenues, while gross margin was flat.

Selling, General and Administrative Expenses

For the quarter ended June 30, 2013, selling, general and administrative (SG&A) expenses were \$86.5 million (20.6 percent of revenues) up from \$65.2 million (24.5 percent of revenues) for the same period in 2012. The increase in SG&A expenses was primarily due to the inclusion of Apex for a full quarter.

Amortization of Intangible Assets

Amortization of intangible assets for the quarter ended June 30, 2013 was \$5.3 million compared with \$3.9 million in the same period in 2012. The increase related to the inclusion of Apex for a full quarter.

Interest Expense and Interest Income

Interest expense, net for the quarter ended June 30, 2013 was \$4.2 million, compared with \$4.0 million in the same period in 2012.

Write-Off of Loan Costs

Write-off of loan costs was \$15.0 million for the quarter ended June 30, 2013 related to the refinancing of our credit facility in May 2013, compared to \$0.8 million write-off of loan costs for the same period in 2012. The refinancing in May 2013 was treated as an early extinguishment of debt resulting in a full write-off of the loan costs associated with the old facility.

Provision for Income Taxes

The provision for income taxes was \$5.9 million for the quarter ended June 30, 2013, compared with \$4.6 million for the same period in the prior year. The annual effective tax rate was 42.8 percent and 43.3 percent for the same period in 2012.

Discontinued operations

The Nurse Travel division was sold in February 2013 for \$33.7 million in cash. Income (loss) from discontinued operations was \$(0.5) million compared with \$1.5 million in 2012.

CHANGES IN RESULTS OF OPERATIONS FOR THE SIX MONTHS ENDED JUNE 30, 2013
 COMPARED WITH THE SIX MONTHS ENDED JUNE 30, 2012

Revenues by segment (in thousands):

| | Six Months Ended | | Change | | |
|---------------|------------------|-----------|-----------|-------|---|
| | June 30, 2013 | 2012 | \$ | % | |
| Apex | \$446,174 | \$98,503 | \$347,671 | 353.0 | % |
| Oxford | 196,736 | 166,866 | 29,870 | 17.9 | % |
| Life Sciences | 82,350 | 81,860 | 490 | 0.6 | % |
| Physician | 52,768 | 49,128 | 3,640 | 7.4 | % |
| Healthcare | 29,088 | 26,266 | 2,822 | 10.7 | % |
| Total | \$807,116 | \$422,623 | \$384,493 | 91.0 | % |

Revenues increased \$384.5 million, or 91.0 percent, related to the acquisition of Apex in May 2012 and the year-over-year growth in revenues in all our segments. The operating results of Apex for the second quarter of 2012 are included in the Company's consolidated operating results from May 16, 2012. Consequently, our consolidated revenues for the six months ended June 30, 2012 only include Apex's results for the last six weeks of that period. On a pro forma basis, which assumes Apex was acquired at the beginning of 2011, our year-over-year growth rate was 14.5 percent on a consolidated basis and 17.2 percent for Apex.

Oxford segment revenues increased \$29.9 million, or 17.9 percent, comprised of a 13.3 percent increase in the average number of contract professionals on assignment and a 3.7 percent increase in average bill rate. Our Technology segments comprised 79.7 percent of total revenues and on a pro forma basis grew 17.4 percent year-over-year.

Our non-Technology segments (Life Sciences, Physician and Healthcare) comprised 20.3 percent of our total revenues for the quarter and grew 4.4 percent year-over-year. Life Sciences segment revenues increased \$0.5 million, or 0.6 percent, comprised of an 1.5 percent increase in the average number of contract professionals on assignment, offset by a 1.3 percent decrease in the average bill rate. Physician segment revenues increased \$3.6 million, or 7.4 percent, comprised of a 4.1 percent increase in the average number of physicians placed and working, and 5.5 percent increase in average bill rate. Healthcare segment revenues increased \$2.8 million, or 10.7 percent, to \$29.1 million, comprised of a 6.9 percent increase in the average number of contract professionals on assignment, and a 1.3 percent increase in the average bill rate, and an increase in conversion and permanent placement revenue.

Gross Profit and Gross Margin by segment (dollars in thousands):

| | Six Months Ended | | | |
|---------------|------------------|--------------|--------------|--------------|
| | June 30, 2013 | | 2012 | |
| | Gross Profit | Gross Margin | Gross Profit | Gross Margin |
| Apex | \$119,515 | 26.8 % | \$26,983 | 27.4 % |
| Oxford | 66,656 | 33.9 % | 59,016 | 35.4 % |
| Life Sciences | 27,222 | 33.1 % | 27,647 | 33.8 % |
| Physician | 15,123 | 28.7 % | 15,217 | 31.0 % |
| Healthcare | 9,325 | 32.1 % | 8,423 | 32.1 % |
| Total | \$237,841 | 29.5 % | \$137,286 | 32.5 % |

The year-over-year increase in gross profit was primarily due to the inclusion of Apex for the full six months and higher revenues. Gross margin compressed 300 basis points mainly due to the inclusion of Apex for a the full six months ended June 30, 2013 as it has a lower gross margin and lower mix of direct hire and conversion fee revenues than our other segments. On a pro forma basis, gross profit increased \$24.2 million or 11.3 percent year-over-year and the gross margin was down approximately 80 basis points. The compression in gross margin on a pro forma basis was due to the shift and mix toward Apex as it grew faster than our higher-margin segments, lower mix of permanent placement and conversion fees, which dropped from 2.9 percent of revenues in 2012 to 1.7 percent in 2013 and higher growth of lower-margin services.

Apex segment gross margin was 26.8 percent. We do not expect significant fluctuations in Apex gross margin.

Oxford segment gross profit increased \$7.6 million, or 12.9 percent, primarily due to a \$29.9 million, or 17.9 percent increase in revenues, which was partially offset by a 149 basis point contraction in gross margin. The contraction in gross margin mainly related to a change in the overall business mix for the segment. Oxford experienced a higher growth in lower margin services and a higher mix of reimbursable expenses, which are billed to customers with no mark-up, partially offset by a 0.8 percent increase in bill/pay spread.

Life Sciences segment gross profit decreased \$0.4 million, or 1.5 percent. The decrease in gross profit was due to a 71 basis point contraction in gross margin, partially offset by a \$0.5 million, or 0.6 percent increase in revenues. The contraction in gross margin was primarily due to a decrease in European retained search fees and a shift in business mix and a 2.8 percent decrease in bill/pay spread.

Physician segment gross profit decreased \$0.1 million, or 0.6 percent. The decrease in gross profit was due to a \$3.6 million, or 7.4 percent increase in the segment revenues, offset by a 231 basis point contraction in gross margin. The contraction in gross margin was primarily due to an increase in our medical malpractice expense and a higher mix of lower margin specialties and a decline in call and overtime billing, slightly offset by 2.6 percent increase in bill/pay spread.

Healthcare segment gross profit increased \$0.9 million, or 10.7 percent. The increase in gross profit was due to a \$2.8 million or 10.7 percent increase in revenues, while gross margin was flat.

Selling, General and Administrative Expenses

For the six months ended June 30, 2013, SG&A expenses increased \$62.7 million, or 58.1 percent, to \$170.6 million from \$107.9 million for the same period in 2012. The increase in SG&A expenses was primarily due to the inclusion of Apex for the full six months.

Interest Expense and Interest Income

Interest expense was \$9.5 million for the six months ended June 30, 2013 compared with \$4.7 million in the same period in 2012. This increase was due to a full six months of higher debt outstanding in 2013, compared with one and a half months in 2012, to finance the acquisition of Apex Systems in May 2012.

Write-Off of Loan Costs

Write-off of loan costs was \$15.0 million for the six months ended June 30, 2013 related to the refinancing of our credit facility in May 2013, compared to \$0.8 million write-off of loan costs for the same period in 2012. The refinancing in May 2013 was treated as an early extinguishment of debt resulting in a full write-off of the loan costs associated with the old facility.

Provision for Income Taxes

The provision for income taxes was \$13.7 million for the six months ended June 30, 2013 compared with \$8.3 million for the same period in the prior year. The annual effective tax rate was 42.6 percent for the six months ended June 30, 2013 and 2012.

Discontinued operations

The Nurse Travel division was sold in February 2013 for \$33.7 million in cash. The \$14.4 million gain on sale of the Nurse Travel division reflects the transfer of net assets and the selling expenses. Income (loss) from discontinued operations was \$(0.9) million compared with \$1.8 million in 2012.

Liquidity and Capital Resources

Our working capital as of June 30, 2013 was \$174.8 million and our cash and cash equivalents were \$14.1 million, of which \$7.1 million was held in foreign countries. Cash held in foreign countries is not available to fund domestic operations unless repatriated, which would require the accrual and payment of taxes. We do not intend to repatriate cash held in foreign countries. Our operating cash flows have been our primary source of liquidity and historically have been sufficient to fund our working capital and capital expenditure needs. Our working capital requirements consist primarily of the financing of accounts receivable, payroll expenses and the periodic payments of principal and interest on our loans.

Net cash provided by operating activities was \$30.3 million for the six months ended June 30, 2013 compared with \$8.9 million used in operating activities in the same period in 2012. This increase is primarily due to the increase in net operating income, partially offset by the increase in operating assets and liabilities. The primary driver of the changes in operating assets and liabilities was the increase in accounts receivable.

Net cash provided by investing activities was \$22.7 million in the six months ended June 30, 2013 compared with \$355.2 million used in investing activities in the same period in 2012. During the six months ended June 30, 2013, we sold our Nurse Travel division for \$33.7 million cash, while in the same period in 2012, we paid \$347.4 million in cash for the acquisition of Apex Systems. Capital expenditures for information technology projects, leasehold improvements and various property and equipment purchases were \$7.3 million. We estimate that capital expenditures for the full year 2013 will be approximately \$16.0 million.

Net cash used in financing activities was \$66.3 million for the six months ended June 30, 2013, compared with \$364.9 million cash provided by financing activities for the same period in 2012, of which \$490.0 million were proceeds from

term debt. In 2013, the net cash used in financing activities related to \$440.8 million in payments on long-term debt, offset by \$383.5 million proceeds from the new term loans.

Under terms of the credit facility, the Company will be required to make quarterly amortization payments of \$2.5 million on the term A loan facility and \$0.7 million on the term B loan facility. We are also required to make mandatory prepayments from excess cash flow and with the proceeds of asset sales, debt issuances and specified other events. Our leverage ratio (consolidated funded debt to consolidated EBITDA) is currently limited to no more than 4.25 to 1.00 and steps down to 3.25 to 1.00 as of June 30, 2015. As of June 30, 2013, the leverage ratio was 2.30 to 1.00. Additionally, the agreement, which is secured by substantially all of our assets, provides for certain limitations on our ability to, among other things, incur additional debt, offer loans, and declare dividends. As of June 30, 2013, we had \$122.5 million of borrowing available under our credit facility.

We believe that our working capital as of June 30, 2013, our credit facility and expected operating cash flows will be sufficient to fund future requirements of our debt obligations, accounts payable and related payroll expenses as well as capital expenditure initiatives for the next twelve months.

Recent Accounting Pronouncements

None.

Critical Accounting Policies

There have been no significant changes to our critical accounting policies and estimates during the quarter ended June 30, 2013 compared with those disclosed in Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations of our Annual Report on Form 10-K for the year ended December 31, 2012, as filed with the SEC on March 18, 2013.

Commitments

In connection with certain acquisitions, we are subject to earn-out obligations. If the acquired businesses meet predetermined targets, we are obligated to make additional cash payments in accordance with the terms of such earn-out obligations. As of June 30, 2013, the Company has potential future earn-out obligations of approximately \$5.6 million through 2013.

Other than those described above, we have not entered into any significant commitments or contractual obligations that have not been previously disclosed in our Annual Report on Form 10-K for the year ended December 31, 2012, as filed with the SEC on March 18, 2013.

Item 3 - Quantitative and Qualitative Disclosures about Market Risk

There have been no material changes to the information included in our Annual Report on Form 10-K for the year ended December 31, 2012. We are exposed to certain market risks arising from transactions in the normal course of business, principally risks associated with foreign currency fluctuations and changes in interest rates. We are exposed to foreign currency risk from the translation of foreign operations into U.S. dollars. Based on the relative size and nature of our foreign operations, we do not believe that a ten percent change in the value of foreign currencies relative to the U.S. dollar would have a material impact on our financial statements. Our primary exposure to market risk is interest rate risk associated with our debt instruments. See Notes to the Condensed Consolidated Financial Statements for further description of our debt instruments. Excluding the effect of our interest rate swap agreement and interest rate caps, a hypothetical 1.0 percent change in interest rates on variable rate debt would have resulted in interest expense fluctuating approximately \$3.7 million based on \$369.3 million of debt outstanding for any twelve month period. Including the effect of our interest rate swap agreement and interest rate cap agreements, a 1.0 percent change in interest rates on variable debt would have resulted in interest expense fluctuating approximately \$3.4 million based on \$344.3 million of debt outstanding for any twelve month period. We have not entered into any market risk sensitive instruments for trading purposes.

Item 4 - Controls and Procedures

As of the end of the period covered by this report, we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Principal Financial and Accounting Officer, of the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934). Based on this evaluation, our Chief Executive Officer and Principal Financial and Accounting Officer have concluded that our disclosure controls and procedures are effective as of the end of the period covered by this report. The term "disclosure controls and procedures" means controls and other procedures of the Company that are designed to ensure that information required to be disclosed by the Company in the reports that it files or submits under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within required time periods. We have established disclosure controls and procedures to ensure that information required to be disclosed by the Company in the reports that it files or submits under the Securities Exchange Act of 1934 is accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer,

as appropriate, to allow timely decisions regarding required disclosure.

There have been no changes in our internal control over financial reporting that occurred during the quarter ended June 30, 2013 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II – OTHER INFORMATION

Item 1 – Legal Proceedings

The information set forth above under Note 9, Commitments and Contingencies, contained in the Notes to Condensed Consolidated Financial Statements in Part I, Item 1 of this report is incorporated herein by reference.

Item 1A - Risk Factors

Information regarding risk factors affecting our business is discussed in our Annual Report on Form 10-K for the year ended December 31, 2012.

Item 2 - Unregistered Sales of Equity Securities and Use of Proceeds

There were no purchases of equity securities during the six months ended June 30, 2013.

Item 3 – Defaults Upon Senior Securities

None.

Item 4 – Mine Safety Disclosures

Not applicable.

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Item 5 – Other Information

Immaterial Restatement

Subsequent to the issuance of the Company's annual report on Form 10-K for the year ended December 31, 2012 ("2012 Form 10-K"), and the consolidated financial statements included in Exhibit 99.1 of the Form 8-K filed on June 13, 2013 ("Form 8-K"), the Company identified an immaterial error in Note 16, "Unaudited Quarterly Results," of the 2012 Form 10-K and Note 17, "Unaudited Quarterly Results," of the Form 8-K. The error related to the retrospective quarterly presentation of income from continuing operations, net income and the respective per share amounts, upon finalization of the valuation of identifiable intangible assets and amortization methods for Apex, and the related tax impact. The Company considers this an immaterial misstatement and has retrospectively restated income from continuing operations, net income and the respective per share amounts for each of the quarters in the year ended December 31, 2012 in the table below. This error has no effect on the Company's consolidated balance sheet as of December 31, 2012, the consolidated statement of operations and comprehensive income or the consolidated statement of cash flows for the year ended December 31, 2012.

| | As Previously Reported 2012 | | | |
|------------------------------------|---|----------|----------|----------|
| | Dec. 31, (in thousands, except per share data) | Sep. 30, | Jun. 30, | Mar. 31, |
| Income from continuing operations | \$9,748 | \$16,586 | \$7,030 | \$5,047 |
| Net income | \$11,322 | \$17,433 | \$8,515 | \$5,383 |
| Basic earnings per common share: | | | | |
| Income from continuing operations | \$0.19 | \$0.32 | \$0.16 | \$0.14 |
| Net income | \$0.22 | \$0.33 | \$0.19 | \$0.14 |
| Diluted earnings per common share: | | | | |
| Income from continuing operations | \$0.18 | \$0.31 | \$0.15 | \$0.13 |
| Net income | \$0.21 | \$0.33 | \$0.19 | \$0.14 |
| | Restated 2012 | | | |
| | Dec. 31, (in thousands, except per share data) | Sep. 30, | Jun. 30, | Mar. 31, |
| Income from continuing operations | \$12,631 | \$14,656 | \$6,077 | \$5,047 |
| Net income | \$14,205 | \$15,503 | \$7,562 | \$5,383 |
| Basic earnings per common share: | | | | |
| Income from continuing operations | \$0.24 | \$0.28 | \$0.14 | \$0.14 |
| Net income | \$0.27 | \$0.30 | \$0.17 | \$0.14 |
| Diluted earnings per common share: | | | | |
| Income from continuing operations | \$0.24 | \$0.28 | \$0.13 | \$0.13 |
| Net income | \$0.26 | \$0.29 | \$0.16 | \$0.14 |

Item 6 - Exhibits

INDEX TO EXHIBITS

| Number | Footnote | Description |
|---------|----------|--|
| 3.1 | * | Amended and Restated Certificate of Incorporation of On Assignment, Inc., dated April 14, 1993 |
| 3.2 | (1) | Certificate of Amendment of Restated Certificate of Incorporation of On Assignment, Inc., dated August 17, 2000 |
| 3.3 | (2) | Amended and Restated Bylaws of On Assignment, Inc., dated January 28, 1998 |
| 4.1 | (3) | Specimen Common Stock Certificate |
| 10.1 | (4) | Amended and Restated Credit Agreement, dated May 16, 2013, among On Assignment, Inc. as the Borrower, Wells Fargo Bank, National Association, as administrative agent, and the other lenders party thereto |
| 10.2 | (5) | On Assignment, Inc. Amended and Restated Change in Control Severance Plan, dated June 21, 2013 |
| 10.3 | (6) | On Assignment, Inc. 2010 Incentive Award Plan, dated March 18, 2010 |
| 10.4 | (6) | First Amendment to the On Assignment, Inc. 2010 Incentive Award Plan, dated March 27, 2013 |
| 31.1 | * | Certification of Peter T. Dameris, President and Chief Executive Officer pursuant to Rule 13a-14(a) or 15d-14(a) |
| 31.2 | * | Certification of Edward L. Pierce, Executive Vice President and Chief Financial Officer pursuant to Rule 13a-14(a) or 15d-14(a) |
| 32.1 | * | Certification of Peter T. Dameris, President and Chief Executive Officer pursuant to 18 U.S.C. Section 1350 |
| 32.2 | * | Certification of Edward L. Pierce, Executive Vice President and Chief Financial Officer pursuant to 18 U.S.C. Section 1350 |
| 101.INS | * | XBRL Instance Document |
| 101.SCH | * | XBRL Taxonomy Extension Schema Document |
| 101.CAL | * | XBRL Taxonomy Extension Calculation Linkbase Document |
| 101.DEF | * | XBRL Taxonomy Extension Definition Linkbase Document |
| 101.LAB | * | XBRL Taxonomy Extension Label Linkbase Document |
| 101.PRE | * | XBRL Taxonomy Extension Presentation Linkbase Document |

* Filed herewith.

- (1) Incorporated by reference from an exhibit filed with our Current Report on Form 8-K filed on October 5, 2000.
- (2) Incorporated by reference from an exhibit filed with our Current Report on Form 8-K filed on May 3, 2002.
- (3) Incorporated by reference from an exhibit filed with our Registration Statement on Form S-1 (File No. 33-50646) declared effective by the Securities and Exchange Commission on September 21, 1992.
- (4) Incorporated by reference from an exhibit filed with our Current Report on Form 8-K filed on May 16, 2013.
- (5) Incorporated by reference from an exhibit filed with our Current Report on Form 8-K filed on June 27, 2013.
- (6) Incorporated by reference from an exhibit filed with our Registration Statement on Form S-8 (File No. 333-168041) on June 13, 2013.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ON ASSIGNMENT, INC.

Date: August 2, 2013

By: /s/ Edward L. Pierce
Edward L. Pierce
Executive Vice President and Chief Financial
Officer
(Principal Financial and Accounting Officer)