INDEPENDENT BANK CORP Form 10-Q May 03, 2018 Table of Contents

UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF

THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2018

Commission File Number: 1-9047

\_\_\_\_\_

Independent Bank Corp.

(Exact name of registrant as specified in its charter)

\_\_\_\_\_

Massachusetts 04-2870273

(State or other jurisdiction of (I.R.S. Employer

incorporation or organization) Identification No.)

Office Address: 2036 Washington Street, Hanover Massachusetts 02339 Mailing Address: 288 Union Street, Rockland, Massachusetts 02370

(Address of principal executive offices, including zip code)

(781) 878-6100

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90

days. Yes x No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer x Accelerated Filer

Non-accelerated Filer o Smaller Reporting Company o

#### Emerging Growth Company o

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Acts. o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No x

As of May 1, 2018, there were 27,524,228 shares of the issuer's common stock outstanding, par value \$0.01 per share.

# Table of Contents

п 1	1 1		c	_				
a	n	e	of	( :	∩1	٦Ŧ	er	าธร

Tuble of Contents	PAGE
PART I. FINANCIAL INFORMATION	TAGE
Item 1. Financial Statements (unaudited)	
Consolidated Balance Sheets - March 31, 2018 and December 31, 2017	<u>4</u>
Consolidated Statements of Income - Three months ended March 31, 2018 and 2017	
Consolidated Statements of Comprehensive Income -Three months ended March 31, 2018 and 2017	7
Consolidated Statements of Stockholders' Equity - Three months ended March 31, 2018 and 2017	8
Consolidated Statements of Cash Flows - Three months ended March 31, 2018 and 2017	6 7 8 9
Condensed Notes to Consolidated Financial Statements - March 31, 2018	
Note 1 - Basis of Presentation	<u>11</u>
Note 2 - Recent Accounting Standards Updates	<u>11</u>
Note 3 - Securities	<u>12</u>
Note 4 - Loans, Allowance for Loan Losses, and Credit Quality	<u>15</u>
Note 5 - Earnings Per Share	<u> 26</u>
Note 6 - Stock Based Compensation	<u>27</u>
Note 7 - Repurchase Agreements	<u>27</u>
Note 8 - Derivative and Hedging Activities	<u>28</u>
Note 9 - Balance Sheet Offsetting	<u>32</u>
Note 10 - Fair Value Measurements	<u>33</u>
Note 11 - Revenue Recognition	<u>41</u>
Note 12 - Comprehensive Income (Loss)	<u>44</u>
Note 13 - Commitments and Contingencies	<u>46</u>
Note 14 - Low Income Housing Project Investments	<u>47</u>
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations	<u>48</u>
<u>Table 1 - Closed Residential Real Estate Loans</u>	<u>58</u>
<u>Table 2 - Mortgage Servicing Asset</u>	<u>59</u>
<u>Table 3 - Nonperforming Assets</u>	<u>63</u>
<u>Table 4 - Activity in Nonperforming Assets</u>	<u>63</u>
<u>Table 5 - Troubled Debt Restructurings</u>	<u>64</u>
<u>Table 6 - Activity in Troubled Debt Restructurings</u>	<u>64</u>
<u>Table 7 - Interest Income - Nonaccrual Loans and Troubled Debt Restructurings</u>	<u>64</u>
Table 8 - Summary of Changes in the Allowance for Loan Losses	<u>66</u>
Table 9 - Summary of Allocation of the Allowance for Loan Losses	<u>67</u>
Table 10 - Borrowings	<u>69</u>
Table 11 - Company and Bank's Capital Amounts and Ratios	<u>70</u>
Table 12 - Summary of Results of Operations	<u>72</u>
Table 13 - Average Balance, Interest Earned/Paid & Average Yields Quarter-to-Date	<u>73</u>
Table 14 - Volume Rate Analysis	<u>75</u>
Table 15 - Noninterest Income - Three Months Ended	<u>77</u>
Table 16 - Noninterest Expense - Three Months Ended	<u>78</u>
<u>Table 17 - Tax Provision and Applicable Tax Rates</u>	<u>78</u>

# Table of Contents

Table of Contents	
<u>Table 18 - New Markets Tax Credit Recognition Schedule</u> 79	
<u>Table 19 - Interest Rate Sensitivity</u> 81	
<u>Table 20 - Sources of Liquidity</u> 83	
Item 3. Quantitative and Qualitative Disclosures About Market Risk	<u>83</u>
Item 4. Controls and Procedures	<u>84</u>
PART II. OTHER INFORMATION	<u>84</u>
Item 1. Legal Proceedings	<u>84</u>
Item 1A. Risk Factors	<u>84</u>
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds	<u>84</u>
Item 3. Defaults Upon Senior Securities	<u>84</u>
Item 4. Mine Safety Disclosures	<u>84</u>
<u>Item 5. Other Information</u>	<u>84</u>
Item 6. Exhibits	<u>85</u>
<u>Signatures</u>	<u>86</u>
Exhibit 31.1 – Certification 302	
Exhibit 31.2 – Certification 302	
Exhibit 32.1 – Certification 906	
Exhibit 32.2 – Certification 906	

## **Table of Contents**

PART 1. FINANCIAL INFORMATION

Item 1. Financial Statements

INDEPENDENT BANK CORP.

CONSOLIDATED BALANCE SHEETS

(Unaudited—Dollars in thousands)

A	March 31, 2018	December 31 2017
Assets Cash and due from banks	¢ 102 622	\$103,485
	\$102,623	
Interest-earning deposits with banks Securities	62,925	109,631
Trading	1,601	1,324
Equities	20,075	
Available for sale	445,750	447,498
Held to maturity (fair value \$517,555 and \$494,194)	528,861	497,688
Total securities	996,287	946,510
Loans held for sale (at fair value)	3,937	4,768
Loans	3,731	4,700
Commercial and industrial	903,214	888,528
Commercial real estate	3,102,271	3,116,561
Commercial construction	400,934	401,797
Small business	133,666	132,370
Residential real estate	761,331	754,329
Home equity - first position	617,164	612,990
Home equity - subordinate positions	434,288	439,098
Other consumer	9,188	9,880
Total loans	6,362,056	6,355,553
Less: allowance for loan losses	(60,862)	(60,643)
Net loans	6,301,194	6,294,910
Federal Home Loan Bank stock	13,027	11,597
Bank premises and equipment, net	95,214	94,722
Goodwill	231,806	231,806
Other intangible assets	8,462	9,341
Cash surrender value of life insurance policies	152,568	151,528
Other real estate owned and other foreclosed assets	358	612
Other assets	122,009	123,119
Total assets	\$8,090,410	\$8,082,029
Liabilities and Stockholders' Equity		
Deposits		
Demand deposits	\$2,167,361	\$2,159,396
Savings and interest checking accounts	2,606,257	2,599,922
Money market	1,323,138	1,325,634
Time certificates of deposit of \$100,000 and over	293,266	278,531
Other time certificates of deposits	361,489	365,770
Total deposits	6,751,511	6,729,253
Borrowings		

# Table of Contents

Federal Home Loan Bank borrowings	53,257	53,264	
Customer repurchase agreements	137,914	162,679	
Junior subordinated debentures (less unamortized debt issuance costs of \$124 and \$125)	73,075	73,073	
Subordinated debentures (less unamortized debt issuance costs of \$307 and \$318)	34,693	34,682	
Total borrowings	298,939	323,698	
Other liabilities	83,901	85,269	
Total liabilities	7,134,351	7,138,220	
Commitments and contingencies	_		
Stockholders' equity			
Preferred stock, \$.01 par value, authorized: 1,000,000 shares, outstanding: none	_	_	
Common stock, \$.01 par value, authorized: 75,000,000 shares,			
issued and outstanding: 27,512,328 shares at March 31, 2018 and 27,450,190 shares at	273	273	
December 31, 2017 (includes 169,904 and 177,191 shares of unvested participating	213	213	
restricted stock awards, respectively)			
Value of shares held in rabbi trust at cost: 155,373 shares at March 31, 2018 and 164,438	(4,591	(4,590	`
shares at December 31, 2017	(4,391	(4,390	)
Deferred compensation and other retirement benefit obligations	4,591	4,590	
Additional paid in capital	479,715	479,430	
Retained earnings	484,266	465,937	
Accumulated other comprehensive loss, net of tax	(8,195	(1,831	)
Total stockholders' equity	956,059	943,809	
Total liabilities and stockholders' equity	\$8,090,410	\$8,082,029	)
The accompanying condensed notes are an integral part of these unaudited consolidated fin	ancial statem	2nte	

The accompanying condensed notes are an integral part of these unaudited consolidated financial statements.

# Table of Contents

# INDEPENDENT BANK CORP.

## CONSOLIDATED STATEMENTS OF INCOME

(Unaudited—Dollars in thousands, except per share data)

	Three M	onths
	Ended	
	March 3	1
	2018	2017
Interest income		
Interest and fees on loans	\$67,184	\$ 58,793
Taxable interest and dividends on securities	6,219	5,367
Nontaxable interest and dividends on securities	16	26
Interest on loans held for sale	19	14
Interest on federal funds sold and short-term investments	311	207
Total interest and dividend income	73,749	64,407
Interest expense		
Interest on deposits	3,935	2,767
Interest on borrowings	1,343	1,440
Total interest expense	5,278	4,207
Net interest income	68,471	60,200
Provision for loan losses	500	600
Net interest income after provision for loan losses	67,971	59,600
Noninterest income	ŕ	•
Deposit account fees	4,431	4,544
Interchange and ATM fees	4,173	3,922
Investment management	6,142	5,614
Mortgage banking income	870	957
Gain on sale of equity securities	_	4
Increase in cash surrender value of life insurance policies	947	964
Loan level derivative income	447	606
Other noninterest income	2,853	2,301
Total noninterest income	19,863	18,912
Noninterest expenses		
Salaries and employee benefits	31,100	28,324
Occupancy and equipment expenses	7,408	6,158
Data processing and facilities management	1,286	1,272
FDIC assessment	798	783
Advertising expense	1,123	1,294
Loss on sale of equity securities		3
Merger and acquisition expense	_	484
Software maintenance	972	930
Other noninterest expenses	10,764	9,525
Total noninterest expenses	53,451	48,773
Income before income taxes	34,383	29,739
Provision for income taxes	6,828	9,014
Net income		\$ 20,725
Basic earnings per share	\$1.00	\$ 0.77
Diluted earnings per share	\$1.00	\$ 0.76
Weighted average common shares (basic)		7237,029,640
Common share equivalents	67,381	81,283

Weighted average common shares (diluted) 27,553,9527,110,923 Cash dividends declared per common share \$0.38 \$0.32

The accompanying condensed notes are an integral part of these unaudited consolidated financial statements.

# **Table of Contents**

## INDEPENDENT BANK CORP.

## CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Unaudited—Dollars in thousands)

	Three Months	
	Ended	
	March 31	
	2018 2017	
Net income	\$27,555 \$20,72	25
Other comprehensive income (loss), net of tax		
Net change in fair value of securities available for sale	(5,468 ) 531	
Net change in fair value of cash flow hedges	215 89	
Net change in other comprehensive income for defined benefit postretirement plans	117 78	
Total other comprehensive income (loss)	(5,136) 698	
Total comprehensive income	\$22,419 \$21,42	23
	4 - 1 C 1 - 4 - 4	4 .

The accompanying condensed notes are an integral part of these unaudited consolidated financial statements.

# Table of Contents

## INDEPENDENT BANK CORP.

# CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

(Unaudited—Dollars in thousands, except per share data)

	Common Stock Outstanding	Commo Stock	Value of Shares Held in Rabbi Trus at Cost	Deferred Compensational Other Retirement Benefit Obligations	Paid in Capital	Retained Earnings	Accumulated Other Comprehens Loss	Total
Balance December 31, 2017	27,450,190	\$ 273	\$ (4,590 )	\$ 4,590	\$479,430	\$465,937	\$ (1,831 )	\$943,809
Opening balance reclassification (1)	_	_	_	_	_	397	(397 )	_
Cumulative effect accounting adjustment (2)					_	831	(831)	
Net income	<del></del>					27,555		27,555
Other comprehensive loss	S—					_	(5,136 )	(5,136)
Common dividend declared (\$0.38 per share)		_	_	_		(10,454 )	_	(10,454 )
Proceeds from exercise of stock options, net of cash paid			_	_	143	_	_	143
Stock based compensation	_	_	_	_	1,041	_	_	1,041
Restricted stock awards issued, net of awards surrendered	36,961	_	_	_	(1,318 )	_	_	(1,318 )
Shares issued under direc stock purchase plan	<sup>t</sup> 5,921	_	_		419	_	_	419
Deferred compensation and other retirement benefit obligations	_	_	(1 )	1		_	_	_
Balance March 31, 2018	27,512,328	\$ 273	\$ (4,591 )	\$ 4,591	\$479,715	\$484,266	\$ (8,195 )	\$956,059
Balance December 31, 2016	27,005,813	\$ 268	\$ (4,277 )	\$ 4,277	\$451,664	\$414,095	\$ (1,337 )	\$864,690
Cumulative effect accounting adjustment (3)		_	_	_	542	(365)	_	177
Net income	<b>_</b>	_	_	_	_	20,725	_	20,725
Other comprehensive income	_	_	_	_	_	_	698	698
Common dividend declared (\$0.32 per share)		_	_			(8,653 )	_	(8,653 )
Proceeds from exercise of stock options, net of cash paid			_	_	143	_	_	143
Stock based compensation	_		_	_	643	_	_	643
Compensation	27,534	1	_	_	(1,337)	_	_	(1,336 )

issued, net of awards							
surrendered							
Shares issued under direct 5,733 stock purchase plan	_		_	393			393
Deferred compensation							
and other retirement —		(53	) 53				
benefit obligations							
D-1 M1-21 2017 27 046 760	¢ 260	¢ (4.220	) # 4 220	¢ 450 040	¢ 425 002	¢ (C20	) ¢077

Balance March 31, 2017 27,046,768 \$ 269 \$ (4,330 ) \$ 4,330 \$ 452,048 \$ 425,802 \$ (639 ) \$ 877,480 Represents adjustment needed to reflect the cumulative impact on retained earnings for reclassification of the income toy effects attributable to accumulated other comprehensive income, as a result of the Toy Cuts and John

- (1) Act (the "Tax Act"). Pursuant to the Company's adoption of Accounting Standards Update 2018-02, the Company has elected to reclassify amounts stranded in other comprehensive income to retained earnings.

  Represents adjustment needed to reflect the cumulative impact on retained earnings for the classification and measurement of investments in equity securities. Pursuant to the Company's adoption of Accounting Standards
- (2) Update 2016-01, the Company's investments in equity securities will no longer be classified as available for sale, therefore the Company was required to reclassify the net unrealized gain recognized on the change in fair value of these equity securities from other comprehensive income to retained earnings.
  - Represents adjustment needed to reflect the cumulative impact on retained earnings for previously recognized stock based compensation, which included an adjustment for estimated forfeitures. Pursuant to the Company's
- (3) adoption of Accounting Standards Update 2016-09, the Company has elected to recognize stock based compensation without inclusion of a forfeiture estimate, and as such has recognized this adjustment to present retained earnings consistent with this election.

The accompanying condensed notes are an integral part of these unaudited consolidated financial statements.

8

Restricted stock awards

# Table of Contents

## INDEPENDENT BANK CORP.

## CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited—Dollars in thousands)

	Three Mo Ended March 31 2018	
Cash flow from operating activities  Net income  Adjustments to reconcile net income to net cash provided by operating activities	\$27,555	\$20,725
Depreciation and amortization Provision for loan losses Deferred income tax expense	4,181 500 359	3,557 600 709
Net unrealized loss on equity securities	485	_
Net gain on sale of securities		(1)
Net (gain) loss on bank premises and equipment	(7)	4
Net (gain) loss on other real estate owned and foreclosed assets	1	(29)
Realized gain on sale leaseback transaction		(258)
Stock based compensation	1,041	643
Increase in cash surrender value of life insurance policies	(947)	(964)
Change in fair value on loans held for sale	26	147
Net change in:		
Trading assets	(277)	(485)
Loans held for sale	805	2,594
Other assets	2,594	18,384
Other liabilities	(2,175)	(8,192)
Total adjustments	6,328	16,709
Net cash provided by operating activities	33,883	37,434
Cash flows used in investing activities		
Purchases of equity securities	(78)	<u> </u>
Proceeds from sales of securities available for sale		16
Proceeds from maturities and principal repayments of securities available for sale	11,040	12,107
Purchases of securities available for sale	(37,201)	(49,617)
Proceeds from maturities and principal repayments of securities held to maturity	22,888	19,101
Purchases of securities held to maturity	(53,995)	(34,090)
Net purchases of Federal Home Loan Bank stock	(1,430)	) —
Investments in low income housing projects	(1,213)	(3,437)
Purchases of life insurance policies	(93)	(93)
Net increase in loans	(6,856)	(64,997)
Purchases of bank premises and equipment	(2,803)	(5,457)
Proceeds from the sale of bank premises and equipment	52	27
Proceeds from the sale of other real estate owned and foreclosed assets	253	1,255
Net cash used in investing activities	(69,436)	(125,185)
Cash flows provided by financing activities		
Net increase (decrease) in time deposits	10,486	(33,219)
Net increase in other deposits	11,804	91,721
Net decrease in customer repurchase agreements	(24,765)	(31,141)

# Table of Contents

Net proceeds from exercise of stock options	143	143	
Restricted stock awards issued, net of awards surrendered	(1,318)	(1,336	)
Proceeds from shares issued under direct stock purchase plan	419	393	
Common dividends paid	(8,784)	(7,832	)
Net cash provided by (used in) financing activities	(12,015)	18,729	
Net decrease in cash and cash equivalents	(47,568)	(69,022	)
Cash and cash equivalents at beginning of year	213,116	289,095	
Cash and cash equivalents at end of period	\$165,548	\$220,073	3
Supplemental schedule of noncash investing and financing activities			
Transfer of loans to other real estate owned & foreclosed assets	<b>\$</b> —	\$457	
Net increase in capital commitments relating to low income housing project investments	\$9	\$60	
The accompanying condensed notes are an integral part of these unaudited consolidated fi	nancial state	ements.	

#### **Table of Contents**

#### CONDENSED NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

### NOTE 1 - BASIS OF PRESENTATION

Independent Bank Corp. (the "Company") is a state chartered, federally registered bank holding company, incorporated in 1985. The Company is the sole stockholder of Rockland Trust Company ("Rockland Trust" or the "Bank"), a Massachusetts trust company chartered in 1907.

All material intercompany balances and transactions have been eliminated in consolidation. Certain previously reported amounts have been reclassified to conform to the current year's presentation.

The accompanying unaudited consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP") for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and notes required by GAAP for complete financial statements. In the opinion of management, all adjustments considered necessary for a fair presentation of the financial statements, primarily consisting of normal recurring adjustments, have been included. Results for the quarter ended March 31, 2018 are not necessarily indicative of the results that may be expected for the year ending December 31, 2018 or any other interim period. For further information, refer to the consolidated financial statements and notes thereto included in the Company's

Annual Report on Form 10-K for the year ended December 31, 2017, filed with the Securities and Exchange Commission.

### NOTE 2 - RECENT ACCOUNTING STANDARDS UPDATES

Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") Topic 326 "Financial Instruments - Credit Losses" Update No. 2016-13. Update No. 2016-13 was issued in June 2016 to provide financial statement users with more decision-useful information about the expected credit losses on financial instruments and other commitments to extend credit held by a reporting entity at each reporting date. To achieve this objective, the amendments in this update replace the incurred loss impairment methodology in current GAAP with a methodology that reflects expected credit losses and requires consideration of a broader range of reasonable and supportable information to inform credit loss estimates. The amendments affect entities holding financial assets and net investment in leases that are not accounted for at fair value through net income. The amendments affect loans, debt securities, trade receivables, net investments in leases, off-balance sheet credit exposures, reinsurance receivables, and any other financial assets not excluded from the scope that have the contractual right to receive cash. For public companies, the amendments in this update are effective for fiscal years beginning after December 15, 2019, including interim periods within those fiscal years. Early adoption is permitted as of fiscal years beginning after December 15, 2018, including interim periods within those fiscal years. The Company is currently assessing the impact of the adoption of this standard on the Company's consolidated financial position.

FASB ASC Topic 842 "Leases" Update No. 2016-02. Update No. 2016-02 was issued in February 2016 and affects any entity that enters into a lease (as that term is defined in this update), with some specified scope exemptions. The core principle of this update is that a lessee should recognize in the statement of financial position a liability to make lease payments and a right-of-use asset representing its right to use the underlying asset for the lease term. For leases with a term of 12 months or less, a lessee is permitted to make an accounting policy election by class of underlying asset not to recognize lease assets and lease liabilities. The recognition, measurement, and presentation of expenses and cash flows arising from a lease have not significantly changed from previous GAAP. In addition, the accounting applied by a lessor is largely unchanged from that applied under previous GAAP. For public companies, the amendments in this update are effective for fiscal years beginning after December 15, 2018, including interim periods within those fiscal years. The Company is currently in the process of reviewing its current lease agreements to assess the impact of the adoption of this standard.

FASB ASC Topic 825-10 "Financial Instruments - Overall Recognition and Measurement of Financial Assets and Financial Liabilities" Update No. 2016-01. Update No. 2016-01 was issued in January 2016 to amend the guidance in U.S. GAAP on the classification and measurement of financial instruments. Although the update retains many current

requirements, it significantly revises an entity's accounting related to (1) the classification and measurement of investments in equity securities and (2) the presentation of certain fair value changes for financial liabilities measured at fair value. The update also amends certain disclosure requirements associated with the fair value of financial instruments and various other aspects of recognition, measurement, presentation and disclosure of financial instruments. For public companies, the amendments in this update are effective for fiscal years beginning after December 15, 2017, including interim periods within those fiscal years. Upon adoption of this standard on January 1, 2018, there was no material impact on the Company's consolidated financial position.

### **Table of Contents**

#### **NOTE 3 - SECURITIES**

**Trading Securities** 

The Company had trading securities of \$1.6 million and \$1.3 million as of March 31, 2018 and December 31, 2017, respectively. These securities are held in a rabbi trust and will be used for future payments associated with the Company's nonqualified 401(k) Restoration Plan and Nonqualified Deferred Compensation Plan. Equity Securities

The Company had equity securities of \$20.1 million as of March 31, 2018. These securities consist primarily of mutual funds held in a rabbi trust and will be used for future payments associated with the Company's supplemental executive retirement plans. These securities were previously classified as available for sale and were reclassified as equity securities due to a change in accounting guidance effective January 1, 2018. The equity securities were \$20.6 million as of December 31, 2017 and are reflected accordingly as available for sale in the table below.

Available for Sale and Held to Maturity Securities

The following table presents a summary of the amortized cost, gross unrealized gains and losses and fair value of securities available for sale and securities held to maturity for the periods indicated:

securities available for sale and	March 31.		aturity 101	uı	e perious i	December	31, 2017			
	Amortized Cost	Gross	Gross dUnrealize Losses	d	Fair Value	Amortized Cost	Gross	Gross dUnrealized Losses	d	Fair Value
	(Dollars in	n thousand	s)							
Available for sale securities U.S. government agency securities	\$35,478	\$ —	\$(535	)	\$34,943	\$35,475	\$ 86	\$(131	)	\$35,430
Agency mortgage-backed securities	226,111	1,266	(4,166	)	223,211	214,934	1,897	(1,067	)	215,764
Agency collateralized mortgage obligations	139,433	73	(4,314	)	135,192	124,098	78	(2,164	)	122,012
State, county, and municipal securities	2,232	22	_		2,254	2,237	37	_		2,274
Single issuer trust preferred securities issued by banks	2,002	3	_		2,005	2,012	4	_		2,016
Pooled trust preferred securities issued by banks and insurers	2,173	_	(518	)	1,655	2,179	_	(539	)	1,640
Small business administration pooled securities	47,434	_	(944	)	46,490	47,852	44	(118	)	47,778
Equity securities	_	_	_		_	19,432	1,594	(442	)	20,584
Total available for sale securities	\$454,863	\$ 1,364	\$(10,477	)	\$445,750	\$448,219	\$ 3,740	\$(4,461	)	\$447,498
Held to maturity securities U.S. Treasury securities	\$1,005	\$ 16	\$—		\$1,021	\$1,006	\$ 29	<b>\$</b> —		\$1,035
Agency mortgage-backed securities	192,961	474	(3,026	)	190,409	204,768	1,791	(736	)	205,823
Agency collateralized mortgage obligations	306,395	126	(8,703	)	297,818	262,998	397	(4,987	)	258,408
Single issuer trust preferred securities issued by banks	1,500	21	_		1,521	1,500	29	_		1,529
Small business administration pooled securities	27,000	95	(309	)	26,786	27,416	183	(200	)	27,399
	\$528,861	\$ 732	\$(12,038	)	\$517,555	\$497,688	\$ 2,429	\$(5,923	)	\$494,194

Total held to maturity securities

Total \$983,724 \$ 2,096 \$(22,515 ) \$963,305 \$945,907 \$ 6,169 \$(10,384 ) \$941,692

When securities are sold, the adjusted cost of the specific security sold is used to compute the gain or loss on the sale.

The actual maturities of certain securities may differ from the contractual maturities because borrowers may have the right to call or prepay obligations with or without call or prepayment penalties. A schedule of the contractual maturities of securities available for sale and securities held to maturity as of March 31, 2018 is presented below:

# Table of Contents

	Due in year or Amorti	less	year to fi	year to five years		five to ten dFair	Due after Amortized	•	Total AmortizedFair		
	Cost	Value s in thou		Value	Cost	Value	Cost	Value	Cost	Value	
Available for sale securities	(Donai	s III tilou	isanus)								
U.S. government agency securities Agency	\$2,997	\$2,995	\$20,016	\$19,860	\$12,465	\$12,088	\$—	\$—	\$35,478	\$34,943	
mortgage-backed securities	84	85	43,016	42,235	97,629	96,201	85,382	84,690	226,111	223,211	
Agency collateralized mortgage obligations	8	8	_	_	_	_	139,425	135,184	139,433	135,192	
State, county, and municipal securities. Single issuer trust	s—	_	1,026	1,028	1,206	1,226	_	_	2,232	2,254	
preferred securities issued by banks	_	_	_	_	_	_	2,002	2,005	2,002	2,005	
Pooled trust preferred securities issued by banks and insurers		_	_	_	_	_	2,173	1,655	2,173	1,655	
Small business administration pooled securities	_		_	_	_	_	47,434	46,490	47,434	46,490	
Total available for sale securities Held to maturity	\$3,089	\$3,088	\$64,058	\$63,123	\$111,300	\$109,515	\$276,416	\$270,024	\$454,863	\$445,750	
securities U.S. Treasury securities Agency	\$—	\$—	\$1,005	\$1,021	<b>\$</b> —	<b>\$</b> —	<b>\$</b> —	\$—	\$1,005	\$1,021	
mortgage-backed securities		_	9,052	8,932	14,057	14,146	169,852	167,331	192,961	190,409	
Agency collateralized mortgage obligations	_	_	_	_	1,426	1,423	304,969	296,395	306,395	297,818	
Single issuer trust preferred securities issued by banks	_	_	_	_	_	_	1,500	1,521	1,500	1,521	
Small business administration pooled securities	_	_	_	_	_	_	27,000	26,786	27,000	26,786	
Total held to maturity securities	\$—	\$—	\$10,057	\$9,953	\$15,483	\$15,569	\$503,321	\$492,033	\$528,861	\$517,555	

Inclusive in the table above is \$7.4 million of callable securities at March 31, 2018.

The carrying value of securities pledged to secure public funds, trust deposits, repurchase agreements and for other purposes, as required or permitted by law, was \$552.7 million and \$547.2 million at March 31, 2018 and December 31, 2017, respectively.

At March 31, 2018 and December 31, 2017, the Company had no investments in obligations of individual states, counties, or municipalities which exceeded 10% of stockholders' equity.

Other-Than-Temporary Impairment ("OTTI")

The Company continually reviews investment securities for the existence of OTTI, taking into consideration current market conditions, the extent and nature of changes in fair value, issuer rating changes and trends, the credit worthiness of the obligor of the security, volatility of earnings, current analysts' evaluations, the Company's intent to sell the security, whether it is more likely than not that the Company will be required to sell the debt security before its anticipated recovery, as well as other qualitative factors. The term "other-than-temporary" is not intended to indicate that the decline is permanent, but indicates that the prospects for a near-term recovery of value is not necessarily favorable, or that there is a lack of evidence to support a realizable value equal to or greater than the carrying value of the investment.

The following tables show the gross unrealized losses and fair value of the Company's investments in an unrealized loss position, which the Company has not deemed to be OTTI, aggregated by investment category and length of time that individual securities have been in a continuous unrealized loss position:

M 1 21 2010

#### **Table of Contents**

Total temporarily impaired securities

	Mar	ch 31, 201	8							
		Less than	12 months	;	12 months	s or longe	r	Total		
	# of	Fair holdings	Unrealize	d	Fair	Unrealize	ed	Fair	Unrealize	ed
	# 01	Value	Losses		Value	Losses		Value	Losses	
	(Do	llars in tho	usands)							
U.S. government agency securities	6	\$34,943	\$(535	)	\$	\$ <i>—</i>		\$34,943	\$(535	)
Agency mortgage-backed securities	140	338,326	(6,624	)	14,205	(568	)	352,531	(7,192	)
Agency collateralized mortgage obligations	51	244,572	(5,384	)	150,834	(7,633	)	395,406	(13,017	)
Pooled trust preferred securities issued by	1				1 (55	<i>(5</i> 10	`	1 (55	<i>(5</i> 10	`
banks and insurers	1				1,655	(518	)	1,655	(518	)
Small business administration pooled	_	EC 020	(1.074	`	0.500	(170	`	(( 400	(1.052	`
securities	6	56,839	(1,074	)	9,569	(179	)	66,408	(1,253	)
Total temporarily impaired securities	204	\$674,680	\$(13,617	)	\$176,263	\$ (8,898	)	\$850,943	\$(22,515	)
	Dec	ember 31,	2017							
		Less than	2017 12 months		12 months	s or longe	r	Total		
		Less than				s or longe Unrealize			Unrealize	ed
		Less than	12 months			_			Unrealize Losses	ed
	# of		12 months Unrealize Losses		Fair	Unrealiz		Fair		ed
U.S.government agency securities	# of	Less than Fair holdings Value	12 months Unrealize Losses usands)	ed	Fair	Unrealiz		Fair		ed )
U.S.government agency securities Agency mortgage-backed securities	# of (Do	Less than Fair holdings Value  llars in tho	12 months Unrealize Losses usands) \$ (131	ed )	Fair Value	Unrealize Losses		Fair Value	Losses	ed ) )
• •	# of (Do: 4	Less than Fair holdings Value llars in thou \$24,343	12 months Unrealize Losses usands) \$ (131 (1,493	ed ) )	Fair Value \$—	Unrealize Losses \$—	ed )	Fair Value \$24,343	Losses \$(131	)
Agency mortgage-backed securities	# of (Do: 4 84 42	Less than Fair holdings Value llars in thot \$24,343 235,411	12 months Unrealize Losses usands) \$ (131 (1,493	ed ) )	Fair Value \$— 14,886 159,506	Unrealize Losses \$— (310 (5,572	ed ) )	Fair Value \$24,343 250,297 337,648	\$(131) (1,803) (7,151)	)
Agency mortgage-backed securities Agency collateralized mortgage obligations	# of (Do: 4 84	Less than Fair holdings Value llars in thot \$24,343 235,411	12 months Unrealize Losses usands) \$ (131 (1,493	ed ) )	Fair Value \$— 14,886	Unrealize Losses \$— (310	ed ) )	Fair Value \$24,343 250,297	Losses \$(131 (1,803	)
Agency mortgage-backed securities Agency collateralized mortgage obligations Pooled trust preferred securities issued by	# of (Do) 4 84 42 1	Less than Fair holdings Value  llars in thor \$24,343 235,411 178,142	12 months Unrealize Losses usands) \$ (131 (1,493 (1,579	ed ) ) )	Fair Value \$— 14,886 159,506 1,640	Unrealize Losses \$ — (310 (5,572 (539	) )	Fair Value \$24,343 250,297 337,648 1,640	\$ (131 (1,803 (7,151 (539	)
Agency mortgage-backed securities Agency collateralized mortgage obligations Pooled trust preferred securities issued by banks and insurers	# of (Do: 4 84 42	Less than Fair holdings Value llars in thot \$24,343 235,411	12 months Unrealize Losses usands) \$ (131 (1,493 (1,579	ed ) ) )	Fair Value \$— 14,886 159,506	Unrealize Losses \$— (310 (5,572	) )	Fair Value \$24,343 250,297 337,648	\$(131) (1,803) (7,151)	)
Agency mortgage-backed securities Agency collateralized mortgage obligations Pooled trust preferred securities issued by banks and insurers Small business administration pooled	# of (Do) 4 84 42 1	Less than Fair holdings Value  llars in thor \$24,343 235,411 178,142	12 months Unrealize Losses usands) \$ (131 (1,493 (1,579 — (223	ed ) ) ) )	Fair Value \$— 14,886 159,506 1,640	Unrealize Losses \$ — (310 (5,572 (539	) ) )	Fair Value \$24,343 250,297 337,648 1,640	\$ (131 (1,803 (7,151 (539	)

The Company does not intend to sell these investments and has determined, based upon available evidence, that it is more likely than not that the Company will not be required to sell each security before the recovery of its amortized cost basis. As a result, the Company does not consider these investments to be OTTI and accordingly, there was no OTTI recorded and no cumulative credit related component of OTTI for the three months ended March 31, 2018 and 2017.

163 \$475,739 \$ (3,465 ) \$193,298 \$ (6,919 ) \$669,037 \$ (10,384 )

The Company made this determination by reviewing various qualitative and quantitative factors regarding each investment category, such as current market conditions, extent and nature of changes in fair value, issuer rating changes and trends, volatility of earnings, and current analysts' evaluations.

As a result of the Company's review of these qualitative and quantitative factors, the causes of the impairments listed in the table above by category are as follows at March 31, 2018:

U.S. Government Agency Securities, Agency Mortgage-Backed Securities, Agency Collateralized Mortgage Obligations and Small Business Administration Pooled Securities: These portfolios have contractual terms that generally do not permit the issuer to settle the securities at a price less than the current par value of the investment. The decline in market value of these securities is attributable to changes in interest rates and not credit quality. Additionally, these securities are implicitly guaranteed by the U.S. Government or one of its agencies. Pooled Trust Preferred Securities: This portfolio consists of one below investment grade security which is performing. The unrealized loss on this security is attributable to the illiquid nature of the trust preferred market in the current economic and regulatory environment. Management evaluates collateral credit and instrument structure, including current and expected deferral and default rates and timing. In addition, discount rates are determined by evaluating comparable spreads observed currently in the market for similar instruments.

## **Table of Contents**

## NOTE 4 - LOANS, ALLOWANCE FOR LOAN LOSSES, AND CREDIT QUALITY

The following tables bifurcate the amount of loans and the allowance allocated to each loan category based on the type of impairment analysis as of the periods indicated:

1	March 31,	, 2018						
	(Dollars in	n thousands)						
	Commerc	i <b>.Como</b> nercial	Commercia	Small	Residential		Other	Total
	Industrial	Real Estate	Construction	nBusiness	Real Estate	Home Equity	Consume	r
Financing								
receivables ending								
balance:								
Collectively								
evaluated for	\$870,110	\$3,079,910	\$ 400,934	\$132,813	\$742,744	\$1,044,316	\$ 8,896	\$6,279,723
impairment								
Individually								
evaluated for	\$33,104	\$16,470	\$ <i>-</i>	\$853	\$13,278	\$6,926	\$ 292	\$70,923
impairment								
Purchased credit	\$—	\$5,891	\$ <i>—</i>	\$—	\$5,309	\$210	\$ <i>—</i>	\$11,410
impaired loans	•			·	•			
Total loans by group			\$ 400,934	\$133,666	\$761,331	\$1,051,452	\$ 9,188	\$6,362,056(1)
	December							
	•	n thousands)						
		i <b>Clamd</b> nercial			Residential		Other	Total
	Industrial	Real Estate	Construction	nBusiness	Real Estate	Home Equity	Consume	r
Financing								
receivables ending								
balance:								
Collectively								
evaluated for	\$853,885	\$3,093,945	\$ 401,797	\$131,667	\$733,809	\$1,045,053	\$ 9,573	\$6,269,729
impairment								
Individually								
evaluated for	\$34,643	\$16,638	\$ <i>—</i>	\$703	\$13,684	\$6,826	\$ 307	\$72,801
impairment								
Purchased credit	\$	\$5,978	<b>\$</b> —	\$—	\$6,836	\$209	\$ <i>—</i>	\$13,023
impaired loans								
'l'akal laassa kuu	¢000 <b>50</b> 0	\$3,116,561	¢ 401 707	¢ 122 270	\$754,329	\$1,052,088	\$ 9,880	\$6,355,553(1)

The amount of net deferred costs on originated loans included in the ending balance was \$6.4 million and \$6.1 million at March 31, 2018 and December 31, 2017, respectively. Net unamortized discounts on acquired loans not deemed to be purchased credit impaired ("PCI") included in the ending balance was \$9.1 million and \$9.4 million at March 31, 2018 and December 31, 2017, respectively.

#### **Table of Contents**

The following tables summarize changes in allowance for loan losses by loan category for the periods indicated	The following tables summar	rize changes in allowan	ce for loan losses by	loan category for the	periods indicated:
--	-----------------------------	-------------------------	-----------------------	-----------------------	--------------------

The following tables summari	ze changes	in allowanc	e for foan fo	sses by io	oan categor	y for the peri	ous maica	itea:
	Three Mo	onths Ended	March 31, 2	018				
	(Dollars i	n thousands)	)					
	Commerc	i <b>clome</b> hercia	lCommercia	alSmall	Residentia	al	Other	Total
	Industrial	Real Estate	Construction	Business	Real Estat	eHome Equi	t <b>©</b> onsume	r
Allowance for loan losses						_		
Beginning balance	\$13,256	\$ 31,453	\$ 5,698	\$1,577	\$ 2,822	\$ 5,390	\$ 447	\$60,643
Charge-offs	(133)		_	(24)	(39)	(79)	(318)	(593)
Recoveries	12	20		9	2	34	235	312
Provision (benefit)	398	(14)	(19)	31	52	14	38	500
Ending balance	\$13,533	\$ 31,459	\$ 5,679	\$1,593	\$ 2,837	\$ 5,359	\$ 402	\$60,862
Ending balance: collectively evaluated for impairment	\$13,524	\$ 31,422	\$ 5,679	\$1,590	\$ 1,893	\$ 5,111	\$ 386	\$59,605
Ending balance: individually evaluated for impairment	\$9	\$ 37	\$ —	\$3	\$ 944	\$ 248	\$ 16	\$1,257
	Three Mo	onths Ended	March 31, 2	017				
	(Dollars i	n thousands)	)					
	Commerc	i <b>clome</b> hercia	lCommercia	alSmall	Residentia	al	Other	Total
	Industrial	Real Estate	Construction	Business	Real Estat	eHome Equi	t <b>©</b> onsume	r
Allowance for loan losses								
Beginning balance	\$16,921	\$ 30,369	\$ 4,522	\$1,502	\$ 2,621	\$ 5,238	\$ 393	\$61,566
Charge-offs		_	_	(70)	(23)	(14)	(401)	(508)
Recoveries	187	31		66	12	76	288	660
Provision (benefit)	(590)	343	501	35	106	45	160	600
Ending balance	\$16,518	\$ 30,743	\$ 5,023	\$1,533	\$ 2,716	\$ 5,345	\$ 440	\$62,318
Ending balance: collectively evaluated for impairment	\$12,960	\$ 30,570	\$ 5,023	\$1,531	\$ 1,650	\$ 5,110	\$ 419	\$57,263
Ending balance: individually evaluated for impairment	\$3,558	\$ 173	\$ —	\$2	\$ 1,066	\$ 235	\$ 21	\$5,055

For the purpose of estimating the allowance for loan losses, management segregates the loan portfolio into the portfolio segments detailed in the above tables. Each of these loan categories possesses unique risk characteristics that are considered when determining the appropriate level of allowance for each segment. Some of the risk characteristics unique to each loan category include:

#### Commercial Portfolio

Commercial and Industrial: Loans in this category consist of revolving and term loan obligations extended to business and corporate enterprises for the purpose of financing working capital and/or capital investment. Collateral generally consists of pledges of business assets including, but not limited to: accounts receivable, inventory, plant and equipment, or real estate, if applicable. Repayment sources consist of primarily, operating cash flow, and secondarily, liquidation of assets.

Commercial Real Estate: Loans in this category consist of mortgage loans to finance investment in real property such as multi-family residential, commercial/retail, office, industrial, hotels, educational and healthcare facilities and other specific use properties. Loans are typically written with amortizing payment structures. Collateral values are determined based upon third party appraisals and evaluations. Loan to value ratios at origination are governed by established policy and regulatory guidelines. Repayment sources consist of, primarily, cash flow from operating leases and rents and, secondarily, liquidation of assets.

Commercial Construction: Loans in this category consist of short-term construction loans, revolving and nonrevolving credit lines and construction/permanent loans to finance the acquisition, development and construction or rehabilitation of real property. Project types include residential 1-4 family, condominium and multi-family homes, commercial/retail, office, industrial, hotels, educational and healthcare facilities and other specific use properties.

Loans may be written with nonamortizing or hybrid payment structures depending upon the type of project. Collateral values are determined based upon third party appraisals and evaluations. Loan to value ratios at origination are governed by established policy and regulatory guidelines. Repayment sources vary depending upon the type of project and may consist of sale or lease of units, operating cash flows or liquidation of other assets.

#### **Table of Contents**

Small Business: Loans in this category consist of revolving, term loan and mortgage obligations extended to sole proprietors and small businesses for purposes of financing working capital and/or capital investment. Collateral generally consists of pledges of business assets including, but not limited to, accounts receivable, inventory, plant and equipment, or real estate if applicable. Repayment sources consist primarily of operating cash flows and, secondarily, liquidation of assets.

For the commercial portfolio it is the Company's policy to obtain personal guarantees for payment from individuals holding material ownership interests of the borrowing entities.

#### Consumer Portfolio

Residential Real Estate: Residential mortgage loans held in the Company's portfolio are made to borrowers who demonstrate the ability to make scheduled payments with full consideration to underwriting factors such as current and expected income, employment status, current assets, other financial resources, credit history and the value of the collateral. Collateral consists of mortgage liens on 1-4 family residential properties. Residential mortgage loans also include loans to construct owner-occupied 1-4 family residential properties.

Home Equity: Home equity loans and credit lines are made to qualified individuals and are primarily secured by senior or junior mortgage liens on owner-occupied 1-4 family homes, condominiums or vacation homes. Each home equity loan has a fixed rate and is billed in equal payments comprised of principal and interest. Each home equity line of credit has a variable rate and is billed in interest-only payments during the draw period. At the end of the draw period, the home equity line of credit is billed as a percentage of the then outstanding principal balance plus all accrued interest over a predetermined repayment period, as set forth in the note. Additionally, the Company has the option of renewing each line of credit for additional draw periods. Borrower qualifications include favorable credit history combined with supportive income requirements and combined loan to value ratios within established policy guidelines.

Other Consumer: Other consumer loan products include personal lines of credit and amortizing loans made to qualified individuals for various purposes such as education, debt consolidation, personal expenses or overdraft protection. Borrower qualifications include favorable credit history combined with supportive income and collateral requirements within established policy guidelines. These loans may be secured or unsecured.

### Credit Quality

The Company continually monitors the asset quality of the loan portfolio using all available information. Based on this information, loans demonstrating certain payment issues or other weaknesses may be categorized as adversely risk-rated, delinquent, impaired, nonperforming and/or put on nonaccrual status. Additionally, in the course of resolving such loans, the Company may choose to restructure the contractual terms of certain loans to match the borrower's ability to repay the loan based on their current financial condition. If a restructured loan meets certain criteria, it may be categorized as a troubled debt restructuring ("TDR").

The Company reviews numerous credit quality indicators when assessing the risk in its loan portfolio. For the commercial portfolio, the Company utilizes a 10-point credit risk-rating system, which assigns a risk-grade to each loan obligation based on a number of quantitative and qualitative factors associated with a commercial or small business loan transaction. Factors considered include industry and market conditions, position within the industry, earnings trends, operating cash flow, asset/liability values, debt capacity, guarantor strength, management and controls, financial reporting, collateral, and other considerations. The risk-ratings categories are defined as follows:

1- 6 Rating — Pass: Risk-rating grades "1" through "6" comprise those loans ranging from 'Substantially Risk Free' which indicates borrowers are of unquestioned credit standing and the pinnacle of credit quality, well established companies with a very strong financial condition, and loans fully secured by cash collateral, through 'Acceptable Risk', which indicates borrowers may exhibit declining earnings, strained cash flow, increasing or above average leverage and/or weakening market fundamentals that indicate below average asset quality, margins and market share. Collateral coverage is protective.

7 Rating — Potential Weakness: Borrowers exhibit potential credit weaknesses or downward trends deserving management's close attention. If not checked or corrected, these trends will weaken the Company's asset and position. While potentially weak, currently these borrowers are marginally acceptable; no loss of principal or interest is envisioned.

8 Rating — Definite Weakness Loss Unlikely: Borrowers exhibit well defined weaknesses that jeopardize the orderly liquidation of debt. Loan may be inadequately protected by the current net worth and paying capacity of the obligor or by the collateral pledged, if any. Normal repayment from the borrower is in jeopardy, although no loss of principal is envisioned. However, there is a distinct possibility that a partial loss of interest and/or principal will occur if the deficiencies are not corrected. Collateral coverage may be inadequate to cover the principal obligation.

### **Table of Contents**

- 9 Rating Partial Loss Probable: Borrowers exhibit well defined weaknesses that jeopardize the orderly liquidation of debt with the added provision that the weaknesses make collection of the debt in full, on the basis of currently existing facts, conditions, and values, highly questionable and improbable. Serious problems exist to the point where partial loss of principal is likely.
- 10 Rating Definite Loss: Borrowers deemed incapable of repayment. Loans to such borrowers are considered uncollectible and of such little value that continuation as active assets of the Company is not warranted.

The credit quality of the commercial loan portfolio is actively monitored and any changes in credit quality are reflected in risk-rating changes. Risk-ratings are assigned or reviewed for all new loans, when advancing significant additions to existing relationships (over \$50,000), at least quarterly for all actively managed loans, and any time a significant event occurs, including at renewal of the loan.

The Company utilizes a comprehensive strategy for monitoring commercial credit quality. Actively managed commercial borrowers are required to provide updated financial information at least annually which is carefully evaluated for any changes in credit quality. Larger loan relationships are subject to a full annual credit review by an experienced credit analysis group, while continuous portfolio monitoring techniques are employed to evaluate changes in credit quality for smaller loan relationships. Additionally, the Company retains an independent loan review firm to evaluate the credit quality of the commercial loan portfolio. The independent loan review process achieves significant penetration into the commercial loan portfolio and reports the results of these reviews to the Audit Committee of the Board of Directors on a quarterly basis.

The following tables detail the amount of outstanding principal balances relative to each of the risk-rating categories for the Company's commercial portfolio:

Tor the company of commercial	F	March 31,	2018			
Category	Risk Rating	Commerciand Industrial	ial Commercial	Commercial Construction	Small Business	Total
		(Dollars in	n thousands)			
Pass	1 - 6		\$2,992,497	\$ 399,568	\$ 131,237	\$4,352,703
Potential weakness	7	15,910	70,879	947	1,404	89,140
Definite weakness-loss unlikely	8	51,782	38,431	419	1,022	91,654
Partial loss probable	9	6,121	464	_	3	6,588
Definite loss	10		_	_	_	
Total		\$903,214	\$3,102,271	\$ 400,934	\$ 133,666	\$4,540,085
		December	31, 2017			
Category	Risk Rating	Industrial	Commercial Real Estate thousands)	Commercial Construction	Small Business	Total
Category Pass		Industrial (Dollars in	Real Estate	Commercial Construction \$ 400,964	Small Business \$ 130,265	Total \$4,345,232
	Rating	Industrial (Dollars in	thousands)	Construction		
Pass	Rating  1 - 6 7	Industrial (Dollars in \$806,331	thousands) \$3,007,672	Construction	\$ 130,265	\$4,345,232
Pass Potential weakness	Rating  1 - 6 7	Industrial (Dollars in \$806,331 16,563	thousands) \$3,007,672 69,788	\$ 400,964 —	\$ 130,265 1,471	\$4,345,232 87,822
Pass Potential weakness Definite weakness-loss unlikely	Rating  1 - 6 7 8	Industrial (Dollars in \$806,331 16,563 59,415	thousands) \$3,007,672 69,788 38,637	\$ 400,964 —	\$ 130,265 1,471 631	\$4,345,232 87,822 99,516
Pass Potential weakness Definite weakness-loss unlikely Partial loss probable	Rating 1 - 6 7 8 9	Industrial (Dollars in \$806,331 16,563 59,415 6,219	thousands) \$3,007,672 69,788 38,637	\$ 400,964 —	\$ 130,265 1,471 631	\$4,345,232 87,822 99,516
Pass Potential weakness Definite weakness-loss unlikely Partial loss probable Definite loss	Rating 1 - 6 7 8 9	Industrial (Dollars in \$806,331 16,563 59,415 6,219	thousands) \$3,007,672 69,788 38,637 464	\$ 400,964 — 833 —	\$ 130,265 1,471 631 3	\$4,345,232 87,822 99,516 6,686

#### **Table of Contents**

For the Company's consumer portfolio, the quality of the loan is best indicated by the repayment performance of an individual borrower. However, the Company does supplement performance data with current Fair Isaac Corporation ("FICO") scores and Loan to Value ("LTV") estimates. Current FICO data is purchased and appended to all consumer loans on a regular basis. In addition, automated valuation services and broker opinions of value are used to supplement original value data for the residential and home equity portfolios, periodically. The following table shows the weighted average FICO scores and the weighted average combined LTV ratios as of the periods indicated below:

	March	ı 31,	Decemb	er 31,
	2018		2017	
Residential portfolio				
FICO score (re-scored)(1)	747		745	
LTV (re-valued)(2)	58.2	%	59.2	%
Home equity portfolio				
FICO score (re-scored)(1)	768		766	
LTV (re-valued)(2)(3)	48.7	%	50.1	%

The average FICO scores at March 31, 2018 are based upon rescores available from February 2018 and origination score data for loans booked in March 2018. The average FICO scores at December 31, 2017 are based upon rescores available from August 2017 and origination score data for loans booked between September and December 2017.

The combined LTV ratios for March 31, 2018 are based upon updated automated valuations as of February 2018, when available or the most current valuation data available. The combined LTV ratios for December 31, 2017 are

- (2) based upon updated automated valuations as of August 2017, when available, or the most current valuation data available. The updated automated valuations provides new information on loans that may be available since the previous valuation was obtained. If no new information is available, the valuation will default to the previously obtained data or most recent appraisal.
- (3) For home equity loans and lines in a subordinate lien, the LTV data represents a combined LTV, taking into account the senior lien data for loans and lines.

#### **Asset Quality**

The Company's philosophy toward managing its loan portfolios is predicated upon careful monitoring, which stresses early detection and response to delinquent and default situations. Delinquent loans are managed by a team of collection specialists and the Company seeks to make arrangements to resolve any delinquent or default situation over the shortest possible time frame. As a general rule, loans more than 90 days past due with respect to principal or interest are classified as nonaccrual loans. The Company also may use discretion regarding other loans over 90 days delinquent if the loan is well secured and/or in process of collection.

The following table shows information regarding nonaccrual loans at the dates indicated:

March 31December 31, 2018 2017 (Dollars in thousands)

Commercial and industrial \$30,751 \$ 32,055 Commercial real estate 2,997 3,123

 Small business
 412
 230

 Residential real estate
 7,646
 8,129

 Home equity
 5,858
 6,022

 Other consumer
 40
 71

Total nonaccrual loans (1) \$47,704 \$ 49,630

(1)Included in these amounts were \$5.6 million and \$6.1 million of nonaccruing TDRs at March 31, 2018 and December 31, 2017, respectively.

## **Table of Contents**

The following table shows information regarding foreclosed residential real estate property at the dates indicated:

March 3December 31, 2018 2017 (Dollars in thousands)

Foreclosed residential real estate property held by the creditor \$358 \$ 612

Recorded investment in mortgage loans collateralized by residential real estate property that are in the process of foreclosure \$2,094 \$ 2,971

The following tables show the age analysis of past due financing receivables as of the dates indicated:

	Ma	rch 31, 20	18									
	30-	59 days	davs bu-xy davs		90 days or Total Past more Due				Total	In	ecorded vestment	
		_		_		_		ım <b>Bei</b> ncipa Ld <b>an</b> kance	( lirrent	Financing Receivable	es an	ODays  Id  Ceruing
	(Do	ollars in the	ousa	nds)							110	ceruing
Loan Portfolio Commercial and industrial	4	\$ 411		\$ 101	14	\$30,638	3 20	\$31,150	\$872,064	\$903,214	\$	_
Commercial real estate	9	3,127	4	1,253	6	1,413	19	5,793	3,096,478	3,102,271	_	-
Commercial construction	2	855		_		_	2	855	400,079	400,934		-
Small business Residential real estate Home equity Other consumer (1) Total		107 1,834 2,266 104 \$ \$,704	7 8 7	69 1,100 882 2 \$ 3,407	23 19 26 18 106	347 3,052 2,440 20 \$37,910		5,986	133,143 755,345 1,045,864 9,062 1 \$6,312,03	133,666 761,331 1,051,452 9,188 5 \$6,362,056		-
	Dec	ember 31,	201	7								
		59 days		89 days	90 d mor	2	Tota Due	al Past		Total		orded estment
	of L	dankance	of I	Bahance				n <b>Bei</b> ncipal d <b>ank</b> ance	Current	Financing Receivables		Days Accruing
Loan Portfolio	(D0	llars in the	ousai	nas)								
Commercial and industrial	2	\$ 195	2	\$ 370	14 5	\$32,007	18	\$32,572	\$855,956	\$888,528	\$	_
Commercial real estate	7	3,060	_	_	9	1,793	16	4,853	3,111,708	3,116,561	_	
Commercial construction	_	_				_	_	_	401,797	401,797		
Small business	17	339	11		10 3		38	540	131,830	132,370	—	
Residential real estate	6	870		-		*	41	6,726	747,603	754,329	_	
Home equity	22	1,310	6			*	48	3,786	1,048,302	1,052,088	<u> </u>	
Other consumer (1) Total		197 \$ 5,971	16 48		17 4 92 5			269 \$48,746	9,611 \$6,306,807	9,880 \$6,355,553	8 \$	8

<sup>(1)</sup> Other consumer portfolio is inclusive of deposit account overdrafts recorded as loan balances. Troubled Debt Restructurings

In the course of resolving nonperforming loans, the Bank may choose to restructure the contractual terms of certain loans. The Bank attempts to work out an alternative payment schedule with the borrower in order to avoid foreclosure actions. Any loans that are modified are reviewed by the Bank to identify if a TDR has occurred, which is when, for economic or legal reasons related to a borrower's financial difficulties, the Bank grants a concession to the borrower that it would not otherwise consider. Terms may be modified to fit the ability of the borrower to repay in line with its current financial status and the restructuring of the loan may include the transfer of assets from the borrower to satisfy the debt, a modification of loan terms, or a combination of the two.

### **Table of Contents**

The following table shows the Company's total TDRs and other pertinent information as of the dates indicated:

March 31December 31, 2018 2017 (Dollars in thousands) TDRs on accrual status \$25,617 \$ 25,852 TDRs on nonaccrual 5.637 6.067 **Total TDRs** \$31,254 \$ 31,919 \$1,257 \$ 1,342 Amount of specific reserves included in the allowance for loan losses associated with TDRs Additional commitments to lend to a borrower who has been a party to a TDR \$600 \$ 487

The Company's policy is to have any restructured loan which is on nonaccrual status prior to being modified remain on nonaccrual status for six months subsequent to being modified before management considers its return to accrual status. If the restructured loan is on accrual status prior to being modified, it is reviewed to determine if the modified loan should remain on accrual status. Additionally, loans classified as TDRs are adjusted to reflect the changes in value of the recorded investment in the loan, if any, resulting from the granting of a concession. For all residential loan modifications, the borrower must perform during a 90 day trial period before the modification is finalized. The following tables show the modifications which occurred during the periods indicated and the change in the recorded investment subsequent to the modifications occurring:

Three Months Ended March 31, 2018

Pre-Modification Post-Modification
NuOubstantling Outstanding
Contracts Recorded
Investment Investment (1)

(Dollars in thousands)

Troubled debt restructurings

 Commercial real estate
 1 445
 445

 Home equity
 2 242
 242

 Total
 3 \$ 687
 \$ 687

Three Months Ended March 31, 2017

Pre-Modification Post-Modification
Nun**Outstanding** Outstanding
Con**Racts**rded Recorded
Investment Investment (1)

(Dollars in thousands)

Troubled debt restructurings

Commercial and industrial	2	\$ 80	\$ 80
Commercial real estate	4	934	934
Small business	4	143	143
Home equity	2	140	140
Total	12	\$ 1,297	\$ 1,297

<sup>(1)</sup> The post-modification balances represent the legal principal balance of the loan on the date of modification. These amounts may show an increase when modifications include a capitalization of interest.

### **Table of Contents**

The following table shows the Company's post-modification balance of TDRs listed by type of modification during the periods indicated:

Three Months Ended March

31

2018 2017 (Dollars in thousands)

Extended maturity \$445 \$1,207 Court ordered concession 242 90 Total \$687 \$1,297

The Company considers a loan to have defaulted when it reaches 90 days past due. There were no loans modified during the preceding twelve months that had subsequently defaulted during the three months ended March 31, 2018 and 2017.

All TDR loans are considered impaired and therefore are subject to a specific review for impairment. The impairment analysis appropriately discounts the present value of the anticipated cash flows by the loan's contractual rate of interest in effect prior to the loan's modification. The amount of impairment, if any, is recorded as a specific loss allocation to each individual loan in the allowance for loan losses. Commercial loans (commercial and industrial, commercial construction, commercial real estate and small business loans), residential loans, and home equity loans that have been classified as TDRs and which subsequently default are reviewed to determine if the loan should be deemed collateral dependent. In such an instance, any shortfall between the value of the collateral and the carrying value of the loan is determined by measuring the recorded investment in the loan against the fair value of the collateral less costs to sell. The Company charges off the amount of any confirmed loan loss in the period when the loans, or portion of loans, are deemed uncollectible. Smaller balance consumer TDR loans are reviewed for performance to determine when a charge-off is appropriate.

## Impaired Loans

A loan is considered impaired when, based on current information and events, it is probable that the Company will be unable to collect the scheduled payments of principal or interest when due according to the contractual terms of the loan agreement. Factors considered by management in determining impairment include payment status, collateral value, and the probability of collecting scheduled principal and interest payments when due. Loans that experience insignificant payment delays and payment shortfalls generally are not classified as impaired. Management determines the significance of payment delays and payment shortfalls on a case-by-case basis, taking into consideration all of the circumstances surrounding the loan and the borrower, including the length of the delay, the reasons for the delay, the borrower's prior payment record, and the amount of the shortfall in relation to the principal and interest owed.

# Table of Contents

23

The tables below set forth information regarding the Company's impaired loans by loan portfolio at the dates indicated: March 31, 2018

	March 3	1, 2018	
	Recorded	Unpaid Principal	Related
	Investme	Principal	Allowance
	Investme	Balance	Allowalice
	(Dollars	in thousan	ids)
With no related allowance recorded			
Commercial and industrial	\$32,878	\$38,785	\$ —
Commercial real estate	14,747	15,894	
Small business	727	797	
Residential real estate	4,234	4,367	_
Home equity	5,248	5,357	_
Other consumer	85	86	
Subtotal	57,919	65,286	
With an allowance recorded			
Commercial and industrial	\$226	\$226	\$ 9
Commercial real estate	1,723	1,723	37
Small business	•	132	3
Residential real estate	9,044	9,790	944
Home equity			248
Other consumer	207	-	16
Subtotal		13,999	1,257
Total		\$79,285	
	Decembe	er 31, 2017	/
		Unnaid	
	Dagardag	Unpaid	Related
	Dagardag	Unpaid	
	Recorded Investme	Unpaid Principal nt Balance	Related Allowance
With no related allowance recorded	Recorded Investme	Unpaid	Related Allowance
With no related allowance recorded Commercial and industrial	Recorded Investme (Dollars	Unpaid Principal of Balance in thousan	Related Allowance
	Recorded Investme (Dollars \$34,267	Unpaid Principal Principal Balance in thousan \$38,329	Related Allowance
Commercial and industrial	Recorded Investme (Dollars \$34,267 13,245	Unpaid Principal Principal Balance in thousan \$38,329 14,374	Related Allowance
Commercial and industrial Commercial real estate Small business	Recorded Investme (Dollars \$34,267 13,245 556	Unpaid Principal Principal Balance in thousan \$38,329 14,374 619	Related Allowance
Commercial and industrial Commercial real estate Small business Residential real estate	Recorded Investme (Dollars \$34,267 13,245 556 4,264	Unpaid Principal Principal Balance in thousan \$38,329 14,374 619 4,397	Related Allowance
Commercial and industrial Commercial real estate Small business Residential real estate Home equity	Recorded Investme (Dollars \$34,267 13,245 556 4,264 4,950	Unpaid Principal Balance in thousan \$38,329 14,374 619 4,397 5,056	Related Allowance
Commercial and industrial Commercial real estate Small business Residential real estate Home equity Other consumer	Recorded Investme (Dollars \$34,267 13,245 556 4,264 4,950 91	Unpaid Principal Balance in thousan \$38,329 14,374 619 4,397 5,056 92	Related Allowance
Commercial and industrial Commercial real estate Small business Residential real estate Home equity Other consumer Subtotal	Recorded Investme (Dollars \$34,267 13,245 556 4,264 4,950	Unpaid Principal Balance in thousan \$38,329 14,374 619 4,397 5,056	Related Allowance
Commercial and industrial Commercial real estate Small business Residential real estate Home equity Other consumer Subtotal With an allowance recorded	Recorded Investme (Dollars \$34,267 13,245 556 4,264 4,950 91 57,373	Unpaid Principal Principal Balance in thousan \$38,329 14,374 619 4,397 5,056 92 62,867	Related Allowance ds)  \$ — — — — — — — —
Commercial and industrial Commercial real estate Small business Residential real estate Home equity Other consumer Subtotal With an allowance recorded Commercial and industrial	Recorded Investme (Dollars \$34,267 13,245 556 4,264 4,950 91 57,373 \$376	Unpaid Principal Balance in thousan \$38,329 14,374 619 4,397 5,056 92 62,867 \$376	Related Allowance ds)  \$ — — — — — — — — — —  \$ 10
Commercial and industrial Commercial real estate Small business Residential real estate Home equity Other consumer Subtotal With an allowance recorded Commercial and industrial Commercial real estate	Recorded Investment (Dollars \$34,267   13,245   556   4,264   4,950   91   57,373   \$376   3,393	Unpaid Principal Balance in thousan \$38,329 14,374 619 4,397 5,056 92 62,867 \$376 3,399	Related Allowance ds)  \$ — — — — — — — — \$ 10 42
Commercial and industrial Commercial real estate Small business Residential real estate Home equity Other consumer Subtotal With an allowance recorded Commercial and industrial Commercial real estate Small business	Recorded Investme (Dollars \$34,267 13,245 556 4,264 4,950 91 57,373 \$376 3,393 147	Unpaid Principal Principal Balance in thousan \$38,329 14,374 619 4,397 5,056 92 62,867 \$376 3,399 153	Related Allowance ds)  \$ — — — — — — — — — — — — — — — 42 1
Commercial and industrial Commercial real estate Small business Residential real estate Home equity Other consumer Subtotal With an allowance recorded Commercial and industrial Commercial real estate Small business Residential real estate	Recorded Investme (Dollars \$34,267 13,245 556 4,264 4,950 91 57,373 \$376 3,393 147 9,420	Unpaid Principal Principal Balance in thousan \$38,329 14,374 619 4,397 5,056 92 62,867 \$376 3,399 153 10,154	Related Allowance ds)  \$ — — — — — — — — — — — — — — — — — —
Commercial and industrial Commercial real estate Small business Residential real estate Home equity Other consumer Subtotal With an allowance recorded Commercial and industrial Commercial real estate Small business Residential real estate Home equity	Recorded Investme (Dollars \$34,267 13,245 556 4,264 4,950 91 57,373 \$376 3,393 147 9,420 1,876	Unpaid Principal Balance in thousan \$38,329 14,374 619 4,397 5,056 92 62,867 \$376 3,399 153 10,154 2,110	Related Allowance ds)  \$ — — — — — — — — — — — — — — — — — —
Commercial and industrial Commercial real estate Small business Residential real estate Home equity Other consumer Subtotal With an allowance recorded Commercial and industrial Commercial real estate Small business Residential real estate Home equity Other consumer	Recorded Investment (Dollars \$34,267   13,245   556   4,264   4,950   91   57,373   \$376   3,393   147   9,420   1,876   216	Unpaid Principal Principal Balance in thousan \$38,329 14,374 619 4,397 5,056 92 62,867 \$376 3,399 153 10,154 2,110 217	Related Allowance ds)  \$ — — — — — — — — — — — — — — — — — —
Commercial and industrial Commercial real estate Small business Residential real estate Home equity Other consumer Subtotal With an allowance recorded Commercial and industrial Commercial real estate Small business Residential real estate Home equity	Recorded Investment (Dollars \$34,267   13,245   556   4,264   4,950   91   57,373   \$376   3,393   147   9,420   1,876   216	Unpaid Principal Principal Balance in thousan \$38,329 14,374 619 4,397 5,056 92 62,867 \$376 3,399 153 10,154 2,110 217 16,409	Related Allowance ds)  \$ — — — — — — — — — — — — — — — — — —

### Table of Contents

The following tables set forth information regarding interest income recognized on impaired loans, by portfolio, for the periods indicated:

Three Months Ended March 31, 2018 Average Interest RecordedIncome Investmentecognized (Dollars in thousands)

With no related allowance recorded

With no related allowance recorded		
Commercial and industrial	\$33,784	\$ 31
Commercial real estate	14,855	157
Small business	710	5
Residential real estate	4,254	53
Home equity	5,280	53
Other consumer	87	1
Subtotal	58,970	300
With an allowance recorded		
Commercial and industrial	\$227	\$ 2
Commercial real estate	1,730	24
Small business	131	2
Residential real estate	9,060	71
Home equity	1,688	12
Other consumer	211	2
Subtotal	13,047	113
Total	\$72,017	\$ 413

#### **Table of Contents**

Three Months Ended March 31, 2017 Average Interest RecordedIncome Investme Recognized (Dollars in thousands)

With no related allowance recorded

Commercial and industrial	\$39,193	\$ 208
Commercial real estate	9,678	91
Small business	304	3
Residential real estate	3,671	43
Home equity	4,323	44
Other consumer	120	2
Subtotal	57,289	391
With an allowance recorded		
Commercial and industrial	\$10,178	\$ 4
Commercial real estate	5,189	50
Small business	457	5
Residential real estate	10,057	85
Home equity	1,402	13
Other consumer	245	2
Subtotal	27,528	159
Total	\$84,817	\$ 550

### Purchased Credit Impaired Loans

Certain loans acquired by the Company may have shown evidence of deterioration of credit quality since origination and it was therefore deemed unlikely that the Company would be able to collect all contractually required payments. As such, these loans were deemed to be PCI loans and the carrying value and prospective income recognition are predicated upon future cash flows expected to be collected. The following table displays certain information pertaining to PCI loans at the dates indicated:

March 31December 31, 2018 2017 (Dollars in thousands) Outstanding balance \$12,868 \$ 14,485 Carrying amount \$11,410 \$ 13,023

The following table summarizes activity in the accretable yield for the PCI loan portfolio:

Three Months Ended March 31 2018 2017 (Dollars in thousands) Beginning balance \$1,791 \$2,370 Accretion (215)(307)44 216 Other change in expected cash flows (1) Reclassification from nonaccretable difference for loans which have paid off (2) 22 Ending balance \$1,642 \$2,279

- (1) Represents changes in cash flows expected to be collected and resulting in increased interest income as a prospective yield adjustment over the remaining life of the loan(s).
- (2) Results in increased interest income during the period in which the loan paid off at amount greater than originally expected.

### **Table of Contents**

### NOTE 5 - EARNINGS PER SHARE

Earnings per share consisted of the following components for the periods indicated:

Three Months Ended

March 31

2018 2017

(Dollars in thousands, except per share data)

Net income \$27,555 \$20,725

Weighted Average Shares

Basic shares 27,486,57327,029,640 Effect of dilutive securities 67,381 81,283 Diluted shares 27,553,95427,110,923

Net income per share

The following table illustrates the options to purchase common stock or shares of performance-based restricted stock that were excluded from the calculation of diluted earnings per share because they were anti-dilutive for the periods indicated:

Three Months Ended March 31 20182017 143 —

Stock options 143 —

Performance-based restricted stock — 127

#### **Table of Contents**

#### NOTE 6 - STOCK BASED COMPENSATION

Time Vested Restricted Stock Awards

During the three months ended March 31, 2018, the Company made the following awards of restricted stock:

**Grant Date** 

Date Shares Granted Plan Fair Value Vesting Period

Per Share

2/15/2018 39,950 2005 Employee Stock Plan \$ 71.75 Ratably over 5 years from grant date 2/27/2018 1,150 2005 Employee Stock Plan \$ 72.60 Ratably over 5 years from grant date

The fair value of the restricted stock awards is based upon the average of the high and low price at which the Company's common stock traded on the date of grant. The holders of restricted stock awards are entitled to receive dividends and to vote from and as of the date of grant.

Performance-Based Restricted Stock Awards

On February 15, 2018, the Company granted 16,300 performance-based restricted stock awards to certain executive level employees. These performance-based restricted stock awards were issued from the 2005 Employee Stock Plan and were determined to have a grant date fair value per share of \$71.75, determined by the average of the high and low price at which the Company's common stock traded on the date of grant. The number of shares to be vested will be contingent upon the Company's attainment of certain performance measures outlined in the award agreement and will be measured as of the end of the three year performance period, January 1, 2018 through December 31, 2020. The awards will vest upon the earlier of the date on which it is determined if the performance goal is achieved subsequent to the performance period or March 31, 2021. These awards will be accounted for as equity awards due to the nature of these awards and the fact that these shares will not be settled in cash.

The holders of these awards are not entitled to receive dividends or vote until the shares are vested.

On February 27, 2018, the performance-based restricted stock awards that were awarded on February 12, 2015 vested at 100% of the maximum target shares awarded, or 16,427 shares.

**Stock Options** 

The Company did not grant any awards of options to purchase shares of common stock during the three months ended March 31, 2018.

#### NOTE 7 - REPURCHASE AGREEMENTS

The Company can raise additional liquidity by entering into repurchase agreements at its discretion. These repurchases are accounted for as a secured borrowing transaction for accounting purposes. Payments on such borrowings are interest only until the scheduled repurchase date. In a repurchase agreement the Company is subject to the risk that the purchaser may default at maturity and not return the securities underlying the agreements. In order to minimize this potential risk, the Company enters into repurchase agreements that stipulate that the securities underlying the agreement are not delivered to the customer and instead are held in segregated safekeeping accounts by the Company's safekeeping agents.

The table below sets forth information regarding the Company's repurchase agreements allocated by source of collateral at the dates indicated:

March 31, December 31,

2018 2017

(Dollars in thousands)

Sources of collateral

U.S. government agency securities \$13,200 \$ 16,867 Agency mortgage-backed securities 55,946 51,273 Agency collateralized mortgage obligations 68,768 94,539 Total customer repurchase agreements (1) \$137,914 \$ 162,679

(1) All customer repurchase agreements have an overnight and continuous maturity date.

For further information regarding the Company's repurchase agreements see Note 9 - Balance Sheet Offsetting.

#### **Table of Contents**

### NOTE 8 - DERIVATIVE AND HEDGING ACTIVITIES

The Company early adopted ASU 2017-12, Derivatives and Hedging: Targeted Improvements to Accounting for Hedging Activities as of January 1, 2018 to incorporate the new standard's alignment of hedge accounting qualifications with the Company's interest rate risk management with respect to new hedges entered into during the first quarter of 2018. This new standard was adopted under a modified retrospective transition, resulting in no changes to the accounting for hedge positions entered in to prior to January 1, 2018.

The Company's derivative financial instruments are used to manage differences in the amount, timing, and duration of the Company's known or expected cash receipts and its known or expected cash payments principally to manage the Company's interest rate risk. Additionally, the Company enters into interest rate derivatives and foreign exchange contracts to accommodate the business requirements of its customers ("customer related positions"). The Company minimizes the market and liquidity risks of customer related positions by entering into similar offsetting positions with broker-dealers. Derivative instruments are carried at fair value in the Company's financial statements. The accounting for changes in the fair value of a derivative instrument is dependent upon whether or not it qualifies as a hedge for accounting purposes, and further, by the type of hedging relationship.

The Company does not enter into proprietary trading positions for any derivatives.

### **Interest Rate Positions**

The Company may utilize various interest rate derivatives as hedging instruments against interest rate risk associated with the Company's borrowings and loan portfolios. An interest rate derivative is an agreement whereby one party agrees to pay a floating rate of interest on a notional principal amount in exchange for receiving a fixed rate of interest on the same notional amount, for a predetermined period of time, from a second party. The amounts relating to the notional principal amount are not actually exchanged.

The following tables reflect the Company's derivative positions for the periods indicated below for interest rate derivatives which qualify as cash flow hedges for accounting purposes:

N / 1.	2.1	2010	
March	31,	2018	

Notional	Trade Date	Effective Date	Maturity Date	Receive (Variable)			Pay Fixed		Fair Val	lue
				Index	Receive	ed	Swap Rate			
(Dollars	in thousands	3)								
\$25,000	12/9/2008	12/10/2008	12/10/2018	3 Month LIBOR	2.07	%	2.94	%	\$ (118	)
25,000	4/1/2016	1/17/2017	12/15/2021	3 Month LIBOR	2.12	%	1.36	%	1,128	
25,000	4/1/2016	1/17/2017	12/15/2021	3 Month LIBOR	2.12	%	1.36	%	1,116	
25,000	7/18/2017	8/15/2017	8/15/2022	3 Month LIBOR	1.87	%	1.88	%	796	
NT .* 1					<b>G</b>	ъ.	D ' D' 1			
Notional	Trade Date	Effective Date	Maturity Date	Pay (Variable) Index		Rate	Receive Fixed		Fair Val	lue
Amount			•	•	Paid		Swap Rate			
50,000	1/9/2018	1/16/2018	1/15/2023	1 Month LIBOR	1.78	%	2.24	%	\$ (678	)
Notional Amount	Trade Date	Effective Date	Maturity Date	Pay (Variable) Index	Current Paid	Rate	Receive Fixed Swap Rate Cap - Floor		Fair Val	lue
50,000	1/9/2018	1/16/2018	1/15/2022	1 Month LIBOR	1.78	%	2.75% - 1.80%		\$ (270	)
									\$ 1,974	

#### **Table of Contents**

December 31, 2017

Notional Amount	Trade Date	Effective Date	Maturity Date	Receive (Variable) Index	Current		Pay Fixed Swap Rate	Fair Val	ue
(Dollars	in thousands	3)							
\$25,000	12/9/2008	12/10/2008	12/10/2018	3 Month LIBOR	1.54	%	2.94%	\$ (264	)
25,000	4/1/2016	1/17/2017	12/15/2021	3 Month LIBOR	1.59	%	1.36%	772	
25,000	4/1/2016	1/17/2017	12/15/2021	3 Month LIBOR	1.59	%	1.36%	763	
25,000	7/18/2017	8/15/2017	8/15/2022	3 Month LIBOR	1.42	%	1.88%	345	
								\$ 1,616	

The maximum length of time over which the Company is currently hedging its exposure to the variability in future cash flows for forecasted transactions related to the payment of variable interest on existing financial instruments is five years.

For derivative instruments that are designated and qualify as cash flow hedging instruments, the effective portion of the gains or losses is reported as a component of other comprehensive income ("OCI"), and is subsequently reclassified into earnings in the period that the hedged forecasted transaction affects earnings. The Company expects approximately \$53,000 and \$656,000 (pre-tax) to be reclassified as an offset to interest income and an offset to interest expense, respectively, from OCI related to the Company's cash flow hedges in the next twelve months. This reclassification is due to anticipated payments that will be made and/or received on the swaps based upon the forward curve as of March 31, 2018.

The Company recognized \$61,000 of net amortization income that was an offset to interest expense related to previously terminated swaps for the three month periods ended March 31, 2018 and 2017.

The Company had no fair value hedges as of March 31, 2018 or December 31, 2017.

### **Customer Related Positions**

Loan level derivatives, primarily interest rate swaps, offered to commercial borrowers through the Company's loan level derivative program do not qualify as hedges for accounting purposes. The Company believes that its exposure to commercial customer derivatives is limited because these contracts are simultaneously matched at inception with an offsetting dealer transaction. The commercial customer derivative program allows the Company to retain variable-rate commercial loans while allowing the customer to synthetically fix the loan rate by entering into a variable-to-fixed interest rate swap.

Foreign exchange contracts offered to commercial borrowers through the Company's derivative program do not qualify as hedges for accounting purposes. The Company acts as a seller and buyer of foreign exchange contracts to accommodate its customers. To mitigate the market and liquidity risk associated with these derivatives, the Company enters into similar offsetting positions.

#### **Table of Contents**

The following tables reflect the Company's customer related derivative positions for the periods indicated below for those derivatives not designated as hedging:

-	Notional Amount Maturing								
	Nun Pos	Less nber of than I sitions (1) year	Less than 2 years	Less than 3 years	Less than 4 years	Thereafter	Total	Fair Valı	ıe
	Mar	ch 31, 20	18						
	(Do	llars in th	ousands)						
Loan level swaps									
Receive fixed, pay variable		-	-	\$173,172	-	\$602,621		\$(11,404	1)
Pay fixed, receive variable	233	\$34,081	\$95,894	\$173,172	\$59,531	\$602,621	\$965,299	\$11,390	
Foreign exchange contracts									
Buys foreign currency, sells U.S. currency	18	\$33,089	\$—	\$—	\$—	\$—	\$33,089	\$770	
Buys U.S. currency, sells foreign currency	18	\$33,089	\$—	\$—	\$—	\$—	\$33,089	\$(751	)
		ember 31							
T 1 1	(Do	llars in th	ousands)						
Loan level swaps	0.16	Φ26 022	Φ.C.1. 500	ф 1 <i>5</i> 0 207	ф 1 1 1 1 <i>47</i>	Φ 501 205	ΦΩ5Ω 240	Φ2.07 <i>5</i>	
Receive fixed, pay variable		-	-	-	•	\$591,385	•	-	,
Pay fixed, receive variable	231	\$36,023	\$61,500	\$152,287	\$111,14/	\$591,385	\$952,342	\$(3,880	)
Foreign exchange contracts									
Buys foreign currency, sells U.S. currency	15	\$26,382	\$3,780	\$—	\$—	\$—	\$30,162	\$1,202	
Buys U.S. currency, sells foreign currency	15	\$26,382	\$3,780	\$	\$	\$—	\$30,162	\$(1,188	)

The Company may enter into one dealer swap agreement which offsets multiple commercial borrower swap agreements.

### Mortgage Derivatives

Prior to closing and funding certain 1-4 family residential mortgage loans, an interest rate lock commitment is generally extended to the borrower. During the period from commitment date to closing date, the Company is subject to the risk that market rates of interest may change. If market rates rise, investors generally will pay less to purchase such loans resulting in a reduction in the gain on sale of the loans or, possibly, a loss. In an effort to mitigate such risk, forward delivery sales commitments are executed, under which the Company agrees to deliver whole mortgage loans to various investors. These forward commitments carry a market price that has a strong inverse relationship to that of mortgage prices. Certain assumptions, including pull through rates and rate lock periods, are used in managing the existing and future hedges. The accuracy of underlying assumptions will impact the ultimate effectiveness of any hedging strategies.

The change in fair value on the interest rate lock commitments and forward delivery sale commitments are recorded in current period earnings as a component of mortgage banking income. In addition, the Company has elected the fair value option to carry loans held for sale at fair value. The change in fair value of loans held for sale is recorded in current period earnings as a component of mortgage banking income in accordance with the Company's fair value election. The change in fair value associated with loans held for sale was a decrease of \$26,000 and \$147,000 for the three month periods ended March 31, 2018 and 2017, respectively. These amounts were offset in earnings by the change in the fair value of mortgage derivatives. Additionally, the aggregate amount of net realized gains or losses on sales of such loans included within mortgage banking income was \$782,000 and \$980,000 for the three month periods ended March 31, 2018 and 2017, respectively.

### **Table of Contents**

The table below presents the fair value of the Company's derivative financial instruments, as well as their classification on the balance sheet at the periods indicated:

	Asset Derivativ	ves		Liability Derivatives		
		Fair	Fair		Fair	Fair
		Value at	Value at		Value at	Value at
	Balance Sheet	March	December	Balance Sheet	March	December
	Location 3	31	31	Location	31	31
		2018	2017	Location	2018	2017
	(Dollars in tho	usands)				
Derivatives designated as hedges						
Interest rate derivatives	Other assets	\$3,040	\$ 1,880	Other liabilities	\$1,066	\$ 264
Derivatives not designated as hedges						
Customer Related Positions						
Loan level derivatives	Other assets	\$16,916	\$ 14,236	Other liabilities	\$16,930	\$ 14,241
Foreign exchange contracts	Other assets	914	1,202	Other liabilities	895	1,188
Mortgage Derivatives						
Interest rate lock commitments	Other assets	151	149	Other liabilities	_	_
Forward sales agreements	Other assets	19	9	Other liabilities	_	_
		\$18,000	\$ 15,596		\$17,825	\$ 15,429
Total		\$21,040	\$ 17,476		\$18,891	\$ 15,693

The table below presents the effect of the Company's derivative financial instruments included in OCI and current earnings for the periods indicated:

	Three Mo	onths Ended
	March 31	l
	2018	2017
	(Dollars	in thousands)
Derivatives designated as hedges		
Gain in OCI on derivatives (effective portion), net of tax	\$ 215	\$ 89
Gain (loss) reclassified from OCI into interest income or interest expense (effective portion)	\$ 90	\$ (93 )
Loss recognized in income on derivatives (ineffective portion and amount excluded from		
effectiveness testing)		
Interest expense	\$ —	\$ —
Other expense	\$ — — \$ —	
Total	\$ —	\$ —
Derivatives not designated as hedges		
Changes in fair value of customer related positions		
Other income	\$ 9	\$ (7)
Other expense	(13	) (6 )
Changes in fair value of mortgage derivatives		
Mortgage banking income	12	50
Total	\$8	\$ 37

The Company's derivative agreements with institutional counterparties contain various credit-risk related contingent provisions, such as requiring the Company to maintain a well-capitalized capital position. If the Company fails to meet these conditions, the counterparties could request the Company make immediate payment or demand that the Company provide immediate and ongoing full collateralization on derivative positions in net liability positions. The aggregate fair value of all derivative instruments with credit-risk related contingent features that were in a net liability position was \$288,000 and \$4.2 million

#### **Table of Contents**

at March 31, 2018 and December 31, 2017, respectively. Although none of the contingency provisions have applied as of March 31, 2018 and December 31, 2017, the Company has posted collateral to offset the net liability exposures with institutional counterparties.

By using derivatives, the Company is exposed to credit risk to the extent that counterparties to the derivative contracts do not perform as required. Should a counterparty fail to perform under the terms of a derivative contract, the Company's credit exposure on interest rate swaps is limited to the net positive fair value and accrued interest of all swaps with each counterparty. The Company seeks to minimize counterparty credit risk through credit approvals, limits, monitoring procedures, and obtaining collateral, where appropriate. Institutional counterparties must have an investment grade credit rating and be approved by the Company's Board of Directors. As such, management believes the risk of incurring credit losses on derivative contracts with institutional counterparties is remote. The Company's exposure relating to institutional counterparties was \$17.4 million and \$7.1 million at March 31, 2018 and December 31, 2017, respectively. The Company's exposure relating to customer counterparties was approximately \$3.2 million and \$9.5 million at March 31, 2018 and December 31, 2017, respectively. Credit exposure may be reduced by the value of collateral pledged by the counterparty.

### NOTE 9 - BALANCE SHEET OFFSETTING

The Company does not offset fair value amounts recognized for derivative instruments or repurchase agreements. The Company does net the amount recognized for the right to reclaim cash collateral against the obligation to return cash collateral arising from derivative instruments executed with the same counterparty under a master netting arrangement. Collateral legally required to be maintained at dealer banks by the Company is monitored and adjusted as necessary.

The following tables present the Company's asset and liability derivative positions and the potential effect of netting arrangements on its financial position, as of the periods indicated:

Gross Amounts

				ffset in the	
				ial Positior	1
	in the the Statemenstates of of		Instrur	i <b>d</b> ollateral n <b>Plud</b> ged (Received	Net Amount
	Position Positi				
	March 31, 201 (Dollars in the				
Derivative Assets	(Donais in the	ousanus)			
Interest rate swaps	\$3,040 \$	<b>-\$</b> 3,040	\$948	\$(1,128	)\$964
Loan level derivatives	16,916 —	16,916	2,767	(8,945	) 5,204
Customer foreign exchange contracts		914		_	914
	\$20,870\$	<del>\$ 20,870</del>	\$3,715	5\$ (10,073	) \$7,082
Derivative Liabilities					
Interest rate swaps Loan level derivatives Customer foreign exchange contracts	\$1,066 \$ 16,930 — 895 — \$18,891\$	-\$ 1,066 16,930 895 -\$ 18,891	\$948 2,767 — \$3,715	141	\$— 14,022 895 \$14,917

Customer repurchase agreements 137,914 — 137,914 — 137,914 — (1)Reflects offsetting derivative positions with the same counterparty.

#### **Table of Contents**

				Not Of Statem	Amounts ffset in the nent of cial Position	
	Recogning the Statement of Financi Position December 1982	enstatement of aFinancial	Presented in the Statement of Financial Position 7	Financ	ci <b>al</b> ollateral m <b>Plud</b> ged (Received)	Net Amount
Derivative Assets			,			
Interest rate swaps	\$1,880	\$ -	\$ 1,880	\$805	\$ —	\$1,075
Loan level derivatives	14,236	_	14,236	4,578	_	9,658
Customer foreign exchange contracts	1,202		1,202			1,202
	\$17,318	3\$ -	\$ 17,318	\$5,383	3\$ —	\$11,935
Derivative Liabilities						
Interest rate swaps	\$264	\$ -	\$ 264	\$	\$ 264	\$—
Loan level derivatives	14,241	_	14,241	5,383	3,675	5,183
Customer foreign exchange contracts	1,188	_	1,188	_		1,188
	\$15,693	3\$ -	\$ 15,693	\$5,383	3\$ 3,939	\$6,371
Customer repurchase agreements (1) Reflects offsetting derivative positions.		) h the same			162,679	

(1) Reflects offsetting derivative positions with the same counterparty.

#### NOTE 10 - FAIR VALUE MEASUREMENTS

Fair value is a market-based measure considered from the perspective of a market participant rather than an entity-specific measure. Therefore, even when market assumptions are not readily available, the assumptions applied by the Company when determining fair value reflect those that the Company determines market participants would use to price the asset or liability at the measurement date. If there has been a significant decrease in the volume and level of activity for the asset or liability, regardless of the valuation technique(s) used, the objective of a fair value measurement remains the same. Fair value is the price that would be received if the asset were to be sold or that would be or paid if liability were to be transferred in an orderly market transaction (that is, not a forced liquidation or distressed sale) between market participants at the measurement date under current market conditions. When determining fair value, the Company considers pricing information and other inputs that are current as of the measurement date. In periods of market dislocation, the observability of prices and other inputs may be reduced for certain instruments, or not available at all. The unavailability or reduced availability of pricing or other input information could cause an instrument to be reclassified from one level to another.

The Fair Value Measurements and Disclosures Topic of the FASB ASC defines fair value and establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy under the Fair Value Measurements and Disclosures Topic of the FASB ASC are described below:

Level 1 – Inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the reporting entity has the ability to access at the measurement date.

Level 2 – Valuations based on quoted prices in markets that are not active or for which all significant inputs are observable, either directly or indirectly.

Level 3 – Prices or valuations that require inputs that are both significant to the fair value measurement and unobservable.

To the extent that valuation is based on models or inputs that are less observable or unobservable in the market, the determination of fair value requires more judgment. Accordingly, the degree of judgment exercised by the Company in determining

#### **Table of Contents**

fair value is greatest for instruments categorized in Level 3. A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement.

Valuation Techniques

There have been no changes in the valuation techniques used during the current period.

Securities

**Trading and Equity Securities** 

These equity securities are valued based on market quoted prices. These securities are categorized in Level 1 as they are actively traded and no valuation adjustments have been applied.

U.S. Government Agency Securities

Fair value is estimated using either multi-dimensional spread tables or benchmarks. The inputs used include benchmark yields, reported trades, and broker/dealer quotes. These securities are classified as Level 2.

Agency Mortgage-Backed Securities

Fair value is estimated using either a matrix or benchmarks. The inputs used include benchmark yields, reported trades, broker/dealer quotes, and issuer spreads. These securities are categorized as Level 2.

Agency Collateralized Mortgage Obligations and Small Business Administration Pooled Securities

The valuation model for these securities is volatility-driven and ratings based, and uses multi-dimensional spread tables. The inputs used include benchmark yields, reported trades, new issue data, broker dealer quotes, and collateral performance. If there is at least one significant model assumption or input that is not observable, these securities are categorized as Level 3 within the fair value hierarchy; otherwise, they are classified as Level 2.

State, County, and Municipal Securities

The fair value is estimated using a valuation matrix with inputs including bond interest rate tables, recent transactions, and yield relationships. These securities are categorized as Level 2.

Single and Pooled Issuer Trust Preferred Securities

The fair value of trust preferred securities, including pooled and single issuer preferred securities, is estimated using external pricing models, discounted cash flow methodologies or similar techniques. The inputs used in these valuations include benchmark yields, reported trades, new issue data, broker dealer quotes, and collateral performance. If there is at least one significant model assumption or input that is not observable, these securities are classified as Level 3 within the fair value hierarchy; otherwise, they are classified as Level 2.

Loans Held for Sale

The Company has elected the fair value option to account for originated closed loans intended for sale. The fair value is measured on an individual loan basis using quoted market prices and when not available, comparable market value or discounted cash flow analysis may be utilized. These assets are typically classified as Level 2.

**Derivative Instruments** 

#### Derivatives

The valuation of these instruments is determined using widely accepted valuation techniques including discounted cash flow analysis on the expected cash flows of each derivative. This analysis reflects the contractual terms of the derivatives, including the period to maturity, and uses observable market-based inputs, including interest rate curves and implied volatilities. The Company incorporates credit valuation adjustments to appropriately reflect nonperformance risk in the fair value measurements. In adjusting the fair value of its derivative contracts for the effect of nonperformance risk, the Company has considered the impact of netting and any applicable credit enhancements, such as collateral postings. Additionally, in conjunction with fair value measurement guidance, the Company has made an accounting policy election to measure the credit risk of its derivative financial instruments that are subject to master netting agreements on a net basis by counterparty portfolio. Although the Company has determined that the majority of the inputs used to value its interest rate derivatives fall within Level 2 of the fair value hierarchy, the credit valuation adjustments associated with its interest rate derivatives may also utilize Level 3 inputs, such as estimates of current credit spreads to evaluate the likelihood of default by the Company and its counterparties. However, as of March 31, 2018 and December 31, 2017, the Company has assessed the significance of the impact of the credit valuation adjustments on the overall valuation of its derivative positions and has determined that the credit valuation adjustments are not significant to the overall

#### **Table of Contents**

valuation of its derivatives. As a result, the Company has determined that its derivative valuations in their entirety are properly classified as Level 2.

Mortgage Derivatives

The fair value of mortgage derivatives is determined based on current market prices for similar assets in the secondary market and, therefore, classified as Level 2 within the fair value hierarchy.

**Impaired Loans** 

Collateral dependent loans that are deemed to be impaired are valued based upon the lower of cost or fair value of the underlying collateral less costs to sell. The inputs used in the appraisals of the collateral are not always observable, and in such cases the loans may be classified as Level 3 within the fair value hierarchy; otherwise, they are classified as Level 2.

Other Real Estate Owned and Other Foreclosed Assets

Other Real Estate Owned ("OREO") and Other Foreclosed Assets are valued at the lower of cost or fair value of the property, less estimated costs to sell. The fair values are generally estimated based upon recent appraisal values of the property less costs to sell the property. Certain inputs used in appraisals are not always observable, and therefore OREO and Other Foreclosed Assets may be classified as Level 3 within the fair value hierarchy.

Goodwill and Other Intangible Assets

Goodwill and other intangible assets are subject to impairment testing. The Company conducts an annual impairment test of goodwill in the third quarter of each year, or more frequently if necessary. Other intangible assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. To estimate the fair value of goodwill and, if necessary, other intangible assets, the Company utilizes both a comparable analysis of relevant price multiples in recent market transactions and discounted cash flow analysis. Both valuation models require a significant degree of management judgment. In the event the fair value as determined by the valuation model is less than the carrying value, the intangibles may be impaired. If the impairment testing resulted in impairment, the Company would classify the impaired goodwill and other intangible assets subjected to nonrecurring fair value adjustments as Level 3.

# Table of Contents

Assets and liabilities measured at fair value on a recurring and nonrecurring basis were as follows as of the dates indicated:

indicated:	Balance		Significant Other Observable	Significant
	March 31	, 2018		
	(Dollars i	n thousan	ds)	
Recurring fair value measurements Assets				
Trading securities	\$1,601	\$1,601	\$ <i>—</i>	\$ —
Equity securities	20,075	20,075	_	_
Securities available for sale				
U.S. Government agency securities	34,943	_	34,943	_
Agency mortgage-backed securities	223,211		223,211	
Agency collateralized mortgage obligations	135,192		135,192	
State, county, and municipal securities	2,254		2,254	
Single issuer trust preferred securities issued by banks and insurers	2,005	_	2,005	_
Pooled trust preferred securities issued by banks and insurers	1,655	_		1,655
Small business administration pooled securities	46,490	_	46,490	_
Loans held for sale	3,937	_	3,937	_
Derivative instruments	21,040		21,040	_
Liabilities				
Derivative instruments	18,891		18,891	
Total recurring fair value measurements	\$473,512	\$21,676	\$450,181	\$ 1,655
Nonrecurring fair value measurements Assets				
Collateral dependent impaired loans	\$32,113	\$	\$—	\$ 32,113
Other real estate owned and other foreclosed assets	358			358
Total nonrecurring fair value measurements	\$32,471	\$—	\$—	\$ 32,471

### **Table of Contents**

		Fair Value Measurements at Reporting Date Using Quoted Prices in			
	Balance	Active Markets for Identical Assets (Level 1)	Observable	Significant Unobservable Inputs (Level 3)	
	December	,	,		
	(Dollars i	n thousan	ds)		
Recurring fair value measurements					
Assets					
Trading securities	\$1,324	\$1,324	\$ <i>—</i>	\$ —	
Equity securities	20,584	20,584		<del></del>	
Securities available for sale					
U.S. Government agency securities	35,430	_	35,430	_	
Agency mortgage-backed securities	215,764		215,764	_	
Agency collateralized mortgage obligations	122,012		122,012	_	
State, county, and municipal securities	2,274	_	2,274	_	
Single issuer trust preferred securities issued by banks and insurers	2,016	_	2,016	_	
Pooled trust preferred securities issued by banks and insurers	1,640			1,640	
Small business administration pooled securities	47,778		47,778	_	
Loans held for sale	4,768	_	4,768	_	
Derivative instruments	17,476		17,476	_	
Liabilities	4 7 600		17.600		
Derivative instruments	15,693	— • • • • • • • • • • • • • • • • • • •	15,693	<u> </u>	
Total recurring fair value measurements	\$455,373	\$21,908	\$ 431,825	\$ 1,640	
Nonrecurring fair value measurements: Assets					
Collateral dependent impaired loans	\$33,567	\$—	\$ <i>—</i>	\$ 33,567	
Other real estate owned and other foreclosed assets	612	<del>-</del>	· —	612	
Total nonrecurring fair value measurements	\$34,179	\$—	\$ <i>—</i>	\$ 34,179	
The table below presents a reconciliation for all assets and liabilities	-		ue on a recu	•	

The table below presents a reconciliation for all assets and liabilities measured at fair value on a recurring basis using significant unobservable inputs (Level 3), which were valued using pricing models and discounted cash flow methodologies, as of the dates indicated:

Three Months Ended March 31 2018 2017 (Dollars in thousands)

**Pooled Trust Preferred Securities** 

Beginning balance \$1,640 \$1,584

Gains and (losses) (realized/unrealized)

Included in other comprehensive income 21 11

 Settlements
 (6 ) 1

 Ending balance
 \$1,655 \$1,596

It is the Company's policy to recognize the transfers between levels of the fair value hierarchy as of the end of the reporting period. There were no transfers between the levels of the fair value hierarchy for any assets or liabilities measured at fair value on a recurring basis during the three month periods ended March 31, 2018 or 2017.

#### **Table of Contents**

The following table sets forth certain unobservable inputs regarding the Company's investment in securities that are classified as Level 3 for the periods indicated:

classified as Dever 5 for the peri	ous marc	atea.					
	March 31 2018	December 31 2017		March 31 2018	December 31 2017	March 31 2018	December 31 2017
Valuation Technique	Fair Val	ue	Unobservable Inputs	Range		Weighte	d Average
	(Dollars	in thousand	ls)				
Discounted cash flow methodole	ogy						
Pooled trust preferred securities	\$1,655	\$ 1,640	Cumulative prepayment	0% - 60%	0% - 61%	2.4%	2.5%
			Cumulative default	5% - 100%	5% - 100%	12.3%	12.4%
			Loss given default	85% - 100%	85% - 100%	94.4%	94.3%
			Cure given default	0% - 75%	0% - 75%	60.9%	60.9%
Appraisals of collateral(1)			-				
Collateral dependent impaired loans	\$32,113	\$ 33,567					
Other real estate owned and foreclosed assets	\$358	\$ 612					

Fair value is generally determined through independent appraisals of the underlying collateral, which generally include various Level 3 inputs which are not identifiable. Appraisals may be adjusted by management for qualitative factors such as economic factors and estimated liquidation expenses. The range of these possible adjustments may vary.

For the fair value measurements in the table above, which are classified as Level 3 within the fair value hierarchy, the Company's Treasury and Finance groups determine the valuation policies and procedures. For the pricing of the securities, the Company uses third-party pricing information, without adjustment. Depending on the type of the security, management employs various techniques to analyze the pricing it receives from third parties, such as analyzing changes in market yields and in certain instances reviewing the underlying collateral of the security. Management reviews changes in fair value from period to period and performs testing to ensure that prices received from the third parties are consistent with their expectation of the market. For the securities whose market is deemed to be inactive and which are categorized as Level 3, the fair value models are calibrated and significant inputs are back tested on a quarterly basis, to the extent possible. This testing is done by the third party service provider, who performs this testing by comparing anticipated inputs to actual results. Significant changes in fair value from period to period are closely scrutinized to ensure fair value models are not flawed. The driver(s) of the respective change in fair value and the method for forecasting the driver(s) is closely considered by management.

The significant unobservable inputs used in the fair value measurement of the Company's pooled trust preferred securities are cumulative prepayment rates, cumulative default rates, loss given default rates and cure given default rates. Significant increases (decreases) in deferrals or defaults, in isolation, would result in a significantly lower (higher) fair value measurement. Alternatively, significant increases (decreases) in cure rates, in isolation, would result in a significantly higher (lower) fair value measurement.

Additionally, the Company has certain assets which are marked to fair value on a nonrecurring basis which are categorized within Level 3. These assets include collateral dependent impaired loans and OREO. The determination of the fair value amount is derived from the use of independent third party appraisals and evaluations. Real estate appraisals are prepared by firms from a predetermined list of qualified and approved appraisers or evaluators. Upon receipt of a real estate appraisal or evaluation, the Company's Commercial Real Estate Appraisal Department will review the report for compliance with regulatory and Company standards, as well as reasonableness and acceptance of

the value conclusions. Any issues or concerns regarding compliance or value conclusions will be addressed with the engaged firm and the report may be adjusted or revised. If a disagreement cannot be resolved, the Company will either address the key issues and modify the report for acceptance or reject the report and re-order a new report. Ultimately, the Company will confirm the collateral value as part of its review process.

# **Table of Contents**

39

The estimated fair values and related carrying amounts for assets and liabilities for which fair value is only disclosed are shown below as of the periods indicated:

	Carrying Fair Value Value		Fair Value Measurements at Re Quoted Prices in Activenificant Mark@thfer Identi@bservable Assetsinputs (Leve(Level 2)		Quoted Prices in Activenificant Mark Other IdentiOthservable Asset Inputs		Significant Unobservable Inputs (Level 3)
	March 31, 2						
	(Dollars in t	thousands)					
Financial assets							
Securities held to maturity(a)							
U.S. Treasury securities	\$1,005	\$1,021	\$ -	<b>-</b> \$ 1,021	\$ —		
Agency mortgage-backed securities	192,961	190,409	_	190,409			
Agency collateralized mortgage obligations	306,395	297,818	—	297,818	_		
Single issuer trust preferred securities issued by banks	1,500	1,521	_	1,521	_		
Small business administration pooled securities	27,000	26,786		26,786	_		
Loans, net of allowance for loan losses(b)	6,269,081	6,103,312	_		6,103,312		
Federal Home Loan Bank stock(c)	13,027	13,027		13,027	_		
Cash surrender value of life insurance policies(d) Financial liabilities	152,568	152,568		152,568	_		
	¢ 6 006 756	\$6,096,756	¢	¢ 6,006,756	¢		
Deposit liabilities, other than time deposits(e)			<b>3</b> –	-\$ 6,096,756	\$ —		
Time certificates of deposits(f)	654,755	646,819		646,819	_		
Federal Home Loan Bank borrowings(f)	53,257	52,176	_	52,176	_		
Customer repurchase agreements and other short-term borrowings(f)	137,914	137,914		_	137,914		
Junior subordinated debentures(g)	73,075	72,283	_	72,283			
Subordinated debentures(f)	34,693	32,429		_	32,429		

#### **Table of Contents**

			Fair Value Measurements at Reporting Date Us: Quoted Prices			
	Carrying Value	Fair Value	in Act Significant Mark Outlier Identi Outservable Asset Inputs (Leve (Level 2) 1)		Significant Unobservable Inputs (Level 3)	
	December 3	•				
	(Dollars in t	thousands)				
Financial assets						
Securities held to maturity(a)	\$1,006	\$1,035	Ф	<b>-</b> \$ 1,035	\$ —	
U.S. Treasury securities	\$1,006 204,768	205,823	ъ –	_\$ 1,035 205,823	<b>5</b> —	
Agency mortgage-backed securities Agency collateralized mortgage obligations	262,998	258,408		258,408	_	
	202,990	230,400		230,400	_	
Single issuer trust preferred securities issued by banks	1,500	1,529		1,529	_	
Small business administration pooled securities	27,416	27,399	_	27,399	_	
Loans, net of allowance for loan losses(b)	6,261,343	6,116,051	—		6,116,051	
Federal Home Loan Bank stock(c)	11,597	11,597		11,597	_	
Cash surrender value of life insurance policies(d)	151,528	151,528	—	151,528	_	
Financial liabilities						
Deposit liabilities, other than time deposits(e)			\$ -	<b>-</b> \$ 6,084,952	\$ —	
Time certificates of deposits(f)	644,301	639,060	—	639,060	_	
Federal Home Loan Bank borrowings(f)	53,264	52,111	—	52,111	_	
Customer repurchase agreements and other short-term borrowings(f)	162,679	162,679	_	_	162,679	
Junior subordinated debentures(g)	73,073	74,680		74,680	_	
Subordinated debentures(f)	34,682	32,707	_	_	32,707	

The fair values presented are based on quoted market prices, where available. If quoted market prices are not (a) available, fair values are based on quoted market prices of comparable instruments and/or discounted cash flow analysis.

In accordance with recent accounting guidance, the fair value of loans as of March 31, 2018 was measured using the exit price valuation method, determined primarily by discounting the future cash flows using the current rates at which similar loans would be made to borrowers with similar credit ratings and for the same remaining maturities

- (b) Or cash flows, while incorporating liquidity and credit assumptions. Previously the fair value of loans as of December 31, 2017 was estimated solely by discounting the future cash flows using the current rates at which similar loans would be made to borrowers with similar credit ratings and for the same remaining maturities or cash flows. Additionally, this amount excludes collateral dependent impaired loans, which are deemed to be marked to fair value on a nonrecurring basis.
- FHLB stock has no quoted market value and is carried at cost, therefore the carrying amount approximates fair value.
- (d) Cash surrender value of life insurance is recorded at its cash surrender value (or the amount that can be realized upon surrender of the policy), therefore carrying amount approximates fair value.
- Fair value of demand deposits, savings and interest checking accounts and money market deposits is the amount payable on demand at the reporting date.
- (f) Fair value was determined by discounting anticipated future cash payments using rates currently available for instruments with similar remaining maturities.

(g) Fair value was determined based upon market prices of securities with similar terms and maturities. This summary excludes certain financial assets and liabilities for which the carrying value approximates fair value. For financial assets, these may include cash and due from banks, federal funds sold and short-term investments. For financial liabilities, these may include federal funds purchased. These instruments would all be considered to be classified as Level 1 within the fair value hierarchy. Also excluded from the summary are financial instruments measured at fair value on a recurring and nonrecurring basis, as previously described.

The Company considers its current use of financial instruments to be the highest and best use of the instruments.

#### **Table of Contents**

#### **NOTE 11 - REVENUE RECOGNITION**

The Company adopted the new revenue recognition standard as of January 1, 2018 and is using the modified retrospective transition method upon adoption. The Company determined that there were no material changes to be made to revenue recognition upon adoption and that there were no practical expedients to apply to its contracts.

A portion of the Company's noninterest income is derived from contracts with customers, and as such, the revenue recognized depicts the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The Company considers the terms of the contract and all relevant facts and circumstances when applying this guidance. To ensure its alignment with this core principle, the Company measures revenue and the timing of recognition by applying the following five steps:

- 1. Identify the contract(s) with customers
- 2. Identify the performance obligations
- 3. Determine the transaction price
- 4. Allocate the transaction price to the performance obligations
- 5. Recognize revenue when (or as) the entity satisfies a performance obligation

The Company has disaggregated its revenue from contracts with customers into categories that depict how the nature, amount, timing, and uncertainty of revenue and cash flows are affected by economic factors. The following table presents the revenue streams that the Company has disaggregated as of the periods indicated:

	Inree	Months
	Ended	
	March	March
	31,	31,
	2018	2017
	(Dolla	rs in
	thousa	nds)
Deposit account fees (inclusive of cash management fees)	\$4,431	1\$4,544
Interchange fees	3,405	3,121
ATM fees	654	687
Investment management - wealth management and advisory services	5,582	5,137
Investment management - retail investments and insurance revenue	560	477
Merchant processing income	431	293
Other noninterest income	974	822

In each of the revenue streams identified above, there were no significant judgments made in determining or allocating the transaction price, as the consideration and service requirements are generally explicitly identified in the associated contracts. Additional information related to each of the revenue streams is further noted below:

#### Deposit Account Fees

The Company offers various deposit account products to its customers governed by specific deposit agreements applicable to either personal customers or business customers. These agreements identify the general conditions and obligations of both parties, and include standard information regarding deposit account related fees.

Deposit account services include providing access to deposit accounts as well as access to the various deposit transactional services of the Company. These transactional services are primarily those that are identified in the standard fee schedule, and include, but are not limited to, services such as overdraft protection, wire transfer, and

check collection. Revenue is recognized in conjunction with the various services being provided. For example, the Company may assess monthly fixed service fees associated with the customer having access to the deposit account, which can vary depending on the account type and daily account balance. In addition, the Company may also assess separate fixed fees associated with and at the time specific transactions are entered in to by the customer. As such, the Company considers its performance obligations to be met concurrently with providing the account access or completing the requested deposit transaction.

#### Cash Management

Cash management services are a subset of the Deposit account fees revenue stream. These services primarily include ACH transaction processing, positive pay and remote deposit services. These services are also governed by separate agreements entered

#### **Table of Contents**

into with the customer. The fee arrangement for these services are structured to assess fees under one of two scenarios, either a per transaction fee arrangement or an earnings credit analysis arrangement. Under the per transaction fee arrangement, fixed fees are assessed concurrently with customers executing the transactions, and as such, the Company considers its performance obligations to be met concurrently with completing the requested transaction. Under the earnings credit analysis arrangement, the Company provides a monthly earnings credit to the customer that is negotiated and determined based on various factors. The credit is then available to absorb the per transaction fees that are assessed on the customer's deposit account activity for the month. Any amount of the transactional fees in excess of the earnings credit is recognized as revenue in that month.

### Interchange Fees

The Company earns interchange revenue from its issuance of credit and debit cards granted through its membership in various card payment networks. The Company provides credit cards and debit cards to its customers which are authorized and settled through these payment networks, and in exchange, the Company earns revenue as determined by each payment network's interchange program. The revenue is recognized concurrently with the settlement of card transactions within each network.

#### **ATM Fees**

The Company deploys automated teller machines (ATMs) as part of its overall branch network. Certain transactions performed at the ATMs require customers to acknowledge and pay a fee for the requested service. Certain ATM fees are disclosed in the deposit account agreement fee schedules, whereas those assessed to non-Rockland Trust deposit holders are solely determined during the transaction at the machine.

The ATM fee is a fixed dollar per transaction amount, and as such, is recognized concurrently with the overall daily processing and settlement of the ATM activity.

Investment Management - Wealth Management and Advisory Services

The Company offers investment management and trust services to individuals, institutions, small businesses and charitable institutions. Each investment management product is governed by its own contract along with a separate identifiable fee schedule unique to that product. The Company also offers additional services, such as estate settlement, financial planning, tax services and other special services quoted at the client's request.

The asset management and/or custody fees are based upon a percentage of the monthly valuation of the principal assets in the customer's account, whereas fees for additional or special services are fixed in nature and are charged as services are rendered. As the fees are dependent on assets under management, which are susceptible to market factors outside of the Company's control, this variable consideration is constrained and therefore no revenue is estimated at contract initiation. As such, all revenue is recognized in correlation to the monthly management fee determinations or as transactional services are provided. Due to the fact that payments are primarily made subsequent to the valuation period, the Company records a receivable for revenue earned but not received. The following table provides the amount of investment management revenue earned but not received as of the periods indicated:

March 31, December 2018 31, 2017 (Dollars in thousands)

Receivables, included in other assets \$1,839 \$ 1,934

Investment Management - Retail Investments and Insurance Revenue

The Company offers the sale of mutual fund shares, unit investment trust shares, general securities, fixed and variable annuities and life insurance products through registered representatives who are both employed by the Company and licensed and contracted with various Broker General Agents to offer these products to the Company's customer base. As such, the Company performs these services as an agent and earns a fixed commission on the sales of these products and services. To a lesser degree, production bonus commissions can also be earned based upon the Company meeting certain volume thresholds.

In general, the Company recognizes commission revenue at the point of sale, and for certain insurance products, may also earn and recognize annual residual commissions commensurate with annual premiums being paid.

#### **Table of Contents**

#### Merchant Processing Income

The Company refers customers to third party merchant processing partners in exchange for commission and fee income. The income earned is comprised of multiple components, including a fixed referral fee per each referred customer, a rebate amount determined primarily as a percentage of net revenue earned by the third party from services provided to each referred customer, and overall production bonus commissions if certain new account production thresholds are met. Merchant processing income is recognized in conjunction with either completing the referral to earn the fixed fee amount or as the merchant activity is processed to derive the Company's rebate and/or production bonus amounts.

#### Other Noninterest Income

The Company earns various types of other noninterest income that fall within the scope of the new revenue recognition rules, and have been aggregated into one general revenue stream in the table noted above. This amount includes, but is not limited to, the following types of revenue with customers:

### Safe Deposit Rent

The Company rents out the use of safe deposit boxes to its customers, which can be accessed when the bank is open for business. The safe deposit box rental fee is paid upfront and is recognized as revenue ratably over the annual term of the contract.

#### 1031 Exchange Fee Revenue

The Company provides like-kind exchange services pursuant to Section 1031 of the Internal Revenue Code. Fee income is recognized in conjunction with completing the exchange transactions.

#### Foreign Currency

The Company earns fee income associated with various transactions related to foreign currency product offerings, including foreign currency bank notes and drafts and foreign currency wires. The majority of this income is derived from commissions earned related to customers executing the above mentioned foreign currency transactions through arrangements with third party correspondents.

### **Table of Contents**

## NOTE 12 - COMPREHENSIVE INCOME (LOSS)

The following tables present a reconciliation of the changes in the components of other comprehensive income (loss) for the dates indicated, including the amount of income tax (expense) benefit allocated to each component of other comprehensive income (loss):

	Thre Marc			s Ended 18			
	Pre T Amo			(Expens nefit	se)	After Tax Amou	ınt
Change in fair value of securities available for sale Less: net security gains reclassified into other noninterest income (expense)	(Doll \$(7,2			ousands) ,772		\$(5,46	
Net change in fair value of securities available for sale	(7,24	10 )	1,7	72		(5,468	3)
Change in fair value of cash flow hedges	386		(10	6	)	280	
Less: net cash flow hedge gains reclassified into interest income or interest expense (1)	90		(25		_	65	
Net change in fair value of cash flow hedges	296		(81		)	215	
Net unamortized loss related to defined benefit pension and other postretirement adjustments arising during the period						_	
Amortization of net actuarial losses	94		(26		)	68	
Amortization of net prior service costs	69		(20		)	49	
Net change in other comprehensive income for defined benefit postretirement plans (2)	163		(46		)	117	
Total other comprehensive loss	\$(6,7	Thre	ee M	,645 Ionths Ei 1, 2017	ıdε	\$(5,13 ed	36)
		Pre '		(Expens		After Tax Amo	
		(Do	llars	in thous			
Change in fair value of securities available for sale		\$89	6	\$ (364	)	\$ 532	2
Less: net security losses reclassified into other noninterest income		1				1	
Net change in fair value of securities available for sale		895		(364	)	531	
Change in fair value of cash flow hedges		58		(24	)	34	
Less: net cash flow hedge losses reclassified into interest income or interest expens	e (1)	(93	)	38		(55	)
Net change in fair value of cash flow hedges		151		(62	)	89	
Net unamortized loss related to defined benefit pension and other postretirement adjustments arising during the period		(7	)	3		(4	)
Amortization of net actuarial losses		70		(29	)	41	
Amortization of net prior service credits		69		(28	)	41	
Net change in other comprehensive income for defined benefit postretirement plans	s (2)	132		(54	)	78	_
Total other comprehensive income		\$1,1	178	\$ (480	)	\$ 698	3

Includes the amortization of the remaining balance of a realized but unrecognized gain, net of tax, from the termination of interest rate swaps in 2009. The original gain of \$1.4 million, net of tax, is being recognized in earnings through December 2018, the original maturity date of the swap. The balance of this gain has amortized to \$122,000 and \$137,000 at March 31, 2018 and December 31, 2017, respectively.

The amortization of prior service costs is included in the computation of net periodic pension cost as disclosed in (2)the Employee Benefit Plans footnote in the Company's Annual Report on Form 10-K for the year ended December 31, 2017, filed with the Securities and Exchange Commission.

### **Table of Contents**

Effective January 1, 2018, the Company elected to reclassify certain tax effects from accumulated other comprehensive income to retained earnings, related to items that were stranded in other comprehensive income as a result of the Tax Act. A description of the other income tax effects that were reclassified as a result of the Act are listed in the table below.

Information on the Company's accumulated other comprehensive income (loss), net of tax, is comprised of the following components as of the periods indicated:

		Unrealized Cain (Loss) on Cash Flow Hedge	Gain on Hedge		Accumulated Other Comprehensive Loss
	(Dollars i	n thousands	s)		
	2018				
Beginning balance: January 1, 2018	\$(504)	\$ 948	\$ 137	\$ (2,412 )	\$ (1,831 )
Opening balance reclassification	(111 )	205	29	(520)	(397)
Cumulative effect accounting adjustment	(831)	_		_	(831)
Net change in other comprehensive income (loss)	(5,468)	259	(44)	117	(5,136)
Ending balance: March 31, 2018	\$(6,914)	\$ 1,412	\$ 122	\$ (2,815)	\$ (8,195)
	2017				
Beginning balance: January 1, 2017	\$173	\$ 361	\$ 281	\$ (2,152 )	\$ (1,337 )
Net change in other comprehensive income (loss)	531	125	(36)	78	698
Ending balance: March 31, 2017	\$704	\$ 486	\$ 245	\$ (2,074)	\$ (639)

#### **Table of Contents**

### NOTE 13 - COMMITMENTS AND CONTINGENCIES

Financial Instruments with Off-Balance Sheet Risk

In the normal course of business, the Company enters into various transactions to meet the financing needs of its customers, which, in accordance with GAAP, are not included in its consolidated balance sheets. These transactions include commitments to extend credit and standby letters of credit, which involve, to varying degrees, elements of credit risk and interest rate risk in excess of the amounts recognized in the consolidated balance sheets. The Company minimizes its exposure to loss under these commitments by subjecting them to credit approval and monitoring procedures.

The Company enters into contractual commitments to extend credit, normally with fixed expiration dates or termination clauses, at specified rates and for specific purposes. Substantially all of these commitments to extend credit are contingent upon customers maintaining specific credit standards at the time of loan funding. Standby letters of credit are written conditional commitments issued to guarantee the performance of a customer to a third party. In the event the customer does not perform in accordance with the terms of the agreement with the third party, the Company would be required to fund the commitment. The maximum potential amount of future payments the Company could be required to make is represented by the contractual amount of the commitment. If the commitment were funded, the Company would be entitled to seek recovery from the customer. The Company's policies generally require that standby letter of credit arrangements contain security and debt covenants similar to those contained in loan agreements.

The fees collected in connection with the issuance of standby letters of credit are representative of the fair value of the Company's obligation undertaken in issuing the guarantee. In accordance with applicable accounting standards related to guarantees, fees collected in connection with the issuance of standby letters of credit are deferred. The fees are then recognized in income proportionately over the life of the standby letter of credit agreement. The deferred standby letter of credit fees represent the fair value of the Company's potential obligations under the standby letter of credit guarantees.

The following table summarizes the above financial instruments at the dates indicated:

March 31, December 31,

2018 2017 (Dollars in thousands)

Commitments to extend credit \$2,502,731 \$2,443,478 Standby letters of credit \$15,994 15,534

Deferred standby letter of credit fees 114

**Lease Commitments** 

The Company leases office space, space for ATM locations, and certain branch locations under noncancelable operating leases.

102

Rent expense incurred under operating leases was approximately \$2.5 million and \$2.0 million the three months ended March 31, 2018 and 2017, respectively. Several of these leases have renewal options that typically range from 5 to 10 years.

There has been no significant change in the future minimum lease payments payable by the Company since December 31, 2017. See the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2017 for information regarding leases and other commitments.

Other Contingencies

At March 31, 2018, Rockland Trust was involved in pending lawsuits that arose in the ordinary course of business. Management has reviewed these pending lawsuits with legal counsel and has taken into consideration the view of counsel as to their outcome. In the opinion of management, the final disposition of pending lawsuits is not expected to have a material adverse effect on the Company's financial position or results of operations.

The Bank is required to maintain certain reserve requirements of vault cash and/or deposits with the Federal Reserve Bank of Boston. There was no reserve requirement at March 31, 2018 and the reserve requirement was \$35.8 million at December 31, 2017.

#### **Table of Contents**

### NOTE 14 - LOW INCOME HOUSING PROJECT INVESTMENTS

The Company has invested in low income housing projects that generate Low Income Housing Tax Credits ("LIHTC") which provide the Company with tax credits and operating loss tax benefits over a period of approximately 15 years. None of the original investment is expected to be repaid.

The following table presents certain information related to the Company's investments in low income housing projects as of the dates indicated:

do of the dutto indicate.			
	March	December	r
	31	31	
	2018	2017	
	(Dollars	in	
	thousand	ds)	
Original investment value	\$47,408	\$ 47,399	
Current recorded investment	34,153	35,225	
Unfunded liability obligation	3,332	4,536	
Tax credits and benefits	5,494	(1)5,654	
Amortization of investments	4,330	(2)4,402	(4)
Net income tax benefit	1,165	(3) 1,253	

- (1) This amount reflects anticipated tax credits and tax benefits for the full year ended December 31, 2018.
- (2) The amortization amount reduces the tax credits and benefits anticipated for the full year ended December 31, 2018.
- (3) This amount represents the net tax benefit expected to be realized for the full year ended December 31, 2018 in determining the Company's effective tax rate.
- (4) The 2017 amount is inclusive of \$466,000 related to the revaluation of Low Income Housing tax credit investments as a result of the Tax Act.

#### **Table of Contents**

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations
The following discussion should be read in conjunction with the consolidated financial statements, notes and tables
included in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2017, filed with the
Securities and Exchange Commission.

Cautionary Statement Regarding Forward-Looking Statements

This Quarterly Report on Form 10-Q, in the Management's Discussion and Analysis of Financial Condition and Results of Operations and elsewhere, contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such statements are not historical facts and include expressions about management's confidence and strategies and management's expectations about new and existing programs and products, acquisitions, relationships, opportunities, taxation, technology, market conditions and economic expectations. These statements may be identified by forward-looking terminology such as "should," "expect," "believe," "view," "opportunity," "allow," "continues," "reflects," "typically," "usually," "anticipate," or similar statements or variations of such terms. Such forward-looking statements involve certain risks and uncertainties and our actual results may differ materially from such forward-looking statements. Factors that may cause actual results to differ materially from those contemplated by such forward-looking statements, in addition to those risk factors listed under the "Risk Factors" section of the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2017, include, but are not limited to: a weakening in the United States economy in general and the regional and local economies within the New England region and the Company's market area;

adverse changes or volatility in the local real estate market;

adverse changes in asset quality including an unanticipated credit deterioration in our loan portfolio including those related to one or more large commercial relationships;

acquisitions may not produce results at levels or within time frames originally anticipated and may result in unforeseen integration issues or impairment of goodwill and/or other intangibles;

changes in trade, monetary and fiscal policies and laws, including interest rate policies of the Board of Governors of the Federal Reserve System;

- higher than expected tax expense, resulting from failure to comply with general tax laws, changes in tax laws, or failure to comply with requirements of the federal New Markets Tax Credit program;
- unexpected changes in market interest rates for interest earning assets and/or interest bearing liabilities;

unexpected increased competition in the Company's market area;

- unanticipated loan delinquencies, loss of collateral, decreased service revenues, and other potential negative effects caused by severe weather or other external events;
- a deterioration in the conditions of the securities markets;
- a deterioration of the credit rating for U.S. long-term sovereign debt;
- the inability to adapt to changes in information technology, including changes to industry accepted delivery models driven by a migration to the internet as a means of service delivery;
- electronic fraudulent activity within the financial services industry, especially in the commercial banking sector; adverse changes in consumer spending and savings habits;
- the inability to realize expected synergies from merger transactions in the amounts or in the timeframe anticipated;
- the inability to retain customers and employees, including those acquired in previous acquisitions;
- the effect of laws and regulations regarding the financial services industry including, but not limited to, the
- Dodd-Frank Wall Street Reform and the Consumer Protection Act and regulatory uncertainty surrounding these laws and regulations;
- changes in laws and regulations (including laws and regulations concerning taxes, banking, securities and insurance) generally applicable to the Company's business;
- •changes in accounting policies, practices and standards, as may be adopted by the regulatory agencies as well as the Public Company Accounting Oversight Board, the Financial Accounting Standards Board, and other accounting

### standard setters;

eyber security attacks or intrusions that could adversely impact our businesses; and other unexpected material adverse changes in our operations or earnings.

Except as required by law, the Company disclaims any intent or obligation to update publicly any such forward-looking statements, whether in response to new information, future events or otherwise. Any public statements or disclosures by the Company following this Quarterly Report on Form 10-Q which modify or impact any of the forward-looking statements contained in this Quarterly Report on Form 10-Q will be deemed to modify or supersede such statements in this Quarterly Report on Form 10-Q.

# **Table of Contents**

49

# Selected Quarterly Financial Data

The selected consolidated financial and other data of the Company set forth below does not purport to be complete and should be read in conjunction with, and is qualified in its entirety by, the more detailed information, including the Consolidated Financial Statements and related notes, appearing elsewhere in this Quarterly Report on Form 10-Q.

Consolidated Financial Statements and related note	s, appeari	ıg (			hs Ended	ıy ıv	cport on 13	011	m 10-Q.	
	March 31	١.	December 31, September 30, June 30, March 31							1.
	2018	,	2017		2017	,	2017		2017	-,
		in t		ex	cept per sha	re d				
Financial condition data			ŕ		1 1		,			
Securities	\$996,287	7	\$946,510	$\mathbf{C}$	\$ 909,221		\$915,628		\$905,249	9
Loans	6,362,050	6	6,355,55	3	6,289,902		6,269,696		6,064,36	6
Allowance for loan losses	(60,862	)	(60,643	)	(59,710	)	(59,479	)	(62,318	)
Goodwill and other intangible assets	240,268		241,147		242,105		243,005		230,613	
Total assets	8,090,410	$\mathbf{C}$	8,082,02	9	8,052,919		8,017,293		7,738,11	4
Total deposits	6,751,51	1	6,729,25	3	6,682,942		6,695,380		6,470,67	4
Total borrowings	298,939		323,698		340,683		320,378		304,297	
Stockholders' equity	956,059		943,809		931,224		914,584		877,480	
Nonperforming loans	47,713		49,638		50,277		51,783		55,052	
Nonperforming assets	48,071		50,250		53,175		54,812		58,456	
Income statement										
Interest income	\$73,749		\$72,876		\$71,778		\$68,133		\$64,407	
Interest expense	5,278		5,044		4,705		4,378		4,207	
Net interest income	68,471		67,832		67,073		63,755		60,200	
Provision for loan losses	500		1,300		_		1,050		600	
Noninterest income	19,863		21,914		20,770		21,398		18,912	
Noninterest expenses	53,451		51,467		51,310		52,809		48,773	
Net income	27,555		22,064		23,852		20,563		20,725	
Per share data										
Net income—basic	\$1.00		\$0.80		\$ 0.87		\$0.75		\$0.77	
Net income—diluted	1.00		0.80		0.87		0.75		0.76	
Cash dividends declared	0.38		0.32		0.32		0.32		0.32	
Book value per share	34.75		34.38		33.94		33.34		32.44	
Tangible book value per share (1)	26.02		25.60		25.12		24.48		23.92	
Performance ratios										
Return on average assets	1.39	%	1.08	%	1.18	%	1.06	%	1.10	%
Return on average common equity	11.73	%	9.28	%	10.18	%	9.15	%	9.59	%
Net interest margin (on a fully tax equivalent basis)	3.77	%	3.64	%	3.65	%	3.60	%	3.51	%
Equity to assets	11.82	%	11.68	%	11.56	%	11.41	%	11.34	%
Dividend payout ratio	31.88	%	39.79	%	36.80	%	42.09	%	74.62	%
Asset Quality Ratios										
Nonperforming loans as a percent of gross loans	0.75	%	0.78	%	0.80	%	0.83	%	0.91	%
Nonperforming assets as a percent of total assets	0.59	%	0.62	%	0.66	%	0.68	%	0.76	%
Allowance for loan losses as a percent of total loans	s 0.96	%	0.95	%	0.95	%	0.95	%	1.03	%

# **Table of Contents**

Allowance for loan losses as a percent of nonperforming loans	<b>1</b> 27.56	<b>%</b> 22.17	<b>%</b> 18.76	<b>%</b> 14.86	<b>%</b> 13.20
Capital ratios					
Tier 1 leverage capital ratio	90.32	<b>%</b> 0.04	<b>%</b> 0.03	<b>%</b> 0.07	<b>%</b> 92
Common equity tier 1 capital ratio	<b>%</b> 1.47	<b>%</b> 1.20	<b>%</b> 1.13	<b>%</b> 0.95	<b>110</b> .89
Tier 1 risk-based capital ratio	<b>%</b> 2.57	<b>12.31</b>	<b>%</b> 2.24	92.07	<b>12</b> .05
Total risk-based capital ratio	<b>%</b> 4.08	<b>%</b> .82	<b>%</b> .75	<b>%</b> .58	<b>173</b> .66

Represents a non-GAAP measure. For reconciliation to GAAP book value per share, see Item 2 "Management's (1)Discussion and Analysis of Financial Condition and Results of Operations - Executive Level Overview - Non-GAAP Measures" below.

#### **Table of Contents**

#### **Executive Level Overview**

Management evaluates the Company's operating results and financial condition using measures that include net income, earnings per share, return on assets and equity, return on tangible common equity, net interest margin, tangible book value per share, asset quality indicators, and many others. These metrics are used by management to make key decisions regarding the Company's balance sheet, liquidity, interest rate sensitivity, and capital resources and assist with identifying opportunities for improving the Company's financial position or operating results. The Company is focused on organic growth, but will also consider acquisition opportunities that can provide a satisfactory financial return.

### **Interest-Earning Assets**

Management's balance sheet strategy emphasizes commercial and home equity lending. The results depicted in the following table reflect an overall increase in total loans over the past five quarters due to the results of that strategy, as well as the impact from acquisitions. For the first quarter of 2018, loan growth in the commercial and industrial loans, small business and residential categories were offset by declines in commercial real estate and home equity related balances.

Management strives to be disciplined about loan pricing and considers interest rate sensitivity when generating loan assets. The Company has gradually and intentionally shifted its balance sheet composition so that its interest-rate risk position is fundamentally asset-sensitive. Management takes a disciplined approach to credit underwriting, seeking to avoid undue credit risk and loan losses.

# **Table of Contents**

Funding and Net Interest Margin

The Company's overall sources of funding reflect strong business and retail deposit growth, supporting management's emphasis on core deposit growth to fund loans, as depicted by the following chart:

As of March 31, 2018, core deposits comprised 90.1% of total deposits. The continued emphasis on core deposits has resulted in a cost of deposits of only 0.24% for the 2018 first quarter, which increased by two basis points when compared to the fourth quarter of 2017.

The Company's net interest margin was 3.77% for the quarter ended March 31, 2018, a 13 basis point increase from the fourth quarter of 2017, reflecting the Company's asset sensitive position, as shown by the following chart:

### **Table of Contents**

#### Noninterest Income

Management continues to focus on noninterest income growth, which is primarily comprised of deposit account fees, interchange and ATM fees, investment management fees and mortgage banking income. The following chart shows the components of noninterest income over the past five quarters:

# **Expense Control**

Management seeks to take a balanced approach to noninterest expense control by monitoring the management of ongoing operating expenses while making needed capital expenditures and prudently investing in growth initiatives. The Company's primary expenses arise from Rockland Trust's employee salaries and benefits, as well as expenses associated with buildings and equipment. The following chart depicts the Company's efficiency ratio on a GAAP basis (calculated by dividing noninterest expense by the sum of noninterest income and net interest income), as well as the Company's efficiency ratio on a non-GAAP operating basis, if applicable (calculated by dividing noninterest expense, excluding certain noncore items, by the sum of noninterest income, excluding certain noncore items, and net interest income), over the past five quarters:

\*See "Non-GAAP Measures" below for a reconciliation to GAAP financial measures.

#### **Table of Contents**

#### Tax Effectiveness

The Company participates in federal and state tax credit programs designed to promote economic development, affordable housing, and job creation. The Company continues to participate in the federal New Markets Tax Credit program and has also made low-income housing tax credit investments. The Company has also established security corporation subsidiaries and, through its subsidiaries, purchased tax-exempt bonds. Federal and state tax credit program participation and other tax strategies help the Company operate in a more tax effective manner and sometimes also create a competitive advantage for Rockland Trust and its community development subsidiaries. During the first quarter of 2018, the Company's effective tax rate was 19.86%, reflecting the decreased corporate federal tax rate associated with the Tax Act. In addition, the effective tax rate includes the impact of excess tax benefits associated with stock compensation transactions and other discrete items, totaling \$1.2 million.

# Capital

The Company's approach with respect to revenue, expense, and tax effectiveness is designed to promote long-term earnings growth. Strong earnings retention has contributed to capital growth. Book value per share increased 1.1% in the first quarter of 2018 and 7.1% over the past four quarters. In addition, tangible book value per share increased 1.6% in the first quarter of 2017 and has increased by 8.8% over the past four quarters (see "Non-GAAP Measures" below for a reconciliation of non-GAAP measures). Stockholders' equity as a percentage of total assets was 11.82% for the first quarter of 2018, compared to 11.68% in the fourth quarter of 2017. The Company's tangible common equity ratio (or tangible common equity as a percentage of tangible assets) increased to 9.12% for the first quarter of 2018, as compared to 8.96% in the fourth quarter of 2017. See "Non-GAAP Measures" below for a reconciliation of non-GAAP measures. The following chart shows the Company's book value and tangible book value per share over the past five quarters:

\*See "Non-GAAP Measures" below for a reconciliation to GAAP financial measures.

The Company's growth in capital enables the payment of cash dividends. The Company declared quarterly cash dividends of \$0.38 per share for the first quarter of 2018, representing an increase of 18.8% from the 2017 quarterly dividend rate of \$0.32 per share.

#### First Quarter 2018 Results

Net income for the first quarter of 2018 was \$27.6 million, or \$1.00 on a diluted earnings per share basis, an increase of 33.0% and 31.6%, respectively, as compared to \$20.7 million, or \$0.76 on a diluted earnings per share basis, for the prior year first quarter. First quarter 2018 net income of \$27.6 million (which included no adjustments) compared to the operating net income from the first quarter of 2017 of \$21.1 million reflected an increase of 30.9%. See "Non-GAAP Measures" below for a reconciliation of non-GAAP measures.

#### **Table of Contents**

#### 2018 Outlook

During the Company's first quarter 2018 earnings call, the Company stated that it anticipates the following for the full year ending December 31, 2018 (as compared with the year ending December 31, 2017):

Loan and deposit growth for the full year 2018 to be in the low single digit range;

Assuming no further Fed Funds rate increases, the full year 2018 net interest margin is expected to expand by 15 to 20 basis points versus the full year 2017;

Both full year 2018 non-interest income and non-interest expense are expected to increase at a low to mid-single digit rate; and

The effective tax rate for the remainder of the year (excluding discrete items) is expected to approximate 23%.

#### Non-GAAP Measures

When management assesses the Company's financial performance for purposes of making day-to-day and strategic decisions, it does so based upon the performance of its core banking business, which is primarily derived from the combination of net interest income and noninterest or fee income, reduced by operating expenses, the provision for loan losses, and the impact of income taxes and other noncore items shown in the table that follows. There are items that impact the Company's results that management believes are unrelated to its core banking business such as gains or losses on the sales of securities, merger and acquisition expenses, loss on extinguishment of debt, impairment, and other items, such as one-time adjustments as a result of changes in laws and regulations. Management, therefore, computes certain non-GAAP measures including net operating earnings and operating EPS, noninterest income on an operating basis and efficiency ratio on an operating basis, which exclude items management considers to be noncore. Management believes excluding these items facilitates greater visibility into the Company's core banking business and underlying trends that may, to some extent, be obscured by inclusion of such items.

Management also supplements its evaluation of financial performance with an analysis of tangible book value per share (which is computed by dividing stockholders' equity less goodwill and identifiable intangible assets, or tangible common equity, by common shares outstanding) and with the Company's tangible common equity ratio (which is computed by dividing tangible common equity by tangible assets) which are non-GAAP measures. The Company has included information on these tangible ratios because management believes that investors may find it useful to have access to the same analytical tools used by management to assess performance and identify trends. The Company has recognized goodwill and other intangible assets in conjunction with merger and acquisition activities. Excluding the impact of goodwill and other intangibles in measuring asset and capital values for the ratios provided, along with other bank standard capital ratios, facilitates comparison of the capital adequacy of the Company to other companies in the financial services industry.

These non-GAAP measures should not be viewed as a substitute for financial results determined in accordance with GAAP. An item which management deems to be noncore and excludes when computing these non-GAAP measures can be of substantial importance to the Company's results for any particular period. The Company's non-GAAP performance measures are not necessarily comparable to similarly named non-GAAP performance measures which may be presented by other companies.

The following tables summarize adjustments for noncore items for the time periods indicated below and reconciles non-GAAP measures:

Three Months Ended March 31

Net Income Diluted

Earnings Per Share 2018 2017 2018 2017

	(Dollars in thousands, except per shar data)					
Net income available to common shareholders (GAAP)	\$27,555	\$20,725	\$ 1.00	\$ 0.76		
Non-GAAP adjustments						
Noninterest expense components						
Merger and acquisition expenses		484		0.02		
Total impact of noncore items	_	484		0.02		
Net tax benefit associated with noncore items (1)	_	(153)		_		
Noncore items, net of tax	<b>\$</b> —	\$331	\$ —	\$ 0.02		
Operating net income (Non-GAAP)	\$27,555	\$21,056	\$ 1.00	\$ 0.78		

# **Table of Contents**

The net tax benefit associated with noncore items is determined by assessing whether each noncore item is (1)included or excluded from net taxable income and applying the Company's combined marginal tax rate to only those items included in net taxable income.

	Three Months Ended										
	March 3 2018	31	Decemb 31 2017	er	Septemb 30 2017	oer	June 30 2017		March 3 2017	31	
	(Dollars	s in	thousand	ds)							
Net interest income (GAAP)	\$68,47		\$67,832		\$67,073	3	\$63,755	5	\$60,200	)	(a)
Noninterest income (GAAP)	\$19,863	3	\$21,914	ļ	\$20,770	)	\$21,398	3	\$18,912	2	(b)
Noninterest income on an operating basis (Non-GAAP)*	\$19,863	3	\$21,914	1	\$20,770	)	\$21,398	3	\$18,912	2	(c)
Noninterest expense (GAAP) Less:	\$53,45	1	\$51,467	7	\$51,310	)	\$52,809	)	\$48,773	3	(d)
Merger and acquisition expense	_				_		2,909		484		
Noninterest expense on an operating basis (Non-GAAP)	\$53,451	1	\$51,467	7	\$51,310	)	\$49,900	)	\$48,289	)	(e)
Total revenue (GAAP)	\$88,334	1	\$89,746	6	\$87,843	}	\$85,153	3	\$79,112	2	(a+b)
Total operating revenue (Non-GAAP)*	\$88,334	1	\$89,746	Ó	\$87,843	3	\$85,153	3	\$79,112	2	(a+c)
Ratios											
Noninterest income as a % of revenue (GAAP based)	22.49	%	24.42	%	23.64	%	25.13	%	23.91	%	(b/(a+b))
Noninterest income as a % of revenue on an operating basis (Non-GAAP)*	22.49	%	24.42	%	23.64	%	25.13	%	23.91	%	(c/(a+c))
Efficiency ratio (GAAP based)	60.51	%	57.35	%	58.41	%	62.02	%	61.65	%	(d/(a+b))
Efficiency ratio on an operating basis (Non-GAAP)	60.51	%	57.35	%	58.41	%	58.60	%	61.04	%	(e/(a+c))

<sup>\*</sup> There were no adjustments for the periods presented.

### **Table of Contents**

The following table summarizes the calculation of the Company's tangible common equity ratio and tangible book value per share for the periods indicated:

	March 31,		December	31	September	30	June 30		March 31,	
	2018		2017		2017		2017		2017	
	(Dollars in	tho	ousands, exc	ept	t per share d	ata	)			
Tangible common equity										
Stockholders' equity (GAAP)	\$956,059		\$943,809		\$931,224		\$914,584		\$877,480	(a)
Less: Goodwill and other intangibles	240,268		241,147		242,105		243,005		230,613	
Tangible common equity (Non-GAAP)	715,791		702,662		689,119		671,579		646,867	(b)
Tangible assets										
Assets (GAAP)	8,090,410		8,082,029		8,052,919		8,017,293		7,738,114	(c)
Less: Goodwill and other intangibles	240,268		241,147		242,105		243,005		230,613	
Tangible assets (Non-GAAP)	\$7,850,142	2	\$7,840,882	2	\$7,810,814	ŀ	\$7,774,288	3	\$7,507,501	(d)
Common shares	27,512,328	3	27,450,190	)	27,437,791		27,431,171		27,046,768	(e)
Common equity to assets ratio (GAAP)	11.82	%	11.68	%	11.56	%	11.41	%	11.34	%(a/c)
Tangible common equity to tangible assets ratio (Non-GAAP)	9.12	%	8.96	%	8.82	%	8.64	%	8.62	% (b/d)
Book value per share (GAAP)	\$34.75		\$34.38		\$33.94		\$33.34		\$32.44	(a/e)
Tangible book value per share (Non-GAAP)	\$26.02		\$25.60		\$25.12		\$24.48		\$23.92	(b/e)

# **Critical Accounting Policies**

Critical accounting policies are defined as those that are reflective of significant judgments and uncertainties, and could potentially result in materially different results under different assumptions and conditions. The Company believes that the most critical accounting policies are those which the Company's financial condition depends upon, and which involve the most complex or subjective decisions or assessments.

There have been no material changes in critical accounting policies during the first three months of 2018. Please refer to the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2017 for a complete listing of critical accounting policies.

#### **Table of Contents**

#### FINANCIAL POSITION

Securities Portfolio The Company's securities portfolio consists of trading securities, equity securities, securities available for sale, and securities which management intends to hold until maturity. Securities increased by \$49.8 million, or 5.3%, at March 31, 2018 as compared to December 31, 2017, reflecting new purchases of \$91.2 million made during the three month period, partially offset by paydowns on existing securities. The ratio of securities to total assets was 12.31% and 11.71% at March 31, 2018 and December 31, 2017, respectively.

The Company monitors investment securities for the presence of other-than-temporary impairment ("OTTI"). For debt securities, the primary consideration in determining whether impairment is OTTI is whether or not the Bank expects to collect all contractual cash flows. Further details regarding the Company's analysis of potential OTTI can be found in Note 3 "Securities" within Condensed Notes to Consolidated Financial Statements included in Item 1 hereof.

Residential Mortgage Loan Sales The Company's primary loan sale activity arises from the sale of government sponsored enterprise eligible residential mortgage loans. During the three months ended March 31, 2018 and 2017, the Bank originated residential loans with the intention of selling them in the secondary market or to hold in the Company's residential portfolio. When a loan is sold, the Company enters into agreements that contain representations and warranties about the characteristics of the loans sold and their origination. The Company may be required to either repurchase mortgage loans or to indemnify the purchaser from losses if representations and warranties are breached. The Company incurred no losses during the three month periods ended March 31, 2018 and March 31, 2017 related to these activities.

The following table shows the total residential loans that were closed and whether the amounts were held in the portfolio or sold/held for sale in the secondary market during the period indicated:

Table 1 - Closed Residential Real Estate Loans

Three Months
Ended March 31
2018 2017
(Dollars in thousands)

Held in portfolio \$38,816 \$42,580 Sold or held for sale in the secondary market 38,091 45,457 Total closed loans \$76,907 \$88,037

The Company sold \$38.9 million and \$49.6 million in residential loans during the three months ended March 31, 2018 and 2017, respectively. All loans sold during these periods were sold with servicing rights released.

#### **Table of Contents**

Currently, the Bank sells the servicing of sold loans for a servicing release premium, simultaneous with the sale of the loan. In the past, the Bank may have opted to sell loans and retain the servicing. In the event of a sale with servicing rights retained, a mortgage servicing asset is established, which represents the then current estimated fair value based on market prices for comparable mortgage servicing contracts, when available, or alternatively is based on a valuation model that calculates the present value of estimated future net servicing income. The valuation model incorporates assumptions that market participants would use in estimating future net servicing income, such as the cost to service, the discount rate, an inflation rate, ancillary income, prepayment speeds and default rates and losses. Servicing rights are recorded in other assets in the consolidated balance sheets, are amortized in proportion to and over the period of estimated net servicing income, and are assessed for impairment based on fair value at each reporting date. Impairment is determined by stratifying the rights based on predominant characteristics, such as interest rate, loan type and investor type. Impairment is recognized through a valuation allowance, to the extent that fair value is less than the capitalized amount. If the Company later determines that all or a portion of the impairment no longer exists, a reduction of the allowance may be recorded as an increase to income. The principal balance of loans serviced by the Bank on behalf of investors was \$269.5 million, \$277.8 million and \$299.8 million at March 31, 2018, December 31, 2017, and March 31, 2017, respectively. The following table shows the adjusted cost of the servicing rights associated with these loans and the changes for the periods indicated:

Table 2 - Mortgage Servicing Asset

Three Months Ended
March 31
2018 2017
(Dollars in thousands)
\$ 1,697 \$ 2,048

Balance at beginning of period \$ 1,697 \$ 2,048

Amortization (83 ) (101

Change in valuation allowance 18 11

Balance at end of period \$ 1,632 \$ 1,958

Forward sale contracts of mortgage loans, considered derivative instruments for accounting purposes, may be utilized by the Company in its efforts to manage risk of loss associated with its mortgage loan commitments and mortgage loans held for sale. Prior to closing and funding certain one-to-four family residential mortgage loans, an interest rate lock commitment is generally extended to the borrower. During the period from commitment date to closing date, the Company is subject to the risk that market rates of interest may change. If market rates rise, investors generally will pay less to purchase such loans, resulting in a reduction in the gain on sale of the loans or, possibly, a loss. In an effort to mitigate such risk, forward delivery sales commitments are executed, under which the Company agrees to deliver whole mortgage loans to investors which economically hedges this market risk. See Note 8, "Derivative and Hedging Activities" within Condensed Notes to Consolidated Financial Statements included in Item 1 hereof for more information on mortgage activity and mortgage related derivatives.

Loan Portfolio Management continues to focus on growth in the commercial and home equity lending categories. Management believes this emphasis is prudent, given the prevailing interest rate and economic environment, as well as strategic priorities. The Company's loan portfolio increased by \$6.5 million during the first three months of 2018.

### **Table of Contents**

Management considers the Company's commercial and industrial portfolio to be well-diversified with loans to various types of industries. The following pie chart shows the diversification of the commercial and industrial portfolio as of March 31, 2018:

(Dollars in thousands)

Average loan size \$230

Largest individual commercial and industrial loan outstanding \$22,893

Commercial and industrial nonperforming loans/commercial and industrial loans 3.40 %

The Company's commercial real estate loan portfolio, inclusive of commercial construction, is the Company's largest loan type concentration. The Company believes that this portfolio is also well-diversified with loans secured by a variety of property types, such as owner-occupied and nonowner-occupied commercial, retail, office, industrial, warehouse, industrial development bonds, and other special purpose properties, such as hotels, motels, nursing homes, restaurants, churches, recreational facilities, marinas, and golf courses. Commercial real estate also includes loans secured by certain residential-related property types including multi-family apartment buildings, residential development tracts and condominiums. The following pie chart shows the diversification of the commercial real estate loan portfolio as of March 31, 2018:

#### **Table of Contents**

	(Dollars	s in	
	thousands)		
Average loan size	\$864		
Largest individual commercial real estate mortgage outstanding		1	
Commercial real estate nonperforming loans/commercial real estate loans	0.09	%	
Owner occupied commercial real estate loans/commercial real estate loans	15.1	%	

In addition to the commercial portfolios, the Company also originates both fixed-rate and adjustable-rate residential real estate loans as well as residential construction lending related to single-home residential development within the Company's market area. The Company also provides home equity loans and lines that may be made as a fixed rate term loan or under a variable rate revolving line of credit secured by a first or junior mortgage on the borrower's residence or second home. Additionally, the Company makes loans for a wide variety of other personal needs. Consumer loans primarily consist of installment loans and overdraft protections. The residential, home equity and other consumer portfolios totaled \$1.8 billion at March 31, 2018.

Asset Quality The Company continually monitors the asset quality of the loan portfolio using all available information. Based on this assessment, loans demonstrating certain payment issues or other weaknesses may be categorized as delinquent, impaired, nonperforming and/or put on nonaccrual status. Additionally, in the course of resolving such loans, the Company may choose to restructure the contractual terms of certain loans to match the borrower's ability to repay the loan based on their current financial condition. If a restructured loan meets certain criteria, it may be categorized as a troubled debt restructuring ("TDR").

Delinquency The Company's philosophy toward managing its loan portfolios is predicated upon careful monitoring, which stresses early detection and response to delinquent and default situations. The Company seeks to make arrangements to resolve any delinquent or default situation over the shortest possible time frame. Generally, the Company requires that a delinquency notice be mailed to a borrower upon expiration of a grace period (typically no longer than 15 days beyond the due date). Reminder notices may be sent and telephone calls may be made prior to the expiration of the grace period. If the delinquent status is not resolved within a reasonable time frame following the mailing of a delinquency notice, the Bank's personnel charged with managing its loan portfolios contacts the borrower to ascertain the reasons for delinquency and the prospects for payment. Any subsequent actions taken to resolve the delinquency will depend upon the nature of the loan and the length of time that the loan has been delinquent. The borrower's needs are considered as much as reasonably possible without jeopardizing the Bank's position. A late charge is usually assessed on loans upon expiration of the grace period.

Nonaccrual Loans As a general rule, loans more than 90 days past due with respect to principal or interest are classified as nonaccrual loans. However, certain loans that are more than 90 days past due may be kept on an accruing status if the loans are well secured and/or in the process of collection. The Company may also put a junior lien mortgage on nonaccrual status as a

result of delinquency with respect to the first position, which is held by another financial institution, while the junior lien is currently performing. Income accruals are suspended on all nonaccrual loans and all previously accrued and uncollected interest is reversed against current income. A loan remains on nonaccrual status until it becomes current with respect to principal and interest (and in certain instances remains current for up to six months), the loan is liquidated, or when the loan is determined to be uncollectible and is charged-off against the allowance for loan losses. In the course of resolving problem loans, the Company may choose to restructure the Troubled Debt Restructurings contractual terms of certain loans. The Company attempts to work out an alternative payment schedule with the borrower in order to avoid or cure a default. Loans that are modified are reviewed by the Company to identify if a TDR has occurred, which is when, for economic or legal reasons related to a borrower's financial difficulties, the Bank grants a concession to the borrower that it would not otherwise consider. Terms may be modified to fit the ability of the borrower to repay in line with its current financial status and the restructuring of the loan may include adjustments to interest rates, extensions of maturity, consumer loans where the borrower's obligations have been effectively discharged through Chapter 7 Bankruptcy and the borrower has not reaffirmed the debt to the Bank, and other actions intended to minimize economic loss and avoid foreclosure or repossession of collateral. If such efforts by the Bank do not result in satisfactory performance, the loan is referred to legal counsel, at which time foreclosure proceedings are initiated. At any time prior to a sale of the property at foreclosure, the Bank may terminate foreclosure proceedings if the borrower is able to work out a satisfactory payment plan.

It is the Company's policy to have any restructured loans which are on nonaccrual status prior to being modified remain on nonaccrual status for six months, subsequent to being modified, before management considers its return to accrual status. If the restructured loan is on accrual status prior to being modified, it is reviewed to determine if the modified loan should remain on accrual status. Loans that are considered TDRs are classified as performing, unless they are on nonaccrual status or greater than 90 days delinquent. Loans classified as TDRs remain classified as such for the life of the loan, except in limited circumstances, when it may be determined that the borrower is performing under modified terms and the restructuring agreement specified an interest rate greater than or equal to an acceptable market rate for a comparable new loan at the time of the restructuring.

Purchased Credit Impaired Loans Purchased Credit Impaired ("PCI") loans are acquired loans which had evidence of deterioration in credit quality at the purchase date and for which it is probable that all contractually required payments will not be collected. PCI loans are recorded at fair value without any carryover of the allowance for loan losses. The excess cash flows expected to be collected over the carrying amount of the loans, referred to as the "accretable yield," is accreted into interest income over the life of the loans using the effective yield method. Accordingly, PCI loans are not subject to classification as nonaccrual in the same manner as originated loans, rather they are generally considered to be accruing loans because their interest income recognized relates to the accretable yield and not to contractual interest payments. See Note 4, "Loans, Allowance for Loan Losses, and Credit Quality" within Condensed Notes to Consolidated Financial Statements included in Item 1 hereof for more information.

Nonperforming Assets Nonperforming assets are comprised of nonperforming loans and other real estate owned ("OREO"). Nonperforming loans consist of nonaccrual loans and loans that are more than 90 days past due but still accruing interest.

OREO consists of real estate properties, which have primarily served as collateral to secure loans, that are controlled or owned by the Bank. These properties are recorded at fair value less estimated costs to sell at the date control is established, resulting in a new cost basis. The amount by which the recorded investment in the loan exceeds the fair value (net of estimated costs to sell) of the foreclosed asset is charged to the allowance for loan losses. Subsequent declines in the fair value of the foreclosed asset below the new cost basis are recorded through the use of a valuation allowance. Subsequent increases in the fair value are recorded as reductions in the valuation allowance, but not below zero. All costs incurred thereafter in maintaining the property are generally charged to noninterest expense. In the event the real estate is utilized as a rental property, net rental income and expenses are recorded as incurred within noninterest expense.

# **Table of Contents**

The following table sets forth information regarding nonperforming assets held by the Company at the dates indicated: Table 3 - Nonperforming Assets

	March 31,	December 31,	March 31,
	2018	2017	2017
	(Dollars in	thousands)	
Loans accounted for on a nonaccrual basis			
Commercial and industrial	\$30,751	\$ 32,055	\$36,877
Commercial real estate	2,997	3,123	4,792
Small business	412	230	207
Residential real estate	7,646	8,129	7,139
Home equity	5,858	6,022	5,987
Other consumer	40	71	48
Total (1)	\$47,704	\$ 49,630	\$55,050
Loans past due 90 days or more but still accruing			
Other consumer	9	8	2
Total	\$9	\$8	\$2
Total nonperforming loans	\$47,713	\$ 49,638	\$55,052
Other real estate owned	358	612	3,404
Total nonperforming assets	\$48,071	\$ 50,250	\$58,456
Nonperforming loans as a percent of gross loans	0.75 %	0.78 %	0.91 %
Nonperforming assets as a percent of total assets	0.59 %	0.62 %	0.76 %

<sup>(1)</sup> Inclusive of TDRs on nonaccrual status of \$5.6 million, \$6.1 million, and \$5.4 million at March 31, 2018, December 31, 2017, and March 31, 2017, respectively.

The following table summarizes the changes in nonperforming assets for the periods indicated:

Table 4 - Activity in Nonperforming Assets

	Three Months
	Ended
	March 31, March 31,
	2018 2017
	(Dollars in
	thousands)
Nonperforming assets beginning balance	\$50,250 \$61,580
New to nonperforming	2,001 3,948
Loans charged-off	(594) (508)
Loans paid-off	(2,692 ) (4,745 )
Loans transferred to other real estate owned and foreclosed assets	<b>—</b> (457 )
Loans restored to performing status	(690 ) (629 )
New to other real estate owned	<del></del>
Sale of other real estate owned	(254 ) (1,226 )
Other	50 36
Nonperforming assets ending balance	\$48,071 \$58,456

#### **Table of Contents**

The following table sets forth information regarding troubled debt restructured loans as of the dates indicated: Table 5 - Troubled Debt Restructurings

	March 31,	December 31	, March 31,
	2018	2017	2017
	(Dollars in	thousands)	
Performing troubled debt restructurings	\$25,617	\$ 25,852	\$25,575
Nonaccrual troubled debt restructurings	5,637	6,067	5,439
Total	\$31,254	\$ 31,919	\$31,014
Performing troubled debt restructurings as a % of total loans	0.40 %	0.41 %	0.42 %
Nonaccrual troubled debt restructurings as a % of total loans	0.09 %	0.10 %	0.09 %
Total troubled debt restructurings as a % of total loans	0.49 %	0.50 %	0.51 %

The following table summarizes changes in TDRs for the periods indicated:

Table 6 - Activity in Troubled Debt Restructurings

	Three Mon	ths Ended
	March 31	March 31
	2018	2017
	(Dollars in	thousands)
TDRs beginning balance	\$31,919	\$32,292
New to TDR status	235	231
Transfer to OREO	_	(215)
Paydowns	(845)	(1,277)
Charge-offs	(55)	(17)
TDRs ending balance	\$31,254	\$31,014

Income accruals are suspended on all nonaccrual loans and all previously accrued and uncollected interest is reversed against current income. The table below shows interest income that was recognized or collected on all nonaccrual loans and TDRs as of the dates indicated:

Table 7 - Interest Income - Nonaccrual Loans and Troubled Debt Restructurings

	Three Mo	onths Ended	
	2018	2017	
	(Dollars	in thousands)	
The amount of incremental gross interest income that would have been recorded if nonaccrual	\$ 636	¢ 571	
loans had been current in accordance with their original terms			
The amount of interest income on nonaccrual loans and performing TDRs that was included in	\$ 500	\$ 523	
net income	Φ 300	Ψ 323	

A loan is considered impaired when, based on current information and events, it is probable that the Bank will be unable to collect the scheduled payments of principal or interest when due according to the contractual terms of the loan agreement. Factors considered by management in determining impairment include payment status, collateral value, and the probability of collecting scheduled principal and interest payments when due. Loans that experience insignificant payment delays and payment shortfalls generally are not classified as impaired. Management determines the significance of payment delays and payment shortfalls on a case-by-case basis, taking into consideration all of the circumstances surrounding the loan and the borrower,

#### **Table of Contents**

including the length of the delay, the reasons for the delay, the borrower's prior payment record, and the amount of the shortfall in relation to the principal and interest owed.

Impaired loans include all commercial and industrial loans, commercial real estate loans, commercial construction and small business loans that are on nonaccrual status, TDRs, and other loans that have been categorized as impaired. Impairment is measured on a loan by loan basis by comparing the loan's value to either the present value of expected future cash flows discounted at the loan's effective interest rate, the loan's obtainable market price, or the fair value of the collateral if the loan is collateral dependent. For impaired loans deemed collateral dependent, where impairment is measured using the fair value of the collateral, the Bank will either order a new appraisal or use another available source of collateral assessment such as a broker's opinion of value to determine a reasonable estimate of the fair value of the collateral.

Total impaired loans at March 31, 2018 and December 31, 2017 were \$70.9 million and \$72.8 million, respectively. For additional information regarding the Company's asset quality, including delinquent loans, nonaccruals, TDRs, and impaired loans, see Note 4, "Loans, Allowance for Loan Losses, and Credit Quality" within Condensed Notes to Consolidated Financial Statements included in Item 1 hereof.

Potential problem loans are any loans which are not included in nonaccrual or nonperforming loans, where known information about possible credit problems of the borrowers causes management to have concerns as to the ability of such borrowers to comply with present loan repayment terms. At March 31, 2018, there were 57 relationships, with an aggregate balance of \$78.9 million, deemed to be potential problem loans. These potential problem loans continued to perform with respect to payments. Management actively monitors these loans and strives to minimize any possible adverse impact to the Company.

Allowance for Loan Losses The allowance for loan losses is maintained at a level that management considers appropriate to provide for probable loan losses based upon evaluation of known and inherent risks in the loan portfolio. The allowance is increased by providing for loan losses through a charge to expense and by credits for recoveries of loans previously charged-off and is reduced by loans being charged-off.

While management uses available information to recognize losses on loans, future additions to the allowance may be necessary based on increases in nonperforming loans, changes in economic conditions, or for other reasons. Additionally, various regulatory agencies, as an integral part of the Bank's examination process, periodically assess the adequacy of the allowance for loan losses to access whether the allowance was determined in accordance with GAAP and applicable guidance.

The allowance for loan losses is allocated to loan types using both a formula-based approach applied to groups of loans and an analysis of certain individual loans for impairment. The formula-based approach emphasizes loss factors derived from actual historical portfolio loss rates, which are combined with an assessment of certain qualitative factors to determine the allowance amounts allocated to the various loan categories. Allowance amounts are determined based on an estimate of the historical average annual percentage rate of loan loss for each loan category, an estimate of the incurred loss emergence and confirmation period for each loan category, and certain qualitative risk factors considered in the computation of the allowance for loan losses. Additionally, the Company reviews numerous credit quality indicators when assessing the risk in its loan portfolio. For the commercial portfolio, the Company utilizes a 10-point commercial risk-rating system, which assigns a risk-grade to each borrower based on a number of quantitative and qualitative factors associated with a commercial loan transaction. Factors considered include industry and market conditions, position within the industry, earnings trends, operating cash flow, asset/liability values, debt capacity, guarantor strength, management and controls, financial reporting, collateral and other considerations.

As of March 31, 2018, the allowance for loan losses totaled \$60.9 million, or 0.96% of total loans, as compared to

As of March 31, 2018, the allowance for loan losses totaled \$60.9 million, or 0.96% of total loans, as compared to \$60.6 million, or 0.95% of total loans, at December 31, 2017.

# **Table of Contents**

The following table summarizes changes in the allowance for loan losses and other selected statistics for the periods presented:

Table 8 - Summary of Changes in the Allowance for Loan Losses

	Three Mon March 31, 2018 (Dollars in		December 3 2017	31,	September 2017	: 30,	June 30, 2017		March 31, 2017	,
Average total loans	\$6,334,295	5	\$6,308,374		\$6,275,20	0	\$6,158,99	7	\$6,017,71	.3
Allowance for loan losses, beginning of	\$60,643		\$59,710		\$59,479		\$62,318		\$61,566	
period	\$00,043		Ψ32,710		Ψ32, Τ12		Ψ02,510		ψ01,500	
Charged-off loans										
Commercial and industrial	133		176		124		3,591			
Commercial real estate			39		_					
Small business	24		44		164		24		70	
Residential real estate	39		25		43		116		23	
Home equity	79		59		81		122		14	
Other consumer	318		343		405		345		401	
Total charged-off loans	593		686		817		4,198		508	
Recoveries on loans previously										
charged-off										
Commercial and industrial	12		11		404		13		187	
Commercial real estate	20		42		286		26		31	
Small business	9		18		17		13		66	
Residential real estate	2		2		15		2		12	
Home equity	34		31		65		26		76	
Other consumer	235		215		261		229		288	
Total recoveries	312		319		1,048		309		660	
Net loans charged-off (recovered)										
Commercial and industrial	121		165		(280	)	3,578		(187	)
Commercial real estate	(20	)	(3	)	(286	)	(26	)	(31	)
Small business	15		26		147		11		4	ŕ
Residential real estate	37		23		28		114		11	
Home equity	45		28		16		96		(62	)
Other consumer	83		128		144		116		113	ŕ
Total net loans charged-off (recovered)	281		367		(231	)	3,889		(152	)
Provision for loan losses	500		1,300		_		1,050		600	
Total allowance for loan losses, end of	<b></b>		•		φ. <b>5</b> 0. <b>5</b> 10				Φ.CO. 010	
period	\$60,862		\$60,643		\$59,710		\$59,479		\$62,318	
Net loans charged-off (recovered) as a	0.00	~	0.02	~	(0.01	) C4	0.05	~	(0.01	\ ~
percent of average total loans (annualized)	0.02	%	0.02	%	(0.01	)%	0.25	%	(0.01	)%
Allowance for loan losses as a percent of	0.06	~	0.05	~	0.05	~	0.05	~	1.02	64
total loans	0.96	%	0.95	%	0.95	%	0.95	%	1.03	%
Allowance for loan losses as a percent of	107.56	C-1	100 17	~	110.56	~	11406	~	110.00	~
nonperforming loans	127.56	%	122.17	%	118.76	%	114.86	%	113.20	%

For purposes of the allowance for loan losses, management segregates the loan portfolio into the portfolio segments detailed in the table below. The allocation of the allowance for loan losses is made to each loan category using the analytical techniques and estimation methods described herein. While these amounts represent management's best

estimate of the distribution of probable losses at the evaluation dates, they are not necessarily indicative of either the categories in which actual losses may occur or the extent of such actual losses that may be recognized within each category. Each of these loan categories possess unique risk

### **Table of Contents**

characteristics that are considered when determining the appropriate level of allowance for each segment. The total allowance is available to absorb losses from any segment of the loan portfolio.

The following table sets forth the allocation of the allowance for loan losses by loan category at the dates indicated: Table 9 - Summary of Allocation of Allowance for Loan Losses

	March 3	1,		Decembe	er 31,		
	2018			2017			
	Percent of			Percent of			
	Allowanceoans			Allowanceoans			
	Amount In Category			Amount In Category			
	To Total Loans				To Total Loans		
	(Dollars	in thousand	ls)				
Commercial and industrial	\$13,533	14.2	%	\$13,256	14.0	%	
Commercial real estate	31,459	48.8	%	31,453	48.9	%	
Commercial construction	5,679	6.3	%	5,698	6.3	%	
Small business	1,593	2.1	%	1,577	2.1	%	
Residential real estate	2,837	12.0	%	2,822	11.9	%	
Home equity	5,359	16.5	%	5,390	16.6	%	
Other consumer	402	0.1	%	447	0.2	%	
Total allowance for loan losses	\$60,862	100.0	%	\$60,643	100.0	%	

To determine if a loan should be charged-off, all possible sources of repayment are analyzed. Possible sources of repayment include the potential for future cash flows, the value of the Bank's collateral, and the strength of co-makers or guarantors. When available information confirms that specific loans or portions thereof are uncollectible, these amounts are promptly charged-off against the allowance for loan losses and any recoveries of such previously charged-off amounts are credited to the allowance.

Regardless of whether a loan is unsecured or collateralized, the Company charges off the amount of any confirmed loan loss in the period when the loans, or portions of loans, are deemed uncollectible. For troubled, collateral-dependent loans, loss-confirming events may include an appraisal or other valuation that reflects a shortfall between the value of the collateral and the carrying value of the loan or receivable, or a deficiency balance following the sale of the collateral.

For additional information regarding the Company's allowance for loan losses, see Note 4, "Loans, Allowance for Loan Losses, and Credit Quality" within Condensed Notes to Consolidated Financial Statements included in Item 1 hereof.

#### **Table of Contents**

Federal Home Loan Bank Stock The Bank held an investment in Federal Home Loan Bank ("FHLB") of Boston of \$13.0 million and \$11.6 million at March 31, 2018 and December 31, 2017, respectively. The FHLB is a cooperative that provides services to its member banking institutions. The primary reason for the FHLB of Boston membership is to gain access to a reliable source of wholesale funding, particularly term funding, as a tool to manage interest rate risk. The purchase of stock in the FHLB is a requirement for a member to gain access to funding. The Company purchases and/or is subject to redemption of FHLB stock proportional to the volume of funding received and views the holdings as a necessary long-term investment for the purposes of balance sheet liquidity and not for investment return.

Goodwill and Other Intangible Assets Goodwill and other intangible assets were \$240.3 million and \$241.1 million as of March 31, 2018 and December 31, 2017, respectively. The decrease in 2018 was due to amortization of definite-lived intangibles.

The Company typically performs its annual goodwill impairment testing during the third quarter of the year, unless certain indicators suggest earlier testing to be warranted. The Company performed its annual goodwill impairment testing during the third quarter of 2017 and determined that the Company's goodwill was not impaired. Other intangible assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. There were no events or changes that indicated impairment of other intangible assets.

Cash Surrender Value of Life Insurance Policies The Bank holds life insurance policies for the purpose of offsetting its future obligations to its employees under its retirement and benefits plans. The cash surrender value of life insurance policies was \$152.6 million and \$151.5 million at March 31, 2018 and December 31, 2017, respectively. The Company recorded tax exempt income from the life insurance policies of \$947,000 and \$964,000 for the three months ended March 31, 2018 and 2017, respectively.

Deposits As of March 31, 2018, total deposits were \$6.8 billion, representing a \$22.3 million, or 0.3%, increase from December 31, 2017. The growth was primarily attributable to increases in both core deposits and time deposits. Core deposits as a percentage of total deposits remained consistent at 90.1% as of March 31, 2018. The total cost of deposits was 0.24% for the first quarter of 2018, representing an increase from the year ago period of six basis points. The Bank also participates in the Promontory Interfinancial Network, allowing the Bank to provide easy access to multi-million dollar Federal Deposit Insurance Corporation ("FDIC") deposit insurance protection on certificate of deposit and money market investments for consumers, businesses and public entities. In addition, the Company may occasionally raise funds through brokered certificates of deposit. This channel allows the Company to seek additional funding in potentially large quantities by attracting deposits from outside the Bank's core market. At March 31, 2018 and December 31, 2017, the Company had brokered deposits of \$52.1 million and \$54.5 million, respectively, primarily consisting of deposits associated with the Promontory Interfinancial Network.

### **Table of Contents**

Borrowings The Company's borrowings consist of both short-term and long-term borrowings and provide the Bank with one of its primary sources of funding. Maintaining available borrowing capacity provides the Bank with a contingent source of liquidity.

The Company's borrowings, net of applicable debt issuance costs, consisted of the following as of the periods indicated:

Table 10 - Borrowings

	March 31, December 31		
	2018	2017	
	(Dollars in thousands)		
Federal Home Loan Bank borrowings	\$53,257	\$ 53,264	
Short-term borrowings - one year and under (1)			
Customer repurchase agreements	137,914	162,679	
Long-term borrowings - over one year (1)			
Junior subordinated debentures:			
Capital Trust V	51,503	51,503	
Slades Ferry Trust I	10,230	10,229	
Central Trust I	5,258	5,258	
Central Trust II	6,084	6,083	
Subordinated debentures	34,693	34,682	
Total long-term borrowings	\$107,768	\$ 107,755	
Total borrowings	\$298,939	\$ 323,698	

<sup>(1)</sup> Classification is based upon duration at origination and not predicated upon remaining time to maturity. The Bank had \$2.9 billion of assets pledged as collateral against borrowings as of March 31, 2018 and December 31, 2017, respectively. These assets are primarily pledged to the FHLB of Boston and the Federal Reserve Bank of Boston. Assets are also pledged as collateral for customer repurchase agreements.

### **Table of Contents**

Capital Resources On March 15, 2018, the Company's Board of Directors declared a cash dividend of \$0.38 per share to stockholders of record as of the close of business on March 26, 2018. This dividend was paid on April 6, 2018. The Company and the Bank are subject to various regulatory capital requirements administered by the federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory and possibly additional discretionary actions by regulators that, if undertaken, could have a direct material effect on the Company's financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, the Company and the Bank must meet specific capital guidelines that involve quantitative measures of the Company's and the Bank's assets, liabilities and certain off-balance sheet items as calculated under regulatory accounting practices. The capital amounts and classification are also subject to qualitative judgments by the regulators about components, risk weightings and other factors.

Quantitative measures established by regulation to ensure capital adequacy require the Company and the Bank to maintain minimum amounts and ratios (set forth in the table below) of Total, Tier 1 Capital and Common Equity Tier 1 Capital (as defined for regulatory purposes) to risk weighted assets (as defined for regulatory purposes) and Tier 1 Capital to average assets (as defined for regulatory purposes). At March 31, 2018 and December 31, 2017, the Company and the Bank exceeded the minimum requirements for all applicable ratios that were in effect during the respective periods. The Company's and the Bank's capital amounts and ratios are presented in the following table, along with the applicable minimum requirements for each period indicated:

Table 11 - Company and Bank's Capital Amounts and Ratios

	Actual		For Capital		To Be Well Capitalized Under Prompt Corrective Action Provisions		
	Amount	Ratio	Amount	Ratio	Amount	Ratio	
	March 31,						
	(Dollars in	n thousan	ids)				
Company (consolidated)							
Total capital (to risk weighted assets)	\$904,691	14.08%	\$513,998	≥8.0 %	N/A	N/A	
Common equity tier 1 capital (to risk weighted assets)	736,859	11.47%	289,124	≥4.5 %	N/A	N/A	
Tier 1 capital (to risk weighted assets)	807,859	12.57%	385,498	≥6.0 %	N/A	N/A	
Tier 1 capital (to average assets) Bank	807,859	10.32%	313,181	≥4.0 %	N/A	N/A	
Total capital (to risk weighted assets)	\$862,886	13.44%	\$513,784	≥8.0 %	\$642,230	≥10.00%	
Common equity tier 1 capital (to risk weighted assets)	800,748	12.47%	289,003	≥4.5 %	417,449	≥6.50 %	
Tier 1 capital (to risk weighted assets)	800,748	12.47%	385,338		513,784	≥8.00 %	
Tier 1 capital (to average assets)	800,748		313,062	≥4.0 %	391,328	≥5.00 %	
	December						
	(Dollars in	n thousan	ids)				
Company (consolidated)							
Total capital (to risk weighted assets)	\$886,807	13.82%	\$513,398	≥8.0 %	N/A	N/A	
Common equity tier 1 capital (to risk weighted assets)	718,995	11.20%	288,787	≥4.5 %	N/A	N/A	
Tier 1 capital (to risk weighted assets)	789,992	12.31%	385,049	≥6.0 %	N/A	N/A	
Tier 1 capital (to average assets) Bank	789,992	10.04%	314,756	≥4.0 %	N/A	N/A	

Total capital (to risk weighted assets)	\$846,147	13.19% \$513,175	$\geq 8.0 \% \$641,469 \geq 10.00\%$
Common equity tier 1 capital (to risk weighted assets)	784,014	12.22% 288,661	≥4.5 % 416,955 ≥6.50 %
Tier 1 capital (to risk weighted assets)	784,014	12.22% 384,881	≥6.0 % 513,175 ≥8.00 %
Tier 1 capital (to average assets)	784,014	9.97 % 314,630	≥4.0 % 393,288 ≥5.00 %

#### **Table of Contents**

In addition to the minimum risk-based capital requirements outlined in the table above, the Company is required to maintain a minimum capital conservation buffer, in the form of common equity, in order to avoid restrictions on capital distributions and discretionary bonuses. The required amount of the capital conservation buffer is being phased-in, beginning at 0.625% on January 1, 2016 and ultimately increasing to 2.5% on January 1, 2019. At March 31, 2018 the Company's capital levels exceeded the fully-phased in buffer of 2.5%.

Dividend Restrictions In the ordinary course of business, the Company is dependent upon dividends from the Bank to provide funds for the payment of dividends to shareholders and to provide for other cash requirements. Banking regulations may limit the amount of dividends that may be paid. Approval by regulatory authorities is required if the effect of dividends declared would cause the regulatory capital of the Bank to fall below specified minimum levels. Approval is also required if dividends declared exceed the net profits for that year combined with the retained net profits for the preceding two years. Under the foregoing dividend restrictions and while maintaining its "well capitalized" status, dividends paid by the Bank to the Company totaled \$13.5 million and \$11.7 million for the three months ended March 31, 2018 and 2017, respectively.

Trust Preferred Securities In accordance with the applicable accounting standard related to variable interest entities, the common stock of trusts which have issued trust preferred securities have not been included in the consolidated financial statements of the Company. At both March 31, 2018 and 2017, \$71.0 million in trust preferred securities have been included in the Tier 1 capital of the Company for regulatory reporting purposes pursuant to the Federal Reserve's capital adequacy guidelines.

Community Reinvestment Act In September 2017, the FDIC and the Massachusetts Division of Banks assigned the Bank a CRA rating of Satisfactory.

Investment Management As of March 31, 2018, the Rockland Trust Investment Management Group had assets under administration of \$3.5 billion, representing 5,648 trust, fiduciary, and agency accounts. At December 31, 2017, assets under administration were \$3.5 billion, representing approximately 5,616 trust, fiduciary, and agency accounts. Included in these amounts as of March 31, 2018 and December 31, 2017 are assets under administration of \$292.1 million and \$303.7 million, respectively, relating to the Company's registered investment advisor, Bright Rock Capital Management, LLC, which provides investment management services to institutional and high net worth clients. Revenue from the Investment Management Group was \$5.6 million and \$5.1 million for the three months ended March 31, 2018 and 2017, respectively.

Retail investments and insurance revenue was \$560,000 and \$477,000 for the three months ended March 31, 2018 and 2017, respectively. Retail investments and insurance revenue includes commission revenue from LPL Financial ("LPL") and its affiliates and their insurance subsidiary, LPL Insurance Associates, Inc., which offers the sale of mutual fund shares, unit investment trust shares, general securities, fixed and variable annuities and life insurance. Registered representatives who are both employed by the Bank and licensed and contracted with LPL are onsite to offer these products to the Bank's customer base. These same agents are also approved and appointed with various other Broker General Agents for the purposes of processing insurance solutions for clients.

### **Table of Contents**

### **RESULTS OF OPERATIONS**

The following table provides a summary of results of operations for the three months ended March 31, 2018 and 2017: Table 12 - Summary of Results of Operations

Three Months Ended March 31 2018 2017 (Dollars in thousands, except per share data) \$27,555 Net Income \$20,725 Diluted earnings per share \$1.00 \$0.76 Return on average assets 1.39 % 1.10 % Return on average equity 11.73 % 9.59 % Net interest margin 3.77 % 3.51 %

Net Interest Income The amount of net interest income is affected by changes in interest rates and by the volume, mix, and interest rate sensitivity of interest-earning assets and interest-bearing liabilities.

On a fully tax equivalent basis ("FTE"), net interest income for the first quarter of 2018 was \$68.6 million, representing an increase of \$8.1 million, or 13.3%, when compared to the first quarter of 2017. Net interest income benefited from the Company's sustained asset sensitive position, along with the reinvestment of excess liquidity.

# **Table of Contents**

The following tables present the Company's average balances, net interest income, interest rate spread, and net interest margin for the three months ending March 31, 2018 and 2017, respectively. Nontaxable income from loans and securities is presented on a FTE basis by adjusting tax-exempt income upward by an amount equivalent to the prevailing income taxes that would have been paid if the income had been fully taxable.

Table 13 - Average Balance, Interest Earned/Paid & Average Yields Quarter-to-Date

	Three Mont 2018	hs Ended	2017	2017				
	Average Balance	- Harnen Y		Rate	Average Balance	Interest Earned/ Paid	Yield/Rate	
	(Dollars in t	thousands						
Interest-earning assets								
Interest-earning deposits with banks, federal funds	\$81,934	\$311	1.54	%	\$105,007	\$207	0.80	%
sold, and short term investments	, - ,	, -			,,	,		
Securities								
Securities - trading	1,433	_	_	%	999	_		%
Securities - taxable investments	967,221	6,219	2.61	%	875,417	5,367	2.49	%
Securities - nontaxable investments (1)	2,262	20	3.59	%	3,793	40	4.28	%
Total securities	970,916	6,239	2.61		880,209	5,407	2.49	%
Loans held for sale	2,753	19	2.80	%	2,725	14	2.08	%
Loans (2)								
Commercial and industrial	879,336	9,615	4.43	%	880,765	8,642	3.98	%
Commercial real estate (1)	3,107,437	33,289	4.34	%	3,029,344	30,215	4.05	%
Commercial construction	397,720	4,671	4.76	%	331,285	3,577	4.38	%
Small business	132,125	1,862	5.72	%	124,374	1,680	5.48	%
Total commercial	4,516,618	49,437	4.44	%	4,365,768	44,114	4.10	%
Residential real estate	755,996	7,501	4.02	%	643,672	6,099	3.84	%
Home equity	1,051,022	10,205	3.94	%	996,940	8,708	3.54	%
Total consumer real estate	1,807,018	17,706	3.97	%	1,640,612	14,807	3.66	%
Other consumer	10,659	214	8.14	%	11,333	241	8.62	%
Total loans	6,334,295	67,357	4.31	%	6,017,713	59,162	3.99	%
Total interest-earning assets	\$7,389,898	\$73,926	4.06	%	\$7,005,654	\$64,790	3.75	%
Cash and due from banks	97,605				94,955			
Federal Home Loan Bank stock	13,016				13,108			
Other assets	545,516				540,411			
Total assets	\$8,046,035				\$7,654,128			
Interest-bearing liabilities								
Deposits								
Savings and interest checking accounts	\$2,563,186	\$1.093	0.17	%	\$2,479,373	\$763	0.12	%
Money market	1,338,265	1,364	0.41	%	1,258,466	857	0.28	%
Time deposits	646,529	1,478	0.93	%	634,947	1,147	0.73	%
Total interest-bearing deposits	\$4,547,980		0.35	%	\$4,372,786		0.26	%
Borrowings	+ 1,2 11,5 00	+ - ,	0.00	, -	+ ',- '-,' '	+ -,,		,-
Federal Home Loan Bank borrowings	\$73,040	\$260	1.44	%	\$66,556	\$403	2.46	%
Customer repurchase agreements	155,768	66	0.17	%	157,305	56	0.14	%
Junior subordinated debentures	73,074	590	3.27	%	73,085	554	3.07	%
Subordinated debentures	34,687	427	4.99	%	34,641	427	5.00	%
Total borrowings	\$336,569	\$1,343	1.62	%	\$331,587	\$1,440	1.76	%
1041 00110 1111150	Ψ 550,507	Ψ1,575	1.02	10	Ψυυ1,υ01	$\varphi_{1}, \Box 0$	1.,0	,,,

### **Table of Contents**

Total interest-bearing liabilities	\$4,884,549 \$5,278	0.44%	\$4,704,373	\$4,207	0.36%
Demand deposits	2,129,517		1,987,579		
Other liabilities	79,125		85,691		
Total liabilities	\$7,093,191		\$6,777,643		
Stockholders' equity	952,844		876,485		
Total liabilities and stockholders' equity	\$8,046,035		\$7,654,128		
Net interest income (1)	\$68,648	}	9	\$60,583	
Interest rate spread (3)		3.62%			3.39%
Net interest margin (4)		3.77%			3.51%
Supplemental information					
Total deposits, including demand deposits	\$6,677,497 \$3,935		\$6,360,365	\$2,767	
Cost of total deposits		0.24%			0.18%
Total funding liabilities, including demand deposits	\$7,014,066 \$5,278		\$6,691,952	\$4,207	
Cost of total funding liabilities		0.31%			0.25%

The total amount of adjustment to present interest income and yield on a FTE basis is \$177,000 and \$383,000 for the three months ended March 31, 2018 and 2017, respectively. The FTE adjustment relates to nontaxable

- (1) investment securities with average balances of \$2.3 million and \$3.8 million and nontaxable industrial development bonds recorded within commercial real estate with average balances of \$51.9 million and \$73.8 million, for the three months ended March 31, 2018 and 2017, respectively.
- (2) Average nonaccruing loans are included in loans.
- (3) Interest rate spread represents the difference between the weighted average yield on interest-earning assets and the weighted average cost of interest-bearing liabilities.
- (4) Net interest margin represents annualized net interest income as a percentage of average interest-earning assets.

# **Table of Contents**

The following table presents certain information on a FTE basis regarding changes in the Company's interest income and interest expense for the periods indicated. For each category of interest-earning assets and interest-bearing liabilities, information is provided with respect to changes attributable to: (1) changes in rate (change in rate multiplied by old volume), (2) changes in volume (change in volume multiplied by old rate), and (3) changes in volume/rate (change in volume multiplied by change in rate) which is allocated to the change due to rate column: Table 14 - Volume Rate Analysis

Table 14 - Volume Rate Analysis					
	Three Months Ended				
	March 31				
	2018 Compared To 2017				
	Chang	e			
	Due	Chan		Total	Total
	Due to			Chang	Change
	Rate	v olul	пе		
	(Dollars in thousands				
Income on interest-earning assets					
Interest earning deposits, federal funds sold and short term investments	\$149	\$ (45	)	\$104	
Securities					
Securities - taxable investments	289	563		852	
Securities - nontaxable investments (1)	(4)	(16	)	(20	)
Total securities				832	
Loans held for sale	5	—		5	
Loans					
Commercial and industrial	987	(14	)	973	
Commercial real estate (1)	2,295			3,074	
Commercial construction	377	717		1,094	
Small business	77	105		182	
Total commercial				5,323	
Residential real estate	338	1,064		1,402	
Home equity	1,025	472		1,497	
Total consumer real estate				2,899	
Other consumer	(13)	(14	)	-	)
Total loans (1)(2)				8,195	_
Total income of interest-earning assets				\$9,136	6
Expense of interest-bearing liabilities					
Deposits					
Savings and interest checking accounts	\$304			\$330	
Money market	453	54		507	
Time certificates of deposits	310	21		331	
Total interest bearing deposits				1,168	
Borrowings					
Federal Home Loan Bank borrowings	(182)			(143	)
Customer repurchase agreements and other short-term borrowings	11	(1	)	10	
Junior subordinated debentures	36	_		36	
Subordinated debentures	(1)	1		<u> </u>	
Total borrowings				(97	)
Total expense of interest-bearing liabilities				1,071	_
Change in net interest income				\$8,065	)

- The table above reflects income determined on a FTE basis. See footnote (1) to table 13 above for the related adjustments.
- (2) Loans include portfolio loans and nonaccrual loans; however, unpaid interest on nonaccrual loans has not been included for purposes of determining interest income.

#### **Table of Contents**

Provision For Loan Losses The provision for loan losses represents the charge to expense that is required to maintain an appropriate level of allowance for loan losses. The provision for loan losses was \$500,000 for the three months ended March 31, 2018, as compared to \$600,000 for the comparable year-ago period. The Company's allowance for loan losses, as a percentage of total loans, was 0.96% at March 31, 2018, 0.95% at December 31, 2017, and 1.03% at March 31, 2017. The Company recorded net charge-offs of \$281,000 for the three months ended March 31, 2018, as compared to net recoveries of \$152,000 for the three months ended March 31, 2017.

Economic activity has remained generally positive in the New England area. Staffing has been tight in the market and wage increases have begun to materialize. Some large employers publicly announced their intentions to raise wages in response to the reduction in the corporate tax rate in the Tax Act. Pricing activity appears mixed as some retail firms suggest they may need to raise prices in response to rising labor and shipping costs, however the general change in pricing is expected to be relatively minor. Commercial real estate trends continue to be strong into the first quarter of 2018. However, some concern is noted over commercial real estate valuations which could be pressured in response to rising yields on longer term Treasury securities. Residential real estate metrics also remain strong with median sales prices continuing their upward momentum throughout New England. Overall volume of closed sales through the first quarter of 2018 was down slightly from prior periods due to continued tightening of supply, however demand remains quite strong. Continued strength in most economic fundamentals is generally expected through 2018 with most industries and sectors maintaining a positive to stable outlook.

Management's periodic evaluation of the appropriate allowance for loan losses considers past loan loss experience, known and inherent risks within the loan portfolio, adverse situations which may affect the borrowers' ability to repay, the estimated value of the underlying collateral, if any, and current economic conditions. Substantial portions of the Bank's loans are secured by real estate in Massachusetts and Rhode Island. Accordingly, the ultimate collectability of a substantial portion of the Bank's loan portfolio is susceptible to changes in property values within those states.

#### **Table of Contents**

Noninterest Income The following table sets forth information regarding noninterest income for the periods shown: Table 15 - Noninterest Income

	Three Months Ended				
	March 3	1	Change		
	2018 2017		Amount%		
	(Dollars in thousands)				
Deposit account fees	\$4,431	\$4,544	\$(113)	(2.49)	)%
Interchange and ATM fees	4,173	3,922	251	6.40	%
Investment management	6,142	5,614	528	9.41	%
Mortgage banking income	870	957	(87)	(9.09)	)%
Gain on sale of equity securities	_	4	(4)	nm	
Increase in cash surrender value of life insurance policies	947	964	(17)	(1.76	)%
Loan level derivative income	447	606	(159)	(26.24	)%
Other noninterest income	2,853	2,301	552	23.99	%
Total	\$19,863	\$18,912	\$951	5.03	%

nm - the percentage is not meaningful.

The primary reasons for the variances in the noninterest income category shown in the preceding tables include: Deposit account fees decreased due primarily to reduced overdraft fees.

Interchange and ATM fees have increased as a result of the continued growth of core checking accounts, and to a lesser degree by the Island Bancorp, Inc. ("Island Bancorp") acquisition which closed in May 2017.

Investment management income growth was driven primarily from growth in overall assets under administration, which were \$3.5 billion as of March 31, 2018, an increase of \$416.2 million, or 13.7%, compared to March 31, 2017. Mortgage banking income decreased due to a decrease in loans closed during the first quarter of 2018 as compared to 2017, as well as higher percentage of closed loans being placed into the Company's portfolio in 2018.

Loan level derivative income decreased due to lower customer demand.

Other noninterest income increased primarily due to higher rental income related to equipment leasing.

#### **Table of Contents**

Noninterest Expense The following table sets forth information regarding non-interest expense for the periods shown: Table 16 - Noninterest Expense

	Three Months Ended				
	March 3	1	Change		
	2018 2017		Amount	%	
	(Dollars in thousands)				
Salaries and employee benefits	\$31,100	\$28,324	\$2,776	9.80	%
Occupancy and equipment expenses	7,408	6,158	1,250	20.30	%
Data processing & facilities management	1,286	1,272	14	1.10	%
FDIC assessment	798	783	15	1.92	%
Advertising expense	1,123	1,294	(171)	(13.21	)%
Loss on sale of equity securities	_	3	(3)	nm	
Merger and acquisition expenses	_	484	(484)	nm	
Software maintenance	972	930	42	4.52	%
Other noninterest expenses	10,764	9,525	1,239	13.01	%
Total	\$53,451	\$48,773	\$4,678	9.59	%

nm - the percentage is not meaningful.

The primary reasons for the variances in the noninterest expense category shown in the preceding tables include: The increase in salaries and employee benefits reflects overall increases in the employee base due to new hires and the 2017 second quarter Island Bancorp acquisition, along with increases in expenses associated with merit and incentive programs, payroll taxes and medical insurance.

Occupancy and equipment expense increases were attributable to rental expense depreciation on equipment associated with the Company's equipment leasing initiative, as well as increases in snow removal costs and accelerated rent expenses associated with a branch closure in the first quarter of 2018.

Advertising expenses decreased due to timing of various campaigns.

Merger and acquisition expense in March 2017 is primarily related to the 2016 New England Bancorp, Inc. ("NEB") acquisition. There were no such expenses for 2018.

Other noninterest expenses increased primarily due to unrealized losses on equity securities (governed by new accounting guidance effective in 2018 which requires income statement recognition of unrealized gains and losses on equity securities), and a change in classification of certain retirement plan expenses previously recognized in salaries and benefits (also due to new accounting guidance effective in 2018). Additionally, the change reflects increases in consultant fees and higher provision for unfunded commitments as compared to the year ago period.

Income Taxes The tax effect of all income and expense transactions is recognized by the Company in each year's consolidated statements of income, regardless of the year in which the transactions are reported for income tax purposes. The following table sets forth information regarding the Company's tax provision and applicable tax rates for the periods indicated:

Table 17 - Tax Provision and Applicable Tax Rates

Tuble 17 Tuk 110 vision and 14ppheable Tuk Rates						
	Three Months Ended					
	March 31					
	2018	2017				
	(Dollars in	thousands)				
Combined federal and state income tax provision	\$6,828	\$9,014				
Effective income tax rate	19.86 %	30.31 %				
Blended statutory tax rate	28.20 %	40.86 %				

#### **Table of Contents**

The Company's blended statutory and effective tax rates in 2018 are lower as compared to the year ago period due primarily to the impact of the Tax Act, which decreased the maximum Federal corporate tax rate from 35% to 21%. Additionally, the effective tax rates in the table above are lower than the blended statutory tax rates due to certain tax preference assets such as life insurance policies and tax exempt bonds, as well as federal tax credits recognized primarily in connection with the New Markets Tax Credit program and investments in low income housing project investments. Lastly, the effective tax rate includes the impact of excess tax benefits associated with stock compensation transactions and other discrete items which can fluctuate year over year.

The Company's subsidiaries have received several awards of tax credit allocation authority under the federal New Markets Tax Credit program which enable the Company to recognize federal tax credits over a seven year period totaling 39.0% of the total award. The Company recognizes federal tax credits as capital investments are made into its subsidiaries to fund below market interest rate loans to qualifying businesses in low income communities. The following table details the remaining tax credit recognition by year associated with this program:

Table 18 - New Markets Tax Credit Recognition Schedule

Year and Total
Amount of 2018 2019 Remaining
Investment Credits

2012 \$21,400 \$1,285 \$— \$ 1,285 2013 44,600 2,675 2,675 5,350 Total \$66,000 \$3,960 \$2,675 \$ 6,635

The Company invests in various low income housing projects which are real estate limited partnerships that acquire, develop, own and operate low and moderate-income housing developments. As a limited partner in these operating partnerships, the Company will receive tax credits and tax deductions for losses incurred by the underlying properties. The investments are accounted for using the proportional amortization method and will be amortized over various periods through 2032, which represents the period that the tax credits and other tax benefits will be utilized. The total committed investment in these partnerships is \$47.4 million, of which \$44.1 million has been funded. It is expected that the limited partnership investments will generate a net tax benefit of approximately \$1.2 million for the full calendar year of 2018 and a total of \$6.8 million over the remaining life of the investments from the combination of the tax credits and operating losses.

#### Risk Management

The Company's Board of Directors and Executive Management have identified significant risk categories which affect the Company. The risk categories include: credit risk, operations risk, compliance risk, strategic and reputation risk, market risk and liquidity risk. The Board of Directors has approved an Enterprise Risk Management Policy that addresses each category of risk. The Senior Portfolio Risk Officer, Chief Financial Officer, Chief Information Officer, Director of Residential Lending, Compliance Officer, Executive Vice President of Commercial Lending and other members of management provide regular reports to the Board of Directors, identifying key risk issues and plans to mitigate key risks. The Board of Directors seeks to ensure the level of risk is maintained within limits established by both the Risk Management Policy and other previously approved policies.

Credit Risk Credit risk represents the possibility that the Company's borrowing customers or other counterparties may not repay loans or other contractual obligations according to their terms due to changes in the financial capacity, ability and willingness of such borrowing customers or counterparties to meet their obligations. In some cases, the collateral securing the payment of the loans may be sufficient to assure repayment, but in other cases the Company may experience significant credit losses which could have an adverse effect on its operating results. The Company makes various assumptions and judgments about the collectability of its loan portfolio, including the creditworthiness of its borrowers and counterparties and the value of the real estate and other assets serving as collateral for the repayment of loans. For further discussion regarding the credit risk and the credit quality of the Company's loan

portfolio, see Note 4, "Loans, Allowance for Loan Losses, and Credit Quality" within Condensed Notes to Consolidated Financial Statements included in Item 1 hereof.

Operations Risk Operations risk is the risk of loss due to human behavior, inadequate or failed internal systems and controls, and external influences such as market conditions, fraudulent activities, natural disasters and security risks. The potential for operational risk exposure exists throughout the organization. Integral to the Company's performance is the continued effectiveness of the Company's technical systems, operational infrastructure, relationships with third parties and the associates and key executives in day-to-day and ongoing operations. Failure by any or all of these resources subjects the Company to risks that may vary in size, scale and scope. These risks include, but are not limited to, operational or technical failures, unlawful

#### **Table of Contents**

tampering with technical systems, cyber security, terrorist activities, ineffectiveness or exposure due to interruption in third party support, as well as the loss of key individuals or failure on the part of the key individuals to perform properly. The Bank has an Operations Risk Management Committee that meets monthly and reports to the Board quarterly, or more frequently if warranted. The Committee is chaired by the Director of Risk Management and members of the Committee include representatives from Audit, Finance, Technology, Operations, Information Security, Compliance and periodic attendance from business units throughout the organization. An operations risk management report is updated quarterly and reviewed with the Board.

Compliance Risk Compliance risk represents the risk of regulatory sanctions or financial loss resulting from the Company's failure to comply with rules and regulations issued by the various banking agencies, the U.S. Securities and Exchange Commission, the NASDAQ Stock Market, and standards of good banking practice. Activities which may expose the Company to compliance risk include, but are not limited to, those dealing with the prevention of money laundering, privacy and data protection, adherence to all applicable laws and regulations, community reinvestment initiatives and employment and tax matters. Compliance risk is mitigated through the use of written policies and procedures, training of staff, and monitoring of activities for adherence to those procedures. The Bank has a Compliance Committee that meets quarterly and updates the Board and management quarterly or more frequently if warranted. The Committee is chaired by the Director of Compliance, and members of the Committee include representatives from each of the principal business lines as well as Enterprise Risk Management, Audit, Finance, Technology and Information Security.

Strategic and Reputation Risk Strategic and reputation risk represent the risk of loss due to impairment of reputation, failure to fully develop and execute business plans, and failure to assess current and new opportunities and threats in business, markets, and products. Management seeks to mitigate strategic and reputational risk through annual strategic planning, frequent executive strategic reviews, ongoing competitive and technological observation, assessment processes of new product, new branch, and new business initiatives, adherence to ethical standards, a philosophy of customer advocacy, a structured process of customer complaint resolution, and ongoing reputational monitoring, crisis management planning, and management tools.

Market Risk Market risk is the sensitivity of income to changes in interest rates, foreign exchange rates, commodity prices and other market-driven rates or prices. Interest rate sensitivity is the most significant market risk to which the Company is exposed.

Interest rate risk is the sensitivity of income to changes in interest rates. Changes in interest rates, as well as fluctuations in the level and duration of assets and liabilities, affect net interest income, the Company's primary source of revenue. Interest rate risk arises directly from the Company's core banking activities. In addition to directly impacting net interest income, changes in the level of interest rates can also affect the amount of loans originated, the timing of cash flows on loans and securities, and the fair value of securities and derivatives, as well as other effects. The primary goal of interest rate risk management is to control this risk within limits approved by the Board of Directors. These limits reflect the Company's tolerance for interest rate risk over both short-term and long-term horizons. The Company attempts to manage interest rate risk by identifying, quantifying, and where appropriate, hedging its exposure. If assets and liabilities do not re-price simultaneously and in equal volume, the potential for interest rate exposure exists. It is the Company's objective to maintain stability in the growth of net interest income through the maintenance of an appropriate mix of interest-earning assets and interest-bearing liabilities and, when necessary, within limits management determines to be prudent, through the use of off-balance sheet hedging instruments such as interest rate swaps, floors and caps.

The Company quantifies its interest rate exposures using net interest income simulation models, as well as simpler gap analysis, and Economic Value of Equity analysis. Key assumptions in these simulation analyses relate to behavior of interest rates and behavior of the Company's deposit and loan customers. The most material assumptions relate to the prepayment of mortgage assets (including mortgage loans and mortgage-backed securities) and the life and sensitivity of nonmaturity deposits (e.g. DDA, NOW, savings and money market). In the case of prepayment of mortgage assets, assumptions are derived from published dealer median prepayment estimates for comparable mortgage loans. The risk of prepayment tends to increase when interest rates fall. Since future prepayment behavior of loan customers is uncertain, interest rate sensitivity of loans cannot be determined exactly and actual behavior may differ from

# assumptions.

The Company's policy on interest-rate risk simulation specifies that for all "core" interest rate scenarios, estimated net interest income for the subsequent one-year period should not decline by more than 10%. The Company's core scenarios for March 31, 2018 included five instantaneous parallel shifts ("shocks") to market interest rates and four gradual (12 to 24 months) shifts in interest. The Company also regularly analyzes other "noncore" scenarios as it deems appropriate.

#### **Table of Contents**

The results of all scenarios and the impact to net interest income are outlined in the table below: Table 19 - Interest Rate Sensitivity

	March 3	31		
	2018		2017	
	Year 1	Year 2	Year 1	Year 2
Parallel rate shocks (basis points)				
-100	(7.6)%	(8.5)%	(7.8)%	(10.6)%
+100	4.9 %	10.0 %	5.8 %	9.5 %
+200	9.2 %	16.4 %	11.3 %	17.6 %
+300	13.6 %	23.0 %	16.8 %	25.8 %
+400	18.1 %	29.5 %	22.2 %	33.8 %
Gradual rate shifts (basis points)				
-100 over 12 months	(3.1)%	(7.0)%	(4.0)%	(9.3)%
+200 over 12 months	4.5 %	14.8 %	5.4 %	15.6 %
+400 over 24 months	4.5 %	19.0 %	5.4 %	21.0 %
Flat +500 over 12 months	5.4 %	22.0 %	6.8 %	25.6 %
Alternative scenarios				
Flat up 200 basis points scenario	4.2 %	13.1 %	5.5 %	14.9 %

In addition, the Company's policy on interest rate risk simulation specifies that estimated net interest income for the second year of all "core scenarios" should not decline by more than 15.0%. The Company was within policy limits at March 31, 2018 and 2017. It should be emphasized, however, that the results are dependent on material assumptions such as those discussed above. For instance, asymmetrical rate behavior can have a material impact on the simulation results. If competition for deposits prompts the Company to raise rates on those liabilities more quickly than is assumed in the simulation analysis without a corresponding increase in asset yields, net interest income would be negatively impacted. Alternatively, if the Company is able to lag increases in deposit rates as loans re-price upward, net interest income would be positively impacted.

The most significant factors affecting market risk exposure of the Company's net interest income during the three months ended March 31, 2018 were the shape of the U.S. Government securities and interest rate swap yield curve, the U.S. prime interest rate and LIBOR rates, and the interest rates being offered on long-term fixed rate loans. The Company manages the interest rate risk inherent in both its loan and borrowing portfolios by utilizing interest rate swap agreements and interest rate caps and floors. An interest rate swap is an agreement whereby one party agrees to pay a floating rate of interest on a notional principal amount in exchange for receiving a fixed rate of interest on the same notional amount for a predetermined period of time from a second party. Interest rate caps and floors are agreements whereby one party agrees to pay a floating rate of interest on a notional principal amount for a predetermined period of time to a second party if certain market interest rate thresholds are realized. The amounts relating to the notional principal amount are not actually exchanged. Additionally, the Company may manage the interest rate risk inherent in its mortgage banking operations by entering into forward sales contracts. Prior to closing and funding certain 1-4 family residential mortgage loans, an interest rate lock commitment is generally extended to the borrower. During the period from commitment date to closing date, the Company is subject to the risk that market rates of interest may change. If market rates rise, investors generally will pay less to purchase such loans resulting in a reduction in the gain on sale of the loans or, possibly, a loss. In an effort to mitigate such risk, forward delivery sales commitments are executed, under which the Company agrees to deliver whole mortgage loans to various investors. See Note 8, "Derivative and Hedging Activities" within Condensed Notes to Consolidated Financial Statements included in Item 1 hereof for additional information regarding the Company's Derivative Financial Instruments.

The Company's earnings are not directly or materially impacted by movements in foreign currency rates or commodity prices. Movements in equity prices may have a modest impact on earnings by affecting the volume of activity or the amount of fees from investment-related business lines. See Note 3, "Securities" within Condensed Notes to Consolidated Financial Statements included in Item 1 hereof.

#### **Table of Contents**

Liquidity Risk Liquidity risk is the risk that the Company will not have the ability to generate adequate amounts of cash in the most economical way for the institution to meet its ongoing obligations to pay deposit withdrawals, service borrowings, and to fund loan commitments. The Company's primary sources of funds are deposits, borrowings, and the amortization, prepayment and maturities of loans and securities. The Bank utilizes its extensive branch network to access retail customers who provide a base of in-market core deposits. These funds are principally comprised of demand deposits, interest checking accounts, savings accounts, and money market accounts. Deposit levels are greatly influenced by interest rates, economic conditions, and competitive factors.

The Company actively manages its liquidity position under the direction of the Asset-Liability Committee of the Bank ("ALCO"). The Company's primary measure of short-term liquidity is the Total Basic Surplus/Deficit as a percentage of assets. This ratio, which is an analysis of the relationship between liquid assets plus available funding at the FHLB less short-term liabilities relative to total assets, was within policy limits at March 31, 2018. The Total Basic Surplus/Deficit measure is affected primarily by changes in deposits, securities and short-term investments, loans and borrowings. An increase in deposits, without a corresponding increase in nonliquid assets, will improve the Total Basic Surplus/Deficit measure, whereas, an increase in loans, with no increase in deposits, will decrease the measure. Other factors affecting the Total Basic Surplus/Deficit measure include collateral requirements at the FHLB, changes in the securities portfolio, and the mix of deposits.

The Bank seeks to increase deposits without adversely impacting the weighted average cost of those funds. As part of a prudent liquidity risk management practice, the Company maintains various liquidity sources, some of which are only accessed on a contingency basis. Accordingly, management has implemented funding strategies that include FHLB advances, Federal Reserve Bank borrowing capacity and repurchase agreement lines. These nondeposit funds are also viewed as a contingent source of liquidity and, when profitable lending and investment opportunities exist, access to such funds provides a means to grow the balance sheet.

Borrowing capacity at the FHLB and the Federal Reserve is impacted by the amount and type of assets available to be pledged. For example, a prime, one-to-four family, residential loan, may provide 75 cents of borrowing capacity for every \$1.00 pledged, whereas, a commercial loan may provide a lower amount. As a result, the Company's strategic lending decisions can also affect its liquidity position.

The Company can raise additional funds through the issuance of equity or unsecured debt privately or publicly and has done so in the past. Additionally, the Company is able to enter into additional repurchase agreements or acquire brokered deposits at its discretion. The availability and cost of equity or debt on an unsecured basis is dependent on many factors. Some factors that will impact this source of liquidity are the Company's financial position, the market environment, and the Company's credit rating. As such, the Company is careful to monitor the various factors that could impact its ability to raise liquidity through these channels.

#### **Table of Contents**

The table below shows current and unused liquidity capacity from various sources as of the dates indicated: Table 20 - Sources of Liquidity

	March 31, 2018		December 31, 2017			
	Additional			Additional		
	Outstandin gorrowing			Outstandin gorrowing		
	Capacity			Capacity		
	(Dollars in	n thousands	)			
Federal Home Loan Bank of Boston	\$53,257	\$956,434	(2)	\$53,264	\$954,789	(2)
Federal Reserve Bank of Boston		688,252	(3)		720,005	(3)
Unpledged Securities		419,656			375,155	
Customer repurchase agreements	137,914	_	(4)	162,679	_	(4)
Junior subordinated debentures	73,075	_	(4)	73,073	_	(4)
Subordinated debt	34,693	_	(4)	34,682	_	(4)
Brokered deposits (1)	52,123	_	(4)	54,541	_	(4)
	\$351,062	\$2,064,342	2	\$378,239	\$2,049,949	)

- (1) Inclusive of \$46.1 million and \$48.5 million of brokered deposits acquired through participation in the Promontory Interfinancial Network as of March 31, 2018 and December 31, 2017, respectively.
- (2) Loans with a carrying value of \$1.5 billion at both March 31, 2018 and December 31, 2017 have been pledged to the Federal Home Loan Bank of Boston resulting in this additional unused borrowing capacity.
- (3) Loans with a carrying value of \$1.2 billion at both March 31, 2018 and December 31, 2017 have been pledged to the Federal Reserve Bank of Boston resulting in this additional unused borrowing capacity. (4) The additional borrowing capacity has not been assessed for these categories.

In addition to policies used for managing operational liquidity, the Board of Directors and the ALCO recognize the need to establish reasonable guidelines for managing through an environment of heightened liquidity risk. Catalysts for elevated liquidity risk can be Bank-specific issues and/or systemic industry-wide events. It is therefore the responsibility of the Board and the ALCO to institute systems and controls to provide advanced detection of potentially significant funding shortages, establish methods for assessing and monitoring risk levels, and institute prompt responses that may alleviate/circumvent a potential liquidity crisis. As such, the Board of Directors and the ALCO have put a Liquidity Contingency Plan in place. The overall goal of this plan is to provide a framework for the Bank to help detect liquidity problems promptly and appropriately address potential liquidity problems in a timely manner. In a period of perceived heightened liquidity risk, the Liquidity Contingency Plan provides for the establishment of a Liquidity Crisis Task Force. The Liquidity Crisis Task Force is responsible for monitoring the potential for a liquidity crisis and for establishing and executing an appropriate response.

Off-Balance Sheet Arrangements There were no material changes in off-balance sheet financial instruments during the three months ended March 31, 2018. See Note 8, "Derivative and Hedging Activities" and Note 13,

"Commitments and Contingencies" within Condensed Notes to Consolidated Financial Statements included in Item 1 hereof for more information relating to the Company's off-balance sheet financial instruments.

Contractual Obligations, Commitments, and Contingencies There were no material changes in contractual obligations, commitments, or contingencies during the three months ended March 31, 2018. Please refer to the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2017 for a complete table of contractual obligations, commitments and contingencies.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

Information required by this Item 3 is included in the "Risk Management" section of Item 2 of Part I of this Form 10-Q, "Management's Discussion and Analysis of Financial Condition and Results of Operations."

#### **Table of Contents**

#### Item 4. Controls and Procedures

Conclusion Regarding the Effectiveness of Disclosure Controls and Procedures. The Company carried out an evaluation, under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer along with the Company's Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures, as such term is defined under Rules 13a-15(e) and 15d-15(e) promulgated under the Securities Exchange Act of 1934, as amended. Based upon that evaluation, the Company's Chief Executive Officer along with the Company's Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective as of the end of the period covered by this quarterly report. Changes in Internal Controls over Financial Reporting. There were no changes in the Company's internal control over financial reporting that occurred during the first quarter of 2018 that have materially affected or are reasonably likely to materially affect the Company's internal controls over financial reporting.

#### PART II. OTHER INFORMATION

## Item 1. Legal Proceedings

At March 31, 2018, the Bank was involved in pending lawsuits that arose in the ordinary course of business. Management has reviewed these pending lawsuits with legal counsel and has taken into consideration the view of counsel as to their outcome. In the opinion of management, the final disposition of pending lawsuits is not expected to have a material adverse effect on the Company's financial position or results of operations.

#### Item 1A. Risk Factors

As of the date of this report, there have been no material changes with regard to the Risk Factors disclosed in Item 1A of our Annual Report on Form 10-K for the fiscal year ended December 31, 2017, which are incorporated herein by reference.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

- (a) Not applicable.
- (b) Not applicable.
- (c) The following table sets forth information regarding the Company's repurchases of its common stock during the three months ended March 31, 2018:

	Total N Shares	Ju <b>Andbea</b> rgef	Part of Publicly	Maximum Number of Shares That May Yet Be Purchased Under the Plan or Program
Period				
January 1 to January 31, 2018	_	\$ —	_	_
February 1 to February 28, 2018	21,536	\$ 70.37	_	_
March 1 to March 31, 2018	3,050	\$ 72.78	_	
Total	24,586		_	_

- (1) Shares repurchased relate to the surrendering of shares in connection with the exercise and/or vesting of equity compensation grants to satisfy related tax withholding obligations.
- (2) The Company does not currently have a stock repurchase program or plan in place.

#### Item 3. Defaults Upon Senior Securities—None

Item 4. Mine Safety Disclosures - Not Applicable

Item 5. Other Information—None

# **Table of Contents**

Item 6. Exhibits

## **Exhibit Index**

## No. Exhibit

- 10.1 Independent Bank Corp. 2018 Nonemployee Director Stock Plan, incorporated herein by reference to Exhibit A to Form DEF 14A filed on March 29, 2018.
- 31.1 Section 302 Certification of Sarbanes-Oxley Act of 2002 is attached hereto.\*
- 31.2 Section 302 Certification of Sarbanes-Oxley Act of 2002 is attached hereto.\*
- 32.1 Section 906 Certification of Sarbanes-Oxley Act of 2002 is attached hereto.+
- 32.2 Section 906 Certification of Sarbanes-Oxley Act of 2002 is attached hereto.+
- 101 Interactive Data File \*
- \*Filed herewith
- +Furnished herewith

# **Table of Contents**

## **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

INDEPENDENT BANK CORP.

(registrant)

May 3, 2018 /s/ Christopher Oddleifson

Christopher Oddleifson

President and

Chief Executive Officer

(Principal Executive Officer)

May 3, 2018 /s/ Robert D. Cozzone

Robert D. Cozzone

Chief Financial Officer

(Principal Financial Officer)