

ILLINOIS TOOL WORKS INC
Form 10-Q
August 03, 2012

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2012

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File Number: 1-4797

ILLINOIS TOOL WORKS INC.
(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of incorporation or
organization)

36-1258310
(I.R.S. Employer Identification Number)

3600 West Lake Avenue, Glenview, IL
(Address of principal executive offices)

60026-1215
(Zip Code)

(Registrant's telephone number, including area code) 847-724-7500

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes

No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes

No

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Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer (Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes

No

The number of shares of registrant's common stock, \$0.01 par value, outstanding at June 30, 2012: 468,817,680.

Part I – Financial Information

Item 1 – Financial Statements

ILLINOIS TOOL WORKS INC. and SUBSIDIARIES
STATEMENT OF INCOME (UNAUDITED)

| (In millions except per share amounts) | Three Months Ended | | Six Months Ended | |
|--|--------------------|----------|------------------|----------|
| | June 30, | | June 30, | |
| | 2012 | 2011 | 2012 | 2011 |
| Operating Revenues | \$ 4,655 | \$ 4,615 | \$ 9,202 | \$ 8,887 |
| Cost of revenues | 2,964 | 2,996 | 5,875 | 5,758 |
| Selling, administrative, and research and development expenses | 846 | 845 | 1,705 | 1,641 |
| Amortization of intangible assets | 75 | 63 | 147 | 118 |
| Operating Income | 770 | 711 | 1,475 | 1,370 |
| Interest expense | (50) | (45) | (100) | (89) |
| Other income (expense) | 23 | 15 | 31 | 21 |
| Income from Continuing Operations | | | | |
| Before Income Taxes | 743 | 681 | 1,406 | 1,302 |
| Income Taxes | 216 | 197 | 408 | 212 |
| Income from Continuing Operations | 527 | 484 | 998 | 1,090 |
| Income from Discontinued Operations | 354 | 15 | 369 | 32 |
| Net Income | \$ 881 | \$ 499 | \$ 1,367 | \$ 1,122 |
| Income Per Share from Continuing Operations: | | | | |
| Basic | \$ 1.12 | \$ 0.97 | \$ 2.09 | \$ 2.19 |
| Diluted | \$ 1.11 | \$ 0.96 | \$ 2.08 | \$ 2.17 |
| Income Per Share from Discontinued Operations: | | | | |
| Basic | \$ 0.75 | \$ 0.03 | \$ 0.77 | \$ 0.06 |
| Diluted | \$ 0.74 | \$ 0.03 | \$ 0.77 | \$ 0.06 |
| Net Income Per Share: | | | | |
| Basic | \$ 1.86 | \$ 1.00 | \$ 2.86 | \$ 2.25 |
| Diluted | \$ 1.85 | \$ 0.99 | \$ 2.84 | \$ 2.23 |
| Cash Dividends Per Share: | | | | |
| Paid | \$ 0.36 | \$ 0.34 | \$ 0.72 | \$ 0.68 |
| Declared | \$ 0.36 | \$ 0.34 | \$ 0.72 | \$ 0.68 |
| Shares of Common Stock Outstanding | | | | |
| During the Period: | | | | |
| Average | 472.9 | 497.8 | 477.4 | 498.2 |
| Average assuming dilution | 476.1 | 501.9 | 480.9 | 502.3 |

The Notes to Financial Statements are an integral part of these statements.

ILLINOIS TOOL WORKS INC. and SUBSIDIARIES
STATEMENT OF COMPREHENSIVE INCOME (UNAUDITED)

| (In millions) | Three Months Ended | | Six Months Ended | |
|--|--------------------|-------|------------------|---------|
| | June 30, | | June 30, | |
| | 2012 | 2011 | 2012 | 2011 |
| Net income | \$881 | \$499 | \$1,367 | \$1,122 |
| Other comprehensive income: | | | | |
| Foreign currency translation adjustments | (291) | 194 | (115) | 426 |
| Pension and other postretirement benefit adjustments, net of tax | 16 | 8 | 26 | 17 |
| Comprehensive income | \$606 | \$701 | \$1,278 | \$1,565 |

The Notes to Financial Statements are an integral part of these statements.

ILLINOIS TOOL WORKS INC. and SUBSIDIARIES
STATEMENT OF FINANCIAL POSITION (UNAUDITED)

| (In millions) | June 30, 2012 | December 31, 2011 |
|---|------------------|----------------------|
| ASSETS | | |
| Current Assets: | | |
| Cash and equivalents | \$ 1,692 | \$ 1,178 |
| Trade receivables | 3,164 | 2,819 |
| Inventories | 1,796 | 1,716 |
| Deferred income taxes | 373 | 366 |
| Prepaid expenses and other current assets | 449 | 384 |
| Assets held for sale | 77 | 386 |
| Total current assets | 7,551 | 6,849 |
| Net Plant and Equipment | 2,067 | 2,025 |
| Investments | 271 | 409 |
| Goodwill | 5,456 | 5,198 |
| Intangible Assets | 2,368 | 2,233 |
| Deferred Income Taxes | 514 | 634 |
| Other Assets | 694 | 636 |
| | \$ 18,921 | \$ 17,984 |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | |
| Current Liabilities: | | |
| Short-term debt | \$ 1,438 | \$ 502 |
| Accounts payable | 785 | 697 |
| Accrued expenses | 1,479 | 1,435 |
| Cash dividends payable | 169 | 174 |
| Income taxes payable | 54 | 57 |
| Deferred income taxes | 5 | 5 |
| Liabilities held for sale | 6 | 107 |
| Total current liabilities | 3,936 | 2,977 |
| Noncurrent Liabilities: | | |
| Long-term debt | 3,468 | 3,488 |
| Deferred income taxes | 118 | 117 |
| Other liabilities | 1,298 | 1,368 |
| Total noncurrent liabilities | 4,884 | 4,973 |
| Stockholders' Equity: | | |
| Common stock | 5 | 5 |
| Additional paid-in-capital | 825 | 686 |
| Income reinvested in the business | 12,821 | 11,794 |
| Common stock held in treasury | (3,702) | (2,692) |
| Accumulated other comprehensive income | 135 | 224 |
| Noncontrolling interest | 17 | 17 |
| Total stockholders' equity | 10,101 | 10,034 |
| | \$ 18,921 | \$ 17,984 |

The Notes to Financial Statements are an integral part of these statements.

ILLINOIS TOOL WORKS INC. and SUBSIDIARIES
STATEMENT OF CASH FLOWS (UNAUDITED)

| (In millions) | Six Months Ended June 30, | |
|---|------------------------------|----------|
| | 2012 | 2011 |
| Cash Provided by (Used for) Operating Activities: | | |
| Net income | \$ 1,367 | \$ 1,122 |
| Adjustments to reconcile net income to cash provided by operating activities: | | |
| (Gain)/Loss on disposal of discontinued operations | (454) | — |
| Depreciation | 162 | 167 |
| Amortization and impairment of goodwill and other intangible assets | 147 | 120 |
| Change in deferred income taxes | (12) | (52) |
| Provision for uncollectible accounts | 10 | 5 |
| (Gain)/Loss on sale of plant and equipment | (1) | — |
| Income from investments | (9) | (14) |
| Gain on sale of operations and affiliates | (1) | (2) |
| Stock compensation expense | 24 | 28 |
| Other non-cash items, net | (3) | (3) |
| Change in assets and liabilities: | | |
| (Increase) decrease in-- | | |
| Trade receivables | (339) | (526) |
| Inventories | (46) | (194) |
| Prepaid expenses and other assets | (42) | (20) |
| Increase (decrease) in-- | | |
| Accounts payable | 73 | 91 |
| Accrued expenses and other liabilities | (34) | 69 |
| Income taxes | 3 | (336) |
| Other, net | (13) | 2 |
| Net cash provided by operating activities | 832 | 457 |
| Cash Provided by (Used for) Investing Activities: | | |
| Acquisition of businesses (excluding cash and equivalents) | (587) | (748) |
| Additions to plant and equipment | (184) | (176) |
| Purchase of investments | (1) | — |
| Proceeds from investments | 146 | 12 |
| Proceeds from sale of plant and equipment | 10 | 5 |
| Net proceeds from sale of discontinued operations | 626 | — |
| Proceeds from sale of operations and affiliates | 3 | 1 |
| Other, net | (2) | 9 |
| Net cash provided by (used for) investing activities | 11 | (897) |
| Cash Provided by (Used for) Financing Activities: | | |
| Cash dividends paid | (346) | (339) |
| Issuance of common stock | 113 | 131 |
| Repurchases of common stock | (1,000) | (550) |
| Net proceeds of debt with original maturities of three months or less | 1,186 | 1,115 |
| Repayments of debt with original maturities of more than three months | (260) | (2) |
| Excess tax benefits from share-based compensation | 2 | 7 |
| Net cash provided by (used for) financing activities | (305) | 362 |
| Effect of Exchange Rate Changes on Cash and Equivalents | (24) | 123 |
| Cash and Equivalents: | | |
| Increase (decrease) during the period | 514 | 45 |

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| | | |
|--|----------|----------|
| Beginning of period | 1,178 | 1,186 |
| End of period | \$ 1,692 | \$ 1,231 |
| Cash Paid During the Period for Interest | \$ 86 | \$ 59 |
| Cash Paid During the Period for Income Taxes | \$ 478 | \$ 566 |
| Liabilities Assumed from Acquisitions | \$ 160 | \$ 90 |

The Notes to Financial Statements are an integral part of these statements.

ILLINOIS TOOL WORKS INC. and SUBSIDIARIES
NOTES TO FINANCIAL STATEMENTS (UNAUDITED)

(1) FINANCIAL STATEMENTS

The unaudited financial statements included herein have been prepared by Illinois Tool Works Inc. and Subsidiaries (the “Company”). In the opinion of management, the interim financial statements reflect all adjustments of a normal recurring nature necessary for a fair statement of the results for interim periods. It is suggested that these financial statements be read in conjunction with the financial statements and notes to financial statements included in the Company’s 2011 Annual Report on Form 10-K. Certain reclassifications of prior year data have been made to conform with current year reporting.

On January 1, 2012, the Company adopted new accounting guidance that requires the presentation of net income and comprehensive income either in a single continuous financial statement or in two separate but consecutive financial statements. The Company is reporting comprehensive income in a separate consecutive financial statement for interim and annual reporting periods.

On January 1, 2012, the Company adopted new accounting guidance which provides an entity the option to first assess qualitative factors in determining whether it is necessary to perform the two-step test for goodwill impairment. Under the new guidance, further testing using the two-step test would only be required when, based on the qualitative assessment, it is more-likely-than-not that the fair value of a reporting unit is less than its carrying amount. The Company performs its annual goodwill impairment test in the third quarter and does not expect the adoption of the new accounting guidance to have a material impact on its consolidated financial statements.

(2) DISCONTINUED OPERATIONS

In April 2011, the Company entered into a definitive agreement to sell its finishing group of businesses included within the All Other segment to Graco Inc. in a \$650 million cash transaction. The sale of the finishing business to Graco was completed on April 2, 2012, resulting in a pre-tax gain of \$454 million which was included in income before taxes from discontinued operations in the second quarter of 2012.

In the second quarter of 2011, the Company’s Board of Directors approved plans to divest a consumer packaging business in the All Other segment and an electronic components business in the Power Systems & Electronics segment. The consumer packaging and electronics components businesses have been classified as held for sale beginning in the second quarter of 2011. The electronic components business was sold in the fourth quarter of 2011. The Company entered into a definitive agreement in June 2012 to sell the consumer packaging business and expects to complete the sale in the third quarter of 2012. The Company also exited a flooring business in the Decorative Surfaces segment in early 2011.

The consolidated statement of income and the notes to financial statements for all periods have been restated to present the operating results of the held for sale and previously divested or exited businesses discussed above as discontinued operations.

Results of the discontinued operations for the second quarter and year-to-date periods ended June 30, 2012 and 2011 were as follows:

| (In millions) | Three Months Ended | | Six Months Ended | |
|--------------------|--------------------|--------|------------------|--------|
| | June 30, | | June 30, | |
| | 2012 | 2011 | 2012 | 2011 |
| Operating revenues | \$ 17 | \$ 122 | \$ 132 | \$ 238 |

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| | | | | |
|-------------------------------------|--------|-------|--------|-------|
| Income before income taxes | \$ 442 | \$ 23 | \$ 465 | \$ 46 |
| Income taxes | (88) | (8) | (96) | (14) |
| Income from discontinued operations | \$ 354 | \$ 15 | \$ 369 | \$ 32 |

The assets and liabilities of the held for sale businesses discussed above were presented as assets and liabilities held for sale in the statement of financial position. At June 30, 2012 assets and liabilities held for sale included the consumer packaging business discussed above. Assets and liabilities held for sale at December 31, 2011 included both the consumer packaging and finishing businesses discussed above. The following table summarizes the classes of assets and liabilities held for sale at June 30, 2012 and December 31, 2011:

| (In millions) | June 30, 2012 | December 31, 2011 |
|---------------------------------|------------------|----------------------|
| Trade receivables | \$ 11 | \$ 72 |
| Inventories | 7 | 56 |
| Net plant and equipment | 2 | 44 |
| Goodwill and intangible assets | 55 | 201 |
| Other | 2 | 13 |
| Total assets held for sale | \$ 77 | \$ 386 |
| Accounts payable | \$ 2 | \$ 22 |
| Accrued expenses | 3 | 55 |
| Other | 1 | 30 |
| Total liabilities held for sale | \$ 6 | \$ 107 |

(3) INCOME TAXES

The components of the effective tax rate for the six month periods ended June 30, 2012 and 2011 were as follows:

| | Six Months Ended June 30, | | | |
|-------------------------------------|------------------------------|---|-------|---|
| | 2012 | % | 2011 | % |
| Estimated annual effective tax rate | 29.0 | % | 29.0 | % |
| Discrete tax adjustments | — | | (12.7 |) |
| Effective tax rate | 29.0 | % | 16.3 | % |

The Company litigated a dispute with the Australian Tax Office over the tax treatment of an intercompany financing transaction between the U.S. and Australia. The case was heard before the Federal Court of Australia, Victoria, in September 2010. The proceedings resulted from the Company's appeal of a decision by the Australian Tax Commissioner to disallow income tax deductions for the income tax years 2002 through 2005 and the assessment of withholding taxes for income tax year 2003. The Company also contested the Commissioner's similar determination for income tax years 2006 and 2007; however, the parties agreed to follow the Court's decision made on the earlier years. On February 4, 2011, the Federal Court of Australia, Victoria, decided in the Company's favor with respect to a significant portion of the income tax deductions. The Court issued the final orders on February 18, 2011. Based on this decision, the Company decreased its unrecognized tax benefits related to this matter by approximately \$197 million and recorded a favorable discrete non-cash tax benefit to reduce tax expense by \$166 million in the first quarter of 2011. Subsequent to the 2011 ruling, the Australian Tax Office appealed the timing of certain of the deductions. In March 2012, the Court ruled in favor of the Australian Tax Office regarding the timing of the deductions, which did not have a material impact to the Company.

During the first quarter of 2011, the Company resolved an issue with the Internal Revenue Service in the United States related to a deduction for foreign exchange losses on an intercompany loan that resulted in a decrease in unrecognized tax benefits of approximately \$179 million.

The Company and its subsidiaries file tax returns in the U.S. and various state, local and foreign jurisdictions. These tax returns are routinely audited by the tax authorities in these jurisdictions and a number of these audits are currently ongoing.

The Company believes it is reasonably possible that within the next twelve months the amount of the Company's unrecognized tax benefits may be reduced by a range of approximately \$70 million to \$220 million related predominantly to cross-border loss utilization tax claims and global legal structure reorganization tax audits. The Company has recorded its best estimate of the potential exposure for these issues.

(4) INVENTORIES

Inventories at June 30, 2012 and December 31, 2011 were as follows:

| (In millions) | June 30, 2012 | December 31, 2011 |
|-----------------|------------------|----------------------|
| Raw material | \$ 626 | \$ 596 |
| Work-in-process | 170 | 156 |
| Finished goods | 1,000 | 964 |
| | \$ 1,796 | \$ 1,716 |

(5) RETIREMENT PLANS AND POSTRETIREMENT BENEFITS

Pension and other postretirement benefit costs related to both continuing and discontinued operations for the second quarter and year-to-date periods ended June 30, 2012 and 2011, were as follows:

| (In millions) | Three Months Ended June 30, | | | | Six Months Ended June 30, | | | |
|---|--------------------------------|-------|-------------------------------------|------|------------------------------|-------|----------------------------------|-------|
| | Pension | | Other Postretirement Benefits | | Pension | | Other Postretirement Benefits | |
| | 2012 | 2011 | 2012 | 2011 | 2012 | 2011 | 2012 | 2011 |
| Components of net periodic benefit cost: | | | | | | | | |
| Service cost | \$ 24 | \$ 23 | \$ 4 | \$ 4 | \$ 49 | \$ 48 | \$ 7 | \$ 7 |
| Interest cost | 27 | 29 | 7 | 8 | 55 | 60 | 14 | 15 |
| Expected return on plan assets | (39) | (39) | (5) | (5) | (79) | (81) | (10) | (10) |
| Amortization of actuarial loss | 13 | 10 | — | — | 26 | 20 | — | — |
| Amortization of prior service cost | — | — | — | 1 | — | — | 1 | 3 |
| Net periodic benefit cost | \$ 25 | \$ 23 | \$ 6 | \$ 8 | \$ 51 | \$ 47 | \$ 12 | \$ 15 |
| Amounts were included in the statement of income as follows: | | | | | | | | |
| Income from continuing operations | \$ 25 | \$ 22 | \$ 6 | \$ 8 | \$ 50 | \$ 46 | 12 | 15 |
| Income from discontinued operations | — | 1 | — | — | 1 | 1 | — | — |
| Total | \$ 25 | \$ 23 | \$ 6 | \$ 8 | \$ 51 | \$ 47 | \$ 12 | \$ 15 |

The Company expects to contribute approximately \$165 million to its pension plans and \$39 million to its other postretirement plans in 2012. As of June 30, 2012, contributions of \$144 million to pension plans and \$16 million to other postretirement plans have been made.

(6) SHORT-TERM DEBT

The Company had outstanding commercial paper of \$1.3 billion at June 30, 2012 and \$192 million at December 31, 2011. Commercial paper is stated at cost, which approximates fair value.

(7) LONG-TERM DEBT

Based on rates for comparable instruments, which are classified as Level 2 inputs, the approximate fair value and related carrying value of the Company's long-term debt, including current maturities, were as follows:

| (In millions) | June 30, 2012 | December 31, 2011 |
|----------------|------------------|----------------------|
| Fair value | \$ 3,954 | \$ 4,234 |
| Carrying value | 3,475 | 3,751 |

In June 2007, the Company entered into a \$500 million line of credit agreement with a termination date of June 15, 2012. In June 2010, the Company entered into an additional \$1.0 billion line of credit agreement with a termination date of June 11, 2013. These two lines of credit were terminated and replaced on June 8, 2012 by a \$1.5 billion line of credit agreement with a termination date of June 8, 2017. No amounts were outstanding under this facility at June 30, 2012.

(8) COMMITMENTS AND CONTINGENCIES

Among the toxic tort cases in which the Company is a defendant, the Company as well as its subsidiaries Hobart Brothers Company and Miller Electric Mfg. Co., have been named, along with numerous other defendants, in lawsuits alleging injury from exposure to welding consumables. The plaintiffs in these suits claim unspecified damages for injuries resulting from the plaintiffs' alleged exposure to asbestos, manganese and/or toxic fumes in connection with the welding process. In the first quarter of 2012, the Company entered into an agreement resolving substantially all of the manganese-related claims for an immaterial amount. The Company believes that the remaining claims will not have a material adverse effect on the Company's operating results, financial position or cash flows.

(9) SEGMENT INFORMATION

The Company periodically makes changes to its management reporting structure to better align its businesses with Company objectives and operating strategies. In the first quarter of 2012, the Company made certain changes in its management reporting structure that resulted in changes in some of the reportable segments. These changes primarily related to the industrial fasteners reporting unit, formerly in the All Other segment, moving to the Transportation segment; certain businesses in a Latin American reporting unit, formerly in the Polymers & Fluids segment, moving to the Transportation segment; and a worldwide insulation reporting unit, formerly in the Industrial Packaging segment, moving to the Power Systems & Electronics segment. The changes in the reportable segments and underlying reporting units did not result in any goodwill impairment charges in the first quarter of 2012. The prior period segment results have been restated to conform to the current year reporting of these businesses. See Management's Discussion and Analysis of Financial Condition and Results of Operations for information regarding operating revenues and operating income for the Company's segments.

Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations

INTRODUCTION

Management analyzes the Company's consolidated results of operations and the results of each segment by identifying the effects of changes in the results of the base businesses, newly acquired companies, restructuring costs, goodwill and intangible asset impairment charges, and currency translation on the operating revenues and operating income of each segment. Base businesses are those businesses that have been included in the Company's results of operations for more than 12 months. The changes to base business operating income include the estimated effects of both operating leverage and changes in variable margins and overhead costs. Operating leverage is the estimated effect of the base business revenue volume changes on operating income, assuming variable margins remain the same as the prior period. As manufacturing and administrative overhead costs usually do not significantly change as a result of revenues increasing or decreasing, the percentage change in operating income due to operating leverage is usually more than the percentage change in the base business revenues. Changes in variable margins and overhead costs represent the estimated effect of non-volume related changes in base business operating income and may be driven by a number of factors, including changes in product mix, the cost of raw materials, labor and overhead, and pricing to customers. Selling price versus material cost comparisons represent the estimated net impact of increases or decreases in the cost of materials used in the Company's products versus changes in the selling price to the Company's customers. Management reviews these price versus cost comparisons by analyzing the net impact of changes to each segment's operating margin.

The Company periodically reviews its operations for businesses that may no longer be aligned with its long-term objectives. For businesses reported as discontinued operations in the statement of income, all related prior period income statement information has been restated to conform to the current year reporting of these businesses. Refer to the Discontinued Operations note in Item 1 - Financial Statements for discussion of the Company's discontinued operations.

The Company periodically makes changes to its management reporting structure to better align its businesses with Company objectives and operating strategies. In the first quarter of 2012, the Company made certain changes in its management reporting structure that resulted in changes in some of the reportable segments. These changes primarily related to the industrial fasteners reporting unit, formerly in the All Other segment, moving to the Transportation segment; certain businesses in a Latin American reporting unit, formerly in the Polymers & Fluids segment, moving to the Transportation segment; and a worldwide insulation reporting unit, formerly in the Industrial Packaging segment, moving to the Power Systems & Electronics segment. The changes in the reportable segments and underlying reporting units did not result in any goodwill impairment charges in the first quarter of 2012. The prior period segment results have been restated to conform to the current year reporting of these businesses.

The following discussion of operating results should be read in conjunction with Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations and Item 8. Financial Statements and Supplementary Data contained in the Company's Annual Report on Form 10-K for the year ended December 31, 2011.

CONSOLIDATED RESULTS OF OPERATIONS

The Company's consolidated results of operations for the second quarter and year-to-date periods of 2012 and 2011 were as follows:

| (Dollars in millions) | Three Months Ended | | Six Months Ended | |
|-----------------------|--------------------|---------|------------------|---------|
| | June 30, | | June 30, | |
| | 2012 | 2011 | 2012 | 2011 |
| Operating revenues | \$4,655 | \$4,615 | \$9,202 | \$8,887 |

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| | | | | | | | | |
|------------------|------|---|------|---|-------|---|-------|---|
| Operating income | 770 | | 711 | | 1,475 | | 1,370 | |
| Margin % | 16.5 | % | 15.4 | % | 16.0 | % | 15.4 | % |

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In the second quarter and year-to-date periods of 2012, the changes in revenues, operating income and operating margins over the prior year were primarily due to the following factors:

| | Three Months Ended | | | Six Months Ended | | |
|--|--------------------|------------|------------|------------------|------------|------------|
| | June 30 | | | June 30 | | |
| | % | % | % Point | % | % | % Point |
| | Increase | Increase | Increase | Increase | Increase | Increase |
| | (Decrease) | (Decrease) | (Decrease) | (Decrease) | (Decrease) | (Decrease) |
| | Operating | Operating | Operating | Operating | Operating | Operating |
| | Revenues | Income | Margins | Revenues | Income | Margins |
| Base business: | | | | | | |
| Revenue change/Operating leverage | 2.3 % | 6.0 % | 0.6 % | 2.7 % | 7.2 % | 0.7 % |
| Changes in variable margins & overhead costs | - | 6.4 | 0.9 | - | 4.5 | 0.6 |
| Total | 2.3 | 12.4 | 1.5 | 2.7 | 11.7 | 1.3 |
| Acquisitions and divestitures | 3.0 | 0.7 | (0.4) | 3.7 | 0.9 | (0.4) |
| Restructuring costs | - | (0.1) | - | - | (1.9) | (0.3) |
| Impairment of goodwill & intangibles | - | - | - | - | - | - |
| Translation | (4.5) | (4.7) | - | (3.0) | (3.0) | - |
| Other | 0.1 | - | - | 0.1 | - | - |
| Total | 0.9 % | 8.3 % | 1.1 % | 3.5 % | 7.7 % | 0.6 % |

Operating Revenues

Revenues increased 0.9% and 3.5% for the second quarter and year-to-date periods of 2012, respectively, versus 2011. Worldwide base revenues increased 2.3% and 2.7% for the second quarter and year-to-date periods, respectively, as economic conditions in North America remained strong while the European economic environment remained modestly negative, and Asia continued to experience slower growth. North American base revenues increased 5.4% and 5.8% for the second quarter and year-to-date periods, respectively, while international base revenues declined 0.8% and 0.3%, respectively, as Europe decreased 1.7% and 0.8%, respectively, and Asia Pacific base business growth was 1.8% and 1.4%, respectively. Acquisitions (net of divestitures) contributed 3.0% and 3.7% to revenues in the second quarter and year-to-date periods, respectively. Significant acquisitions included a North American automotive aftermarket business purchased in the first quarter of 2011, a thermal processing and environmental equipment manufacturer purchased in the third quarter of 2011 and a manufacturer of specialty devices used to measure the flow of gases and fluids purchased in the first quarter of 2012. Currency translation resulted in a 4.5% and 3.0% decline in revenues in the second quarter and year-to-date periods, respectively, primarily due to a weaker Euro versus the year ago period.

Operating Income

Operating income increased 8.3% and 7.7% in the second quarter and year-to-date periods of 2012, respectively, versus 2011 primarily due to the positive operating leverage effects of the base revenue increase noted above and the improved variable margins further discussed below. Currency translation resulted in a 4.7% and 3.0% decline in operating income in the second quarter and year-to-date periods, respectively, primarily due to a weaker Euro versus the year ago period. Higher restructuring expenses due to increased cost reduction activities negatively impacted operating income by 0.1% and 1.9% in the second quarter and year-to-date periods, respectively. Base margins increased 150 and 130 basis points in the second quarter and year-to-date periods, respectively, primarily due to the positive operating leverage effect of the increase in base revenues of 60 and 70 basis points, respectively, and improvements in variable margins and overhead costs. The 90 and 60 basis point improvements in variable margins

and overhead costs in the second quarter and year-to-date periods, respectively, were primarily due to the favorable effect of selling price versus material cost comparisons of 60 and 50 basis points, respectively. The increase in base margins was partially offset by a 30 basis point operating margin decline in the year-to-date period due to the higher restructuring expenses noted above. Acquisitions and divestitures diluted operating margins by 40 basis points in both the second quarter and year-to-date periods primarily due to amortization expense related to intangible assets from acquisitions made within the past year.

RESULTS OF OPERATIONS BY SEGMENT

The reconciliation of segment operating revenues to total operating revenues is as follows:

| (In millions) | Three Months Ended June 30, | | Six Months Ended June 30, | |
|-----------------------------|--------------------------------|---------|------------------------------|---------|
| | 2012 | 2011 | 2012 | 2011 |
| Transportation | \$896 | \$895 | \$1,819 | \$1,734 |
| Power Systems & Electronics | 810 | 752 | 1,601 | 1,464 |
| Industrial Packaging | 627 | 661 | 1,239 | 1,253 |
| Food Equipment | 476 | 492 | 949 | 965 |
| Construction Products | 489 | 520 | 958 | 984 |
| Polymers & Fluids | 334 | 337 | 637 | 624 |
| Decorative Surfaces | 286 | 285 | 561 | 553 |
| All Other | 755 | 694 | 1,471 | 1,352 |
| Intersegment revenues | (18) | (21) | (33) | (42) |
| Total operating revenues | \$4,655 | \$4,615 | \$9,202 | \$8,887 |

TRANSPORTATION

Businesses in this segment produce components, fasteners, fluids and polymers, as well as truck remanufacturing and related parts and service.

In the Transportation segment, products and services include:

- plastic and metal components, fasteners and assemblies for automobiles, light trucks, and other industrial uses;
- fluids, polymers and other supplies for auto aftermarket maintenance and appearance;
- fillers and putties for auto body repair;
- polyester coatings and patch and repair products for the marine industry; and
- truck remanufacturing and related parts and service.

This segment primarily serves the automotive original equipment manufacturers and tiers, and automotive aftermarket markets.

The results of operations for the Transportation segment for the second quarter and year-to-date periods of 2012 and 2011 were as follows:

| (Dollars in millions) | Three Months Ended June 30, | | Six Months Ended June 30, | |
|-----------------------|--------------------------------|--------|------------------------------|---------|
| | 2012 | 2011 | 2012 | 2011 |
| Operating revenues | \$896 | \$895 | \$1,819 | \$1,734 |
| Operating income | 143 | 137 | 294 | 274 |
| Margin % | 16.0 % | 15.3 % | 16.2 % | 15.8 % |

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In the second quarter and year-to-date periods of 2012, the changes in revenues, operating income and operating margins over the prior year were primarily due to the following factors:

| | Three Months Ended | | | Six Months Ended | | | | | | | | |
|--|--------------------|------------|------------|------------------|------------|------------|-------|---|-------|---|-------|---|
| | June 30 | | | June 30 | | | | | | | | |
| | % | % | % Point | % | % | % Point | | | | | | |
| | Increase | Increase | Increase | Increase | Increase | Increase | | | | | | |
| | (Decrease) | (Decrease) | (Decrease) | (Decrease) | (Decrease) | (Decrease) | | | | | | |
| | Operating | Operating | Operating | Operating | Operating | Operating | | | | | | |
| | Revenues | Income | Margins | Revenues | Income | Margins | | | | | | |
| Base business: | | | | | | | | | | | | |
| Revenue change/Operating leverage | 3.4 | % | 7.9 | % | 0.7 | % | 4.2 | % | 9.6 | % | 0.8 | % |
| Changes in variable margins & overhead costs | - | | 2.3 | | 0.3 | | - | | 0.3 | | 0.1 | |
| Total | 3.4 | | 10.2 | | 1.0 | | 4.2 | | 9.9 | | 0.9 | |
| Acquisitions and divestitures | 1.1 | | 0.7 | | (0.1) |) | 3.7 | | 2.9 | | (0.1) |) |
| Restructuring costs | - | | (1.5) |) | (0.2) |) | - | | (1.8) |) | (0.3) |) |
| Impairment of goodwill & intangibles | - | | - | | - | | - | | - | | - | |
| Translation | (4.4) |) | (5.0) |) | - | | (3.0) |) | (3.7) |) | (0.1) |) |
| Other | - | | - | | - | | - | | - | | - | |
| Total | 0.1 | % | 4.4 | % | 0.7 | % | 4.9 | % | 7.3 | % | 0.4 | % |

Operating Revenues

Revenues increased 0.1% and 4.9% in the second quarter and year-to-date periods of 2012, respectively, versus 2011 due to an increase in base revenues and revenues from acquisitions, partially offset by the unfavorable effect of currency translation. The increase in acquisition revenue for the second quarter and year-to-date periods was primarily due to the purchase of a North American automotive aftermarket business in the first quarter of 2011 and a European automotive aftermarket business in the third quarter of 2011. North American automotive base revenues increased 8.0% and 7.4% in the second quarter and year-to-date periods, respectively, primarily due to increases in the major US automakers' auto builds of approximately 7.0% and 9.0% for the respective periods. International automotive base revenues increased 4.2% and 5.8% in the second quarter and year-to-date periods, respectively, primarily due to Asia Pacific base revenue growth of 24.2% and 21.3%, respectively, driven by the Company's growing product penetration with Chinese automotive original equipment manufacturers and increased auto builds. European base revenues grew 0.9% and 3.7% in the second quarter and year-to-date periods, respectively, due to favorable customer mix and product penetration gains, as European car builds decreased approximately 7% and 5% for the respective periods. The automotive aftermarket base business declined 1.8% for the second quarter and 1.2% for the year-to-date period due to decreased demand for car care products as discretionary consumer spending continued to be soft in North America and Europe. Base revenues for the truck remanufacturing and related parts and service business increased 4.1% and 5.7% for the second quarter and year-to-date periods, respectively, primarily due to strong energy development activity that increased demand in North America.

Operating Income

Operating income increased 4.4% and 7.3% in the second quarter and year-to-date periods of 2012, respectively, versus 2011 primarily due to the increase in base revenues and income from acquisitions, partially offset by the unfavorable effect of currency translation and higher restructuring expenses due to increased cost reduction activities. Base margins increased 100 and 90 basis points for the second quarter and year-to-date periods, respectively, primarily as a result of positive leverage from the increase in base revenues and changes in variable margins and overhead costs. The changes in variable margins and overhead costs increased base margins primarily due to the

positive impact of selling price versus material cost comparisons of 30 and 10 basis points in the second quarter and year-to-date periods, respectively. The increase in total base margins was partially offset by a 20 and 30 basis point operating margin decline in the second quarter and year-to-date periods, respectively, due to the higher restructuring expenses noted above. Acquisitions and divestitures diluted operating margins by 10 basis points for each respective period primarily due to the impact of intangible asset amortization from acquisitions made within the past year.

POWER SYSTEMS & ELECTRONICS

Businesses in this segment produce equipment and consumables associated with specialty power conversion, metallurgy and electronics.

In the Power Systems & Electronics segment, products include:

- arc welding equipment;
- metal arc welding consumables and related accessories;
- metal solder materials for PC board fabrication;
- equipment and services for microelectronics assembly;
- electronic components and component packaging;
- static and contamination control equipment;
- airport ground support equipment;
- pressure sensitive adhesives and components for telecommunications, electronics, medical and transportation applications; and
- metal jacketing and other insulation products.

This segment primarily serves the general industrial, electronics, construction and automotive original equipment manufacturers markets.

The results of operations for the Power Systems & Electronics segment for the second quarter and year-to-date periods of 2012 and 2011 were as follows:

| (Dollars in millions) | Three Months Ended June 30, | | Six Months Ended June 30, | |
|-----------------------|--------------------------------|--------|------------------------------|---------|
| | 2012 | 2011 | 2012 | 2011 |
| Operating revenues | \$810 | \$752 | \$1,601 | \$1,464 |
| Operating income | 172 | 155 | 341 | 305 |
| Margin % | 21.2 | % 20.6 | % 21.3 | % 20.8 |

In the second quarter and year-to-date periods of 2012, the changes in operating revenues, operating income and operating margins over the prior year were primarily due to the following factors:

| | Three Months Ended June 30 | | | Six Months Ended June 30 | | |
|--|-------------------------------|-----------------------------|-----------------------------------|-----------------------------|-----------------------------|-----------------------------------|
| | % Increase (Decrease) | % Increase (Decrease) | % Point Increase (Decrease) | % Increase (Decrease) | % Increase (Decrease) | % Point Increase (Decrease) |
| Base business: | | | | | | |
| Revenue change/Operating leverage | 5.2 | % | 10.2 | % | 1.1 | % |
| Changes in variable margins & overhead costs | - | | 3.3 | | 0.5 | |
| Total | 5.2 | | 13.5 | | 1.6 | |
| Acquisitions | 4.8 | | (0.6) |) | (1.1) |) |
| Restructuring costs | - | | 0.6 | | 0.1 | |
| Impairment of goodwill & intangibles | - | | - | | - | |
| Translation | (2.3) |) | (2.5) |) | - | |
| | | | | | (1.5) |) |
| | | | | | (1.7) |) |

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| | | | | | | | | | | | | |
|-------|-----|---|------|---|-----|---|-----|---|------|---|-----|---|
| Other | - | | - | | - | | - | | - | | - | |
| Total | 7.7 | % | 11.0 | % | 0.6 | % | 9.4 | % | 11.8 | % | 0.5 | % |

Operating Revenues

Revenues increased 7.7% and 9.4% in the second quarter and year-to-date periods of 2012, respectively, versus 2011 primarily due to growth in base business and revenues from acquisitions, partially offset by the unfavorable effect of currency translation. The acquisition revenue was primarily due to the purchase of a thermal processing and environmental equipment manufacturer in the third quarter of 2011. Worldwide welding base business revenues increased 8.8% and 13.6% for the second quarter and year-to-date periods, respectively, with North American revenues increasing 11.4% and 16.9%, respectively, driven by demand for heavy equipment in the oil and gas, agriculture and transportation end markets. Base business revenues for the international welding businesses increased 2.1% and 4.7% in the second quarter and year-to-date periods, respectively, primarily due to growth in European oil and gas end markets. Base revenues for the electronics businesses increased 1.9% for the second quarter, after a decrease of 10.5% in the first quarter, and decreased 4.2% for the year-to-date period. Base revenues in the electronics assembly business improved in the second quarter with growth of 14.2% due to strong order rates from key electronics customers. Base revenues for the other electronics businesses decreased 5.1% and 5.6% for the second quarter and year-to-date periods, respectively, as consumer demand for basic cell phones and computers was weaker.

Operating Income

Operating income increased 11.0% and 11.8% in the second quarter and year-to-date periods of 2012, respectively, versus 2011 primarily due to the increase in base revenues and improved variable margins, partially offset by the unfavorable effect of currency translation and the impact of acquisitions. Base margins increased 160 and 180 basis points in the second quarter and year-to-date periods, respectively, primarily due to the positive leverage effect of the growth in base business revenues and changes in variable margins and overhead costs. The changes in variable margins and overhead costs increased base margins by 50 and 70 basis points in the second quarter and year-to-date periods, respectively, primarily due to the positive impact of selling price versus material cost comparisons of 80 and 90 basis points in each respective period, partially offset by additional operating expenses, including overhead investments in emerging markets related to the oil and gas businesses. Acquisitions and divestitures diluted total operating margins by 110 and 120 basis points in the second quarter and year-to-date periods, respectively, primarily due to lower operating margins and the impact of intangible asset amortization from acquisitions made within the past year.

INDUSTRIAL PACKAGING

Businesses in this segment produce steel, plastic and paper products and equipment used for bundling, shipping and protecting goods in transit.

In the Industrial Packaging segment, products include:

- steel and plastic strapping and related tools and equipment;
- plastic stretch film and related equipment; and
- paper and plastic products that protect goods in transit.

This segment primarily serves the general industrial, primary metals, food and beverage, and construction markets.

The results of operations for the Industrial Packaging segment for the second quarter and year-to-date periods of 2012 and 2011 were as follows:

| (Dollars in millions) | Three Months Ended | | Six Months Ended | | |
|-----------------------|--------------------|--------|------------------|---------|---|
| | June 30, | | June 30, | | |
| | 2012 | 2011 | 2012 | 2011 | |
| Operating revenues | \$627 | \$661 | \$1,239 | \$1,253 | |
| Operating income | 76 | 70 | 144 | 131 | |
| Margin % | 12.1 | % 10.6 | % 11.6 | % 10.5 | % |

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In the second quarter and year-to-date periods of 2012, the changes in revenues, operating income and operating margins over the prior year were primarily due to the following factors:

| | Three Months Ended | | | Six Months Ended | | | | | | | | |
|--|--------------------|------------|------------|------------------|------------|------------|------|----|------|---|------|---|
| | June 30 | | | June 30 | | | | | | | | |
| | % | % | % Point | % | % | % Point | | | | | | |
| | Increase | Increase | Increase | Increase | Increase | Increase | | | | | | |
| | (Decrease) | (Decrease) | (Decrease) | (Decrease) | (Decrease) | (Decrease) | | | | | | |
| | Operating | Operating | Operating | Operating | Operating | Operating | | | | | | |
| | Revenues | Income | Margins | Revenues | Income | Margins | | | | | | |
| Base business: | | | | | | | | | | | | |
| Revenue change/Operating leverage | 0.2 | % | 0.9 | % | - | % | 1.0 | % | 3.8 | % | 0.3 | % |
| Changes in variable margins & overhead costs | - | | 16.2 | | 1.8 | | - | | 12.4 | | 1.3 | |
| Total | 0.2 | | 17.1 | | 1.8 | | 1.0 | | 16.2 | | 1.6 | |
| Acquisitions | 0.6 | | - | | (0.1 |) | 2.0 | | 1.5 | | - | |
| Restructuring costs | - | | - | | - | | - | | (2.3 |) | (0.2 |) |
| Impairment of goodwill & intangibles | - | | - | | - | | - | | - | | - | |
| Translation | (5.9 |) | (8.5 |) | (0.2 |) | (4.1 |) | (5.5 |) | (0.3 |) |
| Other | - | | - | | - | | - | | - | | - | |
| Total | (5.1 |)% | 8.6 | % | 1.5 | % | (1.1 |)% | 9.9 | % | 1.1 | % |

Operating Revenues

Operating revenues decreased 5.1% and 1.1% in the second quarter and year-to-date periods of 2012, respectively, versus 2011 due to the unfavorable effect of currency translation which more than offset the increase in base revenues and revenues from acquisitions. The increase in acquisition revenue for the second quarter and year-to-date periods was primarily due to the purchase of a North American protective packaging business in the second quarter of 2011 and a European protective packaging business in the fourth quarter of 2011. Worldwide strapping and equipment base revenues decreased 1.2% and 0.9% for the second quarter and year-to-date periods, respectively. Base revenues increased 3.3% and 4.0% in the second quarter and year-to-date periods, respectively, for the North American strapping and equipment businesses primarily due to increased sales of steel and plastic strapping. Base revenues for the international strapping and equipment businesses decreased 3.9% and 3.7% in the second quarter and year-to-date periods, respectively, primarily due to a slowdown in consumable and equipment sales in Europe. Worldwide protective packaging base revenues increased 0.1% and 4.1% in the second quarter and year-to-date periods, respectively, while worldwide stretch packaging base revenues increased 2.7% and 4.2% in the same periods.

Operating Income

Operating income increased 8.6% and 9.9% in the second quarter and year-to-date periods of 2012, respectively, versus 2011 primarily due to lower operating expenses, partially offset by the unfavorable effect of currency translation. Within the year-to-date period, acquisitions contributed 1.5% of the increase, while higher restructuring expenses had a negative impact of 2.3%. Base operating margins increased 180 and 160 basis points for the second quarter and year-to-date periods, respectively, primarily due to changes in variable margins and overhead costs. The changes in variable margins and overhead costs increased base margins by 180 and 130 basis points in the second quarter and year-to-date periods, respectively, primarily due to the positive impact of selling price versus material cost comparisons of 100 and 70 basis points, respectively, and the benefits of prior restructuring projects. Restructuring expenses diluted total operating margins by 20 basis points in the year-to-date period due to increased cost reduction activities in the first quarter of 2012, and currency translation diluted operating margins by 20 basis points in the second quarter and 30 basis points in the year-to-date period.

FOOD EQUIPMENT

Businesses in this segment produce commercial food equipment and related service.

In the Food Equipment segment, products and services include:

- warewashing equipment;
- cooking equipment, including ovens, ranges and broilers;
- refrigeration equipment, including refrigerators, freezers and prep tables;
- food processing equipment, including slicers, mixers and scales;
- kitchen exhaust, ventilation and pollution control systems; and
- food equipment service, maintenance and repair.

This segment primarily serves the food institutional/restaurant, service and food retail markets.

The results of operations for the Food Equipment segment for the second quarter and year-to-date periods of 2012 and 2011 were as follows:

| (Dollars in millions) | Three Months Ended | | Six Months Ended | |
|-----------------------|--------------------|--------|------------------|--------|
| | June 30, | | June 30, | |
| | 2012 | 2011 | 2012 | 2011 |
| Operating revenues | \$476 | \$492 | \$949 | \$965 |
| Operating income | 75 | 67 | 151 | 134 |
| Margin % | 15.8 | % 13.6 | % 15.9 | % 13.9 |

In the second quarter and year-to-date periods of 2012, the changes in revenues, operating income and operating margins over the prior year were primarily due to the following factors:

| | Three Months Ended | | | Six Months Ended | | |
|--|--------------------|------------|------------|------------------|------------|------------|
| | June 30 | | | June 30 | | |
| | % | % | % Point | % | % | % Point |
| | Increase | Increase | Increase | Increase | Increase | Increase |
| | (Decrease) | (Decrease) | (Decrease) | (Decrease) | (Decrease) | (Decrease) |
| | Operating | Operating | Operating | Operating | Operating | Operating |
| | Revenues | Income | Margins | Revenues | Income | Margins |
| Base business: | | | | | | |
| Revenue change/Operating leverage | 1.3 | % 4.1 | % 0.4 | % 1.4 | % 4.5 | % 0.4 |
| Changes in variable margins & overhead costs | - | 13.8 | 1.8 | - | 11.2 | 1.5 |
| Total | 1.3 | 17.9 | 2.2 | 1.4 | 15.7 | 1.9 |
| Acquisitions | - | - | - | - | - | - |
| Restructuring costs | - | - | - | - | 0.7 | 0.1 |
| Impairment of goodwill & intangibles | - | - | - | - | - | - |
| Translation | (4.6) | (6.0) | - | (3.1) | (3.7) | - |
| Other | - | - | - | - | - | - |
| Total | (3.3)% | 11.9 | % 2.2 | (1.7)% | 12.7 | % 2.0 |

Operating Revenues

Revenues decreased 3.3% and 1.7% in the second quarter and year-to-date periods of 2012, respectively, versus 2011 due to the unfavorable effect of currency translation more than offsetting the growth in base business. North American base revenues increased 2.8% and 4.7% in the second quarter and year-to-date periods, respectively, as equipment revenues increased 3.2% and 5.0%, respectively, driven by private sector spending, including casual dining restaurants and supermarkets, that offset continued weakness in the institutional sector where government budgets were constrained. North American service base revenues increased 2.1% and 4.3% for the second quarter and year-to-date periods, respectively. International base revenues were relatively flat in the second quarter and decreased 2.0% in the year-to-date period, as equipment revenues were relatively flat in the second quarter, after decreasing 5.6% in the first quarter, and decreased 2.9% in the year-to-date period, and service revenues remained flat for each respective period. International equipment sales were negatively impacted by lower equipment sales to the institutional sector in Europe, partially offset by stronger sales in Asia.

Operating Income

Operating income increased 11.9% and 12.7% in the second quarter and year-to-date periods of 2012, respectively, versus 2011 primarily due to operating efficiencies and the positive operating leverage from the increase in base revenues, partially offset by the unfavorable effect of currency translation. Base operating margins increased 220 and 190 basis points in the second quarter and year-to-date periods, respectively, primarily due to the positive leverage effect of the increase in base revenues and changes in variable margins and overhead costs. The changes in variable margins and overhead costs increased base margins by 180 and 150 basis points in the second quarter and year-to-date periods, respectively, primarily due to operating efficiencies in North America and Europe and the positive impact of selling price versus material cost comparisons of 60 and 40 basis points in each respective period.

CONSTRUCTION PRODUCTS

Businesses in this segment produce tools, fasteners and other products for construction applications.

In the Construction Products segment, products include:

- fasteners and related fastening tools for wood and metal applications;
- anchors, fasteners and related tools for concrete applications;
- metal plate truss components and related equipment and software; and
- packaged hardware, fasteners, anchors and other products for retail.

This segment primarily serves the residential construction, renovation construction and commercial construction markets.

The results of operations for the Construction Products segment for the second quarter and year-to-date periods of 2012 and 2011 were as follows:

| (Dollars in millions) | Three Months Ended | | Six Months Ended | |
|-----------------------|--------------------|--------|------------------|--------|
| | June 30, | | June 30, | |
| | 2012 | 2011 | 2012 | 2011 |
| Operating revenues | \$489 | \$520 | \$958 | \$984 |
| Operating income | 59 | 64 | 95 | 109 |
| Margin % | 12.1 % | 12.3 % | 9.9 % | 11.1 % |

In the second quarter and year-to-date periods of 2012, the changes in revenues, operating income and operating margins over the prior year were primarily due to the following factors:

| | Three Months Ended | | | Six Months Ended | | |
|--|--------------------|------------|------------|------------------|------------|------------|
| | June 30 | | | June 30 | | |
| | % | % | % Point | % | % | % Point |
| | Increase | Increase | Increase | Increase | Increase | Increase |
| | (Decrease) | (Decrease) | (Decrease) | (Decrease) | (Decrease) | (Decrease) |
| | Operating | Operating | Operating | Operating | Operating | Operating |
| | Revenues | Income | Margins | Revenues | Income | Margins |
| Base business: | | | | | | |
| Revenue change/Operating leverage | (0.5)% | (1.7)% | - % | - % | (0.1)% | - % |
| Changes in variable margins & overhead costs | - | (1.4) | (0.3) | - | (2.6) | (0.3) |
| Total | (0.5) | (3.1) | (0.3) | - | (2.7) | (0.3) |
| Acquisitions and divestitures | 0.3 | 1.6 | 0.1 | 0.5 | 2.7 | 0.2 |
| Restructuring costs | - | - | - | - | (10.0) | (1.1) |
| Impairment of goodwill & intangibles | - | - | - | - | - | - |
| Translation | (5.8) | (6.3) | - | (3.1) | (2.8) | - |
| Other | - | - | - | - | - | - |
| Total | (6.0)% | (7.8)% | (0.2)% | (2.6)% | (12.8)% | (1.2)% |

Operating Revenues

Revenues decreased 6.0% and 2.6% in the second quarter and year-to-date periods of 2012, respectively, versus 2011 primarily due to the negative impact of currency translation and flat to slightly lower base revenues. International base

revenues declined 4.0% and 3.3% for the second quarter and year-to-date periods, respectively, as European base revenues declined 6.4% and 4.1% for the second quarter and year-to-date periods, respectively, due to a slowdown in commercial construction activity. Base revenues in Asia Pacific declined 0.8% and 2.3% for the second quarter and year-to-date periods, respectively, due to a weak economic and construction environment in Australia and New Zealand. North American base revenues increased 7.9% and 8.2% for the second quarter and year-to-date periods, respectively, primarily due to positive housing starts and improved commercial and renovation activity. For the second quarter and year-to-date periods, North American renovation base revenue growth was 5.3% and 8.6%, respectively, residential base revenue growth was 12.7% and 10.2%, respectively, and commercial construction base revenue growth was 4.6% and 5.9%, respectively.

Operating Income

Operating income decreased 7.8% in the second quarter of 2012 versus 2011 primarily due to the negative impact of currency translation and the decline in base revenues, partially offset by income from acquisitions. The year-to-date period decreased 12.8% primarily due to higher restructuring expenses in the first quarter of 2012 and the negative impact of currency translation. Total base margins declined 30 basis points in both the second quarter and year-to-date periods due to changes in variable margins and overhead costs, as higher operating expenses in Europe and unfavorable product mix more than offset the benefits of prior restructuring projects and favorable selling price versus material cost comparisons of 10 and 20 basis points, respectively. Restructuring expenses reduced total operating margins by 110 basis points in the year-to-date period due to increased cost reduction activities in the first quarter of 2012.

POLYMERS & FLUIDS

Businesses in this segment produce adhesives, sealants, lubrication and cutting fluids, and hygiene products.

In the Polymers & Fluids segment, products include:

- adhesives for industrial, construction and consumer purposes;
- chemical fluids which clean or add lubrication to machines;
- epoxy and resin-based coating products for industrial applications; and
- hand wipes and cleaners for industrial applications.

This segment primarily serves the general industrial, construction, maintenance, repair and operations or “MRO”, and automotive aftermarket markets.

The results of operations for the Polymers & Fluids segment for the second quarter and year-to-date periods of 2012 and 2011 were as follows:

| (Dollars in millions) | Three Months Ended | | Six Months Ended | |
|-----------------------|--------------------|--------|------------------|--------|
| | June 30, | | June 30, | |
| | 2012 | 2011 | 2012 | 2011 |
| Operating revenues | \$334 | \$337 | \$637 | \$624 |
| Operating income | 57 | 56 | 103 | 97 |
| Margin % | 17.1 | % 16.6 | % 16.2 | % 15.5 |

In the second quarter and year-to-date periods of 2012, the changes in revenues, operating income and operating margins over the prior year were primarily due to the following factors:

| | Three Months Ended | | | Six Months Ended | | |
|--|--------------------|------------|------------|------------------|------------|------------|
| | June 30 | | | June 30 | | |
| | % | % | % Point | % | % | % Point |
| | Increase | Increase | Increase | Increase | Increase | Increase |
| | (Decrease) | (Decrease) | (Decrease) | (Decrease) | (Decrease) | (Decrease) |
| | Operating | Operating | Operating | Operating | Operating | Operating |
| | Revenues | Income | Margins | Revenues | Income | Margins |
| Base business: | | | | | | |
| Revenue change/Operating leverage | (0.4)% | (1.1)% | (0.2)% | 0.6 % | 1.7 % | 0.2 % |
| Changes in variable margins & overhead costs | - | 8.2 | 1.4 | - | 7.6 | 1.1 |
| Total | (0.4) | 7.1 | 1.2 | 0.6 | 9.3 | 1.3 |

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| | | | | | | |
|--------------------------------------|---------|--------|--------|--------|--------|--------|
| Acquisitions | 6.2 | 1.8 | (0.7) | 5.9 | 1.0 | (0.7) |
| Restructuring costs | - | - | - | - | 1.0 | 0.2 |
| Impairment of goodwill & intangibles | - | - | - | - | - | - |
| Translation | (6.7) | (7.1) | - | (4.4) | (5.1) | (0.1) |
| Other | - | - | - | - | - | - |
| Total | (0.9)% | 1.8 % | 0.5 % | 2.1 % | 6.2 % | 0.7 % |

Operating Revenues

Revenues decreased 0.9% in the second quarter of 2012 versus 2011 due to the negative effect of currency translation and a decrease in base revenues, partially offset by revenues from acquisitions. For the year-to-date period of 2012 versus 2011, revenues increased 2.1% due to revenues from acquisitions and an increase in base revenues, partially offset by the unfavorable effect of currency translation. Acquisition revenue in the second quarter and year-to-date periods is primarily due to the purchase of a European specialty chemical business in the first quarter of 2012 and a manufacturer of advanced technology silicone materials in the second quarter of 2012. The purchase of a Latin American solvent business acquired at the beginning of the second quarter of 2011 also contributed to the year-to-date acquisition revenue. Worldwide base revenues for the polymers and hygiene businesses decreased 0.4% for the second quarter and increased 1.3% for the year-to-date period, as the slowing end markets in Europe and Brazil in the second quarter offset the base growth from the China transportation and appliance markets, and the North American military, industrial grouting and MRO markets. Worldwide base revenues for the fluids businesses decreased 0.6% and 1.0% for the second quarter and year-to-date periods, respectively, as second quarter declines in Europe were offset by growth in North America, Russia and India.

Operating Income

Operating income increased 1.8% and 6.2% in the second quarter and year-to-date periods of 2012, respectively, versus 2011 primarily due to improvements in variable margins and overhead costs, partially offset by the unfavorable effect of currency translation. Total base margins increased 120 and 130 basis points for the second quarter and year-to-date periods, respectively, primarily due to changes in variable margins and overhead costs of 140 and 110 basis points, respectively. The positive impact from changes in variable margins and overhead costs is primarily due to the favorable impact of selling price versus material cost comparisons of 60 basis points in both the second quarter and year-to-date periods and benefits of prior restructuring projects. Acquisitions diluted total operating margins by 70 basis points in both the second quarter and year-to-date periods primarily due to the impact of intangible asset amortization from acquisitions made within the past year.

DECORATIVE SURFACES

Businesses in this segment produce decorative surfacing materials for furniture, office and retail space, countertops, and other applications.

In the Decorative Surfaces segment, products include:

- decorative high-pressure laminate for furniture, office and retail space and countertops; and
- high-pressure laminate worktops.

This segment serves the commercial construction, renovation construction and residential construction markets.

The results of operations for the Decorative Surfaces segment for the second quarter and year-to-date periods of 2012 and 2011 were as follows:

| (Dollars in millions) | Three Months Ended | | Six Months Ended | | |
|-----------------------|--------------------|--------|------------------|--------|---|
| | June 30, | | June 30, | | |
| | 2012 | 2011 | 2012 | 2011 | |
| Operating revenues | \$286 | \$285 | \$561 | \$553 | |
| Operating income | 41 | 35 | 77 | 69 | |
| Margin % | 14.3 | % 12.3 | % 13.7 | % 12.5 | % |

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In the second quarter and year-to-date periods of 2012, the changes in revenues, operating income and operating margins over the prior year were primarily due to the following factors:

| | Three Months Ended | | | Six Months Ended | | |
|--|--------------------|------------|------------|------------------|------------|------------|
| | June 30 | | | June 30 | | |
| | % | % | % Point | % | % | % Point |
| | Increase | Increase | Increase | Increase | Increase | Increase |
| | (Decrease) | (Decrease) | (Decrease) | (Decrease) | (Decrease) | (Decrease) |
| | Operating | Operating | Operating | Operating | Operating | Operating |
| | Revenues | Income | Margins | Revenues | Income | Margins |
| Base business: | | | | | | |
| Revenue change/Operating leverage | 4.8 | % | 15.3 | % | 1.5 | % |
| Changes in variable margins & overhead costs | - | | 1.8 | | (0.1) |) |
| Total | 4.8 | | 17.1 | | 1.4 | |
| Acquisitions | - | | - | | - | |
| Restructuring costs | - | | - | | - | |
| Impairment of goodwill & intangibles | - | | - | | - | |
| Translation | (4.4) |) | - | | 0.6 | |
| Other | - | | - | | - | |
| Total | 0.4 | % | 17.1 | % | 2.0 | % |
| | | | | | 1.4 | % |
| | | | | | 11.6 | % |
| | | | | | 1.2 | % |

Operating Revenues

Revenues increased 0.4% and 1.4% in the second quarter and year-to-date periods of 2012, respectively, versus 2011 due to an increase in base business, partially offset by the unfavorable effect of currency translation. Base revenues increased 5.6% and 5.0% in the second quarter and year-to-date periods, respectively, for the North American laminate businesses primarily due to product innovation and market penetration in commercial categories. International base revenues increased 4.1% and 4.2% for the second quarter and year-to-date periods, respectively, primarily due to growth in Europe and China.

Operating Income

Operating income increased 17.1% and 11.6% in the second quarter and year-to-date periods of 2012, respectively, versus 2011 primarily due to the increase in base revenues. The increase in the year-to-date period was partially offset by higher operating expenses in the first quarter of 2012. Total base margins increased 140 and 80 basis points in the second quarter and year-to-date periods, respectively, as compared to the prior year period. Base margins increased 150 and 120 basis points in the second quarter and year-to-date periods, respectively, due to the positive leverage effect of the increase in base revenues. Changes in variable margins and overhead costs reduced base margins by 10 and 40 basis points for the second quarter and year-to-date periods, respectively, as the favorable impact of selling price versus material cost comparisons of 80 and 90 basis points, respectively, was more than offset by higher operating expenses in North America.

ALL OTHER

This segment contains all other operating segments.

In the All Other segment, products include:

- equipment and related software for testing and measuring of materials, structures, gases and fluids;
- plastic reclosable packaging for consumer food storage;
- plastic consumables that multi-pack cans and bottles and related equipment;

- plastic and metal fasteners and components for appliances;
- foil, film and related equipment used to decorate consumer products;
- product coding and marking equipment and related consumables; and
- line integration, conveyor systems and line automation for the food and beverage industries.

This segment primarily serves the general industrial, food and beverage, consumer durables, and food retail/service markets.

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The results of operations for the All Other segment for the second quarter and year-to-date periods of 2012 and 2011 were as follows:

| (Dollars in millions) | Three Months Ended June 30, | | Six Months Ended June 30, | |
|-----------------------|--------------------------------|--------|------------------------------|---------|
| | 2012 | 2011 | 2012 | 2011 |
| Operating revenues | \$755 | \$694 | \$1,471 | \$1,352 |
| Operating income | 147 | 127 | 270 | 251 |
| Margin % | 19.5 | % 18.3 | % 18.4 | % 18.6 |

In the second quarter and year-to-date periods of 2012, the changes in revenues, operating income and operating margins over the prior year were primarily due to the following factors:

| | Three Months Ended June 30 | | | Six Months Ended June 30 | | |
|--|--|--|---|--|--|---|
| | % Increase (Decrease) Operating Revenues | % Increase (Decrease) Operating Income | % Point Increase (Decrease) Operating Margins | % Increase (Decrease) Operating Revenues | % Increase (Decrease) Operating Income | % Point Increase (Decrease) Operating Margins |
| Base business: | | | | | | |
| Revenue change/Operating leverage | 2.6 % | 6.3 % | 0.7 % | 1.9 % | 4.5 % | 0.5 % |
| Changes in variable margins & overhead costs | - | 10.2 | 1.8 | - | 7.9 | 1.4 |
| Total | 2.6 | 16.5 | 2.5 | 1.9 | 12.4 | 1.9 |
| Acquisitions | 9.4 | 2.4 | (1.2) | 9.2 | 0.8 | (1.4) |
| Restructuring costs | - | - | - | - | (3.2) | (0.6) |
| Impairment of goodwill & intangibles | - | - | - | - | - | - |
| Translation | (3.2) | (3.2) | (0.1) | (2.3) | (2.4) | (0.1) |
| Other | - | - | - | - | - | - |
| Total | 8.8 % | 15.7 % | 1.2 % | 8.8 % | 7.6 % | (0.2)% |

Operating Revenues

Revenues increased 8.8% in the second quarter and year-to-date periods of 2012 versus 2011 due to an increase in revenues from acquisitions and growth in base business, partially offset by the unfavorable effect of currency translation. The acquisition revenue was primarily due to the first quarter 2012 purchase of a manufacturer of specialty devices used to measure the flow of gases and fluids. Base revenues increased 8.4% and 6.8% in the second quarter and year-to-date periods, respectively, for the worldwide test and measurement businesses primarily due to increased equipment orders in North America for the second quarter and year-to-date periods, as well as in Europe and China in the second quarter. For the consumer packaging businesses, base revenues decreased 0.7% and 1.1% in the second quarter and year-to-date periods, respectively, as the multipack and beverage businesses experienced ongoing softness in consumer demand in North America and Europe, and the worldwide decorating businesses improved in the second quarter, but declined in the year-to-date period. Worldwide appliance base revenue growth was 3.2% and 5.1% in the second quarter and year-to-date periods, respectively, primarily due to improved consumer demand in the North American appliance sector, and new product launches in the second quarter.

Operating Income

Operating income increased 15.7% and 7.6% in the second quarter and year-to-date periods of 2012, respectively, versus 2011 as operating efficiencies and the positive leverage from the increase in base revenues were partially offset by the unfavorable effect of currency translation and, in the year-to-date period, higher restructuring expenses in the first quarter. Changes in variable margins and overhead costs increased base margins by 180 and 140 basis points for the second quarter and year-to-date periods, respectively, primarily due to operating efficiencies and favorable selling price versus material cost comparisons of 60 and 50 basis points, respectively. The total base margin improvement of 250 basis points for the second quarter was partially offset by the dilutive impact of acquisitions, while the year-to-date total base margin improvement of 190 basis points was more than offset by the dilutive impact of acquisitions and higher restructuring expenses. Acquisitions diluted operating margins by 120 and 140 basis points for the second quarter and year-to-date periods, respectively, primarily due to amortization expense related to intangible assets from acquisitions made within the past year. Higher restructuring expenses decreased operating margins in the year-to-date period by 60 basis points due to increased cost reduction activities in the first quarter of 2012.

AMORTIZATION OF INTANGIBLE ASSETS

Amortization expense increased to \$147 million in the first six months of 2012 versus \$118 million in the first six months of 2011 due to intangible asset amortization related to newly acquired businesses, most notably a thermal processing and environmental equipment manufacturer in the Power Systems & Electronics segment, a manufacturer of specialty devices used to measure the flow of gases and fluids in the All Other segment, and a North American automotive aftermarket business in the Transportation segment.

INTEREST EXPENSE

Interest expense increased to \$100 million in the first six months of 2012, which included interest expense on the 3.375% and 4.875% notes issued in late August 2011, versus \$89 million in the first six months of 2011. The increase was offset by lower interest expense on the 6.55% preferred debt securities which were fully paid on the first business day in 2012.

OTHER INCOME (EXPENSE)

Other income (expense) was income of \$31 million for the first six months of 2012 versus income of \$21 million for the first six months of 2011 primarily due to lower foreign currency translation losses and higher interest income.

INCOME TAXES

The effective tax rate for the first six months of 2012 was 29.0% versus 16.3% for the first six months of 2011. The 2011 effective tax rate included the favorable discrete non-cash tax benefit of \$166 million in the first quarter of 2011 related to the decision in the Company's favor by the Federal Court of Australia, Victoria with respect to a significant portion of the income tax deductions that had been challenged by the Australian Tax Office. See the Income Taxes note in Item 1 – Financial Statements for further details on the discrete tax benefit.

INCOME FROM CONTINUING OPERATIONS

Income from continuing operations of \$998 million (\$2.08 per diluted share) in the first six months of 2012 was 8.4% lower than the 2011 income from continuing operations of \$1.1 billion (\$2.17 per diluted share). As noted above, the 2011 income from continuing operations includes the discrete tax benefit of \$166 million related to the Australian tax matter.

FOREIGN CURRENCY

The weakening of foreign currencies against the U.S. Dollar decreased operating revenues for the first six months of 2012 by approximately \$258 million and decreased income from continuing operations by approximately \$29 million (\$0.06 per diluted share) versus 2011.

INCOME FROM DISCONTINUED OPERATIONS

Income from discontinued operations increased to \$369 million (\$0.77 per diluted share) in the first six months of 2012 versus \$32 million (\$0.06 per diluted share) in the first six months of 2011 primarily as a result of the gain on the sale of the finishing group of businesses in the second quarter of 2012. See the Discontinued Operations note in Item 1 – Financial Statements for further details regarding the Company’s discontinued operations.

LIQUIDITY AND CAPITAL RESOURCES

The Company's primary sources of liquidity are free operating cash flows and short-term credit facilities. Management continues to believe that internally generated cash flows will be adequate to service debt, to finance internal growth, to continue to pay dividends, and to fund small to medium-sized acquisitions.

The primary uses of liquidity are:

- dividend payments - the Company's dividend payout guidelines are 30% to 45% of the average of the last two years' free operating cash flow;
- acquisitions; and
- share repurchases.

Cash Flow

The Company uses free operating cash flow to measure cash flow generated by operations that is available for dividends, acquisitions, share repurchases and debt repayment. The Company believes this non-GAAP financial measure is useful to investors in evaluating our financial performance and measures our ability to generate cash internally to fund Company initiatives. Free operating cash flow represents net cash provided by operating activities less additions to plant and equipment. Free operating cash flow is a measurement that is not the same as net cash flow from operating activities per the statement of cash flows and may not be consistent with similarly titled measures used by other companies.

Summarized cash flow information for the second quarter and year-to-date periods of 2012 and 2011 was as follows:

| (In millions) | Three Months Ended | | Six Months Ended | |
|--|--------------------|----------|------------------|----------|
| | June 30, | | June 30, | |
| | 2012 | 2011 | 2012 | 2011 |
| Net cash provided by operating activities | \$509 | \$312 | \$832 | \$457 |
| Additions to plant and equipment | (100) | (87) | (184) | (176) |
| Free operating cash flow | \$409 | \$225 | \$648 | \$281 |
| Cash dividends paid | \$(172) | \$(170) | \$(346) | \$(339) |
| Acquisition of businesses (excluding cash and equivalents) | (106) | (205) | (587) | (748) |
| Net proceeds from sale of discontinued operations | 626 | — | 626 | — |
| Repurchases of common stock | (557) | (550) | (1,000) | (550) |
| Net proceeds (repayments) of debt | 191 | 695 | 926 | 1,113 |
| Other | 71 | 60 | 271 | 165 |
| Effect of exchange rate changes on cash and equivalents | (74) | 92 | (24) | 123 |
| Increase (decrease) in cash and equivalents | \$388 | \$147 | \$514 | \$45 |

On May 6, 2011, the Company's Board of Directors authorized a new stock repurchase program which provides for the buyback of up to \$4.0 billion of the Company's common stock over an open-ended period of time (the "2011 Program"). In the second quarter of 2012, the Company made repurchases of approximately 9.5 million shares of its common stock at an average price of \$55.40 under the 2011 Program. As of June 30, 2012, there was approximately \$2.9 billion of authorized repurchases remaining under the 2011 Program.

Return on Average Invested Capital

The Company uses return on average invested capital (“ROIC”) to measure the effectiveness of its operations’ use of invested capital to generate profits. ROIC is a non-GAAP financial measure that the Company believes is a meaningful metric to investors in evaluating the Company’s financial performance and may be different than the method used by other companies to calculate ROIC. Invested capital represents the net assets of the Company, excluding cash and cash equivalents and outstanding debt, which are excluded as they do not represent capital investment in the Company’s operations. Average invested capital is calculated using balances at the start of the period and at the end of each quarter. For the second quarter and year-to-date periods of 2012 and 2011, ROIC was as follows:

| (Dollars in millions) | Three Months Ended June 30, | | Six Months Ended June 30, | |
|---|--------------------------------|-----------|------------------------------|-----------|
| | 2012 | 2011 | 2012 | 2011 |
| Operating income | \$770 | \$ 711 | \$ 1,475 | \$ 1,370 |
| Taxes (29.0% for 2012, 29.0% as adjusted for 2011) | (223) | (206) | (428) | (397) |
| Operating income after taxes, as adjusted | \$547 | \$ 505 | \$ 1,047 | \$ 973 |
| Invested capital: | | | | |
| Trade receivables | \$3,164 | \$ 3,146 | \$ 3,164 | \$ 3,146 |
| Inventories | 1,796 | 1,920 | 1,796 | 1,920 |
| Net plant and equipment | 2,067 | 2,132 | 2,067 | 2,132 |
| Investments | 271 | 436 | 271 | 436 |
| Goodwill and intangible assets | 7,824 | 7,207 | 7,824 | 7,207 |
| Accounts payable and accrued expenses | (2,264) | (2,296) | (2,264) | (2,296) |
| Net assets held for sale | 71 | 322 | 71 | 322 |
| Other, net | 386 | 397 | 386 | 397 |
| Total invested capital | \$13,315 | \$ 13,264 | \$ 13,315 | \$ 13,264 |
| Average invested capital | \$13,456 | \$ 12,954 | \$ 13,252 | \$ 12,387 |
| Annualized return on average invested capital | 16.3 % | 15.6 % | 15.8 % | 15.7 % |

The ROIC increase of 70 basis points in the second quarter of 2012 compared to the second quarter of 2011 was the result of average invested capital increasing 3.9%, while operating income after taxes increased 8.3%.

The ROIC increase of 10 basis points for the year-to-date period of 2012 compared to the year-to-date period of 2011 was the result of average invested capital increasing 7.0%, while operating income after taxes increased 7.6%.

In the first quarter of 2011, the Company recorded a favorable discrete non-cash tax benefit of \$166 million related to the decision in the Company’s favor by the Federal Court of Australia, Victoria with respect to a significant portion of the income tax deductions that had been challenged by the Australian Tax Office. See the Income Taxes note in Item 1 – Financial Statements for further details on this discrete tax benefit. Since the benefit was unusual, the ROIC calculation has been adjusted to exclude this item to improve comparability and better reflect the return on average invested capital for the periods presented. A reconciliation of the second quarter 2011 tax rate, as reported, to the tax rate used above is as follows:

| (Dollars in millions) | Six Months Ended June 30, 2011 | | |
|-----------------------|---|--------------|----------|
| | Income from Continuing Operations Before Income Taxes | Income Taxes | Tax Rate |
| | | | |

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| | | | | | | |
|-------------------------|----|-------|----|-----|------|---|
| As reported | \$ | 1,302 | \$ | 212 | 16.3 | % |
| Discrete tax adjustment | | — | | 166 | 12.7 | % |
| As adjusted | \$ | 1,302 | \$ | 378 | 29.0 | % |

Working Capital

Management uses working capital as a measurement of the short-term liquidity of the Company. Net working capital at June 30, 2012 and December 31, 2011 is summarized as follows:

| (Dollars in millions) | June 30, 2012 | December 31, 2011 | Increase/ (Decrease) |
|---------------------------------------|------------------|----------------------|-------------------------|
| Current assets: | | | |
| Cash and equivalents | \$ 1,692 | \$ 1,178 | \$ 514 |
| Trade receivables | 3,164 | 2,819 | 345 |
| Inventories | 1,796 | 1,716 | 80 |
| Other | 822 | 750 | 72 |
| Assets held for sale | 77 | 386 | (309) |
| | 7,551 | 6,849 | 702 |
| Current liabilities: | | | |
| Short-term debt | 1,438 | 502 | 936 |
| Accounts payable and accrued expenses | 2,264 | 2,132 | 132 |
| Other | 228 | 236 | (8) |
| Liabilities held for sale | 6 | 107 | (101) |
| | 3,936 | 2,977 | 959 |
| Net working capital | \$ 3,615 | \$ 3,872 | \$ (257) |
| Current ratio | 1.92 | 2.30 | |

Cash and equivalents totaled approximately \$1.7 billion as of June 30, 2012, all of which was held by international subsidiaries and may be subject to U.S. income taxes and foreign withholding taxes if repatriated to the United States. Cash balances held internationally are typically used for international operating needs, reinvested to fund expansion of existing international businesses, or used to fund new international acquisitions. In the U.S., the Company utilizes cash flows from domestic operations to fund domestic cash needs which primarily consist of dividend payments, acquisitions, share repurchases, servicing of domestic debt obligations and general corporate needs. The Company also uses its commercial paper program, which is backed by short-term credit facilities of \$2.5 billion, for short-term liquidity needs. The Company believes cash generated domestically will continue to be sufficient to fund cash requirements in the U.S.

Debt

Total debt and total debt to capitalization at June 30, 2012 and December 31, 2011 were as follows:

| (Dollars in millions) | June 30, 2012 | December 31, 2011 | | |
|------------------------------|------------------|----------------------|------|---|
| Short-term debt | \$ 1,438 | \$ 502 | | |
| Long-term debt | 3,468 | 3,488 | | |
| Total debt | \$ 4,906 | \$ 3,990 | | |
| Total debt to capitalization | 32.7 | % | 28.5 | % |

The Company had outstanding commercial paper of \$1.3 billion at June 30, 2012 and \$192 million at December 31, 2011 which is included in short-term debt. The Company believes that based on its current free operating cash flow, debt-to-capitalization ratios and credit ratings, it could readily obtain additional financing if necessary.

Total Debt to EBITDA

The Company uses the ratio of total debt to EBITDA to measure its ability to repay its outstanding debt obligations. The Company believes that total debt to EBITDA is a meaningful metric to investors in evaluating the Company's long term financial liquidity and may be different than the method used by other companies to calculate total debt to EBITDA. EBITDA and the ratio of total debt to EBITDA are non-GAAP financial measures. The ratio of total debt to EBITDA represents total debt divided by income from continuing operations before interest expense, other income (expense), income taxes, depreciation, and amortization and impairment of goodwill and other intangible assets on a trailing twelve month basis.

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Total debt to EBITDA for the trailing twelve month periods ended June 30, 2012 and December 31, 2011 was as follows:

| (Dollars in millions) | Twelve Months Ended June 30, 2012 | Twelve Months Ended December 31, 2011 |
|---|--------------------------------------|--|
| Total debt | \$ 4,906 | \$ 3,990 |
| Income from continuing operations | \$ 1,925 | \$ 2,017 |
| Add: | | |
| Interest expense | 203 | 192 |
| Other income (expense) | (63) | (54) |
| Income taxes | 772 | 576 |
| Depreciation | 332 | 336 |
| Amortization and impairment of goodwill and other intangible assets | 284 | 255 |
| EBITDA | \$ 3,453 | \$ 3,322 |
| Total debt to EBITDA ratio | 1.4 | 1.2 |

Stockholders' Equity

The changes to stockholders' equity during 2012 were as follows:

(In millions)

| | |
|---|-----------|
| Total stockholders' equity, December 31, 2011 | \$ 10,034 |
| Net income | 1,367 |
| Stock option and restricted stock activity | 127 |
| Repurchases of common stock | (1,000) |
| Cash dividends declared | (340) |
| Foreign currency translation adjustments | (115) |
| Other | 28 |
| Total stockholders' equity, June 30, 2012 | \$ 10,101 |

FORWARD-LOOKING STATEMENTS

This document contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements may be identified by the use of words such as "believe," "expect," "plans," "intends," "strategy," "prospects," "estimate," "project," "target," "anticipate," "guidance," "forecast," and other similar words, including limitation, statements regarding the expected acquisition or disposition of businesses, economic conditions in various geographic regions, the adequacy of internally generated funds and credit facilities, the meeting of dividend payout objectives, the ability to fund debt service obligations, the Company's portion of future benefit payments related to pension and postretirement benefits, the availability of additional financing, and the estimated timing and amount related to the resolution of tax matters. These statements are subject to certain risks, uncertainties, and other factors, which could cause actual results to differ materially from those anticipated. Important risks that may influence future results include (1) weaknesses or downturns in the markets served by the Company, (2) changes or deterioration in international and domestic business and economic conditions, particularly in North America, Europe, and Asia Pacific, (3) the potential negative impact of acquisitions on the Company's profitability and return on invested capital, (4) the risk of intentional acts of our employees, agents or business partners that violate anti-corruption and other laws, (5) the unfavorable impact of foreign currency fluctuations, (6) decreases in credit availability, (7) raw material price increases and supply shortages, (8) an interruption in, or reduction in, introducing new products into the

Company's product lines, (9) an unfavorable environment for making acquisitions, domestic and international, including adverse accounting or regulatory requirements and market values of candidates, (10) unfavorable tax law changes and tax authority rulings, (11) financial market risks to the Company's obligations under its defined benefit pension plans, and (12) potential adverse outcomes in legal proceedings. These risks are not all inclusive and given these and other possible risks and uncertainties, investors should not place undue reliance on forward-looking statements as a prediction of actual results.

Any forward-looking statements made by the Company speak only as of the date on which they are made. The Company is under no obligation to, and expressly disclaims any obligation to, update or alter its forward-looking statements, whether as a result of new information, subsequent events or otherwise.

The Company practices fair disclosure for all interested parties. Investors should be aware that while the Company regularly communicates with securities analysts and other investment professionals, it is against the Company's policy to disclose to them any material non-public information or other confidential commercial information. Shareholders should not assume that the Company agrees with any statement or report issued by any analyst irrespective of the content of the statement or report.

Item 4 – Controls and Procedures

The Company's management, with the participation of the Company's Chairman & Chief Executive Officer and Senior Vice President & Chief Financial Officer, has evaluated the effectiveness of the Company's disclosure controls and procedures (as defined in Exchange Act Rule 13a-15(e)) as of June 30, 2012. Based on such evaluation, the Company's Chairman & Chief Executive Officer and Senior Vice President & Chief Financial Officer have concluded that, as of June 30, 2012, the Company's disclosure controls and procedures were effective.

In connection with the evaluation by management, including the Company's Chairman & Chief Executive Officer and Senior Vice President & Chief Financial Officer, no changes in the Company's internal control over financial reporting (as defined in Exchange Act Rule 13a-15(f)) during the quarter ended June 30, 2012 were identified that have materially affected or are reasonably likely to materially affect the Company's internal control over financial reporting.

Part II – Other Information

Item 2 – Unregistered Sales of Equity Securities and Use of Proceeds

On May 6, 2011, the Company’s Board of Directors authorized a new stock repurchase program which provides for the buyback of up to \$4.0 billion of the Company’s common stock over an open-ended period of time (the “2011 Program”). Initial buybacks under that program of \$79 million were made in the third quarter of 2011. Buybacks resumed with an additional \$474 million of repurchases made in the first quarter of 2012, and an additional \$526 million in the second quarter of 2012 as summarized in the table below. As of June 30, 2012, there was approximately \$2.9 billion of authorized repurchases remaining under the 2011 Program.

Share repurchase activity under this program for the second quarter of 2012 was as follows:

| Period | Total Number of Shares Purchased | Average Price Paid Per Share | Total Number of Shares Purchased as part of Publicly Announced Program | Maximum Value of Shares that may yet be Purchased Under Programs |
|------------|----------------------------------|------------------------------|--|--|
| April 2012 | 4,059,691 | \$ 55.71 | 4,059,691 | \$ 3,221,096,741 |
| May 2012 | 5,437,685 | \$ 55.17 | 5,437,685 | \$ 2,921,096,741 |
| June 2012 | - | - | - | \$ 2,921,096,741 |
| Total | 9,497,376 | | 9,497,376 | |

Item 6 – Exhibits

Exhibit Index

Exhibit Number Exhibit Description

31 Rule 13a-14(a) Certification.

32 Section 1350 Certification.

101* The following financial and related information from the Illinois Tool Works Inc. Quarterly Report on Form 10-Q for the quarter ended June 30, 2012 is formatted in Extensible Business Reporting Language (XBRL) and submitted electronically herewith: (i) Statement of Income, (ii) Statement of Comprehensive Income, (iii) Statement of Financial Position, (iv) Statement of Cash Flows and (v) related Notes to Financial Statements.

* As provided in Rule 406T of Regulation S-T, this information is deemed not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, and is deemed not filed for purposes of Section 18 of the Securities Exchange Act of 1934, and is otherwise not subject to liability under these sections.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ILLINOIS TOOL WORKS INC.

Dated: August 3, 2012

By: /s/ Randall J. Scheuneman
Randall J. Scheuneman
Vice President & Chief Accounting Officer
(Principal Accounting Officer and Duly Authorized
Officer)