U.S. Auto Parts Network, Inc. Form 10-O November 04, 2014 **Table of Contents** 

**UNITED STATES** SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF  $^\circ$  1034 1934

For the quarterly period ended September 27, 2014

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission file number: 001-33264

#### U.S. AUTO PARTS NETWORK, INC.

(Exact name of registrant as specified in its charter)

(Registrant's telephone number, including area code)

Delaware 68-0623433 (State or other jurisdiction of (I.R.S. Employer incorporation or organization) Identification No.) 16941 Keegan Avenue, Carson, CA 90746 (Address of Principal Executive Office) (Zip Code) (310) 735-0085

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes ý No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required Yes ý No o to submit and post such files).

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer o Accelerated Filer 0 Non-Accelerated Filer ý (Do not check if a smaller reporting company) Smaller reporting company

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Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No  $\acute{y}$ 

As of November 3, 2014, the registrant had 33,564,338 shares of common stock outstanding, \$0.001 par value.

U.S. AUTO PARTS NETWORK, INC. QUARTERLY REPORT ON FORM 10-Q FOR THE THIRTEEN WEEKS ENDED SEPTEMBER 27, 2014 TABLE OF CONTENTS

		Page
	PART I. FINANCIAL INFORMATION	
ITEM 1.	<u>Financial Statements</u>	<u>4</u>
	Consolidated Balance Sheets (Unaudited) at September 27, 2014 and December 28, 2013	<u>4</u>
	Consolidated Statements of Comprehensive Operations (Unaudited) for the Thirteen and Thirty-Nine	5
	Weeks Ended September 27, 2014 and September 28, 2013	<u> 2</u>
	Consolidated Statements of Cash Flows (Unaudited) for the Thirty-Nine Weeks Ended September 27, 2014 and September 28, 2015	(
	2014 and September 28, 2013	<u>0</u>
	Notes to Consolidated Financial Statements (Unaudited)	<u>7</u>
ITEM 2.	Management's Discussion and Analysis of Financial Condition and Results of Operations	<u>28</u>
ITEM 3.	Quantitative and Qualitative Disclosures About Market Risk	<u>46</u>
ITEM 4.	Controls and Procedures	<u>46</u>
	PART II. OTHER INFORMATION	
ITEM 1.	<u>Legal Proceedings</u>	<u>47</u>
ITEM 1A	. Risk Factors	<u>47</u>
ITEM 2.	<u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	<u>61</u>
ITEM 3.	<u>Defaults Upon Senior Securities</u>	<u>61</u>
ITEM 4.	Mine Safety Disclosures	<u>61</u>
ITEM 5.	Other Information	<u>61</u>
ITEM 6.	Exhibits	62

Unless the context requires otherwise, as used in this report, the terms "U.S. Auto Parts," the "Company," "we," "us" and "our refer to U.S. Auto Parts Network, Inc. and its subsidiaries.

U.S. Auto Parts®, U.S. Auto Parts Network<sup>TM</sup>, PartsTrain®, AutoMD®, AutoMD Insta-Quotes! ®, Kool-Vue<sup>TM</sup>, JC Whitney®, and Stylintrucks<sup>TM</sup>, amongst others, are our United States trademarks. All other trademarks and trade names appearing in this report are the property of their respective owners.

### SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS

The statements included in this report, other than statements or characterizations of historical or current fact, are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Securities Act") and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), and we intend that such forward-looking statements be subject to the safe harbors created thereby. Any forward-looking statements included herein are based on management's beliefs and assumptions and on information currently available to management. We have attempted to identify forward-looking statements by terms such as "anticipates," "believes," "could," "estimates," "expects," "intends," "may," "plans," "potential," "predicts," "projects," "should," "will," "would", "will "will likely result" and variations of these words or similar expressions. These forward-looking statements include, but are not limited to, statements regarding future events, our future operating and financial results, financial expectations, expected growth and strategies, current business indicators, capital needs, financing plans, capital deployment, liquidity, contracts, litigation, product offerings, customers, acquisitions, competition and the status of our facilities. Forward-looking statements, no matter where they occur in this document or in other statements attributable to the Company involve known and unknown risks, uncertainties and other factors that may cause our actual results, performance or achievements to be materially different from any future results, performances or achievements expressed or implied by the forward-looking statements. We discuss many of these risks in greater detail under the heading "Risk Factors" in Part II, Item 1A of this report. Given these uncertainties, you should not place undue reliance on these forward-looking statements. You should read this report and the documents that we reference in this report and have filed as exhibits to the report completely and with the understanding that our actual future results may be materially different from what we expect. Also, forward-looking statements represent our management's beliefs and assumptions only as of the date of this report. Except as required by law, we assume no obligation to update these forward-looking statements publicly, or to update the reasons actual results could differ materially from those anticipated in these forward-looking statements, even if new information becomes available in the future.

3

## PART I. FINANCIAL INFORMATION

## ITEM 1. Financial Statements U.S. AUTO PARTS NETWORK, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

(Unaudited, In Thousands, Except Par and Liquidation Value)

(Chaudica, in Thousands, Except I at and Equidation Value)			
	September 27, 2014	December 28, 2013	,
ASSETS			
Current assets:			
Cash and cash equivalents	\$1,255	\$818	
Short-term investments	39	47	
Accounts receivable, net of allowances of \$258 and \$213 at September 27, 2014 and	3,958	5,029	
December 28, 2013, respectively Inventory	44,816	36,986	
Other current assets	3,052	3,234	
Total current assets	53,120		
	•	46,114	
Property and equipment, net	17,321	19,663	
Intangible assets, net	1,822	1,601	
Other non-current assets	1,421	1,804	
Total assets	\$73,684	\$69,182	
LIABILITIES AND STOCKHOLDERS' EQUITY			
Current liabilities:	¢21.715	¢ 10 660	
Accounts payable	\$21,715	\$19,669	
Accrued expenses	6,902	5,959	
Revolving loan payable	10,869	6,774	
Current portion of capital leases payable	209	269	
Other current liabilities	3,982	3,682	
Total current liabilities	43,677	36,353	
Capital leases payable, net of current portion	9,392	9,502	
Deferred income taxes	321	335	
Other non-current liabilities	1,854	2,126	
Total liabilities	55,244	48,316	
Commitments and contingencies			
Stockholders' equity:			
Series A convertible preferred stock, \$0.001 par value; \$1.45 per share liquidation	4	4	
value or aggregate of \$6,017; 4,150 shares authorized; 4,150 shares issued and	4	4	
outstanding at September 27, 2014 and December 28, 2013			
Common stock, \$0.001 par value; 100,000 shares authorized; 33,542 and 33,352	2.4		
shares issued and outstanding at September 27, 2014 and December 28, 2013,	34	33	
respectively	150.060	1.00.000	
Additional paid-in-capital	170,969	168,693	
Common stock dividend distributable	61	60	
Accumulated other comprehensive income	395	446	
Accumulated deficit	(153,023 )	(148,370	)
Total stockholders' equity	18,440	20,866	
Total liabilities and stockholders' equity	\$73,684	\$69,182	

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See accompanying notes to consolidated financial statements.

4

## U.S. AUTO PARTS NETWORK, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF COMPREHENSIVE OPERATIONS (Unaudited, in Thousands, Except Per Share Data)

	Thirteen Weeks Ended		Thirty-Nine Weeks Ended	
	September 27,	September 28,	September 27,	September 28,
	2014	2013	2014	2013
Net sales	\$67,965	\$61,724	\$212,940	\$195,018
Cost of sales (1)	49,551	43,817	153,405	138,360
Gross profit	18,414	17,907	59,535	56,658
Operating expenses:				
Marketing	10,278	9,385	31,356	31,762
General and administrative	3,762	4,261	12,532	13,626
Fulfillment	5,256	4,217	15,351	14,589
Technology	1,228	1,204	3,640	4,035
Amortization of intangible assets	106	86	316	299
Impairment loss on property and equipment		_	_	4,832
Impairment loss on intangible assets		_	_	1,245
Total operating expenses	20,630	19,153	63,195	70,388
Loss from operations	(2,216)	(1,246)	(3,660)	(13,730 )
Other income (expense):				
Other income, net	24	135	39	214
Interest expense	(287)	(287)	(784)	(702)
Total other expense, net	(263)	(152)	(745)	(488)
Loss before income taxes	(2,479)	(1,398)	(4,405)	(14,218 )
Income tax provision	15	1	68	91
Net loss	(2,494)	(1,399 )	(4,473)	(14,309)
Other comprehensive income (loss), net of tax:				
Foreign currency translation adjustments	23	6	19	31
Net unrecognized losses on derivative instruments	(48)		(70)	
Unrealized gains on investments		2	_	4
Total other comprehensive income (loss)	(25)	8	(51)	35
Comprehensive loss	\$(2,519)	\$(1,391)	\$(4,524)	\$(14,274)
Basic and diluted net loss per share	\$(0.08)	\$(0.04)	\$(0.14)	\$(0.44)
Shares used in computation of basic and diluted net	33,532	33,218	33,459	32,493
loss per share	33,334	33,210	JJ, <del>T</del> JJ	34,733

Excludes depreciation and amortization expense which is included in marketing, general and administrative and (1) fulfillment expense as described in "Note 1 – Summary of Significant Accounting Policies and Nature of Operations" below.

See accompanying notes to consolidated financial statements.

# U.S. AUTO PARTS NETWORK, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited, In Thousands)

(Unaudited, In Thousands)				
	•	Thirty-Nine Weeks Ended		
	_	27,	September	28,
	2014		2013	
Operating activities	Φ.(A. 472)	,	Φ (1.4.200	,
Net loss	\$(4,473	)	\$(14,309)	)
Adjustments to reconcile net loss to net cash provided by (used in) operating activities:				
Depreciation and amortization expense	6,833		9,736	
Amortization of intangible assets	316		299	
Impairment loss on property and equipment	_		4,832	
Impairment loss on intangible assets	_		1,245	
Deferred income taxes	60		109	
Share-based compensation expense	1,691		1,065	
Stock awards issued for non-employee director service	_		31	
Amortization of deferred financing costs	61		61	
Gain from disposition of assets	(21	)	(39	)
Changes in operating assets and liabilities:				
Accounts receivable	1,071		2,536	
Inventory	(7,830	)	2,550	
Other current assets	106		475	
Other non-current assets	(9	)	142	
Accounts payable and accrued expenses	2,869		(10,303	)
Other current liabilities	227		(864	)
Other non-current liabilities	(191	)	515	
Net cash provided by (used in) operating activities	710		(1,919	)
Investing activities			,	
Additions to property and equipment	(4,292	)	(6,679	)
Proceeds from sale of property and equipment	27	,	42	,
Cash paid for intangible assets	(200	)	_	
Purchases of marketable securities and investments	(746	í	(4	)
Proceeds from the sale of marketable securities and investments	745	,	<del></del>	,
Purchases of company-owned life insurance	<del></del>		(106	)
Net cash used in investing activities	(4,466	)	(6,747	)
Financing activities	(1,100	,	(0,717	,
Borrowings from revolving loan payable	14,233		16,667	
Payments made on revolving loan payable	(10,138	)		)
Proceeds from sale leaseback transaction	(10,130 —	,	9,584	,
Proceeds from issuance of Series A convertible preferred stock			6,017	
Payment of issuance costs from Series A convertible preferred stock	_		(847	`
Proceeds from issuance of common stock	_		2,235	)
Payment of issuance costs from common stock	<del></del>		(223	`
	(170	`	•	)
Prograde from exercise of steek entions	(170	)		)
Proceeds from exercise of stock options  Not each provided by financing activities	265		22	
Net cash provided by financing activities	4,190		8,739	`
Effect of exchange rate changes on cash	3		(4	)

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Net change in cash and cash equivalents	437	69	
Cash and cash equivalents, beginning of period	818	1,030	
Cash and cash equivalents, end of period	\$1,255	\$1,099	
Supplemental disclosure of non-cash investing and financing activities:			
Accrued asset purchases	\$801	\$848	
Property acquired under capital lease	_	322	
Unrealized gain on investments	70	4	
Supplemental disclosure of cash flow information:			
Cash received during the period for income taxes	\$34	\$32	
Cash paid during the period for interest	(744	) (628	)
See accompanying notes to consolidated financial statements.			

## U.S. AUTO PARTS NETWORK, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

(In Thousands, Except Per Share Data)

Note 1 – Summary of Significant Accounting Policies and Nature of Operations

U.S. Auto Parts Network, Inc. (including its subsidiaries) is a distributor of aftermarket auto parts and accessories and was established in 1995. The Company entered the e-commerce sector by launching its first website in 2000 and currently derives the majority of its revenues from online sales channels. The Company sells its products to individual consumers through a network of websites and online marketplaces. Our flagship websites are located at www.autopartswarehouse.com , www.jcwhitney.com , www.AutoMD.com and our corporate website is located at www.usautoparts.net. References to the "Company," "we," "us," or "our" refer to U.S. Auto Parts Network, Inc. and its consolidated subsidiaries.

The Company's products consist of body parts, engine parts, performance parts and accessories. The body parts category is primarily comprised of parts for the exterior of an automobile. Our parts in this category are typically replacement parts for original body parts that have been damaged as a result of a collision or through general wear and tear. The majority of these products are sold through our websites. In addition, we sell an extensive line of mirror products, including our own private-label brand called Kool-Vue<sup>TM</sup>, which are marketed and sold as aftermarket replacement parts and as upgrades to existing parts. The engine parts category is comprised of engine components and other mechanical and electrical parts, which are often referred to as hard parts. These parts serve as replacement parts for existing engine parts and are generally used by professionals and do-it-yourselfers for engine and mechanical maintenance and repair. We offer performance versions of many parts sold in each of the above categories. Performance parts and accessories generally consist of parts that enhance the performance of the automobile, upgrade existing functionality of a specific part or improve the physical appearance or comfort of the automobile. The Company is a Delaware C corporation and is headquartered in Carson, California. The Company has employees located in the United States of America (or the "United States"), and in the Philippines.

**Basis of Presentation** 

The consolidated financial statements of the Company have been prepared in accordance with accounting principles generally accepted in the United States ("U.S. GAAP") for interim financial information and with the instructions to U.S. Securities and Exchange Commission ("SEC") Form 10-Q and Article 10 of SEC Regulation S-X. In the opinion of management, the accompanying consolidated financial statements contain all adjustments, consisting of normal recurring adjustments, necessary to present fairly the consolidated financial position of the Company as of September 27, 2014 and the consolidated results of operations for the thirteen and thirty-nine weeks ended September 27, 2014 and September 28, 2013, and cash flows for the thirty-nine weeks ended September 27, 2014 and September 28, 2013. The Company's results of operations for the thirteen and thirty-nine weeks ended September 27, 2014 are not necessarily indicative of those to be expected for the entire fiscal year. The accompanying consolidated financial statements should be read in conjunction with the Company's Annual Report on Form 10-K for the year ended December 28, 2013, which was filed with the SEC on March 12, 2014. We refer to our fiscal year ending January 3, 2015 as fiscal year 2014 and our fiscal year ended December 28, 2013 as fiscal year 2013. During the thirteen and thirty-nine weeks ended September 27, 2014, the Company incurred a net loss of \$2,494 and \$4,473, respectively, compared to a net loss of \$1,399 and \$14,309 during the thirteen and thirty-nine weeks ended September 28, 2013. The Company believes that the increase in net revenues to \$67,965 in the third quarter of 2014 from \$61,724 in the