

XEROX CORP  
Form 10-Q  
May 02, 2012

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended: March 31, 2012

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_  
Commission File Number 001-04471

XEROX CORPORATION  
(Exact Name of Registrant as specified in its charter)

|  |                                   |
|--|-----------------------------------|
| New York   | 16-0468020                        |
| (State or other jurisdiction of incorporation or organization) | (IRS Employer Identification No.) |
| P.O. Box 4505, 45 Glover Avenue                                | 06856-4505                        |
| Norwalk, Connecticut   | (Zip Code)                        |
| (Address of principal executive offices)                       |                                   |
| (203) 968-3000   |                                   |
| (Registrant's telephone number, including area code)           |                                   |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No   
Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by a check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

Indicate by a check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

|                             |                               |
|-----------------------------|-------------------------------|
| Class                       | Outstanding at March 31, 2012 |
| Common Stock, \$1 par value | 1,347,747,980 shares          |



#### FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q and any exhibits to this Report may contain "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995. The words "anticipate," "believe," "estimate," "expect," "intend," "will," "should" and similar expressions, as they relate to us, are intended to identify forward-looking statements. These statements reflect management's current beliefs, assumptions and expectations and are subject to a number of factors that may cause actual results to differ materially. These factors include but are not limited to: changes in economic conditions, political conditions, trade protection measures, licensing requirements, environmental regulations and tax matters in the United States and in the foreign countries in which we do business; changes in foreign currency exchange rates; actions of competitors; our ability to obtain adequate pricing for our products and services and to maintain and improve cost efficiency of operations, including savings from restructuring actions; the risk that unexpected costs will be incurred; our ability to expand equipment placements; the risk that subcontractors, software vendors and utility and network providers will not perform in a timely, quality manner; the risk that individually identifiable information of customers, clients and employees could be inadvertently disclosed or disclosed as a result of a breach of our security; our ability to recover capital investments; development of new products and services; our ability to protect our intellectual property rights; interest rates, cost of borrowing and access to credit markets; the risk that multi-year contracts with governmental entities could be terminated prior to the end of the contract term; reliance on third parties for manufacturing of products and provision of services; our ability to drive the expanded use of color in printing and copying; the outcome of litigation and regulatory proceedings to which we may be a party; and other risks that are set forth in the "Risk Factors" section, the "Legal Proceedings" section, the "Management's Discussion and Analysis of Financial Condition and Results of Operations" section and other sections of our 2011 Annual Report on Form 10-K filed with the Securities and Exchange Commission ("SEC"). The Company assumes no obligation to update any forward-looking statements as a result of new information or future events or developments, except as required by law.

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XEROX CORPORATION  
 FORM 10-Q  
 March 31, 2012  
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For additional information about Xerox Corporation and access to our Annual Reports to Shareholders and SEC filings, free of charge, please visit our website at [www.xerox.com/investor](http://www.xerox.com/investor). Any information on or linked from the website is not incorporated by reference into this Form 10-Q.

PART I — FINANCIAL INFORMATION

## ITEM 1 — FINANCIAL STATEMENTS

## XEROX CORPORATION

## CONDENSED CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)

| (in millions, except per-share data)                      | Three Months Ended |         |
|---|--------------------|---------|
|   | March 31,<br>2012  | 2011    |
| Revenues  |                    |         |
| Sales   | \$1,588            | \$1,671 |
| Service, outsourcing and rentals                          | 3,767              | 3,632   |
| Finance income  | 148                | 162     |
| Total Revenues  | 5,503              | 5,465   |
| Costs and Expenses  |                    |         |
| Cost of sales   | 1,052              | 1,090   |
| Cost of service, outsourcing and rentals                  | 2,690              | 2,514   |
| Equipment financing interest                              | 53                 | 60      |
| Research, development and engineering expenses            | 173                | 184     |
| Selling, administrative and general expenses              | 1,068              | 1,119   |
| Restructuring and asset impairment charges                | 17                 | (15     |
| Amortization of intangible assets                         | 82                 | 85      |
| Other expenses, net                                       | 55                 | 78      |
| Total Costs and Expenses                                  | 5,190              | 5,115   |
| Income before Income Taxes and Equity Income              | 313                | 350     |
| Income tax expense  | 77                 | 95      |
| Equity in net income of unconsolidated affiliates         | 40                 | 34      |
| Net Income  | 276                | 289     |
| Less: Net income attributable to noncontrolling interests | 7                  | 8       |
| Net Income Attributable to Xerox                          | \$269              | \$281   |
| Basic Earnings per Share                                  | \$0.20             | \$0.20  |
| Diluted Earnings per Share                                | \$0.19             | \$0.19  |

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

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XEROX CORPORATION  
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (UNAUDITED)

| (in millions)   | Three Months Ended |       |   |
|---|--------------------|-------|---|
|   | March 31,          |       |   |
|   | 2012               | 2011  |   |
| Net Income  | \$276              | \$289 |   |
| Less: Net income attributable to noncontrolling interests                 | 7                  | 8     |   |
| Net Income Attributable to Xerox  | \$269              | \$281 |   |
| Other Comprehensive Income (Loss) <sup>(1)</sup> :                        |                    |       |   |
| Translation adjustments, net  | \$160              | \$297 |   |
| Unrealized losses, net  | (43                | ) (21 | ) |
| Changes in defined benefit plans, net                                     | (54                | ) (36 | ) |
| Other Comprehensive Income, net   | 63                 | 240   |   |
| Less: Other comprehensive income attributable to noncontrolling interests | 1                  | —     |   |
| Other Comprehensive Income Attributable to Xerox                          | \$62               | \$240 |   |
| Comprehensive Income, net   | \$339              | \$529 |   |
| Less: Comprehensive income attributable to noncontrolling interests       | 8                  | 8     |   |
| Comprehensive Income Attributable to Xerox                                | \$331              | \$521 |   |

(1) Refer to Note 15 - Comprehensive Income for gross components of comprehensive income, reclassification adjustments out of accumulated other comprehensive income and related tax effects.

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

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XEROX CORPORATION  
CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)

| (in millions, except share data in thousands)         | March 31,<br>2012 | December 31,<br>2011 |   |
|---|-------------------|----------------------|---|
| Assets  |                   |                      |   |
| Cash and cash equivalents                             | \$1,514           | \$902                |   |
| Accounts receivable, net                              | 2,909             | 2,600                |   |
| Billed portion of finance receivables, net            | 155               | 166                  |   |
| Finance receivables, net                              | 2,139             | 2,165                |   |
| Inventories   | 1,065             | 1,021                |   |
| Other current assets                                  | 1,100             | 1,058                |   |
| Total current assets                                  | 8,882             | 7,912                |   |
| Finance receivables due after one year, net           | 3,976             | 4,031                |   |
| Equipment on operating leases, net                    | 536               | 533                  |   |
| Land, buildings and equipment, net                    | 1,603             | 1,612                |   |
| Investments in affiliates, at equity                  | 1,338             | 1,395                |   |
| Intangible assets, net                                | 2,989             | 3,042                |   |
| Goodwill  | 8,918             | 8,803                |   |
| Deferred tax assets, long-term                        | 638               | 672                  |   |
| Other long-term assets                                | 2,271             | 2,116                |   |
| Total Assets  | \$31,151          | \$30,116             |   |
| Liabilities and Equity                                |                   |                      |   |
| Short-term debt and current portion of long-term debt | \$1,145           | \$1,545              |   |
| Accounts payable                                      | 1,758             | 2,016                |   |
| Accrued compensation and benefits costs               | 794               | 757                  |   |
| Unearned income                                       | 407               | 432                  |   |
| Other current liabilities                             | 1,691             | 1,631                |   |
| Total current liabilities                             | 5,795             | 6,381                |   |
| Long-term debt  | 8,483             | 7,088                |   |
| Pension and other benefit liabilities                 | 2,369             | 2,487                |   |
| Post-retirement medical benefits                      | 930               | 925                  |   |
| Other long-term liabilities                           | 834               | 861                  |   |
| Total Liabilities                                     | 18,411            | 17,742               |   |
| Series A Convertible Preferred Stock                  | 349               | 349                  |   |
| Common stock  | 1,348             | 1,353                |   |
| Additional paid-in capital                            | 6,318             | 6,317                |   |
| Treasury stock, at cost                               | (3                | ) (124               | ) |
| Retained earnings                                     | 7,250             | 7,046                |   |
| Accumulated other comprehensive loss                  | (2,654            | ) (2,716             | ) |
| Xerox shareholders' equity                            | 12,259            | 11,876               |   |
| Noncontrolling interests                              | 132               | 149                  |   |
| Total Equity  | 12,391            | 12,025               |   |
| Total Liabilities and Equity                          | \$31,151          | \$30,116             |   |
| Shares of common stock issued                         | 1,348,159         | 1,352,849            |   |
| Treasury stock  | (411              | ) (15,508            | ) |

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|                                    |           |           |
|------------------------------------|-----------|-----------|
| Shares of common stock outstanding | 1,347,748 | 1,337,341 |
|------------------------------------|-----------|-----------|

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

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XEROX CORPORATION  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

| (in millions)   | Three Months Ended<br>March 31, |       |
|---|---------------------------------|-------|
|   | 2012                            | 2011  |
| <b>Cash Flows from Operating Activities:</b>  |                                 |       |
| Net income  | \$276                           | \$289 |
| Adjustments required to reconcile net income to cash flows from operating activities: |                                 |       |
| Depreciation and amortization   | 313                             | 291   |
| Provision for receivables   | 27                              | 25    |
| Provision for inventory   | 10                              | 13    |
| Undistributed equity in net income of unconsolidated affiliates                       | (31)                            | (33)  |
| Stock-based compensation  | 31                              | 32    |
| Restructuring and asset impairment charges  | 17                              | (15)  |
| Payments for restructurings   | (39)                            | (57)  |
| Contributions to defined benefit pension plans  | (79)                            | (44)  |
| Increase in accounts receivable and billed portion of finance receivables             | (452)                           | (271) |
| Collections of deferred proceeds from sales of receivables                            | 96                              | 87    |
| Increase in inventories   | (34)                            | (100) |
| Increase in equipment on operating leases   | (67)                            | (61)  |
| Decrease in finance receivables   | 164                             | 95    |
| Increase in other current and long-term assets  | (101)                           | (79)  |
| Decrease in accounts payable and accrued compensation                                 | (144)                           | (233) |
| Decrease in other current and long-term liabilities                                   | (35)                            | (86)  |
| Net change in income tax assets and liabilities                                       | 43                              | 121   |
| Net change in derivative assets and liabilities                                       | 21                              | 23    |
| Other operating, net  | (31)                            | (27)  |
| Net cash used in operating activities   | (15)                            | (30)  |
| <b>Cash Flows from Investing Activities:</b>  |                                 |       |
| Cost of additions to land, buildings and equipment                                    | (91)                            | (71)  |
| Proceeds from sales of land, buildings and equipment                                  | 4                               | 2     |
| Cost of additions to internal use software  | (37)                            | (40)  |
| Acquisitions, net of cash acquired  | (87)                            | (43)  |
| Net change in escrow and other restricted investments                                 | (3)                             | (1)   |
| Net cash used in investing activities   | (214)                           | (153) |
| <b>Cash Flows from Financing Activities:</b>  |                                 |       |
| Net proceeds on debt  | 998                             | 13    |
| Common stock dividends  | (57)                            | (60)  |
| Preferred stock dividends   | (6)                             | (6)   |
| Proceeds from issuances of common stock   | 7                               | 19    |
| Excess tax benefits from stock-based compensation                                     | —                               | 2     |
| Payments to acquire treasury stock, including fees                                    | (50)                            | —     |
| Repurchases related to stock-based compensation                                       | —                               | (3)   |
| Distributions to noncontrolling interests   | (57)                            | (7)   |
| Net cash provided by (used in) financing activities                                   | 835                             | (42)  |

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|  |         |         |   |
|--|---------|---------|---|
| Effect of exchange rate changes on cash and cash equivalents | 6       | 14      |   |
| Increase (decrease) in cash and cash equivalents             | 612     | (211    | ) |
| Cash and cash equivalents at beginning of period             | 902     | 1,211   |   |
| Cash and Cash Equivalents at End of Period                   | \$1,514 | \$1,000 |   |

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

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XEROX CORPORATION  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(in millions, except per-share data and where otherwise noted)

Note 1 – Basis of Presentation

References herein to “we,” “us,” “our,” the “Company” and “Xerox” refer to Xerox Corporation and its consolidated subsidiaries unless the context specifically requires otherwise.

We have prepared the accompanying unaudited Condensed Consolidated Financial Statements in accordance with the accounting policies described in our 2011 Annual Report to Shareholders, which is incorporated by reference in our 2011 Annual Report on Form 10-K (“2011 Annual Report”), and the interim reporting requirements of Form 10-Q. Accordingly, certain information and note disclosures normally included in our annual financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted. You should read these Condensed Consolidated Financial Statements in conjunction with the Consolidated Financial Statements included in our 2011 Annual Report.

In our opinion, all adjustments which are necessary for a fair statement of financial position, operating results and cash flows for the interim periods presented have been made. These adjustments consist of normal recurring items. Interim results of operations are not necessarily indicative of the results of the full year.

For convenience and ease of reference, we refer to the financial statement caption “Income before Income Taxes and Equity Income” as “pre-tax income.”

Note 2 – Recent Accounting Pronouncements

**Fair Value Accounting:** In May 2011, the FASB issued ASU 2011-04, which amended Fair Value Measurements and Disclosures - Overall (ASC Topic 820-10) to provide a consistent definition of fair value and ensure that the fair value measurement and disclosure requirements are consistent between U.S. GAAP and International Financial Reporting Standards. This update changed certain fair value measurement principles and enhanced the disclosure requirements, particularly for level 3 fair value measurements. We adopted this update prospectively effective for our fiscal year beginning January 1, 2012. This update did not have a material effect on our financial condition, results of operations or disclosures.

**Balance Sheet Offsetting:** In December 2011, the FASB issued ASU 2011-11, Balance Sheet (Topic 210), Disclosures about Offsetting Assets and Liabilities. ASU 2011-11 requires entities to disclose both gross information and net information about both instruments and transactions eligible for offset in the Balance Sheet and instruments and transactions subject to an agreement similar to a master netting arrangement to enable users of their financial statements to understand the effects of offsetting and related arrangements on their financial position. This update is effective for our fiscal year beginning January 1, 2013 and must be applied retrospectively. The principal impact from this update will be to expand disclosures regarding our financial instruments. We currently report our derivative assets and liabilities on a gross basis in the Balance Sheet even in those instances where offsetting may be allowed under a master netting agreement.

Note 3 – Segment Reporting

Our reportable segments are aligned with how we manage the business and view the markets we serve. We report our financial performance based on the following two primary reportable segments – Services and Technology. Our Services segment operations involve delivery of a broad range of services including business process, document and IT outsourcing. Our Technology segment includes the sale and support of a broad range of document systems from entry level to high-end.

The Services segment is comprised of three outsourcing service offerings:

Business Process Outsourcing ("BPO")

Document Outsourcing (which includes Managed Print Services) ("DO")

Information Technology Outsourcing ("ITO")

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Business process outsourcing services include service arrangements where we manage a customer's business activity or process. Document outsourcing services include service arrangements that allow customers to streamline, simplify and digitize document-intensive business processes through automation and deployment of software applications and tools and the management of their printing needs. Document outsourcing services also include revenues from our partner print services offerings. Information technology outsourcing services include service arrangements where we manage a customer's IT-related activities, such as application management and application development, data center operations or testing and quality assurance.

Our Technology segment is centered on strategic product groups, which share common technology, manufacturing and product platforms. This segment includes the sale of document systems and supplies, technical services and product financing. Our products range from:

•“Entry,” which includes A4 devices and desktop printers; to

•“Mid-range,” which includes A3 devices that generally serve workgroup environments in midsize to large enterprises and includes products that fall into the following market categories: Color 41+ ppm priced at less than \$100K and Light Production 91+ ppm priced at less than \$100K; to

•“High-end,” which includes production printing and publishing systems that generally serve the graphic communications marketplace and large enterprises.

The segment classified as Other includes several units, none of which meet the thresholds for separate segment reporting. This group primarily includes Xerox Supplies Business Group (predominantly paper sales), licensing revenues, GIS network integration solutions and electronic presentation systems and non-allocated Corporate items including non-financing interest, as well as other items included in Other expenses, net.

Operating segment revenues and profitability were as follows:

|            | Three Months Ended<br>March 31, |                       |
|------------|---------------------------------|-----------------------|
|            | Segment Revenue                 | Segment Profit (Loss) |
| 2012       |                                 |                       |
| Services   | \$2,821                         | \$ 263                |
| Technology | 2,338                           | 245                   |
| Other      | 344                             | (52 )                 |
| Total      | \$5,503                         | \$ 456                |
| 2011       |                                 |                       |
| Services   | \$2,584                         | \$ 266                |
| Technology | 2,495                           | 266                   |
| Other      | 386                             | (66 )                 |
| Total      | \$5,465                         | \$ 466                |

|   | Three Months Ended<br>March 31, |         |
|---|---------------------------------|---------|
|   | 2012                            | 2011    |
| Reconciliation to Pre-tax Income                  |                                 |         |
| Segment Profit                                    | \$456                           | \$466   |
| Reconciling items:                                |                                 |         |
| Restructuring and asset impairment charges        | (17 )                           | ) 15    |
| Restructuring charges of Fuji Xerox               | (4 )                            | ) (11 ) |
| Amortization of intangible assets                 | (82 )                           | ) (85 ) |
| Equity in net income of unconsolidated affiliates | (40 )                           | ) (34 ) |

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|                |       |       |   |
|----------------|-------|-------|---|
| Other          | —     | (1    | ) |
| Pre-tax Income | \$313 | \$350 |   |

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## Note 4 – Acquisitions

In February 2012, we acquired RK Dixon, a leading provider of IT services, copiers, printers and managed print services for approximately \$58. The acquisition furthers our coverage of central Illinois and eastern Iowa, building on our strategy to create a nationwide network of locally-based companies focused on customers' needs to improve business performance through efficiencies.

RK Dixon is included within our Technology segment. Additionally, our Services segment acquired two businesses during the three months ended March 31, 2012 for a total of \$29 in cash. The operating results of these acquisitions are not material to our financial statements and are included within our results from the respective acquisition dates. The purchase prices were primarily allocated to intangible assets and goodwill based on third-party valuations and management's estimates.

## Note 5 – Receivables, Net

## Accounts Receivable Sales Arrangements

We have facilities in the U.S., Canada and several countries in Europe that enable us to sell to third-parties, on an on-going basis, certain accounts receivable without recourse. The accounts receivables sold are generally short-term trade receivables with payment due dates of less than 60 days. One of the facilities in the U.S. enables us to sell receivables on a revolving basis to a wholly-owned consolidated bankruptcy-remote special purpose subsidiary, which in turn sells such receivables to a third-party commercial paper conduit. Receivables of \$92 were sold under this revolving facility program in the three months ended March 31, 2012.

The agreements involve the sale of entire groups of accounts receivable for cash. In certain instances a portion of the sales proceeds are held back by the purchaser and payment is deferred until collection of the related receivables sold. Such holdbacks are not considered legal securities nor are they certificated. We report collections on such receivables as operating cash flows in the Condensed Consolidated Statements of Cash Flows because such receivables are the result of an operating activity and the associated interest rate risk is de minimis due to its short-term nature. These receivables are included in the caption "Other current assets" in the accompanying Condensed Consolidated Balance Sheets and were \$148 and \$97 at March 31, 2012 and December 31, 2011, respectively. The balance at March 31, 2012 includes receivables of \$41 held by the bankruptcy-remote subsidiary, noted in the revolving arrangement above, which are not available to satisfy any of our creditor obligations.

Under most of the agreements, we continue to service the sold accounts receivable. When applicable, a servicing liability is recorded for the estimated fair value of the servicing. The amounts associated with the servicing liability were not material. Of the accounts receivable sold and derecognized from our Balance Sheet, \$809 and \$815 remained uncollected as of March 31, 2012 and December 31, 2011, respectively. Accounts receivables sales were as follows:

|   | Three Months Ended<br>March 31, |       |
|---|---------------------------------|-------|
|   | 2012                            | 2011  |
| Accounts receivable sales                                 | \$875                           | \$730 |
| Deferred proceeds   | 147                             | 94    |
| Fees associated with sales                                | 6                               | 4     |
| Estimated decrease to operating cash flows <sup>(1)</sup> | (68                             | ) (24 |

(1) Represents the difference between current and prior period receivable sales adjusted for the effects of: (i) the deferred proceeds, (ii) collections prior to the end of the quarter and (iii) currency.





### Finance Receivables – Allowance for Credit Losses and Credit Quality

Finance receivables include sales-type leases, direct financing leases and installment loans. Our finance receivable portfolios are primarily in the U.S., Canada and Europe. We generally establish customer credit limits and estimate the allowance for credit losses on a country or geographic basis. Our policy and methodology used to establish our allowance for doubtful accounts has been consistently applied over all periods presented.

The following table is a rollforward of the allowance for doubtful finance receivables as well as the related investment in finance receivables:

|   | United States | Canada | Europe  | Other <sup>(3)</sup> | Total   |
|---|---------------|--------|---------|----------------------|---------|
| Allowance for Credit Losses:  |               |        |         |                      |         |
| Balance at December 31, 2011  | \$75          | \$33   | \$91    | \$2                  | \$201   |
| Provision   | 2             | 1      | 12      | —                    | 15      |
| Charge-offs   | (4            | ) (3   | ) (12   | ) —                  | (19     |
| Recoveries and other <sup>(1)</sup>   | 1             | 2      | 2       | 1                    | 6       |
| Balance at March 31, 2012   | 74            | 33     | 93      | 3                    | 203     |
| Finance receivables as of March 31, 2012 collectively evaluated for impairment <sup>(2)</sup> | \$2,889       | \$829  | \$2,614 | \$136                | \$6,468 |
| Allowance for Credit Losses:  |               |        |         |                      |         |
| Balance at December 31, 2010  | \$91          | \$37   | \$81    | \$3                  | \$212   |
| Provision   | 7             | 4      | 11      | —                    | 22      |
| Charge-offs   | (10           | ) (5   | ) (8    | ) —                  | (23     |
| Recoveries and other <sup>(1)</sup>   | (1            | ) 2    | 3       | —                    | 4       |
| Balance at March 31, 2011   | 87            | 38     | 87      | 3                    | 215     |
| Finance receivables as of March 31, 2011 collectively evaluated for impairment <sup>(2)</sup> | \$3,074       | \$874  | \$2,865 | \$76                 | \$6,889 |

(1) Includes the impacts of foreign currency translation and adjustments to reserves necessary to reflect events of non-payment such as customer accommodations and contract terminations.

(2) Total Finance receivables exclude residual values of \$5 and \$11, and the allowance for credit losses of \$203 and \$215 at March 31, 2012 and 2011, respectively.

(3) Includes developing market countries and smaller units.

We evaluate our customers based on the following credit quality indicators:

**Investment grade:** This rating includes accounts with excellent to good business credit, asset quality and the capacity to meet financial obligations. These customers are less susceptible to adverse effects due to shifts in economic conditions or changes in circumstance. The rating generally equates to a Standard & Poors (S&P) rating of BBB- or better. Loss rates in this category are normally minimal at less than 1%.

**Non-investment grade:** This rating includes accounts with average credit risk that are more susceptible to loss in the event of adverse business or economic conditions. This rating generally equates to a BB S&P rating. Although we experience higher loss rates associated with this customer class, we believe the risk is somewhat mitigated by the fact that our leases are fairly well dispersed across a large and diverse customer base. In addition, the higher loss rates are largely offset by the higher rates of return we obtain on such leases. Loss rates in this category are generally in the range of 2% to 4%.

Substandard: This rating includes accounts that have marginal credit risk such that the customer's ability to make repayment is impaired or may likely become impaired. We use numerous strategies to mitigate risk including higher rates of interest, prepayments, personal guarantees and etc. Accounts in this category include customers who were downgraded during the term of the lease from investment and non-investment grade status when the lease was originated. Accordingly, there is a distinct possibility for a loss of principal and interest or customer default. The loss rates in this category are around 10%.

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Credit quality indicators are updated at least annually and the credit quality of any given customer can change during the life of the portfolio. Details about our finance receivables portfolio based on industry and credit quality indicators are as follows:

|                            | March 31, 2012      |                         |             |                              |
|----------------------------|---------------------|-------------------------|-------------|------------------------------|
|                            | Investment<br>Grade | Non-investment<br>Grade | Substandard | Total Finance<br>Receivables |
| Finance and Other Services | \$346               | \$364                   | \$144       | \$854                        |
| Government and Education   | 784                 | 22                      | 4           | 810                          |
| Graphic Arts               | 123                 | 192                     | 171         | 486                          |
| Industrial                 | 171                 | 84                      | 31          | 286                          |
| Healthcare                 | 120                 | 49                      | 26          | 195                          |
| Other                      | 89                  | 106                     | 63          | 258                          |
| Total United States        | 1,633               | 817                     | 439         | 2,889                        |
| Finance and Other Services | 153                 | 113                     | 51          | 317                          |
| Government and Education   | 121                 | 10                      | 4           | 135                          |
| Graphic Arts               | 39                  | 39                      | 35          | 113                          |
| Industrial                 | 59                  | 42                      | 33          | 134                          |
| Other                      | 75                  | 44                      | 11          | 130                          |
| Total Canada               | 447                 | 248                     | 134         | 829                          |
| France                     | 242                 | 360                     | 89          | 691                          |
| U.K./Ireland               | 208                 | 163                     | 58          | 429                          |
| Central <sup>(1)</sup>     | 332                 | 480                     | 59          | 871                          |
| Southern <sup>(2)</sup>    | 214                 | 246                     | 61          | 521                          |
| Nordics <sup>(3)</sup>     | 65                  | 34                      | 3           | 102                          |
| Total Europe               | 1,061               | 1,283                   | 270         | 2,614                        |
| Other                      | 97                  | 32                      | 7           | 136                          |
| Total                      | \$3,238             | \$2,380                 | \$850       | \$6,468                      |
|                            | December 31, 2011   |                         |             |                              |
|                            | Investment<br>Grade | Non-investment<br>Grade | Substandard | Total Finance<br>Receivables |
| Finance and Other Services | \$349               | \$380                   | \$160       | \$889                        |
| Government and Education   | 821                 | 20                      | 4           | 845                          |
| Graphic Arts               | 126                 | 200                     | 172         | 498                          |
| Industrial                 | 180                 | 83                      | 32          | 295                          |
| Healthcare                 | 130                 | 42                      | 28          | 200                          |
| Other                      | 97                  | 93                      | 76          | 266                          |
| Total United States        | 1,703               | 818                     | 472         | 2,993                        |
| Finance and Other Services | 153                 | 118                     | 51          | 322                          |
| Government and Education   | 121                 | 9                       | 4           | 134                          |
| Graphic Arts               | 36                  | 39                      | 35          | 110                          |
| Industrial                 | 56                  | 41                      | 34          | 131                          |
| Other                      | 74                  | 42                      | 12          | 128                          |
| Total Canada               | 440                 | 249                     | 136         | 825                          |

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|                        |     |     |    |     |
|------------------------|-----|-----|----|-----|
| France                 | 246 | 354 | 92 | 692 |
| U.K./Ireland           | 201 | 162 | 54 | 417 |
| Central <sup>(1)</sup> | 330 | 494 | 57 | 881 |

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|                         |         |         |       |         |
|-------------------------|---------|---------|-------|---------|
| Southern <sup>(2)</sup> | 219     | 256     | 63    | 538     |
| Nordics <sup>(3)</sup>  | 60      | 39      | 3     | 102     |
| Total Europe            | 1,056   | 1,305   | 269   | 2,630   |
| Other                   | 75      | 26      | 7     | 108     |
| Total                   | \$3,274 | \$2,398 | \$884 | \$6,556 |

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(1)Switzerland, Germany, Austria, Belgium and Holland.

(2)Italy, Greece, Spain and Portugal.

(3)Sweden, Norway, Denmark and Finland.

The aging of our billed finance receivables is based upon the number of days an invoice is past due and is as follows:

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March 31, 2012

|                            | Current | 31-90<br>Days<br>Past Due | >90 Days<br>Past Due | Total Billed<br>Finance<br>Receivables | Unbilled<br>Finance<br>Receivables | Total<br>Finance<br>Receivables | Finance<br>Receivables<br>>90 Days<br>and<br>Accruing |
|----------------------------|---------|---------------------------|----------------------|--|------------------------------------|---------------------------------|---|
| Finance and Other Services | \$ 14   | \$ 4                      | \$ 2                 | \$ 20                                  | \$ 834                             | \$ 854                          | \$ 22   |
| Government and Education   | 18      | 6                         | 4                    | 28                                     | 782                                | 810                             | 52  |
| Graphic Arts               | 13      | 2                         | 1                    | 16                                     | 470                                | 486                             | 13  |
| Industrial                 | 7       | 2                         | 1                    | 10                                     | 276                                | 286                             | 10  |
| Healthcare                 | 4       | 2                         | 1                    | 7                                      | 188                                | 195                             | 9   |
| Other                      | 6       | 1                         | —                    | 7                                      | 251                                | 258                             | 6   |
| Total United States        | 62      | 17                        | 9                    | 88                                     | 2,801                              | 2,889                           | 112   |
| Canada                     | 3       | 3                         | 1                    | 7                                      | 822                                | 829                             | 26  |
| France                     | 1       | 1                         | 1                    | 3                                      | 688                                | 691                             | 13  |
| U.K./Ireland               | 5       | 1                         | 3                    | 9                                      | 420                                | 429                             | 4   |
| Central <sup>(1)</sup>     | 4       | 3                         | 4                    | 11                                     | 860                                | 871                             | 53  |
| Southern <sup>(2)</sup>    | 21      | 10                        | 12                   | 43                                     | 478                                | 521                             | 83  |
| Nordics <sup>(3)</sup>     | 1       | —                         | —                    | 1                                      | 101                                | 102                             | —   |
| Total Europe               | 32      | 15                        | 20                   | 67                                     | 2,547                              | 2,614                           | 153   |
| Other                      | 3       | —                         | —                    | 3                                      | 133                                | 136                             | 1   |
| Total                      | \$ 100  | \$ 35                     | \$ 30                | \$ 165                                 | \$ 6,303                           | \$ 6,468                        | \$ 292  |

December 31, 2011

|                            | Current | 31-90<br>Days<br>Past Due | >90 Days<br>Past Due | Total Billed<br>Finance<br>Receivables | Unbilled<br>Finance<br>Receivables | Total<br>Finance<br>Receivables | Finance<br>Receivables<br>>90 Days<br>and<br>Accruing |
|----------------------------|---------|---------------------------|----------------------|--|------------------------------------|---------------------------------|---|
| Finance and Other Services | \$ 18   | \$ 4                      | \$ 1                 | \$ 23                                  | \$ 866                             | \$ 889                          | \$ 15   |
| Government and Education   | 21      | 5                         | 2                    | 28                                     | 817                                | 845                             | 29  |
| Graphic Arts               | 16      | 2                         | 1                    | 19                                     | 479                                | 498                             | 7   |
| Industrial                 | 7       | 2                         | 1                    | 10                                     | 285                                | 295                             | 6   |
| Healthcare                 | 5       | 2                         | —                    | 7                                      | 193                                | 200                             | 5   |
| Other                      | 8       | 1                         | —                    | 9                                      | 257                                | 266                             | 4   |
| Total United States        | 75      | 16                        | 5                    | 96                                     | 2,897                              | 2,993                           | 66  |
| Canada                     | 3       | 2                         | 1                    | 6                                      | 819                                | 825                             | 27  |
| France                     | 1       | 1                         | 1                    | 3                                      | 689                                | 692                             | 16  |
| U.K./Ireland               | 3       | 2                         | 3                    | 8                                      | 409                                | 417                             | 4   |
| Central <sup>(1)</sup>     | 7       | 2                         | 3                    | 12                                     | 869                                | 881                             | 46  |
| Southern <sup>(2)</sup>    | 31      | 4                         | 13                   | 48                                     | 490                                | 538                             | 82  |
| Nordics <sup>(3)</sup>     | 1       | —                         | —                    | 1                                      | 101                                | 102                             | —   |
| Total Europe               | 43      | 9                         | 20                   | 72                                     | 2,558                              | 2,630                           | 148   |
| Other                      | 2       | 1                         | —                    | 3                                      | 105                                | 108                             | —   |
| Total                      | \$ 123  | \$ 28                     | \$ 26                | \$ 177                                 | \$ 6,379                           | \$ 6,556                        | \$ 241  |

- (1) Switzerland, Germany, Austria, Belgium and Holland.
- (2) Italy, Greece, Spain and Portugal.
- (3) Sweden, Norway, Denmark and Finland.

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## Note 6 – Inventories

The following is a summary of Inventories by major category:

|                   | March 31, 2012 | December 31,<br>2011 |
|-------------------|----------------|----------------------|
| Finished goods    | \$897          | \$866                |
| Work-in-process   | 56             | 58                   |
| Raw materials     | 112            | 97                   |
| Total Inventories | \$1,065        | \$1,021              |

## Note 7 – Investment in Affiliates, at Equity

Our equity in net income of our unconsolidated affiliates was as follows:

|   | Three Months Ended<br>March 31, |      |
|---|---------------------------------|------|
|   | 2012                            | 2011 |
| Fuji Xerox  | \$37                            | \$31 |
| Other investments                                       | 3                               | 3    |
| Total Equity in Net Income of Unconsolidated Affiliates | \$40                            | \$34 |

## Fuji Xerox

Equity in net income of Fuji Xerox is affected by certain adjustments required to reflect the deferral of profit associated with intercompany sales. These adjustments may result in recorded equity income that is different from that implied by our 25% ownership interest. Equity income for the three months ended March 31, 2012 and 2011 includes after-tax restructuring charges of \$4 and \$11, respectively, primarily reflecting Fuji Xerox's continued cost-reduction initiatives.

Condensed financial data of Fuji Xerox was as follows:

|   | Three Months Ended<br>March 31, |         |
|---|---------------------------------|---------|
|   | 2012                            | 2011    |
| Summary of Operations:                      |                                 |         |
| Revenues                                    | \$3,330                         | \$3,092 |
| Costs and expenses                          | 3,084                           | 2,897   |
| Income before income taxes                  | 246                             | 195     |
| Income tax expense                          | 97                              | 60      |
| Net Income                                  | 149                             | 135     |
| Less: Net income – noncontrolling interests | 1                               | 1       |
| Net Income – Fuji Xerox                     | \$148                           | \$134   |
| Weighted Average Rate <sup>(1)</sup>        | 79.72                           | 82.12   |

(1) Represents Yen/U.S. Dollar exchange rate used to translate.





## Note 8 – Restructuring Programs

During the first quarter 2012, we recorded net restructuring and asset impairment charges of \$17, which included approximately \$22 of severance costs related to headcount reductions of approximately 500 employees primarily in North America, and \$2 of asset impairment charges. These costs were partially offset by \$7 of net reversals for changes in estimated reserves from prior period initiatives.

Information related to restructuring program activity during the three months ended March 31, 2012 is outlined below:

|   | Severance and<br>Related Costs | Lease Cancellation<br>and Other Costs | Asset<br>Impairments <sup>(2)</sup> | Total  |   |
|---|--------------------------------|---------------------------------------|-------------------------------------|--------|---|
| Balance December 31, 2011                 | \$ 116                         | \$ 7                                  | \$—                                 | \$ 123 |   |
| Restructuring provision                   | 22                             | —                                     | 2                                   | 24     |   |
| Reversals of prior accruals               | (7                             | ) —                                   | —                                   | (7     | ) |
| Net current period charges <sup>(1)</sup> | 15                             | —                                     | 2                                   | 17     |   |
| Charges against reserve and currency      | (37                            | ) —                                   | (2                                  | ) (39  | ) |
| Balance March 31, 2012                    | \$94                           | \$ 7                                  | \$—                                 | \$ 101 |   |

(1) Represents net amount recognized within the Condensed Consolidated Statements of Income for the period shown.

(2) Charges associated with asset impairments represent the write-down of the related assets to their new cost basis and are recorded concurrently with the recognition of the provision.

Reconciliation to the Condensed Consolidated Statements of Cash Flows:

|  | Three Months Ended<br>March 31, |         |   |
|--|---------------------------------|---------|---|
|  | 2012                            | 2011    |   |
| Charges against reserve                              | \$(39                           | ) \$(53 | ) |
| Asset impairment                                     | 2                               | —       |   |
| Effects of foreign currency and other non-cash items | (2                              | ) (4    | ) |
| Cash Payments for Restructurings                     | \$(39                           | ) \$(57 | ) |

The following table summarizes the total amount of costs incurred in connection with these restructuring programs by segment:

|                                 | Three Months Ended<br>March 31, |       |   |
|---------------------------------|---------------------------------|-------|---|
|                                 | 2012                            | 2011  |   |
| Services                        | \$3                             | \$(1  | ) |
| Technology                      | 17                              | (12   | ) |
| Other                           | (3                              | ) (2  | ) |
| Total Net Restructuring Charges | \$17                            | \$(15 | ) |

We expect to incur additional restructuring charges of approximately \$20 to \$40 in the second quarter 2012 for actions and initiatives which have not yet been finalized. The additional restructuring actions are related to continuing cost-reduction activities and productivity improvements.



## Note 9 – Debt

## Debt Exchange

In February 2012, we completed an exchange of our 5.71% Zero Coupon Notes due 2023 with an accreted book value at the date of the exchange of \$303, for \$362 of our 4.50% Senior Notes due 2021. Accordingly, this increased the principal amount for our 4.50% Senior Notes due 2021 from \$700 to \$1,062. The exchange was conducted to retire high-interest, long-dated debt in a favorable interest rate environment. The debt exchange was accounted for as a non-revolving debt modification and, therefore, it did not result in any gain or loss. The difference between the book value of our Zero Coupon Notes and the principal value of the Senior Notes issued in exchange will be accreted over the remaining term of the Senior Notes. Upfront fees paid to third parties in connection with the exchange were not material and were expensed as incurred.

## Senior Notes

In March 2012, we issued \$600 of Floating Rate Senior Notes due 2013 (the “2013 Floating Rate Notes”) and \$500 of 2.95% Senior Notes due 2017 (the “2017 Senior Notes”). The 2013 Floating Rate Notes were issued at par and the 2017 Senior Notes were issued at 99.875% of par, resulting in aggregate net proceeds for both notes of approximately \$1,093. The 2013 Floating Rate Notes accrue interest at a rate per annum, reset quarterly, equal to the three-month LIBOR plus 1.400% and are payable quarterly. The 2017 Senior Notes accrue interest at a rate of 2.95% per annum and are payable semi-annually. As a result of the discount, they have a weighted average effective interest rate of 2.977%. In conjunction with the issuance of these Senior Notes, debt issuance costs of \$6 were deferred. This debt issuance partially pre-funds the May 2012 maturity of our \$1,100 of 5.59% Senior Notes.

## Note 10 – Interest Expense and Income

Interest expense and interest income were as follows:

|                                 | Three Months Ended<br>March 31, |       |
|---------------------------------|---------------------------------|-------|
|                                 | 2012                            | 2011  |
| Interest expense <sup>(1)</sup> | \$109                           | \$127 |
| Interest income <sup>(2)</sup>  | 151                             | 169   |

(1) Includes Equipment financing interest, as well as non-financing interest expense that is included in Other expenses, net in the Condensed Consolidated Statements of Income.

(2) Includes Finance income, as well as other interest income that is included in Other expenses, net in the Condensed Consolidated Statements of Income.

## Note 11 – Financial Instruments

## Interest Rate Risk Management

We use interest rate swap agreements to manage our interest rate exposure and to achieve a desired proportion of variable and fixed rate debt. These derivatives may be designated as fair value hedges or cash flow hedges depending on the nature of the risk being hedged.

## Fair Value Hedges

At March 31, 2012 and December 31, 2011, we did not have any interest rate swaps outstanding.

## Foreign Exchange Risk Management

We are a global company that is exposed to foreign currency exchange rate fluctuations in the normal course of our business. As a part of our foreign exchange risk management strategy, we use derivative instruments, primarily forward contracts and purchase option contracts, to hedge the following foreign currency exposures, thereby reducing volatility of earnings or protecting fair values of assets and liabilities:

Foreign currency-denominated assets and liabilities  
Forecasted purchases and sales in foreign currency

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### Summary of Foreign Exchange Hedging Positions

At March 31, 2012, we had outstanding forward exchange and purchased option contracts with gross notional values of \$4,041, which is reflective of the amounts that are normally outstanding at any point during the year.

Approximately 80% of these contracts mature within three months, 10% in three to six months and 10% in six to twelve months.

The following is a summary of the primary hedging positions and corresponding fair values as of March 31, 2012:

| Currency Hedged (Buy/Sell)      | Gross Notional Value | Fair Value Asset (Liability) <sup>(1)</sup> |
|---------------------------------|----------------------|---|
| Japanese Yen/U.S. Dollar        | \$618                | \$(19 )                                     |
| Euro/U.K. Pound Sterling        | 616                  | (11 )                                       |
| Japanese Yen/Euro               | 546                  | (17 )                                       |
| U.S. Dollar/Euro                | 525                  | —   |
| U.K. Pound Sterling/U.S. Dollar | 217                  | —   |
| U.S. Dollar/U.K. Pound Sterling | 196                  | (5 )  |
| Canadian Dollar/Euro            | 174                  | (1 )  |
| U.K. Pound Sterling/Euro        | 171                  | 1   |
| Euro/Swiss Franc                | 122                  | —   |
| Swiss Franc/Euro                | 95                   | —   |
| Swedish Krona/Euro              | 89                   | —   |
| Euro/Swedish Krona              | 77                   | (1 )  |
| Mexican Peso/U.S. Dollar        | 60                   | (1 )  |
| Euro/Japanese Yen               | 54                   | 1   |
| Euro/Norwegian Krone            | 50                   | —   |
| U.S. Dollar/Japanese Yen        | 46                   | —   |
| Indian Rupee/U.S. Dollar        | 46                   | (3 )  |
| Euro/Danish Krone               | 45                   | —   |
| All Other                       | 294                  | 1   |
| Total Foreign Exchange Hedging  | \$4,041              | \$(55 )                                     |

<sup>(1)</sup> Represents the net receivable (payable) amount included in the Condensed Consolidated Balance Sheet at March 31, 2012.

### Foreign Currency Cash Flow Hedges

We designate a portion of our foreign currency derivative contracts as cash flow hedges of our foreign currency-denominated inventory purchases, sales and expenses. No amount of ineffectiveness was recorded in the Condensed Consolidated Statements of Income for these designated cash flow hedges and all components of each derivative's gain or loss was included in the assessment of hedge effectiveness. The net (liability) asset fair value of these contracts was \$(27) and \$26 as of March 31, 2012 and December 31, 2011, respectively.

## Summary of Derivative Instruments Fair Value

The following table provides a summary of the fair value amounts of our derivative instruments:

| Designation of Derivatives                               | Balance Sheet Location             | March 31, 2012 | December 31, 2011 |
|--|------------------------------------|----------------|-------------------|
| <b>Derivatives Designated as Hedging Instruments</b>     |                                    |                |                   |
| Foreign exchange contracts – forwards                    | Other current assets               | \$ 10          | \$ 37             |
|  | Other current liabilities          | (37            | ) (11             |
|  | Net Designated (Liability) Asset   | \$ (27         | ) \$ 26           |
| <b>Derivatives NOT Designated as Hedging Instruments</b> |                                    |                |                   |
| Foreign exchange contracts – forwards                    | Other current assets               | \$ 5           | \$ 21             |
|  | Other current liabilities          | (33            | ) (20             |
|  | Net Undesignated (Liability) Asset | \$ (28         | ) \$ 1            |
| Summary of Derivatives                                   | Total Derivative Assets            | \$ 15          | \$ 58             |
|  | Total Derivative Liabilities       | (70            | ) (31             |
|  | Net Derivative (Liability) Asset   | \$ (55         | ) \$ 27           |

## Summary of Derivative Instruments Gains (Losses)

Derivative gains and (losses) affect the income statement based on whether such derivatives are designated as hedges of underlying exposures. The following is a summary of derivative gains and (losses).

## Designated Derivative Instruments Gains (Losses)

The following tables provide a summary of gains (losses) on derivative instruments:

| Derivatives in Fair Value Relationships        | Location of Gain (Loss) Recognized in Income  | Derivative Gain (Loss) Recognized in Income Three Months Ended March 31,                  |                 | Hedged Item Gain (Loss) Recognized in Income Three Months Ended March 31                      |      |
|--|---|---|-----------------|---|------|
|  |   | 2012  | 2011            | 2012  | 2011 |
| Interest rate contracts                        | Interest expense  | \$—   | \$(1            | ) \$—   | \$ 1 |
| Derivatives in Cash Flow Hedging Relationships | Derivative Gain (Loss) Recognized in OCI (Effective Portion) Three Months Ended March 31, | Location of Derivative Gain (Loss) Reclassified from AOCI into Income (Effective Portion) |                 | Gain (Loss) Reclassified from AOCI to Income (Effective Portion) Three Months Ended March 31, |      |
|  | 2012  | 2011  | 2012            | 2011  | 2012 |
| Foreign exchange contracts – forwards          | \$ (44  | ) \$(27   | ) Cost of sales | \$ 16   | \$ 3 |

No amount of ineffectiveness was recorded in the Condensed Consolidated Statements of Income for these designated cash flow hedges and all components of each derivative's gain or (loss) was included in the assessment of hedge effectiveness. In addition, no amount was recorded for an underlying exposure that did not occur or was not expected to occur.

At March 31, 2012, net losses of \$18 were recorded in accumulated other comprehensive loss associated with our cash flow hedging activity. The entire balance is expected to be reclassified into net income within the next 12 months,

providing an offsetting economic impact against the underlying anticipated transactions.

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### Non-Designated Derivative Instruments Gains (Losses)

Non-designated derivative instruments are primarily instruments used to hedge foreign currency-denominated assets and liabilities. They are not designated as hedges since there is a natural offset for the re-measurement of the underlying foreign currency-denominated asset or liability.

The following table provides a summary of gains (losses) on non-designated derivative instruments:

| Derivatives NOT Designated as Hedging Instruments | Location of Derivative Gain (Loss)           | Three Months Ended March 31, |         |
|---|--|------------------------------|---------|
|   |  | 2012                         | 2011    |
| Foreign exchange contracts – forwards             | Other expense – Currency gains (losses), net | \$(18 )                      | \$(31 ) |

During the three months ended March 31, 2012 and 2011, we recorded Currency losses, net of \$0 and \$1, respectively. Currency losses, net includes the mark-to-market adjustments of the derivatives not designated as hedging instruments and the related cost of those derivatives, as well as the re-measurement of foreign currency-denominated assets and liabilities.

### Note 12 – Fair Value of Financial Assets and Liabilities

The following table represents assets and liabilities measured at fair value on a recurring basis. The basis for the measurement at fair value in all cases is Level 2 – Significant Other Observable Inputs.

|  | March 31, 2012 | December 31, 2011 |
|--|----------------|-------------------|
| <b>Assets:</b>   |                |                   |
| Foreign exchange contracts-forwards                                | \$15           | \$58              |
| Deferred compensation investments in cash surrender life insurance | 74             | 69                |
| Deferred compensation investments in mutual funds                  | 23             | 23                |
| <b>Total</b>   | <b>\$112</b>   | <b>\$150</b>      |
| <b>Liabilities:</b>  |                |                   |
| Foreign exchange contracts-forwards                                | \$70           | \$31              |
| Deferred compensation plan liabilities                             | 104            | 97                |
| <b>Total</b>   | <b>\$174</b>   | <b>\$128</b>      |

We utilize the income approach to measure the fair value for our derivative assets and liabilities. The income approach uses pricing models that rely on market observable inputs such as yield curves, currency exchange rates and forward prices, and therefore are classified as Level 2.

Fair value for our deferred compensation plan investments in Company-owned life insurance is reflected at cash surrender value. Fair value for our deferred compensation plan investments in mutual funds is based on quoted market prices for actively traded investments similar to those held by the plan. Fair value for deferred compensation plan liabilities is based on the fair value of investments corresponding to employees' investment selections, based on quoted prices for similar assets in actively traded markets.

### Summary of Other Financial Assets and Liabilities Not Measured at Fair Value on a Recurring Basis

The estimated fair values of our other financial assets and liabilities not measured at fair value on a recurring basis were as follows:

|                           | March 31, 2012  |            | December 31, 2011 |            |
|---------------------------|-----------------|------------|-------------------|------------|
|                           | Carrying Amount | Fair Value | Carrying Amount   | Fair Value |
| Cash and cash equivalents | \$1,514         | \$1,514    | \$902             | \$902      |

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|                          |       |       |       |       |
|--------------------------|-------|-------|-------|-------|
| Accounts receivable, net | 2,909 | 2,909 | 2,600 | 2,600 |
| Short-term debt          | 1,145 | 1,136 | 1,545 | 1,622 |
| Long-term debt           | 8,483 | 9,022 | 7,088 | 7,497 |

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The fair value amounts for Cash and cash equivalents and Accounts receivable, net, approximate carrying amounts due to the short maturities of these instruments. The fair value of Short- and Long-term debt was estimated based on quoted market prices for publicly-traded securities or on the current rates offered to us for debt of similar maturities. The difference between the fair value and the carrying value represents the theoretical net premium or discount we would pay or receive to retire all debt at such date.

#### Note 13 – Employee Benefit Plans

The components of Net periodic benefit cost and other changes in plan assets and benefit obligations were as follows:

|  | Pension Benefits                |        | Retiree Health                  |       |
|--|---------------------------------|--------|---------------------------------|-------|
|  | Three Months Ended<br>March 31, |        | Three Months Ended<br>March 31, |       |
|  | 2012                            | 2011   | 2012                            | 2011  |
| Components of Net Periodic Benefit Costs:  |                                 |        |                                 |       |
| Service cost   | \$51                            | \$48   | \$2                             | \$2   |
| Interest cost  | 115                             | 118    | 11                              | 12    |
| Expected return on plan assets   | (129)                           | ) (127 | ) —                             | —     |
| Recognized net actuarial loss  | 27                              | 17     | —                               | —     |
| Amortization of prior service credit   | (6)                             | ) (6   | ) (10                           | ) (10 |
| Recognized settlement loss   | 16                              | 30     | —                               | —     |
| Defined benefit plans  | 74                              | 80     | 3                               | 4     |
| Defined contribution plans   | 16                              | 16     | —                               | —     |
| Net periodic benefit cost  | 90                              | 96     | 3                               | 4     |
| Other changes in plan assets and benefit obligations recognized in Other Comprehensive Income: |                                 |        |                                 |       |
| Net actuarial gain   | (1)                             | ) —    | —                               | —     |
| Amortization of net prior service credit   | 6                               | 6      | 10                              | 10    |
| Amortization of net actuarial losses   | (43)                            | ) (47  | ) —                             | —     |
| Total recognized in Other Comprehensive Income <sup>(1)</sup>                                  | (38)                            | ) (41  | ) 10                            | 10    |
| Total recognized in Net Periodic Benefit Cost and Other Comprehensive Income                   | \$52                            | \$55   | \$13                            | \$14  |

(1) Amounts represent the pre-tax effect included within Other comprehensive income. Refer to Note 15 - Comprehensive Income for related tax effects and the after-tax amounts.

Contributions: During the three months ended March 31, 2012, we made cash contributions of \$79 and \$12 to our defined benefit plans and our other post-retirement benefit plans, respectively. In March 2012, we also elected to make a contribution of 15.4 million shares of our common stock, with an aggregate value of approximately \$130 to our U.S. defined benefit pension plan for salaried employees in order to meet our planned level of funding. We presently anticipate additional cash contributions of \$351 to our defined benefit pension plans and \$68 to our other post-retirement benefit plans in 2012 for a total cash contribution of \$430 (\$560 total cash and stock contribution) and \$80, respectively.



## Note 14 – Shareholders' Equity

|  | Common<br>Stock | Additional<br>Paid-in<br>Capital | Treasury<br>Stock | Retained<br>Earnings | AOCL <sup>(1)</sup> | Xerox<br>Shareholders'<br>Equity | Non-<br>controlling<br>Interests | Total<br>Equity |
|--|-----------------|----------------------------------|-------------------|----------------------|---------------------|----------------------------------|----------------------------------|-----------------|
| Balance at December 31,<br>2011  | \$1,353         | \$6,317                          | \$(124 )          | \$7,046              | \$(2,716 )          | \$11,876                         | \$149                            | \$12,025        |
| Comprehensive income,<br>net   | —               | —                                | —                 | 269                  | 62                  | 331                              | 8                                | 339             |
| Cash dividends<br>declared-common<br>stock <sup>(2)</sup>              | —               | —                                | —                 | (59 )                | —                   | (59 )                            | —                                | (59 )           |
| Cash dividends<br>declared-preferred<br>stock <sup>(3)</sup>           | —               | —                                | —                 | (6 )                 | —                   | (6 )                             | —                                | (6 )            |
| Contribution of common<br>stock to U.S. pension<br>plan <sup>(4)</sup> | 15              | 115                              | —                 | —                    | —                   | 130                              | —                                | 130             |
| Stock option and<br>incentive plans                                    | 1               | 37                               | —                 | —                    | —                   | 38                               | —                                | 38              |
| Tax loss on stock option<br>and incentive plans, net                   | —               | (1 )                             | —                 | —                    | —                   | (1 )                             | —                                | (1 )            |
| Payments to acquire<br>treasury stock, including<br>fees               | —               | —                                | (50 )             | —                    | —                   | (50 )                            | —                                | (50 )           |
| Cancellation of treasury<br>stock                                      | (21 )           | (150 )                           | 171               | —                    | —                   | —                                | —                                | —               |
| Distributions to<br>noncontrolling interests                           | —               | —                                | —                 | —                    | —                   | —                                | (25 )                            | (25 )           |
| Balance at March 31,<br>2012   | \$1,348         | \$6,318                          | \$(3 )            | \$7,250              | \$(2,654 )          | \$12,259                         | \$132                            | \$12,391        |

|  | Common<br>Stock | Additional<br>Paid-in<br>Capital | Retained<br>Earnings | AOCL <sup>(1)</sup> | Xerox<br>Shareholders'<br>Equity | Non-<br>controlling<br>Interests | Total<br>Equity |
|--|-----------------|----------------------------------|----------------------|---------------------|----------------------------------|----------------------------------|-----------------|
| Balance at December 31,<br>2010                              | \$1,398         | \$6,580                          | \$6,016              | \$(1,988 )          | \$12,006                         | \$153                            | \$12,159        |
| Comprehensive income, net                                    | —               | —                                | 281                  | 240                 | 521                              | 8                                | 529             |
| Cash dividends<br>declared-common<br>stock <sup>(2)</sup>    | —               | —                                | (61 )                | —                   | (61 )                            | —                                | (61 )           |
| Cash dividends<br>declared-preferred<br>stock <sup>(3)</sup> | —               | —                                | (6 )                 | —                   | (6 )                             | —                                | (6 )            |
| Stock option and incentive<br>plans                          | 3               | 45                               | —                    | —                   | 48                               | —                                | 48              |

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|  |         |         |         |          |            |       |          |
|--|---------|---------|---------|----------|------------|-------|----------|
| Tax benefit on stock option and incentive plans, net | —       | 1       | —       | —        | 1          | —     | 1        |
| Distributions to noncontrolling interests            | —       | —       | —       | —        | —          | (6    | ) (6     |
| Balance at March 31, 2011                            | \$1,401 | \$6,626 | \$6,230 | \$(1,748 | ) \$12,509 | \$155 | \$12,664 |

(1) Refer to Note 15- Comprehensive Income for components of AOCL.

(2) Cash dividends declared on common stock of \$0.0425 per share in each quarter of 2012 and 2011.

(3) Cash dividends declared on preferred stock of \$20.00 per share in each quarter of 2012 and 2011.

(4) Refer to Note 13 - Employee Benefit Plans for additional information.

Treasury Stock

The following is a summary of the purchases of common stock made during the three months ended March 31, 2012 under our authorized stock repurchase programs (shares in thousands):

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|                          | Shares  | Amount |
|--------------------------|---------|--------|
| December 31, 2011        | 15,508  | \$124  |
| Purchases <sup>(1)</sup> | 6,100   | 50     |
| Cancellations            | (21,197 | ) (171 |
| March 31, 2012           | 411     | \$3    |

(1) Includes associated fees.

#### Note 15 - Comprehensive Income

Other Comprehensive Income is comprised of the following:

|   | Three Months Ended<br>March 31, 2012 |            | Three Months Ended<br>March 31, 2011 |            |
|---|--------------------------------------|------------|--------------------------------------|------------|
|   | Pre-tax                              | Net of Tax | Pre-tax                              | Net of Tax |
| Translation Adjustments Gains   | \$153                                | \$160      | \$294                                | \$297      |
| Unrealized Losses:  |                                      |            |                                      |            |
| Changes in fair value of cash flow hedge losses                           | (44                                  | ) (31      | ) (27                                | ) (19      |
| Changes in cash flow hedges reclassified to earnings <sup>(1)</sup>       | (16                                  | ) (12      | ) (3                                 | ) (2       |
| Net unrealized losses   | \$(60                                | ) \$(43    | ) \$(30                              | ) \$(21    |
| Defined Benefit Plans (Losses) Gains:                                     |                                      |            |                                      |            |
| Actuarial/Prior service gains   | \$1                                  | \$1        | \$—                                  | \$—        |
| Actuarial/Prior service amortization <sup>(2)</sup>                       | 27                                   | 19         | 31                                   | 20         |
| Fuji Xerox changes in defined benefit plans, net <sup>(3)</sup>           | (30                                  | ) (30      | ) (18                                | ) (18      |
| Other <sup>(4)</sup>  | (43                                  | ) (44      | ) (39                                | ) (38      |
| Change in defined benefit plans losses                                    | \$(45                                | ) \$(54    | ) \$(26                              | ) \$(36    |
| Other Comprehensive Income, net   | \$48                                 | \$63       | \$238                                | \$240      |
| Less: Other comprehensive income attributable to noncontrolling interests | 1                                    | 1          | —                                    | —          |
| Other Comprehensive Income Attributable to Xerox                          | \$47                                 | \$62       | \$238                                | \$240      |

(1) Reclassified to Cost of sales - refer to Note 11 - Financial Instruments for additional information regarding our cash flow hedges.

(2) Reclassified to Total Net Periodic Benefit Cost - refer to Note 13 - Employee Benefit Plans for additional information.

(3) Represents our share of Fuji Xerox's benefit plan changes.

(4) Primarily represents currency impact on cumulative amount of benefit plan net actuarial losses and prior service credits included in AOCL.

#### Accumulated Other Comprehensive Loss ("AOCL")

AOCL is comprised of the following:

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|   | March 31, 2012 | December 31, 2011 |
|---|----------------|-------------------|
| Cumulative translation adjustments  | \$(780         | ) \$(939          |
| Benefit plans net actuarial losses and prior service credits <sup>(1)</sup> | (1,857         | ) (1,803          |
| Other unrealized (losses) gains, net  | (17            | ) 26              |
| Total Accumulated Other Comprehensive Loss Attributable to Xerox            | \$(2,654       | ) \$(2,716        |

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(1)Includes our share of Fuji Xerox.

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## Note 16 – Earnings per Share

The following table sets forth the computation of basic and diluted earnings per share of common stock (shares in thousands):

|  | Three Months Ended<br>March 31, |           |
|--|---------------------------------|-----------|
|  | 2012                            | 2011      |
| Basic Earnings per Share:                            |                                 |           |
| Net income attributable to Xerox                     | \$269                           | \$281     |
| Accrued dividends on preferred stock                 | (6                              | ) (6      |
| Adjusted Net Income Available to Common Shareholders | \$263                           | \$275     |
| Weighted-average common shares outstanding           | 1,337,397                       | 1,400,077 |
| Basic Earnings per Share                             | \$0.20                          | \$0.20    |
| Diluted Earnings per Share:                          |                                 |           |
| Net income attributable to Xerox                     | \$269                           | \$281     |
| Accrued dividends on preferred stock                 | (6                              | ) (6      |
| Adjusted Net Income Available to Common Shareholders | \$263                           | \$275     |
| Weighted-average common shares outstanding           | 1,337,397                       | 1,400,077 |
| Common shares issuable with respect to:              |                                 |           |
| Stock options  | 7,143                           | 13,570    |
| Restricted stock and performance shares              | 22,349                          | 20,284    |
| Convertible securities                               | 1,992                           | 1,992     |
| Adjusted Weighted Average Common Shares Outstanding  | 1,368,881                       | 1,435,923 |
| Diluted Earnings per Share                           | \$0.19                          | \$0.19    |

The following securities were not included in the computation of diluted earnings per share because to do so would have been anti-dilutive:

|   |          |          |
|---|----------|----------|
| Stock options                           | 41,543   | 54,486   |
| Restricted stock and performance shares | 20,466   | 18,988   |
| Convertible preferred stock             | 26,966   | 26,966   |
|   | 88,975   | 100,440  |
| Dividends per common share              | \$0.0425 | \$0.0425 |

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## Note 17 – Contingencies and Litigation

### Brazil Tax and Labor Contingencies

Our Brazilian operations are involved in various litigation matters and have received or been the subject of numerous governmental assessments related to indirect and other taxes, as well as disputes associated with former employees and contract labor. The tax matters, which comprise a significant portion of the total contingencies, principally relate to claims for taxes on the internal transfer of inventory, municipal service taxes on rentals and gross revenue taxes. We are disputing these tax matters and intend to vigorously defend our position. Based on the opinion of legal counsel and current reserves for those matters deemed probable of loss, we do not believe that the ultimate resolution of these matters will materially impact our results of operations, financial position or cash flows.

The labor matters principally relate to claims made by former employees and contract labor for the equivalent payment of all social security and other related labor benefits, as well as consequential tax claims, as if they were regular employees. As of March 31, 2012, the total amounts related to the unreserved portion of the tax and labor contingencies, inclusive of any related interest, amounted to approximately \$1,194 with the increase from December 31, 2011 balance of approximately \$1,120, primarily related to interest and currency partially offset by closed cases. With respect to the unreserved balance of \$1,194, the majority has been assessed by management as being remote as to the likelihood of ultimately resulting in a loss to the company. In connection with the above proceedings, customary local regulations may require us to make escrow cash deposits or post other security of up to half of the total amount in dispute. As of March 31, 2012 we had \$252 of escrow cash deposits for matters we are disputing, and there are liens on certain Brazilian assets with a net book value of \$16 and additional letters of credit of approximately \$251, which include associated indexation. Generally, any escrowed amounts would be refundable and any liens would be removed to the extent the matters are resolved in our favor. We routinely assess all these matters as to probability of ultimately incurring a liability against our Brazilian operations and record our best estimate of the ultimate loss in situations where we assess the likelihood of an ultimate loss as probable.

### Legal Matters

As more fully discussed below, we are involved in a variety of claims, lawsuits, investigations and proceedings concerning securities law, intellectual property law, environmental law, employment law and the Employee Retirement Income Security Act (“ERISA”). We determine whether an estimated loss from a contingency should be accrued by assessing whether a loss is deemed probable and can be reasonably estimated. We assess our potential liability by analyzing our litigation and regulatory matters using available information. We develop our views on estimated losses in consultation with outside counsel handling our defense in these matters, which involves an analysis of potential results, assuming a combination of litigation and settlement strategies. Should developments in any of these matters cause a change in our determination as to an unfavorable outcome and result in the need to recognize a material accrual, or should any of these matters result in a final adverse judgment or be settled for significant amounts, they could have a material adverse effect on our results of operations, cash flows and financial position in the period or periods in which such change in determination, judgment or settlement occurs.

### Litigation Against the Company

In re Xerox Corporation Securities Litigation: A consolidated securities law action (consisting of 17 cases) is pending in the United States District Court for the District of Connecticut. Defendants are the Company, Barry Romeril, Paul Allaire and G. Richard Thoman. The consolidated action is a class action on behalf of all persons and entities who purchased Xerox Corporation common stock during the period October 22, 1998 through October 7, 1999 inclusive (“Class Period”) and who suffered a loss as a result of misrepresentations or omissions by Defendants as alleged by Plaintiffs (the “Class”). The Class alleges that in violation of Section 10(b) and/or 20(a) of the Securities Exchange Act of 1934, as amended (“1934 Act”), and SEC Rule 10b-5 thereunder, each of the defendants is liable as a participant in a fraudulent scheme and course of business that operated as a fraud or deceit on purchasers of the Company’s common stock during the Class Period by disseminating materially false and misleading statements and/or concealing material

facts relating to the defendants' alleged failure to disclose the material negative impact that the April 1998 restructuring had on the Company's operations and revenues. The complaint further alleges that the alleged scheme: (i) deceived the investing public regarding the economic capabilities, sales proficiencies, growth, operations and the intrinsic value of the Company's common stock; (ii) allowed several corporate insiders, such as the named individual defendants, to sell shares of privately held common stock of the Company while in possession of materially adverse, non-public information; and (iii) caused the individual plaintiffs and the other members of the purported class to purchase common stock of the Company at inflated prices. The complaint seeks unspecified compensatory damages in favor

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of the plaintiffs and the other members of the purported class against all defendants, jointly and severally, for all damages sustained as a result of defendants' alleged wrongdoing, including interest thereon, together with reasonable costs and expenses incurred in the action, including counsel fees and expert fees. In 2001, the Court denied the defendants' motion for dismissal of the complaint. The plaintiffs' motion for class certification was denied by the Court in 2006, without prejudice to refile. In February 2007, the Court granted the motion of the International Brotherhood of Electrical Workers Welfare Fund of Local Union No. 164, Robert W. Roten, Robert Agius ("Agius") and Georgia Stanley to appoint them as additional lead plaintiffs. In July 2007, the Court denied plaintiffs' renewed motion for class certification, without prejudice to renewal after the Court holds a pre-filing conference to identify factual disputes the Court will be required to resolve in ruling on the motion. After that conference and Agius's withdrawal as lead plaintiff and proposed class representative, in February 2008 plaintiffs filed a second renewed motion for class certification. In April 2008, defendants filed their response and motion to disqualify Milberg LLP as a lead counsel. On September 30, 2008, the Court entered an order certifying the class and denying the appointment of Milberg LLP as class counsel. Subsequently, on April 9, 2009, the Court denied defendants' motion to disqualify Milberg LLP. On November 6, 2008, the defendants filed a motion for summary judgment. Briefing with respect to the motion is complete. The Court has not yet rendered a decision. The parties also filed motions to exclude the testimony of certain expert witnesses. On April 22, 2009, the Court denied plaintiffs' motions to exclude the testimony of two of defendants' expert witnesses. On September 30, 2010, the Court denied plaintiffs' motion to exclude the testimony of another of defendants' expert witnesses. The Court also granted defendants' motion to exclude the testimony of one of plaintiffs' expert witnesses, and granted in part and denied in part defendants' motion to exclude the testimony of plaintiffs' two remaining expert witnesses. The individual defendants and we deny any wrongdoing and are vigorously defending the action. At this time, we do not believe it is reasonably possible that we will incur additional material losses in excess of the amount we have already accrued for this matter. In the course of litigation, we periodically engage in discussions with plaintiffs' counsel for possible resolution of this matter. Should developments cause a change in our determination as to an unfavorable outcome, or result in a final adverse judgment or a settlement for a significant amount, there could be a material adverse effect on our results of operations, cash flows and financial position in the period in which such change in determination, judgment or settlement occurs.

#### Other Contingencies

We have issued or provided the following guarantees as of March 31, 2012:

• \$477 for letters of credit issued to i) guarantee our performance under certain services contracts; ii) support certain insurance programs; and iii) support our obligations related to the Brazil tax and labor contingencies.

• \$765 for outstanding surety bonds. Certain contracts, primarily those involving public sector customers, require us to provide a surety bond as a guarantee of our performance of contractual obligations.

In general, we would only be liable for the amount of these guarantees in the event of default in our performance of our obligations under each contract; the probability of which we believe is remote. We believe that our capacity in the surety markets as well as under various credit arrangements (including our Credit Facility) is sufficient to allow us to respond to future requests for proposals that require such credit support.

We have service arrangements where we service third party student loans in the Federal Family Education Loan program ("FFEL") on behalf of various financial institutions. We service these loans for investors under outsourcing arrangements and do not acquire any servicing rights that are transferable by us to a third party. At March 31, 2012, we serviced a FFEL portfolio of approximately 4.2 million loans with an outstanding principal balance of approximately \$60.9 billion. Some servicing agreements contain provisions that, under certain circumstances, require us to purchase the loans from the investor if the loan guaranty has been permanently terminated as a result of a loan default caused by our servicing error. If defaults caused by us are cured during an initial period, any obligation we may have to purchase these loans expires. Loans that we purchase may be subsequently cured, the guaranty reinstated

and the loans repackaged for sale to third parties. We evaluate our exposure under our purchase obligations on defaulted loans and establish a reserve for potential losses, or default liability reserve, through a charge to the provision for loss on defaulted loans purchased. The reserve is evaluated periodically and adjusted based upon management's analysis of the historical performance of the defaulted loans. As of March 31, 2012, other current liabilities include reserves of approximately \$2 for losses on defaulted loans purchased.

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## ITEM 2 — MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following Management’s Discussion and Analysis (“MD&A”) is intended to help the reader understand the results of operations and financial condition of Xerox Corporation. MD&A is provided as a supplement to, and should be read in conjunction with, our Condensed Consolidated Financial Statements and the accompanying notes.

Throughout this document, references to “we,” “our,” the “Company,” and “Xerox” refer to Xerox Corporation and its subsidiaries. References to “Xerox Corporation” refer to the stand-alone parent company and do not include its subsidiaries.

To understand the trends in the business, we believe that it is helpful to analyze the impact of changes in the translation of foreign currencies into U.S. dollars on revenue and expenses. We refer to this analysis as “currency impact” or “the impact from currency.” This includes translating the most recent financial results of operations using foreign currency of the earliest period presented. Currencies for our developing market countries (Latin America, Brazil, the Middle East, India, Eurasia and Central-Eastern Europe) are reflected at actual exchange rates for all periods presented, since these countries generally have volatile currency and inflationary environments, and our operations in these countries have historically implemented pricing actions to recover the impact of inflation and devaluation. We do not hedge the translation effect of revenues or expenses denominated in currencies where the local currency is the functional currency.

### Overview

Total revenue of \$5.5 billion for the three months ended March 31, 2012 increased by 1% from the prior year, including a 1-percentage point negative impact from currency. Revenue growth was driven by increased revenues in our Services segment, which increased 9% in the first quarter 2012, primarily as a result of new contracts. Technology segment revenues declined 6% in the first quarter 2012 reflecting a continued weak macro environment, particularly in Europe, as well as an increasing shift by customers to Xerox managed print services. Installs of Xerox products were up 7 percent in the first quarter 2012.

Net income attributable to Xerox for the three months ended March 31, 2012 was \$269 million and included \$50 million of after-tax amortization of intangibles. Net income attributable to Xerox for the three months ended March 31, 2011 was \$281 million and included \$53 million of after-tax amortization of intangibles. Net income in the first quarter 2012 reflects continued short-term pressure on margins, as we scale our revenue in services, that are partially being offset by operational improvements and cost reductions from restructuring actions.

We used \$15 million in operating cash during the first quarter 2012 as compared to a use of \$30 million in the first quarter 2011. Cash used in investing activities of \$214 million primarily reflects capital expenditures of \$128 million and acquisitions of \$87 million. Cash provided by financing activities was \$835 million, which includes the issuance of approximately 1.1 billion in new Senior Notes partially offset by \$50 million for the repurchase of common stock and \$63 million for dividends. The new Senior Notes are expected to partially pre-fund the May 2012 maturity of our \$1.1 billion 5.59% Senior Notes.

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Financial Review  
Revenues

| (in millions)  | Three Months Ended March 31, |         |          | % of Total Revenue |      | % of Total Revenue |   |
|--|------------------------------|---------|----------|--------------------|------|--------------------|---|
|  | 2012                         | 2011    | % Change | 2012               | 2011 |                    |   |
| Equipment sales  | \$811                        | \$826   | (2 )%    | 15                 | %    | 15                 | % |
| Annuity revenue  | 4,692                        | 4,639   | 1 %      | 85                 | %    | 85                 | % |
| Total Revenue  | \$5,503                      | \$5,465 | 1 %      | 100                | %    | 100                | % |
| Reconciliation to Condensed Consolidated Statements of Income: |                              |         |          |                    |      |                    |   |
| Sales  | \$1,588                      | \$1,671 |          |                    |      |                    |   |
| Less: Supplies, paper and other sales                          | (777 )                       | (845 )  |          |                    |      |                    |   |
| Equipment Sales  | \$811                        | \$826   |          |                    |      |                    |   |
| Service, outsourcing and rentals                               | \$3,767                      | \$3,632 |          |                    |      |                    |   |
| Add: Finance income  | 148                          | 162     |          |                    |      |                    |   |
| Add: Supplies, paper and other sales                           | 777                          | 845     |          |                    |      |                    |   |
| Annuity Revenue  | \$4,692                      | \$4,639 |          |                    |      |                    |   |

First quarter 2012 total revenues increased 1% compared to the first quarter 2011, including a 1-percentage point negative impact from currency. Total revenues included the following:

1% increase in annuity revenue, including a 1-percentage point negative impact from currency. Annuity revenue is comprised of the following:

Service, outsourcing and rentals revenue of \$3,767 million increased 4%, including a 1-percentage point negative impact from currency. The increase was driven by growth in our business process outsourcing and document outsourcing businesses.

Supplies, paper and other sales of \$777 million decreased 8%, including a 1-percentage point negative impact from currency. This was driven by a reduction in supplies revenue resulting from timing of supplies purchases by our channel partners. In addition, paper revenue declined, driven by market pricing as well as our strategy to discontinue the direct sale of paper in selected markets.

2% decrease in equipment sales revenue, including a 1-percentage point negative impact from currency. An increase in total product installs in all three of our product groups was more than offset by the impact of a lower product mix and price declines, which, consistent with prior quarters, were in the range of 5% to 10%.

2% decrease in color revenue<sup>1</sup>, including a 2-percentage point negative impact from currency. An increase in color pages of 10% was offset by a decline in color printer revenues, primarily driven by lower supplies sales, resulting from timing of supplies purchases by our channel partners, as well as the impact of a lower product mix.

An analysis of the change in revenue for each business segment is included in the "Segment Review" section.

Costs, Expenses and Other Income  
Summary of Key Financial Ratios

|                                 | Three Months Ended |        |        | Change |     |
|---------------------------------|--------------------|--------|--------|--------|-----|
|                                 | March 31,          |        |        |        |     |
|                                 | 2012               | 2011   |        |        |     |
| Total Gross Margin              | 31.0               | % 33.0 | % (2.0 | )      | pts |
| RD&E as a % of Revenue          | 3.1                | % 3.4  | % 0.3  |        | pts |
| SAG as a % of Revenue           | 19.4               | % 20.5 | % 1.1  |        | pts |
| Operating Margin <sup>(2)</sup> | 8.5                | % 9.1  | % (0.6 | )      | pts |
| Pre-tax Income Margin           | 5.7                | % 6.4  | % (0.7 | )      | pts |
| Operating Margin                |                    |        |        |        |     |

The first quarter 2012 operating margin<sup>2</sup> of 8.5% decreased 0.6-percentage points as compared to the first quarter of 2011. The decrease was primarily due to a decrease in gross margin, which was partially offset by expense reductions.

Gross Margin

Gross margin for the first quarter 2012 of 31.0% decreased 2.0-percentage points, as compared to the first quarter of 2011. The decrease was driven primarily by the ramping of new services contracts, the impact of lower contract renewals from prior periods and the higher mix of Services revenue.

Services segment gross margin for the first quarter of 2012 decreased 1.9-percentage points as compared to the first quarter 2011, due primarily to the ramping of new services contracts within BPO and ITO and the impact of lower contract renewals from prior periods.

Technology segment gross margin for the first quarter of 2012 decreased 0.6-percentage points as compared to the first quarter 2011. An increase in equipment gross margin was more than offset by a lower mix of supplies revenue. The impact of price declines was more than offset by productivity improvements and restructuring savings, reflecting continued focus on cost management.

Research, Development and Engineering Expenses (“RD&E”)

| (in millions)          | Three Months Ended |       |       | Change |  |
|------------------------|--------------------|-------|-------|--------|--|
|                        | March 31,          |       |       |        |  |
|                        | 2012               | 2011  |       |        |  |
| R&D                    | \$145              | \$156 | \$(11 | )      |  |
| Sustaining engineering | 28                 | 28    | —     |        |  |
| Total RD&E Expenses    | \$173              | \$184 | \$(11 | )      |  |

First quarter 2012 RD&E as a percent of revenue of 3.1% decreased 0.3-percentage points from the first quarter 2011. In addition to lower spending, the decrease was driven by the positive mix impact of the continued growth in Services revenue, which historically has a lower RD&E as a percent of revenue. RD&E of \$173 million was \$11 million lower than the first quarter 2011, reflecting the impact of restructuring and productivity improvements. Innovation continues to be one of our core strengths and we continue to invest at levels that enhance this core strength, particularly in color, software and services. Xerox R&D is strategically coordinated with Fuji Xerox.

Selling, Administrative and General Expenses (“SAG”)

SAG as a percent of revenue of 19.4% decreased 1.1-percentage points from the first quarter 2011. The decrease was driven by spending reductions reflecting benefits from restructuring and productivity improvements in addition to the positive mix impact from the continued growth in Services revenue, which historically has a lower SAG percent of revenue.



SAG of \$1,068 million in the first quarter 2012 was \$51 million lower than the first quarter 2011, including a \$10 million

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favorable impact from currency. SAG expenses reflect the following:

\$55 million decrease in selling expenses, driven primarily by benefits from restructuring and productivity improvements.

\$12 million increase in general and administrative expenses as restructuring savings and productivity improvements were more than offset by the impact of acquisitions and other miscellaneous expenses.

\$8 million decrease in bad debt expenses to \$24 million, primarily as a result of an improving write-off trend in our North American operations. First quarter 2012 bad debt expense continued to remain less than one percent of receivables.

#### Restructuring and Asset Impairment Charges

During the first quarter 2012, we recorded net restructuring and asset impairment charges of \$17 million, which included approximately \$22 million of severance costs related to headcount reductions of approximately 500 employees primarily in North America, and \$2 million of asset impairment charges. These costs were partially offset by \$7 million of net reversals for changes in estimated reserves from prior period initiatives.

During the first quarter 2011, we recorded net restructuring and asset impairment credits of \$15 million, primarily resulting from net reversals and changes in estimated reserves from prior period initiatives.

The restructuring reserve balance as of March 31, 2012 for all programs was \$101 million, of which approximately \$94 million is expected to be spent over the next twelve months. Refer to Note 8-Restructuring Programs, in the Condensed Consolidated Financial Statements for additional information regarding our restructuring programs.

We expect to incur additional restructuring charges of approximately \$20 to \$40 million in the second quarter 2012 for actions and initiatives which have not yet been finalized. The additional restructuring actions are related to continuing cost-reduction activities and productivity improvements.

#### Amortization of Intangible Assets

During the three months ended March 31, 2012, we recorded \$82 million of expense related to the amortization of intangible assets, which is \$3 million lower than the prior year period primarily as a result of the accelerated write-off of the ACS brand name in the fourth quarter 2011.

#### Worldwide Employment

Worldwide employment of 138,300 at March 31, 2012 decreased approximately 1,350 from December 31, 2011, primarily due to restructuring related actions partially offset by the impact of acquisitions.

#### Other Expenses, Net

| (in millions)                           | Three Months Ended |      |
|---|--------------------|------|
|   | March 31,          |      |
|   | 2012               | 2011 |
| Non-financing interest expense          | \$56               | \$67 |
| Interest income                         | (3)                | (7)  |
| Gains on sales of businesses and assets | (1)                | (1)  |
| Currency losses, net                    | —                  | 1    |
| Litigation matters                      | (1)                | 6    |
| All other expenses, net                 | 4                  | 12   |
| Total Other Expenses, Net               | \$55               | \$78 |

Non-Financing Interest Expense: Non-financing interest expense for the three months ended March 31, 2012 of \$56 million was \$11 million lower than prior year comparable period. The decrease in interest expense is primarily due to the benefit of lower borrowing costs achieved as a result of refinancing existing debt and utilizing the commercial paper program.

All Other Expenses, Net: All other expenses, net for the three months ended March 31, 2012 decreased \$8 million primarily driven by gains on investments supporting certain of our deferred compensation arrangements. The gains were offset by an increase in compensation expense recorded in SAG as a result of the increase in the liability associated with these arrangements.

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### Income Taxes

The effective tax rate for the three months ended March 31, 2012 was 24.6%. On an adjusted basis<sup>2</sup> the tax rate for the three months ended March 31, 2012 was 27.6%, which was lower than the U.S. statutory tax rate primarily due to foreign tax credits resulting from anticipated dividends and other foreign transactions as well as net tax benefits from the geographical mix of profits.

The effective tax rate for the three months ended March 31, 2011 was 27.1%. On an adjusted basis<sup>2</sup> the tax rate for the three months ended March 31, 2011 was 29.2%, which was lower than the U.S. statutory tax rate primarily due to the net tax benefits from the geographical mix of income before taxes and the related tax rates in those jurisdictions and foreign tax credits.

Xerox operations are widely dispersed. The statutory tax rate in most non U.S. jurisdictions is lower than the combined U.S. and state tax rate. The amount of income subject to these lower foreign rates relative to the amount of U.S. income will impact our effective tax rate. However, no one country outside of the U.S. is a significant factor to our overall effective tax rate. Certain foreign income is subject to U.S. tax net of any available foreign tax credits. Our full year effective tax rate includes a benefit of approximately 9 percentage points from these non U.S. operations, which is comparable to 2011.

Our effective tax rate is based on nonrecurring events as well as recurring factors, including the taxation of foreign income. In addition, our effective tax rate will change based on discrete or other nonrecurring events that may not be predictable. We anticipate that our effective tax rate for the remaining quarters 2012 will be approximately 29%, excluding the effects of intangibles amortization and discrete events.

### Equity in Net Income of Unconsolidated Affiliates

| (in millions)   | Three Months Ended<br>March 31, |      |
|---|---------------------------------|------|
|   | 2012                            | 2011 |
| Total equity in net income of unconsolidated affiliates | \$40                            | \$34 |
| Fuji Xerox after-tax restructuring costs                | 4                               | 11   |

Equity in net income of unconsolidated affiliates primarily reflects our 25% share of Fuji Xerox. The increase in equity income for the three months ended March 31, 2012 of \$6 million was due to an increase in Fuji Xerox's net income as a result of lower restructuring costs.

### Net Income

First quarter 2012 net income attributable to Xerox was \$269 million, or \$0.19 per diluted share. On an adjusted basis<sup>2</sup>, net income attributable to Xerox was \$319 million, or \$0.23 per diluted share, and included adjustments for the amortization of intangible assets.

First quarter 2011 net income attributable to Xerox was \$281 million, or \$0.19 per diluted share. On an adjusted basis<sup>2</sup>, net income attributable to Xerox was \$334 million, or \$0.23 per diluted share.

Refer to the Net Income and EPS reconciliation table in the Non-GAAP Financial Measures section for the adjustments to net income.

### Other Comprehensive Income

First quarter 2012 other comprehensive income attributable to Xerox of \$62 million decreased \$178 million from the first quarter 2011. The decrease was primarily due to a reduction of gains from translation of our foreign currency denominated net assets. This reduction is the result of a lesser strengthening of our major foreign currencies against the U.S. Dollar in the first quarter of 2012 as compared to the first quarter of 2011.

## Segment Review

| (in millions) | Three Months Ended March 31, |                    |                       |                |  |   |
|---------------|------------------------------|--------------------|-----------------------|----------------|--|---|
|               | Total Revenue                | % of Total Revenue | Segment Profit (Loss) | Segment Margin |  |   |
| 2012          |                              |                    |                       |                |  |   |
| Services      | \$2,821                      | 51                 | % \$ 263              | 9.3            |  | % |
| Technology    | 2,338                        | 43                 | % 245                 | 10.5           |  | % |
| Other         | 344                          | 6                  | % (52 )               | (15.1)         |  | % |
| Total         | \$5,503                      | 100                | % \$ 456              | 8.3            |  | % |
| 2011          |                              |                    |                       |                |  |   |
| Services      | \$2,584                      | 47                 | % \$ 266              | 10.3           |  | % |
| Technology    | 2,495                        | 46                 | % 266                 | 10.7           |  | % |
| Other         | 386                          | 7                  | % (66 )               | (17.1)         |  | % |
| Total         | \$5,465                      | 100                | % \$ 466              | 8.5            |  | % |

## Services

Our Services segment comprises three service offerings: Business Process Outsourcing (“BPO”), Document Outsourcing (“DO”) and Information Technology Outsourcing (“ITO”).

## Revenue

| (in millions)                      | Three Months Ended March 31, |         |        |   |
|------------------------------------|------------------------------|---------|--------|---|
|                                    | 2,012                        | 2,011   | Change |   |
| Business Processing Outsourcing    | \$1,637                      | \$1,443 | 13     | % |
| Document Outsourcing               | 887                          | 830     | 7      | % |
| Information Technology Outsourcing | 332                          | 331     | —      | % |
| Less: Intra-segment Elimination    | (35                          | ) (20   | ) *    |   |
| Total Services Revenue             | 2,821                        | 2,584   | 9      | % |

\* Percent not meaningful.

First quarter 2012 Services revenue of \$2,821 million increased 9% from first quarter 2011, including a 1-percentage point negative impact from currency.

- BPO revenue increased 13% and represented 57% of total Services revenue. BPO growth was driven by the government healthcare, healthcare payer, financial services, and retail, travel and insurance businesses. DO revenue increased 7%, including a 1-percentage point negative impact from currency, and represented 31% of total Services revenue. Continued growth was driven primarily by our new partner print services offerings as well as new signings. Xerox is the market leader in this growing segment of the Document Technology market. ITO revenue was flat as compared to first quarter 2011 and represented 12% of total Services revenue. This reflects an improving trend from fourth quarter 2011 due primarily to ramping of newer contracts.

## Segment Margin

First quarter 2012 Services segment margin of 9.3% decreased 1-percentage point from first quarter 2011, due primarily to the decline in gross margin, which was driven by the ramping of new services contracts and the impact of lower contract renewals from prior periods.

## Metrics

Pipeline

Our total services sales pipeline, including synergy opportunities, grew 5% over the first quarter 2011. This sales pipeline includes the Total Contract Value (“TCV”) of new business opportunities that potentially could be contracted within the next six months and excludes business opportunities with estimated annual recurring revenue in excess of \$100 million.

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### Signings

Signings are defined as estimated future revenues from contracts signed during the period, including renewals of existing contracts.

Signings were as follows:

| (in billions)  | Three Months<br>Ended March 31,<br>2012 |
|----------------|---|
| BPO            | \$1.3                                   |
| DO             | 0.5                                     |
| ITO            | 0.4                                     |
| Total Signings | \$2.2                                   |

Signings on a trailing twelve month basis were flat as compared to the comparable prior year period, impacted by the cyclical nature of large deals.

Note: TCV is the estimated total revenue for future contracts for the pipeline or signed contracts for signings, as applicable.

### Renewal Rate (for BPO and ITO)

Renewal rate is defined as the annual recurring revenue ("ARR") on contracts that are renewed during the period as a percentage of ARR on all contracts on which a renewal decision was made during the period. The first quarter 2012 contract renewal rate for BPO and ITO contracts was 86%, which is within our target range of 85% - 90%.

### Technology

Our Technology segment includes the sale of products and supplies, as well as the associated technical service and financing of those products.

#### Revenue

| (in millions)   | Three Months Ended<br>March 31, |         | Change |
|-----------------|---------------------------------|---------|--------|
|                 | 2012                            | 2011    |        |
| Equipment sales | \$679                           | \$723   | (6) %  |
| Annuity revenue | 1,659                           | 1,772   | (6) %  |
| Total Revenue   | \$2,338                         | \$2,495 | (6) %  |

First quarter 2012 Technology revenue of \$2,338 million decreased 6% compared to first quarter 2011 and included a 1-percentage point negative impact from currency. Technology revenues exclude the impact of growth in the Xerox document outsourcing business. Revenue results included the following:

6% decrease in equipment sales revenue including a 1-percentage point negative impact from currency. This decline is driven in part by the continued migration of customers to our rapidly growing partner print services offering within document outsourcing. In addition, the impact of lower product mix and price declines more than offset growth in installs. Consistent with prior quarters, price declines were in the range of 5% to 10%.

6% decrease in annuity revenue with a 1-percentage point negative impact from currency. A decrease in supplies revenue was primarily driven by the timing of supplies purchases by our channel partners. In addition, a moderating decline in pages was partially offset by a continued increase in revenue per page.

Technology revenue mix was 22% entry, 57% mid-range and 21% high-end.

### Segment Margin

First quarter 2012 Technology segment margin of 10.5% declined by 0.2-percentage points from first quarter 2011. Lower operating expenses from restructuring savings were more than offset by a decline in gross profit.

Installs (Technology and Document Outsourcing<sup>3</sup>)

In the first quarter 2012, installs continued to grow in all three strategic product groups (Entry, Mid-range and High-end). Install activity includes installation for document outsourcing and Xerox-branded products shipped to GIS. Detail by product group is reflected below:

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#### Entry

24% increase in black-and-white multifunction devices driven by demand for the recently launched WorkCentre® 3045.

• 47% increase in color multifunction devices driven by demand for the recently introduced WorkCentre® 6015.

6% decrease in color printers driven by a decline in sales to OEM partners.

#### Mid-Range

16% increase in installs of mid-range color devices driven by demand for products such as the WorkCentre® 7525/7530/7535 and the WorkCentre® 7545/7556, which enabled continued market share gains in the fastest growing and most profitable segment of the office color market.

10% decrease in installs of mid-range black-and-white devices.

#### High-End

25% increase in installs of high-end color systems driven primarily by strong demand for the recently launched Xerox Color 770 and the DocuColor™ 8080. These products have enabled large market share gains in the Entry Production Color market segment.

5% decrease in installs of high-end black-and-white systems.

Note: Install activity percentages include installations for Document Outsourcing and the Xerox-branded product shipments to GIS. Descriptions of “Entry”, “Mid-range” and “High-end” are defined in Note 3-Segment Reporting, in the Condensed Consolidated Financial Statements.

#### Other

##### Revenue

First quarter 2012 Other segment revenue of \$344 million decreased 11%, including a 1-percentage point negative impact from currency. The decline is due primarily to a decline in paper sales, which was driven by market pricing and our strategy to discontinue the direct sale of paper in selected markets, as well as a decline in licensing revenue. Paper comprised approximately 61% of the 2012 and 2011 Other segment revenue.

##### Segment Margin

First quarter 2012 Other segment loss of \$52 million, decreased \$14 million from the first quarter 2011, primarily driven by lower non-financing interest expense.

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<sup>1</sup> Color represents revenues from color devices and is a subset of total revenues and excludes Global Imaging Systems, Inc. (“GIS”) revenues.

<sup>2</sup> See the “Non-GAAP Financial Measures” section for an explanation of this non-GAAP financial measure.

<sup>3</sup> Equipment sales associated with Document Outsourcing are reported in our Services segment revenue.

#### Capital Resources and Liquidity

Our ability to maintain positive liquidity going forward depends on our ability to continue to generate cash from operations and access the financial capital markets, both of which are subject to general economic, financial, competitive, legislative, regulatory and other market factors that are beyond our control.

As of March 31, 2012 and December 31, 2011, total cash and cash equivalents were \$1,514 million and \$902 million, respectively. We had no borrowings under our Commercial Paper Program at March 31, 2012 as compared to \$100 million at December 31, 2011. There were no outstanding borrowings or letters of credit under our \$2 billion Credit Facility for either period. The increase in our cash balance was largely due to the March issuance of approximately \$1.1 billion in Senior Notes to partially pre-fund the May 2012 maturity of our \$1,100 million 5.59% Senior Notes. Our Commercial Paper program was established in 2010 as a means to reduce our cost of capital and to provide an alternative liquidity vehicle in the market. Aggregate Commercial Paper and Credit Facility borrowings may not exceed the borrowing capacity under our Credit Facility at any time.

Although we used \$15 million in operating cash during the first quarter 2012, we expect full-year operating cash flow of \$2 billion to \$2.3 billion. Over the past three years we have consistently delivered strong cash flow from operations driven by the strength of our annuity based revenue model. Cash flows from operations were \$1,961 million, \$2,726 million and \$2,208 million for the three years ended December 31, 2011, respectively.

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## Cash Flow Analysis

The following table summarizes our cash and cash equivalents:

| (in millions)  | Three Months Ended March 31, |         | Change |
|--|------------------------------|---------|--------|
|  | 2012                         | 2011    |        |
| Net cash used in operating activities                        | \$(15 )                      | \$(30 ) | \$15   |
| Net cash used in investing activities                        | (214 )                       | (153 )  | (61 )  |
| Net cash provided by (used in) financing activities          | 835                          | (42 )   | 877    |
| Effect of exchange rate changes on cash and cash equivalents | 6                            | 14      | (8 )   |
| Increase (decrease) in cash and cash equivalents             | 612                          | (211 )  | 823    |
| Cash and cash equivalents at beginning of period             | 902                          | 1,211   | (309 ) |
| Cash and Cash Equivalents at End of Period                   | \$1,514                      | \$1,000 | \$514  |

## Cash Flows from Operating Activities

Net cash used in operating activities was \$15 million in the three months ended March 31, 2012. The \$15 million improvement in operating cash flow from the three months ended March 31, 2011 was primarily due to the following:

\$89 million increase primarily related to the timing of payments of accounts payable and accrued compensation.

\$69 million increase due to higher net run-off of finance receivables.

\$66 million increase due to lower inventory growth.

\$18 million increase due to lower restructuring payments.

\$17 million increase in pre-tax income before depreciation and amortization and restructuring.

\$172 million decrease related to higher accounts receivable and billed portion of finance receivables primarily due to growth in services revenue.

\$60 million decrease from higher net income tax payments primarily due to refunds in the prior year.

\$35 million decrease due to higher contributions to our defined benefit pension plans.

In March 2012, we elected to make a pension contribution of 15.4 million shares of our common stock, with an aggregate value of approximately \$130 million to our U.S. defined benefit pension plan for salaried employees in order to meet our planned level of funding.

## Cash Flows from Investing Activities

Net cash used in investing activities was \$214 million for the three months ended March 31, 2012. The \$61 million increase in the use of cash from the three months ended March 31, 2011 was primarily due to the following:

\$44 million increase for acquisitions. 2012 acquisitions include RK Dixon for \$58 million as well as two smaller acquisitions totaling \$29 million as compared to the 2011 acquisition of Concept Group for \$43 million.

\$17 million increase due to higher capital expenditures (including internal use software) primarily related to new services contracts.

## Cash Flows from Financing Activities

Net cash provided by financing activities was \$835 million for the three months ended March 31, 2012. The \$877 million increase in cash from the three months ended March 31, 2011 was primarily due to the following:

\$985 million increase from net debt activity. 2012 activity reflects net proceeds of \$1.1 billion from the issuance of Senior Notes in March offset by net payments of \$100 million on Commercial Paper.

\$50 million decrease resulting from the resumption of our share repurchase program.

\$50 million decrease due to higher distributions to noncontrolling interests.

\$12 million decrease due to lower proceeds from the issuances of common stock under our stock option plans.

## Customer Financing Activities and Debt

The following represents our Total finance assets, net associated with our lease and finance operations:

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| (in millions)                                 | March 31, 2012 | December 31,<br>2011 |
|---|----------------|----------------------|
| Total Finance receivables, net <sup>(1)</sup> | \$6,270        | \$6,362              |
| Equipment on operating leases, net            | 536            | 533                  |
| Total Finance Assets, net <sup>(2)</sup>      | \$6,806        | \$6,895              |

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(1) Includes (i) billed portion of finance receivables, net, (ii) finance receivables, net and (iii) finance receivables due after one year, net as included in our Condensed Consolidated Balance Sheets.

(2) Change from December 31, 2011 includes an increase of \$99 million due to currency.

Our lease contracts permit customers to pay for equipment over time rather than at the date of installation; therefore, we maintain a certain level of debt (that we refer to as financing debt) to support our investment in these lease contracts, which are reflected in Total Finance assets, net. For this financing aspect of our business, we maintain an assumed 7:1 leverage ratio of debt to equity as compared to our finance assets. Based on this leverage, the following represents the breakdown of total debt between financing debt and core debt:

| (in millions)                 | March 31, 2012 | December 31,<br>2011 |
|-------------------------------|----------------|----------------------|
| Financing debt <sup>(1)</sup> | \$5,955        | \$6,033              |
| Core debt                     | 3,673          | 2,600                |
| Total Debt                    | \$9,628        | \$8,633              |

Financing debt includes \$5,486 million and \$5,567 million as of March 31, 2012 and December 31, 2011, (1) respectively, of debt associated with Total finance receivables, net and is the basis for our calculation of "Equipment financing interest" expense. The remainder of the financing debt is associated with Equipment on operating leases.

The following summarizes our debt:

| (in millions)                                | March 31, 2012 | December 31,<br>2011 |
|--|----------------|----------------------|
| Principal debt balance <sup>(1)</sup>        | \$9,518        | \$8,450              |
| Net unamortized discount                     | (66            | ) (7                 |
| Fair value adjustments                       | 176            | 190                  |
| Total Debt                                   | 9,628          | 8,633                |
| Less: Current maturities and short-term debt | (1,145         | ) (1,545             |
| Total Long-term Debt                         | \$8,483        | \$7,088              |

(1) Includes Commercial Paper of \$100 million as of December 31, 2011.

The increase in debt from December 31, 2011 is primarily due to the March 2012 issuance of \$600 million of Floating Rate Senior Notes due 2013 and \$500 million of 2.95% Senior Notes due 2017 for net proceeds from both notes of approximately \$1,093 million. The 2013 Floating Rate Notes accrue interest at a rate per annum, reset quarterly, equal to the three-month LIBOR plus 1.400%. This debt issuance partially pre-funds the May 2012 maturity of our \$1,100 million 5.59% Senior Notes.

#### Sales of Accounts Receivable

We have facilities in the U.S., Canada and several countries in Europe that enable us to sell to third-parties, on an on-going basis, certain accounts receivables without recourse. The accounts receivables sold are generally short-term trade receivables with payment due dates of less than 60 days. Accounts receivables sales were as follows:

Three Months Ended  
March 31,

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| (in millions)   | 2012  | 2011  |
|---|-------|-------|
| Accounts receivable sales                                 | \$875 | \$730 |
| Deferred proceeds   | 147   | 94    |
| Fees associated with sales                                | 6     | 4     |
| Estimated decrease to operating cash flows <sup>(1)</sup> | (68   | ) (24 |

<sup>(1)</sup> Represents the difference between current and prior period receivable sales adjusted for the effects of: (i) the deferred proceeds, (ii) collections prior to the end of the quarter, and (iii) currency.

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Refer to Note 5-Receivables, Net in the Condensed Consolidated Financial Statements for additional information.

#### Liquidity and Financial Flexibility

We manage our worldwide liquidity using internal cash management practices, which are subject to (1) the statutes, regulations and practices of each of the local jurisdictions in which we operate, (2) the legal requirements of the agreements to which we are a party and (3) the policies and cooperation of the financial institutions we utilize to maintain and provide cash management services.

Our principal debt maturities are in line with historical and projected cash flows and are spread over the next ten years as follows (in millions):

| Year                | Amount  |
|---------------------|---------|
| 2012 Q2             | \$1,115 |
| 2012 Q3             | 10      |
| 2012 Q4             | 10      |
| 2013                | 1,031   |
| 2014                | 1,082   |
| 2015                | 1,254   |
| 2016                | 952     |
| 2017                | 1,001   |
| 2018                | 1,001   |
| 2019                | 650     |
| 2020                | —       |
| 2021 and thereafter | 1,412   |
| Total               | \$9,518 |

#### Treasury Stock

During the first quarter 2012 we repurchased 6.1 million shares for an aggregate cost of \$50 million, including fees. Through May 1, 2012, we repurchased an additional 2.6 million shares at an aggregate cost of \$20.9 million, including fees, for a cumulative total of 290.8 million shares at a cost of \$3.7 billion, including fees.

#### Financial Risk Management

We are exposed to market risk from changes in foreign currency exchange rates and interest rates, which could affect operating results, financial position and cash flows. We manage our exposure to these market risks through our regular operating and financing activities and, when appropriate, through the use of derivative financial instruments. These derivative financial instruments are utilized to hedge economic exposures, as well as to reduce earnings and cash flow volatility resulting from shifts in market rates. We enter into limited types of derivative contracts, including interest rate swap agreements, foreign currency spot, forward and swap contracts and net purchased foreign currency options to manage interest rate and foreign currency exposures. Our primary foreign currency market exposures include the Yen, Euro and Pound Sterling. The fair market values of all our derivative contracts change with fluctuations in interest rates and/or currency rates and are designed so that any changes in their values are offset by changes in the values of the underlying exposures. Derivative financial instruments are held solely as risk management tools and not for trading or speculative purposes.

We are required to recognize all derivative instruments as either assets or liabilities at fair value in the balance sheet. As permitted, certain of these derivative contracts have been designated for hedge accounting treatment. Certain of our derivatives that do not qualify for hedge accounting are effective as economic hedges. These derivative contracts are likewise required to be recognized each period at fair value and therefore do result in some level of volatility. The level of volatility will vary with the type and amount of derivative hedges outstanding, as well as fluctuations in the

currency and interest rate markets during the period. The related cash flow impacts of all of our derivative activities are reflected as cash flows from operating activities.

By their nature, all derivative instruments involve, to varying degrees, elements of market and credit risk. The market risk associated with these instruments resulting from currency exchange and interest rate movements is expected to offset the market risk of the underlying transactions, assets and liabilities being hedged. We do not believe there is significant risk of loss in the event of non-performance by the counterparties associated with these instruments because

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these transactions are executed with a diversified group of major financial institutions. Further, our policy is to deal with counterparties having a minimum investment grade or better credit rating. Credit risk is managed through the continuous monitoring of exposures to such counterparties.

The current market events have not required us to materially modify or change our financial risk management strategies with respect to our exposures to interest rate and foreign currency risk. Refer to Note 11 – Financial Instruments in the Condensed Consolidated Financial Statements for further discussion and information on our financial risk management strategies.

#### Non-GAAP Financial Measures

We have reported our financial results in accordance with generally accepted accounting principles (“GAAP”). In addition, we have discussed the non-GAAP measures described below. A reconciliation of these non-GAAP financial measures to the most directly comparable financial measures calculated and presented in accordance with GAAP are set forth below.

These non-GAAP financial measures should be viewed in addition to, and not as a substitute for, the Company’s reported results prepared in accordance with GAAP.

#### Adjusted Earnings Measures

To better understand the trends in our business, we believe it is necessary to adjust the following amounts determined in accordance with GAAP to exclude the effects of the certain items as well as their related income tax effects.

Net income and Earnings per share (“EPS”)

Effective tax rate

In 2012, adjustments are limited to the amortization of intangible assets. The amortization of intangible assets is driven by our acquisition activity which can vary in size, nature and timing as compared to other companies within our industry and from period to period. Accordingly, due to the incomparability of acquisition activity among companies and from period to period, we believe exclusion of the amortization associated with intangible assets acquired through our acquisitions allows investors to better compare and understand our results. The use of intangible assets contributed to our revenues earned during the periods presented and will contribute to our future period revenues as well. Amortization of intangible assets will recur in future periods.

We also calculate and utilize an operating income and margin earnings measure by adjusting our pre-tax income and margin amounts to exclude certain expenses. In addition to the above excluded item, operating income and margin also exclude Other expenses, net as well as Restructuring and asset impairment charges. Other expenses, net is primarily composed of non-financial interest expense. Restructuring and asset impairment charges consist of costs primarily related to severance and benefits for employees pursuant to formal restructuring and workforce reduction plans. Such charges are expected to yield future benefits and savings with respect to our operational performance. We exclude these amounts in order to evaluate our current and past operating performance and to better understand the expected future trends in our business.

Management believes that these non-GAAP financial measures provide an additional means of analyzing the current periods’ results against the corresponding prior periods’ results. However, the following non-GAAP financial measures should be viewed in addition to, and not as a substitute for, the Company’s reported results prepared in accordance with GAAP. Our non-GAAP financial measures are not meant to be considered in isolation or as a substitute for comparable GAAP measures and should be read only in conjunction with our consolidated financial statements prepared in accordance with GAAP. Our management regularly uses our supplemental non-GAAP financial measures internally to understand, manage and evaluate our business and make operating decisions. These non-GAAP measures are among the primary factors management uses in planning for and forecasting future periods. Compensation of our executives is based in part on the performance of our business based on these non-GAAP measures.

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A reconciliation of these non-GAAP financial measures and the most directly comparable measures calculated and presented in accordance with GAAP are set forth on the following tables:

Net Income and EPS reconciliation:

| (in millions; except per share amounts)                 | Three Months Ended<br>March 31, 2012 |        | Three Months Ended<br>March 31, 2011 |        |
|---|--------------------------------------|--------|--------------------------------------|--------|
|   | Net Income                           | EPS    | Net Income                           | EPS    |
| As Reported   | \$269                                | \$0.19 | \$281                                | \$0.19 |
| Adjustments:  |                                      |        |                                      |        |
| Amortization of intangible assets                       | 50                                   | 0.04   | 53                                   | 0.04   |
| Adjusted  | \$319                                | \$0.23 | \$334                                | \$0.23 |
| Weighted average shares for adjusted EPS <sup>(1)</sup> |                                      | 1,396  |                                      | 1,463  |
| Fully diluted shares at March 31, 2012 <sup>(2)</sup>   |                                      | 1,406  |                                      |        |

Average shares for the calculation of adjusted EPS for the first quarter 2012 were 1,396 million and include 27 million of shares associated with the Series A convertible preferred stock. Accordingly, the quarterly dividend of \$1.6 million is excluded. First quarter 2011 shares of 1,463 also include 27 million shares associated with the Series A convertible preferred stock and the quarterly dividend of \$6 million is excluded. We evaluate the dilutive effect of the Series A convertible preferred stock on an "if-converted" basis.

<sup>2</sup> Represents common shares outstanding at end of period plus dilutive common shares as used for the calculation of adjusted earnings per share for first quarter 2012.

Effective Tax reconciliation:

| (in millions)                     | Three Months Ended<br>March 31, 2012 |                       |                       | Three Months Ended<br>March 31, 2011 |                       |                       |
|-----------------------------------|--------------------------------------|-----------------------|-----------------------|--------------------------------------|-----------------------|-----------------------|
|                                   | Pre-Tax<br>Income                    | Income Tax<br>Expense | Effective<br>Tax Rate | Pre-Tax<br>Income                    | Income Tax<br>Expense | Effective<br>Tax Rate |
| As Reported                       | \$313                                | \$ 77                 | 24.6 %                | \$350                                | \$ 95                 | 27.1 %                |
| Adjustments:                      |                                      |                       |                       |                                      |                       |                       |
| Amortization of intangible assets | 82                                   | 32                    |                       | 85                                   | 32                    |                       |
| Adjusted                          | \$395                                | \$ 109                | 27.6 %                | \$435                                | \$ 127                | 29.2 %                |

Operating Income / Margin reconciliation:

| (in millions)                       | Three Months Ended<br>March 31, 2012 |         |        | Three Months Ended<br>March 31, 2011 |         |        |
|-------------------------------------|--------------------------------------|---------|--------|--------------------------------------|---------|--------|
|                                     | Profit                               | Revenue | Margin | Profit                               | Revenue | Margin |
| Reported Pre-tax Income             | \$313                                | \$5,503 | 5.7 %  | \$350                                | \$5,465 | 6.4 %  |
| Adjustments:                        |                                      |         |        |                                      |         |        |
| Amortization of intangible assets   | 82                                   |         |        | 85                                   |         |        |
| Xerox restructuring charge (credit) | 17                                   |         |        | (15                                  | )       |        |
| Other expenses, net                 | 55                                   |         |        | 78                                   |         |        |
| Adjusted Operating                  | \$467                                | \$5,503 | 8.5 %  | \$498                                | \$5,465 | 9.1 %  |

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|   |       |         |     |   |       |         |     |   |  |
|---|-------|---------|-----|---|-------|---------|-----|---|--|
| Equity in net income of unconsolidated affiliates | 40    |         |     |   | 34    |         |     |   |  |
| Fuji Xerox restructuring charge                   | 4     |         |     |   | 11    |         |     |   |  |
| Other expenses, net*                              | (55 ) |         |     |   | (77 ) |         |     |   |  |
| Segment Profit/Revenue                            | \$456 | \$5,503 | 8.3 | % | \$466 | \$5,465 | 8.5 | % |  |

\*Includes rounding adjustments.

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### ITEM 3 — QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The information set forth under the caption “Financial Risk Management” of this Quarterly Report on Form 10-Q is hereby incorporated by reference in answer to this Item.

### ITEM 4 — CONTROLS AND PROCEDURES

#### (a) Evaluation of Disclosure Controls and Procedures

The Company’s management evaluated, with the participation of our principal executive officer and principal financial officer, or persons performing similar functions, the effectiveness of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as of the end of the period covered by this report. Based on this evaluation, our principal executive officer and principal financial officer have concluded that, as of the end of the period covered by this report, our disclosure controls and procedures were effective to ensure that information we are required to disclose in the reports that we file or submit under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission’s rules and forms relating to Xerox Corporation, including our consolidated subsidiaries, and was accumulated and communicated to the Company’s management, including the principal executive officer and principal financial officer, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure.

#### (b) Changes in Internal Controls

In connection with the evaluation required by paragraph (d) of Rule 13a-15 under the Exchange Act, there was no change identified in our internal control over financial reporting that occurred during the last fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## PART II — OTHER INFORMATION

### ITEM 1 — LEGAL PROCEEDINGS

The information set forth under Note 17-Contingencies and Litigation contained in the “Notes to Condensed Consolidated Financial Statements” of this Quarterly Report on Form 10-Q is incorporated by reference in answer to this Item.

### ITEM 1A — RISK FACTORS

Reference is made to the Risk Factors set forth in Part I, Item 1A of our 2011 Annual Report. The Risk Factors remain applicable from our 2011 Annual Report.

### ITEM 2 — UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

#### (a) Sales of Unregistered Securities during the Quarter ended March 31, 2012

During the quarter ended March 31, 2012, Registrant issued the following securities in transactions that were not registered under the Securities Act of 1933, as amended (the “Act”).

##### Semi-Annual Directors Fees

(a) Securities issued on January 17, 2012: Registrant issued 85,440 deferred stock units (“DSUs”), representing the right to receive shares of Common stock, par value \$1 per share, at a future date.

No underwriters participated. The shares were issued to each of the non-employee Directors of Registrant: Glenn A. Britt, Richard J. Harrington, William Curt Hunter, Robert J. Keegan, Robert A. McDonald, N. J. Nicholas, Jr., Charles Prince, Ann N. Reese, Sara Martinez Tucker and Mary Agnes Wilderotter.

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The DSUs were issued at a deemed purchase price of \$8.115 per DSU (aggregate price \$693,346), based upon the (c) market value on the date of issuance, in payment of the semi-annual Director's fees pursuant to Registrant's 2004 Equity Compensation Plan for Non-Employee Directors.

(d) Exemption from registration under the Act was claimed based upon Section 4(2) as a sale by an issuer not involving a public offering.

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## Dividend Equivalent

(a) Securities issued on January 31, 2012: Registrant issued 2,871 deferred stock units (“DSUs”), representing the right to receive shares of Common stock, par value \$1 per share, at a future date.

(b) No underwriters participated. The shares were issued to each of the non-employee Directors of Registrant: Glenn A. Britt, Richard J. Harrington, William Curt Hunter, Robert J. Keegan, Robert A. McDonald, N. J. Nicholas, Jr., Charles Prince, Ann N. Reese and Mary Agnes Wilderotter.

(c) The DSUs were issued at a deemed purchase price of \$7.95 per DSU (aggregate price \$22,824), based upon the market value on the date of record, in payment of the dividend equivalents due to DSU holders pursuant to Registrant’s 2004 Equity Compensation Plan for Non-Employee Directors.

(d) Exemption from registration under the Act was claimed based upon Section 4(2) as a sale by an issuer not involving a public offering.

## (a) Issuer Purchases of Equity Securities during the Quarter ended March 31, 2012

Repurchases of Xerox Common Stock, par value \$1.00 per share include the following:

Board Authorized Share Repurchase Programs:

|                       | Total Number of<br>Shares Purchased | Average Price<br>Paid per Share <sup>(1)</sup> | Total Number of<br>Shares Purchased<br>as Part of Publicly<br>Announced Plans<br>or Programs <sup>(2)</sup> | Maximum<br>Approximate Dollar<br>Value of Share That<br>May Yet Be<br>Purchased Under<br>the Plans or<br>Programs <sup>(2)</sup> |
|-----------------------|-------------------------------------|--|---|--|
| January 1 through 31  | 5,689,300                           | \$8.22   | 5,689,300   | \$1,312,560,016  |
| February 1 through 29 | 410,600                             | 7.82   | 410,600   | 1,309,349,863  |
| March 1 through 31    | —                                   | —  | —   | 1,309,349,863  |
| Total                 | 6,099,900                           |  | 6,099,900   |  |

(1) Exclusive of fees and costs.

Of the cumulative \$5.0 billion of share repurchase authority previously granted by our Board of Directors, exclusive of fees and expenses, approximately \$3.7 billion has been used through March 31, 2012. Repurchases

(2) may be made on the open market, or through derivative or negotiated transactions. Open-market repurchases will be made in compliance with the Securities and Exchange Commission’s Rule 10b-18, and are subject to market conditions, as well as applicable legal and other considerations.

Repurchases Related to Stock Compensation Programs<sup>(1)</sup>:

|                       | Total Number of<br>Shares<br>Purchased | Average Price<br>Paid per<br>Share <sup>(2)</sup> | Total Number of<br>Shares Purchased<br>as Part of Publicly<br>Announced Plans<br>or Programs | Maximum That May<br>Be Purchased under the Plans<br>or Programs |
|-----------------------|--|---|--|---|
| January 1 through 31  | 18,090                                 | \$7.96  | n/a  | n/a   |
| February 1 through 29 | —                                      | —   | n/a  | n/a   |
| March 1 through 31    | 286                                    | 10.71   | n/a  | n/a   |
| Total                 | 18,376                                 |   |  |   |

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These repurchases are made under a provision in our restricted stock compensation programs for the indirect (1) repurchase of shares through a net-settlement feature upon the vesting of shares in order to satisfy minimum statutory tax-withholding requirements.

(2) Exclusive of fees and costs.

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ITEM 6 — EXHIBITS

- 3(a) Restated Certificate of Incorporation of Registrant filed with the Department of State of New York on November 7, 2003, as amended by Certificate of Amendment to Certificate of Incorporation filed with the Department of State of New York on August 19, 2004, Certificate of Change filed with the Department of State of the State of New York on October 31, 2007, Certificate of Amendment to Certificate of Incorporation filed with the Department of State of the State of New York on May 29, 2008. Certificate of Amendment to Certificate of Incorporation filed with the Department of State of the State of New York on February 13, 2009 and Certificate of Amendment to Certificate of Incorporation filed with the Department of State of the State of New York on February 3, 2010.
- Incorporated by reference to Exhibit 3.1 to Registrant's Current Report on Form 8-K dated February 5, 2010.
- 3(b) By-Laws of Registrant, as amended through May 21, 2009.
- Incorporated by reference to Exhibit 3(b) to Registrant's Current Report on Form 8-K dated May 21, 2009.
- 10(e)(26) Amendment No. 1 dated February 22, 2012 to the 2010 Restatement of Registrant's 2004 Performance Incentive Plan.
- 12 Computation of Ratio of Earnings to Fixed Charges.
- 31(a) Certification of CEO pursuant to Rule 13a-14(a) or Rule 15d-14(a).
- 31(b) Certification of CFO pursuant to Rule 13a-14(a) or Rule 15d-14(a).
- 32 Certification of CEO and CFO pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 101.CAL XBRL Taxonomy Extension Calculation Linkbase.
- 101.DEF XBRL Taxonomy Extension Definition Linkbase.
- 101.INS XBRL Instance Document.
- 101.LAB XBRL Taxonomy Extension Label Linkbase.
- 101.PRE XBRL Taxonomy Extension Presentation Linkbase.
- 101.SCH XBRL Taxonomy Extension Schema Linkbase.



SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

XEROX CORPORATION

(Registrant)

By:            /S/ GARY R. KABURECK  
                 Gary R. Kabureck  
                 Vice President and  
                 Chief Accounting Officer  
                 (Principal Accounting Officer)

Date: May 2, 2012

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EXHIBIT INDEX

|           |  |
|-----------|--|
| 3(a)      | <p>Restated Certificate of Incorporation of Registrant filed with the Department of State of New York on November 7, 2003, as amended by Certificate of Amendment to Certificate of Incorporation filed with the Department of State of New York on August 19, 2004, Certificate of Change filed with the Department of State of the State of New York on October 31, 2007, Certificate of Amendment to Certificate of Incorporation filed with the Department of State of the State of New York on May 29, 2008. Certificate of Amendment to Certificate of Incorporation filed with the Department of State of the State of New York on February 13, 2009 and Certificate of Amendment to Certificate of Incorporation filed with the Department of State of the State of New York on February 3, 2010.</p> <p>Incorporated by reference to Exhibit 3.1 to Registrant's Current Report on Form 8-K dated February 5, 2010.</p> |
| 3(b)      | <p>By-Laws of Registrant, as amended through May 21, 2009.</p> <p>Incorporated by reference to Exhibit 3(b) to Registrant's Current Report on Form 8-K dated May 21, 2009.</p>   |
| 10(e)(26) | <p>Amendment No. 1 dated February 22, 2012 to the 2010 Restatement of Registrant's 2004 Performance Incentive Plan.</p>  |
| 12        | <p>Computation of Ratio of Earnings to Fixed Charges.</p>  |
| 31(a)     | <p>Certification of CEO pursuant to Rule 13a-14(a) or Rule 15d-14(a).</p>  |
| 31(b)     | <p>Certification of CFO pursuant to Rule 13a-14(a) or Rule 15d-14(a).</p>  |
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| 101.CAL   | <p>XBRL Taxonomy Extension Calculation Linkbase.</p>   |
| 101.DEF   | <p>XBRL Taxonomy Extension Definition Linkbase.</p>  |
| 101.INS   | <p>XBRL Instance Document.</p>   |
| 101.LAB   | <p>XBRL Taxonomy Extension Label Linkbase.</p>   |
| 101.PRE   | <p>XBRL Taxonomy Extension Presentation Linkbase.</p>  |
| 101.SCH   | <p>XBRL Taxonomy Extension Schema Linkbase.</p>  |

