

Discovery, Inc.
Form 10-Q
May 02, 2019

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2019

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File Number: 001-34177

Discovery, Inc.
(Exact name of Registrant as specified in its charter)

Delaware 35-2333914
(State or other jurisdiction of (I.R.S. Employer
incorporation or organization) Identification No.)

8403 Colesville Road 20910
Silver Spring, Maryland
(Address of principal executive offices) (Zip Code)
(240) 662-2000
(Registrant's telephone number, including area code)

Not Applicable
(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the Registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the Registrant was required to submit such files). Yes No

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Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer
Non-accelerated filer Smaller reporting company
Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Securities Registered Pursuant to Section 12(b) of the Act:

| Title of Each Class | Trading Symbols | Name of Each Exchange on Which Registered |
|-----------------------|-----------------|---|
| Series A Common Stock | DISCA | Nasdaq |
| Series B Common Stock | DISCB | Nasdaq |
| Series C Common Stock | DISCK | Nasdaq |

Total number of shares outstanding of each class of the Registrant's common stock as of April 22, 2019:

| | |
|---|-------------|
| Series A Common Stock, par value \$0.01 per share | 157,848,790 |
| Series B Common Stock, par value \$0.01 per share | 6,512,378 |
| Series C Common Stock, par value \$0.01 per share | 360,553,643 |

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FORM 10-Q
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PART I. FINANCIAL INFORMATION
ITEM 1. Unaudited Financial Statements.
DISCOVERY, INC.
CONSOLIDATED BALANCE SHEETS
(unaudited; in millions, except par value)

| | March 31, 2019 | December 31, 2018 |
|---|-------------------|----------------------|
| ASSETS | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 745 | \$ 986 |
| Receivables, net | 2,625 | 2,620 |
| Content rights, net | 364 | 313 |
| Prepaid expenses and other current assets | 291 | 312 |
| Total current assets | 4,025 | 4,231 |
| Noncurrent content rights, net | 3,098 | 3,069 |
| Property and equipment, net | 802 | 800 |
| Goodwill, net | 13,037 | 13,006 |
| Intangible assets, net | 9,366 | 9,674 |
| Equity method investments, including note receivable (See Note 3) | 955 | 935 |
| Other noncurrent assets | 1,161 | 835 |
| Total assets | \$ 32,444 | \$ 32,550 |
| LIABILITIES AND EQUITY | | |
| Current liabilities: | | |
| Accounts payable | \$ 314 | \$ 325 |
| Accrued liabilities | 1,538 | 1,604 |
| Deferred revenues | 236 | 249 |
| Current portion of debt | 1,387 | 1,819 |
| Total current liabilities | 3,475 | 3,997 |
| Noncurrent portion of debt | 14,956 | 14,974 |
| Deferred income taxes | 1,700 | 1,811 |
| Other noncurrent liabilities | 1,573 | 1,251 |
| Total liabilities | 21,704 | 22,033 |
| Commitments and contingencies (See Note 18) | | |
| Redeemable noncontrolling interests | 440 | 415 |
| Equity: | | |
| Discovery, Inc. stockholders' equity: | | |
| Series A-1 convertible preferred stock: \$0.01 par value; 8 shares authorized, issued and outstanding | — | — |
| Series C-1 convertible preferred stock: \$0.01 par value; 6 shares authorized, issued and outstanding | — | — |
| Series A common stock: \$0.01 par value; 1,700 shares authorized; 161 and 160 shares issued; and 158 and 157 shares outstanding | 2 | 2 |
| Series B convertible common stock: \$0.01 par value; 100 shares authorized; 7 shares issued and outstanding | — | — |
| Series C common stock: \$0.01 par value; 2,000 shares authorized; 525 and 524 shares issued; and 361 and 360 shares outstanding | 5 | 5 |
| Additional paid-in capital | 10,670 | 10,647 |
| Treasury stock, at cost: 167 shares | (6,737) | (6,737) |
| Retained earnings | 5,663 | 5,254 |

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| | | | | |
|--|----------|---|-----------|---|
| Accumulated other comprehensive loss | (895 |) | (785 |) |
| Total Discovery, Inc. stockholders' equity | 8,708 | | 8,386 | |
| Noncontrolling interests | 1,592 | | 1,716 | |
| Total equity | 10,300 | | 10,102 | |
| Total liabilities and equity | \$32,444 | | \$ 32,550 | |

The accompanying notes are an integral part of these consolidated financial statements.

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DISCOVERY, INC.
CONSOLIDATED STATEMENTS OF OPERATIONS
(unaudited; in millions, except per share amounts)

| | Three Months Ended March 31, | |
|---|------------------------------------|----------|
| | 2019 | 2018 |
| Revenues: | | |
| Advertising | 1,415 | \$1,012 |
| Distribution | 1,224 | 1,051 |
| Other | 68 | 244 |
| Total revenues | 2,707 | 2,307 |
| Costs and expenses: | | |
| Costs of revenues, excluding depreciation and amortization | 930 | 1,060 |
| Selling, general and administrative | 626 | 609 |
| Depreciation and amortization | 372 | 193 |
| Restructuring and other charges | 5 | 241 |
| Total costs and expenses | 1,933 | 2,103 |
| Operating income | 774 | 204 |
| Interest expense, net | (182) | (177) |
| Loss on extinguishment of debt | (5) | — |
| Income (loss) from equity investees, net | 11 | (22) |
| Other expense, net | (27) | (22) |
| Income (loss) before income taxes | 571 | (17) |
| Income tax (expense) benefit | (153) | 20 |
| Net income | 418 | 3 |
| Net income attributable to noncontrolling interests | (29) | (5) |
| Net income attributable to redeemable noncontrolling interests | (5) | (6) |
| Net income (loss) available to Discovery, Inc. | \$384 | \$(8) |
| Net income (loss) per share allocated to Discovery, Inc. Series A, B and C common stockholders: | | |
| Basic | \$0.53 | \$(0.01) |
| Diluted | \$0.53 | \$(0.01) |
| Weighted average shares outstanding: | | |
| Basic | 524 | 422 |
| Diluted | 714 | 609 |

The accompanying notes are an integral part of these consolidated financial statements.

DISCOVERY, INC.
 CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)
 (unaudited; in millions)

| | Three Months Ended March 31, | |
|---|---------------------------------------|--------|
| | 2019 | 2018 |
| Net income | \$418 | \$3 |
| Other comprehensive income (loss) adjustments, net of tax: | | |
| Currency translation | (69) | 3 |
| Derivatives | (11) | (5) |
| Comprehensive income | 338 | 1 |
| Comprehensive income (loss) attributable to noncontrolling interests | (29) | (5) |
| Comprehensive income (loss) attributable to redeemable noncontrolling interests | (5) | (6) |
| Comprehensive income (loss) attributable to Discovery, Inc. | \$304 | \$(10) |

The accompanying notes are an integral part of these consolidated financial statements.

DISCOVERY, INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS
(unaudited; in millions)

| | Three Months Ended March 31, 2019 2018 | |
|--|--|---------|
| Operating Activities | | |
| Net income | \$418 | \$3 |
| Adjustments to reconcile net income to cash provided by operating activities: | | |
| Share-based compensation expense | 30 | 15 |
| Depreciation and amortization | 372 | 193 |
| Content rights amortization and impairment | 697 | 751 |
| Remeasurement gain on previously held equity interest | (8) | — |
| Equity in earnings of equity method investee companies, net of cash distributions | 3 | 36 |
| Deferred income taxes | (43) | (35) |
| Other, net | 44 | 67 |
| Changes in operating assets and liabilities, net of acquisitions and dispositions: | | |
| Receivables, net | (10) | (36) |
| Content rights and payables, net | (816) | (698) |
| Accounts payable and accrued liabilities | (211) | (171) |
| Prepaid income taxes and income taxes receivable | 41 | (42) |
| Foreign currency and other, net | 25 | 77 |
| Cash provided by operating activities | 542 | 160 |
| Investing Activities | | |
| Business acquisitions, net of cash acquired | (22) | (8,565) |
| Payments for investments, net | (34) | (22) |
| Purchases of property and equipment | (44) | (48) |
| Proceeds from (payments for) derivative instruments, net | 5 | (42) |
| Other investing activities, net | 1 | 2 |
| Cash used in investing activities | (94) | (8,675) |
| Financing Activities | | |
| Borrowings under term loan facilities | — | 2,000 |
| Principal repayments of debt, including discount payment and premiums to par value | (453) | — |
| Principal repayments of finance lease obligations | (17) | (13) |
| Distributions to noncontrolling interests and redeemable noncontrolling interests | (163) | (2) |
| Share-based plan (payments) proceeds, net | (15) | 23 |
| (Repayments) borrowings under program financing line of credit, net | (3) | 22 |
| Other financing activities, net | (1) | (11) |
| Cash (used in) provided by financing activities | (652) | 2,019 |
| Effect of exchange rate changes on cash and cash equivalents | (37) | (1) |
| Net change in cash and cash equivalents | (241) | (6,497) |
| Cash and cash equivalents, beginning of period | 986 | 7,309 |
| Cash and cash equivalents, end of period | \$745 | \$812 |

The accompanying notes are an integral part of these consolidated financial statements.

DISCOVERY, INC.
CONSOLIDATED STATEMENT OF EQUITY
(unaudited; in millions)

| | Preferred Stock Shares | Par Value | Common Stock Shares | Par Value | Additional Paid-In Capital | Treasury Stock | Retained Earnings | Accumulated Other Comprehensive Loss | Discovery, Inc. Stockholders' Equity | Noncontrolling Interests | Total Equity |
|--|------------------------------|--------------|---------------------------|--------------|----------------------------------|-------------------|----------------------|---|--|-----------------------------|-----------------|
| December 31, 2018 | 14 | \$ -691 | \$ 7 | \$ 10,647 | | \$(6,737) | \$5,254 | \$ (785) | \$ 8,386 | \$ 1,716 | \$10,102 |
| Cumulative effect of accounting changes (See Note 1) | — | — | — | — | — | — | 30 | (30) | — | — | — |
| Net income available to Discovery, Inc. and attributable to noncontrolling interests | — | — | — | — | — | — | 384 | — | 384 | 29 | 413 |
| Other comprehensive loss | — | — | — | — | — | — | — | (80) | (80) | — | (80) |
| Share-based compensation | — | — | — | — | 38 | — | — | — | 38 | — | 38 |
| Tax settlements associated with share-based compensation | — | — | — | — | (21) | — | — | — | (21) | — | (21) |
| Dividends paid to noncontrolling interests | — | — | — | — | — | — | — | — | — | (153) | (153) |
| Issuance of stock in connection with share-based plans | — | — | 2 | — | 6 | — | — | — | 6 | — | 6 |
| Redeemable noncontrolling interest adjustments to redemption value | — | — | — | — | — | — | (5) | — | (5) | — | (5) |
| March 31, 2019 | 14 | \$ -693 | \$ 7 | \$ 10,670 | | \$(6,737) | \$5,663 | \$ (895) | \$ 8,708 | \$ 1,592 | \$10,300 |

The accompanying notes are an integral part of these consolidated financial statements.

DISCOVERY, INC.
CONSOLIDATED STATEMENT OF EQUITY
(unaudited; in millions)

| | Preferred Stock Shares | Par Value | Common Stock Shares | Par Value | Additional Paid-In Capital | Treasury Stock | Retained Earnings | Accumulated Other Comprehensive Loss | Discovery, Inc. Stockholders' Equity | Noncontrol Interests | Total Equity |
|---|------------------------------|--------------|---------------------------|--------------|----------------------------------|-------------------|----------------------|---|--|-------------------------|-----------------|
| December 31, 2017 | 14 | \$ -547 | \$ 5 | \$ 7,295 | | \$(6,737) | \$4,632 | \$(585) | \$4,610 | \$ — | \$4,610 |
| Cumulative effect of accounting change | — | — | — | — | — | — | 33 | (26) | 7 | — | 7 |
| Net (loss) income available to Discovery, Inc. and attributable to noncontrolling interests | — | — | — | — | — | — | (8) | — | (8) | 5 | (3) |
| Other comprehensive loss | — | — | — | — | — | — | — | (2) | (2) | — | (2) |
| Share-based compensation | — | — | — | 41 | — | — | — | — | 41 | — | 41 |
| Tax settlements associated with share-based compensation | — | — | — | (16) | — | — | — | — | (16) | — | (16) |
| Issuance of stock and noncontrolling interest in connection with the acquisition of Scripps Networks Interactive, Inc. ("Scripps Networks") | — | — | 139 | 1 | 3,217 | — | — | — | 3,218 | 1,700 | 4,918 |
| Issuance of stock in connection with share-based plans | — | — | 4 | — | 39 | — | — | — | 39 | — | 39 |
| March 31, 2018 | 14 | \$ -690 | \$ 6 | \$ 10,576 | | \$(6,737) | \$4,657 | \$(613) | \$ 7,889 | \$ 1,705 | \$9,594 |

The accompanying notes are an integral part of these consolidated financial statements.

DISCOVERY, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(unaudited)

NOTE 1. DESCRIPTION OF BUSINESS AND BASIS OF PRESENTATION

Description of Business

Discovery, Inc. ("Discovery" or the "Company") is a global media company that provides content across multiple distribution platforms, including linear platforms such as pay-television ("pay-TV"), free-to-air ("FTA") and broadcast television, authenticated GO applications, digital distribution arrangements and content licensing agreements. The Company also operates a portfolio of digital direct-to-consumer products and production studios. As further discussed in Note 2, on March 6, 2018, the Company acquired Scripps Networks Interactive, Inc. ("Scripps Networks") and changed its name from "Discovery Communications, Inc." to "Discovery, Inc." The Company presents the following business units: U.S. Networks, consisting principally of domestic television networks and digital content services, and International Networks, consisting principally of international television networks and digital content services; and Other, consisting of a production studio and previously consolidated curriculum-based education business that was sold on April 30, 2018. Financial information for Discovery's reportable segments is discussed in Note 19.

Principles of Consolidation and Basis of Presentation

The consolidated financial statements include the accounts of Discovery and its majority-owned subsidiaries in which a controlling interest is maintained. For each non-wholly owned subsidiary, the Company evaluates its ownership and other interests to determine whether it should consolidate the entity or account for its ownership interest as an equity method investment or an equity investment without a readily determinable fair value. As part of its evaluation, the Company makes judgments in determining whether the entity is a variable interest entity ("VIE") and, if so, whether it is the primary beneficiary of the VIE and is thus required to consolidate the entity. (See Note 3.) Inter-company accounts and transactions between consolidated entities have been eliminated in consolidation.

Unaudited Interim Financial Statements

These consolidated financial statements are unaudited; however, in the opinion of management, they reflect all adjustments consisting only of normal recurring adjustments necessary to state fairly the financial position, results of operations and cash flows for the periods presented in conformity with U.S. generally accepted accounting principles ("GAAP") applicable to interim periods. The results of operations for the interim periods presented are not necessarily indicative of results for the full year or future periods. These consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto included in Discovery's Annual Report on Form 10-K for the year ended December 31, 2018 (the "2018 Form 10-K").

Use of Estimates

The preparation of financial statements in accordance with GAAP requires management to make estimates, judgments and assumptions that affect the amounts and disclosures reported in the consolidated financial statements and accompanying notes. Management continually re-evaluates its estimates, judgments and assumptions, and management's evaluation could change as actual results may differ materially from those estimates. These estimates are sometimes complex, sensitive to changes in assumptions and may require fair value determinations using Level 3 fair value measurements. Estimates and judgments inherent in the preparation of the consolidated financial statements include accounting for asset impairments, revenue recognition, allowances for doubtful accounts, content rights, depreciation and amortization, business combinations, share-based compensation, defined benefit plans, income taxes, other financial instruments, contingencies and the determination of whether the Company is the primary beneficiary of entities in which it holds variable interests.

DISCOVERY, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(unaudited)

Accounting and Reporting Pronouncements Adopted

Leases

In February 2016, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2016-02, which requires lessees to recognize almost all of their leases on the balance sheet by recording a right-of-use asset and lease liability. The guidance also requires improved disclosures to help users of the financial statements better understand the amount, timing, and uncertainty of cash flows arising from leases. The Company adopted ASU 2016-02 effective January 1, 2019 and elected to apply the guidance at the effective date without recasting the comparative periods presented. Additionally, the Company elected to apply practical expedients allowing it to not reassess 1) whether any expired or existing contracts previously assessed as not containing leases are, or contain, leases; 2) the lease classification for any expired or existing leases; and 3) initial direct costs for any existing leases. The Company also elected to not separate lease components from non-lease components across all lease categories. Instead, each separate lease component and non-lease component are accounted for as a single lease component. The Company did not elect to apply the practical expedient to use hindsight in determining the lease term and in assessing the right-of-use assets for impairment. Additionally, the Company did not elect to apply the short-term lease scope exemption.

The adoption of ASU 2016-02 resulted in recognition of operating lease right-of-use assets of \$342 million (included in "Other noncurrent assets") and operating lease liabilities of \$372 million (included in "Accrued liabilities" and "Other noncurrent liabilities"). The operating lease right-of-use assets recorded upon adoption were offset by prepaid and deferred rent balances and ASC 420 liabilities totaling approximately \$30 million. In addition, capital lease obligations totaling \$252 million as of December 31, 2018 (known as finance lease liabilities effective January 1, 2019) were reclassified from current and noncurrent debt to components of "Accrued liabilities" and "Other noncurrent liabilities" on the consolidated balance sheet to conform with the new presentation. The adoption did not affect the pattern of expense recognition, cash flow presentation, or the Company's ability to meet its financial covenants. See Note 7 for further information.

Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income

In February 2018, the FASB issued ASU 2018-02, which permits entities to reclassify tax effects stranded in accumulated other comprehensive income as a result of the 2017 Tax Cuts and Jobs Act ("TCJA") to retained earnings for each period in which the effect of the change is recorded. The update also requires entities to disclose their accounting policy for releasing income tax effects from accumulated other comprehensive income. The Company adopted ASU 2018-02 effective January 1, 2019, which resulted in a reclassification of \$30 million between accumulated other comprehensive loss and retained earnings on the consolidated balance sheet and the consolidated statement of equity. Tax effects unrelated to the TCJA are released from accumulated other comprehensive loss using either the specific identification approach or the portfolio approach based on the nature of the underlying item.

Targeted Improvements to Accounting for Hedging Activities

In August 2017, the FASB issued ASU 2017-12, which includes significant amendments that expand the eligibility for hedge accounting to more financial and nonfinancial hedging strategies. The guidance is intended to align hedge accounting with companies' risk management strategies, simplify the application of hedge accounting, and increase transparency as to the scope and results of hedging programs. In addition, the guidance amends the presentation and disclosure requirements and changes how companies assess effectiveness. The updated guidance is effective for fiscal years beginning after December 15, 2018, with early adoption permitted. The Company early adopted the pronouncement on July 1, 2018. As a result, the Company changed the method by which it assesses effectiveness for net investment hedges from the forward-method to the spot-method. The Company believes the spot method better matches the spot rate changes of the net investment. Previous net losses of \$87 million incurred under the forward method related to net investment hedges will remain in other comprehensive loss under the currency translation

adjustments component and will be reclassified to earnings when the net investment is sold or liquidated. The adoption of ASU 2017-12 did not result in a material impact to our consolidated results of operations; however, the Company has expanded its disclosures of its derivative activities in Note 8.

Accounting and Reporting Pronouncements Not Yet Adopted

Targeted Improvements to Accounting for Financial Instruments, Credit Losses, and Hedging Activities

In April 2019, the FASB issued ASU 2019-04, Codification Improvements to Topic 326, Financial Instruments - Credit Losses, Topic 815, Derivatives and Hedging, and Topic 825, Financial Instruments. The new ASU provides narrow-scope amendments to help apply these recent standards. The Company will be required to adopt the provisions of this ASU on January 1, 2020, with early adoption permitted for certain amendments. The Company is currently assessing the impact that this pronouncement will have on its consolidated financial statements.

DISCOVERY, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(unaudited)

Content

In March 2019, the FASB issued ASU 2019-02, which aligns the accounting for production costs of episodic television series with the accounting for production costs of films. In addition, ASU 2019-02 modifies certain aspects of the capitalization, impairment, presentation and disclosure requirements in Accounting Standards Codification (“ASC”) 926-20 and the impairment, presentation and disclosure requirements in ASC 920-350. This ASU must be adopted on a prospective basis and is effective for annual periods beginning after December 15, 2019, including interim periods within those years, with early adoption permitted. The Company is currently evaluating the impact that this pronouncement will have on its consolidated financial statements.

Goodwill

In January 2017, the FASB issued ASU 2017-04, which simplifies the subsequent measurement of goodwill by eliminating Step 2 from the former two-step goodwill impairment test and eliminating the requirements for any reporting unit with a zero or negative carrying amount to perform a qualitative assessment. Therefore, an entity will recognize impairment charges for the amount by which the carrying amount exceeds the reporting unit's fair value not to exceed the amount of goodwill recorded for that reporting unit. Goodwill impairment will no longer be measured as the excess of the carrying amount of goodwill over its implied fair value determined by assigning the fair value of a reporting unit to all of its assets and liabilities as if it had been acquired in a business combination. Early adoption is permitted for interim or annual goodwill impairment tests performed on testing dates after January 1, 2017. This ASU must be adopted on a prospective basis for the annual or any interim goodwill impairment tests beginning after December 15, 2019. The Company is currently evaluating the impact that this pronouncement will have on its consolidated financial statements.

Financial Instruments - Credit Losses

In June 2016, the FASB issued ASU 2016-03, which changes the impairment model for most financial assets and certain other instruments, including trade and other receivables, held-to-maturity debt securities and loans, and requires entities to use a new, forward-looking “expected loss” model that would generally result in the earlier recognition of allowances for losses. This ASU is effective for annual periods beginning after December 15, 2019, including interim periods within those years, with early adoption permitted. Adoption of the standard will be applied using a modified retrospective approach through a cumulative-effect adjustment to retained earnings as of the effective date to align our credit loss methodology with the new standard. The Company is currently evaluating the impact of this standard on its consolidated financial statements, including accounting policies, processes, and systems.

Concentrations Risk

Customers

The Company has long-term contracts with distributors around the world. For the U.S. Networks segment, approximately 97% of distribution revenue comes from the Company's largest 10 distributors in the U.S. For the International Networks segment, approximately 39% of distribution revenue comes from the Company's largest 10 distributors outside of the U.S. Agreements in place with the 10 largest cable and satellite operators in the U.S. Networks and International Networks expire at various times from 2019 through 2023. Although the Company seeks to renew its agreements with its distributors prior to expiration of a contract, a delay in securing a renewal that results in a service disruption, a failure to secure a renewal or a renewal on less favorable terms may have a material adverse effect on the Company's financial condition and results of operations. Not only could the Company experience a reduction in distribution revenue, but it could also experience a reduction in advertising revenue, as viewership is impacted by affiliate subscriber levels.

No individual customer accounted for more than 10% of total consolidated revenues for the three months ended March 31, 2019 or 2018. As of March 31, 2019 and December 31, 2018, the Company's trade receivables did not represent a significant concentration of credit risk as the customers and markets in which the Company operates are

varied and dispersed across many geographic areas.

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DISCOVERY, INC.
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
 (unaudited)

NOTE 2. ACQUISITIONS

Scripps Networks

On March 6, 2018, Discovery acquired Scripps Networks pursuant to the Agreement and Plan of Merger (the "Merger Agreement") by and among Discovery, Scripps Networks and Skylight Merger Sub, Inc. dated July 30, 2017 (the "acquisition of Scripps Networks"). The acquisition of Scripps Networks allows the Company to offer complementary brands with an extensive library of original programming to consumers and to create a scale player with the ability to compete for audiences and advertising revenue. The acquisition is intended to extend Scripps Networks' content to a broader international audience through Discovery's global distribution infrastructure. Finally, the acquisition of Scripps Networks is expected to create cost synergies for the Company.

The consideration paid for the acquisition of Scripps Networks consisted of (i) for Scripps Networks shareholders that did not make an election or elected to receive the mixed consideration, \$65.82 in cash and 1.0584 shares of Discovery Series C common stock for each Scripps Networks share, (ii) for Scripps Networks shareholders that elected to receive the cash consideration, \$90.00 in cash for each Scripps Networks share, (iii) for Scripps Networks shareholders that elected to receive the stock consideration, 3.9392 shares of Discovery Series C common stock for each Scripps Networks share, subject to the terms and conditions set forth in the Merger Agreement and (iv) transaction costs that Discovery paid for costs incurred by Scripps Networks in conjunction with the acquisition. The following table summarizes the components of the aggregate consideration paid for the acquisition of Scripps Networks (in millions of dollars and shares, except for per share amounts, share conversion ratio and stock option conversion ratio) as of March 6, 2018.

Scripps Networks equity

| | | |
|---|-----|-------|
| Scripps Networks shares outstanding | 131 | |
| Cash consideration per Scripps Networks share | \$ | 65.82 |
| Cash portion of consideration | \$ | 8,590 |

| | | |
|---|--------|-------|
| Scripps Networks shares outstanding | 131 | |
| Share conversion ratio per Scripps Networks share | 1.0584 | |
| Discovery Series C common stock | 138 | |
| Discovery Series C common stock price per share | \$ | 23.01 |
| Equity portion of consideration | \$ | 3,179 |

| | | |
|---|----|-------|
| Shares awarded under Scripps Networks share-based compensation programs | 3 | |
| Scripps Networks share-based compensation awards converting to cash | 2 | |
| Average cash consideration per share awarded less applicable exercise price | \$ | 46.90 |

| | | | |
|---|-----|--------|---|
| Cash portion of consideration | \$ | 88 | |
| Scripps Networks share-based compensation awards | 1 | | |
| Share-based compensation conversion ratio (based on intrinsic value per award) | 3 | | |
| Discovery Series C common stock issued (1) or share-based compensation converted (2) | 3 | | |
| Average equity value (intrinsic value of Discovery Series C common stock or options to be issued) | \$ | 15.19 | |
| Share-based compensation equity value | \$ | 51 | |
| Less: post-combination compensation expense | (12 | |) |
| Equity portion of consideration | 39 | | |
| Scripps Networks transaction costs paid by Discovery | 117 | | |
| Total consideration paid | \$ | 12,013 | |

Balances reflect rounding of dollar and share amounts to millions, which may result in differences for recalculated standalone amounts compared with the amounts presented above.

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The Company applied the acquisition method of accounting to Scripps Networks' business, whereby the excess of the fair value of the business over the fair value of identifiable net assets was allocated to goodwill. Goodwill reflects workforce and synergies expected from cost savings, operations and revenue enhancements of the combined company that are expected to result from the acquisition. The goodwill recorded as part of this acquisition was allocated to the U.S. Networks and International Networks reportable segments in the amounts of \$5.3 billion and \$817 million, respectively, and is not amortizable for tax purposes.

The Company used discounted cash flow ("DCF") analyses, which represent Level 3 fair value measurements, to assess certain components of its purchase price allocation. The fair value of equity interests previously held by Scripps Networks was determined using the discounted cash flow and market value methods. The fair value of trade-names and trademarks was determined using an income approach based on the relief from royalty method; the remaining intangibles were determined using an income approach based on the excess earnings method. The fair value of interest-bearing debt was determined using publicly-traded prices. For the fair value estimates, the Company used: (i) projected discounted cash flows, (ii) historical and projected financial information, (iii) synergies including cost savings and (iv) attrition rates, as relevant, that market participants would consider when estimating fair values. During the three months ended March 31, 2019, the Company finalized the fair value of assets acquired and liabilities assumed. Measurement period adjustments were reflected in the periods in which the adjustments occurred. The adjustments resulted from the receipt of additional financial projections associated with certain equity method investments, contingent liability estimates, deferred income tax adjustments, and true-ups for estimated working capital balances. The fair value of assets acquired and liabilities assumed, measurement period adjustments, as well as a reconciliation to consideration paid is presented in the table below (in millions).

| | Preliminary March 6, 2018 | Measurement Period Adjustments | Final March 6, 2018 |
|--|---------------------------------|--------------------------------------|---------------------------|
| Accounts receivable | \$ 783 | \$ — | \$ 783 |
| Other current assets | 421 | (9) | 412 |
| Content rights | 1,088 | (14) | 1,074 |
| Property and equipment | 315 | — | 315 |
| Goodwill | 6,003 | 154 | 6,157 |
| Intangible assets | 9,175 | — | 9,175 |
| Equity method investments, including note receivable | 870 | (157) | 713 |
| Other noncurrent assets | 111 | 4 | 115 |
| Current liabilities assumed | (494) | (105) | (599) |
| Debt assumed | (2,481) | — | (2,481) |
| Deferred income taxes | (1,695) | 123 | (1,572) |
| Other noncurrent liabilities | (383) | 4 | (379) |
| Noncontrolling interests | (1,700) | — | (1,700) |
| Total consideration paid | \$ 12,013 | \$ — | \$ 12,013 |

The table below presents a summary of intangible assets acquired (in millions) and weighted average estimated useful life of these assets.

| | Fair Value | Weighted Average Useful Life in Years |
|----------------------------|---------------|---------------------------------------|
| Trademarks and trade names | \$ 1,225 | 10 |
| Advertiser relationships | 4,995 | 10 |

| | | |
|----------------------------------|---------|----|
| Advertising backlog | 280 | 1 |
| Affiliate relationships | 2,455 | 12 |
| Broadcast licenses | 220 | 6 |
| Total intangible assets acquired | \$9,175 | |

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Other

On January 8, 2019, the Company paid \$41 million in cash to acquire a controlling interest in Play Sports Group Limited ("PSG"), increasing Discovery's ownership stake from 20.1% to 70.7%. The Company recognized a gain of \$8 million, which represents the difference between the carrying value and the fair value of the previously held 20.1% equity method investment. The gain is included in other expense, net in the Company's consolidated statement of operations (see Note 16). The Company consolidated PSG under the voting interest model upon the closing of the transaction and as a result, the accounting for PSG was changed from an equity method investment to a consolidated subsidiary. The Company applied the acquisition method of accounting to PSG, whereby the excess of the fair value of the business over the fair value of identifiable net assets was allocated to goodwill. The Company recorded preliminary net assets of \$79 million, subject to adjustment based on the final assessment of the fair values of the assets acquired and liabilities assumed, including cash of \$19 million, intangible assets of \$29 million, redeemable noncontrolling interest of \$25 million, and goodwill of \$37 million. Intangible assets consist of trademarks and trade names, advertiser relationships, affiliate backlog and broadcast licenses. The goodwill reflects the workforce and synergies expected from broader exposure to the cycling entertainment sector. The goodwill recorded as part of this acquisition is included in the International Networks reportable segment and is not amortizable for tax purposes.

Pro Forma Financial Information

The following unaudited pro forma information has been presented as if the acquisition of Scripps Networks occurred on January 1, 2017. The information is based on the historical results of operations of the acquired business, adjusted for:

1. The allocation of purchase price and related adjustments, including adjustments to amortization expense related to the fair value of intangible assets acquired and the recognition of the noncontrolling interests;
2. Impacts of debt financing, including interest for debt issued and amortization associated with the fair value adjustments of debt assumed;
3. The movement and allocation of all acquisition-related costs incurred during the three months ended March 31, 2018 to the three months ended March 31, 2017;
4. Associated tax-related impacts of adjustments; and
5. Changes to align accounting policies.

The pro forma results do not necessarily represent what would have occurred if the acquisition of Scripps Networks had taken place on January 1, 2017, nor do they represent the results that may occur in the future. The pro forma adjustments were based on available information and upon assumptions that the Company believes are reasonable to reflect the impact of this acquisition on the Company's historical financial information on a supplemental pro forma basis (in millions). The following table presents the Company's pro forma combined revenues and net income (in millions, except per share value). Pro forma results for the three months ended March 31, 2019 are not presented below because the results for Scripps Networks are included in the Company's March 31, 2019 unaudited consolidated statement of operations for the quarterly period.

| | Three months ended March 31, 2018 |
|---|--|
| Revenues | \$ 2,930 |
| Net income available to Discovery, Inc. | 88 |
| Net income per share - basic | 0.08 |

Net income per share - diluted 0.08

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Impact of Business Combination

The operations of Scripps Networks discussed above were included in the consolidated financial statements as of the acquisition date of March 6, 2018. The following table presents their revenue and earnings as reported within the consolidated financial statements (in millions).

| | Three months ended March 31, 2018 |
|---------------------------------------|--|
| Revenues: | |
| Advertising | \$ 195 |
| Distribution | 69 |
| Other | 10 |
| Total revenues | \$ 274 |
| Net loss available to Discovery, Inc. | \$ (49) |

NOTE 3. INVESTMENTS

The Company's investments consisted of the following (in millions).

| Category | Balance Sheet Location | March 31, December 31, 2019 2018 | |
|--|----------------------------------|-------------------------------------|----------|
| Time deposits | Cash and cash equivalents | 2 | \$ — |
| Equity securities: | | | |
| Money market funds | Cash and cash equivalents | 200 | 286 |
| Mutual funds and company-owned life insurance contracts | Prepaid and other current assets | 25 | 28 |
| Mutual funds and company-owned life insurance contracts | Other noncurrent assets | 206 | 188 |
| Equity method investments: | | | |
| Equity investments | Equity method investment | 857 | 841 |
| Note receivable | Equity method investment | 98 | 94 |
| Equity Investments: | | | |
| Common stock investments with readily determinable fair values | Other noncurrent assets | 77 | 77 |
| Equity investments without readily determinable fair value | Other noncurrent assets | 382 | 379 |
| Total investments | | \$ 1,847 | \$ 1,893 |

Money Market Funds and Time Deposits

Money market funds and time deposits represent cash equivalents with original maturities of 90 days or less.

Equity Securities

Equity securities include investments in mutual funds held in separate trusts, which are owned as part of the Company's supplemental retirement plans and company-owned life insurance contracts. (See Note 4.)

Equity Method Investments

The Company makes investments that support its underlying business strategy and enable it to enter new markets and develop programming. Certain of the Company's equity method investments are VIEs, for which the Company is not the primary beneficiary. As of March 31, 2019, the Company's maximum exposure for all its unconsolidated VIEs, including the investment carrying values, unfunded contractual commitments, and guarantees made on behalf of VIEs, was approximately \$590 million. The Company's maximum estimated exposure excludes the non-contractual future

funding of VIEs. The aggregate carrying values of these VIE investments were \$546 million and \$528 million as of March 31, 2019 and December 31, 2018, respectively. The Company recognized its portion of VIE operating results with net gains of \$3 million and net losses of \$11 million for the three months ended March 31, 2019 and 2018, respectively.

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UKTV

In connection with the acquisition of Scripps Networks, the Company acquired a 50% ownership interest in UKTV, a British multi-channel broadcaster jointly owned with BBC Studios ("BBC"). UKTV was formed on March 26, 1992, through a joint venture arrangement between BBC and Virgin Media Inc. ("VMED"). On August 11, 2011, Scripps Networks acquired VMED's 50% equity interest in UKTV along with a note receivable for debt instruments provided by VMED to UKTV. The Company has determined that UKTV is a VIE as the entity is unable to fund its activities without additional subordinated financial support provided by the note receivable. While the Company and BBC have equal voting rights in the management committee, which is the governing body of UKTV, power is not shared equally because BBC holds operational rights related to programming and creative development that significantly impact UKTV's economic performance. Therefore, Discovery is not the primary beneficiary. The Company determined that its 50% equity interest in UKTV gives the Company the ability to exercise significant influence over the entity's operating and financial policies. Accordingly, the Company accounts for its investment in UKTV using the equity method. As of March 31, 2019 and December 31, 2018, the Company's investment in UKTV totaled \$402 million and \$386 million, respectively, including a note receivable of \$98 million and \$94 million, respectively.

On April 1, 2019, the Company announced a series of agreements with BBC, which included a ten-year licensing agreement, a new co-production deal and dissolution of the UKTV joint venture in which the Company will take full control of three lifestyle channels - Good Food, Home, and Really. BBC will make payments to the Company totaling approximately \$240 million based on exchange rates in effect on April 1, 2019, which includes payment related to the channels acquisition, repayment of a portion of the debt that is currently financed by the Company, and a portion of the cash currently on UKTV's balance sheet. The transaction for the dissolution of the UKTV joint venture is expected to close in the second quarter of 2019.

nC+

In connection with the acquisition of Scripps Networks, the Company acquired a 32% ownership interest in nC+, a Polish satellite distributor of television content. nC+ is controlled by Group Canal+ S.A, a French broadcaster. The Company applies the equity method of accounting to its 32% investment in nC+ ordinary shares, which provide the ability to exercise significant influence over the operating and financial policies of nC+. The Company's investment in nC+ totaled \$185 million and \$180 million as of March 31, 2019 and December 31, 2018, respectively.

Renewable Energy Investments

During the three months ended March 31, 2018, the Company invested \$17 million in limited liability companies that sponsor renewable energy projects related to solar energy. No investments were made in these companies during the three months ended March 31, 2019. As of March 31, 2019 and December 31, 2018, the Company's carrying value of renewable energy investments was \$90 million and \$89 million, respectively. The Company has \$4 million of future funding commitments for these investments as of March 31, 2019, which are cancelable under limited circumstances. The Company expects these investments to result in tax benefits that reduce the Company's future tax liability and provide cash flows from the operations of the investees.

These investments are considered VIEs of the Company and are accounted for under the equity method of accounting. While the Company possesses rights that allow it to exercise significant influence over the investments, the Company does not have the power to direct the activities that will most significantly impact their economic performance, such as the investee's ability to obtain sufficient customers or control solar panel assets. Once a stipulated return on investment is earned by the Company, the investment allocations to the Company are significantly reduced. Accordingly, the Company applies the Hypothetical Liquidation at Book Value ("HLBV") methodology for allocating earnings, which is a generally accepted method under the equity method of accounting when a substantive profit-sharing arrangement exists. The Company accounts for investment tax credits utilizing the flow through method. The renewable energy investments income, losses and associated tax effects were not material for the three

months ended March 31, 2019 and March 31, 2018.

Other Equity Method Investments

At March 31, 2019 and December 31, 2018, the Company's other equity method investments included production companies such as All3Media, a Russian cable television business, Mega TV in Chile and certain joint ventures in Canada. Other equity method investments acquired in conjunction with the acquisition of Scripps Networks include joint ventures in Canada, and HGTV and Food Network Magazines.

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Investor Basis Differential

With the exception UKTV, nC+ and certain investments in renewable energy projects for which the Company uses the HLBV methodology for allocating earnings, the carrying values of the Company's remaining equity method investments are consistent with its ownership in the underlying net assets of the investees. A portion of the purchase prices associated with the investments in UKTV and nC+ was attributed to amortizable intangible assets, which are included in their carrying values. Earnings from these equity investees were reduced by the amortization of these intangibles of \$1 million and \$7 million during the period March 6, 2018 to March 31, 2018 and the three months ended March 31, 2019, respectively. Amortization that reduces the Company's equity in earnings of equity method investees for future periods is expected to be approximately \$290 million.

Significant Subsidiaries

The table set forth below presents selected financial information for investments accounted for under the equity method. Because renewable energy projects discussed above are accounted for under the HLBV equity method of accounting, the Company's equity method losses do not directly correlate with the GAAP results of the investees presented below. The selected statement of operations information for each of the three months ended March 31, 2019 and 2018 (in millions) is summarized in the table below.

| | Three Months Ended March 31, 2019 2018 | |
|---|--|--------|
| Selected Statement of Operations Information: | | |
| Revenues | \$ 500 | \$ 286 |
| Cost of revenues | 341 | 201 |
| Operating income | 159 | 12 |
| Pre-tax income from continuing operations | 55 | 7 |
| After-tax net income | 43 | 4 |
| Net income attributable to the entity | 43 | 4 |

Common Stock Investments with Readily Determinable Fair Value

The Company owns 5 million shares of common stock of Lions Gate Entertainment Corp. ("Lionsgate"), an entertainment company. Upon the adoption of ASU 2016-01 on January 1, 2018, the shares are measured at fair value, with gains and losses recorded in other expense, net, as the shares have a readily determinable fair value and the Company has the intent to retain the investment. The Company recorded a transition adjustment to reclassify accumulated other comprehensive income associated with Lionsgate shares in the amount of \$32 million pre-tax (\$26 million, net of tax) to retained earnings. Previously, amounts were recorded as a component of other comprehensive income.

The unrealized gains and losses related to the Company's common stock investments with readily determinable fair values held at March 31, 2018 and 2019 are summarized in the table below (in millions).

Three
Months
Ended
March
31,

| | 2018 |
|--|------|
| Net gains and losses recognized during the period on equity securities | \$ — |
| Less: Net gains and losses recognized on equity securities sold | — |
| Unrealized gains and losses recognized during reporting period on equity securities still held at the reporting date | \$ — |

The Company hedged 50% of the Lionsgate shares with an equity collar (the "Lionsgate Collar") and pledged those shares as collateral to the derivative counterparty. Upon adoption of ASU 2016-01, the Lionsgate Collar no longer receives the hedge accounting designation and as such, all changes in the fair value of the Lionsgate Collar are reflected as a component of other expense, net on the consolidated statements of operations. (See Note 4 and Note 8.)

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Equity investments without readily determinable fair values assessed under the measurement alternative
The Company's equity investments without readily determinable fair values assessed under the measurement alternative as of March 31, 2019 primarily include its 42% minority interest in Group Nine Media on an outstanding shares basis recorded at \$212 million. Discovery has significant influence through its voting rights in the preferred stock of Group Nine Media, however, this ownership interest has liquidation preferences that do not allow the investment to meet the definition of in-substance common stock. The Company accounts for its ownership interest in Group Nine Media as an equity investment without a readily determinable fair value assessed under the measurement alternative. The Company also has similar investments in an educational website, an electric car racing series and certain investments to enhance the Company's digital distribution strategies, such as a \$35 million investment in Refinery29. The Company completed its quarterly qualitative assessment and concluded that its other equity investments without readily determinable fair values had no indicators that a change in fair value had taken place as of March 31, 2019.

NOTE 4. FAIR VALUE MEASUREMENTS

Fair value is defined as the amount that would be received for selling an asset or paid to transfer a liability in an orderly transaction between market participants. Assets and liabilities carried at fair value are classified in the following three categories:

Level 1 Quoted prices for identical instruments in active markets.

Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in Level 2 markets that are not active; and model-derived valuations in which all significant inputs and significant value drivers are observable in active markets.

Level 3 Valuations derived from techniques in which one or more significant inputs are unobservable.

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The tables below present assets and liabilities measured at fair value on a recurring basis (in millions).

| Category | Balance Sheet Location | March 31, 2019 | | | Total |
|---|---|----------------|---------------|-------------|---------------|
| | | Level 1 | Level 2 | Level 3 | |
| Assets | | | | | |
| Equity securities: | | | | | |
| Money market funds | Cash and cash equivalents | \$200 | \$ — | \$ — | —\$200 |
| Mutual funds | Prepaid expenses and other current assets | 13 | — | — | 13 |
| Company-owned life insurance contracts | Prepaid expenses and other current assets | — | 12 | — | 12 |
| Mutual funds | Other noncurrent assets | 172 | — | — | 172 |
| Company-owned life insurance contracts | Other noncurrent assets | — | 34 | — | 34 |
| Equity investments with readily determinable fair value: | | | | | |
| Common stock | Other noncurrent assets | 77 | — | — | 77 |
| Derivatives: | | | | | |
| Cash flow hedges: | | | | | |
| Foreign exchange | Prepaid expenses and other current assets | — | 14 | — | 14 |
| Net investment hedges: | | | | | |
| Cross-currency swaps | Other noncurrent assets | — | 60 | — | 60 |
| No hedging designation: | | | | | |
| Equity (Lionsgate Collar) | Prepaid expenses and other current assets | — | 15 | — | 15 |
| Equity (Lionsgate Collar) | Other noncurrent assets | — | 28 | — | 28 |
| Total | | \$462 | \$ 163 | \$ — | —\$625 |
| Liabilities | | | | | |
| Deferred compensation plan | Accrued liabilities | \$33 | \$ — | \$ — | —\$33 |
| Deferred compensation plan | Other noncurrent liabilities | 197 | — | — | 197 |
| Derivatives: | | | | | |
| Cash flow hedges: | | | | | |
| Foreign exchange | Accrued liabilities | — | 4 | — | 4 |
| Interest rate swaps | Accrued liabilities | — | 15 | — | 15 |
| Net investment hedges: | | | | | |
| Cross-currency swaps | Accrued liabilities | — | 20 | — | 20 |
| Cross-currency swaps | Other noncurrent liabilities | — | 82 | — | 82 |
| No hedging designation: | | | | | |
| Foreign exchange | Other noncurrent liabilities | — | 23 | — | 23 |
| Cross-currency swaps | Accrued liabilities | — | 1 | — | 1 |
| Cross-currency swaps | Other noncurrent liabilities | — | 1 | — | 1 |
| Total | | \$230 | \$ 146 | \$ — | —\$376 |

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| Category | Balance Sheet Location | December 31, 2018 | | | Total |
|--|---|-------------------|---------|---------|--------|
| | | Level 1 | Level 2 | Level 3 | |
| Assets | | | | | |
| Equity securities: | | | | | |
| Money market funds | Cash and cash equivalents | \$286 | \$— | \$— | —\$286 |
| Mutual funds | Prepaid expenses and other current assets | 13 | — | — | 13 |
| Company-owned life insurance contracts | Prepaid expenses and other current assets | — | 15 | — | 15 |
| Mutual funds | Other noncurrent assets | 158 | — | — | 158 |
| Company-owned life insurance contracts | Other noncurrent assets | — | 30 | — | 30 |
| Equity investments with readily determinable fair value: | | | | | |
| Common stock | Other noncurrent assets | 77 | — | — | 77 |
| Derivatives: | | | | | |
| Cash flow hedges: | | | | | |
| Foreign exchange | Prepaid expenses and other current assets | — | 13 | — | 13 |
| Net investment hedges: | | | | | |
| Cross-currency swaps | Other noncurrent assets | — | 41 | — | 41 |
| Foreign exchange | Other noncurrent assets | — | 1 | — | 1 |
| No hedging designation: | | | | | |
| Equity (Lionsgate Collar) | Prepaid expenses and other current assets | — | 14 | — | 14 |
| Equity (Lionsgate Collar) | Other noncurrent assets | — | 27 | — | 27 |
| Foreign exchange | Other noncurrent assets | — | 11 | — | 11 |
| Total | | \$534 | \$152 | \$— | —\$686 |
| Liabilities | | | | | |
| Deferred compensation plan | Accrued liabilities | \$37 | \$— | \$— | —\$37 |
| Deferred compensation plan | Other noncurrent liabilities | 178 | — | — | 178 |
| Derivatives: | | | | | |
| Cash flow hedges: | | | | | |
| Foreign exchange | Accrued liabilities | — | 3 | — | 3 |
| Net investment hedges: | | | | | |
| Cross-currency swaps | Accrued liabilities | — | 39 | — | 39 |
| Cross-currency swaps | Other noncurrent liabilities | — | 81 | — | 81 |
| No hedging designation: | | | | | |
| Cross-currency swaps | Accrued liabilities | — | 1 | — | 1 |
| Total | | \$215 | \$124 | \$— | —\$339 |

The fair value of Level 1 equity securities was determined by reference to the quoted market price per share in active markets multiplied by the number of shares held without consideration of transaction costs. (See Note 3.) The fair value of the deferred compensation plan liability was determined based on the fair value of the related investments elected by employees. Changes in the fair value of the investments are offset by changes in the fair value of the

deferred compensation obligation. (See Note 3.)

Common stock investments with readily determinable fair values are recorded by reference to the quoted market price per unit in active markets multiplied by the number of units held without consideration of transaction costs. (See Note 3.)

Company-owned life insurance contracts are recorded at their cash surrender value, which approximates fair value.

Derivative financial instruments are comprised of foreign exchange, interest rate, credit and equity contracts. (See Note 8.) The fair value of Level 2 derivative financial instruments was determined using a market-based approach.

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In addition to the financial instruments listed in the tables above, the Company holds other financial instruments, including cash deposits, accounts receivable, accounts payable, borrowings under the revolving credit facility, finance and operating lease liabilities, and senior notes. The carrying values for such financial instruments, other than the senior notes, each approximated their fair values as of March 31, 2019 and December 31, 2018. The estimated fair value of the Company's outstanding senior notes using quoted prices from over the counter markets, considered Level 2 inputs, was \$16 billion as of March 31, 2019 and December 31, 2018.

NOTE 5. CONTENT RIGHTS

The table below presents the components of content rights (in millions).

| | March 31, December 31, | |
|------------------------------------|------------------------|----------|
| | 2019 | 2018 |
| Produced content rights: | | |
| Completed | \$ 5,849 | \$ 5,609 |
| In-production | 639 | 612 |
| Coproduced content rights: | | |
| Completed | 707 | 682 |
| In-production | 62 | 53 |
| Licensed content rights: | | |
| Acquired | 985 | 1,007 |
| Prepaid ^(a) | 287 | 154 |
| Content rights, at cost | 8,529 | 8,117 |
| Accumulated content rights expense | (5,067) | (4,735) |
| Total content rights, net | 3,462 | 3,382 |
| Current portion | (364) | (313) |
| Noncurrent portion | \$ 3,098 | \$ 3,069 |

^(a) Prepaid licensed content rights includes payments for rights to the Olympic games of \$145 million and \$65 million reflected as noncurrent content rights on the consolidated balance sheet as of March 31, 2019 and December 31, 2018, respectively.

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NOTE 6. DEBT

The table below presents the components of outstanding debt (in millions).

| | March 31, December 31, | |
|--|------------------------|-----------|
| | 2019 | 2018 |
| 5.625% Senior notes, semi-annual interest, due August 2019 | \$— | \$ 411 |
| 2.200% Senior notes, semi-annual interest, due September 2019 | 500 | 500 |
| Floating rate notes, quarterly interest, due September 2019 | 400 | 400 |
| 2.750% Senior notes, semi-annual interest, due November 2019 | 477 | 500 |
| 2.800% Senior notes, semi-annual interest, due June 2020 | 600 | 600 |
| 5.050% Senior notes, semi-annual interest, due June 2020 | 789 | 789 |
| 4.375% Senior notes, semi-annual interest, due June 2021 | 640 | 650 |
| 2.375% Senior notes, euro denominated, annual interest, due March 2022 | 337 | 344 |
| 3.300% Senior notes, semi-annual interest, due May 2022 | 496 | 500 |
| 3.500% Senior notes, semi-annual interest, due June 2022 | 400 | 400 |
| 2.950% Senior notes, semi-annual interest, due March 2023 | 1,185 | 1,185 |
| 3.250% Senior notes, semi-annual interest, due April 2023 | 350 | 350 |
| 3.800% Senior notes, semi-annual interest, due March 2024 | 450 | 450 |
| 2.500% Senior notes, sterling denominated, annual interest, due September 2024 | 525 | 507 |
| 3.900% Senior notes, semi-annual interest, due November 2024 | 497 | 497 |
| 3.450% Senior notes, semi-annual interest, due March 2025 | 300 | 300 |
| 3.950% Senior notes, semi-annual interest, due June 2025 | 500 | 500 |
| 4.900% Senior notes, semi-annual interest, due March 2026 | 700 | 700 |
| 1.900% Senior notes, euro denominated, annual interest, due March 2027 | 674 | 688 |
| 3.950% Senior notes, semi-annual interest, due March 2028 | 1,700 | 1,700 |
| 5.000% Senior notes, semi-annual interest, due September 2037 | 1,250 | 1,250 |
| 6.350% Senior notes, semi-annual interest, due June 2040 | 850 | 850 |
| 4.950% Senior notes, semi-annual interest, due May 2042 | 500 | 500 |
| 4.875% Senior notes, semi-annual interest, due April 2043 | 850 | 850 |
| 5.200% Senior notes, semi-annual interest, due September 2047 | 1,250 | 1,250 |
| Revolving credit facility | 225 | 225 |
| Program financing line of credit | 19 | 22 |
| Total debt ^(a) | 16,464 | 16,918 |
| Unamortized discount, premium and debt issuance costs, net ^(b) | (121) | (125) |
| Debt, net of unamortized discount, premium and debt issuance costs | 16,343 | 16,793 |
| Current portion of debt | (1,387) | (1,819) |
| Noncurrent portion of debt | \$ 14,956 | \$ 14,974 |

^(a) As a result of the adoption of ASU 2016-02, capital lease obligations totaling \$252 million as of December 31, 2018 (known as finance lease liabilities effective January 1, 2019) were reclassified from current and noncurrent debt to components of "Accrued liabilities" and "Other noncurrent liabilities" on the consolidated balance sheet to conform with the new presentation. (See Note 1 and Note 7.)

^(b) Current portion of unamortized discount, premium, and debt issuance costs, net is \$3 million.

Senior Notes

On March 21, 2019, the Company redeemed \$411 million aggregate principal amount of its 5.625% senior notes that had an original maturity of August 15, 2019. The repayment included \$5 million for premium over par on

the 5.625% senior notes and resulted in a loss on extinguishment of debt of \$5 million, which is presented as a separate line item on the Company's consolidated statement of operations.

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In connection with the acquisition of Scripps Networks on March 6, 2018, the Company assumed \$2.5 billion aggregate principal amount of Scripps Networks 2.750% senior notes due 2019, 2.800% senior notes due 2020, 3.500% senior notes due 2022, 3.900% senior notes due 2024 and 3.950% senior notes due 2025 (the "Scripps Networks Senior Notes"). As part of accounting for the acquisition of Scripps Networks, the Scripps Networks Senior Notes were adjusted to fair value using observable trades as of the acquisition date. (See Note 2.) The fair value adjustment resulted in an opening balance sheet carrying value that is \$19 million less than the face amount of the senior notes. For the three months ended March 31, 2019, fair value adjustments of \$2 million were amortized to interest expense.

On April 3, 2018, pursuant to the Offering Memorandum and Consent Solicitation Statement to Exchange dated March 5, 2018, Discovery Communications, LLC ("DCL"), a wholly-owned subsidiary of the Company, completed the exchange of \$2.3 billion aggregate principal amount of Scripps Networks Senior Notes, for \$2.3 billion aggregate principal amount of DCL's 2.750% senior notes due 2019 (the "2019 Notes"), 2.800% senior notes due 2020 (the "2020 Notes"), 3.500% senior notes due 2022 (the "2022 Notes"), 3.900% senior notes due 2024 (the "2024 Notes") and 3.950% senior notes due 2025 (the "2025 Notes"). Interest on the 2019 Notes and the 2024 Notes is payable semi-annually in arrears on May 15 and November 15 of each year. Interest on the 2020 Notes, the 2022 Notes and the 2025 Notes is payable semi-annually in arrears on June 15 and December 15 of each year. The exchange was accounted for as a debt modification and, as a result, third-party issuance costs were expensed as incurred.

On September 21, 2017, DCL issued \$500 million principal amount of 2.200% senior notes due 2019, \$1.2 billion principal amount of 2.950% senior notes due 2023, \$1.7 billion principal amount of 3.950% senior notes due 2028, \$1.3 billion principal amount of 5.000% senior notes due 2037, \$1.3 billion principal amount of 5.200% senior notes due 2047 (collectively, the "Senior Fixed Rate Notes") and \$400 million principal amount of floating rate senior notes due 2019 (the "Senior Floating Rate Notes" and, together with the Senior Fixed Rate Notes, the "USD Notes"). Interest on the Senior Fixed Rate Notes is payable on March 20 and September 20 of each year. Interest on the Senior Floating Rate Notes is payable on March 20, June 20, September 20 and December 20 of each year. The USD Notes are fully and unconditionally guaranteed by the Company. On September 21, 2017, DCL also issued £400 million principal amount (\$540 million at issuance based on the exchange rate of \$1.35 per pound at September 21, 2017) of 2.500% senior notes due 2024 (the "Sterling Notes"). Interest on the Sterling Notes is payable on September 20 of each year. The proceeds received by DCL from the USD Notes and the Sterling Notes were net of an \$11 million issuance discount and \$57 million of debt issuance costs. The net proceeds from the issuance of these senior notes were used to finance a portion of the Scripps Networks acquisition. (See Note 2.)

On March 13, 2017, DCL issued \$450 million principal amount of 3.80% senior notes due March 13, 2024 (the "2017 USD Notes") and an additional \$200 million principal amount of its existing 4.90% senior notes due March 11, 2026 (the "2016 USD Notes"). Interest on the 2017 USD Notes is payable semi-annually on March 13 and September 13 of each year. Interest on the 2016 USD Notes is payable semi-annually on March 11 and September 11 of each year. The proceeds received by DCL from the 2017 USD Notes were net of a \$1 million issuance discount and \$4 million of debt issuance costs. The proceeds received by DCL from the 2016 USD Notes included a \$10 million issuance premium and were net of \$2 million of debt issuance costs.

As of March 31, 2019, all senior notes are fully and unconditionally guaranteed by the Company and Scripps Networks, except for \$243 million of un-exchanged Scripps Networks Senior Notes acquired in conjunction with the acquisition of Scripps Networks. (See Note 22.)

Term Loans

On August 11, 2017, DCL entered into a three-year delayed draw tranche and a five-year delayed draw tranche unsecured term loan credit facility (the "Term Loans"), each with a principal amount of up to \$1 billion. The term of each delayed draw loan commenced on March 6, 2018 when Discovery used these funds to finance a portion of the

Scripps Networks acquisition. The Term Loans' interest rates are based, at the Company's option, on either adjusted LIBOR plus a margin, or an alternate base rate plus a margin. The Company paid a commitment fee of 20 basis points per annum for each loan, based on its then-current credit rating, beginning September 28, 2017 through March 6, 2018. As of December 31, 2018, the Company had used cash from operations and borrowings under the commercial paper program to fully repay the Term Loan borrowings.

Revolving Credit Facility

On August 11, 2017, DCL amended its \$2.0 billion revolving credit facility to allow DCL and certain designated foreign subsidiaries of DCL to borrow up to \$2.5 billion, including a \$100 million sublimit for the issuance of standby letters of credit and a \$50 million sublimit for Euro-denominated swing line loans. Borrowing capacity under this credit facility is reduced by any outstanding borrowings under the commercial paper program. The revolving credit facility agreement amendment extends the maturity date from February 4, 2021 to August 11, 2022. The original agreement includes the option for up to two additional 364-day renewal periods.

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The credit agreement governing the revolving credit facility contains customary representations, warranties and events of default, as well as affirmative and negative covenants. In addition to the change in the revolver's capacity on August 11, 2017, the financial covenants were modified to increase the maximum consolidated leverage ratio financial covenant to 5.50 to 1.00, with step-downs to 5.00 to 1.00 and to 4.50 to 1.00, one year and two years after the closing of the Scripps Networks acquisition, respectively. As of March 31, 2019, the Company's subsidiary, DCL, was in compliance with all covenants and there were no events of default under the revolving credit facility.

As of March 31, 2019, the Company had outstanding U.S. dollar-denominated borrowings under the revolving credit facility of \$225 million at a weighted average interest rate of 3.79%. As of December 31, 2018, the Company had outstanding U.S. dollar-denominated borrowings under the revolving credit facility of \$225 million at a weighted average interest rate of 3.82%. The interest rate on borrowings under the revolving credit facility is variable based on DCL's then-current credit ratings for its publicly traded debt and changes in financial index rates. For U.S. dollar-denominated borrowings, the interest rate is based, at the Company's option, on either adjusted LIBOR plus a margin, or an alternate base rate plus a margin. The Company may also borrow in foreign currencies under the credit facility, at an interest rate based on adjusted LIBOR, plus a margin. The current margins are 1.300% and 0.300%, respectively, per annum for adjusted LIBOR and alternate base rate borrowings. The Company had no borrowings under the credit facility in foreign currencies as of March 31, 2019 or December 31, 2018. A monthly facility fee is charged based on the total capacity of the facility, and interest is charged based on the amount borrowed on the facility. The current facility fee rate is 0.200% per annum and subject to change based on DCL's then-current credit ratings. All obligations of DCL and the other borrowers under the revolving credit facility are unsecured and are fully and unconditionally guaranteed by Discovery.

Program Financing Line of Credit

On January 12, 2018, the Company entered into a secured line of credit for an aggregate principal amount of \$26 million to finance content production costs. Interest rates on this line of credit are based on the Company's option to elect either an adjusted LIBOR or a variable prime rate. Interest on the outstanding balance is due quarterly commencing on October 15, 2018 with a final payment due on October 15, 2020. As of March 31, 2019, the Company has an outstanding balance of \$19 million.

NOTE 7. LEASES

The Company has operating and finance leases for transponders, office space, studio facilities, and other equipment. The Company's leases have remaining lease terms of up to 15 years, some of which include options to extend the leases for up to ten additional years. Most leases are not cancelable prior to their expiration.

The Company determines if an arrangement is a lease at its inception. Operating lease right-of-use ("ROU") assets are included in "Other noncurrent assets" and operating lease liabilities are included in "Accrued liabilities" and "Other noncurrent liabilities" in our March 31, 2019 consolidated balance sheet. Finance lease ROU assets are included in "Property and equipment, net" and finance lease liabilities are included in "Accrued liabilities" and "Other noncurrent liabilities" in our March 31, 2019 consolidated balance sheet. A rate implicit in the lease when readily determinable is used in arriving at the present value of lease payments. As most of the Company's leases do not provide an implicit rate, the Company uses an incremental borrowing rate based on information available at lease commencement date for the majority of its leases. The incremental borrowing rate is based on the Company's U.S. dollar denominated senior unsecured borrowing curves using public credit ratings adjusted down to a collateralized basis using a combination of recovery rate and credit notching approaches, and translated into major contract currencies as applicable. The Company's lease terms may include options to extend or terminate the lease when it is reasonably certain that it will exercise that option. Variable lease payments that are based on an index or rate are included in measurement of ROU assets and lease liabilities at lease inception. All other variable lease payments are expensed as incurred and are not included in measurement of ROU assets and lease liabilities.

Lease expense for operating leases is recognized on a straight-line basis. For finance leases, the Company recognizes interest expense on lease liabilities using the effective interest method and amortization of ROU assets on a straight-line basis.

Because the Company elected a practical expedient allowing it not to allocate contract consideration between lease and non-lease components, these components are accounted for together under Topic 842 as lease components across all lease categories.

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The components of lease cost were as follows (in millions):

| | Three Months Ended March 31, 2019 |
|-------------------------------------|--|
| Operating lease cost | \$ 26 |
| Finance lease cost: | |
| Amortization of right-of-use assets | \$ 11 |
| Interest on lease liabilities | 2 |
| Total finance lease cost | \$ 13 |

Supplemental cash flow information related to leases was as follows (in millions):

| | Three Months Ended March 31, 2019 |
|---|--|
| Cash paid for amounts included in the measurement of lease liabilities: | |
| Operating cash flows from operating leases | \$ 21 |
| Financing cash flows from finance leases | 17 |

Right-of-use assets obtained in exchange for lease obligations:

| | |
|------------------|------|
| Operating leases | \$ 4 |
| Finance leases | 2 |

Supplemental balance sheet information related to leases was as follows (in millions):

| Category | Location on Balance Sheet | March 31, 2019 |
|--|------------------------------|-------------------|
| Operating Leases | | |
| Operating lease right-of-use assets | Other noncurrent assets | \$ 326 |
| Operating lease liabilities (current) | Accrued liabilities | \$ 76 |
| Operating lease liabilities (noncurrent) | Other noncurrent liabilities | 279 |
| Total operating lease liabilities | | \$ 355 |
| Finance Leases | | |
| Finance lease right-of-use assets | Property and equipment, net | \$ 228 |
| Finance lease liabilities (current) | Accrued liabilities | \$ 45 |
| Finance lease liabilities (noncurrent) | Other noncurrent liabilities | 197 |

Total finance lease liabilities \$ 242

March 31,
2019

Weighted average remaining lease term:

Operating leases 7 years

Finance leases 7 years

Weighted average discount rate:

Operating leases 3.19 %

Finance leases 3.60 %

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Maturities of lease liabilities as of March 31, 2019 were as follows (in millions):

| | Operating Finance | |
|---------------------------------|-------------------|--------|
| | Leases | Leases |
| April 1, 2019 to March 31, 2020 | \$ 93 | \$ 49 |
| April 1, 2020 to March 31, 2021 | 76 | 45 |
| April 1, 2021 to March 31, 2022 | 54 | 40 |
| April 1, 2022 to March 31, 2023 | 33 | 33 |
| April 1, 2023 to March 31, 2024 | 27 | 32 |
| Thereafter | 128 | 69 |
| Total lease payments | 411 | 268 |
| Less: Imputed interest | (56) | (26) |
| Total | \$ 355 | \$ 242 |

As of March 31, 2019, the Company has additional operating leases that have not yet commenced, primarily related to moving its global headquarters from Silver Spring, Maryland to New York City in 2019, with undiscounted lease payments totaling approximately \$515 million. These operating leases will commence between fiscal year 2019 and fiscal year 2021 with lease terms of 2 years to 18 years and include options to extend the term for up to 10 additional years.

NOTE 8. DERIVATIVE FINANCIAL INSTRUMENTS

The Company uses derivative financial instruments to modify its exposure to market risks from changes in foreign currency exchange rates and interest rates. At the inception of a derivative contract, the Company designates the derivative as one of four types based on the Company's intentions and belief as to its likely effectiveness as a hedge. These four types are: (1) a hedge of a forecasted transaction or the variability of cash flows to be received or paid related to a recognized asset or liability ("cash flow hedge"), (2) a hedge of net investments in foreign operations ("net investment hedge"), (3) a hedge of the fair value of a recognized asset or liability or of an unrecognized firm commitment ("fair value hedge"), or (4) an instrument with no hedging designation. The Company does not enter into or hold derivative financial instruments for speculative trading purposes.

Unsettled derivative contracts are recorded at their gross fair values on the consolidated balance sheets. (See Note 4.) The portion of the fair value that represents cash flows occurring within one year is classified as current, and the portion related to cash flows occurring beyond one year is classified as noncurrent. Gains and losses on designated cash flow and net investment hedges are initially recognized as components of accumulated other comprehensive loss on the consolidated balance sheets and reclassified into the statements of operations in the same line item in which the hedged item is recorded and in the same period as the hedged item affects earnings. The cash flows from the designated derivative instruments used as hedges are classified in the consolidated statements of cash flows in the same section as the cash flows of the hedged item. The Company records gains and losses for instruments that receive no hedging designation, as a component of other expense, net on the consolidated statements of operations.

Effective July 1, 2018, the Company early adopted ASU 2017-12. As a result, the Company changed the method by which it assesses effectiveness for net investment hedges from the forward-method to the spot-method. Management believes the spot method better matches the spot rate changes of the net investment. The entire change in the fair value of derivatives that qualify as net investment hedges is initially recorded in the currency translation component of other comprehensive income. While the change in fair value attributable to hedge effectiveness remains in accumulated other comprehensive income (loss) until the net investment is sold or liquidated, the change in fair value attributable to components excluded from the assessment of hedge effectiveness (e.g., forward points, cross currency basis, etc.) is reflected as a component of interest expense, net in the current period. Previous net losses of \$87 million incurred

under the forward method related to net investment hedges will remain in other comprehensive loss under the currency translation component and will be reclassified to earnings when the net investment is sold or liquidated. Additionally, as a result of ASU 2017-12, for foreign exchange forward contracts accounted for as cash flow hedges, the ineffective portion (if any) will not be separately recorded, as the entire change in the fair value of the forward contract will be recorded in other comprehensive income (loss) and reclassified into the statement of operations in the same line item in which the hedged item is recorded and in the same period as the hedged item affects earnings. During the three months ended March 31, 2019, the Company executed two forward starting swap agreements with an aggregate \$500 million notional amount. The swaps were designated as cash flow hedges and will hedge the interest rate risk and overall variability of proceeds received from a potential issuance of fixed rate debt later in 2019.

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The following table summarizes the impact of derivative financial instruments on the Company's consolidated balance sheets (in millions). There were no amounts eligible to be offset under master netting agreements as of March 31, 2019 and December 31, 2018.

| | March 31, 2019 | | | | | December 31, 2018 | | | | |
|---------------------------------------|----------------|---|------------------------------------|------------------------|---|-------------------|---|------------------------------------|------------------------|---|
| | Notional | Fair Value Prepaid expenses and other current assets | Other non- current assets | Accrued liabilities | Other non- current liabilities | Notional | Fair Value Prepaid expenses and other current assets | Other non- current assets | Accrued liabilities | Other non- current liabilities |
| Cash flow hedges: | | | | | | | | | | |
| Foreign exchange | \$592 | \$14 | \$ — | \$ 4 | \$ — | \$267 | \$13 | \$ — | \$ 3 | \$ — |
| Interest rate swaps | 500 | — | — | 15 | — | — | — | — | — | — |
| Net investment hedges: ^(a) | | | | | | | | | | |
| Cross-currency swaps | 3,430 | — | 60 | 20 | 82 | 3,387 | — | 41 | 39 | 81 |
| Foreign exchange | 52 | — | — | — | — | 52 | — | 1 | — | — |
| No hedging designation: | | | | | | | | | | |
| Foreign exchange | 842 | — | — | — | 23 | 860 | — | 11 | — | — |
| Interest rate swaps | 25 | — | — | — | — | 25 | — | — | — | — |
| Cross-currency swaps | 64 | — | — | 1 | 1 | 64 | — | — | 1 | — |
| Equity (Lionsgate Collar) | 97 | 15 | 28 | — | — | 97 | 14 | 27 | — | — |
| Total | | \$29 | \$ 88 | \$ 40 | \$ 106 | | \$27 | \$ 80 | \$ 43 | \$ 81 |

^(a) Excludes £400 million of sterling notes (\$525 million equivalent at March 31, 2019) designated as a net investment hedge. (See Note 6.)

The following table presents the pretax impact of derivatives designated as cash flow hedges on income and other comprehensive income (loss) (in millions).

| | Three Months Ended March 31, 2019 | | 2018 | |
|--|---|--------|------|--|
| Gains (losses) recognized in accumulated other comprehensive loss ^(a) : | | | | |
| Foreign exchange - derivative adjustments | \$3 | \$(10) | | |
| Interest rate - derivative adjustments | (15) | — | | |
| Gains (losses) reclassified into income from accumulated other comprehensive loss: | | | | |
| Foreign exchange - advertising revenue | \$1 | \$1 | | |
| Foreign exchange - distribution revenue | 4 | — | | |
| Foreign exchange - costs of revenues | (2) | (4) | | |

^(a) For periods prior to the Company's adoption of ASU 2017-12 on July 1, 2018, the amount of gain or (loss) represents only the effective portion of the hedging relationship. Effective with the adoption of ASU 2017-12, gains and losses resulting from the change in the fair value of the hedging relationship are recognized as components of accumulated other comprehensive loss.

If current fair values of designated cash flow hedges as of March 31, 2019 remained static over the next twelve months, the Company would reclassify \$10 million of net deferred gains from accumulated other comprehensive loss into income in the next twelve months. All outstanding cash flow hedges have maturities of less than one year.

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Effective with the Company's initial application of ASU 2017-12, net periodic interest settlements and accruals on the cross-currency swaps (which would include any cross-currency basis spread adjustment) are reported directly in interest expense, net. Changes in the fair value of the cross-currency swaps resulting from changes in the foreign exchange spot rate will continue to be recorded within the cumulative translation component of Accumulated Other Comprehensive Income ("AOCI"). The following table presents the pretax impact of derivatives designated as net investment hedges on other comprehensive income (loss) (in millions). Other than amounts excluded from effectiveness testing, there were no other gains (losses) reclassified from accumulated other comprehensive loss to income during the three months ended March 31, 2019 or 2018.

| | Three Months Ended March 31, | | Location of gain (loss) recognized in income on derivative (amount excluded from effectiveness testing) | Amount of gain (loss) recognized in income on derivative (amount excluded from effectiveness testing) | |
|--|--|--------|--|--|------|
| | Amount of gain (loss) recognized in AOCI | | | 2019 | 2018 |
| | | | | 2019 | 2018 |
| Cross currency swaps | \$52 | \$(49) | Interest expense, net | \$ 7 | \$ — |
| Foreign exchange contracts (a) | (1) | (1) | Other expense, net | — | — |
| Sterling notes (foreign denominated debt) (a) | (17) | (25) | N/A | — | — |
| Total | \$34 | \$(75) | | \$ 7 | \$ — |

(a) There are no existing components that are eligible for exclusion from effectiveness testing under ASU 2017-12.

There were no forward exchange contracts outstanding at the date of adoption of ASU 2017-12.

The following table presents the pretax impact of derivatives not designated as hedges and recognized in other expense, net in the consolidated statements of operations (in millions).

| | Three Months Ended March 31, | |
|------------------------------|---------------------------------------|------|
| | 2019 | 2018 |
| | Interest rate swaps | \$1 |
| Cross-currency swaps | (2) | (4) |
| Credit contracts | — | (1) |
| Equity | 1 | 10 |
| Foreign exchange derivatives | \$(34) | \$ — |
| Total in other expense, net | \$(34) | \$ 5 |

NOTE 9. REDEEMABLE NONCONTROLLING INTERESTS

Redeemable noncontrolling interests reflected as of the balance sheet date are the greater of the noncontrolling interest balances adjusted for comprehensive income items and distributions or the redemption values remeasured at the period end foreign exchange rates (i.e., the "floor"). Adjustments to the carrying amount of redeemable noncontrolling interests to redemption value as a result of changes in exchange rates are reflected in currency translation, a component of other comprehensive income (loss); however, such currency translation adjustments to redemption value are allocated to Discovery stockholders only. Redeemable noncontrolling interest adjustments of redemption value to the floor are reflected in retained earnings. The adjustment of redemption value to the floor that reflects a redemption in excess of fair value is included as an adjustment to income from continuing operations available to Discovery, Inc. stockholders in the calculation of earnings per share. (See Note 15.)

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The table below summarizes the Company's redeemable noncontrolling interest balances (in millions).

| | March 31, December 31, | |
|-------------------------------|------------------------|--------|
| | 2019 | 2018 |
| Discovery Family | \$ 206 | \$ 206 |
| MotorTrend Group, LLC ("MTG") | 121 | 121 |
| Oprah Winfrey Network ("OWN") | 60 | 58 |
| Discovery Japan | 28 | 30 |
| PSG | 25 | — |
| Total | \$ 440 | \$ 415 |

The table below presents the reconciliation of changes in redeemable noncontrolling interests (in millions).

| | Three Months Ended March 31, | |
|--|---------------------------------------|-------|
| | 2019 | 2018 |
| Beginning balance | \$415 | \$413 |
| Initial fair value of redeemable noncontrolling interests of acquired businesses | 25 | — |
| Cash distributions to redeemable noncontrolling interests | (10) | (2) |
| Comprehensive income adjustments: | | |
| Net income attributable to redeemable noncontrolling interests | 5 | 6 |
| Currency translation on redemption values | — | 2 |
| Retained earnings adjustments: | | |
| Adjustments of redemption values to the floor | 3 | — |
| OWN interest adjustment | 2 | — |
| Ending balance | \$440 | \$419 |

Redeemable noncontrolling interests consist of the arrangements described below:

In connection with its noncontrolling interest in Discovery Family, Hasbro Inc. ("Hasbro") has the right to put the entirety of its remaining 40% interest in Discovery Family to Discovery at any time during the one-year period beginning December 31, 2021, or in the event a Discovery performance obligation related to Discovery Family is not met. Embedded in the redeemable noncontrolling interest is also a Discovery call right that is exercisable during the same one-year period beginning December 31, 2021. Upon the exercise of the put or call options, the price to be paid for the redeemable noncontrolling interest is generally a function of the then-current fair market value of the redeemable noncontrolling interest, to which certain discounts and floor values may apply in specified situations depending upon the party exercising the put or call and the basis for the exercise of the put or call. As Hasbro's put right is outside the control of the Company, Hasbro's 40% noncontrolling interest is presented as redeemable noncontrolling interest outside of permanent equity on the Company's consolidated balance sheet.

In connection with the MTG joint venture between Discovery and GoldenTree, GoldenTree acquired a put right exercisable during 30-day windows beginning on each of March 25, 2021, September 25, 2022 and March 25, 2024, that requires Discovery to either purchase all of GoldenTree's noncontrolling 32.5% interest in the joint venture at fair value or participate in an initial public offering for the joint venture. As the put right is outside of the Company's control, GoldenTree's 32.5% noncontrolling interest is presented as redeemable noncontrolling interest outside of permanent equity on the Company's consolidated balance sheet.

In connection with its noncontrolling interest in OWN, Harpo has the right to require the Company to purchase Harpo's remaining noncontrolling interest at fair value during four 90-day windows beginning on July 1, 2018 and

every two and a half years thereafter through January 1, 2026. Harpo exercised the first of such remaining put rights on August 20, 2018. On November 6, 2018, the Company and Harpo entered into an amendment to the limited liability company agreement whereby Harpo agreed to withdraw its August 20, 2018 put notice and upon any succeeding redemption the put payment value will equal the fair value of Harpo's equity interest in OWN plus an incremental 9.337% per annum for the 2.5 year period between the July 1, 2018 put right date and the January 1, 2021 put right date. As Harpo's put right is outside the control of the Company, Harpo's noncontrolling interest is presented as redeemable noncontrolling interest outside of permanent equity on the Company's consolidated balance sheet.

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In connection with its noncontrolling interest in Discovery Japan, Jupiter Telecommunications Co., Ltd ("J:COM") has the right to put all, but not less than all, of its 20% noncontrolling interest to Discovery at any time for cash. As amended, through December 31, 2022, the redemption value is the January 10, 2013, fair value denominated in Japanese yen; thereafter, as chosen by J:COM, the redemption value is the then-current fair value or the January 10, 2013, fair value denominated in Japanese yen. As the shareholders' put right is outside the control of the Company, their 20% noncontrolling interest is presented as redeemable noncontrolling interest outside of permanent equity on the Company's consolidated balance sheet.

In connection with its noncontrolling interest in PSG, the noncontrolling shareholders have a put right exercisable that requires Discovery to purchase 50% of their shares on January 8, 2022 and 50% on January 8, 2023, or 100% of their shares on January 8, 2023 if the three-year put option is not exercised. Discovery also has a parallel call right on the same dates. Upon the exercise of the put or call options, the price to be paid for the redeemable noncontrolling interest is the then-current fair market value of the redeemable noncontrolling interest, subject to a floor and cap value. As the shareholders' put right is outside the control of the Company, their 29.3% noncontrolling interest is presented as redeemable noncontrolling interest outside of permanent equity on the Company's consolidated balance sheet.

NOTE 10. EQUITY

Common Stock Issued in Connection with Scripps Networks Acquisition

On March 6, 2018, the Company issued 139 million shares of Series C common stock as part of the consideration paid for the acquisition of Scripps Networks, inclusive of the conversion of 1 million Scripps Networks share-based compensation awards. (See Note 2.)

Repurchase Programs

Common Stock

There were no common stock repurchases during the three months ended March 31, 2019 and 2018, as the Company's authorization under its prior stock repurchase program expired on October 8, 2017. All common stock repurchases, including prepaid common stock repurchase contracts, have been made through open market transactions and have been recorded as treasury stock on the consolidated balance sheet. As of March 31, 2019, the Company had repurchased 3 million and 164 million shares of Series A and Series C common stock, respectively, for an aggregate purchase price of \$171 million and \$6.6 billion, respectively.

In April 2019, the Company's Board of Directors authorized additional stock repurchases of up to \$1 billion. Under the stock authorization, management is authorized to purchase shares from time to time through open market purchases at prevailing prices or privately negotiated purchases subject to market conditions and other factors.

Convertible Preferred Stock

In 2014, we entered into an agreement with Advance/Newhouse to repurchase, on a quarterly basis, a number of shares of Series C-1 convertible preferred stock convertible into a number of shares of Series C common stock. That agreement terminated in accordance with its terms on October 7, 2017.

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Other Comprehensive Income (Loss) Adjustments

The table below presents the tax effects related to each component of other comprehensive income (loss) and reclassifications made in the consolidated statements of operations (in millions).

| | Three Months Ended March 31, 2019 | | | Three Months Ended March 31, 2018 | | |
|---|-----------------------------------|-----------------------|------------|-----------------------------------|-----------------------|------------|
| | Pretax | Tax Benefit (Expense) | Net-of-tax | Pretax | Tax Benefit (Expense) | Net-of-tax |
| Currency translation adjustments: | | | | | | |
| Unrealized gains (losses): | | | | | | |
| Foreign currency | \$ (98) | \$ 2 | \$ (96) | \$ 71 | \$ 7 | \$ 78 |
| Net investment hedges | 27 | — | 27 | (75) | — | (75) |
| Total currency translation adjustments | (71) | 2 | (69) | (4) | 7 | 3 |
| Derivative adjustments: | | | | | | |
| Unrealized gains (losses) | (12) | 4 | (8) | (10) | 3 | (7) |
| Reclassifications: | | | | | | |
| Distribution revenue | (4) | — | (4) | — | — | — |
| Advertising revenue | (1) | — | (1) | (1) | — | (1) |
| Costs of revenues | 2 | — | 2 | 4 | (1) | 3 |
| Total derivative adjustments | (15) | 4 | (11) | (7) | 2 | (5) |
| Other comprehensive income (loss) adjustments | \$ (86) | \$ 6 | \$ (80) | \$ (11) | \$ 9 | \$ (2) |

Accumulated Other Comprehensive Loss

The table below presents the changes in the components of accumulated other comprehensive loss, net of taxes (in millions).

| | Three Months Ended March 31, 2019 | | | |
|---|-----------------------------------|-------------|---------------------------------|--------------------------------------|
| | Currency Translation | Derivatives | Pension Plan and SERP Liability | Accumulated Other Comprehensive Loss |
| Beginning balance | \$ (804) | \$ 16 | \$ 3 | \$ (785) |
| Other comprehensive income before reclassifications | (69) | (8) | — | (77) |
| Reclassifications from accumulated other comprehensive loss to net income | — | (3) | — | (3) |
| Other comprehensive income (loss) | (69) | (11) | — | (80) |
| Reclassifications to retained earnings resulting from the adoption of ASU 2018-02 | (28) | (2) | — | (30) |
| Ending balance | \$ (901) | \$ 3 | \$ 3 | \$ (895) |

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| | Three Months Ended March 31, 2018 | | | |
|---|-----------------------------------|--------------------|-------------|---|
| | Currency Translation | AFS Investments | Derivatives | Accumulated Other Comprehensive Loss |
| Beginning balance | \$(615) | \$26 | \$ 4 | \$ (585) |
| Other comprehensive income (loss) before reclassifications | 3 | — | (7) | (4) |
| Reclassifications from accumulated other comprehensive loss to net income | — | — | 2 | 2 |
| Other comprehensive income (loss) | 3 | — | (5) | (2) |
| Reclassifications to retained earnings resulting from the adoption of ASU 2016-01 | — | (26) | — | (26) |
| Ending balance | \$(612) | \$— | \$ (1) | \$ (613) |

^(a) Effective January 1, 2018, unrealized gains and losses on equity investments with readily determinable fair values are recorded in other expense, net. (See Note 3.)

NOTE 11. NONCONTROLLING INTEREST

In conjunction with the acquisition of Scripps Networks, the Company acquired a controlling interest in the TV Food Network Partnership ("the Partnership"), which includes the Food Network and Cooking Channel, and is jointly owned with Tribune Media Company (the "Tribune Company"). Food Network and Cooking Channel are operated and organized under the terms of the Partnership. The Company holds 80% of the voting interest and 68.7% of the economic interest in the Partnership. Under the terms of the Partnership, the Partnership has a dissolution date of December 31, 2020. If the term of the Partnership is not extended prior to that date, the Partnership agreement permits the Company, as holder of 80% of the applicable votes, to reconstitute the Partnership and continue its business. If for some reason the Partnership is not continued, it will be required to limit its activities to winding up, settling debts, liquidating assets and distributing proceeds to the partners in proportion to their partnership interests. Ownership interests attributable to the Tribune Company are presented as noncontrolling interests on the Company's consolidated financial statements. Under the terms of the Partnership agreement, Tribune Company cannot force a redemption outside of the Company's control. As such, the noncontrolling interests in the Partnership are reflected as a component of permanent equity in the Company's consolidated financial statements.

NOTE 12. REVENUES

Disaggregated Revenue

The following table presents the Company's revenues disaggregated by revenue source (in millions). Management uses these categories of revenue to evaluate the performance of its businesses and to assess its financial results and forecasts.

| | Three Months Ended March 31, | | | | 2018 | | | |
|--------------|------------------------------|------------------------|-------|---------|---------------|------------------------|-------|---------|
| | 2019 | | 2018 | | 2018 | | 2018 | |
| | U.S. Networks | International Networks | Other | Total | U.S. Networks | International Networks | Other | Total |
| Revenues: | | | | | | | | |
| Advertising | \$1,022 | \$ 393 | \$ — | \$1,415 | \$627 | \$ 385 | \$ — | \$1,012 |
| Distribution | 697 | 527 | — | 1,224 | 514 | 537 | — | 1,051 |
| Other | 33 | 32 | 3 | 68 | 33 | 176 | 35 | 244 |
| Totals | \$1,752 | \$ 952 | \$ 3 | \$2,707 | \$1,174 | \$ 1,098 | \$ 35 | \$2,307 |

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Transaction Price Allocated to Remaining Performance Obligations

Most of the Company's distribution contracts are licenses of functional intellectual property where revenue is derived from royalty-based arrangements, for which the guidance allows the application of a practical expedient to record revenues as a function of royalties earned to date instead of estimating incremental royalty contract revenue.

Accordingly, in these instances revenue is recognized based upon the royalties earned to date. However, there are certain other distribution arrangements that are fixed price or contain minimum guarantees that extend beyond one year. The Company recognizes revenue for fixed fee distribution contracts monthly based on minimum monthly fees or by calculating one twelfth of annual license fees specified in its distribution contracts. The transaction price allocated to remaining performance obligations within these fixed price or minimum guarantee distribution revenue contracts was \$1.3 billion as of March 31, 2019 and is expected to be recognized over the next five years.

The Company's content licensing contracts and sports sublicensing deals are licenses of functional intellectual property. Certain of these arrangements extend beyond one year. The transaction price allocated to remaining performance obligations on these long-term contracts was \$577 million as of March 31, 2019 and is expected to be recognized over the next six years.

The Company's brand licensing contracts are licenses of symbolic intellectual property. Certain of these arrangements extend beyond one year. The transaction price allocated to remaining performance obligations on these long-term contracts was \$78 million as of March 31, 2019 and is expected to be recognized over the next thirteen years.

The value of unsatisfied performance obligations is not disclosed for: (i) contracts involving variable consideration for which revenues are recognized in accordance with the usage-based royalty exception, and (ii) contracts with an original expected length of one year or less, such as advertising contracts.

Contract Balances

A receivable is recorded when there is an unconditional right to consideration based on a contract with a customer. A contract liability, deferred revenue, is recorded when cash is received in advance of the Company's performance. The following table presents (in millions) the Company's opening and closing balances of receivables and deferred revenues, as well as activity since the beginning of the period.

| | December 31, 2018 | Additions | Reductions | Foreign Currency | March 31, 2019 |
|--------------------------|----------------------|-----------|------------|---------------------|----------------------|
| Accounts receivable | \$ 2,620 | 2,711 | (2,693) | (13) | \$2,625 |
| Deferred revenues: | | | | | |
| Current | 249 | 293 | (306) | — | 236 |
| Long term ^(a) | 120 | 4 | — | (1) | 123 |

| | December 31, 2017 ^(b) | Additions | Reductions | Foreign Currency | March 31, 2018 |
|--------------------------|-------------------------------------|-----------|------------|---------------------|----------------------|
| Accounts receivable | \$ 1,838 | 2,981 | (2,163) | (2) | \$2,654 |
| Deferred revenues: | | | | | |
| Current | 255 | 354 | (304) | (6) | 299 |
| Long term ^(a) | 109 | 3 | — | — | 112 |

^(a) Long term deferred revenues is a component of other noncurrent liabilities on the consolidated balance sheets.

^(b) This column includes Scripps Networks accounts receivable and deferred revenues balances of \$783 million and \$116 million, respectively, as of March 6, 2018, the date of the acquisition. (See Note 2.)

Revenue recognized for the three months ended March 31, 2019 related to the contract liability (deferred revenues) as of December 31, 2018 was \$99 million.

Capitalized Contract Costs

Sales commissions are generally expensed as incurred because contracts for which the sales commission are generated are one year or less or are not material. Sales commissions are recorded as a component of cost of revenues on the consolidated statements of operations. The financing component of content licensing arrangements is not capitalized, because the period between delivery of the license and customer payment is one year or less or is not material.

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NOTE 13. SHARE-BASED COMPENSATION

The Company has various incentive plans under which stock options, service-based restricted stock units ("RSUs"), performance-based restricted stock units ("PRSUs") and stock appreciation rights ("SARs") have been issued. During the three months ended March 31, 2019, the vesting and service requirements of share-based awards granted were consistent with the arrangements disclosed in the 2018 Form 10-K.

The table below presents the components of share-based compensation expense (in millions).

| | Three Months Ended March 31, 20192018 | |
|--|---|-------|
| PRSUs | \$ 10 | \$ 2 |
| RSUs | 6 | 7 |
| Stock options | 9 | 5 |
| SARs | 5 | 1 |
| Total share-based compensation expense | \$ 30 | \$ 15 |
| Tax benefit recognized | \$ 3 | \$ 3 |

Compensation expense for all awards was recorded in selling, general and administrative expense on the consolidated statements of operations. Liability-classified share-based compensation awards include certain PRSUs and SARs. The Company records expense for the fair value of cash-settled and other liability-classified share-based compensation awards ratably over the graded vesting service period based on changes in fair value and the probability that performance targets will be met, if applicable. The table below presents current and non-current portions of liability-classified share-based compensation awards (in millions).

| | March 31, December 31, 2019 2018 | |
|---|-------------------------------------|-------|
| Current portion of liability-classified awards: | | |
| PRSUs | \$ 15 | \$ 21 |
| SARs | 7 | 2 |
| Non-current portion of liability-classified awards: | | |
| PRSUs | 14 | 22 |
| SARs | 7 | 9 |
| Total liability-classified share-based compensation award liability | \$ 43 | \$ 54 |

The table below presents award activity (in millions, except weighted-average grant price) for PRSUs, RSUs and SARs.

| | Three Months Ended March 31, 2019 | |
|------------------------------|--------------------------------------|---------------------------------|
| | Awards | Weighted-Average Grant Price |
| Awards granted: | | |
| PRSUs | 0.5 | \$ 28.48 |
| RSUs | 2.9 | \$ 29.01 |
| SARs | — | \$ — |
| Awards converted or settled: | | |
| PRSUs | 1.1 | \$ 33.31 |

| | | |
|------|--------|-------|
| RSUs | 0.7 \$ | 28.56 |
| SARs | 0.9 \$ | 22.34 |

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The table below presents stock option activity (in millions, except weighted-average exercise price).

| | Stock Options | Weighted-Average Exercise Price |
|-------------------------------------|---------------|---------------------------------------|
| Outstanding as of December 31, 2018 | 21.1 | \$ 28.86 |
| Granted | 2.1 | \$ 31.01 |
| Exercised | (0.4) | \$ 23.47 |
| Forfeited/cancelled | (0.2) | \$ 30.26 |
| Outstanding as of March 31, 2019 | 22.6 | |

The table below presents unrecognized compensation cost related to non-vested share-based awards and the weighted-average amortization period over which these expenses will be recognized as of March 31, 2019 (in millions, except years).

| | Unrecognized Compensation Cost | Weighted-Average Amortization Period (years) |
|--------------------------------------|--------------------------------------|---|
| RSUs | \$ 149 | 3.28 |
| PRSUs | 24 | 1.35 |
| Stock options | 115 | 3.75 |
| SARs | 13 | 1.45 |
| Total unrecognized compensation cost | \$ 301 | |

NOTE 14. INCOME TAXES

The following table reconciles the U.S. federal statutory income tax rate to the Company's effective income tax rate.

| | Three Months Ended | | | |
|--|--------------------|-------|------|--------|
| | March 31, 2019 | | 2018 | |
| U.S. federal statutory income tax provision | \$(120) | 21 % | \$4 | 21 % |
| State and local income taxes, net of federal tax benefit | (20) | 4 % | 7 | 44 % |
| Effect of foreign operations | (11) | 2 % | (4) | (21)% |
| Change in uncertain tax positions | (6) | 1 % | — | (2)% |
| Renewable energy investments tax credits (See Note 3) | — | — % | — | (1)% |
| Noncontrolling interest adjustment | 12 | (2)% | — | (1)% |
| U.S. legislative changes | — | — % | 19 | 109 % |
| Other, net | (8) | 1 % | (6) | (31)% |
| Income tax (expense) benefit | \$(153) | 27 % | \$20 | 118 % |

The Company and its subsidiaries file income tax returns in the U.S. and various state and foreign jurisdictions. The Internal Revenue Service recently completed audit procedures for its 2008 to 2011 tax years, the results of which should be finalized in the coming year. The Company is currently under audit by the Internal Revenue Service for its 2012 to 2014 consolidated federal income tax returns. It is difficult to predict the final outcome or timing of resolution of any particular tax matter. Accordingly, the impact of these audits on any of the reserves for uncertain tax positions cannot currently be determined. With few exceptions, the Company is no longer subject to audit by any jurisdiction for years prior to 2006.

The Company's reserves for uncertain tax positions as of March 31, 2019 and December 31, 2018 totaled \$438 million and \$378 million, respectively. It is reasonably possible that the total amount of unrecognized tax benefits related to certain of the Company's uncertain tax positions could decrease by as much as \$99 million within the next twelve months as a result of ongoing audits, lapses of statutes of limitations or regulatory developments.

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As of March 31, 2019 and December 31, 2018, the Company had accrued approximately \$66 million and \$51 million, respectively, of total interest and penalties payable related to unrecognized tax benefits. The Company recognizes interest and penalties related to unrecognized tax benefits as a component of income tax expense.

We expect to recognize a non-cash deferred income tax benefit of approximately \$450 to \$500 million, primarily during the three months ended June 30, 2019. (See Note 21.)

NOTE 15. EARNINGS PER SHARE

In calculating earnings per share, the Company follows the two-class method, which distinguishes between classes of securities based on the proportionate participation rights of each security type in the Company's undistributed income. The Company's Series A, B and C common stock and the Series C-1 convertible preferred stock are treated as one class for purposes of applying the two-class method, because they have substantially equal rights and share equally on an as-converted basis with respect to income available to Discovery, Inc. The Company's Series A-1 convertible preferred stock is treated as a separate class for purposes of applying the two-class method. Series A-1 convertible preferred stock is currently convertible into nine shares of our Series A common stock and Series C-1 convertible preferred stock is convertible into 19.3648 shares of our Series C common stock, subject to certain anti-dilution adjustments.

Net income (loss) allocated to Discovery, Inc. Series C-1 convertible preferred stockholders for diluted net income (loss) per share is included in net income (loss) allocated to Discovery, Inc. Series A, B and C common stockholders for diluted net income per share. The weighted average number of diluted shares outstanding adjusts the weighted average number of shares of Series A, B and C common stock outstanding for the potential dilution that would occur if common stock equivalents, including convertible preferred stock and share-based awards, were converted into common stock or exercised, calculated using the treasury stock method. The computation of the diluted earnings (loss) per share of Series A, B and C common stockholders assumes the conversion of Series A-1 and C-1 convertible preferred stock, while the diluted earnings (loss) per share amounts of Series C-1 convertible preferred stock does not assume conversion of those shares.

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The table below sets forth the Company's calculated earnings (loss) per share. Earnings (loss) per share amounts may not recalculate due to rounding.

| | Three Months Ended March 31, | |
|--|------------------------------------|----------|
| | 2019 | 2018 |
| Numerator: | | |
| Net income | \$418 | \$3 |
| Less: | | |
| Allocation of undistributed (income) loss to Series A-1 convertible preferred stock | (38) | 1 |
| Net income attributable to noncontrolling interests | (29) | (5) |
| Net income attributable to redeemable noncontrolling interests | (5) | (6) |
| Redeemable noncontrolling interest adjustments to redemption value | (5) | — |
| Net income (loss) allocated to Discovery, Inc. Series A, B and C common and Series C-1 convertible preferred stockholders for basic net income per share | \$341 | \$(7) |
| Allocation of net income (loss) to Discovery, Inc. Series A, B and C common stockholders and Series C-1 convertible preferred stockholders for basic net income per share: | | |
| Series A, B and C common stockholders | 279 | (6) |
| Series C-1 convertible preferred stockholders | 62 | (1) |
| Total | 341 | (7) |
| Add: | | |
| Allocation of undistributed income (loss) to Series A-1 convertible preferred stockholders | 38 | (1) |
| Net income (loss) allocated to Discovery, Inc. Series A, B and C common stockholders for diluted net income per share | \$379 | \$(8) |
| Denominator — weighted average: | | |
| Series A, B and C common shares outstanding — basic | 524 | 422 |
| Impact of assumed preferred stock conversion | 187 | 187 |
| Dilutive effect of share-based awards | 3 | — |
| Series A, B and C common shares outstanding — diluted | 714 | 609 |
| Series C-1 convertible preferred stock outstanding — basic and diluted | 6 | 6 |
| Basic net income (loss) per share allocated to Discovery, Inc. Series A, B and C common and Series C-1 convertible preferred stockholders: | | |
| Series A, B and C common stockholders | \$0.53 | \$(0.01) |
| Series C-1 convertible preferred stockholders | \$10.31 | \$(0.25) |
| Diluted net income (loss) per share allocated to Discovery, Inc. Series A, B and C common and Series C-1 convertible preferred stockholders: | | |
| Series A, B and C common stockholders | \$0.53 | \$(0.01) |
| Series C-1 convertible preferred stockholders | \$10.27 | \$(0.25) |
| For three months ended March 31, 2018, the weighted average number of shares outstanding for the computation of diluted loss per share does not include 2 million of share-based awards, as the effects of these potentially outstanding | | |

shares would have been anti-dilutive.

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The table below presents the details of share-based awards that were excluded from the calculation of diluted earnings (loss) per share (in millions).

| | Three Months Ended March 31, 2019 2018 | |
|---|--|----|
| Anti-dilutive share-based awards | 21 | 16 |
| PRsUs whose performance targets have not been achieved | 1 | 2 |
| Only outstanding PRsUs whose performance targets have been achieved as of the last day of the most recent period are included in the dilutive effect calculation. | | |

NOTE 16. SUPPLEMENTAL DISCLOSURES

The following tables present supplemental information related to the consolidated financial statements (in millions).
 Other Expense, net

| | Three Months Ended March 31, 2019 2018 | |
|--|--|--------|
| Foreign currency losses, net | \$(9) | \$(4) |
| (Loss) gain on derivative instruments, net | (34) | 5 |
| Change in the value of common stock investments with readily determinable fair value | — | (38) |
| Interest income ^(a) | — | 15 |
| Other income, net | 8 | — |
| Remeasurement gain on previously held equity interest | 8 | \$— |
| Total other expense, net | \$(27) | \$(22) |

^(a) Interest income for the three months ended March 31, 2018 is comprised primarily of interest on proceeds from the issuance of senior notes used to fund the acquisition of Scripps Networks. As of March 31, 2018, the Company had utilized the proceeds in the acquisition of Scripps Networks.

Supplemental Cash Flow Information

| | Three Months Ended March 31, 2019 2018 | |
|---|--|-------|
| Cash paid for taxes, net | \$34 | \$44 |
| Cash paid for interest, net | 197 | 199 |
| Non-cash investing and financing activities: | | |
| Equity issued for the acquisition of Scripps Networks | — | 3,218 |
| Accrued purchases of property and equipment | 26 | 13 |
| Assets acquired under finance lease arrangements | 2 | 24 |

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NOTE 17. RELATED PARTY TRANSACTIONS

In the normal course of business, the Company enters into transactions with related parties. Related parties include entities that share common directorship, such as Liberty Global plc ("Liberty Global"), Liberty Broadband Corporation ("Liberty Broadband") and their subsidiaries and equity method investees (together the "Liberty Group"). Discovery's Board of Directors includes Mr. Malone, who is Chairman of the Board of Liberty Global and beneficially owns approximately 28% of the aggregate voting power with respect to the election of directors of Liberty Global. Mr. Malone is also Chairman of the Board of Liberty Broadband and beneficially owns approximately 48% of the aggregate voting power with respect to the election of directors of Liberty Broadband. The majority of the revenue earned from the Liberty Group relates to multi-year network distribution arrangements. Related party transactions also include revenues and expenses for content and services provided to or acquired from equity method investees, such as All3Media, UKTV, nC+ and a Russian cable television business, or minority partners of consolidated subsidiaries, such as Hasbro and the Tribune Company.

The table below presents a summary of the transactions with related parties (in millions).

| | Three Months Ended March 31, | |
|------------------------------------|------------------------------------|--------|
| | 2019 | 2018 |
| Revenues and service charges: | | |
| Liberty Group | \$168 | \$145 |
| Equity method investees | 74 | 38 |
| Other | 14 | 10 |
| Total revenues and service charges | \$256 | \$193 |
| Interest income | \$1 | \$— |
| Expenses | \$(196) | \$(55) |

The table below presents receivables due from related parties (in millions).

| | March 31, December 31, | |
|--------------------------------|------------------------|-------|
| | 2019 | 2018 |
| Receivables | 155 | 167 |
| Note receivable ^(a) | \$ 98 | \$ 94 |

^(a) Amount relates to a note receivable with UKTV, an equity method investee acquired in conjunction with the acquisition of Scripps Networks. (See Note 2.)

NOTE 18. COMMITMENTS, CONTINGENCIES, AND GUARANTEES

Commitments

In the normal course of business, the Company enters into various commitments, which primarily include programming and talent arrangements, operating and finance leases, employment contracts, arrangements to purchase various goods and services, future funding commitments to equity method investees, and the conditional obligation to issue or acquire additional shares of preferred stock. (See Note 10.)

Contingencies

Put Rights

The Company has granted put rights to certain consolidated subsidiaries. Hasbro, GoldenTree, Harpo, J:COM, and PSG have the right to require the Company to purchase their remaining noncontrolling interests in Discovery Family, MTG, OWN, Discovery Japan, and PSG, respectively. The Company recorded the carrying value of the noncontrolling interest in the equity associated with the put rights for Discovery Family, MTG, OWN, Discovery Japan, and PSG as a component of redeemable noncontrolling interest in the amounts of \$206 million, \$121 million,

\$60 million, \$28 million, and \$25 million, respectively. (See Note 9.)

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Legal Matters

The Company is party to various lawsuits and claims in the ordinary course of business, including claims related to employees, vendors, other business partners or patent issues. However, a determination as to the amount of the accrual required for such contingencies is highly subjective and requires judgment about future events. Although the outcome of these matters cannot be predicted with certainty and the impact of the final resolution of these matters on the Company's results of operations in a particular subsequent reporting period is not known, management does not believe that the resolution of these matters will have a material adverse effect on the Company's future consolidated financial position, future results of operations or cash flows. During the quarter ended June 30, 2018, the Company received written notification from tax authorities of a withholding tax claim stemming from an audit that commenced in 2017. A liability of \$40 million was recorded as part of the provisional Scripps Networks purchase accounting as of December 31, 2018. During the three months ended March 31, 2019, the withholding tax claim was settled with a portion of the claim being resolved subsequent to the measurement period, which resulted in a reversal of the remaining accrual and a reduction in selling, general, and administrative expense of approximately \$29 million.

Guarantees

There were no guarantees recorded as of March 31, 2019 and December 31, 2018.

The Company may provide or receive indemnities intended to allocate business transaction risks. Similarly, the Company may remain contingently liable for certain obligations of a divested business in the event that a third party does not fulfill its obligations under an indemnification obligation. The Company records a liability for its indemnification obligations and other contingent liabilities when probable and estimable. There were no material amounts for indemnifications or other contingencies recorded as of March 31, 2019 and December 31, 2018.

NOTE 19. REPORTABLE SEGMENTS

The Company's operating segments are determined based on (i) financial information reviewed by its chief operating decision maker ("CODM"), the Chief Executive Officer ("CEO"), (ii) internal management and related reporting structure and (iii) the basis upon which the CEO makes resource allocation decisions. The Company's operating segments did not change as a result of the acquisition of Scripps Networks.

The accounting policies of the reportable segments are the same as the Company's, except that certain inter-segment transactions that are eliminated for consolidation are not eliminated at the segment level. Inter-segment transactions primarily include advertising and content purchases.

The Company evaluates the operating performance of its segments based on financial measures such as revenues and adjusted operating income before depreciation and amortization ("Adjusted OIBDA"). Adjusted OIBDA is defined as operating income excluding: (i) share-based compensation, (ii) depreciation and amortization, (iii) restructuring and other charges, (iv) certain impairment charges, (v) gains and losses on business and asset dispositions, (vi) certain inter-segment eliminations related to production studios, (vii) third-party transaction costs directly related to the acquisition and integration of Scripps Networks, and (viii) other items impacting comparability, such as the non-cash settlement of a withholding tax claim. (See Note 18.) The Company uses this measure to assess the operating results and performance of its segments, perform analytical comparisons, identify strategies to improve performance and allocate resources to each segment. The Company believes Adjusted OIBDA is relevant to investors because it allows them to analyze the operating performance of each segment using the same metric management uses. The Company excludes share-based compensation, restructuring and other charges, certain impairment charges, gains and losses on business and asset dispositions and Scripps Networks transaction and integration costs from the calculation of Adjusted OIBDA due to their impact on comparability between periods. The Company also excludes depreciation of fixed assets and amortization of intangible assets, as these amounts do not represent cash payments in the current reporting period. Certain corporate expenses are excluded from segment results to enable executive management to evaluate segment performance based upon the decisions of segment executives. Total Adjusted OIBDA should be

considered in addition to, but not a substitute for, operating income, net income and other measures of financial performance reported in accordance with GAAP.

Effective January 1, 2019, the Company's definition of Adjusted OIBDA was modified to exclude all share-based compensation, whereas only mark-to-market share-based compensation was previously excluded. Over time, the Company has moved to a higher percentage of equity classified awards (in lieu of liability classified awards, which require mark-to-market accounting) under its stock incentive plans and expects to continue this practice in future periods. Since most equity classified awards are non-cash expenses not entirely under management control, we have elected to exclude all share-based compensation from Adjusted OIBDA beginning in 2019. The revised definition of Adjusted OIBDA will be used by the Company's CODM in evaluating segment performance in 2019. Accordingly, prior period amounts have been recast to reflect the current definition.

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The tables below present summarized financial information for each of the Company's reportable segments, other, and corporate and inter-segment eliminations (in millions).

Revenues

| | Three Months Ended March 31, | |
|--|------------------------------------|---------|
| | 2019 | 2018 |
| U.S. Networks | \$1,752 | \$1,174 |
| International Networks | 952 | 1,098 |
| Other | 3 | 35 |
| Corporate and inter-segment eliminations | — | — |
| Total revenues | \$2,707 | \$2,307 |

Adjusted OIBDA

| | Three Months Ended March 31, | |
|--|------------------------------------|-------|
| | 2019 | 2018 |
| U.S. Networks | \$1,061 | \$652 |
| International Networks | 219 | 137 |
| Other | 1 | 3 |
| Corporate and inter-segment eliminations | (122) | (83) |
| Total Adjusted OIBDA | \$1,159 | \$709 |

Reconciliation of Net Income available to Discovery, Inc. to Total Adjusted OIBDA

| | Three Months Ended March 31, | |
|--|------------------------------------|-------|
| | 2019 | 2018 |
| Net income (loss) available to Discovery, Inc. | 384 | (8) |
| Net income attributable to noncontrolling interests | 29 | 5 |
| Net income attributable to redeemable noncontrolling interests | 5 | 6 |
| Income tax expense (benefit) | 153 | (20) |
| Income (loss) before income taxes | 571 | (17) |
| Other expense, net | 27 | 22 |
| (Income) loss from equity investees, net | (11) | 22 |
| Loss on extinguishment of debt | 5 | — |
| Interest expense | 182 | 177 |
| Operating income | 774 | 204 |
| Restructuring and other charges | 5 | 241 |
| Depreciation and amortization | 372 | 193 |
| Share-based compensation | 30 | 15 |
| Scripps Networks transaction and integration costs | 7 | 56 |
| Settlement of a withholding tax claim | (29) | — |
| Total Adjusted OIBDA | \$1,159 | \$709 |

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Total Assets

| | March 31, December 31, | |
|--|------------------------|-----------|
| | 2019 | 2018 |
| U.S. Networks | \$ 18,539 | \$ 18,683 |
| International Networks | 7,229 | 7,208 |
| Other | 223 | 227 |
| Corporate and inter-segment eliminations | 6,453 | 6,432 |
| Total assets | \$ 32,444 | \$ 32,550 |

Total assets for corporate and inter-segment eliminations include goodwill that is allocated to the Company's segments. The presentation of segment assets in the table above is consistent with the financial reports that are reviewed by the Company's CEO.

NOTE 20. RESTRUCTURING AND OTHER CHARGES

Restructuring and other charges by reportable segments and corporate and inter-segment eliminations were as follows (in millions).

| | Three Months Ended March 31, 20192018 | |
|--|---|-------|
| U.S. Networks | \$4 | \$34 |
| International Networks | 4 | 100 |
| Corporate and inter-segment eliminations | (3) | 107 |
| Total restructuring and other charges | \$5 | \$241 |

| | Three Months Ended March 31, 20192018 | |
|---------------------------------------|--|-------|
| Restructuring charges | \$5 | \$164 |
| Other charges | — | 77 |
| Total restructuring and other charges | \$5 | \$241 |

Restructuring charges include contract terminations, employee terminations and facility closures. For the three months ended March 31, 2019 and 2018, these charges result from activities to integrate Scripps Networks and establish an efficient cost structure. Contract-related restructuring charges include costs to terminate certain production commitments, life of series production and content licensing contracts. Employee terminations relate to cost reduction efforts and management changes. Facility-related restructuring charges are recognized upon exiting all or a portion of a leased facility after meeting cease-use requirements. Other charges relate to content write-offs which resulted from a global strategic review of content following the acquisition of Scripps Networks.

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Changes in restructuring and other liabilities recorded in accrued liabilities and other noncurrent liabilities by major category were as follows (in millions).

| | U.S. Networks | International Networks | Corporate and inter-segment eliminations (a) | Total |
|--|------------------|---------------------------|---|--------|
| December 31, 2018 | \$ 16 | \$ 46 | \$ 46 | \$ 108 |
| Net contract termination accruals | — | — | (6) | (6) |
| Net employee relocation/termination accruals | 4 | 4 | (3) | 5 |
| Cash paid | (11) | (6) | (8) | (25) |
| March 31, 2019 | \$ 9 | \$ 44 | \$ 29 | \$ 82 |

(a) \$1 million and \$5 million of net contract termination accruals related to lease exits were reclassified from accrued liabilities and other noncurrent liabilities, respectively, to right-of-use assets on the balance sheet upon adoption of ASU 842 on January 1, 2019.

NOTE 21. SUBSEQUENT EVENTS

Investments

On April 10, 2019, the Company announced an agreement to launch a media joint venture with Magnolia, the home and lifestyle brand led by Chip and Joanna Gaines. The multi-platform media company will be comprised of a rebranded linear television network (currently operating as DIY), a TV Everywhere app that will be released in 2020, and a subscription streaming service planned for a later date. Discovery expects to hold a 75% ownership interest in the joint venture. The transaction is expected to close in the second quarter of 2019.

Income Taxes

We intend to carry out numerous internal transactions during the year that are intended to integrate assets acquired from the Scripps Networks business with the Discovery business; streamline and simplify our corporate entity structures; simplify our internal financing structures; respond to the expected exit of the United Kingdom from the European Union; make our managerial structures and processes more efficient and nimble; and reduce costs associated with the maintenance of legal entities. These transactions will include mergers, liquidations, and intercompany sales among members of the consolidated Discovery group. Some of these transactions will result in changes in certain of our deferred tax items, which are based on differences between the book versus tax bases of the assets and liabilities and on certain tax attributes, such as net operating loss carryovers. The items involved in these restructurings primarily relate to a variety of jurisdictions in our International Networks segment. Recent changes in accounting for intercompany transactions will also impact our effective tax rate. For example, following our adoption of Accounting Standards Update No. 2016-16, effective January 1, 2018, the income tax effects of intercompany transfers will be recognized in the period in which the transfer occurs, rather than amortized over time, which will increase the impact of such transfers on our effective tax rate in the periods in which the transfers occur. Moreover, U.S. tax reform will have a continued effect as the U.S. Treasury Department issues final regulations clarifying application of the new law; several tax controversies may come to resolution; and we expect to realize state tax incentives related to job creation and investments. The net effect of the various changes in our deferred tax balances and related valuation allowances will be the recognition of a non-cash deferred income tax benefit of approximately \$450 to \$500 million, primarily during the three months ended June 30, 2019.

NOTE 22. CONDENSED CONSOLIDATING FINANCIAL STATEMENTS

Overview

As of March 31, 2019 and December 31, 2018, most of the Company's outstanding senior notes have been issued by DCL, a wholly owned subsidiary of the Company, pursuant to one or more Registration Statements on Form S-3 filed

with the U.S. Securities and Exchange Commission ("SEC"). (See Note 6.) Each of the Company, DCL and/or Discovery Communications Holding LLC ("DCH") (collectively the "Issuers") have the ability to conduct registered offerings of debt securities.

DISCOVERY, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(unaudited)

Set forth below are condensed consolidating financial statements presenting the financial position, results of operations and comprehensive income and cash flows of (i) the Company, (ii) Scripps Networks, (iii) DCH, (iv) DCL, (v) the non-guarantor subsidiaries of DCL, (vi) the non-guarantor subsidiaries of Discovery, which includes Discovery Holding Company ("DHC") and Scripps Networks on a combined basis, and (vii) reclassifications and eliminations necessary to arrive at the consolidated financial statement balances for the Company. DCL primarily includes the Discovery Channel and TLC networks in the U.S. The non-guarantor subsidiaries of DCL include substantially all of the Company's other U.S. and international networks, production companies and most of the Company's websites and digital distribution arrangements. The non-guarantor subsidiaries of DCL are wholly owned subsidiaries of DCL with the exception of certain equity method investments. DCL is a wholly owned subsidiary of DCH. The Company wholly owns DCH through a 33 1/3% direct ownership interest and a 66 2/3% indirect ownership interest through Discovery Holding Company ("DHC"), a wholly owned subsidiary of the Company. DHC is included in the other non-guarantor subsidiaries of the Company along with the operations of Scripps Networks.

On April 3, 2018, the Company completed a non-cash transaction in which \$2.3 billion aggregate principal amount of Scripps Networks outstanding debt was exchanged for Discovery senior notes (See Note 6). The exchanged Scripps Networks senior notes are fully and unconditionally guaranteed by Scripps Networks and the Company. During the three months ended June 30, 2018, the Company completed a series of senior note guaranty transactions and as a result as of June 30, 2018, the Company and Scripps Networks fully and unconditionally guarantee all of Discovery's senior notes on an unsecured basis, except for the \$243 million un-exchanged Scripps Networks Senior Notes. (See Note 6.) The condensed consolidated financial statements presented below have been recast to reflect the addition of Scripps Networks as a guarantor as of and for the three months ended March 31, 2018 and to reflect conforming classification changes made in conjunction with the adoption of ASU 2016-02. (See Note 1.)

Basis of Presentation

Solely for purposes of presenting the condensed consolidating financial statements, investments in the Company's subsidiaries have been accounted for by their respective parent company using the equity method. Accordingly, in the following condensed consolidating financial statements the equity method has been applied to (i) the Company's interests in DCH, Scripps Networks, and the other non-guarantor subsidiaries of the Company, including the non-guarantor subsidiaries of Scripps Networks, (ii) DCH's interest in DCL, and (iii) DCL's interests in the non-guarantor subsidiaries of DCL. Intercompany accounts and transactions have been eliminated to arrive at the consolidated financial statement amounts for the Company. The Company's accounting bases in all subsidiaries, including goodwill and recognized intangible assets, have been "pushed down" to the applicable subsidiaries. The operations of certain of the Company's international subsidiaries are excluded from the Company's consolidated U.S. income tax return. Tax expense related to permanent differences has been allocated to the entity that created the difference. Tax expense related to temporary differences has been allocated to the entity that created the difference, where identifiable. The remaining temporary differences are allocated to each entity included in the Company's consolidated U.S. income tax return based on each entity's relative pretax income. Deferred taxes have been allocated based upon the temporary differences between the carrying amounts of the respective assets and liabilities of the applicable entities.

The condensed consolidating financial statements below should be read in conjunction with the consolidated financial statements of the Company.

DISCOVERY, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(unaudited)

Condensed Consolidating Balance Sheet
March 31, 2019
(in millions)

| | Discovery | Scripps Networks | DCH | DCL | Non-Guarantor Subsidiaries DCL | Other Non- Guarantor Subsidiaries of Discovery | Reclassification and Eliminations | Discovery and Subsidiaries |
|--|-----------|---------------------|--------|-----------|--------------------------------------|--|---|----------------------------------|
| ASSETS | | | | | | | | |
| Current assets: | | | | | | | | |
| Cash and cash equivalents | \$ — | \$ 237 | \$ — | \$ 134 | \$ 291 | \$ 83 | \$ — | \$ 745 |
| Receivables, net | — | — | — | 434 | 1,321 | 870 | — | 2,625 |
| Content rights, net | — | — | — | 28 | 273 | 63 | — | 364 |
| Prepaid expenses and other current assets | 1 | 14 | 12 | 50 | 149 | 65 | — | 291 |
| Inter-company trade receivables, net | — | — | — | 272 | — | — | (272 |) — |
| Total current assets | 1 | 251 | 12 | 918 | 2,034 | 1,081 | (272 |) 4,025 |
| Investment in and advances to subsidiaries | 8,818 | 13,041 | — | 6,325 | — | — | (28,184 |) — |
| Noncurrent content rights, net | — | — | — | 580 | 1,564 | 954 | — | 3,098 |
| Goodwill, net | — | — | — | 3,678 | 3,309 | 6,050 | — | 13,037 |
| Intangible assets, net | — | — | — | 242 | 1,230 | 7,894 | — | 9,366 |
| Equity method investments, including note receivable | — | 98 | — | 20 | 295 | 542 | — | 955 |
| Other noncurrent assets, including property and equipment, net | — | 39 | 18 | 610 | 822 | 493 | (19 |) 1,963 |
| Total assets | \$ 8,819 | \$ 13,429 | \$ 30 | \$ 12,373 | \$ 9,254 | \$ 17,014 | \$ (28,475 |) \$ 32,444 |
| LIABILITIES AND EQUITY | | | | | | | | |
| Current liabilities: | | | | | | | | |
| Other current liabilities | \$ 109 | \$ 27 | \$ — | \$ 349 | \$ 1,141 | \$ 462 | \$ — | \$ 2,088 |
| Inter-company trade payables, net | — | — | — | — | 272 | — | (272 |) — |
| Current portion of debt | — | 106 | — | 1,268 | 13 | — | — | 1,387 |
| Total current liabilities | 109 | 133 | — | 1,617 | 1,426 | 462 | (272 |) 3,475 |
| Noncurrent portion of debt | — | 135 | — | 14,590 | 231 | — | — | 14,956 |
| Negative carrying amount in subsidiaries, net | — | — | 4,459 | — | — | 2,953 | (7,412 |) — |
| Other noncurrent liabilities | 2 | 59 | — | 625 | 832 | 1,775 | (20 |) 3,273 |
| Total liabilities | 111 | 327 | 4,459 | 16,832 | 2,489 | 5,190 | (7,704 |) 21,704 |
| Redeemable noncontrolling interests | — | — | — | — | 440 | — | — | 440 |
| Total Discovery, Inc. stockholders' equity | 8,708 | 13,102 | (4,429 | (4,459 |) 6,325 | 11,824 | (22,363 |) 8,708 |

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| | | | | | | | | |
|------------------------------|----------|-----------|---------|-----------|----------|-----------|--------------|-----------|
| Noncontrolling interests | — | — | — | — | — | — | 1,592 | 1,592 |
| Total equity | 8,708 | 13,102 | (4,429) | (4,459) | 6,325 | 11,824 | (20,771) | 10,300 |
| Total liabilities and equity | \$ 8,819 | \$ 13,429 | \$ 30 | \$ 12,373 | \$ 9,254 | \$ 17,014 | \$ (28,475) | \$ 32,444 |

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DISCOVERY, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(unaudited)

Condensed Consolidating Balance Sheet
December 31, 2018
(in millions)

| | Discovery | Scripps Networks | DCH | DCL | Non-Guarantor Subsidiaries DCL | Other Non- Guarantor Subsidiaries of Discovery | Reclassification and Eliminations | Discovery and Subsidiaries |
|--|-----------|---------------------|--------|-----------|--------------------------------------|--|---|----------------------------------|
| ASSETS | | | | | | | | |
| Current assets: | | | | | | | | |
| Cash and cash equivalents | \$ — | \$ 315 | \$ — | \$ 61 | \$ 475 | \$ 135 | \$ — | \$ 986 |
| Receivables, net | — | — | — | 405 | 1,305 | 910 | — | 2,620 |
| Content rights, net | — | — | — | 1 | 250 | 62 | — | 313 |
| Prepaid expenses and other current assets | 21 | 18 | 22 | 49 | 134 | 68 | — | 312 |
| Inter-company trade receivables, net | — | — | — | 151 | — | — | (151 |) — |
| Total current assets | 21 | 333 | 22 | 667 | 2,164 | 1,175 | (151 |) 4,231 |
| Investment in and advances to subsidiaries | 8,367 | 13,248 | — | 6,290 | — | — | (27,905 |) — |
| Noncurrent content rights, net | — | — | — | 607 | 1,501 | 961 | — | 3,069 |
| Goodwill, net | — | — | — | 3,678 | 3,298 | 6,030 | — | 13,006 |
| Intangible assets, net | — | — | — | 246 | 1,261 | 8,167 | — | 9,674 |
| Equity method investments, including note receivable | — | 94 | — | 23 | 291 | 527 | — | 935 |
| Other noncurrent assets, including property and equipment, net | — | 35 | 20 | 537 | 607 | 456 | (20 |) 1,635 |
| Total assets | \$ 8,388 | \$ 13,710 | \$ 42 | \$ 12,048 | \$ 9,122 | \$ 17,316 | \$ (28,076 |) \$ 32,550 |
| LIABILITIES AND EQUITY | | | | | | | | |
| Current liabilities: | | | | | | | | |
| Current portion of debt | \$ — | \$ 106 | \$ — | \$ 1,701 | \$ 12 | \$ — | \$ — | \$ 1,819 |
| Other current liabilities | — | 30 | — | 402 | 1,266 | 480 | — | 2,178 |
| Inter-company trade payables, net | — | — | — | — | 151 | — | (151 |) — |
| Total current liabilities | — | 136 | — | 2,103 | 1,429 | 480 | (151 |) 3,997 |
| Noncurrent portion of debt | — | 134 | — | 14,606 | 234 | — | — | 14,974 |
| Negative carrying amount in subsidiaries, net | — | — | 5,183 | — | — | 3,427 | (8,610 |) — |
| Other noncurrent liabilities | 2 | 56 | — | 522 | 754 | 1,748 | (20 |) 3,062 |
| Total liabilities | 2 | 326 | 5,183 | 17,231 | 2,417 | 5,655 | (8,781 |) 22,033 |
| Redeemable noncontrolling interests | — | — | — | — | 415 | — | — | 415 |
| Total Discovery, Inc. stockholders' equity | 8,386 | 13,384 | (5,141 | (5,183 |) 6,290 | 11,661 | (21,011 |) 8,386 |

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| | | | | | | | | |
|------------------------------|----------|-----------|---------|-----------|----------|-----------|-------------|-----------|
| Noncontrolling interests | — | — | — | — | — | — | 1,716 | 1,716 |
| Total equity | 8,386 | 13,384 | (5,141) | (5,183) | 6,290 | 11,661 | (19,295) | 10,102 |
| Total liabilities and equity | \$ 8,388 | \$ 13,710 | \$ 42 | \$ 12,048 | \$ 9,122 | \$ 17,316 | \$ (28,076) | \$ 32,550 |

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DISCOVERY, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(unaudited)

Condensed Consolidating Statement of Operations
Three Months Ended March 31, 2019
(in millions)

| | Discovery | Scripps Networks | DCH | DCL | Non-Guaranteed Subsidiaries DCL | Other Non- Guarantor Subsidiaries Discovery | Reclassification and Eliminations | Discovery and Subsidiaries | |
|---|-----------|---------------------|-------|-------|---------------------------------------|---|---|----------------------------------|---|
| Revenues | \$ — | \$ — | \$— | \$507 | \$ 1,296 | \$ 911 | \$ (7 |) \$ 2,707 | |
| Costs of revenues, excluding depreciation and amortization | — | — | — | 101 | 588 | 245 | (4 |) 930 | |
| Selling, general and administrative | 5 | — | — | 69 | 425 | 129 | (2 |) 626 | |
| Depreciation and amortization | — | — | — | 12 | 80 | 280 | — | 372 | |
| Restructuring and other charges | — | — | — | — | 5 | — | — | 5 | |
| Total costs and expenses | 5 | — | — | 182 | 1,098 | 654 | (6 |) 1,933 | |
| Operating (loss) income | (5 |) — | — | 325 | 198 | 257 | (1 |) 774 | |
| Equity in earnings (loss) of subsidiaries | 387 | 230 | 220 | 121 | — | 146 | (1,104 |) — | |
| Interest expense, net | — | — | — | (175 |) (1 |) (6 |) — | (182 |) |
| Loss on extinguishment of debt | — | — | — | (5 |) — | — | — | (5 |) |
| Income (loss) from equity investees, net | — | — | — | 1 | (2 |) 12 | — | 11 | |
| Other income (expense), net | — | 4 | — | (6 |) (20 |) (5 |) — | (27 |) |
| Income before income taxes | 382 | 234 | 220 | 261 | 175 | 404 | (1,105 |) 571 | |
| Income tax benefit (expense) | 2 | (1 |) — | (41 |) (49 |) (64 |) — | (153 |) |
| Net income | 384 | 233 | 220 | 220 | 126 | 340 | (1,105 |) 418 | |
| Net income attributable to noncontrolling interests | — | — | — | — | — | — | (29 |) (29 |) |
| Net income attributable to redeemable noncontrolling interests | — | — | — | — | — | — | (5 |) (5 |) |
| Net income available to Discovery, Inc. | \$ 384 | \$ 233 | \$220 | \$220 | \$ 126 | \$ 340 | \$ (1,139 |) \$ 384 | |

DISCOVERY, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(unaudited)

Condensed Consolidating Statement of Operations
Three Months Ended March 31, 2018
(in millions)

| | Discovery | Scripps Networks | DCH | DCL | Non-Guaranteed Subsidiaries DCL | Other Non- Guarantor Subsidiaries Discovery | Reclassification and Eliminations | Discovery and Subsidiaries |
|---|-----------|---------------------|-------|--------|---------------------------------------|---|---|----------------------------------|
| Revenues | \$ — | \$ — | \$ — | \$488 | \$ 1,549 | \$ 273 | \$ (3) | \$ 2,307 |
| Costs of revenues, excluding depreciation and amortization | — | — | — | 107 | 866 | 92 | (5) | 1,060 |
| Selling, general and administrative | 26 | (1) | — | 80 | 436 | 66 | 2 | 609 |
| Depreciation and amortization | — | — | — | 17 | 93 | 83 | — | 193 |
| Restructuring and other charges | 8 | — | — | 43 | 98 | 92 | — | 241 |
| Total costs and expenses | 34 | (1) | — | 247 | 1,493 | 333 | (3) | 2,103 |
| Operating (loss) income | (34) | 1 | — | 241 | 56 | (60) | — | 204 |
| Equity in earnings (loss) of subsidiaries | 17 | (44) | 71 | 9 | — | 91 | (144) | — |
| Interest expense | — | (6) | — | (157) | (12) | (2) | — | (177) |
| (Loss) income from equity investees, net | — | — | — | — | (31) | 9 | — | (22) |
| Other income (expense), net | — | 1 | — | (24) | 4 | (3) | — | (22) |
| (Loss) income before income taxes | (17) | (48) | 71 | 69 | 17 | 35 | (144) | (17) |
| Income tax benefit (expense) | 8 | — | — | 2 | (2) | 12 | — | 20 |
| Net (loss) income | (9) | (48) | 71 | 71 | 15 | 47 | (144) | 3 |
| Net income attributable to noncontrolling interests | — | — | — | — | — | — | (5) | (5) |
| Net income attributable to redeemable noncontrolling interests | — | — | — | — | — | — | (6) | (6) |
| Net (loss) income available to Discovery, Inc. | \$ (9) | \$ (48) | \$ 71 | \$ 71 | \$ 15 | \$ 47 | \$ (155) | \$ (8) |

DISCOVERY, INC.
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
 (unaudited)

Condensed Consolidating Statement of Comprehensive Income (Loss)
 Three Months Ended March 31, 2019
 (in millions)

| | Discovery | Scripps Networks | DCH | DCL | Non-Guaranteed Subsidiaries DCL | Other Non- Guarantor Subsidiaries Discovery | Reclassification and Eliminations | Discovery and Subsidiaries |
|--|-----------|---------------------|--------|--------|---------------------------------------|---|---|----------------------------------|
| Net income | \$ 384 | \$ 233 | \$ 220 | \$ 220 | \$ 126 | \$ 340 | \$ (1,105) | \$ 418 |
| Other comprehensive (loss) income adjustments, net of tax: | | | | | | | | |
| Currency translation | (69) | (17) | (52) | (52) | (35) | (52) | 208 | (69) |
| Derivatives | (11) | — | (11) | (11) | (11) | (7) | 40 | (11) |
| Comprehensive income | 304 | 216 | 157 | 157 | 80 | 281 | (857) | 338 |
| Comprehensive income attributable to noncontrolling interests | — | — | — | — | — | — | (29) | (29) |
| Comprehensive income attributable to redeemable noncontrolling interests | — | — | — | — | — | — | (5) | (5) |
| Comprehensive income attributable to Discovery, Inc. | \$ 304 | \$ 216 | \$ 157 | \$ 157 | \$ 80 | \$ 281 | \$ (891) | \$ 304 |

DISCOVERY, INC.
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
 (unaudited)

Condensed Consolidating Statement of Comprehensive Income (Loss)
 Three Months Ended March 31, 2018
 (in millions)

| | Discovery | Scripps Networks | DCH | DCL | Non-Guaranteed Subsidiaries DCL | Other Non- Guaranteed Subsidiaries Discovery | Reclassification and Eliminations | Discovery and Subsidiaries |
|---|-----------|---------------------|------|------|---------------------------------------|--|---|----------------------------------|
| Net income | \$ (9) | \$ (48) | \$71 | \$71 | \$ 15 | \$ 47 | \$ (144) | \$ 3 |
| Other comprehensive income (loss) adjustments, net of tax: | | | | | | | | |
| Currency translation | 3 | 20 | 23 | 23 | 23 | (25) | (64) | 3 |
| Derivatives | (5) | — | (5) | (5) | (5) | (3) | 18 | (5) |
| Comprehensive (loss) income | (11) | (28) | 89 | 89 | 33 | 19 | (190) | 1 |
| Comprehensive income attributable to noncontrolling interests | — | — | — | — | — | — | (5) | (5) |
| Comprehensive income attributable to redeemable noncontrolling interests | (2) | — | (2) | (2) | (2) | (1) | 3 | (6) |
| Comprehensive (loss) income attributable to Discovery, Inc. | \$ (13) | \$ (28) | \$87 | \$87 | \$ 31 | \$ 18 | \$ (192) | \$ (10) |

DISCOVERY, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(unaudited)

Condensed Consolidating Statement of Cash Flows
Three Months Ended March 31, 2019 (in millions)

| | Discovery | Scripps Networks | DCH | DCL | Non-Guaranteed Subsidiaries DCL | Other Non- Guarantor Subsidiaries Discovery | Reclassified and Eliminations | Discovery and Subsidiaries |
|--|-----------|---------------------|-------|--------|---------------------------------------|---|-------------------------------------|----------------------------------|
| Operating Activities | | | | | | | | |
| Cash provided by (used in) operating activities | \$ 15 | \$ — | \$ 10 | \$(8) | \$(22) | \$ 547 | \$ — | \$ 542 |
| Investing Activities | | | | | | | | |
| Business acquisitions, net of cash acquired | — | — | — | — | (22) | — | — | (22) |
| Investments in and advances to equity method investees | — | — | — | — | (34) | — | — | (34) |
| Payments for property and equipment | — | — | — | (3) | (33) | (8) | — | (44) |
| Proceeds from derivative instruments | — | — | — | — | 5 | — | — | 5 |
| Inter-company distributions, and other investing activities, net | — | — | — | 20 | — | 1 | (20) | 1 |
| Cash provided by (used in) investing activities | — | — | — | 17 | (84) | (7) | (20) | (94) |
| Financing Activities | | | | | | | | |
| Principal repayments of debt, including discount payment and premiums to par value | — | — | — | (453) | — | — | — | (453) |
| Principal repayments of finance lease obligations | — | — | — | (2) | (14) | (1) | — | (17) |
| Distributions to noncontrolling interests and redeemable noncontrolling interests | — | — | — | — | (10) | (153) | — | (163) |
| Share-based plan (payments) proceeds, net | (15) | — | — | — | — | — | — | (15) |
| Repayments under program financing line of credit, net | — | — | — | — | (3) | — | — | (3) |
| Inter-company contributions (distributions) and other financing activities, net | — | (78) | (10) | 519 | (13) | (439) | 20 | (1) |
| Cash used in (provided by) financing activities | (15) | (78) | (10) | 64 | (40) | (593) | 20 | (652) |
| Effect of exchange rate changes on cash and cash equivalents | — | — | — | — | (38) | 1 | — | (37) |
| Net change in cash and cash equivalents | — | (78) | — | 73 | (184) | (52) | — | (241) |
| Cash and cash equivalents, beginning of period | — | 315 | — | 61 | 475 | 135 | — | 986 |
| Cash and cash equivalents, end of period | \$ — | \$ 237 | \$ — | \$ 134 | \$ 291 | \$ 83 | \$ — | \$ 745 |

DISCOVERY, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(unaudited)

Condensed Consolidating Statement of Cash Flows
Three Months Ended March 31, 2018 (in millions)

| | Discovery | Scripps Networks | DCH | DCL | Non-Guaranteed Subsidiaries DCL | Other Non- Guarantor Subsidiaries Discovery | Reclassified and Eliminations | Discovery and Subsidiaries |
|--|-----------|---------------------|--------|---------|---------------------------------------|---|-------------------------------------|----------------------------------|
| Operating Activities | | | | | | | | |
| Cash (used in) provided by operating activities | \$ (54) | \$ (1) | \$ (8) | \$ 17 | \$ 210 | \$ (4) | \$ | —\$ 160 |
| Investing Activities | | | | | | | | |
| Business acquisitions, net of cash acquired | (8,714) | 54 | — | — | — | 95 | — | (8,565) |
| (Payments for) proceeds from investments | — | — | — | — | (28) | 6 | — | (22) |
| Purchases of property and equipment | — | — | — | (25) | (23) | — | — | (48) |
| Payments for derivative instruments, net | — | — | — | — | (42) | — | — | (42) |
| Other investing activities, net | — | 6 | — | — | 2 | (6) | — | 2 |
| Cash (used in) provided by investing activities | (8,714) | 60 | — | (25) | (91) | 95 | — | (8,675) |
| Financing Activities | | | | | | | | |
| Borrowings under term loan agreements | — | — | — | 2,000 | — | — | — | 2,000 |
| Principal repayments of capital lease obligations | — | — | — | (2) | (11) | — | — | (13) |
| Distributions to redeemable noncontrolling interests | — | — | — | — | (2) | — | — | (2) |
| Share-based plan proceeds, net | 23 | — | — | — | — | — | — | 23 |
| Borrowing under program financing line of credit | — | — | — | — | 22 | — | — | 22 |
| Other financing activities, net | 8,745 | — | 8 | (8,445) | (319) | — | — | (11) |
| Cash provided by (used in) financing activities | 8,768 | — | 8 | (6,447) | (310) | — | — | 2,019 |
| Effect of exchange rate changes on cash and cash equivalents | — | — | — | — | (1) | — | — | (1) |
| Net change in cash and cash equivalents | — | 59 | — | (6,455) | (192) | 91 | — | (6,497) |
| Cash and cash equivalents, beginning of period | — | — | — | 6,800 | 509 | — | — | 7,309 |
| Cash and cash equivalents, end of period | \$ — | \$ 59 | \$ — | \$ 345 | \$ 317 | \$ 91 | \$ | —\$ 812 |

ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

Management's discussion and analysis of financial condition and results of operations is a supplement to and should be read in conjunction with the accompanying consolidated financial statements and related notes. This section provides additional information regarding Discovery, Inc.'s ("Discovery," the "Company," "we," "us," or "our") businesses, current developments, results of operations, cash flows and financial condition. Additional context can also be found in our 2018 Annual Report on Form 10-K.

CAUTIONARY NOTE CONCERNING FORWARD-LOOKING STATEMENTS

Certain statements in this Quarterly Report on Form 10-Q constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including statements regarding our business, marketing and operating strategies, integration of acquired businesses, new service offerings, financial prospects, and anticipated sources and uses of capital. Words such as "anticipates," "estimates," "expects," "projects," "intends," "plans," "believes," and of similar substance used in connection with any discussion of future operating or financial performance identify forward-looking statements. Where, in any forward-looking statement, we express an expectation or belief as to future results or events, such expectation or belief is expressed in good faith and believed to have a reasonable basis, but there can be no assurance that the expectation or belief will result or be accomplished. The following is a list of some, but not all, of the factors that could cause actual results or events to differ materially from those anticipated: changes in the distribution and viewing of television programming, including the expanded deployment of personal video recorders, subscription video on demand ("SVOD"), internet protocol television, mobile personal devices and personal tablets and their impact on television advertising revenue; continued consolidation of distribution customers and production studios; a failure to secure affiliate agreements or renewal of such agreements on less favorable terms; rapid technological changes; the inability of advertisers or affiliates to remit payment to us in a timely manner or at all; general economic and business conditions; industry trends, including the timing of, and spending on, feature film, television and television commercial production; spending on domestic and foreign television advertising; disagreements with our distributors or other business partners over contract interpretation; fluctuations in foreign currency exchange rates and political unrest and regulatory changes in international markets, from events including Brexit; market demand for foreign first-run and existing content libraries; the regulatory and competitive environment of the industries in which we, and the entities in which we have interests, operate; uncertainties inherent in the development of new business lines and business strategies; uncertainties regarding the financial performance of our equity method investees; our ability to complete, integrate and obtain the anticipated benefits and synergies from our proposed business combinations and acquisitions, including our acquisition of Scripps Networks Interactive, Inc. ("Scripps Networks"), on a timely basis or at all; uncertainties associated with product and service development and market acceptance, including the development and provision of programming for new television and telecommunications technologies; future financial performance, including availability, terms, and deployment of capital; the ability of suppliers and vendors to deliver products, equipment, software, and services; our ability to achieve the efficiencies, savings and other benefits anticipated from our cost-reduction initiative; the outcome of any pending or threatened litigation; availability of qualified personnel; the possibility or duration of an industry-wide strike or other job action affecting a major entertainment industry union; changes in, or failure or inability to comply with, government regulations, including, without limitation, regulations of the Federal Communications Commission and adverse outcomes from regulatory proceedings; changes in income taxes due to regulatory changes or changes in our corporate structure; changes in the nature of key strategic relationships with partners, distributors and equity method investee partners; competitor responses to our products and services and the products and services of the entities in which we have interests; threatened terrorist attacks and military action; our significant level of debt; reduced access to capital markets or significant increases in costs to borrow; and a reduction of advertising revenue associated with unexpected reductions in the number of subscribers. These risks have the potential to impact the recoverability of the assets recorded on our balance sheets, including goodwill or other intangibles. For additional risk factors, refer to Item 1A, "Risk Factors," in our 2018 Annual Report on Form 10-K. These forward-looking statements and such risks, uncertainties and other factors speak only as of the date of this Quarterly Report, and we expressly disclaim any obligation or undertaking to disseminate any updates or revisions to any forward-looking statement contained herein, to reflect any change in our expectations with regard thereto, or any other change in events, conditions or circumstances on which any such statement is based.

BUSINESS OVERVIEW

We are a global media company that provides content across multiple distribution platforms, including linear platforms such as pay-television ("pay-TV"), free-to-air ("FTA") and broadcast television, authenticated GO applications, digital distribution arrangements and content licensing arrangements. As one of the world's largest pay-TV programmers, we provide original and purchased content and live events to approximately 4 billion cumulative subscribers and viewers worldwide through networks that we wholly or partially own. We distribute customized content in the U.S. and over 220 other countries and territories in nearly 50 languages. Our global portfolio of networks includes prominent nonfiction television brands such as Discovery Channel, our most widely distributed global brand, TLC, Animal Planet, Investigation Discovery, Science Channel, and MotorTrend (previously known as Velocity domestically and currently known as Turbo internationally). As a result of the acquisition of Scripps Networks, we also added a portfolio of networks that include Food Network, HGTV, Travel Channel, and TVN, a Polish media company. Our portfolio also includes Eurosport, a leading sports entertainment provider and broadcaster of the Olympic Games (the "Olympics") across Europe, as well as Discovery Kids, a leading children's entertainment brand in Latin America. We participate in joint ventures including Group Nine Media ("Group Nine"), a digital media holding company home to top digital brands including NowThis News, the Dodo, Thrillist, and Seeker. We operate production studios, and prior to the sale of our Education Business on April 30, 2018, we sold curriculum-based education products and services (See Note 2 to the accompanying consolidated financial statements) .

Our objectives are to invest in high quality content for our networks and brands to build viewership, optimize distribution revenue, capture advertising sales and create or reposition branded channels and businesses to sustain long-term growth and occupy a desired content niche with strong consumer appeal. Our strategy is to maximize the distribution, ratings and profit potential of each of our branded networks. In addition to growing distribution and advertising revenues for our branded networks, we have extended content distribution across new platforms, including brand-aligned websites, on-line streaming, mobile devices, video on demand ("VOD") and broadband channels, which provide promotional platforms for our television content and serve as additional outlets for advertising and distribution revenue. Audience ratings are a key driver in generating advertising revenue and creating demand on the part of cable television operators, direct-to-home ("DTH") satellite operators, telecommunication service providers, and other content distributors who deliver our content to their customers.

Our content spans genres including survival, exploration, sports, general entertainment, home, food and travel, heroes, adventure, crime and investigation, health and kids. We have an extensive library of content and own most rights to our content and footage, which enables us to leverage our library to quickly launch brands and services into new markets and on new platforms. Our content can be re-edited and updated in a cost-effective manner to provide topical versions of subject matter that can be utilized around the world on a variety of platforms.

Although the Company utilizes certain brands and content globally, we classify our operations in two reportable segments: U.S. Networks, consisting principally of domestic television networks and digital content services, and International Networks, consisting primarily of international television networks and digital content services. In addition, Other consists principally of a production studio, and prior to the sale of the Education Business on April 30, 2018, also included curriculum-based product and service offerings. Our segment presentation aligns with our management structure and the financial information management uses to make decisions about operating matters, such as the allocation of resources and business performance assessments.

Scripps Networks

On March 6, 2018, Discovery acquired Scripps Networks. Scripps Networks was a global media company with lifestyle-oriented content, such as home, food, and travel-related programming. The Scripps Networks portfolio of networks included HGTV, Food Network, Travel Channel, DIY Network, Cooking Channel, Great American Country and TVN S.A.'s ("TVN") portfolio of networks outside the United States. Additionally, outside the United States, Scripps Networks participated in UKTV, a joint venture with BBC Worldwide Limited (the "BBC"). The consideration for the acquisition of Scripps Networks consisted of: (i) for Scripps Networks shareholders that did not make an election or elected to receive the mixed consideration, \$65.82 in cash and 1.0584 shares of Discovery Series C common stock for each Scripps Networks share, (ii) for Scripps Networks shareholders that elected to receive the cash consideration, \$90.00 in cash for each Scripps Networks share, and (iii) for Scripps Networks shareholders that

elected to receive the stock consideration, 3.9392 shares of Discovery Series C common stock for each Scripps Networks share.

In connection with the acquisition of Scripps Networks, on September 21, 2017, Discovery Communications, LLC ("DCL") issued several series of senior notes to partially fund the acquisition of Scripps Networks with an aggregate principal amount of \$6.8 billion and entered into two term loan facilities with an aggregate principal amount of \$2.0 billion. The Company applied the acquisition method of accounting to Scripps Networks' business, whereby the excess of the fair value of the business over the fair value of identifiable net assets was allocated to goodwill.

U.S. Networks

U.S. Networks generated revenues of \$1.8 billion and Adjusted OIBDA of \$1.1 billion during the three months ended March 31, 2019, which represented 65% and 92% of our total consolidated revenues and Adjusted OIBDA, respectively. Our U.S. Networks segment principally consists of 17 national television networks which we own and operate, including fully distributed television networks such as Discovery Channel, TLC, and Animal Planet.

On March 6, 2018, we completed the acquisition of Scripps Networks and added HGTV, Food Network, Travel Channel, DIY Network, Cooking Channel and Great American Country to our U.S. Networks segment.

U.S. Networks generates revenues from fees charged to distributors of our television networks' first run content, which includes cable, DTH satellite and telecommunication service providers, referred to as affiliate fees; fees from distributors for licensed content and content to networks in which we hold ownership interests, referred to as other distribution revenue; fees from advertising sold on our television networks and digital products, which include our GO suite of television everywhere ("TVE") applications and our virtual reality product, Discovery VR; fees from providing sales representation and network distribution services; and revenue from licensing our brands for consumer products. During the three months ended March 31, 2019, advertising, distribution, and other revenues were \$1.0 billion, \$697 million, and \$33 million, respectively, of total net revenues for this segment.

Typically, our television networks are aired pursuant to multi-year carriage agreements that provide for the level of carriage that our networks will receive and for annual graduated rate increases. Carriage of our networks depends on package inclusion, such as whether networks are on the more widely distributed, broader packages or lesser-distributed, specialized packages, also referred to as digital tiers. We provide authenticated U.S. TV Everywhere streaming products that are available to pay TV subscribers and connected viewers through GO applications with live and on-demand access to award-winning shows and series from 17 U.S. networks in our portfolio: Discovery Channel, HGTV, Food Network, TLC, ID, Animal Planet, Travel Channel, MotorTrend (previously known as Velocity), Science Channel, DIY Network, Cooking Channel, Discovery Family Channel, American Heroes Channel ("AHC"), Destination America, Discovery Life, Great American Country, and the Oprah Winfrey Network ("OWN"). We also provide certain networks to consumers as part of subscription-based over-the-top services provided by DirectTV Now, AT&T Watch, Hulu, SlingTV, fuboTV, Sony Vue, Philo and YouTube.

Advertising revenue is generated across multiple platforms and is based on the price received for available advertising spots and is dependent upon a number of factors including the number of subscribers to our channels, viewership demographics, the popularity of our programming, our ability to sell commercial time over a portfolio of channels and leverage multiple platforms to connect advertisers to target audiences. In the U.S., advertising time is sold in the upfront and scatter markets. In the upfront market, advertisers buy advertising time for upcoming seasons and, by committing to purchase in advance, lock in the advertising rates they will pay for the upcoming year. Many upfront advertising commitments include options whereby advertisers may reduce or increase purchase commitments. In the scatter market, advertisers buy advertising closer to the time when the commercials will be run, which often results in a pricing premium compared to the upfront rates and can be volatile. The mix of upfront and scatter market advertising time sold is based upon the economic conditions at the time that upfront sales take place, impacting the sell-out levels management is willing or able to obtain. The demand in the scatter market then impacts the pricing achieved for our remaining advertising inventory.

International Networks

International Networks generated revenues of \$952 million and Adjusted OIBDA of \$219 million during the three months ended March 31, 2019, which represented 35% and 19% of our total consolidated revenues and Adjusted OIBDA, respectively. Our International Networks segment principally consists of national and pan-regional television networks and brands that are delivered across multiple distribution platforms.

This segment generates revenue from operations in virtually every pay-TV market in the world through an infrastructure that includes operational centers in London, Warsaw, Milan, Singapore and Miami. Global brands include Discovery Channel, Food Network, HGTV, Animal Planet, TLC, ID, Science Channel and MotorTrend (previously known as Velocity and known as Turbo outside of the U.S.), along with brands exclusive to International Networks, including Eurosport, Discovery Kids, DMAX, Discovery Home & Health, and TVN. TVN was acquired in March 2018, as part of the acquisition of Scripps Networks. As of March 31, 2019, International Networks operated over 400 unique distribution feeds in over 50 languages with channel feeds customized according to language needs and advertising sales opportunities. International Networks also has FTA networks in Europe and the Middle East and broadcast networks in Poland, Denmark, Norway and Sweden, and continues to pursue further international expansion. FTA and broadcast networks generate a significant portion of International Networks' revenue. The penetration and growth rates of television services vary across countries and territories depending on numerous factors including the dominance of different television platforms in local markets. While pay-TV services have greater penetration in certain markets, FTA or broadcast television is dominant in others. International Networks has a large international distribution platform for its 75 networks, with as many as 14 networks distributed in any particular country or territory across the more than 220 countries and territories around the world. International Networks pursues distribution across all television platforms based on the specific dynamics of local markets and relevant commercial agreements.

Similar to U.S. Networks, a significant source of revenue for International Networks relates to fees charged to operators who distribute our linear networks. Such operators primarily include cable and DTH satellite service providers. International television markets vary in their stages of development. Some markets, such as the U.K., are more advanced digital television markets, while others remain in the analog environment with varying degrees of investment from operators to expand channel capacity or convert to digital technologies. Common practice in some markets results in long-term contractual distribution relationships, while customers in other markets renew contracts annually. Distribution revenue for our International Networks segment is largely dependent on the number of subscribers that receive our networks or content, the rates negotiated in the distributor agreements, and the market demand for the content that we provide.

The other significant source of revenue for International Networks relates to advertising sold on our television networks and across distribution platforms, similar to U.S. Networks. Advertising revenue is dependent upon a number of factors, including the development of pay and FTA television markets, the number of subscribers to and viewers of our channels, viewership demographics, the popularity of our programming and our ability to sell commercial time over a portfolio of channels on multiple platforms. In certain markets, our advertising sales business operates with in-house sales teams, while we rely on external sales representation services in other markets.

During the three months ended March 31, 2019, advertising, distribution, and other revenues were 41%, 55%, and 3%, respectively, of total net revenues for this segment. While the Company has traditionally operated cable networks, in recent years an increasing portion of the Company's international advertising revenue is generated by FTA or broadcast networks, unlike U.S. Networks. For the three months ended March 31, 2019, FTA or broadcast networks generated 62% of International Networks' advertising revenue and FTA or broadcast networks generated 38% of International Networks' advertising revenue.

International Networks' largest cost is content expense for localized programming disseminated via more than 400 unique distribution feeds. While our International Networks segment maximizes the use of programming from U.S. Networks, we also develop local programming that is tailored to individual market preferences and license the rights to air films, television series and sporting events from third parties. International Networks amortizes the cost of capitalized content rights based on the proportion of current estimated revenues relative to the estimated remaining total lifetime revenue, which results in either an accelerated method or a straight-line method over the estimated useful lives of the content of up to five years. Content acquired from U.S. Networks and content developed locally airing on the same network is amortized similarly, as amortization rates vary by network. More than half of International Networks' content is amortized using an accelerated amortization method, while the remainder is amortized on a straight-line basis. The costs for multi-year sports programming arrangements are expensed when the event is broadcast based on the estimated relative value of each component of the arrangement.

While International Networks and U.S. Networks have similarities with respect to the nature of operations, the generation of revenue and the categories of expense, International Networks have a lower segment margin due to lower economies of scale from being in over 220 markets requiring additional cost for localization to satisfy market variations. International Networks also include sports and FTA broadcast channels, which drive higher costs from sports rights and production and investment in broad entertainment programming for broadcast networks.

On June 23, 2016, the U.K. held a referendum in which voters approved an exit from the European Union (“E.U.”), commonly referred to as “Brexit.” E.U. law provides for a departing member state to have a two-year notice period to negotiate a term of exit, which the U.K. triggered on March 27, 2017. On November 22, 2018, a draft withdrawal agreement was published detailing the framework of the future relationship between the U.K. and the E.U. This agreement has not yet been ratified by the U.K. and European Parliaments and negotiations continue. While the deadline for the U.K.'s departure from the E.U. has been extended to October 31, 2019, there remains uncertainty as to whether an agreement would be reached prior to such date, whether the U.K. will depart without such an agreement in place, or the deadline will be further extended. Brexit may have an adverse impact on advertising, subscribers, distributors and employees, as described in Item 1A, "Risk Factors," in our 2018 Annual Report on 10-K. We continue to monitor the situation for potential effects to our distribution and licensing agreements, unusual foreign currency exchange rate fluctuations, and changes to the legal and regulatory landscape.

Other

Other generated revenues of \$3 million during the three months ended March 31, 2019, which represented less than 1% of our total consolidated revenues. This business line previously included our Education Business, which was comprised of curriculum-based product and service offerings and generates revenues primarily from subscriptions charged to K-12 schools for access to an online suite of curriculum-based VOD tools, professional development services, digital textbooks and, to a lesser extent, student assessments and publication of hard copy curriculum-based content. On April 30, 2018, we sold an 88% controlling equity stake in our Education Business to Francisco Partners for a sale price of \$113 million, which resulted in a gain of \$84 million upon disposition. We retained a 12% ownership interest in the Education Business, which is accounted for as an equity method investment. Other is now comprised of a production studio that develops content for our networks and other television service providers throughout the world. Our wholly-owned production studio provides services to our U.S. Networks and International Networks segments at cost. The revenues and offsetting expenses associated with these inter-segment production services have been eliminated from the results of operations for Other.

RESULTS OF OPERATIONS

The discussion below compares our actual results for the three months ended March 31, 2019 to the three months ended March 31, 2018 as well as actual results for the three months ended March 31, 2019 to pro forma combined results for the three months ended March 31, 2018, as if the acquisition of Scripps Networks occurred on January 1, 2017. Management believes reviewing our actual operating results in addition to combined pro forma results is useful in identifying trends in, or reaching conclusions regarding, the overall operating performance of our businesses. Our combined U.S. Networks, International Networks and Corporate and Inter-Segment Eliminations pro forma information is based on the historical operating results of the respective businesses as applicable to each segment and includes adjustments directly attributable to the prior year acquisition of Scripps Networks as if they had occurred on January 1, 2017, such as:

1. The impact of the purchase price allocation to the fair value of assets, liabilities, and noncontrolling interests, such as intangible amortization;
2. Adjustments to remove items associated with the acquisition of Scripps Networks that will not have a continuing impact on the combined entity, such as transaction costs and the impact of employee retention agreements; and
3. Changes to align accounting policies.

Adjustments do not include costs related to integration activities, cost savings or synergies that have been or may be achieved by the combined businesses. Pro forma amounts are not necessarily indicative of what our results would have been had we operated Scripps Networks since January 1, 2017 and should not be taken as indicative of the Company's future consolidated results of operations.

Actual amounts for the three months ended March 31, 2019 include the results of operations for Discovery and Scripps Networks for the entire quarterly period. Scripps Networks was acquired on March 6, 2018.

Consolidated Results of Operations

The table below presents our consolidated results of operations (in millions).

| | Three Months Ended March 31, | | Pro Forma Adjustments (a) | Pro Forma Combined (a) | Actual Change | | Pro Forma Combined Change | |
|--|------------------------------|---------|---------------------------------|---------------------------------|------------------|--------|---------------------------------|--------|
| | 2019 | 2018 | | | \$ | % | \$ | % |
| Revenues: | | | | | | | | |
| Advertising | \$1,415 | \$1,012 | \$ 425 | \$ 1,437 | \$403 | 40 % | \$(22) | (2)% |
| Distribution | 1,224 | 1,051 | 177 | 1,228 | 173 | 16 % | (4) | — % |
| Other | 68 | 244 | 21 | 265 | (176) | (72)% | (197) | (74)% |
| Total revenues | 2,707 | 2,307 | 623 | 2,930 | 400 | 17 % | (223) | (8)% |
| Costs of revenues, excluding depreciation and amortization | 930 | 1,060 | 200 | 1,260 | (130) | (12)% | (330) | (26)% |
| Selling, general and administrative | 626 | 609 | 132 | 741 | 17 | 3 % | (115) | (16)% |
| Depreciation and amortization | 372 | 193 | 134 | 327 | 179 | 93 % | 45 | 14 % |
| Restructuring and other charges | 5 | 241 | 10 | 251 | (236) | (98)% | (246) | (98)% |
| Total costs and expenses | 1,933 | 2,103 | 476 | 2,579 | (170) | (8)% | (646) | (25)% |
| Operating income | 774 | 204 | 147 | 351 | 570 | NM | 423 | NM |
| Interest expense, net | (182) | (177) | | | (5) | 3 % | | |
| Loss on extinguishment of debt | (5) | — | | | (5) | NM | | |
| Income (loss) from equity investees, net | 11 | (22) | | | 33 | NM | | |
| Other expense, net | (27) | (22) | | | (5) | 23 % | | |
| Income (loss) before income taxes | 571 | (17) | | | 588 | NM | | |
| Income tax (expense) benefit | (153) | 20 | | | (173) | NM | | |
| Net income | 418 | 3 | | | 415 | NM | | |
| Net income attributable to noncontrolling interests | (29) | (5) | | | (24) | NM | | |
| Net income attributable to redeemable noncontrolling interests | (5) | (6) | | | 1 | (17)% | | |
| Net income (loss) available to Discovery, Inc. | \$384 | \$(8) | | | \$392 | NM | | |

NM - Not meaningful

(a) Certain updates were made to previously disclosed pro forma adjustments as a result of further information identified after May 10, 2018, the date our March 31, 2018 quarterly report on Form 10-Q was filed. These changes impact the costs of revenue, depreciation and amortization, and restructuring and other charges line items. The pro forma adjustments disclosed above are inclusive of these updates and therefore may not reconcile to previously disclosed amounts.

Revenues

Advertising revenue is dependent upon a number of factors, including the stage of development of television markets, the number of subscribers to our channels, viewership demographics, the popularity of our content, our ability to sell commercial time over a group of channels, market demand, the mix in sales of commercial time between the upfront and scatter markets, and economic conditions. These factors impact the pricing and volume of our advertising inventory. Advertising revenue increased 40% for the three months ended March 31, 2019. Excluding the impact of foreign currency fluctuations, advertising revenue increased 44% for the three months ended March 31, 2019. The increases were primarily due to the prior year acquisition of Scripps Networks. On a pro forma combined basis, excluding the impact of foreign currency fluctuations, advertising revenue increased 1% for the three months ended March 31, 2019, as a result of an increase of 4% at U.S. Networks, partially offset by a 6% decrease at International Networks.

Distribution revenue consists principally of fees from affiliates for distributing our linear networks, supplemented by revenue earned from SVOD content licensing and other emerging forms of digital distribution. Distribution revenue increased 16% for the three months ended March 31, 2019. Excluding the impact of foreign currency fluctuations, distribution revenue increased 20%. These increases were primarily due to the prior year acquisition of Scripps Networks. On a pro forma combined basis, excluding the impact of foreign currency fluctuations, distribution revenue increased 3%, driven by increases of 4% at U.S. Networks and 1% at International Networks.

Other revenue decreased 72% for the three months ended March 31, 2019. On a pro forma combined basis, excluding the impact of foreign currency fluctuations, other revenue decreased 73%, as a result of decreases of 81% at International Networks and 91% at Other.

Revenue for our segments is discussed separately below under the heading "Segment Results of Operations."

Costs of Revenues

Costs of revenues decreased 12% for the three months ended March 31, 2019. The Company's principal component of costs of revenues is content expense. Content expense includes television series, television specials, films, sporting events and digital products. The costs of producing a content asset and bringing that asset to market consist of film costs, participation costs, exploitation costs and production costs. Content rights expense excluding the impact of foreign currency fluctuations was \$699 million and \$743 million for three months ended March 31, 2019 and 2018, respectively. On a pro forma combined basis, excluding the impact of foreign currency fluctuations, costs of revenues decreased 24%. These decreases were due to decreases of 31% at International Networks and 11% at U.S. Networks, and on an as reported basis, partially offset by the prior year acquisition of Scripps Networks. Pro forma combined content expense, excluding the impacts of foreign currency, was \$883 million for the three months ended March 31, 2018.

Selling, General and Administrative

Selling, general and administrative expenses consist principally of employee costs, marketing costs, research costs, occupancy and back office support fees. Selling, general and administrative expenses increased 3% for the three months ended March 31, 2019 due to the prior year acquisition of Scripps Networks, partially offset by the favorable resolution of a withholding tax claim related to the acquisition of Scripps Networks that was settled subsequent to the measurement period. (See Note 18 to the accompanying consolidated financial statements.) On a pro forma combined basis, excluding the impact of foreign currency fluctuations, selling, general and administrative expenses decreased 12%, driven by decreases of 13% at U.S. Networks and 3% at International Networks.

Depreciation and Amortization

Depreciation and amortization expense includes depreciation of fixed assets and amortization of finite-lived intangible assets. Depreciation and amortization increased 93% for the three months ended March 31, 2019, primarily due to the impact of the acquisition of Scripps Networks.

Restructuring and Other Charges

Restructuring and other charges decreased 98% for the three months ended March 31, 2019, primarily as a result of the impact of involuntary severance actions associated with the integration of Scripps Networks, content impairments associated with changes in programming strategies, costs associated with the termination of long-term programming arrangements, and lease exit costs during the three months ended March 31, 2018. (See Note 19 to the accompanying consolidated financial statements.)

Interest Expense

Interest expense was largely consistent with that of the prior period. (See Note 6 to the accompanying consolidated financial statements.)

Income (loss) from equity investees, net

We reported income from our equity method investees of \$11 million for the three months ended March 31, 2019 as compared to a loss of \$22 million for the three months ended March 31, 2018. The improvement was primarily due to income from investments in limited liability companies that sponsor renewable energy projects related to solar energy, and to a lesser extent inclusion of equity earnings from investments acquired in connection with the acquisition of Scripps Networks. (See Note 3 to the accompanying consolidated financial statements.)

Other Expense, net

The table below presents the details of other expense, net (in millions).

| | Three Months Ended March 31, 2019 2018 | |
|--|--|--------|
| Foreign currency losses, net | \$(9) | \$(4) |
| (Loss) gain on derivative instruments, net | (34) | 5 |
| Change in the value of common stock investments with readily determinable fair value | — | (38) |
| Interest income | — | 15 |
| Other expense, net | 8 | — |
| Remeasurement gain on previously held equity interest | 8 | |
| Total other expense, net | \$(27) | \$(22) |

Total other expense, net increased \$5 million for the three months ended March 31, 2019. We recorded losses of \$34 million on derivative instruments for the three months ended March 31, 2019 compared to gains of \$5 million for the three months ended March 31, 2018, primarily due to losses on foreign exchange derivatives entered into during the three months ended March 31, 2019. For the three months ended March 31, 2019 we recorded no gains or losses on equity investments with readily determinable fair values compared to losses of \$38 million for the three months ended March 31, 2018.

Income Tax Expense

The following tables reconcile the U.S. federal statutory income tax rate to our effective income tax rate.

| | Three Months Ended | |
|--|--------------------|-------------|
| | March 31, | |
| | 2019 | 2018 |
| U.S. federal statutory income tax provision | \$(120) 21 % | \$4 21 % |
| State and local income taxes, net of federal tax benefit | (20) 4 % | 7 44 % |
| Effect of foreign operations | (11) 2 % | (4) (21)% |
| Change in uncertain tax positions | (6) 1 % | — (2)% |
| Renewable energy investments tax credits (See Note 3) | — — % | — (1)% |
| Noncontrolling interest adjustment | 12 (2)% | — (1)% |
| U.S. legislative changes | — — % | 19 109 % |
| Other, net | (8) 1 % | (6) (31)% |
| Income tax (expense) benefit | \$(153) 27 % | \$20 118 % |

The increase in income tax expense for the three months ended March 31, 2019 was primarily attributable to an increase in income. Additionally, the income tax expense for the three months ended March 31, 2018 included a discrete tax benefit from U.S. legislative changes that extended the accelerated deduction of qualified film productions and a reduction in reserves for uncertain tax positions following the favorable resolution of multi-year state tax positions. Both favorable items did not recur in 2019. The effective tax rate was 27% for the three months ended March 31, 2019. The effective income tax rate was 118% for the three months ended March 31, 2018.

We intend to carry out numerous internal transactions during the year that are intended to integrate assets acquired from the Scripps Networks business with the Discovery business; streamline and simplify our corporate entity structures; simplify our internal financing structures; respond to the expected exit of the United Kingdom from the European Union; make our managerial structures and processes more efficient and nimble; and reduce costs associated with the maintenance of legal entities. These transactions will include mergers, liquidations, and intercompany sales among members of the consolidated Discovery group. Some of these transactions will result in changes in certain of our deferred tax items, which are based on differences between the book versus tax bases of the assets and liabilities and on certain tax attributes, such as net operating loss carryovers. The items involved in these restructurings primarily relate to a variety of jurisdictions in our International Networks segment. Recent changes in accounting for intercompany transactions will also impact our effective tax rate. For example, following our adoption of Accounting Standards Update No. 2016-16, effective January 1, 2018, the income tax effects of intercompany transfers will be recognized in the period in which the transfer occurs, rather than amortized over time, which will increase the impact of such transfers on our effective tax rate in the periods in which the transfers occur. Moreover, U.S. tax reform will have a continued effect as the U.S. Treasury Department issues final regulations clarifying application of the new law; several tax controversies may come to resolution; and we expect to realize state tax incentives related to job creation and investments. The net effect of the various changes in our deferred tax balances and related valuation allowances will be the recognition of a non-cash deferred income tax benefit of approximately \$450 to \$500 million, primarily during the three months ended June 30, 2019.

Segment Results of Operations

We evaluate the operating performance of our operating segments based on financial measures such as revenues and Adjusted OIBDA. Adjusted OIBDA is defined as operating income excluding: (i) share-based compensation, (ii) depreciation and amortization, (iii) restructuring and other charges, (iv) certain impairment charges, (v) gains and losses on business and asset dispositions, (vi) certain inter-segment eliminations related to production studios, (vii) third-party transaction costs directly related to the acquisition and integration of Scripps Networks, and (viii) other items impacting comparability, such as the non-cash settlement of a withholding tax claim. (See note 18 to the accompanying consolidated financial statements.) We use this measure to assess the operating results and performance of our segments, perform analytical comparisons, identify strategies to improve performance, and allocate resources to each segment. We believe Adjusted OIBDA is relevant to investors because it allows them to analyze the operating performance of each segment using the same metric management uses. We exclude share-based compensation, restructuring and other charges, certain impairment charges, gains and losses on business and asset dispositions and Scripps Networks acquisition and integration costs from the calculation of Adjusted OIBDA due to their impact on comparability between periods. We also exclude the depreciation of fixed assets and amortization of intangible assets as these amounts do not represent cash payments in the current reporting period. Certain corporate expenses and inter-segment eliminations related to production studios are excluded from segment results to enable executive management to evaluate segment performance based upon the decisions of segment executives. Additional financial information for our reportable segments is set forth in Note 19 to the accompanying consolidated financial statements. Adjusted OIBDA should be considered in addition to, but not a substitute for, operating income, net income and other measures of financial performance reported in accordance with US GAAP.

Effective January 1, 2019, our definition of Adjusted OIBDA was modified to exclude all share-based compensation, whereas only mark-to-market share-based compensation was previously excluded. Over time, the Company has moved to a higher percentage of equity classified awards (in lieu of liability classified awards, which require mark-to-market accounting) under its stock incentive plans and expects to continue this practice in future periods. Since most equity classified awards are non-cash expenses not entirely under management control, we have elected to exclude all share-based compensation from Adjusted OIBDA beginning in 2019. The revised definition of Adjusted OIBDA will be used by our chief operating decision maker in evaluating segment performance in 2019. Accordingly, prior period amounts have been recast to reflect the current definition.

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The table below presents our reconciliation of consolidated net income available to Discovery, Inc. to total Adjusted OIBDA and Adjusted OIBDA by segment (in millions).

| | Three Months Ended March 31, | | | |
|--|------------------------------------|--------|----------|--|
| | 2019 | 2018 | % Change | |
| Net income (loss) available to Discovery, Inc. | \$384 | \$(8) | NM | |
| Net income attributable to redeemable noncontrolling interests | 5 | 6 | (17)% | |
| Net income attributable to noncontrolling interests | 29 | 5 | NM | |
| Income tax expense (benefit) | 153 | (20) | NM | |
| Other expense, net | 27 | 22 | 23 % | |
| (Income) loss from equity investees, net | (11) | 22 | NM | |
| Loss on extinguishment of debt | 5 | — | NM | |
| Interest expense | 182 | 177 | 3 % | |
| Operating income | 774 | 204 | NM | |
| Restructuring and other charges | 5 | 241 | (98)% | |
| Depreciation and amortization | 372 | 193 | 93 % | |
| Share-based compensation | 30 | 15 | NM | |
| Scripps Networks transaction and integration costs | 7 | 56 | (88)% | |
| Settlement of a withholding tax claim | (29) | — | NM | |
| Total Adjusted OIBDA | \$1,159 | \$709 | 63 % | |
| Adjusted OIBDA | | | | |
| U.S. Networks | \$1,061 | \$652 | 63 % | |
| International Networks | 219 | 137 | 60 % | |
| Other | 1 | 3 | (67)% | |
| Corporate and inter-segment eliminations | (122) | (83) | (47)% | |
| Total Adjusted OIBDA | \$1,159 | \$709 | 63 % | |

The table below presents the calculation of total Adjusted OIBDA (in millions).

| | Three Months Ended March 31, | | | % Change |
|--|------------------------------------|---------|------|----------|
| | 2019 | 2018 | | |
| Revenues: | | | | |
| U.S. Networks | \$1,752 | \$1,174 | 49 | % |
| International Networks | 952 | 1,098 | (13) | % |
| Other | 3 | 35 | (91) | % |
| Total revenues | 2,707 | 2,307 | 17 | % |
| Costs of revenues, excluding depreciation and amortization | 930 | 1,060 | (12) | % |
| Selling, general and administrative ^(a) | 618 | 538 | 15 | % |
| Adjusted OIBDA | \$1,159 | \$709 | 63 | % |

^(a) Selling, general and administrative expenses exclude share-based compensation, third-party transaction costs directly related to the acquisition of Scripps Networks and integration costs, and for 2019, exclude the settlement of a withholding tax claim.

U.S. Networks

The tables below present, for our U.S. Networks segment, revenues by type, certain operating expenses, Adjusted OIBDA and a reconciliation of Adjusted OIBDA to operating income (in millions).

| | Three Months Ended March 31, | | | | | | | | | |
|--|------------------------------|--------|--------|-----------------|----------------------------------|--------|---------------------------|-------|---------------------------|----|
| | 2019 | | 2018 | | Pro Forma Actual Adjustments (b) | | Pro Forma Combined Change | | Pro Forma Combined Change | |
| | Actual | Actual | Actual | Adjustments (b) | Actual | Change | \$ | % | \$ | % |
| Revenues: | | | | | | | \$ | % | \$ | % |
| Advertising | \$1,022 | 627 | \$ 356 | \$ 983 | \$395 | 63 | % | \$39 | 4 | % |
| Distribution | 697 | 514 | 156 | 670 | 183 | 36 | % | 27 | 4 | % |
| Other | 33 | 33 | 7 | 40 | — | — | % | (7) | (18) | % |
| Total revenues | 1,752 | 1,174 | 519 | 1,693 | 578 | 49 | % | 59 | 3 | % |
| Costs of revenues, excluding depreciation and amortization | 422 | 321 | 153 | 474 | 101 | 31 | % | (52) | (11) | % |
| Selling, general and administrative ^(a) | 269 | 201 | 108 | 309 | 68 | 34 | % | (40) | (13) | % |
| Total Adjusted OIBDA | 1,061 | 652 | 258 | 910 | 409 | 63 | % | 151 | 17 | % |
| Share-based compensation | — | — | 2 | 2 | — | NM | | (2) | | NM |
| Depreciation and amortization | 273 | 100 | 114 | 214 | 173 | NM | | 59 | 28 | % |
| Restructuring and other charges | 4 | 34 | 6 | 40 | (30) | (88) | % | (36) | (90) | % |
| Inter-segment eliminations | (3) |) 3 | (4) |) (1) | (6) | NM | | (2) | | NM |
| Operating income | \$787 | \$515 | \$ 140 | \$ 655 | \$272 | 53 | % | \$132 | 20 | % |

^(a) Selling, general and administrative expenses exclude share-based compensation and third-party transaction and integration costs directly related to the acquisition of Scripps Networks.

^(b) Certain updates were made to previously disclosed pro forma adjustments as a result of further information identified after May 10, 2018, the date our March 31, 2018 quarterly report on Form 10-Q was filed. These changes impact the costs of revenue, depreciation and amortization, and restructuring and other charges line items. The pro forma adjustments disclosed above are inclusive of these updates and therefore may not reconcile to previously disclosed amounts.

Revenues

Advertising revenue for the three months ended March 31, 2019 increased 63% primarily due to the prior year acquisition of Scripps Networks. On a pro forma combined basis, advertising revenue increased 4% for the three months ended March 31, 2019. The increase is primarily driven by an increase in pricing and continued monetization of digital content offerings, partially offset by the impact of audience declines on our linear networks, in part driven by subscriber universe declines.

Distribution revenue increased 36% for the three months ended March 31, 2019 primarily due to the prior year acquisition of Scripps Networks. On a pro forma combined basis, distribution revenue increased 4% for the three months ended March 31, 2019, primarily reflecting increases in contractual affiliate rates and additional carriage that were partially offset by a decline in subscribers and the timing of content deliveries under SVOD arrangements in the prior year quarter. On a pro forma combined basis, total portfolio subscribers at March 31, 2019 were 4% lower than March 31, 2018, while subscribers to our fully distributed networks were 1% lower.

Other revenues, as reported and on a pro forma combined basis, for the three months ended March 31, 2019, were largely consistent with that of the prior year period.

Costs of Revenues

Costs of revenues increased 31% for the three months ended March 31, 2019 primarily due to the prior year acquisition of Scripps Networks. Content expense was \$365 million and \$275 million for the three months ended March 31, 2019 and 2018, respectively. On a pro forma combined basis, costs of revenues decreased 11% for the three months ended March 31, 2019, primarily due to content synergies following the acquisition of Scripps Networks. Pro forma combined content expense was \$404 million for the three months ended March 31, 2018.

Selling, General and Administrative

Selling, general and administrative expenses increased 34% for the three months ended March 31, 2019 primarily due to the prior year acquisition of Scripps Networks. On a pro forma combined basis, selling, general and administrative expenses decreased 13% for the three months ended March 31, 2019, primarily as a result of reductions in personnel costs due to restructuring and the integration of Scripps Networks.

Adjusted OIBDA

Adjusted OIBDA increased 63% for the three months ended March 31, 2019. On a pro forma combined basis, adjusted OIBDA increased 17% for the three months ended March 31, 2019, primarily due to the factors described above.

International Networks

The following tables present, for our International Networks segment, revenues by type, certain operating expenses, Adjusted OIBDA and a reconciliation of Adjusted OIBDA to operating income (in millions).

| | Three Months Ended March 31, | | | | Actual | | Pro Forma | |
|--|------------------------------|--------|--------------------------|--------------------------|--------|-------|-----------|-------|
| | 2019 | 2018 | | | Change | | Combined | |
| | Actual | Actual | Pro Forma Adjustments | Pro Forma Combined | \$ | % | \$ | % |
| Revenues: | | | | | | | | |
| Advertising | \$393 | \$385 | \$ 69 | \$ 454 | \$8 | 2 % | \$(61) | (13)% |
| Distribution | 527 | 537 | 21 | 558 | (10) | (2)% | (31) | (6)% |
| Other | 32 | 176 | 14 | 190 | (144) | (82)% | (158) | (83)% |
| Total revenues | 952 | 1,098 | 104 | 1,202 | (146) | (13)% | (250) | (21)% |
| Costs of revenues, excluding depreciation and amortization | 507 | 727 | 47 | 774 | (220) | (30)% | (267) | (34)% |
| Selling, general and administrative | 226 | 234 | 27 | 261 | (8) | (3)% | (35) | (13)% |
| Total Adjusted OIBDA | 219 | 137 | 30 | 167 | 82 | 60 % | 52 | 31 % |
| Depreciation and amortization | 82 | 67 | 19 | 86 | 15 | 22 % | (4) | (5)% |
| Restructuring and other charges | 4 | 100 | 2 | 102 | (96) | (96)% | (98) | (96)% |
| Inter-segment eliminations | 3 | 1 | 3 | 4 | 2 | NM | (1) | (25)% |
| Settlement of a withholding tax claim | (29) | — | — | — | (29) | NM | (29) | NM |
| Operating income | \$159 | \$(31) | \$ 6 | \$(25) | \$190 | NM | \$184 | NM |

Revenues

Advertising revenue increased 2% for the three months ended March 31, 2019. Excluding the impact of foreign currency fluctuations, advertising revenue increased 10% for the three months ended March 31, 2019. The previously mentioned increases were primarily driven by the prior year acquisition of Scripps Networks, partially offset by the impact of the Olympics in 2018. On a pro forma combined basis, excluding the impact of foreign currency fluctuations, advertising revenue decreased 6% for the three months ended March 31, 2019, primarily due to the impact of the Olympics in 2018, partially offset by continued monetization of our digital distribution offerings and higher pricing in Europe.

Distribution revenue decreased 2% for the three months ended March 31, 2019. Excluding the impact of foreign currency fluctuations, distribution revenue increased 5% for the three months ended March 31, 2019, primarily driven by the prior year acquisition of Scripps Networks. On a pro forma combined basis, excluding the impact of foreign currency fluctuations, distribution revenue increased 1% for the three months ended March 31, 2019. The increase was driven by increases in pricing across Latin America and Europe, and growth in subscribers to our linear networks and digital subscription services in Europe.

Other revenue decreased 82% for the three months ended March 31, 2019. On a pro forma combined basis, excluding the impact of foreign currency fluctuations, other revenue decreased by 81% for the three months ended March 31, 2019. The decreases were primarily due to the impact of sublicensing of Olympics sports rights in 2018.

Costs of Revenues

Costs of revenues decreased 30% for the three months ended March 31, 2019. Content rights expense, excluding the impact of foreign currency fluctuations, was \$334 million and \$466 million for the three months ended March 31, 2019 and 2018, respectively. On a pro forma combined basis, excluding the impact of foreign currency fluctuations, costs of revenues decreased 31% for the three months ended March 31, 2019. The decreases were primarily attributable to the impact of costs related to the Olympics in 2018, and on an as reported basis, partially offset by the acquisition of Scripps Networks. On a pro forma combined basis, excluding the impact of foreign currency fluctuations, content expense was \$477 million for the three months ended March 31, 2018.

Selling, General and Administrative

Selling, general and administrative expenses decreased 3% for the three months ended March 31, 2019. On a pro forma combined basis, excluding the impact of foreign currency fluctuations, selling, general and administrative expenses decreased 3% for the three months ended March 31, 2019. The decreases were primarily attributable to the impact of marketing related expenses for the Olympics and certain channel launches in Asia in 2018.

Adjusted OIBDA

Adjusted OIBDA increased 60% for the three months ended March 31, 2019, primarily due to the acquisition of Scripps Networks. On a pro forma combined basis, excluding the impact of foreign currency fluctuations, adjusted OIBDA increased 46% for the three months ended March 31, 2019, primarily due to the factors described above.

Other

The following tables present, for Other, revenues, certain operating expenses, Adjusted OIBDA and a reconciliation of Adjusted OIBDA to operating income (in millions).

| | Three Months Ended March 31, | | |
|--|------------------------------|------|----------|
| | 2019 | 2018 | % Change |
| Revenues: | \$3 | \$35 | (91)% |
| Costs of revenues, excluding depreciation and amortization | — | 11 | (100)% |
| Selling, general and administrative | 2 | 21 | (90)% |
| Adjusted OIBDA | 1 | 3 | (67)% |
| Depreciation and amortization | — | 2 | (100)% |
| Inter-segment eliminations | (2) | (4) | (50)% |
| Operating income | \$3 | \$5 | (40)% |

Subsequent to the sale of an 88% stake in the Education Business resulting in deconsolidation on April 30, 2018, Other only includes activities associated with inter-company sales of productions for our U.S Networks segment. Adjusted OIBDA decreased \$2 million for the three months ended March 31, 2019, due to the sale of the Education Business.

Corporate and Inter-segment Eliminations

The following tables present our unallocated corporate amounts including certain operating expenses, Adjusted OIBDA and a reconciliation of Adjusted OIBDA to operating loss (in millions).

| | Three Months Ended March 31, | | | | Actual Change | | Pro Forma Combined Change | | | |
|--|------------------------------|---------|-----------------------|--------------------|---------------|------|---------------------------|-------|------|---|
| | 2019 | 2018 | | | \$ | % | \$ | % | | |
| | Actual | Actual | Pro Forma Adjustments | Pro Forma Combined | | | | | | |
| Costs of revenues, excluding depreciation and amortization | 1 | 1 | — | 1 | — | — | % | — | — | % |
| Selling, general and administrative | 121 | 82 | 20 | 102 | 39 | 48 | % | 19 | 19 | % |
| Adjusted OIBDA | (122) | (83) | (20) | (103) | (39) | (47) | % | (19) | (18) | % |
| Share-based compensation | 30 | 15 | 4 | 19 | 15 | NM | | 11 | 58 | % |
| Depreciation and amortization | 17 | 24 | 1 | 25 | (7) | (29) | % | (8) | (32) | % |
| Restructuring and other charges | (3) | 107 | 2 | 109 | (110) | NM | | (112) | NM | |
| Scripps Networks transaction and integration costs | 7 | 56 | (28) | 28 | (49) | (88) | % | (21) | (75) | % |
| Inter-segment eliminations | 2 | — | — | — | 2 | NM | | 2 | NM | |
| Operating loss | \$(175) | \$(285) | \$ 1 | \$(284) | \$110 | 39 | % | \$109 | 38 | % |

Corporate operations primarily consist of executive management, administrative support services, substantially all of our share-based compensation, and transaction and integration costs related to the acquisition of Scripps Networks.

Adjusted OIBDA decreased 47% for the three months ended March 31, 2019. Compared to pro forma combined results for the three months ended March 31, 2018, Adjusted OIBDA decreased 18%, primarily due to higher professional services fees and higher technology costs.

Foreign Exchange Impacting Comparability

The impact of exchange rates on our business is an important factor in understanding period-to-period comparisons of our results. For example, our international revenues are favorably impacted as the U.S. dollar weakens relative to other foreign currencies, and unfavorably impacted as the U.S. dollar strengthens relative to other foreign currencies.

We believe the presentation of results on a constant currency basis ("ex-FX"), in addition to results reported in accordance with GAAP provides useful information about our operating performance because the presentation ex-FX excludes the effects of foreign currency volatility and highlights our core operating results. The presentation of results on a constant currency basis should be considered in addition to, but not a substitute for, measures of financial performance reported in accordance with GAAP.

The ex-FX change represents the percentage change on a period-over-period basis adjusted for foreign currency impacts. The ex-FX change is calculated as the difference between the current year amounts translated at a baseline rate, which is a spot rate for each of our currencies determined early in the fiscal year as part of our forecasting process (the "2019 Baseline Rate"), and the prior year amounts translated at the same 2019 Baseline Rate. In addition, consistent with the assumption of a constant currency environment, our ex-FX results exclude the impact of our foreign currency hedging activities, as well as realized and unrealized foreign currency transaction gains and losses. Results on a constant currency basis, as we present them, may not be comparable to similarly titled measures used by other companies. Selling, general and administrative expense, as presented below, excludes share-based compensation and Scripps Networks transaction and integration costs due to their impact on comparability between periods. The impact of foreign currency on the comparability of our consolidated results is as follows (dollar amounts in millions):

| | Three Months Ended March 31, | | | |
|--|------------------------------|---------|------------------------|------------------------|
| | 2019 | 2018 | % Change (Reported) | % Change (ex-FX) |
| Revenues: | | | | |
| Advertising | \$1,415 | \$1,012 | 40 % | 44 % |
| Distribution | 1,224 | 1,051 | 16 % | 20 % |
| Other | 68 | 244 | (72)% | (71)% |
| Total revenues | 2,707 | 2,307 | 17 % | 21 % |
| Costs of revenues, excluding depreciation and amortization | 930 | 1,060 | (12)% | (9)% |
| Selling, general and administrative | 618 | 538 | 15 % | 18 % |
| Adjusted OIBDA | \$1,159 | \$709 | 63 % | 67 % |

The impact of foreign currency on the comparability of our financial results for International Networks for the three months ended March 31, 2019 is as follows (dollar amounts in millions).

| | Three Months Ended March 31, | | | |
|--|------------------------------|-------|------------------------|------------------------|
| | 2019 | 2018 | % Change (Reported) | % Change (ex-FX) |
| Revenues: | | | | |
| Advertising | \$393 | \$385 | 2 % | 10 % |
| Distribution | 527 | 537 | (2)% | 5 % |
| Other | 32 | 176 | (82)% | (80)% |
| Total revenues | 952 | 1,098 | (13)% | (7)% |
| Costs of revenues, excluding depreciation and amortization | 507 | 727 | (30)% | (26)% |
| Selling, general and administrative | 226 | 234 | (3)% | 4 % |
| Adjusted OIBDA | \$219 | \$137 | 60 % | 79 % |

FINANCIAL CONDITION

Liquidity

Sources of Cash

Historically, we have generated a significant amount of cash from operations. During the three months ended March 31, 2019, we funded our working capital needs primarily through cash flows from operations. As of March 31, 2019, we had \$745 million of cash and cash equivalents on hand. We are a well-known seasoned issuer and have the ability to conduct registered offerings of securities, including debt securities, common stock and preferred stock, on short notice. Access to sufficient capital from the public market is not assured.

Debt

Senior Notes

In connection with the acquisition of Scripps Networks on March 6, 2018, the Company assumed \$2.5 billion aggregate principal amount of Scripps Networks 2.750% senior notes due 2019, 2.800% senior notes due 2020, 3.500% senior notes due 2022, 3.900% senior notes due 2024 and 3.950% senior notes due 2025 (the "Scripps Networks Senior Notes").

On April 3, 2018, pursuant to the Offering Memorandum and Consent Solicitation Statement to Exchange dated March 5, 2018, Discovery Communications, LLC ("DCL"), our wholly-owned subsidiary, completed the exchange of \$2.3 billion aggregate principal amount of Scripps Networks Senior Notes, for \$2.3 billion aggregate principal amount of DCL's 2.750% senior notes due 2019 (the "2019 Notes"), 2.800% senior notes due 2020 (the "2020 Notes"), 3.500% senior notes due 2022 (the "2022 Notes"), 3.900% senior notes due 2024 (the "2024 Notes") and 3.950% senior notes due 2025 (the "2025 Notes"). Interest on the 2019 Notes and the 2024 Notes is payable semi-annually in arrears on May 15 and November 15 of each year. Interest on the 2020 Notes, the 2022 Notes and the 2025 Notes is payable semi-annually in arrears on June 15 and December 15 of each year. The exchange was accounted for as a debt modification and, as a result, third-party issuance costs were expensed as incurred. In connection with this exchange transaction, Scripps Networks Interactive, Inc., which had become our wholly-owned subsidiary of the Company through acquisition, fully and unconditionally guaranteed the DCL senior notes.

Revolving Credit Facility

We have access to a \$2.5 billion revolving credit facility, as amended on August 11, 2017. (See Note 6 to the accompanying consolidated financial statements.) Borrowing capacity under this agreement is reduced by the outstanding borrowings under our commercial paper program. As of March 31, 2019, we had outstanding borrowings under the revolving credit facility of \$225 million at a weighted average interest rate of 3.79%. The revolving credit facility agreement provides for a maturity date of August 11, 2022 and the option for up to two additional 364-day renewal periods. All obligations of DCL and the other borrowers under the revolving credit facility are unsecured and are fully and unconditionally guaranteed by Discovery.

The credit agreement governing the revolving credit facility (the "Credit Agreement") contains customary representations, warranties and events of default, as well as affirmative and negative covenants, including limitations on liens, investments, indebtedness, dispositions, affiliate transactions, dividends and restricted payments. DCL, its subsidiaries and Discovery are also subject to a limitation on mergers, liquidation and disposals of all or substantially all of their assets. The Credit Agreement, as amended on August 11, 2017, continues to require DCL to maintain a consolidated interest coverage ratio (as defined in the Credit Agreement) of no less than 3:00 to 1:00 and requires a consolidated leverage ratio of financial covenant of 5.50 to 1.00, with step-downs to 5.00 to 1.00 in the first year after the closing of the acquisition of Scripps Networks and 4.50 to 1.00 in the second year after the closing. As of March 31, 2019, Discovery, DCL and the other borrowers were in compliance with all covenants and there were no events of default under the Credit Agreement.

Term Loans

On August 11, 2017, DCL entered into a three-year delayed draw tranche and a five-year delayed draw tranche unsecured term loan credit facility (the "Term Loans"), each with a principal amount of up to \$1 billion. The term of each delayed draw loan commenced on March 6, 2018 when Discovery used these funds to finance a portion of the acquisition of Scripps Networks. As of December 31, 2018, the Company had used cash from operations and borrowings under the commercial paper program to fully pay off the Term Loan borrowings.

Commercial Paper

Under our commercial paper program and subject to market conditions, DCL may issue unsecured commercial paper notes guaranteed by the Company from time to time up to an aggregate principal amount outstanding at any given time of \$1 billion. The maturities of these notes vary but may not exceed 397 days. The notes may be issued at a discount or at par, and interest rates vary based on market conditions and the credit rating assigned to the notes at the time of issuance. As of March 31, 2019, we had no commercial paper borrowings outstanding. Borrowings under the commercial paper program reduce the borrowing capacity under the revolving credit facility arrangement referenced above.

Uses of Cash

Our primary uses of cash include the creation and acquisition of new content, business acquisitions, repurchases of our capital stock, income taxes, personnel costs, principal and interest on our outstanding senior notes, and funding for various equity method and other investments.

Investments and Business Combinations

Scripps Networks Acquisition

On March 6, 2018, Discovery completed the acquisition of Scripps Networks (the "acquisition of Scripps Networks"). The Company elected to exercise in full the cash top-up option. The acquisition of Scripps Networks consideration consisted of (i) for Scripps Networks shareholders who did not make an election or elected the mixed consideration, \$65.82 in cash and 1.0584 shares of Discovery Series C common stock for each Scripps Networks share, (ii) for Scripps Networks shareholders that elected the cash consideration, \$90.00 in cash for each Scripps Networks share and (iii) for Scripps Networks shareholders that elected the stock consideration, 3.9392 shares of Discovery Series C common stock for each Scripps Networks share, subject to the terms and conditions set forth in the Agreement and Plan of Merger by and among Discovery, Scripps Networks, and Skylight Merger Sub, Inc., dated July 30, 2017.

The consideration for the acquisition of Scripps Networks totaled \$12 billion, including cash of \$9 billion and stock of \$3 billion based on share prices as of March 6, 2018.

In addition, the Company assumed \$2.5 billion aggregate principal amount of Scripps Networks 2.750% senior notes due 2019, 2.800% senior notes due 2020, 3.500% senior notes due 2022, 3.900% senior notes due 2024 and 3.950% senior notes due 2025. On April 3, 2018, the Company completed a transaction in which most of Scripps Network outstanding debt was exchanged for DCL senior notes. In connection with that transaction, Scripps Networks Interactive, Inc., a wholly-owned subsidiary of the Company, fully and unconditionally guaranteed the DCL senior notes.

Other Investments

Our uses of cash have included investment in equity method investments and equity investments without readily determinable fair value. (See Note 3 to the accompanying consolidated financial statements.) We provide funding to our investees from time to time. During the three months ended March 31, 2019, the Company contributed \$34 million for investments in and advances to our investees.

Redeemable Noncontrolling Interest and Noncontrolling Interest

Due to business combinations, we also have redeemable equity balances of \$440 million, which may require the use of cash in the event holders of noncontrolling interests put their interests to the Company. (See Note 9 to the accompanying consolidated financial statements.) Distributions to redeemable noncontrolling interests and noncontrolling interests totaled \$163 million and \$2 million for the three months ended March 31, 2019 and 2018.

Content Acquisition

We plan to continue to invest significantly in the creation and acquisition of new content. Contractual commitments to acquire content have not materially changed as set forth in "Commitments and Off-Balance Sheet Arrangements" in Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our 2018 Form 10-K.

Common Stock Repurchases

There were no common stock repurchases during the three months ended March 31, 2019, as our authorization under our prior stock repurchase program expired on October 8, 2017. Historically, we have funded our stock repurchases through a combination of cash on hand, cash generated by operations and the issuance of debt. In April 2019, our Board of Directors authorized additional stock repurchases of up to \$1 billion. Under the new stock repurchase authorization, management is authorized to purchase shares from time to time through open market purchases at prevailing prices or privately negotiated purchases subject to market conditions and other factors. (See Note 10 to the accompanying consolidated financial statements.)

Income Taxes and Interest

We expect to continue to make payments for income taxes and interest on our outstanding senior notes. During the three months ended March 31, 2019, we made cash payments of \$34 million and \$197 million for income taxes and interest on our outstanding debt, respectively.

Debt

We have \$1.4 billion of outstanding senior notes coming due in 2019. On March 21, 2019, we redeemed \$411 million aggregate principal amount of our outstanding 5.625% senior notes that had an original maturity of August 15, 2019. The repayment included \$5 million for premium over par on the 5.625% senior notes and resulted in a loss on extinguishment of debt of \$5 million, which is presented as a separate line item on our consolidated statement of operations.

Restructuring and Other

Our uses of cash include restructuring and other charges related to contract terminations and employee terminations. These charges result from activities to integrate the Scripps Networks and establish an efficient cost structure. For the three month period ended March 31, 2019, we have restructuring liabilities of \$82 million related to employee and contract terminations. (See Note 20 to the accompanying consolidated financial statements.)

Cash Flows

The following table presents changes in cash and cash equivalents (in millions).

| | Three Months Ended March 31, | |
|--|------------------------------------|----------|
| | 2019 | 2018 |
| Cash and cash equivalents, beginning of period | \$986 | \$7,309 |
| Cash provided by operating activities | 542 | 160 |
| Cash used in investing activities | (94) | (8,675) |
| Cash (used in) provided by financing activities | (652) | 2,019 |
| Effect of exchange rate changes on cash and cash equivalents | (37) | (1) |
| Net change in cash and cash equivalents | (241) | (6,497) |
| Cash and cash equivalents, end of period | \$745 | \$812 |

Operating Activities

Cash provided by operating activities increased \$382 million during the three months ended March 31, 2019 as compared to the three months ended March 31, 2018. The increase was primarily attributable to an increase in income following the acquisition of Scripps Networks.

Investing Activities

Cash flows used in investing activities decreased \$8.6 billion for the three months ended March 31, 2019 as compared to the three months ended March 31, 2018. The decrease was primarily attributable to the acquisition of Scripps Networks in 2018. See Note 2 to the accompanying consolidated financial statements.

Financing Activities

Cash flows from financing activities decreased \$2.7 billion for the three months ended March 31, 2019 as compared to the three months ended March 31, 2018. The decrease was primarily attributable to borrowings in 2018 under the term loan facility used to finance the acquisition of Scripps Networks, the redemption of \$411 million aggregate principal amount of 5.625% senior notes that had an original maturity of August 15, 2019, and other open market repurchases of Senior Notes during the quarter ended March 31, 2019.

Capital Resources

As of March 31, 2019, capital resources were comprised of the following (in millions).

| | March 31, 2019 | | | |
|---|----------------|-------------------------------|--------------------------|-----------------|
| | Total Capacity | Outstanding Letters of Credit | Outstanding Indebtedness | Unused Capacity |
| Cash and cash equivalents | \$745 | \$ — | \$ — | \$ 745 |
| Revolving credit facility and commercial paper program ^(a) | 2,500 | 1 | 225 | 2,274 |
| Senior notes ^(b) | 16,220 | — | 16,220 | — |
| Program financing line of credit | 26 | — | 19 | 7 |
| Total | \$19,491 | \$ 1 | \$ 16,464 | \$ 3,026 |

^(a) There were \$225 million in borrowings under the revolving credit facility outstanding as of March 31, 2019. There were no commercial paper borrowings as of March 31, 2019.

^(b) Interest on the senior notes is paid annually, semi-annually or quarterly. Our senior notes outstanding as of March 31, 2019 had interest rates that ranged from 1.90% to 6.35% and will mature between 2019 and 2047.

We expect that our cash balance, cash generated from operations and availability under our revolving credit agreement will be sufficient to fund our cash needs for the next twelve months. Our borrowing costs and access to capital markets can be affected by short and long-term debt ratings assigned by independent rating agencies which are based, in part, on our performance as measured by credit metrics such as interest coverage and leverage ratios.

As of March 31, 2019, we held \$156 million of our \$745 million of cash and cash equivalents in our foreign subsidiaries. The 2017 Tax Act enacted on December 22, 2017 features a participation exemption regime with current taxation of certain foreign income and imposes a mandatory repatriation toll tax on unremitted foreign earnings. Notwithstanding the U.S. taxation of these amounts, we intend to continue to reinvest these funds outside of the U.S. Our current plans do not demonstrate a need to repatriate them to the U.S. However, if these funds are needed in the U.S., we would be required to accrue and pay non-U.S. taxes to repatriate them. The determination of the amount of unrecognized deferred income tax liability with respect to these undistributed foreign earnings is not practicable.

COMMITMENTS AND OFF-BALANCE SHEET ARRANGEMENTS

In the normal course of business, we enter into commitments for the purchase of goods or services that require us to make payments or provide funding in the event certain circumstances occur. Contractual commitments have not materially changed as set forth in "Commitments and Off-Balance Sheet Arrangements" in Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our 2018 Annual Report on Form 10-K.

RELATED PARTY TRANSACTIONS

In the ordinary course of business, we enter into transactions with related parties, primarily Liberty Global, Liberty Broadband, our equity method investees and minority partners of our consolidated subsidiaries. (See Note 17 to the accompanying consolidated financial statements.) From time to time, we also enter into equity-related transactions and repurchases with Advance/Newhouse. (See Note 10 to the accompanying consolidated financial statements.)

CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Our critical accounting policies and estimates have not changed since December 31, 2018. For a discussion of each of our critical accounting policies listed below, including information and analysis of estimates and assumptions involved in their application, and other significant accounting policies, see Note 2 to the consolidated financial statements included in Item 8, "Financial Statements and Supplementary Data" in our 2018 Annual Report on Form 10-K:

- Revenue recognition;
- Goodwill and intangible assets;
- Income taxes;
- Business combinations;
- Content rights; and
- Equity method investments.

During the fourth quarter of 2018, we performed a qualitative goodwill impairment assessment for all reporting units. This assessment included, but was not limited to, consideration of the results of our most recent quantitative impairment test, consideration of macroeconomic conditions, industry and market conditions, cost factors, cash flows, changes in key personnel and our share price. Based on this assessment, we determined that it was more likely than not that the fair value of our reporting units exceeded their carrying values, except for our Asia-Pacific reporting unit. Based on the results of this qualitative assessment, we performed a quantitative step 1 impairment test (comparison of fair value to carrying value) for its Asia-Pacific reporting unit, which indicated limited headroom (the excess of fair value over carrying value) of 10%.

During the quarter ended March 31, 2019, we considered actual results for the Asia-Pacific reporting unit compared to budget and forecasted projections used in our last impairment review and noted no additional indicators of impairment. As of March 31, 2019, the carrying value of goodwill assigned to the Asia-Pacific reporting unit was \$189 million. Management will continue to monitor this reporting unit for changes in the business environment that could impact recoverability. The recoverability of goodwill is dependent upon the continued growth of cash flows from our business activities. See Item 1A, "Risk Factors" in the 2018 Annual Report on 10-K for details on all significant risks that could impact the Company's ability to successfully grow its cash flows. Additionally, as the Asia-Pacific reporting unit operates in foreign markets with various functional currencies and has significant U.S. dollar denominated assets, changes in foreign exchange rates that result in strengthening of the U.S. dollar may negatively impact the fair value of the reporting unit and the calculation of excess carrying value.

NEW ACCOUNTING AND REPORTING PRONOUNCEMENTS

We adopted certain new accounting and reporting standards during the three months ended March 31, 2019. (See Note 1 to the accompanying consolidated financial statements.)

ITEM 3. Quantitative and Qualitative Disclosures About Market Risk

Quantitative and qualitative disclosures about our existing market risk are set forth in Item 7A, "Quantitative and Qualitative Disclosures About Market Risk," in the 2018 Form 10-K. Our exposures to market risk have not changed materially since December 31, 2018.

ITEM 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures as of March 31, 2019. The term “disclosure controls and procedures,” as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), means controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC’s rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company’s management, including its principal executive and principal financial officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure.

Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Based on the evaluation of our disclosure controls and procedures as of March 31, 2019, our Chief Executive Officer and Chief Financial Officer concluded that, as of such date, our disclosure controls and procedures were effective.

Changes in Internal Control Over Financial Reporting

During the three months ended March 31, 2019, there were no changes in our internal control over financial reporting, as defined in Exchange Act Rule 13a-15(f), that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting. On March 6, 2018, we acquired Scripps Networks. See Note 2 to the accompanying consolidated financial statements. As a result, we are currently integrating policies, processes, people, technology and operations for the combined company and assessing the impact to our internal control over financial reporting. Management will continue to evaluate our internal control over financial reporting as we execute integration activities.

PART II. OTHER INFORMATION

ITEM 1. Legal Proceedings

In the normal course of business, we experience routine claims and legal proceedings. It is the opinion of our management, based on information available at this time, that none of the current claims and proceedings will have a material adverse effect on our consolidated financial position, results of operations or cash flows. See Note 18 to the accompanying consolidated financial statements.

ITEM 1A. Risk Factors

Disclosure about our existing risk factors is set forth in Item 1A, “Risk Factors,” in the 2018 Form 10-K. Our risk factors have not changed materially since December 31, 2018.

ITEM 6. Exhibits.

Exhibit No. Description

| | |
|---------|---|
| 10.1 | <u>Amendment to Employment Agreement, dated February 4, 2019, between Jean-Briac Perrette and Discovery Corporate Services Limited, a wholly owned subsidiary of Discovery, Inc. (filed herewith)</u> |
| 31.1 | <u>Certification of Chief Executive Officer Pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act of 1934, as Amended, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith)</u> |
| 31.2 | <u>Certification of Chief Financial Officer Pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act of 1934, as Amended, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith)</u> |
| 32.1 | <u>Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (furnished herewith)</u> |
| 32.2 | <u>Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (furnished herewith)</u> |
| 101.INS | XBRL Instance Document (filed herewith)† |
| 101.SCH | XBRL Taxonomy Extension Schema Document (filed herewith)† |
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document (filed herewith)† |
| 101.DEF | XBRL Taxonomy Extension Definition Linkbase Document (filed herewith)† |
| 101.LAB | XBRL Taxonomy Extension Label Linkbase Document (filed herewith)† |
| 101.PRE | XBRL Taxonomy Extension Presentation Linkbase Document (filed herewith)† |

†Attached as Exhibit 101 to this Quarterly Report on Form 10-Q are the following formatted in XBRL (Extensible Business Reporting Language): (i) Consolidated Balance Sheets as of March 31, 2019 and December 31, 2018, (ii) Consolidated Statements of Operations for the three months ended March 31, 2019 and 2018, (iii) Consolidated Statements of Comprehensive Income for the three months ended March 31, 2019 and 2018, (iv) Consolidated Statements of Cash Flows for the three months ended March 31, 2019 and 2018, (v) Consolidated Statement of Equity for the three months ended March 31, 2019 and 2018, and (vi) Notes to Consolidated Financial Statements.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

DISCOVERY, INC.
(Registrant)

Date: May 2, 2019 By: /s/ David M. Zaslav
David M. Zaslav
President and Chief Executive Officer

Date: May 2, 2019 By: /s/ Gunnar Wiedenfels
Gunnar Wiedenfels
Chief Financial Officer