

DASSAULT SYSTEMES SA  
Form 20-F  
June 29, 2006

Form 20-F 2005

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UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 20-F

(Mark One)

REGISTRATION STATEMENT PURSUANT TO SECTION 12(b) OR (g) OF THE SECURITIES EXCHANGE ACT OF 1934  
OR

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
For the fiscal year ended **December 31, 2005**  
OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
OR

SHELL COMPANY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
Date of event requiring this shell company report \_\_\_\_\_

For the transition period from \_\_\_\_\_ to \_\_\_\_\_  
COMMISSION FILE NUMBER **0-28578**

DASSAULT SYSTEMES

(Exact name of Registrant as specified in its charter)

FRANCE

(Jurisdiction of incorporation or organization)

**9, quai Marcel Dassault**

**B.P. 310, 92156 Suresnes Cedex, France**

**(33-1) 40-99-40-99**

(Address of principal executive offices)

Securities registered or to be registered pursuant to Section 12(b) of the Act:

| Title of each class   | Name of each exchange on which registered |
|---|---|
| American Depositary shares, each representing one common share, nominal value 1 per share | The Nasdaq National Market                |
| Common Stock, nominal value 1 per share   | The Nasdaq National Market                |

Securities registered or to be registered pursuant to Section 12(g) of the Act: None

Securities for which there is a reporting obligation pursuant to Section 15(d) of the Act: None

Indicate the number of outstanding shares of each of the issuer's classes of capital or common stock as of the close of the period covered by the Annual Report.

Common Stock, nominal value 1 per share as of December 31, 2005: 115,038,378

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.  Yes  No

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If this report is an annual or transition report, indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934.  Yes  No

Indicate by check mark whether the registrant has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and has been subject to such filing requirements for the past 90 days.  Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):  Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark which financial statement item the registrant has elected to follow.  Item 17  Item 18

If this is an Annual Report, indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

**DASSAULT SYSTÈMES** *Form 20-F 2005 3*

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Terminology Used in this Annual Report

## Our Principal Companies and Brands

### Companies

### Main Brands

#### Product Lifecycle Management (PLM) business

Dassault Systèmes or the Group : our parent company Dassault Systèmes S.A. (the Company ) and its subsidiaries

ABAQUS , which refers to ABAQUS Inc. and its subsidiaries

Delmia , which refers to Delmia Corp. and its subsidiaries

Enovia , which refers to Enovia Corp. and its subsidiaries

SmarTeam , which refers to SmarTeam Corporation Ltd. and its subsidiaries

Spatial Corp. , which refers to Spatial Corp. and its subsidiaries

SRAC , which refers to Structural Research & Analysis Corporation

CATIA

ABAQUS

DELMIA

ENOVIA

SMARTEAM

ACIS

CosmosWorks and

DesignStar

#### Mainstream 3D business

SolidWorks , which refers to SolidWorks Corporation and its subsidiaries

SolidWorks

You can find descriptions of our Main Brands in Item 4.B Business Overview - Market Structure and Brands .

## Our Business

Product Lifecycle Management (PLM) and Mainstream 3D : We currently organize our business and market our products and services principally according to two types of applications: PLM and Mainstream 3D . We describe them in Item 4B. Business Overview - Summary and Market Structure and Brands .

Process-centric and Design-centric : These are our two business segments.

the Process-centric segment refers to our PLM products and services, and

the Design-centric segment refers to our Mainstream 3D products.

## Our Technology

CAA : Component application architecture, described in Item 4B. Business Overview - Market Structure and Brands under PLM Releases in 2005 .

CMP : Channel Management Provider, described in Item 4B. Business Overview - Sales and Marketing .

PDM : Product data management. PDM products refers collectively to our products under the ENOVIA and SMARTEAM brands.

DMU : Digital mock-up, described in Item 4B. Business Overview - Market Structure and Brands under ENOVIA.

PPR : Product, process and resources, described in the Overview section of Item 4B. Business Overview - Technology, Research and Development .

V5 (Version 5): our current generation software platform, described in the Version 5 technology section of Item 4B. Business Overview - Technology, Research and Development .

3D XML : 3D Extensible Markup Language, described in the Overview section of Item 4B. Business Overview - Technology, Research and Development .



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**Item 1: Identity of Directors, Senior Management and Advisers**

Not applicable.

**Item 2: Offer Statistics and Expected Timetable**

Not applicable.

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## A. Selected Financial Data

The following selected consolidated financial data with respect to each of the years in the five-year period ended December 31, 2005 are derived from our audited consolidated financial statements prepared in accordance with U.S. generally accepted accounting principles.

| <i>(in millions, except per share data and percentages)</i> | Year ended December 31, |                 |                 |                 |                 |                 |
|---|-------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
|   | 2005 <sup>(1)</sup>     | 2005            | 2004            | 2003            | 2002            | 2001            |
| <b>Consolidated Statement of Income Data</b>                |                         |                 |                 |                 |                 |                 |
| <b>(2)</b>  |                         |                 |                 |                 |                 |                 |
| Software revenue <sup>(3)</sup>                             | \$987.3                 | 783.6           | 670.9           | 645.6           | 669.9           | 643.0           |
| Services and other revenue                                  | 190.1                   | 150.9           | 125.7           | 109.2           | 104.2           | 103.1           |
| <b>Total revenue</b>  | <b>1,117.5</b>          | <b>934.5</b>    | <b>796.6</b>    | <b>754.8</b>    | <b>774.1</b>    | <b>746.1</b>    |
| Software  | (33.8 )                 | (26.8 )         | (21.7 )         | (21.7 )         | (24.4 )         | (20.8 )         |
| Services and other  | (145.3 )                | (115.3 )        | (101.0 )        | (89.7 )         | (96.4 )         | (86.6 )         |
| <b>Total cost of revenue</b>                                | <b>(179.0 )</b>         | <b>(142.1 )</b> | <b>(122.7 )</b> | <b>(111.4 )</b> | <b>(120.8 )</b> | <b>(107.4 )</b> |
| <b>Gross profit</b>   | <b>998.4</b>            | <b>792.4</b>    | <b>673.9</b>    | <b>643.4</b>    | <b>653.3</b>    | <b>638.7</b>    |
| Research and development                                    | (315.0 )                | (250.0 )        | (221.9 )        | (215.6 )        | (221.6 )        | (209.2 )        |
| Marketing and sales   | (281.0 )                | (223.0 )        | (173.7 )        | (162.4 )        | (169.7 )        | (164.3 )        |
| General and administration                                  | (73.8 )                 | (58.6 )         | (47.1 )         | (46.8 )         | (47.9 )         | (44.2 )         |
| Amortization of goodwill                                    | 0.0                     | 0.0             | 0.0             | 0.0             | 0.0             | (44.2 )         |
| Amortization of acquired intangibles                        | (12.3 )                 | (9.8 )          | (1.4 )          | (5.9 )          | (11.1 )         | (14.2 )         |
| <b>Total research, selling and administrative expenses</b>  | <b>(682.2 )</b>         | <b>(541.4 )</b> | <b>(444.1 )</b> | <b>(430.7 )</b> | <b>(450.3 )</b> | <b>(476.1 )</b> |
| <b>Operating income</b>                                     | <b>316.3</b>            | <b>251.0</b>    | <b>229.8</b>    | <b>212.7</b>    | <b>203.0</b>    | <b>162.6</b>    |
| <i>As a percentage of total revenue</i>                     | 26.9 %                  | 26.9 %          | 28.8 %          | 28.2 %          | 26.2 %          | 21.8 %          |
| Financial revenue and other, net                            | 19.3                    | 15.3            | 7.5             | (0.4 )          | 2.8             | 14.1            |
| <b>Income before income taxes</b>                           | <b>335.5</b>            | <b>266.3</b>    | <b>237.3</b>    | <b>212.3</b>    | <b>205.8</b>    | <b>176.7</b>    |
| Income tax expense  | (114.4 )                | (90.8 )         | (80.9 )         | (76.9 )         | (79.4 )         | (88.0 )         |
| <b>Net income</b>   | <b>\$221.1</b>          | <b>175.5</b>    | <b>156.4</b>    | <b>135.4</b>    | <b>126.4</b>    | <b>88.7</b>     |
| <i>As a percentage of total revenue</i>                     | 18.8 %                  | 18.8 %          | 19.6 %          | 17.9 %          | 16.3 %          | 11.9 %          |
| Basic net income per share                                  | \$1.94                  | 1.54            | 1.38            | 1.20            | 1.11            | 0.78            |
| Diluted net income per share                                | \$1.88                  | 1.49            | 1.35            | 1.18            | 1.09            | 0.76            |
| Weighted average number of shares outstanding               | 114.0                   | 114.0           | 116.2           | 114.7           | 114.1           | 113.7           |
| Dividends per share <sup>(7)</sup>                          | \$0.53                  | 0.42            | 0.38            | 0.34            | 0.33            | 0.33            |



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| (in millions, except per share data and percentages)                 | Year ended December 31, |        |        |        |        |        |
|--|-------------------------|--------|--------|--------|--------|--------|
|  | 2005 <sup>(1)</sup>     | 2005   | 2004   | 2003   | 2002   | 2001   |
| <b>Supplemental Non-GAAP Statement of Income Data <sup>(4)</sup></b> |                         |        |        |        |        |        |
| Revenue  | \$ 1,188.9              | 943.6  | 796.6  | 754.8  | 774.1  | 746.1  |
| Operating income   | 340.1                   | 269.9  | 231.2  | 218.6  | 214.1  | 221.0  |
| As a percentage of total revenue                                     | 28.6                    | % 28.6 | % 29.0 | % 29.0 | % 27.7 | % 29.6 |
| Net income   | 235.9                   | 187.2  | 157.6  | 140.4  | 136.0  | 144.0  |
| Diluted net income per share   | 2.00                    | 1.59   | 1.36   | 1.22   | 1.17   | 1.23   |

| (in millions)   | December 31,        |         |         |       |       |       |
|---|---------------------|---------|---------|-------|-------|-------|
|   | 2005 <sup>(1)</sup> | 2005    | 2004    | 2003  | 2002  | 2001  |
| <b>Consolidated Balance Sheet Data</b>  |                     |         |         |       |       |       |
| Cash, cash equivalents and short-term investments                                 | \$ 478.7            | 379.9   | 552.8   | 439.7 | 388.4 | 369.2 |
| Net working capital <sup>(5)</sup>  | 489.5               | 388.5   | 591.2   | 505.1 | 472.6 | 411.5 |
| Total assets  | 1,780.8             | 1,413.3 | 1,099.2 | 964.5 | 920.2 | 831.4 |
| Long-term and short-term debt   | 0.0                 | 0.0     | 0.0     | 0.0   | 0.0   | 0.0   |
| Long-term obligations and current portion of long-term obligations <sup>(6)</sup> | 93.4                | 74.1    | 51.6    | 55.1  | 50.4  | 47.2  |
| Capital stock   | 144.9               | 115.0   | 113.8   | 113.4 | 114.6 | 114.5 |
| Shareholders' equity  | 1,242.5             | 986.1   | 759.2   | 657.7 | 628.3 | 550.9 |

- (1) U.S. dollar amounts in this column have been translated solely for the convenience of the reader at a conversion rate of \$1.26 per 1.00, the Noon Buying Rate on June 26, 2006.
- (2) Due to our marketing and sales agreement with IBM, as discussed in Note 3 below, our revenue and percentage of various expenses and other line items to revenue may not be comparable to those of our competitors. See Item 5A: Operating Results.
- (3) A substantial portion of our revenue is derived from our marketing and distribution agreements with IBM. See Item 4B: Business Overview - Sales and Marketing and Note 15 to our consolidated financial statements.
- (4) We believe that this supplemental non-GAAP financial information is an important indicator of operational strength and performance of our business and is used by analysts, investors and other interested parties in evaluating our performance. However, revenue excluding the effect of adjusting the carrying value of acquired companies' deferred revenue and operating income, net income and diluted net income per share excluding amortization of acquired intangible assets are not U.S. generally accepted accounting principles measurements and should not be considered as alternatives to such amounts. For a reconciliation of this non-GAAP financial information with our audited financial statements and the related notes, see Item 5A: Operating Results - Supplemental Non-GAAP Financial Information. Amortization of acquired intangibles totaled 9.8 million in 2005 ( 6.3 million after tax), 1.4 million in 2004 ( 1.2 million after tax), and 5.9 million in 2003 ( 5.0 million after tax). The effect of adjusting the carrying value of acquired companies' deferred revenue totaled 9.1 million in 2005 ( 5.4 million after tax).
- (5) Net working capital consists of total current assets less total current liabilities.
- (6) Includes financial leases. See Note 10 to our consolidated financial statements.
- (7) Excluding, where applicable, *avoir fiscal*. See Item 8: Financial Information - Dividend Policy.

#### EXCHANGE RATE INFORMATION

We publish our consolidated financial statements in euro. Solely for the convenience of the reader, this report contains translations of certain euro amounts into U.S. dollars at specified rates. Unless otherwise stated, the translations of euro into U.S. dollars have been made at the rate of \$1.26 per 1.00, which was the noon buying rate for euro in New York City for cable transfers as certified for customs purposes by the Federal Reserve Bank of New York (the Noon Buying Rate) on June 26, 2006. These translations should not be construed as representations that the euro amounts represent such U.S. dollar amounts or could be converted into U.S. dollars at the rates indicated or at any other rate.



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The following table sets forth, for the periods indicated, certain information concerning the exchange rates based on the Noon Buying Rate expressed as U.S. dollar per euro. Such rates are provided solely for the convenience of the reader and are not necessarily the rates used by us in the preparation of our consolidated financial statements.

**EXCHANGE RATES**

|                        | <u>Period end</u> | <u>Average(1)</u> | <u>High</u> | <u>Low</u> |
|------------------------|-------------------|-------------------|-------------|------------|
| 2001                   | 0.89              | 0.89              | 0.95        | 0.84       |
| 2002                   | 1.05              | 0.95              | 1.05        | 0.86       |
| 2003                   | 1.26              | 1.14              | 1.26        | 1.04       |
| 2004                   | 1.35              | 1.25              | 1.36        | 1.18       |
| 2005                   | 1.18              | 1.24              | 1.35        | 1.17       |
| November               | 1.18              | 1.18              | 1.21        | 1.17       |
| December               | 1.18              | 1.19              | 1.20        | 1.17       |
| 2006                   |                   |                   |             |            |
| January                | 1.22              | 1.21              | 1.23        | 1.20       |
| February               | 1.19              | 1.19              | 1.21        | 1.19       |
| March                  | 1.21              | 1.20              | 1.22        | 1.19       |
| April                  | 1.26              | 1.23              | 1.26        | 1.21       |
| May                    | 1.28              | 1.28              | 1.29        | 1.26       |
| June (through June 26) | 1.26              | 1.26              | 1.30        | 1.25       |

(1) The average of the Noon Buying Rates on the last business day of each month during the relevant period, except for June 2006, in which case the Noon Buying Rate on June 26, 2006, was used.

**B. Capitalization and Indebtedness**

Not applicable.

**C. Reasons for the Offer and Use of Proceeds**

Not applicable.

**D. Risk Factors**

*You should carefully consider the risks described below and the other information in this report. Depending on the extent to which any of the following risks materializes, our business, financial condition, cash flow or results of operations could suffer and you could lose all or part of your investment in our shares. The risks described below are not the only ones we face.*

**RISKS RELATED TO OUR BUSINESS**

**A decline in general economic and business conditions, or a significant fluctuation in currency exchange rates, may cause a reduction in corporate spending on information technology infrastructure, which would cause our revenue and earnings to decrease, or to grow more slowly. Such a reduction could also increase quarterly fluctuations in our results.**

The deployment of a Product Lifecycle Management (PLM) solution may represent a large portion of a customer's investments in software technology. Decisions to make such an investment are impacted by the economic environments in which our customers operate. Any important business slowdown or recession, or a significant fluctuation in currency exchange rates, particularly as between the U.S. dollar and the euro, could lead our customers to reduce, defer or cancel their investments in information technology. A decline



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in such investments could cause our revenue, net earnings and cash flows to decrease, or to grow more slowly, whether on an annual or quarterly basis.

Over the past few years, the growth rate of the gross domestic product (GDP) of our major European markets has remained relatively weak. Although trends in business investment spending, and in our own revenues in these markets have not followed the GDP trend in the recent past, the continued weakness in the overall economic environment may lead to a reduction in corporate spending for information technology, including for our products and services. The ongoing economic weakness in Europe may thus adversely affect our future revenues and earnings. Similarly, weakness in the overall economic environment in any of our major markets, or a decline in business investment spending, could have an adverse effect on our revenues and earnings.

Due to their specific investment cycles and sensitivities to short-term economic conditions, the various industrial sectors we serve have different degrees of exposure to declines in corporate investment, both in terms of intensity and timing. Although these differences have in recent years generally assisted us in avoiding the potential negative impact of downturns in any particular industry, significant down cycles in several key industrial sectors might in the future occur over roughly the same period, which could cause our revenues, net income and cash flow for such period to decline.

**For the year 2005, approximately 52% of our revenue resulted from a long-standing, mutually non-exclusive marketing and distribution agreement with IBM. As our business grows and develops, our relationship with IBM continues to evolve, as in 2005 when we assumed a greater role in managing the marketing and distribution of our PLM products and services. Further changes in our relationship with IBM, or an insufficient commitment of resources by IBM to the marketing and sale of our PLM products, could have a material adverse effect on our financial condition and results of operations.**

Pursuant to our long-standing, mutually non-exclusive agreement, IBM markets and distributes a substantial portion of our PLM products worldwide, primarily CATIA, ENOVIA and SMARTEAM. According to the terms of the agreement, we license these products to IBM, who then sub-licenses them to end-users. Revenue generated through our agreement with IBM represented 52%, 56%, and 59% of our total revenue in 2005, 2004 and 2003, respectively.

IBM markets and distributes our PLM products and services through IBM PLM, an organization within IBM dedicated primarily to the marketing and distribution of Dassault Systèmes products, and through IBM distribution partners, known as IBM Business Partners. IBM has substantial discretion and control over such marketing and distribution, including the financial resources devoted to marketing and sales, the selection of marketing and distribution channels and the compensation of its sales personnel and distribution partners. If IBM does not invest sufficiently to develop PLM revenues from our products, we may have to intensify our direct and other external sales efforts at the risk of creating sales channel conflicts and generating additional operating costs impacting our earnings. In addition, a decision by IBM to cease, freeze, or reduce substantially its marketing and distribution efforts for our PLM products would have an immediate and material adverse effect on our financial condition and results of operations. We may not be able to establish effective alternative distribution channels rapidly and the establishment of such channels would require significant management and financial resources.

In mid-2005 we agreed to act as Channel Management Provider (CMP) to IBM. Under the CMP agreement, we manage the marketing and distribution of our PLM products by the IBM Business Partner network in a number of countries in Europe and in the United States. As reflected by the CMP agreement, our relationship with IBM, which has been a core element of our business model, evolves as our business grows and develops, thereby exposing us to new management challenges and greater responsibility for the marketing and sales of our PLM products. In addition, in 2005 we began to sell directly to a network of resellers in China, Australia and New Zealand. In 2006, we further expanded our direct distribution to include Taiwan and Latin America. Further changes in roles and responsibilities, such as the further expansion of our direct sales activities, could cause disruptions and negatively affect our relationship with IBM and the sales organization's performance, which could have a material adverse impact on our revenues.

Furthermore, IBM is not prohibited from competing with us, marketing and distributing other competing PLM software applications, providing services around other competing PLM software applications, or acquiring or forming a strategic alliance with one or more of our competitors. In early 2006, one of our competitors announced an agreement with IBM in China and selected market verticals.

**If we do not anticipate, develop or take advantage of new technological opportunities to respond effectively to our customers increasingly complex requirements, demand for our products may be reduced, which would have a material adverse effect on our financial condition and results of operations.**

PLM solutions are characterized by the use of rapidly changing technologies and frequent new product introductions or enhancements. These solutions must address complex engineering needs in various areas of product design and manufacturing, and must also meet sophisticated process requirements in the areas of change management, industry collaboration and cross enterprise work.



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As a result, our success is highly dependent upon our ability:

- to understand our customers' needs, and support them in reengineering key product lifecycle processes and managing the migration of substantial amounts of data;
- to enhance our existing solutions by developing more advanced technologies;
- to anticipate and take timely advantage of quickly evolving technologies; and
- to introduce new solutions in a cost-effective and timely manner.

We commit substantial resources to the development of new offerings, but we continue to face the challenge of increasingly complex integration of our products' different functionalities to address our customers' PLM requirements. As a result, longer and more difficult industrialization work is required for new releases and offerings. In addition, if we are not successful in anticipating technological leaps and developing new solutions and services that address our customers' increasingly sophisticated expectations, demand for our products could decline, and our results of operations and financial condition could be negatively affected.

**Errors or defects in our products could cause us to incur additional costs, lose customers, revenue and business opportunities and expose us to potential liability.**

Sophisticated software often contains errors, defects or other performance problems when first introduced or when new versions or enhancements are released. If errors or defects are discovered in our current or future products, we may not be able to correct them in a timely manner, or provide an adequate response to our customers. We may therefore need to expend significant financial, technical and management resources, or divert some of our development resources, in order to resolve or work around those defects. We may also experience an increase in our service and warranty costs.

Errors, defects or other performance problems in our products may also result in the loss of, or delay in, the market acceptance of our products or postponement of customer deployment. Such difficulties could also cause us to lose customers and, particularly in the case of our largest customers, the potentially substantial associated revenues which would have been generated by our sales to companies participating in the customer's supply chain. Technical problems, or the loss of a customer with a particularly important global reputation, could also damage our own business reputation and cause us to lose new business opportunities.

Because errors, defects or other performance problems in our software could result in significant financial or other damage to our customers, our customers could pursue claims against us. A product liability claim brought against us, even if not successful, would likely be time consuming for our management and costly to defend and could adversely affect our marketing efforts.

Any insurance we carry may only partially offset the cost of correcting significant errors.

**Currency fluctuations may significantly affect our results of operations, since we generate revenue and incur expenses in currencies other than the euro.**

Our results of operations have been, and may in the future be, significantly affected by changes in exchange rates. Exchange rate fluctuations can impact the revenues and expenses recorded in our statement of income upon translation of other currencies into euro. Although we currently benefit from a natural coverage of most of our exposure to U.S. dollars, our revenues denominated in Japanese Yen, Korean Won and British Pounds substantially outweigh our expenditures in these currencies, which exposes our financial results to a potential depreciation in their value relative to the euro.

Our net financial revenue can also be significantly affected by changes in exchange rates between the time we recognize revenue and receive cash payments or record and pay an expense. Any such differences are accounted for in the Exchange gain/loss portion of our financial revenue.

See Item 11: Quantitative and Qualitative Disclosures About Market Risk - Foreign currency exchange risk .

Since market growth rates for our software applications and the revenue growth rates of our significant competitors are computed in U.S. dollars, such growth rates from period to period may not be comparable to our euro-computed revenue growth rates for the same periods.

**Claims that our products, or any third-party components embedded in our products, infringe the proprietary rights of others could harm our sales and increase our costs and, as a result, have a material adverse effect on our financial condition and results of operations.**

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Third parties, including our competitors, may own or obtain copyrights, patents or other proprietary rights that could restrict our ability to further develop, use, or sell our own product portfolio. We have received in the past, and may in the future receive, communications alleging that our products infringe the patents and other intellectual property rights of others. Such a claim could cause us to incur substantial costs to defend ourselves in any litigation which may be brought, regardless of its merits. If we fail to prevail in intellectual property litigation, we may be required to:

- cease making, licensing or using the products or services that incorporate the challenged intellectual property;
- obtain and pay for licenses from the holder of the infringed intellectual property right, which licenses might not be available on acceptable terms, if at all; or
- redesign our products, which could involve substantial costs and require us to interrupt product licensing and product releases, or which might not be feasible at all.

In addition, we embed in our products an increasing number of third party components selected either by us or by companies which we have acquired. Although we have implemented strict approval processes to certify the originality of third party components and verify any corresponding licensing terms, the same approval processes may not have been adopted by companies which we acquire. As a result, the use of third party embedded components in our products exposes us to the risk that a third party will claim that the embedded components infringe their intellectual property rights.

If any of the above situations were to occur for a significant product, it could have a material adverse impact on our financial condition and results of operations.

**If we fail to adequately protect our intellectual property, our competitive market position could be harmed, which would have a material adverse effect on our financial condition and results of operations.**

Our success is heavily dependent upon our proprietary software technology. We rely on a combination of copyright, patent, trademark, trade secret law and contractual restrictions to protect the proprietary aspects of our technology. These legal protections afford only limited protection. In addition, effective copyright, patent, trademark and trade secret protection may be unavailable or limited in certain countries where intellectual property rights are less protected than in the United States or Western Europe, or as a result of the prior rights of third parties.

If we fail to adequately protect our technology, third parties may develop similar technology and cause a reduction in our software revenues. Furthermore, although we enter into confidentiality and license agreements with our employees, distributors, customers and potential customers, and limit access to and carefully control the distribution of our software, documentation and other proprietary information, the measures we take may not be adequate to deter misappropriation or independent third party development of our technology.

In addition, like most of our competitors, we face an increasing level of piracy of our successful products, both by individuals and by groups acting worldwide, which could potentially affect our growth in specific markets.

Litigation may be necessary to enforce our intellectual property rights and to determine the validity and scope of the proprietary rights of others. Any litigation could result in substantial costs and diversion of our resources and could seriously harm our operating results. We may not prevail in any such litigation and our intellectual property rights may be found invalid or unenforceable.

**The regulatory environment for listed companies has become increasingly complex and is subject to change. Modification in the applicable standards, rules or interpretations may require us to modify our accounting policies and business practices, which could adversely affect our results of operations. Implementation of regulatory requirements is costly and any reported deficiencies may have a negative adverse effect on our stock price.**

Since January 1, 2005, we report according to both International Financial Reporting Standards (IFRS) and U.S. GAAP. The applicable IFRS and U.S. GAAP accounting standards and related interpretations are highly complex and continue to evolve. The reporting requirements may be contradictory or ambiguous. We review our compliance with all new and existing accounting rules and pronouncements on an ongoing basis.

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Depending on the outcome of these ongoing reviews, and the potential issuance of further accounting pronouncements, implementation guidelines and interpretations, particularly with respect to revenue recognition, scope of consolidation, and stock-based compensation, we may be required to modify our accounting policies and business practices, including license terms and conditions, which could have a material adverse effect on our results of operations or financial reporting. Our current accounting policies are described in Item 5A: Operating Results - Critical Accounting Policies and Note 1 to our consolidated financial statements.

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We are currently working on the documentation and evaluation of our internal controls procedures in order to be ready for the Sarbanes-Oxley certification for 2006. Despite our efforts and investments regarding these procedures, and because of the complexity of the regulatory environment, we may encounter deficiencies that we would then report and which could have an adverse effect on our results of operations and the market value of our shares.

**We expect our quarterly operating results to continue to fluctuate, which could cause our stock price to fluctuate.**

Our quarterly operating results have varied significantly and are likely to vary significantly in the future, depending on factors such as:

- the number, timing and significance of product enhancements or new products that we develop or that are released by our competitors;
- our ability to develop, introduce and market new and enhanced versions of our products and customer order deferrals in anticipation of these new or enhanced products;
- the timing and cyclical nature of revenues received due to the signing of important new customer orders, the completion of major service contracts or the completion of customer deployments;
- the timing of announcements regarding any significant acquisitions or divestitures;
- fluctuations in foreign currency exchange rates; and
- general conditions in our software markets, the software industry generally and computer industries and regional economies.

A substantial portion of our orders and shipments typically occur in the last month of each quarter and therefore, if any delay occurs in the timing of the order, we may experience significant quarterly fluctuations in our results of operations. Additionally, as is typical in the software applications industry, we have historically experienced our highest licensing activity for the year during the month of December. Delays in orders and shipments can affect our revenue and income.

The trading price of our shares and ADSs may be subject to wide fluctuations in response to quarterly variations in our operating results and the operating results of other software applications developers in our markets. In addition, capital markets around the world experience from time to time extreme price and volume fluctuations, which may particularly affect the market prices for many high technology companies which have become highly volatile.

Because we rely on IBM to provide us information as to the level of a significant portion of our revenue, we generally are not in a position to know our revenue for any particular period within the same timeframe as would otherwise be possible. As a result, we may not be able to confirm or adjust expectations as to sales achieved for a particular period as quickly as we otherwise could, or within the same timeframe as some other companies in our industry.

**As a result of our strategy of partnering with other companies for product development, marketing and services, our products and business development could be adversely affected if we experience difficulties with our partners.**

Our PLM strategy requires fully integrated solutions of computer-aided-design and manufacturing and data management products, which are themselves increasingly complex. To implement our PLM strategy, we have chosen to partner with other companies in such areas as:

- hardware and technology, to maximize our benefits from available technology;
- product development, to enable software developers to create and market their own software applications using our key product architecture;
- consulting and services, to support customers adapting and deploying PLM solutions; and
- marketing and distribution to promote our solutions outside IBM channels.

We believe that our partnering strategy allows us to reduce costs while achieving broader market coverage.

Our broad partnering strategy creates a degree of dependency on such partners. Serious difficulties in our relationships with our partners, or an unfavorable change of control of our partners, may adversely affect our products or business development. In addition, any failure by our partners to deliver products of the quality or according to the timing expected may cause delays in the delivery of, or deficiencies in, our own products.



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**If we are unable to hire or retain our key personnel and executives, or if we experience difficulties in our employee relationships generally at one of our major sites, our business activities and operating results may be negatively affected.**

Our success depends to a significant extent upon the continued service of our key managers and highly qualified research and development, technical, support, sales management and other personnel, and on our ability to continue to attract, retain and motivate qualified personnel. The competition for such employees is intense, and if we lose the ability to hire and retain key employees and executives with a diversity and high level of skills in appropriate domains (such as research and development and sales), it could have a material adverse impact on our business activities and operating results. We generally do not maintain insurance with respect to the loss of our key personnel.

**The continuous growth of our Group, internally and externally, adds complexity to our organization and may make consistent management and appropriate visibility with respect to our operations and strategy more difficult. Risks associated with external growth through acquisitions, as well as changes in the organization of the Group, may adversely affect our business or financial performance.**

We continue to grow internally in our markets around the world. This continuous growth in terms of revenues, employees and operations creates increasing complexity for us as we take measures to ensure consistency of our various offerings, control of our operations and appropriate follow-up of return on investments. We also continue to reorganize our Group structure in order to maintain efficiency and remain focused on our strategy. The integration of newly acquired companies or businesses, as well as the management of divestments, is challenging and consuming both in terms of management time and control systems and requires careful attention to management integration and employee retention.

Finally, we may use significant financial resources, make potentially dilutive issuances of equity securities or incur debt to realize future acquisitions or investments. These transactions may also cause us to incur amortization expenses related to intangible assets other than goodwill, or generate goodwill subject to annual (or more frequent) impairment tests. Minority interests or other investments in unaffiliated partners may also have to be written down in our accounts as a result of impairment. Acquired companies may also carry the risk of unanticipated or contingent liabilities, including litigation risk related to prior events (see above the risk of claims that embedded components violate third-party intellectual property rights, and Item 5D. Trend Information - MatrixOne Acquisition and Expansion of Our ENOVIA Brand ). Each of these potential consequences of an investment or acquisition could reduce our operating margin or net income. Also, due to local regulatory constraints, a planned acquisition might not be realized as anticipated or at all.

**A decrease in prices, a longer sales cycle and changes in the competitive environment could negatively impact revenue growth, financial performance and market position.**

Over the last several years prices have declined in the technological market and this trend could continue or accelerate. This price decline may result from competition, low marginal costs and/or rapid technological change. In addition, in the past few years, we have seen a move towards consolidation in our industry, which may lead to increased competitive pressure on prices and negatively impact our revenue, financial performance and market position.

In parallel, due to economic conditions as well as to the complexity of our PLM products, the sales cycle for PLM products has lengthened. We could face a slowdown in our revenue growth as a result.

**Our research and development facilities are subject to risks of damage or temporary unavailability due to both system interference or breakdown and physical harm. The short- or long-term unavailability of the use of these facilities could have a material negative impact on our business, results of operations and financial condition.**

Our research and development facilities are computer-based and rely on the proper functioning of complex software and integrated hardware systems. However, it is not possible to guarantee the uninterrupted operation and security of these systems. For example, the invasion of our computer-based systems by either computer hackers or industrial pirates could interfere with their proper functioning and cause substantial damage, loss of data or delays in on-going research and production activities. Computer viruses, whether deliberately or unintentionally introduced, could also cause similar damage, loss or delays. As many of our systems include advanced or state-of-the-art functionalities, computer bugs or design errors could cause malfunctions.

In addition, because our research and production facilities are located in a limited number of principal sites, including our headquarters outside Paris in a possible flood zone, our facilities in Japan and California which may be exposed to earthquakes and our site in Israel, substantial physical damage to any one of our sites, by natural causes or by attack or local violence, could materially reduce our ability to continue our normal business operations.

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If any of these circumstances were to arise, the resulting damage, loss or delays could have a material negative impact on our business, results of operations and financial condition.

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**Since we have multinational operations, we are subject to certain risks, inherent in international operations, that could adversely affect our financial condition and results of operations.**

As a global participant in the software industry, our business is subject to certain risks inherent in international operations that are beyond our control. These risks include:

- tariffs, duties, export controls and other trade barriers;
- unexpected changes in regulatory requirements and applicable laws;
- the burden of complying with a wide variety of foreign laws and regulations; and
- political and economic instability.

Any of these factors could harm our operating results. There can be no assurance that we will not experience material adverse effects with respect to our international operations and sales.

**Groupe Industriel Marcel Dassault owns approximately 43.3% of our outstanding shares, and continues to act as controlling shareholder.**

Groupe Industriel Marcel Dassault (GIMD), which represents the interests of some of our founding shareholders, has maintained its substantial interest in Dassault Systèmes and owned approximately 43.3% of our outstanding shares and controlled approximately 42.6% of the voting rights as of December 31, 2005. As a result, GIMD continues to act as controlling shareholder with respect to matters submitted to our shareholders for approval, including the election and removal of directors and the approval of any merger, consolidation or sale of all or substantially all of our assets.

**Technology-related stock prices have generally been volatile, and this volatility may depress our stock price.**

The market price of our shares and ADSs is likely to be highly volatile, as the market for shares of technology companies has generally been more volatile than the stock market overall. A large number of technology companies have reached a market price significantly inferior to their historical highest market price.

**The price of our ADSs and the U.S. dollar value of any dividends will be affected by fluctuations in the U.S. dollar/euro exchange rate.**

Our ADSs are quoted in U.S. dollars. Fluctuations in the exchange rate between the euro and the U.S. dollar are likely to affect the market price of the ADSs. For example, because our financial statements are reported in euro, a decline in the value of the euro against the U.S. dollar would reduce our earnings as reported in U.S. dollars. This could adversely affect the price at which the ADSs trade on the U.S. securities markets. Our dividends are denominated in euro; a decline in the value of the euro against the U.S. dollar would reduce the U.S. dollar equivalent of any such dividend.

**Holders of ADSs may face disadvantages compared to holders of our shares when attempting to exercise voting rights. Holders of shares wishing to exercise their voting rights must block their shares for at least five days prior to shareholders' meetings pursuant to our by-laws.**

In order to vote at shareholders' meetings, ADS holders who are not registered on the books of the depositary are required to transfer their ADSs for a certain number of days before a shareholders' meeting into a blocked account established for that purpose by the depositary. Any ADS transferred to this blocked account will not be available for transfer during that time. ADS holders who are registered on the books of the depositary must give instructions to the depositary not to transfer their ADSs during this period before the shareholders' meeting. ADS holders must therefore receive voting materials from the depositary sufficiently in advance in order to make these transfers or give these instructions. As these materials are usually sent by regular mail, there can be no guarantee that ADS holders will receive voting materials in time to instruct the depositary to vote. The depositary and the Company are not responsible for failing to carry out or comply with voting instructions. Therefore, it is possible that ADS holders, or persons who hold their ADSs through brokers, dealers or other third parties, will not have the opportunity to exercise a right to vote at all.

**Preemptive rights may be unavailable to holders of our ADSs.**

Under French law, upon the issuance of new shares or equity-related securities for payment, we may grant preemptive rights to our shareholders to subscribe to such securities. However, holders of our ADSs may not be able to exercise these preemptive rights unless both the rights and the shares are registered under the Securities Act of 1933 or an exemption from registration is available. In addition, if the depositary is unable to sell rights that are not exercised or not distributed or if the sale is not lawful or reasonably practicable, it will allow the rights to lapse, in which

case the ADS holders will receive no value for these rights.

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#### **Item 4: Information on the Company**

##### **A. History and Development of the Company**

###### **1981 THROUGH 2004**

Dassault Systèmes was established in 1981 through the spin-off of a team of engineers from Dassault Aviation, which was developing software to design products in 3D. We entered into a distribution agreement with IBM the same year and started to sell our software under the CATIA brand to automotive and aerospace customers. Through our work with large industrial customers, we learned how important it was for them to have a software solution that would support their product development processes. With this in mind, we enriched our solution to enable the design of digital mock-ups (DMU) which helped our customers reduce the number of physical prototypes and realize substantial savings in product development cycle times. The first significant project realized with this new approach was the Boeing 777. We also broadened our targeted industry segments to fabrication and assembly, consumer goods, electrical and electronics, shipbuilding and plant design.

In 1997, we organized our business in two segments: the Process-centric segment, which supports our customers end-to-end product development process, and the Design-centric segment, dedicated to customers seeking to design products in 3D. In conjunction with this decision, we acquired SolidWorks Corporation, with the goal of targeting the significant market of customers designing their products in two dimensions (2D) and interested in taking advantage of the power of 3D design.

In order to fulfill the mission to provide a robust PLM solution for our customers, in conjunction with our internal development, we undertook a series of targeted acquisitions and developed a new software platform, Version 5, for the Process-centric segment. In 1998, we acquired the Product Manager software and development laboratory from IBM, which we merged with our virtual product data management application to create the ENOVIA product line. In 1999, following our acquisition of SmarTeam Corporation, we developed a portfolio of applications across ENOVIA and SMARTEAM in order to manage data product configurations, product lifecycle integration and collaboration (our PDM offering). In 1999, we also introduced Version 5 (V5), an innovative software platform to develop integrated Product Lifecycle Management solutions. In 2000, DELMIA was launched in order to address the digital manufacturing domain following a series of three acquisitions, including (i) Deneb, a U.S. company specialized in robotic simulation which we acquired in 1997, (ii) Safework, a Canadian company specialized in human modelling technology, and (iii) Delta, a German company specialized in manufacturing process management software. Both Safework and Delta were acquired in 2000.

As a result of the capabilities of V5 as a software platform, the different applications developed in the companies we acquired, such as DELMIA, as well as the CATIA and ENOVIA product lines can be integrated to form a powerful Product Lifecycle Management solutions portfolio. In 2000, we acquired Spatial Corp., a U.S. company, to develop and sell its software components, including ACIS.

In 2004 we entered the automation market and created DELMIA Automation based upon internal development work as well as the acquisition in 2003 of Athys, a French company specialized in the development of workcell control software.

###### **2005**

During 2005, we continued to expand our addressable markets with the acquisitions of ABAQUS, in simulation, and Virtools in 3D technology.

We significantly increased our presence in the simulation market with the acquisition of ABAQUS, Inc., which has advanced expertise in finite element analysis software. ABAQUS technology is capable of scaling from simple to the most demanding simulations. In connection with the acquisition, we introduced a new PLM brand, SIMULIA, for realistic simulation and unveiled plans to develop an open, multi-physics platform designed to enable the integration of many types of simulation applications. Our SIMULIA brand includes ABAQUS as the core of our realistic simulation offerings, in combination with our existing simulation activities. We believe Dassault Systèmes was among the top three software developers in the simulation market at the end of 2005. (Source: Daratech.)

In 2005, we acquired Virtools, a company with significant expertise in interactive web applications, which give life-like behaviour to 3D content. Currently, Virtools has a small but diverse range of customers across manufacturing, entertainment and consumer goods companies, thus illustrating 3D technology's importance as a communications vehicle. Our objective is to bring the power and value of such 3D representations to a broad audience of potential users.

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During 2005, we also formed a partnership with i2 Technologies, Inc., in the sourcing segment of the supply chain management industry, to jointly develop sourcing solutions as an integrated component of our V5 PLM. As part of this agreement we purchased a competency center and technology licenses from i2 Technologies. Our objective is to integrate sourcing throughout the product lifecycle, thereby eliminating or significantly reducing the barriers between the engineering and sourcing communities. By aligning sourcing and engineering earlier in the product development cycle, our goal is to help customers reduce product costs, improve time-to-market cycles and enhance initial product quality.

In early 2005, we acquired RAND Worldwide's subsidiaries in the United Kingdom, Sweden, Germany, Switzerland and Russia, and we increased our ownership of our RAND North America, Inc. joint venture to 70% from 60%.

## PRINCIPAL INVESTMENTS

Acquisitions of companies, or equity interests in companies, and intangible assets offering strategic technology represent our main capital expenditures. See Item 5A: Operating Results - ABAQUS Acquisition and Item 5B: Liquidity and Capital Resources.

## CORPORATE INFORMATION

Dassault Systèmes S.A. is a *société anonyme*, a form of limited liability company, incorporated under the laws of France. Our Company was created on June 9, 1981 for a duration of 99 years and is governed by French company law and related regulations. Our registered office is located in Suresnes, France, at 9, quai Marcel-Dassault, B.P. 310, 92156, and the telephone number is: 33 (0) 1 40 99 40 99. For a list of our significant subsidiaries, please refer to Item 4C: Organizational Structure below. Dassault Systèmes is registered in the Nanterre Commercial Register under No. 322 306 440.

Our shares have been listed in France on the Paris Stock Exchange (Eurolist - Compartment A) and in the United States on the Nasdaq Stock Market's National Market since our initial public offering in 1996.

### B. Business Overview

## SUMMARY

We are the world leader, based on global market share, in Product Lifecycle Management (PLM) software solutions powered by three-dimensional (3D) representation. We also provide our expertise in 3D technology to businesses of all sizes and in many industries. Our strategic mission is to provide software solutions and consulting services that enable our customers to:

- increase product innovation and quality;
- accelerate product design to satisfy market demand;
- collaborate in 3D for product lifecycle management;
- create and manufacture products more cost effectively; and
- develop more environmentally friendly products, both during production and when in service.

Our software applications address a wide range of products, from consumer goods, machine parts and automobiles to entire ships, factories and aircraft. Our global customer base includes companies primarily in seven manufacturing sectors: automotive; aerospace; fabrication and assembly; consumer goods; electrical and electronics; power, process and petroleum; and shipbuilding.

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### ***PRODUCT LIFECYCLE MANAGEMENT (PLM) - 81% OF CONSOLIDATED REVENUE IN 2005***

Our PLM software and services enable customers to simulate, in a 3D collaborative environment, the entire lifecycle of a product, from its conceptual stage through development, manufacturing and usage in service. This fundamental transformation to the management of product and process development through digital technology creates important new opportunities for innovation. Moreover, our PLM solutions help companies reduce both time to market and costs, as well as better integrate their design and production processes with market needs. Using advanced and breakthrough modeling technologies, including highly sophisticated 3D visualization and collaborative internet technology, our products allow engineers, manufacturing teams, financial planners and other participants to simulate product behaviour and manufacturing operations through virtual prototypes rather than actual physical mock-ups, thereby saving significant time and resources, while increasing innovation and quality. Data about the product and its production, use and maintenance can be shared, modified, managed and archived on an integrated information platform.

Our PLM software is organized into five brands, each with its own clearly defined mission:

CATIA, our flagship and largest brand, for virtual product design and product excellence;  
SIMULIA, our newest brand, incorporating ABAQUS, for engineering quality through virtual testing;  
DELMIA, for virtual production and production performance;  
ENOVIA, for a global collaborative environment; and  
SMARTEAM, for enterprise PDM.

### ***MAINSTREAM 3D - 19% OF CONSOLIDATED REVENUE IN 2005***

Our Mainstream 3D solutions focus principally on product design rather than the entire product lifecycle. These 3D products, which are marketed under our SolidWorks brand, complement our PLM software applications by reaching a far larger number of potential users, and they are designed to capitalize on the significant migration opportunity of 2D users to 3D design. Our goal is to set the global standard for Mainstream 3D mechanical design software.

### ***EMERGING BUSINESS INITIATIVES***

During 2005, we continued to develop our business initiatives in automation and 3D For ALL .

#### ***Automation***

The automation market is focused on defining, controlling and monitoring automated production equipment. It is a natural extension of our PLM business, leveraging our existing knowledge and expertise. We are therefore developing a suite of software solutions, DELMIA Automation, that will allow customers to program, simulate and monitor automated production lines and link them with manufacturing processes defined using DELMIA PLM.

We believe the automation market is potentially a large market with long-term opportunity for growth. In addition, automated systems are used in a number of industries that we do not currently address with our DELMIA PLM solutions, such as consumer package goods, food and beverage and pharmaceuticals. We do not expect automation to be a meaningful contributor to our revenue in 2006 and 2007 as we further develop our product offering and distribution network.

#### ***3D For ALL***

We believe that 3D technology can be made broadly available to all users and communities, from content creators to professionals to consumers. We call this broadly expanded application of 3D technology 3D For ALL . We therefore focus a portion of our research and development resources on developing 3D For ALL technologies, such as 3D XML. We have also entered into new partnerships with companies that share our vision of 3D For ALL. During 2005 we acquired Virtools, which provides us with technologies enabling users to simulate the experience of the product in use in a 3D environment. Virtools is a French company with advanced technology in live web applications and 3D interactive content creation in industrial, commercial and consumer environments.



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## KEY BUSINESS STRENGTHS

We believe that our leadership of the PLM and 3D markets, and our increasing share of the global PLM market over the last six years, is due to our key business strengths.

**We develop long-term, integrated relationships with our customers.** Our approach has always been to develop long-term partnerships with customers in our targeted industries. We work closely with our customers to involve them in all phases of product development and to identify their evolving needs. Through these close, long-term working relationships, we are able to gain a deep understanding of their product design processes and requirements. We believe this level of knowledge enables us to develop software solutions more closely attuned to the requirements of our customers, and highly suited to the industries we address. We have also introduced specific industry solutions addressing the unique aspects of product development across different industries. In addition to our software solutions, we operate competency centers where we work with numerous industry leaders to develop service offerings and best practices (PLM Best Practices) to improve the introduction and deployment of our PLM solutions in response to the increasing demand for expertise and optimization of processes.

**We have a substantial commitment to technological innovation.** Technological strength has underpinned our market success. Our current generation software platform for the PLM market, Version 5, enables us to deliver integrated PLM solutions tailored to industry specific processes. Further, we have introduced key innovations to our V5 platform, including engineering and manufacturing hubs, 3D XML technologies, products such as CATIA - Imagine & Shape, and more powerful products for collaboration.

Through DELMIA Automation, we are introducing innovative technologies for the automation market. These new technologies are intended to digitally define, control and monitor automated systems entirely in 3D.

Through SIMULIA, we deliver the ABAQUS product suite for both routine and sophisticated linear and nonlinear engineering analysis. ABAQUS provides a unified finite element analysis (FEA) environment that enables smooth migration between linear and nonlinear workflows and easy sharing of models and results between engineering disciplines, thereby offering a compelling alternative to implementations involving multiple products and vendors.

Designed specifically for Windows, our Mainstream 3D technology is intended to help designers and engineers make an easy transition from 2D drafting tools to a 3D environment. Its intuitive Windows interface enables users to productively employ SolidWorks software without extensive training.

**We believe a core component of our success as a company is our brand strategy, with each brand having a clear identity and value to customers.** Our brand strategy enables us to focus on developing software for specific domains (such as design, manufacturing and simulation), with the objective of making it the leader within its respective markets. As a result, we develop research and development strategies, as well as sales and marketing strategies, closely adapted to individual domains. At the same time, using our V5 platform, we can offer PLM solutions that integrate various domains. Our multiple brand strategy also allows our customers to choose the specific point of entry which corresponds to their individual needs and requirements.

### *PLM:*

- CATIA, for virtual product design and product excellence;
- SIMULIA, for engineering and virtual testing;
- DELMIA, for virtual production and production performance;
- ENOVIA, for a global collaborative environment
- SMARTEAM, for enterprise PDM, and

### *Mainstream 3D design:*

- SolidWorks, for production and 3D mechanical design.

**We have an extended enterprise model.** Since our inception in 1981, we have developed a network of partners for product development, marketing and enhancement of customer relations, and we intend to continue to build on our extended enterprise model. For marketing and sales, we have important relationships with IBM, a network of distribution partners, as well as a direct sales force. In PLM we have created a program, CAA V5, to enable independent software companies to develop and build complementary applications onto our V5 platform. And through customer cooperation, we establish a permanent dialogue



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between our customers and our research and development teams commencing early in the product development process to ensure responsiveness to market needs.

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**We have a resilient financial model, with a high level of recurring licenses revenue.** We generate a high level of recurring revenue. For 2005, recurring revenue represented 50% of our total software revenue, with total software revenue accounting for approximately 84% of our total revenue. This high level of recurring revenue contributes to the resiliency of our business, enabling us to continue to invest in critical resources.

For the geographic breakdown of our revenues for the past three years and information on the seasonality of our business, see Item 5A: Operating Results - 2005 versus 2004 and - 2004 versus 2003, and - Trends in Quarterly Results, respectively.

## GROWTH STRATEGY

We believe there are a number of opportunities to continue to grow our business. We have outlined below our most significant current growth opportunities.

**Extend the penetration of CATIA Version 5 in our largest industries.** Our current CATIA Version 5 software is designed to address the needs of a wide range of users, from entry-level to the most sophisticated. In addition, we are expanding the number of applications within CATIA, which then broadens its potential usage.

**Extend our presence in the supply chain of key industries.** Our customer base includes many of the leading original equipment manufacturers (OEMs) in the aerospace and automotive industries. Many of these customers are currently in the process of migrating to our Version 5 platform. We believe their supply chain offers growth opportunities, since OEMs, particularly in the automotive and aerospace industries, seek to better integrate design and manufacturing through collaborating more closely with their suppliers. We also see an increase in interest in our PLM solutions among supply chain companies in part as a response to the changing requirements of their OEM partners. Our PLM solutions are suited to a broad range of supply chain participants, since they have been designed to address the needs of large-, medium- and small-sized businesses.

**Expand our presence in new target industries.** Our diversification strategy has met with significant success. Historically, our two main markets were the automotive and aerospace industries. We have strengthened our presence in the fabrication and assembly industry, which is now among our largest contributors to revenues. In addition to ongoing opportunities in our largest target industries, we believe our current software solutions present a good opportunity to increase our presence in the consumer, electrical and electronics, power, process and petroleum and shipbuilding industries.

**Implement PLM solutions integrating product data management, digital manufacturing and simulation applications.** Our PLM solutions can integrate product data management (PDM) solutions (ranging from data management and collaboration, with SMARTEAM, to product lifecycle management and decision support, with ENOVIA), digital manufacturing (through DELMIA) and simulation (with SIMULIA).

**Capitalize on the 2D to 3D migration opportunity.** Many designers continue to work within a 2D environment. We believe our solutions, particularly our Mainstream 3D solutions with our SolidWorks brand, address the needs of these designers as they migrate to 3D solutions.

**Expand our addressable markets.** Expanding our addressable markets is a key component of our overall growth strategy. Most recently, through our acquisition of ABAQUS in 2005, we substantially broadened the scope of our simulation strategy. In addition, there is a substantial long-term opportunity in automation and 3D For ALL technologies.

## MARKET STRUCTURE AND BRANDS

We currently organize our business and market our products and services principally according to two types of applications: the PLM, or Process-centric, market, to support product development, production, maintenance and lifecycle management; and the Mainstream 3D, or Design-centric, market, which is primarily focused on product design.

### PLM SOLUTIONS

Our PLM software and services enable customers to simulate, in a 3D collaborative environment, the entire lifecycle of a product, from its conceptual stage through development, manufacturing and usage in service. PLM solutions facilitate the simultaneous collaboration of the many different functions involved in PLM: engineering, strategy, marketing and sales, planning and production, procurement, finance and human resources, as well as throughout the supply chain. Our products allow engineers, manufacturing teams and financial planners within a company, as well as throughout the supply chain, to collaborate simultaneously. Based upon customer experience, our V5 PLM solutions can bring significant, measurable benefits.



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**CATIA** is our largest software product line as our PLM solution for digital product definition and simulation. CATIA is a fully integrated system that allows users to tailor their product development functionalities to their particular needs. In addition, we have introduced many CATIA products that address the specific needs of each of our target markets.

We believe that CATIA is among the most powerful product design and simulation systems, as illustrated by the market's adoption of the digital mock-up (DMU) process. We believe this leadership position is built on CATIA's most important features:

- enables companies to capture and reuse their corporate knowledge;
- covers all possible product shapes, thanks to a wide array of modelling technologies;
- offers breakthrough technologies, such as generative design and functional modelling, to facilitate and accelerate design across product programs, and imagine & shape, to facilitate styling;
- uses a simple and intuitive user interface to optimize productivity and reduce training time;
- fully integrates all CATIA applications based on a common product, process and resources (PPR) model;
- provides scalable functionality, from entry-level users to high-end experts; and
- enables increased collaboration among users.

**SIMULIA** is our newest PLM brand. In conjunction with the completion of the ABAQUS acquisition, we announced the creation of SIMULIA, our PLM brand for realistic simulation. Our SIMULIA brand includes ABAQUS and other Dassault Systèmes simulations offerings.

We believe there is a growing need for simulation, as well as a significant opportunity to transform how companies use simulation in product lifecycle management. Currently, companies spend substantial human and financial resources on real world product testing which could be done at lower cost and earlier in the product design process by virtual testing. In addition, many companies have their own applications in the field of simulating product behaviour which are expensive to develop and maintain. We therefore believe there is a large opportunity for customers to realize performance improvement and substantial savings in this domain.

Our simulation products seek to match companies' growing need for realistic product and process simulation; to make realistic simulation more readily accessible through integrated and collaborative simulation best practices; and to help our customers and partners by providing an open, multi-physics framework for simulation applications.

The ABAQUS suite of software for finite element analysis (FEA) allows engineering organizations to respond to their own competitive pressures to create and test real-world virtual prototypes of complex products and processes. ABAQUS software provides general purpose analysis tools that encompass a multitude of linear, nonlinear, dynamic response and other advanced technologies, packaged to match various simulation requirements. With a strong emphasis on high performance computing, ABAQUS effectively solves the largest and most computer intensive problems with its unique combination of implicit and explicit solution techniques, plus the ability to perform integrated multi-body dynamics. Each of the ABAQUS suite's three core products - ABAQUS/Standard, ABAQUS/Explicit and ABAQUS/CAE - offers additional optional modules that address specialized capabilities required by different customers. We also offer other Dassault Systèmes CAE applications as a component of our simulation offerings.

**DELMIA** is our brand spanning PLM digital manufacturing solutions and our automation solutions which we also market under the DELMIA brand.

**DELMIA PLM** offers a comprehensive suite of digital 3D manufacturing solutions that allow the complete design and validation of a manufacturing process through a digital mock-up. DELMIA PLM thus seeks to enable companies to optimize their manufacturing process before actual production takes place. DELMIA PLM solutions are built on an open product, process and resources model. They enable the continuous creation and validation of the manufacturing process in the following domains:

- (i) *Process planning*: The DELMIA Process Planning suite provides comprehensive process and resource planning support. It creates an environment that allows customers to review the sequences and links between processes and resources early in the product design cycle. Customers can perform planning tasks such as layout planning, time measurement, process and resource planning, product evaluation, cost analysis and factory line balancing.
- (ii) *Process detailing and validation*: The DELMIA Process Detailing and Validation suite employs the structure and diagrams of the DELMIA Process Planning solutions. It addresses specific manufacturing issues using actual product geometry and defines processes in detail in a 3D environment. Processes that can be validated in 3D include manufacturing and maintenance, weld point allocations, assembly sequences, factory/cell layouts and machining operations.



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- (iii) *Resource modelling and simulation:* The DELMIA Resource Modelling and Simulation suite provides the tools to develop and implement the mechanical resources, routines and programming that are used in conjunction with the Process Planning and Process Detailing and Validation solutions. Resources such as robots, tooling, fixtures, machinery, automation and ergonomics are defined and integrated into complete manufacturing scenarios.

ENOVIA provides a complete set of integrated solutions to help customers create a collaborative digital enterprise. By providing unique workspaces for enterprise-wide integration, including engineering and manufacturing, ENOVIA solutions enable customers to manage their digital products at each stage of the lifecycle and simulate specific processes. Benefiting from the open V5 platform and internet technologies, ENOVIA forms the PLM backbone for the entire company, providing a gateway into the digital enterprise for collaboration, visualization, analysis and decision support.

ENOVIA solutions cover the following domains:

- (i) *Digital mock-up and review:* ENOVIA V5 DMU (digital mock-up) enables virtual product simulation, analysis and validation. It helps streamline collaborative review and decision-making, while providing real-time insight into product performance.
- (ii) *Virtual Product Manager:* ENOVIA V5 VPM helps evaluate changes and improve decision-making. It enables users to capture in real time information regarding the impact of product design changes on quality, cost, performance and other product lifecycle issues. VPM manages DMU and links between the different parts of an assembly.
- (iii) *Lifecycle management:* ENOVIA V5 LCA provides unified product, process and resources definition and end-to-end process coverage within a Web-based collaborative environment, to enhance productivity and improve business agility.

SMARTEAM software solutions enable organizations and their supply chains to efficiently exchange, track and manage corporate product information throughout a product lifecycle. SMARTEAM solutions offer an array of integrated, on-line collaboration technologies and provide an affordable, readily customizable, easy to implement solution. A SMARTEAM solution can therefore range from collaborative product data management to entry access to PLM deployment.

SMARTEAM solutions cover the following domains:

- (i) *Enterprise services:* Enterprise services provide secure real-time access to product data for authorized users from virtually anywhere on the globe. The SMARTEAM repository ensures data integrity, and core technologies enable global access.
- (ii) *User services:* User services streamline business processes by enabling users to manage project workflow.
- (iii) *Collaboration dashboards:* Enables businesses to share, manage, search and view various types of data and resources. They provide secure product lifecycle collaboration and allow the implementation across the extended enterprise of a web-based collaborative portal.
- (iv) *Business solutions:* Business solutions provide predefined business templates, efficient customization tools, and an intuitive, user-friendly interface that enable companies to reduce the learning curve involved at each project stage and generate results more quickly.

**PLM releases in 2005**

During 2005, we introduced two new PLM releases for our CATIA, DELMIA, ENOVIA and SMARTEAM applications:

**Version 5 Release 15 (V5R15), Open Collaboration on the Proven V5 Platform** Announced in May 2005 for CATIA, DELMIA, ENOVIA and SMARTEAM, V5R15 builds on the strengths of V5R14 by providing unified working environments, or desktops, targeting the specific needs of key user communities, such as engineering, manufacturing and enterprise users more broadly. We also further strengthened our coverage of business processes with new technologies designed to help improve productivity and innovation among companies across a number of industries. This Release leverages our open V5 platform, with the goal of providing companies in the supply chain with enhanced collaboration capabilities and process coverage. Highlights include: (i) accelerated collaboration with suppliers by facilitating the exchange of engineering package data between OEMs and suppliers of all sizes and (ii) enhanced communications with 3D XML including the introduction of a new 3D XML viewer in V5R15, among other key highlights.

**Version 5 Release 16 (V5R16), Empowering Innovation Networks** V5R16 helps customers create more innovative products and leverage the talents of their global supply chains. V5R16 delivers powerful new collaboration capabilities within ENOVIA V5 VPM Navigator and SMARTEAM TeamPDM, enabling extended networks of partners to work together in globally distributed 3D environments. Entire engineering packages can now be shared and managed collectively while protecting intellectual property, enabling true concurrent engineering across the value chain. More broadly, V5R16 increases the power of the V5 PLM platform in three ways: by delivering unified PLM solutions for unrivalled gains in productivity; by extending the reach of 3D XML within the enterprise for ease of communication; and by accelerating performance with Microsoft Windows 64-bit support.

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### ***PLM Industry Solutions***

As part of our PLM offering, we have developed PLM industry solutions to ensure that customers of all sizes and across different industries transition as quickly as desired from purchasing our PLM solutions to having our PLM solutions in operation delivering measurable return on investment. We believe PLM is a business transformation, requiring proven and experienced-based methodologies. Our PLM industry solutions are comprised of our PLM products including those of our CAA partners, our PLM Practice scenarios, our Business Process Content Solutions and consulting services designed for specific industries. In addition, we distribute our PLM V5 infrastructure under the name Component Application Architecture (CAA V5) development platform, which permits the development of additional complementary applications in the various industries we serve.

We have developed PLM industry solutions to address the specific processes of selected industries, such as the automotive, aerospace, fabrication and assembly, electrical and electronics, consumer goods and shipbuilding industries. In early 2006 we introduced Business Process Content (BPCs), which are flexible software assets designed to enable customers to implement and adapt our software products to meet their specific industry needs, without the cost of custom-made software.

### ***MAINSTREAM 3D SOLUTIONS***

We address the Mainstream 3D market with our SolidWorks brand. Since the introduction of the first SolidWorks mechanical design software solution in 1995, SolidWorks software products have been shipped to more than one-half million product designers, engineers and engineering students worldwide.

SolidWorks products include solutions for 3D mechanical design, design validation analysis, data management, design communication and collaboration, CAD (computer aided design) productivity enhancement and 3D online catalogues.

Our principal Mainstream 3D product solutions include:

SolidWorks 3D mechanical design software.

SolidWorks Office Professional: This suite of core productivity tools includes SolidWorks 3D mechanical design software, a full range of design communication and CAD productivity tools and PDMWorks, an easy-to-set-up-and-use product data management solution that is uniquely adapted to managing SolidWorks product data for the individual or work group.

SolidWorks Office Premium: SolidWorks Office Premium is the complete 3D product design solution, providing product design teams with design engineering, data management, and communications tools. SolidWorks Office Premium provides all of the capabilities included in SolidWorks Office Professional, plus the powerful tools offered by COSMOSWorks Designer design validation, COSMOSMotion simulation, and SolidWorks Routing add-on modules.

SolidWorks 2006 was introduced in June 2005. SolidWorks 2006 includes a number of improvements to simplify, accelerate and integrate design engineering work, including: (i) a significant increase in performance; (ii) new user productivity tools such as Smart Components; (iii) new features for consumer product, sheet metal, and machine designers; (iv) new mainstream design validation capabilities; (v) innovations that significantly ease the migration from 2D to 3D design, such as 3D Drawing View and Design Checker, as well as enhancements to the DWG Series (Editor, Gateway, Viewer); and (vi) enhancements in SolidWorks Office Premium to strengthen application capabilities.

In addition to its portfolio of products, SolidWorks has developed SolidWorks Solution Partner Program. This program encompasses software and hardware vendors whose products interoperate with SolidWorks software and provide solutions in specific areas.

### ***AUTOMATION SOLUTIONS***

DELMIA Automation, introduced in 2004, is focused on control engineering and simulation. Historically, production engineering, which we address with our DELMIA PLM solutions, and control engineering have largely functioned as two distinct areas within the manufacturing process. Process engineering is focused on process planning, detailing and validation as well as resource definition. In contrast, control engineering, which is focused on defining, controlling and monitoring the automation systems, including programmable logic controllers, is largely validated only during real production, when all physical resources have been put in place.

Our automation solutions will enable customers to (i) simulate production resources before production begins; (ii) reduce time to design, program, test and optimize automated systems; and (iii) enable automated systems manufacturers to sell complete solutions, including hardware, software and associated services.





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During 2005, we introduced our first products for DELMIA Automation, which enables control engineers in all automation industries to digitally define, control and monitor automated systems entirely in a 3D virtual environment. Based upon a unique Logic Control Modeller technology, DELMIA Automation provides a digital model of control logic for an automated system independent of programmable logic controller (PLC) hardware.

## **TECHNOLOGY, RESEARCH AND DEVELOPMENT**

### ***Overview***

The development of breakthrough technologies has been a core component of our business strategy since our inception. We have devoted significant resources each year to research and development. In 2005, research and development investments totaled 250.0 million and represented approximately 27% of total revenue. As of December 31, 2005, approximately 2,678 employees, representing 47% of our employee base, were in research and development.

We continued to develop our 3D XML technology. First introduced in 2004, 3D XML (Extensible Markup Language), a universal, lightweight XML-based format enables users to capture and share 3D data. 3D XML technology compresses highly complex data, with file sizes up to 99 percent smaller than those of existing formats. This format was designed to greatly enhance collaboration around 3D information.

During 2005, we announced the availability of our V5 PLM solutions, including CATIA V5, DELMIA V5, ENOVIA V5 and SMARTEAM, on Microsoft Windows XP Professional x64 Edition. These versions will take advantage of the full power of the Windows 64-bit architecture to enable customers to create, analyze and manage very large assemblies and complex products and considerably reduce product development cycles by accelerating design and enhancing design reviews, product optimization and decision support.

Our CATIA - Imagine & Shape modelling product is designed to bring V5 PLM to industrial designers, who have long preferred to work by hand. This product facilitates the exploration of more product ideas in a shorter period of time. Importantly, our Imagine & Shape product enables industrial designers to work more closely and earlier in the process with design engineers with numerous benefits resulting from this improved collaboration. Our CATIA - Functional Molded Parts product greatly facilitates product design, particularly of plastic parts in the electronics and consumer goods industries. This product enables plastic parts designers to concentrate on what they want to design, rather than on how to design the part. Specifically, it allows them to design more freely, as the software will automatically adjust the new feature to fit predefined functional characteristics, such as thickness, detailed shape design or zones that must remain clear to prevent clashes or interferences. Our CATIA V5 Knowledgeware solutions help customers re-use corporate knowledge throughout the product lifecycle. First, our knowledgeware tools have been developed to enable capture of expertise and automation of business processes. Second, our knowledgeware tools enable design alternatives to be explored more quickly while ensuring that they meet multidisciplinary specifications. And third, these tools help ensure consistency and quality of design alternatives.

In collaboration and product lifecycle management, our latest Release, ENOVIA V5R16, includes VPM Navigator, a powerful tool that enables designers to access engineering hub data and navigation functionalities directly from the CATIA V5 interface. Key benefits to customers include increased innovation and productivity, improved quality as data management capabilities are integrated as part of the CATIA V5 design experience, and ease of use as the number of steps required to design context definition are reduced.

Our Logic Control Modeller is based on a mathematical model that allows an enhanced ( highly-typed ) structuralization of data and flows. This modeller enables system and control design of automated systems and is the foundation of the DELMIA Automation solutions.

We believe we are the industry leader in connecting product engineering design to manufacturing process design. We do this through a product, process and resources (PPR) model, shared by CATIA, DELMIA and ENOVIA. The PPR model allows companies to capture, share and reuse knowledge throughout the entire product lifecycle, while the open architecture provided by V5 allows extension and integration of our solutions according to each customer's specific needs. The PPR connects our engineering hub with our manufacturing hub through the ENOVIA backbone.

### ***Openness of our software solutions***

In the PLM market, CAA V5 is our robust, powerful, open and comprehensive development platform. Our CAA partners develop, sell and support innovative applications that integrate seamlessly with our PLM solutions through CAA V5. Our partners may also choose to benefit from the V5 platform possibilities to connect with other applications, such as customers' applications or applications developed by other software companies. The V5 platform supports the use of standards such as WebSphere.net, PROSTEP, ONG, W3C and XML. Standards are widely created by industry consortia, or by leading industry players for the exchange of data, or user interfaces or formats.

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In the Mainstream 3D market, our SolidWorks software is an open system that allows independent software developers to create complementary products that can be integrated with SolidWorks, thereby significantly increasing our products' range of functions and capabilities.

In addition to our PLM and Mainstream 3D software solutions, we supply software components, through our subsidiary Spatial. These components are based on industry standards and increase software interoperability. Software developers in more than 14 industries around the world use our 3D ACIS Modeller (ACIS), a well-known, 3D modelling engine. ACIS features an open, object-oriented C++ architecture. We also offer InterOp Translators that allow software developers to easily integrate advanced 3D data interoperability capabilities with 3D software. For example, our InterOp CATIA V5 Reader and Writer translator enables data to be translated to and from other 3D formats.

**Version 5 technology**

Combining our technological capabilities with our understanding of market needs, we developed an innovative and open software architecture, Version 5, or V5, which was first released in 1999. V5 is the technological platform for the development of new products for the PLM market and makes possible a tight integration of CATIA, DELMIA and ENOVIA solutions.

A major component of V5 is its unique object model allowing joint/simultaneous definition of product, process and resources (PPR) to support multidisciplinary collaboration. V5 enables knowledge-based product creation, engineering and manufacturing processes management within a dynamic environment (enabling multiple actions to occur simultaneously) to drive optimized product definition, manufacturing preparation, production and service.

V5 technology also provides our PLM products with scalability. Scalability allows enterprises of different sizes, and users with diverse profiles, from occasional use to highly sophisticated engineering, to benefit from a fully integrated PLM solution. Scalability is possible with our PLM solutions because they have a common V5 architecture, which allows them to be packaged according to the client's specific needs and because they promote the usage of industry best of breed standards on which all participants can develop and build their products.

The following five fundamental principles provide the underlying strength of our V5 products:

*Industry-specific process optimization.* Process optimization can only be achieved by investing the time, resources and energy necessary to grasp the underlying nature of the process. Process optimization requires understanding the direction in which businesses are moving and defining with them the processes that need to be put in place (Best Practices). Delivering competitive advantage through end-to-end process optimization is achieved by sharing with our customers a common and thorough view of the next breakthrough processes and then realizing them through V5.

*Pervasive 3D based communication and collaboration.* When people interact in a shared workspace, their communication and collaboration can be uniquely enhanced by the use of 3D imaging, such as digital mock-up (DMU). Pioneered by us, DMU provides an immersive 3D environment where all the PLM participants can interact with each other's designs. This 3D interaction can significantly enhance communication through rapid exchange, direct-use, simulation and validation. Many major new projects are now being developed by a network of partners spanning corporate and geographic boundaries. It is crucial to have accurate and comprehensive information circulating throughout such networks in order to achieve virtual co-location of all the participants. V5 incorporates breakthrough technologies and delivers capabilities that harness the Internet and corporate information hubs to extend the pervasiveness of 3D across these partner networks. Our 3D XML technology, which was first introduced in 2004, enhances collaboration around 3D as its lightweight XML-based format has been designed to enable a wide array of participants to easily share 3D data and product information.

*Unique product, process and resources (PPR) description and integration model.* The lifecycle of a manufactured product extends beyond the product itself to also include the means and methods required to produce and maintain it. At the core of V5 lies a unique technology called PPR. PPR incorporates a virtual product model that captures the logical, functional and physical definitions of the product and its associated processes and resources. PPR thus allows the creation of an accurate context to managing the entire product lifecycle. This capability is unique within the V5 architecture.

*Capturing, sharing and reapplying corporate knowledge.* Manufacturing corporations have recognized that intellectual property is increasingly becoming their most valuable asset as competitive pressures place a premium on innovation. Harnessing knowledge to innovate requires capturing or mining knowledge, sharing it and reusing or reapplying it accurately and efficiently. The integration of knowledge-based services throughout V5 is intended to provide this capability. For example, V5 applications provide full, knowledge-grounded solutions to support the design of a car door or an airplane wing.



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*Openness and extension through component based architecture and community.* The specific needs of each customer require that their PLM solution be tailored, extended and integrated. These requirements necessitate openness and the ability to integrate components. V5's open architecture was developed specifically to meet these needs and allow customers and other software developers to make their own contributions to the software system. We have developed a network of partner companies that offer niche products incorporating specific expertise. By using V5, these partners have a single development platform that ensures delivery of a seamless, integrated software solution composed of both our products and theirs. Incorporating object oriented programming languages, including Java and C++, the V5 architecture is similar to other widely used software such as IBM and Microsoft platforms. In addition, new advances in our technology, including our 3D XML technology, have been introduced to significantly enhance the openness of our software solutions by enabling increased collaboration across a broad range of parties involved in a product's lifecycle.

#### **Mainstream 3D technology**

Designed specifically for Windows, our SolidWorks technology for the Mainstream 3D market is intended to enable designers and engineers to make an easy transition from 2D drafting to a 3D environment. Its intuitive Windows user interface enables users to productively employ SolidWorks software without extensive training. SolidWorks applications provide users with a 3D design process, for which a fully detailed solid model is used to quickly produce drawings and perform downstream design functions. SolidWorks focuses on three core capabilities: design, analysis and product data management.

### **CUSTOMERS AND INDUSTRIAL SECTORS**

Our diversification strategy into a broad number of industrial sectors has met with significant success. Our three largest industries are automotive, fabrication and assembly, and aerospace. In addition to ongoing opportunities in our three largest target industries, we believe our software solutions present a good opportunity to continue to increase our presence in the consumer goods, electrical and electronics, power, process and petroleum and shipbuilding industries.

During 2005 we expanded our client base, adding an estimated 12,000 new design customers and 1,100 new PDM customers. We sold 72,100 design seats comprised of our CATIA and SolidWorks new licenses and in PDM we sold approximately 40,000 new licenses in 2005. We estimate that at the end of 2005, we had over 90,000 customers across 80 countries.

While we have built long-standing relationships with our customers, we continue to have a diversified customer base. We estimate that our largest customer represented approximately 6% of total revenue, and our five, ten and twenty largest customers accounted, respectively, for approximately 17%, 24% and 30% of total revenue in 2005.

**Automotive:** The automotive market has been and continues to be an important market for our Group. We work with most of the world's largest automotive OEMs. We also have developed business relationships with a number of companies within the automotive supply chain. The automotive market encompasses cars, motorcycles, trucks, buses and campers.

**Aerospace:** We have a significant presence in the aerospace industry as we are the largest supplier of advanced design solutions to the aerospace industry. We are the main design system at Boeing (civil aircraft division) and Airbus.

**Fabrication and Assembly:** Fabrication and Assembly (F&A) is among our largest industry groups. Our software solutions are purchased by a wide range of companies in the F&A industry, spanning fabricated metal products, industrial equipment and manufacturing machinery, mobile equipment and products, trains and other fabricated products. New customers in 2005 included Joka, a conveyor manufacturer; Mecasonic, a manufacturer of plastic welding equipment; Meyn, a poultry-processing equipment manufacturer; Dong Feng, a manufacturer of electric machinery; THK, a manufacturer of linear motion guide products; and BT Industry, a manufacturer of electric-powered warehouse trucks, among many other new customers.

**Consumer Goods and Electrical and Electronics:** Consumer goods, consumer packaged goods (CPG) and electrical and electronics (E&E) were industries where we made good progress in 2005. New customers in these industries in 2005 included: Nokia, the world's largest phone manufacturer; Whirlpool India, a manufacturer of washing machines; Raylase, a manufacturer of laser deflection units; Alpine, a large manufacturer of car audio and car navigation systems; and BTicino, a manufacturer of electrical devices.

**Power, Process and Petroleum and Shipbuilding:** In power, process and petroleum and shipbuilding we had a number of important wins during 2005 including: Farnham & Pfile, an engineering and construction company; Kawasaki Heavy Industry, SNC Lavalin, an engineering and construction company; Hydrolift, a pleasure boats manufacturer; and Samsung Heavy Industry Co., a ship and offshore platform manufacturer.

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**Automotive.** Original Equipment Manufacturers using our software solutions include:

BMW  
China Motor Corporation  
DaimlerChrysler  
FAW  
Ferrari  
Ford  
Honda  
Hyundai Kia Motor Company  
Irisbus  
Iveco  
MAN Nutzfahrzeuge AG  
MG Rover

Mitsubishi Fuso Truck & Bus  
Mitsubishi Motors  
Porsche  
PSA Peugeot Citroën  
Renault  
Scania  
SsangYong Motor Company  
Subaru  
Toyota Motor  
Volkswagen Audi Group  
Volvo AB

Customers in the automotive sector supply chain using our software solutions include:

Aisin Seiki Co.  
Autoliv  
Behr  
Bertone  
Bertrandt AG  
BorgWarner Automotive  
Bosch  
Brose Fahrzeugteile  
Cimos  
Comau Systems  
Continental AG  
Denso Corp.  
Draexlmaier  
Edag  
Faurecia  
Hella  
Ichikoh Industries  
Italdesign  
Kanto Automotive Works

Karmann  
Koito Manufacturing  
Koyo Seiko  
Lear  
Magna  
Marcopolo  
Michelin  
Paulstra  
Pininfarina  
Ruecker  
Siemens VDO  
Sumitomo Wiring Systems  
Toyota Gosei  
TRW Automotive  
Universal Propulsion Co.  
Valeo  
Williams Controls  
Yazaki  
ZF

**Aerospace.** Customers in the Aerospace sector using our software include:

Aermacchi  
AgustaWestland  
Airbus  
Alcatel Space  
Alcoa Global Fasteners  
Alenia Aeronautica  
Alenia Spazio

KAI (Korea Aerospace Industries)  
KHI (Kawasaki Heavy Industries)  
Latécoère  
Liebherr  
Litton Guidance & Control Systems  
Lockheed Martin  
Loral





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AVIC  
BAE Systems  
Ball Aerospace & Technologies  
Bell Helicopter  
Boeing  
Bombardier  
Cessna  
Dassault Aviation  
Driessen Aircraft Interior Systems  
EADS  
EI-OP  
Embraer  
Eurocopter  
FHI (Fuji Heavy Industries)  
Flight Safety International  
Goodrich  
Gulfstream  
Honeywell

Lufthansa Technik AG  
MHI (Mitsubishi Heavy Industries)  
MTU  
NASA  
Northrop Grumman  
Piaggio Aero  
Pratt & Whitney Canada  
Raytheon  
Saab  
Scaled Composites  
Sikorsky  
Singapore Technologies Aerospace  
Smiths Aerospace  
Sneema  
Stork Fokker  
Sukhoi  
Vought Aircraft Industries

**Fabrication & Assembly.** Customers in the Fabrication and Assembly sector using our software include a wide range of companies, including manufacturers of heavy equipment manufacturers, industrial machines, and other products. Some of the customers are listed below as follows:

Alstom Power  
Arburg  
Bobst  
Bridgestone  
Claas  
Daewoo Heavy Industries  
Elopak, Inc  
F.L. Smidth  
FlexLink Systems AB  
Framatome  
Goodyear  
Grundfos  
Halla Engineering & Construction  
Homag  
Industrias Romi S.A.  
Iscar  
Julius Blum GmbH  
Kalmar  
Kikuchi Press  
Kliklok International  
Kobelco Construction Machinery

Krebs  
Makino Milling Machine  
Metso  
Meyn  
Michelin  
Multivac Sepp Haggenueller GmbH  
NTN  
OshKosh Group  
Paper Converting Machine Corporation  
Philips Oral Healthcare Inc.  
Sanyo Machine Works  
Scheidt and Bachmann  
Schuler  
Sidel  
Staubli  
Sumitomo Heavy Industries  
Toyota Industries Corporation  
TRUMPF Werkzeugmaschinen  
Volvo Construction Equipment  
Volvo Penta

Customers in the train industry using our products include: Bombardier Transport, Alusuisse Road & Rail Ltd., Alstom Transport, Changchun Car Co. and Westinghouse Rail Systems Ltd.

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**Consumer Goods.** Customers in the consumer goods sector using our software solutions include:

|                              |                   |
|------------------------------|-------------------|
| Arc International            | Kärcher           |
| Asahi                        | Kodak             |
| Austria Gaming Industries    | Konica            |
| Black & Decker               | Leifheit          |
| Bombardier Recreation        | Life Fitness      |
| Braun                        | Metabo            |
| Burton Snowboards            | Microsoft         |
| Coca Cola                    | Newell Rubbermaid |
| Crown, Cork & Seal           | Nilfisk Advance   |
| Dauphin North America        | Patek Phillippe   |
| De Longhi                    | Rain Bird         |
| Dorel Juvenile Group         | Rayovac           |
| ETA Swatch                   | Samsonite         |
| Fratelli Guzzini             | Smoby             |
| Gucci                        | Solo Golf         |
| Hamilton Beach/Proctor Silex | Trek Bicycles     |
| Herman Miller                | Werner Ladder Co. |
| Hewlett Packard              | Yakima            |
| Isafrance                    |                   |

**Electrical & Electronics.** Customers in the electrical and electronics sector using our software solutions include:

|                          |                                  |
|--------------------------|----------------------------------|
| ABB PMTV                 | Mars Electronics                 |
| AEG                      | Matsushita Electric Industrial   |
| Alpine Electronics       | MDS Sciex                        |
| AMC Centurion AB         | Miele                            |
| Ares Communications Tech | NEC                              |
| Ascom Monotel            | Newport Corporation              |
| Automatic Systems        | Nikon                            |
| Braun Medical            | Pioneer                          |
| Ceragon Networks         | Promise Technology               |
| Clarion                  | Radio Frequency Systems          |
| Corecess                 | Ricoh                            |
| Electrolux               | Sagem                            |
| Gnatus                   | Sanyo Electronics                |
| Gretag Imaging           | S&C Electric                     |
| Grundig                  | Sennheiser                       |
| Hubert and Suhner        | Shunde Special Transformer Works |
| IBM                      | Siemens                          |
| IFM Electronics GmbH     | Sony                             |
| Intel Corporation        | Sub-Zero                         |
| JDS Uniphase             | Texas Instruments                |
| Johnson Electric         | Thales                           |
| Kinpo Electronics        | Visonic Group                    |
| Legrand                  | Wolf Appliance                   |

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**Power, Process and Petroleum.** Customers in this sector using our software solutions include:

Aker  
Albert Kahn Associates  
Alstom Power  
Ansaldo  
Areva  
BEI  
Consol Energy  
DaimlerChrysler  
Farnham & Pfile Engineering and Construction  
F.L.Smidt  
Gehry Partners

Haden International  
Hydro Quebec  
ITER  
Kvaerner  
METSO Corporation  
Oceanografia  
PEMEX  
Permasteelisa  
Shell  
Southern California Edison  
Trinity Industrial

**Shipbuilding Yards and Operators of Passenger and Cruise Ships.** The shipbuilding sector is the most recent segment we have targeted. Our customers include:

Bénéteau  
Berret Racoupeau  
General Dynamics Bath Iron Works  
General Dynamics Electric Boat  
HDW AG  
HSD Engines  
IHI-Marine United  
MeyerWerft

MHI (Mitsubishi Heavy Industries)  
Namura Shipbuilding  
Northrop Grumman Newport News  
Northrop Grumman Ship Systems  
Samsung Heavy Industries  
Seaway  
Universal Shipbuilding Corporation  
Yantai Raffles Shipyard

#### **OUR EXTENDED ENTERPRISE PARTNERSHIPS**

We have reinforced our extended enterprise approach through our relationships with customers, technological partners, product development partners and cooperation with computer hardware manufacturers.

**IBM relationship.** The extended enterprise concept emerged from our relationship with IBM for the distribution of our products. We have had a long-standing relationship with IBM that has provided us with deep technical expertise and commercial strength beyond the distribution agreement described more fully below under - Sales and Marketing. In the hardware, middleware and consulting services domains, IBM has been a key partner to us. Furthermore, collaboration in several areas of research and development has been the cornerstone of our and IBM's commitment to technical leadership for the digital enterprise.

**Customer partners.** We establish a permanent dialogue between our research and development teams and our customers, thereby ensuring product developments that are responsive to market needs. Principally due to the openness of our software applications, we offer our customers the opportunity to develop complementary seamless software applications for internal use. We believe that thousands of applications have been thus developed by our customers to meet their specific needs. In addition, we have competency centers based on specialized industrial segments to gather information on our customers' processes and thus help develop additional applications tailored to the needs of each industry.

During 2005, we continued active development of customer partnerships to specify, evaluate and test process-oriented applications. We also organized user groups and forums in the United States, Europe, Asia and Australia to enable customers to share their experiences with our software products and solutions. Over 10,000 people attended such forums around the world in each of the last several years.

**Hardware and technology partners.** We have established long-standing, technical collaborations with key partners in order to maximize the benefits from available technology and to increase the value for our common customers. These partners include AMD, DELL, Fujitsu Siemens, Hewlett-Packard, IBM, INTEL, Microsoft, and Sun Microsystems as well as smaller companies bringing specific, significant technology expertise. The latest Version 5 Release, for example, has been developed on both native Windows and UNIX environments.



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In addition, a certification program is available to our partners to further optimize, based on customers' needs, the technology of our solutions on various platforms.

In 2004 we entered into a multi-year, global strategic alliance with Microsoft Corporation to deliver our V5 PLM and 3D design solutions to companies of all sizes taking advantage of the Microsoft software platform. By capitalizing on the Microsoft platform, the goal of the alliance is to deliver greater customer value through solutions that are easy to use, deploy and maintain with reduced ownership and integration costs. As part of this strategic alliance, we and Microsoft announced several value-creating agreements for customers during 2005:

- we agreed to support Microsoft's XAML format. Cross-format compatibility will enable users of 3D solutions to capture and share rich 3D data;
- we delivered a version of our V5 PLM solutions for the Windows XP x64 Professional platform, to enable users to leverage the memory and bandwidth of Windows 64-bit system; and
- we announced V5 PLM support for Microsoft's major enterprise suites (SQL Server 2005, Visual Studio 2005 and BizTalk Server 2006). For our customers, this will provide seamless integration between the power of our V5 PLM solutions and the cost-effectiveness and ease of use of Microsoft's enterprise system platforms.

**Product development partners.** In order to enable software developers to create and market their own software applications using the Version 5 architecture, we set up a CAA V5 program. This program was launched in July 2001 to provide independent software vendors with an open next-generation V5 platform and with comprehensive support to deliver best-in-class PLM applications to the market that are fully integrated and complementary to CATIA, ENOVIA and DELMIA V5. By using V5, these partners have a single development platform that ensures delivery of seamless, integrated software solutions composed of both our products and theirs.

Our CAA V5 program has been very successful with more than 360 products based on CAA V5 introduced on the PLM market with V5 R16 by 140 CAA V5 partners as of January 2006. We also hold an annual CAA V5 Developer Conference focused on expanding the network of companies using our CAA V5 PLM development platform.

In China, we entered into a strategic alliance with CAXA, the leading domestic PLM vendor, to create and sell design packages developed in China based on our V5 PLM technology. In early 2005 we announced with CAXA, the availability of CAXA V5, a new generation of integrated and scalable 2D and 3D PLM solutions for the Chinese market that embed our V5 technology components. These CAXA V5 solutions are the result of our partnership with CAXA and software development carried out in a joint research and development center operated by CAXA in Beijing. The short time-frame to develop these solutions demonstrates the ease with which developers can build solutions on our Component CAA V5 platform.

SolidWorks operates a two-tier development partnership program bringing together companies supplying products that are either compatible with or entirely integrated with SolidWorks. SolidWorks extensively tests the integration between products and over 260 compatible products are available in many areas, including machining, analysis, simulation and rapid prototyping.

In 2005, 40 products from 36 SolidWorks' partners achieved Certified Gold status. Gold Products are software applications developed by partners, and tested and certified by SolidWorks to ensure high quality, integration and interoperability with SolidWorks software, thereby delivering a higher degree of productivity to our customers. These products are part of the more expansive SolidWorks Solution Partner program that includes over 700 companies worldwide.

**Consulting and service partners.** Our ecosystem of industry alliances also includes a community of consulting firms and systems integrators, led by our integrated services organization, Dassault Systèmes Services, now merged with our Solutions organization to form Dassault Systèmes Industry Solutions. These Consulting and Services Partners are able to complete our own Services Offerings to customers to optimize their business processes as well as integrate global PLM solutions in line with best-of-class implementation practices.

We have had a long-standing relationship with IBM PLM in the marketing and sales of our PLM solutions. In addition, we continue to expand our relationship with IBM in services. Specifically, since January 2002, IBM's Global Service Business Consulting Group (BCS), the IBM global services organization, has been a Premier consulting partner to us. Through our services teams, IBM BCS now provides complementary consulting and implementation services to customers in order to drive adoption of our PLM solutions. IBM BCS collaborates with our integrated services teams to develop services offerings related to our PLM solutions. During 2005 we signed an agreement in services with IBM BCS and our services group designed to help customers accelerate their business transformations, of which PLM is a key component. We believe clients will benefit from the combination of IBM's consulting and project management skills and our software technology and technical expertise.



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Our network of consulting and services partners has significantly expanded over the last several years as we add selected companies with recognized skills and expertise in delivering PLM and integration services. Our most active/major partners include, in addition to IBM, Atos Origin, AvicIT, Axiom Systems Inc., Cards Engineering, Cenit, CSC, Dipro, Elsag, EXA, Fasotec, Geometric Software Solutions, Hitachi Zosen (HZS), IASC, Infosys, Incat, Larsen & Toubro, MDTVision (IBM), MRI Systèmes, MSC Software, Nihon Unisys, NS Solutions, PCO Technologies, Processia, PROSTEP, Toyota Communications Systems, T-Systems, Tata Consulting Services, Tata Technologies Limited, Volvo IT and Wipro.

We also work closely with our consulting and service partners to ensure that they are well-positioned to deliver best-of-class PLM implementations. In connection with this objective, we offer three enablement programs to our partners in the areas of (i) consulting and systems integration, (ii) training and education and (iii) application development.

**DELMIA Automation partners.** In April 2004, we entered into a business partnership with Schneider Electric, a world leader in Power and Control, to sell DELMIA solutions and develop consulting and services for the Automation and Production Engineering (production process planning, production assembly processes and factory simulation) markets. In connection with this partnership, Schneider Electric formed Dextus, a wholly-owned subsidiary, which plans to sell and provide services to both DELMIA PLM and DELMIA Automation.

Since November 2004, we have had a strategic partnership with OMRON Corp., a leading manufacturer of control equipment for factory automation, through which OMRON plans to distribute DELMIA Automation as its new collaborative programming desktop for control engineers. In connection with this agreement, OMRON has become a DELMIA Business Partner and plans to integrate DELMIA Automation into its new generation of Control and Network Solutions using our CAA V5 platform.

On April 12, 2005, Siemens A&D Automation Systems and DELMIA signed a technical cooperation agreement for the development and support of a Siemens PLC Setup product in the DELMIA Automation portfolio. Through this technical partnership, Siemens A&D provides DELMIA Automation's research and development team with technical support around its PLC programming tools (STEP7) to create the Siemens PLC Set-up enabling users from DELMIA Automation to generate code into Siemens PLCs.

**Academic relationships.** We have established a number of relationships with research centers, universities and schools throughout the world over the years. Some of these academic institutions include: AIP-PRIMECA, California Institute of Technology, Cambridge University, École Polytechnique, the Freiburg Regional School District, Georgia Tech, Hokkaido University, Hong Kong Polytechnic, JSS Noida, MIT, the Norwegian Ministry of Education, Polytechnico di Milano, Princeton University, Purdue University, the Seoul National University, Tsinghua University, the University of Tokyo, the University of Versailles Saint-Quentin-en-Yvelines and Queen's University-Belfast.

## SALES AND MARKETING

**Overview.** We largely market and sell our software solutions through indirect selling channels. With respect to most of our PLM solutions our primary partner is IBM, with whom we have a long-standing strategic relationship (described below). In the Mainstream 3D market, SolidWorks software is distributed through a network of value-added resellers and distributors worldwide.

Revenue generated through our agreements with IBM represented approximately 52%, 56% and 59% of our total revenue in 2005, 2004 and 2003, respectively. Under our marketing and distribution agreement, we license CATIA, ENOVIA and SMARTEAM products to IBM, which then sublicenses them to end-users. Our CATIA, ENOVIA and SMARTEAM products are marketed and distributed principally by IBM pursuant to a mutually non-exclusive agreement. See Item 3D: Risk Factors - Risks Related to Our Business.

IBM pays us royalties, which approximate 50% of total CATIA, ENOVIA and SMARTEAM license fees invoiced by IBM. IBM may earn an incentive provided it reaches certain royalty growth targets. Specifically, IBM's achievement of certain levels of Business Partners' fees can lead to an incentive of up to 2% of small- to medium-size business end-user revenues, and the royalty growth achievement can lead to up to a 1.2% incentive on large accounts end-user revenues.

In addition, specifically for DELMIA PLM products, we have agreed with IBM to team together through a cooperative licensing agreement to deliver digital manufacturing software applications to accounts where both IBM and we can bring value. This agreement enables IBM to sell DELMIA PLM products to certain customers on a case-by-case basis, while ensuring that the DELMIA's specialized sales force maintains the customer support lead.

**Marketing and Sales of our PLM solutions.** We market and sell our PLM software solutions through (i) IBM PLM, as well as through the network of IBM Business Partners; (ii) our direct sales force for certain specialized PLM software applications and (iii) our PLM indirect sales channels.



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**IBM PLM and IBM Business Partners channel:** Our marketing strategy with IBM is focused on addressing the needs of large companies and small and medium-sized businesses (SMBs) in the PLM market. IBM PLM is an IBM organization dedicated to the marketing and sales of our CATIA, ENOVIA and SMARTEAM products to large enterprises primarily. A network of IBM Business Partners is devoted to market, on a non-exclusive basis, our CATIA, ENOVIA and SMARTEAM products.

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Under a Channel Management Provider (CMP) contract in place with IBM since mid-2005, we currently manage the marketing and distribution of a substantial portion of IBM's European and American small and medium-sized (SMB) Dassault Systèmes PLM business. Our goal is to improve organisational efficiency and provide greater support to IBM Business Partners who are responsible for selling our software solutions to small and medium-sized businesses. Based upon this new agreement, our role as CMP on behalf of IBM expanded significantly and now includes a number of countries in Europe and the United States. Prior to the CMP contract, we served as Master Partner (renamed CMP in mid-2005) in France and Benelux.

To further address the opportunities for marketing and sales of our PLM solutions to SMBs, we are also an IBM Business Partner in certain targeted geographies, to complement the work of IBM PLM. We became an IBM Business Partner in France, Belgium, Switzerland and, since 2004, in North America through our joint venture, RAND North America, Inc., with RAND Worldwide. In January 2005 we became an IBM Business Partner in several European countries, following our acquisitions of RAND Worldwide's entities in the United Kingdom, Sweden, Germany, Switzerland and Russia.

**Our PLM direct sales channel:** ABAQUS products are largely marketed by a direct sales force. DELMIA products are marketed by a direct sales force, which is complemented primarily by resellers. To a small degree, in some geographic markets, and in addition to the IBM sales channel, SMARTEAM engages a direct sales force to market and sell its solutions.

**Our PLM indirect sales channels:** ABAQUS also has an indirect sales channel for the marketing and sales of its products in selected countries. DELMIA solutions are also sold by a network of business partners. To a small degree, in some geographic markets and in addition to the IBM sales channels, SMARTEAM products and solutions are also marketed and sold in part by resellers. In 2005 we established a VAR channel in China to sell our V5 PLM software applications. In order to respond to the needs of the Chinese market, this network of VARs is in charge of selling four of our PLM brands - CATIA, ENOVIA, SMARTEAM and DELMIA - in an integrated approach. We also work with our partner CAXA, marketing and selling in China, 2D and 3D products based on our V5 infrastructure.

**Marketing and Sales of Our Mainstream 3D solutions.** In the Mainstream 3D market, SolidWorks software is distributed through a network of more than 300 value-added resellers and distributors worldwide. We support their activities through industry trade shows, seminars, online educational activities, advertisements and marketing materials.

## COMPETITION

Markets for our products are highly competitive and characterized by rapidly changing technology and evolving standards. Our main competitors in the PLM market include UGS and PTC. For our Mainstream 3D products, our main competitors include Autodesk, Inc., PTC and others. We also compete with several supply-chain management, computer-aided engineering (CAE) and other enterprise software providers, including ANSYS, Agile Software Corporation, MSC Software, Oracle and SAP. In addition, numerous specialist software developers, both large and small, compete with us in specific applications, including Adobe. In general, our competitors compete with us on a worldwide basis.

We compete in our various product lines on the basis of product features, product coverage and optimization, price, openness, customized design, marketing, sales, services and technical support. Our ability to compete successfully depends on elements both within and outside our control, including successful and timely development of new products, product performance and quality, pricing, customer service, and industry trends.

### C. Organizational Structure

Dassault Systèmes S.A., the parent company of the Group, has two primary functions: first, it is the largest operating company of the Group, responsible for the development of our CATIA solutions, a part of our ENOVIA solutions and the CAA V5 platform. Second, the parent company provides certain centralized services to all the companies within the Group and in this role operates in a fashion similar to a holding company.

As the parent company for the Group, Dassault Systèmes S.A. defines the Group's strategy and operating plans. The executive management team is located at the parent company's principal office in Suresnes, France, which is also the headquarters for Dassault Systèmes. The parent company directs the following activities from its principal office: finance, investor relations, communications, legal, human resources, and information technology, as well as our global research and development strategies and management of our strategic partnership with IBM. The costs of providing centralized services are billed back at their actual costs to the respective subsidiaries using these services. The total amount charged back to subsidiaries was 1.7 million in 2005, 1.5 million in 2004 and 1.5 million in 2003. With respect to the assets of the Group, the assets largely rest with the respective subsidiaries using such assets for the development of software and services.



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At December 31, 2005, Dassault Systèmes included our parent company and 68 operational subsidiaries located in 19 countries. The organigram for the main subsidiaries of the Group at such date is set forth below.

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The following table lists our principal operating subsidiaries and certain additional information at December 31, 2005.

| Subsidiary                     | Proportion of<br>Ownership<br>Interest | Country of<br>Organization |
|--------------------------------|--|----------------------------|
| SolidWorks Corporation         | 98                                     | % United States            |
| Enovia Corp.                   | 100                                    | % United States            |
| Delmia Corp.                   | 100                                    | % United States            |
| ABAQUS Inc.                    | 100                                    | % United States            |
| SmarTeam Corporation Ltd.      | 100                                    | % Israel                   |
| Spatial Corp.                  | 100                                    | % United States            |
| Dassault Data Services         | 95                                     | % France                   |
| Dassault Systèmes KK           | 100                                    | % Japan                    |
| Dassault Systèmes Services LLC | 100                                    | % United States            |

While our parent company accounted for 49% of total revenue, SolidWorks Corporation (substantially represented by our Mainstream 3D segment) was our only subsidiary that accounted for more than 10% of total revenue in 2005.

For a list of our direct subsidiaries, see Note 18 to our consolidated financial statements.

#### D. Property, Plant and Equipment

We lease our current principal executive offices (a total of approximately 30,000 square meters) in Suresnes outside Paris, France, in part under capital leases and in part under operating leases. We lease most of our other administrative, research, production and distribution facilities, which are located principally in France, the United States, Germany, India, Israel, Japan, Canada and the United Kingdom. We have recently entered into a built-to-suit lease agreement for new headquarters facilities, under which we have committed to lease approximately 55,000 square meters of office space located in Vélizy, outside Paris, France, for a non-cancelable initial term of 12 years. The lease is to begin when construction is completed, which is expected to be in mid-2008. We believe that our existing office facilities and, once we move to our new headquarters, our future facilities will be adequate for our foreseeable needs, and that suitable additional or alternative space should be available in the future on commercially reasonable terms as needed.

We believe that we are not exposed to substantial risks relating to the environment due to the nature of our business. On the contrary, our products contribute to the protection of the environment since they are designed to replace the construction of physical mock-ups and to reduce the environmental issues that are common to all industries.

We are insured under various global insurance policies, managed centrally. These policies provide coverage for significant risks and activities related to our operations, including damage to property, product liability, intellectual property, directors and officers liability, and global electronic errors or omissions. We believe that the guarantees provided for by these insurance policies amount to sums proportionate to the risks involved.

#### Item 4A: Unresolved Staff Comments

Not applicable.

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## Item 5: Operating and Financial Review and Prospects

### A. Operating Results

*We have included below an executive overview which highlights selected aspects of our financial results for 2005 in accordance with U.S. GAAP. The executive overview, and the more detailed discussion that follows, should be read together with our consolidated financial statements and the related notes included elsewhere in this Annual Report.*

*In discussing and analyzing our results of operations, we consider supplemental non-GAAP financial information which excludes (i) for the year ended December 31, 2005, the effect of adjusting the carrying value of acquired companies' deferred revenue and (ii) for the years ended December 31, 2005, 2004 and 2003, the amortization of acquired intangibles. We refer collectively to these excluded elements as adjustments for acquired companies and technology. A reconciliation of this supplementary non-GAAP financial information with information set forth in our financial statements and the notes thereto is presented below under Supplemental Non-GAAP Financial Information.*

### EXECUTIVE OVERVIEW FOR 2005

#### **Strong growth in our activity drove our revenue and net income results for 2005.**

Total revenue increased 17.3% to 934.5 million in 2005. Excluding adjustments for acquired companies and technology, total revenue increased 18.5% to 943.6 million. PLM segment revenue, including PDM revenue, increased 15.8% to 753.6 million in 2005 (excluding 2.1 million of inter-segment sales). Excluding adjustments for acquired companies and technology, PLM revenue increased 17.1% to 761.8 million (excluding 2.1 million of inter-segment sales). PDM revenue, on a stand-alone basis, increased 19.9% to 121.9 million in 2005 primarily reflecting a strong performance by ENOVIA. Our PLM results also benefited from the inclusion of ABAQUS for the fourth quarter of 2005 following its acquisition in October. Mainstream 3D segment revenue increased 24.0% to 180.9 million in 2005 (excluding 0.5 million of inter-segment sales). Excluding adjustments for acquired companies and technology, Mainstream 3D revenue increased 24.6% to 181.8 million (excluding 0.5 million of inter-segment sales).

Net income increased 12.2% to 175.5 million in 2005, and diluted net income per share increased 10.4% to 1.49 in 2005. Excluding adjustments for acquired companies and technology, our net income for 2005 increased 18.8% to 187.2 million, with diluted net income per share increasing 16.9% to 1.59.

#### **Total revenue growth in 2005 reflected strong year-over-year increases in both software and services activities.**

Software revenue increased 16.8% in 2005. Excluding adjustments for acquired companies and technology, software revenue increased 18.2% to 792.7 million. Service revenue increased 20.1% to 150.9 million in 2005.

#### **We extended our leadership of the Product Lifecycle Management market in 2005, gaining one percentage point to 23 percent of global market share. In the aggregate, we have gained eight points of market share over the last four years.**

In U.S. dollars (used by industry consultants to measure market share), our total revenue, excluding the effect of adjusting the carrying value of acquired companies' deferred revenue, increased 19% in 2005, leading to an estimated market share gain of one percentage point to 23%. This market share calculation is based upon an exchange rate of \$1.24 to 1.00. In 2004, we were ranked number one in the global PLM market with a market share of 22% (due to the upward revision of the size of the 2004 global market by industry analyst Daratech, market share percentages were adjusted, and our market share was adjusted to 22% for 2004. Our ranking did not change).

#### **Total CATIA and SolidWorks design licenses sold in 2005 increased significantly in comparison to 2004.**

Total CATIA and SolidWorks licenses increased 15.2% in 2005 to 72,078, with average pricing generally stable to slightly positive for the year compared to 2004.

#### **We continued to have a high level of recurring licenses revenue.**

An important attribute of our financial model is our high percentage of recurring revenue. In 2005 recurring licenses revenue represented 50% of our software revenue, which in turn represented 84% of total revenue.

#### **We achieved our objective of maintaining a relatively stable operating margin, excluding adjustments for acquired companies and technology, in comparison to 2004. This was a result of the positive underlying improvements in our existing businesses, which enabled us to largely absorb the dilution from our 2005 and 2004 acquisitions, including joint ventures.**

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Our operating margin equalled 26.9% in 2005 and 28.8% in 2004. For purposes of setting our financial objectives we focus on operating margin excluding adjustments for acquired companies and technology. On this basis, our operating margin equalled 28.6% in 2005, compared to 29.0% for 2004.

**We continued to have a strong financial position.**

Cash and short-term investments totaled 379.9 million at December 31, 2005. Net cash provided by operations was 196.7 million for 2005. During 2005, we paid cash dividends aggregating 43.1 million and completed acquisitions, net of cash acquired, totalling 329.4 million, which were funded from cash and short-term investments.

| Key Financial Data                                     | Year ended December 31, |        |        |
|--|-------------------------|--------|--------|
|  | 2005                    | 2004   | 2003   |
| <i>(in millions of euros, except per share data)</i>   |                         |        |        |
| Total revenue  | 934.5                   | 796.6  | 754.8  |
| Operating income                                       | 251.0                   | 229.8  | 212.7  |
| <i>As a percentage of total revenue</i>                | 26.9 %                  | 28.8 % | 28.2 % |
| Net income   | 175.5                   | 156.4  | 135.4  |
| Diluted net income per share                           | 1.49                    | 1.35   | 1.18   |
| <b>Supplemental non-GAAP financial information (1)</b> |                         |        |        |
| Total revenue  | 943.6                   | 796.6  | 754.8  |
| Operating income                                       | 269.9                   | 231.2  | 218.6  |
| <i>As a percentage of total revenue</i>                | 28.6 %                  | 29.0 % | 29.0 % |
| Net income   | 187.2                   | 157.6  | 140.4  |
| Diluted net income per share                           | 1.59                    | 1.36   | 1.22   |

(1) The supplemental non-GAAP financial information excludes adjustments for acquired companies and technology (for the year ended December 31, 2005, the effect of adjusting the carrying value of acquired companies' deferred revenue and, for the years ended December 31, 2005, 2004 and 2003, amortization of acquired intangibles). For the reconciliation of this non-GAAP financial information with information set forth in our financial statements and the notes thereto, see Supplemental Non-GAAP Financial Information below.

**Currency fluctuations had only a minor impact on our financial results in 2005 due to a much lower level of fluctuation in comparison to 2004.**

Currency fluctuations had a much lower impact on our financial results in 2005 in comparison to 2004 and 2003, when we experienced significant differences in our reported growth rates and our growth rates on a constant currency basis due to the substantial fluctuations in the value of the U.S. dollar and Japanese yen to the euro during those years.

**Relevant economic and business trends (Source: *Consensus Forecasts* published by Consensus Economics Inc., January 2006)**

The overall economic environment has an important impact on our revenue and level of business activity. In addition, since our customers are largely composed of manufacturing companies, we also consider trends in business investment spending and industrial production. However, in light of the time lag between general economic cycles and business investment spending, the differing investment cycles of the various industrial sectors we serve, and the specific investment budgets and calendars of our individual customers, there is no reliable short- or mid-term correlation between these macro-economic indicators and our revenues for any particular region or period.

*Overall economic environment.* Overall economic growth in 2005 as measured by gross domestic product (GDP) was estimated at 3.6% in the U.S. (4.2% in 2004), 2.5% in Japan (2.3% in 2004), 1.6% in France (2.1% in 2004) and 0.9% in Germany (1.6% in 2004). Current consensus estimates for 2006 indicate a mixed economic environment with variable rates of GDP growth expected across different regions.

*Business investment spending.* In 2005, estimated business investment spending in three of our four largest national markets - France, Germany and Japan - experienced higher growth rates in 2005 than in 2004, and the United States continued to sustain a strong rate of growth. Specifically, in France and Germany, business investment spending increased an estimated 3.4% and 5.3%, respectively, in 2005 compared to 2.3% and 2.6%, respectively, in 2004. In Japan business investment increased an estimated 8.0% in 2005 compared to 4.6% in 2004. In the United States, business investment spending increased an estimated 8.9% in 2005 compared to 9.4% in 2004.





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*Industrial production.* In 2005 industrial production increased an estimated 3.2% in the U.S. (4.1% in 2004), 1.3% in Japan (5.2% in 2004), 0.5% in France (2.2% in 2004) and 2.7% in Germany (2.4% in 2004).

See also Item 3.D - Risk Factors for further discussion of the potential effects of overall economic conditions on our business and operating results.

***ABAQUS Acquisition***

On October 4, 2005, we completed the acquisition of ABAQUS Inc., for a total cost, including transaction costs, of approximately \$346 million. For information on ABAQUS products, see Item 4B: Business Overview - Market Structure and Brands. For information on the impact of the acquisition on our operating results for 2005, see the discussion below on operating results for 2005 compared to 2004. For other financial information related to our acquisition of ABAQUS, including pro forma information, see also Note 6 to our consolidated financial statements.

**PRINCIPAL ELEMENTS OF OUR REVENUE AND EXPENSES**

***Revenue***

Our total revenue is comprised of (i) software revenue, which is our primary source of revenue, and (ii) services and other revenue.

*Software revenue.* Software revenue accounted for 84%, 84% and 86% of our total revenue in 2005, 2004 and 2003, respectively. Software revenue is comprised of new licenses revenue as well as recurring licenses and product development revenue. In 2005, 2004 and 2003, approximately 50%, 51% and 51% respectively of our software revenue consisted of recurring licenses revenue comprised of periodic fees for rental licenses and maintenance as described herein. Our PLM products are mainly licensed pursuant to one of two payment structures: (i) rental licenses, for which the customer pays equal periodic fees to keep the license active, and (ii) primary fee licenses, for which the customer pays an initial fee and subsequently pays periodic fees, generally on an annual basis. For both forms of license, these periodic fees entitle the customer to corrective maintenance and product updates without additional charge. Product updates include improvements to existing products but do not cover new products. Our product development revenue relates to the development of additional functionalities of standard products requested by customers.

Software licenses offered by SolidWorks require the payment of a one-time fee. Access to upgrades and maintenance require payment of an annual subscription fee.

For a breakdown of revenue between new license revenue, recurring licenses and product development revenue, see Note 15 to our consolidated financial statements.

*Services and other revenue.* Services and other revenue are generated mainly from consulting services in methodology for design, deployment and support, training services and engineering services. In addition, we generate services revenue from the commissions we receive as a result of our sales activities as an IBM Business Partner in Europe and in North America. Since mid-2005, we receive fees from IBM based on our CMP (Channel Management Provider) agreement, under which we manage the marketing and distribution of our PLM products by the IBM Business Partner network in a number of countries in Europe and in the United States. We also resell a limited amount of computer hardware, for which we record only the gross margin from these sales as service revenue. In 2005, 2004 and 2003, our services and other revenue was generated principally by the PLM segment.

A substantial portion of our revenue is generated through our marketing and distribution agreements with IBM. For further information on our relationship with IBM, see Item 3D: Risk Factors and Item 4B: Business Overview - Sales and Marketing.

***Expenses***

*Research and development.* Research and development expenses represented 27%, 28% and 29% of total revenue in 2005, 2004 and 2003, respectively. Research and development expenses include primarily personnel costs for specialists in software architecture and various application fields such as mechanical design, manufacturing, mechanical engineering and computer graphics, as well as for specialists with significant experience and knowledge of our target industrial sectors. Research and development expenses also include computer rental expenses, the depreciation and cost of maintenance related to computer hardware used in research and development, development tools, networking and communication expenses.

Costs for research and development of software are expensed when incurred, if the analysis of technical criteria does not qualify them as a capital asset. Since our founding in 1981, implementation of this accounting policy has resulted in all such costs being expensed in the period in

which they were incurred.

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*Marketing and sales.* Marketing and sales expenses represented 24%, 22% and 22% of total revenue in 2005, 2004 and 2003, respectively. Marketing and sales expenses consist primarily of personnel costs, travel expenses and marketing infrastructure costs, such as computer and office rental expenses, as well as sales commissions. Marketing and sales expenses are derived principally from our marketing activities in support of IBM, including our work as CMP (Channel Management Provider) since mid-2005 and as an IBM Business Partner in Europe and North America; our direct sales channels; and our work supporting our indirect sales channels.

*Amortization of acquired intangibles.* Amortization of acquired intangibles includes amortization of acquired technology and amortization of intangible assets recognized in connection with business combinations (primarily customer relationships and technology).

## **CRITICAL ACCOUNTING POLICIES**

Our consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of these financial statements requires us to make certain assumptions and judgments. Actual results may differ from these estimates under different assumptions or conditions.

We believe the following critical accounting policies, among others, affect the more significant judgments and estimates used in the preparation of our consolidated financial statements.

### ***Revenue recognition***

We recognize revenue in accordance with American Institute of Certified Public Accountants (AICPA) Statement of Position (SOP) 97-2, Software Revenue Recognition, as amended by SOP 98-9, Modification of SOP 97-2, Software Revenue Recognition, With Respect to Certain Transactions, Securities and Exchange Commission (SEC) Staff Accounting Bulletin No. 104, Revenue Recognition in Financial Statements (SAB-104) and other authoritative guidance. Although we believe that we are currently in compliance with SOP 97-2, SOP 98-9 and SAB-104, the accounting profession continues to discuss various provisions of these guidelines with the objective of providing additional guidance on their future application. These discussions and the issuance of new interpretations could lead to changes in our revenue recognition policies. Our operating results and financial position may be impacted by changes in these policies. See Note 1 to our consolidated financial statements and Item 3D: Risk Factors - The regulatory environment for listed companies has become increasingly complex and is subject to change. Modification in the applicable standards, rules or interpretations may require us to modify our accounting policies and business practices, which could adversely affect our results of operations. Implementation of regulatory requirements is costly and any reported deficiencies may have a negative adverse effect on our stock price.

Under our arrangement with IBM, royalties from products distributed by IBM are recognized when IBM recognizes revenue and reports such revenue to us. The reporting of IBM activity is subject to an annual audit and adjustment process, whereby either party has the opportunity to correct differences that may have occurred during the preceding year. Such differences generally result from interim reporting which occasionally either overstates or understates the number of software license transactions with a group or groups of end-user customers. We monitor the possible differences based upon historical trends and known specific situations, and defer the recognition of revenue by IBM based upon its estimate of adjustments that will ultimately be made. Due to the volume of revenues generated from our marketing and distribution arrangement with IBM, significant audit adjustments could have a material impact on our results of operations. During the periods reported, no significant adjustments have been recorded.

### ***Purchase Price Allocation for Business Combinations***

We allocate the purchase price of acquired businesses to the identifiable tangible and intangible assets acquired and liabilities assumed, based on their estimated fair values. The fair value of in-process research and development projects, if any, is immediately expensed. The excess purchase price over those fair values is recorded as goodwill, which is not amortized but subject to annual impairment review.

A significant portion of the price paid for our recent acquisitions has been assigned to goodwill and identifiable intangible assets, primarily developed technology and contractual customer relationships, amortized over their estimated useful life of up to 10 years. We typically perform valuation studies to determine the fair value of identifiable intangible assets, generally using a discounted cash flow approach. This requires us to make assumptions about the acquired entity's future operating cash flows, the attrition rate of existing customers, the useful life of existing technology, and the applicable discount rate. We also use judgment to determine the fair value of post-contract customer support obligations or the acquired entity. Different assumptions may result in different IPR&D write-offs, intangible amortization or goodwill impairment charges recorded in our income statement.



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### ***Income taxes***

We account for income taxes in accordance with Statement of Financial Accounting Standards ( SFAS ) No. 109, Accounting for Income Taxes, which requires that deferred tax assets and liabilities be recognized using enacted tax rates for the effect of temporary differences between the book and tax bases of recorded assets and liabilities. SFAS No. 109 also requires that deferred tax assets be reduced by a valuation allowance if it is more likely than not that some portion or all of the deferred tax asset will not be realized.

We evaluate regularly the realizability of our deferred tax assets by assessing our valuation allowance and by adjusting the amount of such allowance, if necessary. The factors used to assess the likelihood of realization are our forecast of future taxable income and available tax planning strategies that could be implemented to realize the net deferred tax assets. We have used tax planning strategies to realize or renew net deferred tax assets in order to avoid the potential loss of future tax benefits.

In addition, we operate within multiple tax jurisdictions and are subject to audit in these jurisdictions. These audits can involve complex issues, which may require an extended period of time to resolve. The accounting for income taxes encompasses the use of judgments and estimates. Actual results and amounts could differ from those used in accounting for income taxes. Such differences could have a material impact on our future operating results.

### ***Investments***

We hold minority interests in and also grant loans to companies having operations or technology in areas within our strategic focus, some of which are publicly traded and have highly volatile share prices. We record an impairment charge when we believe an investment or a loan has experienced a decline in value that is other than temporary. This determination requires significant judgments, including our assessment of the financial health of and near-term business outlook for the investee or creditor. Future adverse changes in market conditions or poor operating results of these companies could result in losses or an inability to recover the carrying value of the investments or loans that may not be reflected in an investment's current carrying value, thereby possibly requiring an impairment charge in the future.

### ***Goodwill and other intangible assets***

We account for goodwill and other intangible assets in accordance with SFAS 142, which requires that goodwill be tested for impairment at the reporting unit level (operating segment or one level below an operating segment) on an annual basis and between annual tests in certain circumstances. Application of the goodwill impairment test requires judgment, including the identification of reporting units, assigning assets and liabilities to reporting units, assigning goodwill to reporting units, and determining the fair value of each reporting unit. Significant judgments required to estimate the fair value of reporting units include estimating future cash flows, determining appropriate discount rates, and other assumptions. Changes in these estimates and assumptions could materially affect the determination of fair value and/or goodwill impairment for each reporting unit, and consequently our results of operations.

In addition, we review our intangible assets, including acquired technology, whenever changes in circumstances or new events indicate that the carrying value may not be recoverable and we make assumptions about future cash flows expected to be generated by these assets.

Should different operating conditions prevail, including changes in our perception of competition and market demand for any of our reporting units or acquired technologies, this could materially affect our determination of their fair values and useful life, and lead us to record impairment charges or increased amortization expense.

### **RECENTLY ISSUED ACCOUNTING STANDARDS**

In December 2004, the Financial Accounting Standards Board issued SFAS No. 123 (revised 2004), Share-Based Payment ( SFAS 123(R) ), which is a revision of SFAS No. 123, Accounting for Stock-Based Compensation ( SFAS 123 ). SFAS 123(R) supersedes APB Opinion No. 25, Accounting for Stock Issued to Employees ( APB 25 ). Generally, the approach in SFAS 123(R) is similar to the approach described in SFAS 123. However, SFAS 123(R) requires that all share-based payments to employees, including grants of employee stock options, be recognized in the income statement based on their fair values over the period that an employee provides service in exchange for the award. Pro forma disclosure is no longer an alternative.

In April 2005, the Securities and Exchange Commission ( SEC ) amended the compliance dates for SFAS 123(R) to allow companies to implement the standard at the beginning of their next fiscal year, instead of the next reporting period beginning after June 15, 2005. SFAS 123(R) is effective for us as of January 1, 2006 as we have not elected for early adoption of the standard.

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Upon adoption of SFAS 123(R), companies are allowed to select one of three alternative transition methods, each of which has different financial reporting implications. We plan to adopt SFAS 123(R) using the modified prospective method, in which compensation cost is recognized beginning with the effective date (1) based on the requirements of SFAS 123(R) for all share-based payments granted after the effective date and (2) based on the requirements of SFAS 123 for all awards granted to employees prior to the effective date of SFAS 123(R) that remain unvested on the effective date.

As permitted by SFAS 123, we currently account for share-based payments to employees using APB 25's intrinsic value method and, as such, generally recognizes no compensation cost for employee stock options. Accordingly, the adoption of SFAS 123(R)'s fair value method will have a significant impact on our results of operations, although it will have no impact on our overall financial position. The impact of adoption of SFAS 123(R) cannot be predicted at this time because it will depend on levels of share-based payments granted in the future. However, had we adopted SFAS 123(R) in prior periods, the impact of that standard would have approximated the impact of SFAS 123 as described in the disclosure of pro forma net income and earnings per share above.

In March 2005, the SEC issued Staff Accounting Bulletin No. 107 (SAB 107) regarding the Staff's interpretation of SFAS 123(R). This interpretation expresses the views of the staff regarding the interaction between SFAS 123(R) and certain SEC rules and regulations and provides the staff's views regarding the valuation of share-based payment arrangements for public companies. We will adopt SAB 107 in connection with its adoption of SFAS 123(R).

In May 2005, the FASB issued FASB Statement No. 154, Accounting Changes and Error Corrections, a replacement of APB Opinion No. 20 and FASB Statement No. 3 (SFAS 154). SFAS 154 applies to all voluntary changes in accounting principle. It also applies to changes required by newly issued accounting pronouncements in the event the pronouncements do not include specific transition provisions. When a pronouncement includes specific transition provisions, those provisions should be followed. SFAS 154 is effective for accounting changes and corrections of errors made in fiscal years beginning after December 15, 2005 and requires prospective application. We will adopt this standard on January 1, 2006 and do not believe that adoption will have a material effect on our consolidated financial position, results of operations or cash flows.

Other recent accounting pronouncements issued by the FASB (including its Emerging Issues Task Force), the AICPA and the SEC did not or are not believed by management to have a material impact on our present or future consolidated financial statements.

**SUPPLEMENTAL NON-GAAP FINANCIAL INFORMATION**

In evaluating and communicating our results of operations, we use supplemental non-GAAP financial information which, in connection with our recently acquired companies, excludes:

- for the year ended December 31, 2005, the effect of adjusting the carrying value of acquired companies' deferred revenue; and
- for the years ended December 31, 2005, 2004 and 2003, the amortization of acquired intangibles.

We refer to the amounts which we exclude from our audited financial information as adjustments for acquired companies and technology.

We believe that this supplemental non-GAAP information is an important indicator of operational strength and performance of our business, and is used by analysts, investors and other interested parties. However, this supplemental information is not a U.S. generally accepted accounting principles (U.S. GAAP) measurement or an alternative to such amounts.



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The tables below reconcile our supplemental non-GAAP financial information to the information presented in our consolidated financial statements and the notes thereto for the years ended December 31, 2005, 2004 and 2003.

Year ended December 31, 2005

| <i>(in millions of euros, except % and per share data)</i>   | Revenue      | Operating expenses | Operating income | Operating margin | Net income   | Earnings per share (diluted) |
|--|--------------|--------------------|------------------|------------------|--------------|------------------------------|
| <b>Information on a reported basis</b>   | <b>934.5</b> | <b>683.5</b>       | <b>251.0</b>     | <b>26.9</b> %    | <b>175.5</b> | <b>1.49</b>                  |
| <i>Growth (decrease) compared to 2004</i>  | 17 %         | 21 %               | 9 %              | (1.9) pt         | 12 %         | 10 %                         |
| Amortization of acquired intangibles   | n.a.         | (9.8)              | 9.8              |                  | 9.8          | 0.08                         |
| Effect of adjusting the carrying value of acquired companies' deferred revenue   | 9.1          | n.a.               | 9.1              |                  | 9.1          | 0.08                         |
| Tax on amortization of acquired intangibles and the effect of adjusting the carrying value of acquired companies' deferred revenue   | n.a.         | n.a.               | n.a.             |                  | (7.2)        | (0.06)                       |
| <b>Excluding adjustments for acquired companies and technology (the effect of adjusting the carrying value of acquired companies' deferred revenue and amortization of acquired intangibles)</b> | <b>943.6</b> | <b>673.7</b>       | <b>269.9</b>     | <b>28.6</b> %    | <b>187.2</b> | <b>1.59</b>                  |
| <i>Growth (decrease) compared to 2004</i>  | 18 %         | 19 %               | 17 %             | (0.4) pt         | 19 %         | 17 %                         |

Year ended December 31, 2004

| <i>(in millions of euros, except % and per share data)</i>  | Revenue      | Operating expenses | Operating income | Operating margin | Net income   | Earnings per share (diluted) |
|---|--------------|--------------------|------------------|------------------|--------------|------------------------------|
| <b>Information on a reported basis</b>  | <b>796.6</b> | <b>566.8</b>       | <b>229.8</b>     | <b>28.8</b> %    | <b>156.4</b> | <b>1.35</b>                  |
| <i>Growth (decrease) compared to 2003</i>   | 6 %          | 5 %                | 8 %              |                  | 16 %         | 14 %                         |
| Amortization of acquired intangibles  | n.a.         | (1.4)              | 1.4              |                  | 1.4          | 0.01                         |
| Tax on amortization of acquired intangibles   | n.a.         | n.a.               | n.a.             |                  | (0.2)        | (0.0)                        |
| <b>Excluding adjustments for acquired companies and technology (amortization of acquired intangibles)</b> | <b>796.6</b> | <b>565.4</b>       | <b>231.2</b>     | <b>29.0</b> %    | <b>157.6</b> | <b>1.36</b>                  |
| <i>Growth(decrease) compared to 2003</i>  | 6 %          | 5 %                | 6 %              | 0 pt             | 12 %         | 11 %                         |

Year ended December 31, 2003

| <i>(in millions of euros, except %)</i>   | Revenue      | Operating expenses | Operating income | Operating margin | Net income   | Earnings per share (diluted) |
|---|--------------|--------------------|------------------|------------------|--------------|------------------------------|
| <b>Information on a reported basis</b>  | <b>754.8</b> | <b>542.1</b>       | <b>212.7</b>     | <b>28.2</b> %    | <b>135.4</b> | <b>1.18</b>                  |
| <i>Amortization of acquired intangibles</i>   | n.a.         | (5.9)              | 5.9              |                  | 5.9          | 0.05                         |
| Tax on amortization of acquired intangibles   | n.a.         | n.a.               | n.a.             |                  | (0.9)        | (0.01)                       |
| <b>Excluding adjustments for acquired companies and technology (amortization of acquired intangibles)</b> | <b>754.8</b> | <b>536.2</b>       | <b>218.6</b>     | <b>29.0</b> %    | <b>140.4</b> | <b>1.22</b>                  |

Based on our consolidated effective tax rates for 2005, 2004 and 2003 of 34.1%, 34.1% and 36.2%, respectively, the after-tax effect of adjusting the carrying value of acquired companies' deferred revenue was 5.4 million for 2005, and the after-tax amortization of acquired intangibles was 6.3 million for 2005, 1.2 million for 2004 and 5.0 million for 2003. In 2004 and 2003, the amortization of acquired intangibles consisted entirely of the amortization of acquired technology.

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[Back to Contents](#)**RESULTS OF OPERATIONS**

The table below sets forth the contribution of the Process-centric and Design-centric segments to our revenue, operating income and net income (see Notes 1 and 17 to our consolidated financial statements).

|  | Year ended December 31, |              |          |              |              |          |              |              |          |
|--|-------------------------|--------------|----------|--------------|--------------|----------|--------------|--------------|----------|
|  | 2005                    |              |          | 2004         |              |          | 2003         |              |          |
| <i>(in millions of euros, except percentages)</i>      |                         |              |          |              |              |          |              |              |          |
| <b>Revenue</b>   |                         |              |          |              |              |          |              |              |          |
| Process-centric  | 755.8                   | 80.9         | %        | 652.1        | 81.9         | %        | 630.5        | 83.5         | %        |
| Design-centric   | 181.3                   | 19.4         | %        | 146.2        | 18.3         | %        | 126.1        | 16.7         | %        |
| Elimination  | (2.6 )                  | (0.3 )       | %)       | (1.7 )       | (0.2 )       | %)       | (1.8 )       | (0.2 )       | %)       |
| <b>Total</b>   | <b>934.5</b>            | <b>100.0</b> | <b>%</b> | <b>796.6</b> | <b>100.0</b> | <b>%</b> | <b>754.8</b> | <b>100.0</b> | <b>%</b> |
| <b>Operating income</b>                                |                         |              |          |              |              |          |              |              |          |
| Process-centric  | 187.6                   | 74.7         | %        | 182.7        | 79.5         | %        | 175.4        | 82.5         | %        |
| Design-centric   | 63.4                    | 25.3         | %        | 47.1         | 20.5         | %        | 37.3         | 17.5         | %        |
| <b>Total</b>   | <b>251.0</b>            | <b>100.0</b> | <b>%</b> | <b>229.8</b> | <b>100.0</b> | <b>%</b> | <b>212.7</b> | <b>100.0</b> | <b>%</b> |
| <b>Net income</b>                                      |                         |              |          |              |              |          |              |              |          |
| Process-centric  | 132.3                   | 75.4         | %        | 122.8        | 77.7         | %        | 111.2        | 82.1         | %        |
| Design-centric   | 43.2                    | 24.6         | %        | 33.6         | 22.3         | %        | 24.2         | 17.9         | %        |
| <b>Total</b>   | <b>175.5</b>            | <b>100.0</b> | <b>%</b> | <b>156.4</b> | <b>100.0</b> | <b>%</b> | <b>135.4</b> | <b>100.0</b> | <b>%</b> |
| <b>Supplemental Non-GAAP Financial Information (1)</b> |                         |              |          |              |              |          |              |              |          |
| <b>Revenue</b>   |                         |              |          |              |              |          |              |              |          |
| Process-centric  | 763.8                   | 80.9         | %        | 652.1        | 81.9         | %        | 630.5        | 83.5         | %        |
| Design-centric   | 182.4                   | 19.3         | %        | 146.2        | 18.3         | %        | 126.1        | 16.7         | %        |
| Elimination  | (2.6 )                  | (0.2 )       | %)       | (1.7 )       | (0.2 )       | %)       | (1.8 )       | (0.2 )       | %)       |
| <b>Total</b>   | <b>943.6</b>            | <b>100.0</b> | <b>%</b> | <b>796.6</b> | <b>100.0</b> | <b>%</b> | <b>754.8</b> | <b>100.0</b> | <b>%</b> |
| <b>Operating income</b>                                |                         |              |          |              |              |          |              |              |          |
| Process-centric  | 204.0                   | 75.6         | %        | 183.8        | 79.5         | %        | 181.0        | 82.8         | %        |
| Design-centric   | 65.9                    | 24.4         | %        | 47.4         | 20.5         | %        | 37.6         | 17.2         | %        |
| <b>Total</b>   | <b>269.9</b>            | <b>100.0</b> | <b>%</b> | <b>231.2</b> | <b>100.0</b> | <b>%</b> | <b>218.6</b> | <b>100.0</b> | <b>%</b> |
| <b>Net income</b>                                      |                         |              |          |              |              |          |              |              |          |
| Process-centric  | 141.7                   | 75.7         | %        | 123.8        | 77.7         | %        | 116.1        | 82.7         | %        |
| Design-centric   | 45.5                    | 24.3         | %        | 33.8         | 22.3         | %        | 24.3         | 17.3         | %        |
| <b>Total</b>   | <b>187.2</b>            | <b>100.0</b> | <b>%</b> | <b>157.6</b> | <b>100.0</b> | <b>%</b> | <b>140.4</b> | <b>100.0</b> | <b>%</b> |

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- (1) The supplemental non-GAAP financial information excludes adjustments for acquired companies and technology (for the year ended December 31, 2005, the effect of adjusting the carrying value of acquired companies' deferred revenue and, for the years ended December 31, 2005, 2004 and 2003, amortization of acquired intangibles). For the reconciliation of this non-GAAP financial information with information set forth in our financial statements and the notes thereto, see "Supplemental Non-GAAP Financial Information" above.

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The tables below present certain financial data taken from our consolidated financial statements expressed as a percentage of our total revenue. Our revenue and the percentage of the various expense or other revenue items of total revenue may not be comparable with those of our competitors due to our sales and marketing relationship with IBM.

**CONSOLIDATED DATA**

|  | <b>Year ended December 31,</b> |                |                |   |
|--|--------------------------------|----------------|----------------|---|
|  | <b>2005</b>                    | <b>2004</b>    | <b>2003</b>    |   |
| <i>(as a % of total revenue)</i>                           |                                |                |                |   |
| Software revenue   | 83.9                           | % 84.2         | % 85.5         | % |
| Services and other revenue                                 | 16.1                           | 15.8           | 14.5           |   |
| <b>Total revenue</b>                                       | <b>100.0</b>                   | <b>100.0</b>   | <b>100.0</b>   |   |
| Software   | (2.9 )                         | (2.7 )         | (2.9 )         |   |
| Services and other   | (12.3 )                        | (12.7 )        | (11.9 )        |   |
| <b>Total cost of revenue</b>                               | <b>(15.2 )</b>                 | <b>(15.4 )</b> | <b>(14.8 )</b> |   |
| <b>Gross profit</b>  | <b>84.8</b>                    | <b>84.6</b>    | <b>85.2</b>    |   |
| Research and development                                   | (26.7 )                        | (27.9 )        | (28.6 )        |   |
| Marketing and sales  | (23.9 )                        | (21.8 )        | (21.5 )        |   |
| General and administrative                                 | (6.3 )                         | (5.9 )         | (6.2 )         |   |
| Amortization of acquired intangibles                       | (1.0 )                         | (0.2 )         | (0.8 )         |   |
| <b>Total research, selling and administrative expenses</b> | <b>(57.9 )</b>                 | <b>(55.8 )</b> | <b>(57.1 )</b> |   |
| <b>Operating income</b>                                    | <b>26.9</b>                    | <b>28.8</b>    | <b>28.2</b>    |   |
| Financial revenue and other - net                          | 1.6                            | 1.0            | (0.1 )         |   |
| <b>Income before income taxes</b>                          | <b>28.5</b>                    | <b>29.8</b>    | <b>28.1</b>    |   |
| Income tax expense   | (9.7 )                         | (10.2 )        | (10.2 )        |   |
| <b>Net income</b>  | <b>18.8</b>                    | <b>19.6</b>    | <b>17.9</b>    |   |
| <b>Supplemental Non-GAAP Financial Information (1)</b>     |                                |                |                |   |
| Operating income   | 28.6                           | % 29.0         | % 29.0         | % |
| Net income   | 19.8                           | 19.8           | 18.6           |   |

(1) The supplemental non-GAAP financial information excludes adjustments for acquired companies and technology (for the year ended December 31, 2005, the effect of adjusting the carrying value of acquired companies' deferred revenue and, for the years ended December 31, 2005, 2004 and 2003, amortization of acquired intangibles). For the reconciliation of this non-GAAP financial information with information set forth in our financial statements and the notes thereto, see Supplemental Non-GAAP Financial Information above.

[Back to Contents](#)**PROCESS-CENTRIC CONSOLIDATED DATA**

|  | Year ended December 31, |                |                |   |
|--|-------------------------|----------------|----------------|---|
|  | 2005                    | 2004           | 2003           |   |
| <i>(as a % of Process-centric revenue)</i>                 |                         |                |                |   |
| Software revenue   | 79.8                    | % 80.5         | % 82.5         | % |
| Services and other revenue                                 | 20.2                    | 19.5           | 17.5           |   |
| <b>Total Process-centric revenue</b>                       | <b>100.0</b>            | <b>100.0</b>   | <b>100.0</b>   |   |
| Software   | (1.6 )                  | (1.4 )         | (1.6 )         |   |
| Services and other   | (15.3 )                 | (15.5 )        | (14.2 )        |   |
| <b>Total cost of revenue</b>                               | <b>(16.9 )</b>          | <b>(16.9 )</b> | <b>(15.9 )</b> |   |
| <b>Gross profit</b>  | <b>83.1</b>             | <b>83.1</b>    | <b>84.1</b>    |   |
| Research and development                                   | (29.1 )                 | (30.3 )        | (30.6 )        |   |
| Marketing and sales  | (21.3 )                 | (18.2 )        | (18.2 )        |   |
| General and administrative                                 | (6.8 )                  | (6.4 )         | (6.7 )         |   |
| Amortization of acquired intangibles                       | (1.1 )                  | (0.2 )         | (0.9 )         |   |
| <b>Total research, selling and administrative expenses</b> | <b>(58.3 )</b>          | <b>(55.1 )</b> | <b>(56.3 )</b> |   |
| <b>Operating income</b>                                    | <b>24.8</b>             | <b>28.0</b>    | <b>27.8</b>    |   |
| Financial revenue and other - net                          | 1.7                     | 0.2            | 0.1            |   |
| <b>Income before income taxes</b>                          | <b>26.5</b>             | <b>28.2</b>    | <b>27.9</b>    |   |
| Income tax expense   | (9.0 )                  | (9.6 )         | (10.3 )        |   |
| <b>Net income</b>  | <b>17.5</b>             | <b>18.6</b>    | <b>17.6</b>    |   |
| <b>Supplemental Non-GAAP Financial Information (1)</b>     |                         |                |                |   |
| Operating income   | 26.7                    | % 28.2         | % 28.7         | % |
| Net income   | 18.6                    | 19.0           | 18.4           |   |

(1) The supplemental non-GAAP financial information excludes adjustments for acquired companies and technology (for the year ended December 31, 2005, the effect of adjusting the carrying value of acquired companies' deferred revenue and, for the years ended December 31, 2005, 2004 and 2003, amortization of acquired intangibles). For the reconciliation of this non-GAAP financial information with information set forth in our financial statements and the notes thereto, see Supplemental Non-GAAP Financial Information above.

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| <b>DESIGN-CENTRIC CONSOLIDATED DATA</b>                    | <b>Year ended December 31,</b>            |                |                |   |
|--|---|----------------|----------------|---|
|  | <i>(as a % of Design-centric revenue)</i> |                |                |   |
|  | <b>2005</b>                               | <b>2004</b>    | <b>2003</b>    |   |
| Software revenue   | 99.8                                      | % 99.9         | % 99.8         | % |
| Services and other revenue                                 | 0.2                                       | 0.1            | 0.2            |   |
| <b>Total Design-centric revenue</b>                        | <b>100.0</b>                              | <b>100.0</b>   | <b>100.0</b>   |   |
| Software   | (8.2 )                                    | (8.8 )         | (9.3 )         |   |
| Services and other   | 0.0                                       | 0.0            | 0.0            |   |
| <b>Total cost of revenue</b>                               | <b>(8.2 )</b>                             | <b>(8.8 )</b>  | <b>(9.3 )</b>  |   |
| <b>Gross profit</b>  | <b>91.8</b>                               | <b>91.2</b>    | <b>90.7</b>    |   |
| Research and development                                   | (17.0 )                                   | (17.0 )        | (18.5 )        |   |
| Marketing and sales  | (34.6 )                                   | (37.8 )        | (38.2 )        |   |
| General and administrative                                 | (4.5 )                                    | (4.0 )         | (4.2 )         |   |
| Amortization of acquired intangibles                       | (0.8 )                                    | (0.2 )         | (0.2 )         |   |
| <b>Total research, selling and administrative expenses</b> | <b>(56.9 )</b>                            | <b>(59.0 )</b> | <b>(61.1 )</b> |   |
| <b>Operating income</b>                                    | <b>34.9</b>                               | <b>32.2</b>    | <b>29.6</b>    |   |
| Financial revenue and other - net                          | 0.9                                       | 4.1            | (0.8 )         |   |
| Income before income taxes                                 | 35.8                                      | 36.3           | 28.7           |   |
| Income tax expense   | (12.0 )                                   | (12.4 )        | (9.6 )         |   |
| <b>Net income</b>  | <b>23.8</b>                               | <b>23.9</b>    | <b>19.2</b>    |   |
| <b>Supplemental Non-GAAP Financial Information (1)</b>     |   |                |                |   |
| Operating income   | 36.1                                      | % 32.4         | % 29.8         | % |
| Net income   | 24.9                                      | 23.1           | 19.3           |   |

(1) The supplemental non-GAAP financial information excludes adjustments for acquired companies and technology (for the year ended December 31, 2005, the effect of adjusting the carrying value of acquired companies' deferred revenue and, for the years ended December 31, 2005, 2004 and 2003, amortization of acquired intangibles). For the reconciliation of this non-GAAP financial information with information set forth in our financial statements and the notes thereto, see Supplemental Non-GAAP Financial Information above.

**2005 versus 2004****CONSOLIDATED INFORMATION****Breakdown of Revenue**

The tables below set forth the breakdown of revenue by type of activity and geographic region for the periods indicated.

| <i>(in millions of euros)</i>  | <b>Year ended December 31,</b> |              |                 |          |
|--------------------------------|--------------------------------|--------------|-----------------|----------|
|                                | <b>2005</b>                    | <b>2004</b>  | <b>% change</b> |          |
| <b>Revenue by activity</b>     |                                |              |                 |          |
| Software revenue               | 783.6                          | 670.9        | 16.8            | %        |
| Services and other revenue (1) | 150.9                          | 125.7        | 20.0            | %        |
| <b>Total</b>                   | <b>934.5</b>                   | <b>796.6</b> | <b>17.3</b>     | <b>%</b> |



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| <i>(in millions of euros)</i>           | Year ended December 31, |              |               |
|---|-------------------------|--------------|---------------|
|   | 2005                    | 2004         | % change      |
| <b>Revenue by geographic region (2)</b> |                         |              |               |
| Europe (3)                              | 438.2                   | 371.0        | 18.1 %        |
| North and South America (3)             | 283.0                   | 230.9        | 22.6 %        |
| Asia Pacific (3)                        | 213.3                   | 194.7        | 9.5 %         |
| <b>Total</b>                            | <b>934.5</b>            | <b>796.6</b> | <b>17.3 %</b> |

(1) Our services and other revenue was generated principally by the PLM (Process-centric) segment in 2005 and 2004.

(2) In our consolidated financial statements, we classify and state software revenue by geographic region in two ways: (i) by the geographic location of the end-user customer and (ii) by the geographic location of our business unit which records the transaction. See Note 17 to our consolidated financial statements. In the tables above, software revenue is classified by the geographic location of the end-user customer, while services and other revenue is classified by the location where the activity is performed.

(3) See Note 17 to our consolidated financial statements. Germany and France account for most of our sales in Europe. Most of the revenue from North and South America comes from the United States, and most of the revenue from the Asia Pacific region comes from Japan.

#### **TOTAL REVENUE**

Total revenue increased 17.3% to 934.5 million in 2005 from 796.6 million in 2004 on strong growth in both software and services and in both business segments. Excluding adjustments for acquired companies and technology, revenue increased 18.5% (19% in constant currencies) to 943.6 million in 2005 from 796.6 million in 2004.

*Total revenue by geographic region.* All geographic regions contributed to the growth in total revenue in 2005, with the Americas region reporting the strongest growth. As a percentage of 2005 total revenue, Europe represented 47%, the Americas accounted for 30% and Asia represented 23%. All regions benefited from the inclusion of ABAQUS for the fourth quarter of 2005.

*Europe:* Revenue increased 18.1% in 2005. Excluding adjustments for acquired companies and technology, revenue in Europe increased 19.1% in 2005. Strong growth in both software and services contributed to the revenue growth in Europe in 2005 as well as strong growth of our PLM and Design-centric businesses.

*Americas:* Revenue increased 22.6% in 2005. Excluding adjustments for acquired companies and technology, revenue increased 24.0% (24% in constant currencies). We benefited from strong growth in software and services as well as strong growth across our PLM and Mainstream 3D businesses.

*Asia:* Revenue increased 9.5% in 2005. Excluding adjustments for acquired companies and technology, revenue increased 10.7% (12% in constant currencies), reflecting strong growth of our Mainstream 3D software applications, as well as generally good growth of our PLM solutions.

*Software revenue.* In 2005 software revenue increased 16.8% to 783.6 million on the strong growth of our PLM and Mainstream 3D software applications. Excluding adjustments for acquired companies and technology, software revenue increased 18.2% (19% in constant currencies) to 792.7 million from 670.9 million in 2004.

*Recurring software revenue.* Recurring software revenue increased 13.4% to 389.3 million in 2005, compared to 343.2 million in 2004, and represented 50% and 51% of software revenue in 2005 and 2004, respectively. Approximately two-thirds of the increase in recurring software revenue reflected growth in the installed base of the PLM business segment, as well as growth in maintenance fees in the Mainstream 3D segment. The remainder of the year-over-year increase reflected principally the addition of recurring software revenue recorded by ABAQUS, which was consolidated beginning with the last quarter of 2005.

*Seat licensing and pricing.* We experienced strong growth in seat licensing activity in 2005, accompanied by stable to slightly increasing pricing on average for the year. In the aggregate CATIA and SolidWorks seats licensed during 2005 totaled 72,078 seats, representing an increase of 15.2% in comparison to 2004. CATIA seats licensed increased 6.4% to 34,798 seats for 2005, and SolidWorks seats licensed increased 24.8% to 37,280 seats for 2005.

*Services and other revenue.* Services and other revenue increased 20.1% (up 20% in constant currencies) to 150.9 million in 2005, compared to 125.7 million in 2004. Growth in services and other revenue reflected several factors: (i) growth in PLM service engagements, (ii) increased fees received by us as an IBM Business Partner in certain geographies, (iii) fees received by us in our role beginning in mid-2005 as Channel

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Management Provider for IBM PLM's Business Partners sales and marketing network, and (iv) service revenue recorded by ABAQUS, which was consolidated beginning in the fourth quarter of 2005. The gross profit margin for services and other revenue increased to 23.6% in 2005 from 19.6% in 2004. The significant improvement in the gross profit margin for services was primarily attributable to a more favorable mix of higher margin PLM consulting engagements.

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## **OPERATING EXPENSES**

During 2005 we made significant investments in pursuit of our strategic and operating objectives. We expanded our addressable markets through technological innovations and complementary acquisitions, principally ABAQUS and Virtools. In addition, we made investments in our sales channels to enhance and increase the direct support that we provide to our sales partners and to strengthen our sales coverage.

In 2005, operating expenses increased 20.1% to 531.6 million from 442.7 million in 2004, reflecting principally an increase in average headcount of 18.4% in 2005 from compared to 2004. Operating expenses for 2005 were comprised of (i) research and development costs of 250.0 million, (47.0% of operating expenses), (ii) marketing and sales costs of 223.0 million, (42.0% of operating expenses) and (iii) general and administrative expenses of 58.6 million (11.0% of operating expenses).

*Research and development expenses.* Research and development expenses increased 12.7% to 250.0 million in 2005, compared to 221.9 million in 2004. The increase in research and development expenses reflected primarily an average headcount growth for the year of 14.0% due to internal growth and the acquisitions of ABAQUS and Virtools, as well as our partnership with i2 in sourcing. In addition, we had higher expenses related to our research and development work on PLM, automation and 3D XML technologies. At December 31, 2005, the total headcount in research and development and product production was 2,678 employees, up 23.4% from 2,171 at December 31, 2004. Research and development expenses represented 26.8% of total revenue in 2005, compared to 27.9% in 2004. See the discussion under Item 5C: Research and Development, Patents and Licenses - Research and Development below.

*Marketing and sales expenses.* Marketing and sales expenses increased 28.4% to 223.0 million in 2005, compared to 173.7 million in 2004. Higher expenses reflected principally the inclusion of our Rand North America Inc. joint venture for a full year (set up in mid-2004), the acquisitions of certain Rand subsidiaries in Europe in early 2005 and ABAQUS in October 2005, as well as additional investments related to the ramp-up of our Channel Management Provider organization to support the IBM PLM Business Partners sales and marketing network. At December 31, 2005, the total headcount in marketing, sales and services was 2,614 employees, up 33.8% from 1,954 employees at December 31, 2004. Marketing and sales expenses represented 23.9% of total revenue in 2005, compared to 21.8% in 2004.

*General and administrative expenses.* General and administrative expenses increased 24.4% to 58.6 million in 2005, compared to 47.1 million in 2004. The increase in general and administrative expenses reflected principally an increase in average headcount of 18.3% primarily arising from the impact of acquisitions in 2004 and 2005, and higher expenses related to the implementation of our new ERP (Enterprise Resource Planning) systems and Sarbanes-Oxley internal controls. At December 31, 2005, the total general and administrative headcount was 401, increasing 21.1% from 331 at December 31, 2004. General and administrative expenses represented 6.3% of total revenue in 2005, compared to 5.9% in 2004.

*Amortization of acquired intangibles.* Amortization of acquired intangibles increased to 9.8 million in 2005, compared to 1.4 million in 2004. This increase largely reflected acquisition costs arising primarily from our acquisition of ABAQUS in October 2005.

## **OPERATING INCOME AND OPERATING MARGIN**

Operating income increased 9.8% to 251.0 million in 2005, compared to 229.8 million in 2004 reflecting higher revenue offset in part by adjustments for acquired companies and technology. Excluding adjustments for acquired companies and technology, operating income increased 16.7% to 269.9 million in 2005 from 231.2 million in 2004, closely tracking our growth in total revenue. Our operating margin in 2005 decreased to 26.9% compared to 28.8% in 2004. Excluding adjustments for acquired companies and technology, our operating margin was 28.6% in 2005 relatively stable compared to 29.0% in 2004 as increased profitability from our existing businesses largely offset the growth in operating expenses arising principally from acquisitions in 2005 and 2004.

## **FINANCIAL REVENUE AND OTHER, NET**

Financial revenue and other, net totaled 15.3 million in 2005, compared to 7.5 million in 2004. The increase in financial revenue and other primarily reflected a 20.6% increase in net financial revenue due to a higher average balance of cash and short-term investments for the first three quarters of 2005 as well as more favorable interest rates. Specifically, financial revenue and other in 2005 was comprised of net financial revenue of 13.9 million, exchange losses on accounts receivable and payable of (1.5) million and other revenue of 2.9 million. Other revenue was comprised primarily of gain on sales of one of our equity investments, which was mostly offset by depreciation on minority equity investments. See Note 3 to our consolidated financial statements. At December 31, 2005, cash and short-term investments totaled 379.9 million, compared to 552.8 million at December 31, 2005, with the decrease reflecting principally acquisitions completed during the year, offset in part by net cash provided by operations. See Notes 2 and 3 to our consolidated financial statements.

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### **INCOME TAX EXPENSE**

Income tax expense totaled 90.8 million in 2005, compared to 80.9 million in 2004, representing an effective consolidated tax rate in 2005 of 34.1%, compared to 34.1% in 2004. See Note 8 to our consolidated financial statements.

### **NET INCOME**

Net income increased 12.2% to 175.5 million in 2005, compared to 156.4 million in 2004. Excluding adjustments for acquired companies and technology, net income increased 18.8% to 187.2 million in 2005, compared to 157.6 million in 2004. Growth in net income largely reflected the increase in operating income as well as higher financial revenue and other, net.

### **EARNINGS PER SHARE**

Diluted net income per share increased 10.4% to 1.49 in 2005, compared to 1.35 in 2004. Excluding adjustments for acquired companies and technology, diluted net income per share increased 16.9% to 1.59 in 2005, compared to 1.36 in 2004. Growth in diluted net income per share tracked closely the increases in total revenue and net income.

### **REVENUE AND OPERATING INCOME BY SEGMENT**

#### ***Process-centric (PLM)***

*Revenue.* Revenue for the Process-centric segment, including PDM revenue, increased 15.8% in 2005 to 753.6 million, representing 80.6% of total revenue (excluding 2.1 million of inter-segment sales) compared with 650.7 million in 2004 (excluding 1.5 million of inter-segment sales). Excluding adjustments for acquired companies and technology and inter-segment sales, Process-centric revenue increased 17.1% (17% in constant currencies) in 2005 to 761.8 million from 650.7 million in 2004. The increase in revenue in 2005 reflected principally strong year-over-year performances by our PLM brands, with good revenue growth for CATIA, a 19.9% increase in our PDM revenue and strong growth of our DELMIA applications. We also benefited from the inclusion of ABAQUS for the 2005 fourth quarter. For 2005 ABAQUS accounted for approximately 2 percentage points of growth in revenue, and 3 percentage points of growth in revenue excluding adjustments for acquired companies and technology. PDM revenue, representing our ENOVIA and SMARTEAM brands, increased 19.9% to 121.9 million in 2005, compared to 101.7 million in 2004.

CATIA licenses increased 6.4% in 2005 to a total of 34,798 seats for 2005 compared to 32,695 seats for 2004, with pricing for CATIA V5 increasing 2% on average for the year (3% on a constant currency basis) due to a richer product configuration per seat. CATIA Version 5 seats represented 92% of total CATIA seats licensed in 2005, compared to 86% in 2004.

*Operating income.* Operating income for the Process-centric segment increased 2.7% to 187.6 million in 2005, compared with 182.7 million in 2004. Excluding adjustments for acquired companies and technology, operating income increased 11.0% to 204.0 million in 2005, compared with 183.8 million in 2004, and represented 26.7% of segment revenue in 2005, compared to 28.2% in 2004.

#### ***Design-centric (Mainstream 3D)***

*Revenue.* Revenue in the Design-centric segment increased 24.0% in 2005 to 180.9 million, representing 19.4% of total revenue (excluding 0.5 million of inter-segment sales), compared with 145.9 million in 2004 (excluding 0.2 million of inter-segment sales). Excluding adjustments for acquired companies and technology and inter-segment sales, revenue in the Design-centric segment increased 24.6% (25% in constant currencies) in 2005 to 181.8 million compared with 145.9 million in 2004. SolidWorks seats licensed increased 24.8% to a total of 37,280 seats for 2005, compared to 29,882 for 2004, on strong demand across all major geographic markets and stable pricing on average. SolidWorks average end-user revenue per seat was unchanged (increase of 1% in constant currencies) for 2005 in comparison to 2004, reflecting a generally similar mix of higher-end products with SolidWorks Office Premium and Office Professional representing a majority of the total seats licensed during 2005.

In U.S. dollars, the reporting currency of other participants in the Design-centric segment, our Design-centric revenue for 2005 increased 25%.

*Operating income.* Operating income for the Design-centric segment increased 34.6% to 63.4 million in 2005, compared to 47.1 million in 2004. Excluding adjustments for acquired companies and technology, operating income increased 39.0% to 65.9 million in 2005, compared with 47.4 million in 2004, and represented 36.1% of total segment revenue in 2005, compared with 32.4% in 2004.



[Back to Contents](#)**2004 versus 2003****CONSOLIDATED INFORMATION*****Breakdown of Revenue***

The tables below set forth the breakdown of revenue by type of activity and geographic region for the periods indicated.

| <i>(in millions of euros)</i>             | Year ended December 31, |              |              |
|---|-------------------------|--------------|--------------|
|   | 2004                    | 2003         | % change     |
| <b>Revenue by activity</b>                |                         |              |              |
| Software revenue                          | 670.9                   | 645.6        | 3.9 %        |
| Services and other revenue <sup>(1)</sup> | 125.7                   | 109.2        | 15.1 %       |
| <b>Total</b>                              | <b>796.6</b>            | <b>754.8</b> | <b>5.5 %</b> |

| <i>(in millions of euros)</i>                      | Year ended December 31, |              |              |
|--|-------------------------|--------------|--------------|
|  | 2004                    | 2003         | % change     |
| <b>Revenue by geographic region <sup>(2)</sup></b> |                         |              |              |
| Europe <sup>(3)</sup>                              | 371.0                   | 353.8        | 4.8 %        |
| North and South America <sup>(3)</sup>             | 230.9                   | 215.4        | 7.2 %        |
| Asia Pacific <sup>(3)</sup>                        | 194.7                   | 185.6        | 4.9 %        |
| <b>Total</b>                                       | <b>796.6</b>            | <b>754.8</b> | <b>5.5 %</b> |

(1) Our services and other revenue was generated principally by the PLM (Process-centric) segment in 2004 and 2003.

(2) In our consolidated financial statements, we classify and state software revenue by geographic region in two ways: (i) by the geographic location of the end-user customer and (ii) by the geographic location of our business unit which records the transaction. See Note 17 to our consolidated financial statements. In the tables above, software revenue is classified by the geographic location of the end-user customer, while service and other revenue is classified by the location where the activity is performed.

(3) See Note 17 to our consolidated financial statements. Germany and France account for most of our sales in Europe. Most of the revenue from North and South America comes from the United States, and most of the revenue from the Asia Pacific region comes from Japan.

**TOTAL REVENUE**

Total revenue increased 5.5% as reported to 796.6 million in 2004, compared to 754.8 million in 2003 and increased 9% on a constant currency basis, primarily reflecting strong growth in our Design-centric segment and PDM portion of our Process-centric segment which grew 21% and 11%, respectively, in constant currencies.

Total revenue was comprised of software revenue of 670.9 million, representing 84% of total revenue, and service revenue of 125.7 million, representing 16% of total revenue. Process-centric revenue totaled 650.7 million or 82% of total revenue and included PDM revenue of 101.7 million. Design-centric revenue totaled 145.9 million or 18% of total revenue in 2004, compared to 125.7 million or 17% of total revenue in 2003.

*Total revenue by geographic region.* As a percentage of 2004 total revenue, Europe represented 47%, the Americas accounted for 29% and Asia represented 24%. As a percentage of 2003 total revenue, Europe represented 46%, the Americas accounted for 29% and Asia represented 25%.

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Revenue performance improved in Europe during 2004 with total revenue increasing 4.8% year-over-year, compared to a decrease of 5.5% in 2003 in comparison to 2002. The environment in Europe was generally stable throughout 2004. Revenue growth in Europe primarily reflected growth in services and other revenue of 22%, with software revenue increasing 1% in 2004.

The Americas reported the strongest growth of our three geographic regions in 2004. For the full year revenue in the Americas increased 7% and 18% in constant currencies on year-over-year growth in software and services. Both our Process-centric and Design-centric business segments contributed to the strong performance of the Americas in 2004.

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In the Asia/Pacific region revenue increased 4.9% and 8% in constant currencies in 2004, largely reflecting year-over-year growth in our Design-centric business.

*Software revenue.* Software revenue (which includes new license, recurring license and product development) increased 3.9% to 670.9 million in 2004, compared to 645.6 million in 2003. On a constant currency basis, software revenue increased 8% in 2004 largely reflecting year-over-year growth in our Design-centric segment and in our PDM portion of the Process-centric segment.

*Recurring licenses revenue.* Recurring licenses revenue totaled 343.2 million in 2004, compared to 332.0 million in 2003, representing an increase of 3.4%. The growth in recurring licenses revenue reflected the increases in the installed workstation base of the Process-centric segment and maintenance fees in the Design-centric segment. Recurring licenses revenue represented 51% of total software revenue in 2004, compared to 51% in 2003.

*Seat licensing and pricing.* In 2004 CATIA and SolidWorks seats licensed increased 9% to 62,577. CATIA seats licensed in 2004 increased 2% to 32,695 compared to 32,163 CATIA seats licensed in 2003. SolidWorks seats licensed in 2004 increased 18% to 29,882, compared to 25,361 in 2003.

CATIA Version 5 seats represented 86% of total CATIA seats licensed in 2004, compared to 74% in 2003. The average CATIA Version 5 end-user price per seat decreased 3%, but increased 1% in constant currencies in 2004.

The average SolidWorks end-user price per seat in U.S. dollars increased 10% in 2004. This increase reflected the favorable impact of both geographic and product mix changes. SolidWorks Office and Office Professional represented approximately 50% of SolidWorks total seats licensed in 2004.

*Services and other revenue.* Services and other revenue increased 15.1% to 125.7 million in 2004, compared to 109.2 million in 2003 and increased 19% in constant currencies. We experienced an increase in PLM consulting projects. In addition, we received fees acting as an IBM Business Partner through our North American subsidiary and as an IBM Master Partner in France and Belgium. The gross profit margin for services increased 1.8 percentage points to 19.6% in 2004, compared to 17.8% in 2003, reflecting a more favorable mix of consulting projects.

## **OPERATING EXPENSES**

*Summary.* Operating expenses increased 4.2% in 2004, reflecting higher investments to grow our small and medium-size business market (SMB) channel in both our Process-centric and Design-centric business segments and continued investments in research and development. In 2004, operating expenses were comprised of (i) research and development costs of 221.9 million, (ii) marketing and sales costs of 173.7 million and (iii) general and administrative expenses of 47.1 million. Operating expenses totaled 442.7 million in 2004, compared to 424.8 million in 2003. Total expenses, including cost of revenue of 122.7 million and operating expenses of 442.7 million, amounted to 565.4 million in 2004. In constant currencies, total expenses increased 9.1%, with average headcount growth of 5.9% for 2004. The composition of operating expenses by currency in 2004 was approximately as follows: 71% in euro, 23% in U.S. dollars and 6% in Japanese yen.

*Research and development expenses.* Research and development expenses increased 2.9% to 221.9 million in 2004, compared to 215.6 million in 2003. Average headcount increased 6.7% in R&D during 2004 compared to 2003. As of December 31, 2004, the total headcount in research and development and product production was 2,171 employees, representing 48.7% of total employees, compared to 49.5% at December 31, 2003. Research and development expenses represented 27.9% of total revenue in 2004, compared to 28.6% in 2003. See the discussion under Item 5C: Research and Development, Patents and Licenses - Research and Development below.

*Marketing and sales expenses.* Marketing and sales expenses increased 7.0% to 173.7 million in 2004, compared to 162.4 million in 2003. Marketing, sales and services average headcount growth was 5.3% in 2004, up from 1.8% in 2003, as we focused on increasing our resources addressing the SMB market, in particular in the Americas with our new RAND North America, Inc. joint venture. At December 31, 2004, the total headcount in marketing, sales and services was 1,954 employees, representing 43.9% of total employees, compared to 43.1% at December 31, 2003. Marketing and sales expenses represented 21.8% of total revenue in 2004, compared to 21.5% in 2003.

*General and administrative expenses.* General and administrative expenses increased less than 1% in 2004 to 47.1 million, compared to 46.8 million in 2003. In 2004, our average headcount increased 4.3%, with most of the increase occurring in the second half of the year. General and administrative expenses represented 5.9% of total revenue in 2004, compared to 6.2% in 2003.

*Amortization of acquired intangibles.* Amortization of acquired intangibles decreased 76.3% to 1.4 million in 2004, compared to 5.9 million in 2003 and reflected the completion of the amortization of acquired intangibles related to several acquisitions.



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### **OPERATING INCOME AND OPERATING MARGIN**

Operating income was 229.8 million in 2004, compared to 212.7 million in 2003. Operating income excluding amortization of acquired intangibles increased 5.8% to 231.2 million in 2004 or 29.0% of total revenue, compared to 218.6 million or 29.0% in 2003. The increase in the operating income excluding amortization of acquired intangibles reflected growth in total revenue. See Item 11: Quantitative and Qualitative Disclosures About Market Risk.

### **FINANCIAL REVENUE AND OTHER, NET**

Financial revenue and other, including equity in net income of unconsolidated affiliates, totaled 7.5 million in 2004, compared to (0.4) million in 2003. The significant growth in financial revenue and other in 2004 primarily reflected higher financial income and lower exchange losses on accounts receivables in comparison to 2003. Specifically, financial revenue and other in 2004 was comprised of net financial revenue of 11.3 million, exchange losses on accounts receivables of (4.8) million and other income of 1.0 million. Our average balance of cash and short-term investments increased in 2004. At December 31, 2004, cash and short-term investments totaled 552.8 million, compared to 439.7 million at December 31, 2003. See Notes 2 and 3 to our consolidated financial statements.

### **INCOME TAX EXPENSE**

Income tax expense totaled 80.9 million in 2004, compared to 76.9 million in 2003. The effective tax rate was 34.1% in 2004, compared to 36.2% in 2003. The decrease in the effective tax rate between 2004 and 2003 primarily reflected the benefits of certain tax credits in France. See Note 8 to our consolidated financial statements.

### **NET INCOME**

Net income was 156.4 million in 2004, compared to 135.4 million in 2003. Excluding amortization of acquired intangibles, net income increased 12.3% to 157.6 million in 2004, compared to 140.4 million in 2003, reflecting growth in operating income and financial revenue and other, net, as well as a decrease in the effective tax rate.

### **EARNINGS PER SHARE**

Diluted net income per share increased 14.4% to 1.35 in 2004, compared to 1.18 per share in 2003. Excluding amortization of acquired intangibles, diluted net income per share increased 11.5% to 1.36 in 2004, compared to 1.22 per share in 2003.

### **REVENUE AND OPERATING INCOME BY SEGMENT**

#### ***Process-centric (PLM)***

*Summary.* Overall, financial results for the Process-centric segment improved in 2004 compared to 2003, reflecting growth in revenue, operating income and net income. In 2004, Process-centric revenue increased 3.4% and 7% on a constant currency basis. Operating income increased 4.1% and net income increased 10.3% in 2004 compared to 2003. CATIA licenses increased 2% to 32,695. CATIA V5 pricing decreased 3%, but increased 1% on a constant currency basis in 2004.

*Revenue.* Revenue for the Process-centric segment, including PDM revenue, totaled 652.1 million in 2004 (including 1.5 million of inter-segment sales) compared with 630.5 million in 2003 (including 1.5 million of inter-segment sales). Process-centric revenue increased 3.4% and 7% on a constant currency basis. PDM revenue on a stand-alone basis increased 7.5% to 101.7 million in 2004, compared to 94.6 million in 2003 and on a constant currency basis, PDM revenue increased 11%.

Nearly all our service revenue was generated by the Process-centric segment (excluding inter-segment sales) in 2004 and 2003. See - 2004 versus 2003 - Consolidated Information - Services and other revenue above.

*Operating income.* Operating income from the Process-centric segment increased 4.2% to 182.7 million in 2004, compared with 175.4 million in 2003. Operating income, excluding amortization of acquired intangibles, increased 1.5% to 183.8 million in 2004, compared with 181.0 million in 2003. Operating income, excluding amortization of acquired intangibles, represented 28.2% of revenue for this segment in 2004, compared to 28.7% in 2003. The decrease in the operating margin primarily reflected higher investments in sales and marketing to grow our SMB channel.

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[Back to Contents](#)**Design-centric (Mainstream 3D)**

*Summary.* Our Design-centric segment showed strong year-over-year growth in revenue, operating income and net income. In U.S. dollars, the functional reporting currency for our Design-centric business, revenue grew 28% in 2004, compared to 2003. In addition, new licenses increased 18% to a record 29,882 seats and the average price per seat in U.S. dollars increased approximately 10%. All geographic regions contributed to the strong financial performance of our Design-centric segment in 2004.

*Revenue.* Revenue in the Design-centric segment increased 15.9% to 146.2 million in 2004 (including 0.2 million of inter-segment sales), compared with 126.1 million in 2003 (including 0.4 million of inter-segment sales). On a constant currency basis, revenue increased 21% in 2004. Software revenue represented 100% of total Design-centric revenue (after inter-segment eliminations) in 2004 and 2003.

*Operating income.* Both operating income and operating margin increased significantly in 2004, reflecting the strong growth in revenue and operating leverage achieved by our Design-centric segment. Operating income for the Design-centric segment increased 26.3% to €47.1 million in 2004, up from €37.3 million in 2003. Operating income, excluding amortization of acquired intangibles, increased 26.1% to €47.4 million in 2004, compared with €37.6 million in 2003. Operating income, excluding amortization of acquired intangibles, represented 32.4% of total segment revenue in 2004, compared with 29.8% in 2003.

**TRENDS IN QUARTERLY RESULTS**

Our quarterly revenues have varied significantly and are likely to vary significantly in the future. Our net income also varies considerably each quarter, reflecting the change in revenues, since our expenses tend to be relatively stable. A significant portion of sales typically occurs in the last month of each quarter, and, as is typical in the software market, we normally experience our highest licensing activity for the year in December. Software revenue, total revenue, operating income and net income have generally been highest in the fourth quarter of each year. In 2005, revenue for the fourth, third, second and first quarters represented, respectively, 32.6%, 22.9%, 23.3% and 21.2% of our total revenue for the year. In addition, we completed the acquisition of ABAQUS in October 2005, which had the effect of further increasing the percentage of revenue earned in the fourth quarter in comparison to the first three quarters of 2005. In 2004, our revenue for the fourth, third, second and first quarters represented, respectively, 30.1%, 23.6%, 24.2% and 22.1% of our total revenue for the year. See Item 3D - Risk Factors for a discussion of the principal causes of variations in our quarterly results.

**B. Liquidity and Capital Resources**

Since 1994, our principal source of liquidity has been cash from operations. Cash obtained from operations has been used primarily for working capital, short-term investments, dividend payments and the financing of business acquisitions.

The table below presents the change in working capital as reflected in our consolidated statements of cash flows.

| <i>(in millions of euros)</i>                     | Year ended December 31, |             |             |
|---|-------------------------|-------------|-------------|
|   | 2005                    | 2004        | 2003        |
| Changes in current assets and liabilities         |                         |             |             |
| (Increase) in trade accounts receivable           | (21.2 )                 | (21.9 )     | (5.1 )      |
| (Increase) decrease in other current assets       | (8.7 )                  | (9.3 )      | 2.2         |
| Increase in accounts payable and accrued expenses | 13.6                    | 20.5        | 12.4        |
| Increase in income taxes payable                  | 2.9                     | 4.0         | 6.1         |
| (Decrease) increase in sales incentive payable    | (10.9 )                 | 5.4         | 0.6         |
| Increase in unearned revenue                      | 15.6                    | 34.6        | 4.4         |
| (Decrease) increase in other current liabilities  | (2.9 )                  | (6.0 )      | 7.9         |
| <b>Change in working capital</b>                  | <b>(11.6 )</b>          | <b>27.3</b> | <b>28.5</b> |

Customers' days of sales outstanding as of December 31, 2005 were 83 days, compared to 89 days as of December 31, 2004.

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Under our marketing and distribution agreement, IBM is required to pay us a cash settlement one month after it records its licensing activity. However, due to holidays and other factors, such payments are not always received precisely within the one-month period.

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Delays that cause a payment to be made in a subsequent accounting period can lead to noticeable variations in the balance of accounts receivable on any given balance sheet date. See Note 1 to our consolidated financial statements.

Cash and cash equivalents and short-term investments totaled 379.9 million as of December 31, 2005, compared with 552.8 million and 439.7 million as of December 31, 2004, and December 31, 2003, respectively. The 2005 decrease primarily reflected net cash used in investing, since we completed acquisitions in 2005, net of cash acquired, totalling 329.4 million. During 2005, net cash provided by operating activities amounted to 196.7 million compared with 208.9 million during 2004. Cash flows used in investing activities amounted to 355.8 million, reflecting primarily acquisitions, net of cash. Net cash used in financing activities totaled 44.9 million in 2005, primarily comprised of cash dividends of 43.1 million. Our repurchase of shares of SolidWorks under the 2002 SolidWorks Corporation Buy-Back Plan amounted to 29.2 million (net of amounts received from employees upon exercise of SolidWorks options), which was offset by proceeds of 29.3 million received from employees upon exercise of Dassault Systèmes options. Exchange rate fluctuations had a positive translation effect of 26.8 million on our December 31, 2005 cash balance.

Our expenditures and investments in 2005 consisted principally of acquisitions, which were financed from operating cash flows. We have no significant capital expenditures or investments in progress. (See Trend Information - MatrixOne Acquisition and Expansion of Our ENOVIA Brand below regarding our recent acquisition of MatrixOne). Based on estimates at December 31, 2005 of the value of shares of SolidWorks, we anticipate that the cash cost to SolidWorks for repurchasing shares under the 2002 SolidWorks Corporation Buy-Back Plan will amount to approximately 57 million (net of amounts to be received upon exercise of corresponding options), most of which will be paid in 2006 (see Item 6B: Compensation - Options to subscribe SolidWorks shares). At the end of 2005, we had no other financial indebtedness, other than the remainder of a financial lease relating to our offices. In December 2005 we opened a five-year revolving credit facility for up to 200 million, which we have entirely drawn down in early 2006. Management believes that our currently available sources of liquidity will provide sufficient resources for continuing our operations for the foreseeable future.

### C. Research and Development, Patents and Licenses

#### RESEARCH AND DEVELOPMENT

We believe that research and development is one of the most important elements of our success. We operate research laboratories in France, the United States, Canada, Germany, the United Kingdom, Israel and India. In 2005, research and development expenses increased 12.7% to 250.0 million, compared to 2004. Total research and development and product production headcount increased 23.3% in 2005 to 2,678 at December 31, 2005.

Research and development investments over the past three years have been devoted principally to the development of our various Product Lifecycle Management applications, the V5 development platform and infrastructure, the integration of our CATIA, ENOVIA, DELMIA and SMARTEAM products and a broadening of SolidWorks functionalities. We also invest in research and development devoted to advancing our 3D XML technology, automation applications, simulation applications (including under the ABAQUS brand) and a new, multi-physics platform for simulation, as well as developing sourcing solutions integrated with our V5 platform.

The table below sets forth information with respect to our research and development expenses for 2005, 2004 and 2003.

|   | Year ended December 31, |        |        |
|---|-------------------------|--------|--------|
|   | 2005                    | 2004   | 2003   |
| Research and development expenses (in millions)                           | 250.0                   | 221.9  | 215.6  |
| <i>As a percentage of total revenue (1)</i>                               | 26.8                    | % 27.9 | % 28.7 |
| Research and development and product production personnel (at period end) | 2,678                   | 2,171  | 2,025  |

(1) Due to sales and marketing relationship with IBM, our percentage of various expenses, including research and development expenses, to revenue may not be comparable to such percentages for our competitors.

Our expenses for research and development include primarily the personnel cost for specialists in software architecture and various application fields such as mechanical design, manufacturing, mechanical engineering, and linear and non-linear finite element analysis, interactive 3D applications, computer graphics, as well as for specialists with significant experience and knowledge of our target industrial sectors. Research and development expenses also include computer rental expenses, the depreciation and cost of maintenance related to computer hardware used in research and development, development tools, networking and communication expenses. For a discussion of the variation in research and development expenses between the periods indicated, see the discussion under - Operating Results - 2005 versus 2004 - Consolidated

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Information - Research and Development Expenses and - 2004 versus 2003 - Consolidated Information - Research and Development Expenses above.

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## INTELLECTUAL PROPERTY

We rely on a combination of copyrights, trade secret and patents to establish and protect our intellectual property in our technology. We distribute our products under software licenses, which grant customers, rather than ownership of, licenses to our products which contain various provisions protecting our ownership and the confidentiality of the licensed technology.

The source code of our products is protected as a trade secret and as a copyrighted work. In addition, key capabilities of our software products are protected through patents when possible. However, no assurance can be given that others will not copy or otherwise obtain and use our products or technology without authorization. In addition, effective copyright, trade secret and patent protection or enforcement may be unavailable or limited in certain countries.

In other respects, we believe that, due to the rapid technological advances within the industry, factors such as the technological and creative skills of our personnel are also very important to establish and maintain a technology leadership position within the industry.

With regard to trademarks, our policy is to register trademarks for our main lines of products in the countries where we do business. Such registrations are a combination of international trademark registrations, community trademarks and national registrations. When companies are acquired, a review and an assessment of their main trademarks is made, and when necessary, additional applications for registrations are made in order to establish coverage of such trademarks equivalent to that of our other main trademarks.

We generally file patent applications in regions where our main customers and competitors are located. Our portfolio includes more than 50 patents already granted in the United States (8 were granted in 2005) and approximately 180 patent applications pending in various geographic areas.

See Item 3D: Risk Factors - Risks Related to Our Business for risks concerning possible third-party alleging unauthorized use of their intellectual property, and the difficulties in ensuring adequate protection for our own intellectual property.

### D. Trend Information

#### MATRIXONE ACQUISITION AND EXPANSION OF OUR ENOVIA BRAND

On May 11, 2006, we completed the acquisition of MatrixOne, Inc., for a total cost, excluding transaction costs, of approximately \$410 million. MatrixOne is a global provider of collaborative PLM software and services to medium-to-large organizations including companies across the high tech, consumer products and medical devices industries, among others. MatrixOne's customers include more than 850 companies, such as Alcatel, Celestica, GAP, General Electric, IBM, Intel, Johnson & Johnson, Nokia, Philips, Procter & Gamble, Qualcomm, Sony Ericsson, STMicroelectronics and Toshiba. At the date of the merger agreement, MatrixOne had 488 employees and offices in North America, Europe and Asia Pacific.

For its most recent fiscal year ended July 2, 2005, MatrixOne reported total revenues of \$124.1 million, an operating loss of \$(20.6) million and a net loss of \$(20.3) million. For the unaudited nine months ended April 1, 2006, MatrixOne reported total revenues of \$102.9 million and net (loss) of \$(6.3) million. Cash and cash equivalents totaled \$107.7 million at July 2, 2005, and \$99.7 million (unaudited) at April 1, 2006.

In connection with the completion of the MatrixOne acquisition, we introduced a new PLM Collaborative Environment Portfolio, under the ENOVIA brand name, to address customers' requirements across the full spectrum of product and business processes, from small-scale teams to extended enterprises. ENOVIA offers a new level of collaboration, from the most simple to highly engineered complex products and is positioned to address a broad range of industry needs with:

- ENOVIA VPLM 3D Collaborative Virtual Product Lifecycle Management of highly complex product, resources and manufacturing processes in medium and large extended enterprises;
- ENOVIA MatrixOne Collaborative Product Development business processes for enterprises across a wide range of industries, and includes our Synchronicity software for semiconductor design data management; and
- ENOVIA SmarTeam Collaborative Product Data Management for small and mid-sized enterprises, engineering departments of larger organizations, and across supply chains.



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In its periodic reports filed with the Securities and Exchange Commission, MatrixOne has reported that it has identified material weaknesses in its internal control over financial reporting. We intend to take appropriate measures to ensure that internal control over financial reporting satisfies applicable regulatory and accounting standards. MatrixOne had also reported that it is a defendant in a class action suit in connection with its 2000 IPO prospectus and registration statement. The company approved a proposed settlement in June, 2003 that calls for settlement proceeds to be paid by the company's insurer. The proposed settlement has been preliminarily approved by the court where the suit has been brought. If the settlement is not finally approved by the court, the company intends to vigorously defend the claims. If the settlement is not approved, we do not expect that this matter will have a material adverse effect on our consolidated financial condition or results of operations; however, it may result in our incurring additional costs in connection with the acquisition.

### **ADDITIONAL BUSINESS HIGHLIGHTS**

In March 2006 we introduced ENOVIA V5 Collaborative Enterprise Sourcing (CES), a new product suite designed to bring together engineering and sourcing functions into one collaborative environment. The CES product suite covers four functional areas to enable companies' engineering and sourcing departments to collaborate when choosing, introducing or managing components, suppliers and manufacturers. By uniting these two critical functions earlier in the product development cycle, we believe companies using this software should be able to reduce product costs, improve time-to-market and increase product quality.

We continue to focus on enhancing our coverage of the small and medium-size business market for our PLM solutions. New initiatives underway include direct channel management in Australia, New Zealand, Latin America and Taiwan.

In April, we announced the release of ABAQUS Version 6.6 which contains many technical innovations to help companies achieve more realistic simulation of product behaviour, including new capabilities in vibration analysis, material failure characterization, tire modelling and computing performance.

### **2006 UNAUDITED FIRST QUARTER FINANCIAL RESULTS**

For the first quarter of 2006 total revenue increased 27% to 252.1 million, compared to 2005 first quarter total revenue of 199.2 million. Excluding adjustments for acquired companies and technology, total revenue increased 29% to 256.0 million and increased 25% in constant currencies. Strong growth in software and services contributed to the year-over-year growth in total revenue. From a regional perspective all regions contributed to the growth in total revenue.

Software revenue increased 27% to 213.1 million for the 2006 first quarter. Excluding adjustments for acquired companies and technology, software revenue increased 30% to 217.0 million and increased 26% in constant currencies on strong growth of our major software applications and the inclusion of ABAQUS. New CATIA and SolidWorks seats licensed in the 2006 first quarter increased 11% to 17,944 seats, compared to 16,122 in the 2005 first quarter.

In the 2006 first quarter, services and other revenue increased 22% to 39.0 million and increased 19% in constant currencies, compared to 32.0 million in the year-ago quarter.

Excluding adjustments for acquired companies and technology, PLM (Process-centric) revenue increased 28% to 203.7 million and increased 24% in constant currencies in the 2006 first quarter, primarily due to year-over-year growth of our design and PDM applications and the inclusion of ABAQUS, which we acquired in October 2005. Our PDM revenue increased 15% to 26.3 million and increased 12% in constant currencies for the 2006 first quarter on a good ENOVIA performance. For the 2006 first quarter, excluding adjustments for acquired companies and technology, ABAQUS revenue was 23 million.

Excluding adjustments for acquired companies and technology, Mainstream 3D (Design-centric) revenue increased 31% and 28% in constant currencies to 52.3 million in the 2006 first quarter, on strong demand for SolidWorks software solutions in all geographic regions. SolidWorks seats licensed increased 19% to 10,271 licenses for the first quarter of 2006.

Operating income increased 5% to 47.2 million in the 2006 first quarter, compared to 45.1 million in the 2005 first quarter. Excluding adjustments for acquired companies and technology, operating income increased 33% to 60.5 million in the 2006 first quarter, up from 45.4 million in the 2005 first quarter. The operating margin was 18.7% in the 2006 first quarter, compared to 22.6% in the year-ago period, primarily reflecting the impact of adjustments for acquired companies and technology arising from acquisitions, principally ABAQUS. Excluding adjustments for acquired companies and technology, the operating margin increased to 23.6% in the 2006 first quarter, from 22.8% for the 2005 first quarter.

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Earnings per diluted share decreased 4% to 0.26 in the 2006 first quarter, compared to 0.27 in the first quarter of 2005. Excluding adjustments for acquired companies and technology, earnings per diluted share increased 26% to 0.34 in the 2006 first quarter, up from 0.27 in the year-ago quarter tracking closely the increase in total revenue.

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At March 31, 2006, cash and short-term investments totaled 684.0 million, compared to 379.9 million at December 31, 2005. In December 2005, we entered into a 5-year revolving credit facility for up to 200 million. During the first quarter of 2006 we drew down the entire amount in connection with the anticipated funding of the MatrixOne acquisition. Net operating cash flow was 101.2 million for the 2006 first quarter.

**OBJECTIVES**

Our objectives for revenue growth, operating margin and earnings per share have been communicated in our first quarter press release, which was furnished to the Securities and Exchange Commission on Form 6-K on May 4, 2006.

All of our objectives described above are based upon the assumption of an average U.S. dollar to euro exchange rate of \$1.25 per 1.00 and an average Japanese yen to euro exchange rate of JPY140 to 1.00 for the last three quarters of 2006. Our objective for earnings per share is calculated based upon the assumption of 119.8 million fully diluted shares outstanding for the 2006 full year. Our objectives include MatrixOne, which we acquired on May 11, 2006.

*The information above under Trend Information, and in particular under Objectives, includes statements that express objectives for our future financial performance. Such forward-looking statements are based on our management's current views and assumptions and involve known and unknown risks and uncertainties. Actual results or performances may differ materially from those in such statements due to, among other factors: (i) currency fluctuations, particularly the value of the U.S. dollar or Japanese yen with respect to the euro; (ii) reduced corporate spending on information technology as a result of changing economic or business conditions that could negatively affect market demand for our products and services; (iii) difficulties or adverse changes affecting our partners or our relationships with our partners, including IBM; (iv) new product developments and technological changes; (v) errors or defects in our products; (vi) growth in market share by our competitors; and (vii) the realization of any risks related to the integration of MatrixOne, including with respect to the internal control and litigation issues described above, or any newly acquired company and internal reorganizations. As a result of these risks, actual results may differ from our expectations set forth above. For more information regarding the risks facing our business, see Item 3D - Risk Factors.*

**E. Off-Balance Sheet Arrangements**

We have no material off-balance sheet arrangements.

**F. Tabular Disclosure of Contractual Obligations**

The following table summarizes our significant contractual obligations as of December 31, 2005 <sup>(1)</sup>:

| <i>(in thousands of euros)</i> | Payments due by period |                  |               |               |                   |
|--------------------------------|------------------------|------------------|---------------|---------------|-------------------|
|                                | Total                  | Less than 1 year | 1-3 years     | 3-5 years     | More than 5 years |
| Employee profit-sharing        | 28,764                 | 10,149           | 6,654         | 6,186         | 5,775             |
| Operating lease obligations    | 101,700                | 32,158           | 33,046        | 19,183        | 17,313            |
| Capital lease obligations      | 2,243                  | 1,791            | 449           | 3             |                   |
| <b>Total</b>                   | <b>132,707</b>         | <b>44,098</b>    | <b>40,149</b> | <b>25,372</b> | <b>23,088</b>     |

(1) In addition to the obligations set forth in the table above, we also have obligations with respect to our commitment to repurchase SolidWorks shares in connection with the SolidWorks Corporation Buy-back Plan (see Item 5.B - Liquidity and Capital Resources), our derivative financial instruments and our retirement and pensions arrangements. See Notes 3 and 14 to our consolidated financial statements.

In March 2006, we entered into a built-to-suit lease agreement for new headquarters facilities which will take effect when construction is completed, which is expected to be in mid-2008. Under this agreement, we have committed to lease approximately 55,000 square meters of office space located in Velizy, outside Paris, France for a non-cancelable initial term of 12 years. Future minimum rental payments over the initial term amount to approximately 178 million, in the aggregate and have not been included in the table presented above.



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## Item 6: Directors, Senior Management and Employees

### A. Directors and Senior Management

In accordance with our by-laws (*statuts*) and French company law, our affairs are managed by our Board of Directors and our Chief Executive Officer (*Directeur Général*). As permitted under French law and our by-laws, the functions of Chairman of the Board of Directors (*Président*) and of Chief Executive Officer have been separated between two different persons by decision of the Board of Directors.

#### BOARD OF DIRECTORS

Our Board of Directors determines our business strategy and oversees its implementation. Under French law, the Board of Directors is also responsible for, among other things, the presentation of the annual and consolidated accounts to the shareholders and for convening the general meeting of shareholders to approve such accounts. In addition, the Board of Directors must give prior authorization for any security, pledge or guarantee by the Company. Under French law, directors are liable for violation of French legal or regulatory requirements applicable to *sociétés anonymes*, for the violation of our by-laws or for mismanagement. A director may be held liable for such actions both individually and jointly with the other directors.

Our by-laws provide that, generally, the Board of Directors must consist of three to fifteen directors at any time. Only the shareholders can increase the size of the Board of Directors. Members of the Board are elected by the shareholders at a general meeting of shareholders to serve six-year terms and may be reelected for consecutive terms. Directors serve until the expiration of their respective terms, or until their resignation, death or removal, with or without cause by the shareholders. Under certain conditions, the Board of Directors may fill its vacancies until the subsequent shareholders meeting. At no time may the number of directors exceeding the age of 70 years constitute more than one-half of the Board of Directors. The Chairman may not be more than 75 years old.

The following table sets forth the names, ages and election dates of our directors, as well as their occupations and directorships. As of the date hereof, we had five independent directors out of nine on our Board of Directors, as determined according to the applicable standards and requirements for independence. Pursuant to our *statuts*, each director must hold at least one share of Dassault Systèmes for the duration of his mandate.

Our Board of Directors generally complies with all French rules and recommendations, and all applicable U.S. regulations, regarding corporate governance.

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| Name               | Age | Current position within our Company                         | Director since | Term expires | Other occupation and Directorships(1)   | Other mandates expired during the last five years  | Company shares owned |
|--------------------|-----|---|----------------|--------------|---|--|----------------------|
| Charles Edelstenne | 68  | Chairman  | 1993           | 2011         | Chairman and Chief Executive Officer of Dassault Aviation.<br><br>Director of: Groupe Industriel Marcel Dassault; Thales Systèmes Aéroportés; Société Anonyme Belge de Constructions Aéronautiques; Sogitec Industries; and Dassault Réassurance. Chairman of Dassault Falcon Jet Corporation. President of Dassault International, Inc. Manager of Arie and Nili.  | None.  | 7,656,465            |
| Paul R. Brown      | 55  | Director  | 2000           | 2011         | Professor in the Accounting, Taxation and Business Law Department of the Leonard N. Stern Business School at New York University.<br><br>Academic Director, TRIUM Executive MBA program. Director and member of the audit committee of Dictaphone, Inc.   | None.  | 2                    |
| Bernard Charlès    | 49  | President and Chief Executive Officer ( Directeur Général ) | 1993           | 2011         | President of Dassault Systèmes Canada Inc.; Dassault Systèmes Corp.; Dassault Systèmes K.K.; Chairman of: Delmia Corp.; ABAQUS, Inc.; SolidWorks Corporation; Director of: SmarTeam Corporation Ltd. and Business Objects.  | Director of Invention Machine Corporation.   | 740                  |
| Laurent Dassault   | 52  | Director  | 1993           | 2011         | General Manager of Dassault Investissements; Chairman and Chief Executive Officer of Immobilière Dassault; Chairman of Midway Aircraft Corporation. President of: Dassault Investment Fund Inc.; Dassault Belgique Aviation; Vina Dassault San Pedro.<br><br>Director of: Groupe Industriel Marcel Dassault; Sogitec Industries; Power Corporation du Canada; Generali France; Generali Assicurazioni SpA; Kudelski SA; Banque Privée Edmond de Rothschild Luxembourg; Terramaris; Industrial Procurement Services; Société de Véhicules Électriques SAS; and Organisation pour la Prévention de la Cécité. | Chairman of Dassault Falcon Jet do Brazil.<br><br>Director of: Fingen SA; Compagnie Nationale à Portefeuille; BSS Investment SA; Chenfeng Machinery; Aero Precision Repair and Overhaul Company A-pro ; and NAFCO National Aerospace Stener Co.<br><br>Member of the Advisory Committee of Power Private Equity Fund; and Syntek Capital SA. | 10                   |



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|                         |    |          |      |      |   |       |
|-------------------------|----|----------|------|------|---|-------|
|                         |    |          |      |      | General Manager of Château La Fleur Mérissac; and Château Dassault.   |       |
|                         |    |          |      |      | Member of the Advisory Board of: 21 Central Partners; and Sagard Private Equity Partners. Member of the Comité de suivi de Pechel Industries SAS. |       |
| Christian<br>Decaix (2) | 69 | Director | 1993 | 2005 | Executive Vice President Social and Industrial Operations of Dassault Aviation.   | None. |
|                         |    |          |      |      | Director of: Sogitec Industries; Dassault Falcon Jet Corporation; Dassault Réassurance; and European Aerosystems Ltd.                             |       |

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| <b>Name</b>                   | <b>Age</b> | <b>Current position within our Company</b>                   | <b>Director since</b> | <b>Term expires</b> | <b>Other occupation and Directorships(1)</b>  | <b>Other mandates expired during the last five years</b>                           | <b>Company shares owned</b> |
|-------------------------------|------------|--|-----------------------|---------------------|---|--|-----------------------------|
| Bernard Dufau                 | 64         | Director   | 2001                  | 2007                | Strategic counsel and general manager of B. Dufau Conseil.<br><br>Director and chairman of the audit committee of France Telecom; director and member of the audit committee of Kesa Electricals.   | Director of: Team Partner Group and Mood Media.                                    | 1,000                       |
| André Kudelski                | 45         | Director   | 2001                  | 2007                | President and Chief Executive Officer of the Kudelski Group.<br><br>Chairman and Chief Executive Officer of Nagra +. Director of: Nestlé and Edipresse.   | None.  | 10                          |
| Loïk Segalen (2)              | 46         | Director   | 1993                  | 2005                | Member of the Advisory Board of: Crédit Suisse and Swiss American Chamber of Commerce.<br>Vice-President Economic and Financial Affairs of Dassault Aviation.<br><br>Chairman and Chief Executive Officer of Dassault Assurances Courtage; Chairman of Dassault Réassurance.<br><br>Director of: Dassault Belgique Aviation; Paris Le Bourget Parc des Expositions; Midway Aircraft Instrument Corporation; Dassault Falcon Jet Corporation. and S.A.B.C.A.<br><br>General Manager of Dassault Aéro Service; Permanent Representative of Dassault Aviation to the Board of Directors of Corse Composites Aéronautiques. | Permanent Representative of Dassault Aviation to the Board of Directors of SOFEMA. | 10                          |
| Thibault de Tersant           | 48         | Executive Vice President Finance and Chief Financial Officer | 1993                  | 2011                | Chairman of Dassault Systèmes SAS and Spatial Corp. Director of: SolidWorks Corporation; Delmia Corp.; Dassault Systèmes Corp.; SmarTeam Corporation Ltd.; and ABAQUS Inc.  | None.  | 940                         |
| Jean-Pierre Chahid-Nourai (3) | 67         | Director   | 2005                  | 2011                | Managing Director of Finanval Conseil, Director of Stanislas SA.  | None.  | 510                         |

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|                        |    |          |      |      |   |                        |     |
|------------------------|----|----------|------|------|---|------------------------|-----|
| Arnoud<br>De Meyer (3) | 52 | Director | 2005 | 2011 | Professor of Technology<br>Management at INSEAD and<br>Deputy Dean of INSEAD, in<br>charge of Administration and<br>External Relations.             | Director of Ancorabel. | 250 |
|                        |    |          |      |      | Director of: Option International;<br>SR&DM; Kylian Technology<br>Management Pte. Ltd.; INSEAD<br>(Singapore), INSEAD EURO<br>Asia Centre Pte. Ltd. |                        |     |

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- (1) Principal occupation appears first for directors whose principal employment is not at Dassault Systèmes.
  - (2) Resigned as of April 11, 2005.
  - (3) Co-opted by the April 15, 2005 meeting of the Board of Directors to replace Christian Decaix and Loïk Segalen; the appointment of these directors was ratified by our General Meeting of shareholders held on June 8, 2005.

Meetings of the Board of Directors are normally convened by the Chairman of the Board of Directors and are to be held as often as required in the corporate interest. A quorum consists of at least one half of the members of the Board of Directors. Decisions are made by majority vote of the members present, deemed to be present or duly represented by other members of the Board of Directors. A director may not vote on an arrangement or contract in which he is materially interested; if he does vote, the decision will be void. Our by-laws

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permit any director to attend, participate in and vote at any meeting by videoconference for certain decisions as provided by French law. The Board of Directors met five times in 2005, with an attendance rate of 83%.

In 2005, the Board members debated on the process for assessing the independence of the independent directors forming the majority of the Board. In early 2006, the independent directors proposed a questionnaire to assess director independence, which was approved by the Board. Such questionnaire shall be filled out by all members and answers shall be reviewed by the Board once a year.

**Audit Committee.** The Audit Committee was established in 1996 to assist our Board of Directors in overseeing the quality and integrity of our financial statements and the financial reporting process, our internal accounting and financial control systems, and our compliance with legal and regulatory requirements. Since September 2002, only independent directors are on our Audit Committee, in compliance with French and U.S. corporate governance rules. The Committee is composed of four of our directors: Paul R. Brown (first appointed on September 25, 2000), Bernard Dufau and André Kudelski (both appointed on June 29, 2001), and Jean-Pierre Chahid-Nourai (appointed on April 15, 2005). The Chairman of the Audit Committee is Bernard Dufau.

The primary responsibility of the Audit Committee is to oversee our financial reporting process on behalf of the Board of Directors and report the results of its activities to the Board. The Audit Committee assesses the independence of our external auditors and recommends to the Board of Directors their appointment, compensation and termination (subject to shareholders' approval under French law). The Audit Committee discusses with the external auditors the scope of the audit, pre-approves all audit-related and non-audit related services provided by the external auditors, and discusses with them the critical accounting policies used in connection with the preparation of the financial statements. At the end of each fiscal year, the Audit Committee reviews the audited annual consolidated financial statements before giving its report to the Board of Directors. Since January 15, 2004, the Audit Committee has been responsible for pre-approving all related-party transactions pursuant to Nasdaq corporate governance requirements.

The Audit Committee discusses with management, the internal auditors and the external auditors the adequacy and effectiveness of our accounting and financial controls, including our policies and procedures to assess, monitor and manage business and financial risk.

The Audit Committee also oversees the work of our internal audit department, and approves its annual audit plan. Our internal audit director reports to the Audit Committee conclusions resulting from the audit engagements.

The Audit Committee met eight times in 2005, including three times in person and five by telephone, with an attendance rate of 93%.

**Compensation and Nomination Committee.** In compliance with applicable U.S. and French corporate governance rules, the Board of Directors formed a Compensation and Nomination Committee at its April 15, 2005 meeting. The Committee is comprised of two independent directors, Bernard Dufau and André Kudelski, appointed on that same date.

The principal objectives of the Committee are to: (i) propose to the Board the compensation of the Chairman and CEO; (ii) define the calculation bases and the determination rules of the variable portion of the compensation of the Chairman and CEO and verify compliance with the determination rules; (iii) propose succession planning in the event of vacancies of the Chairman and CEO positions; (iv) examine the nomination and compensation policies for executive officers of our Group; (v) examine our policy and make recommendations on stock option grants and other forms of stock-based incentives; (vi) review the directors fees and the method for allocating those fees among directors; and (vii) make proposals to the Board on the appointment of new directors or reappointment of current directors. This Committee replaced an ad hoc committee which existed before and which purpose was to prepare proposals to the Board for granting of stock options.

The Nasdaq rules stipulate that the compensation of all executive officers (other than the Chairman of the Board and the CEO) must be determined, or recommended to the Board for determination, by a majority of our independent directors or by a compensation and nomination committee comprised solely of independent directors. However, under French law, the Board determines only the compensation of the Chairman, the CEO and, if any, the deputy CEO, the compensation of the other executive officers being determined by the Company's management in accordance with their employment terms and market practices. As a result, the Company continues to follow its home country practice and has informed Nasdaq in this respect.

In 2005, the Compensation and Nomination Committee met twice in person, with an attendance rate of 100%. It proposed to the Board stock grants for the CEO and the allocation of Directors' fees. It also advised on the compensation structure of the CEO for the following years and examined the compensation structure of executive officers. In 2006, it is anticipated that the Compensation and Nomination Committee will meet a minimum of two times.

**Scientific Committee.** The Scientific Committee was established by our Board of Directors on April 15, 2005, and is comprised of two directors, Bernard Charlès and Arnoud De Meyer, and one executive officer, Dominique Florack, our Executive Vice President for Strategy and

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Development, and meets at least once a year. All members of the Committee were appointed on the date of its establishment. The Committee reviews the axes for research and development and examines the technological advances of our Group and makes recommendations in relation thereto. The Scientific Committee met once in 2005 with an agenda relating to a 3-year research

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and development plan and recent developments in mathematics and digitization technologies. In 2006, it is anticipated that the Scientific Committee will meet at least three times.

**Board of Directors Internal Regulation.** An Internal Regulation of the Board of Directors was adopted on March 29, 2005. This Internal Regulation sets forth the policies and obligations of the Board related to corporate governance. In particular, it sets forth, among others: the rules for timely notification of the Board of Directors with respect to events that may materially impact our prospects, forecasts or implementation of our strategy as presented to the Board; the functioning rules of the Compensation and Nomination Committee and Scientific Committee; the principles of limitations on the powers of our CEO; of review of the independence qualifications for Board members on an annual basis; and of performance of an annual self-assessment, with, upon request of the majority of the Board members, engagement of an external party to provide a more detailed evaluation and recommendations. The Internal Regulation reconfirms the confidentiality obligation incumbent on all Board members. Board members must comply with the insider rules established by Dassault Systèmes which prevent them from trading on any Dassault Systèmes securities when they are aware of sensitive non-public information and unless they are specifically authorized to do so by the Dassault Systèmes Insider Committee.

The Internal Regulation provides that the independent directors shall meet, in conjunction with regularly scheduled Board meetings, in executive sessions at least twice a year to enhance communication among independent directors. Two executive sessions of independent directors were held in 2005, and it is anticipated that at least two other sessions will be held in 2006.

**Director Biographies**

**Charles Edelstenne** founded Dassault Systèmes in 1981 and was our Managing Director until we were transformed into a société anonyme in 1993. From 1993 to 2002, Mr. Edelstenne was our Chairman and Chief Executive Officer and since 2002, Mr. Edelstenne has served as our Chairman. Mr. Edelstenne also serves the positions mentioned under Directors and Senior Management - Principal Occupation or Employment. Mr. Edelstenne devotes the majority of his time to his duties at Dassault Aviation.

**Bernard Charlès** has been our Chief Executive Officer since 2002, our President since 1995 and one of our directors since 1993. Mr. Charlès also serves the positions mentioned under Directors and Senior Management - Principal Occupation or Employment. Prior to becoming our President, Mr. Charlès served as our President of Research and Development from 1988 to 1995 and as President of Research and Strategy from 1985 to 1988.

**Thibault de Tersant** has been our Executive Vice President Finance - Chief Financial Officer since 1988 and one of our directors since 1993. Mr. de Tersant also serves the positions mentioned under Directors and Senior Management - Principal Occupation or Employment. Prior to joining us, Mr. de Tersant served as a finance executive at Dassault International.

**Paul Brown** has been a certified public accountant in Pennsylvania since 1974. He is a professor in the Accounting, Taxation and Business Law Department of the Leonard N. Stern Business School at New York University. He chaired this Department from 1997 to 2002. Professor Brown is the Academic Director of TRIUM Executive MBA program. He has also worked at the Yale School of Management, INSEAD and the International University of Japan. Mr. Brown has also worked for Arthur Andersen & Co. and for the Financial Accounting Standards Boards (FASB). He is also a consultant for numerous financial enterprises.

**Laurent Dassault** joined the Groupe Industriel Marcel Dassault in 1991 and serves as executive or director in its French and foreign subsidiaries. Namely, Mr. Dassault is the General Manager of Dassault Investissements, Château Dassault and Château La Fleur Mérisiac and the Chairman and Chief Executive Officer of Immobilière Dassault. Prior to holding these positions, Mr. Dassault worked at Banque Parisienne Internationale, at Banque Vernes and at Banque Industrielle et Commerciale du Marais between 1977 and 1991.

**Christian Decaix** has been Executive Vice President Social and Industrial Operations of Dassault Aviation since 1998. From 1992 to 1998, Mr. Decaix was the Executive Vice President of Industrial Operations of Dassault Aviation. Mr. Decaix first joined Dassault Aviation in 1962 and served as an engineer ( ingénieur d études ).

**Bernard Dufau** has been strategic counsel at B. Dufau Conseil since 2001. Mr. Dufau served as Chairman and Chief Executive Officer of IBM France from 1996 to 2001 and Chairman of the Management Board of IBM France from 1995 to 1996, Managing Director of the Distribution Division of IBM Europe in 1994, Chief Operating Officer of IBM France from 1992 to 1994 and Sales Director of IBM France from 1989 to 1992. Mr. Dufau first joined IBM France in 1966 as a commercial engineer and then served in various management positions.

**André Kudelski** has been President and Chief Executive Officer of the Kudelski Group since 1991 and Chairman of Nagra +, a joint-venture of Kudelski SA and Canal +, since 1992. Mr. Kudelski was Managing Director of Nagravision, the pay-TV division of Kudelski SA from 1989 to 1990 and Product Manager for pay-TV products, Kudelski SA. He first joined Kudelski SA in 1984 as an R&D engineer.

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**Loik Segalen** has been Vice President of Economic and Financial Affairs of Dassault Aviation since 1999. Mr. Segalen was Deputy Manager to the Vice President of Economic and Financial Affairs of Dassault Aviation from 1998 to 1999, and Financial Advisor to the

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Vice President of Economic and Financial Affairs of Dassault Aviation from 1990 to 1998. Prior to serving in these positions, Mr. Segalen served as an executive in the Finance Division at Dassault International.

**Jean-Pierre Cahid-Nourai** was a member of the Executive Group of Michelin and Chief Financial Officer of the Michelin group from 1977 to 1990 and has also worked as an investment banker for MM. Lazard Frères et Cie., Banque Morin-Pons, Financière Indosuez and S.G. Warburg. A former management consultant with McKinsey & Co. Inc., Mr. Cahid-Nourai continues to exercise this activity as Managing Director of Finanval Conseil. Mr. Cahid-Nourai has also taught finance at ESSEC, the Centre de formation à l'analyse financière, INSEAD and until recently at CEDEP (the Centre européen d'éducation permanente).

**Arnold De Meyer** is a Professor of Technology Management at INSEAD. He is also Deputy Dean of INSEAD, in charge of Administration and External Relations. Mr. De Meyer is a specialist in the Management of Innovation, a subject on which he has published numerous articles and books. He previously taught at Waseda University and Keio Business School in Japan and created the INSEAD Campus in Singapore.

## EXECUTIVE OFFICERS

The Chief Executive Officer has full executive authority to manage our affairs and has broad powers to act on our behalf within our corporate purpose and to represent us in dealings with third parties. These powers of the Chief Executive Officer are subject only to the powers expressly reserved to the Board of Directors or shareholders by law or by our by-laws, and are subject to prior authorization of the Board of Directors or the general meeting of shareholders for the decisions specified by French law. In addition, the Internal Regulation of our Board of Directors provides that our Board of Directors shall determine, on a yearly basis, which categories of material transactions will be subject to its approval.

The Board of Directors, in its meeting of March 31, 2006, authorized the Chief Executive Officer to grant, for a one-year period, pledges, sureties or securities in the name of the Company up to a maximum limit of 50 million, and to take decisions without the prior approval of the Board of Directors in relation to:

- any significant transaction which would fall under the strategy of the Company as presented to the Board of Directors;
- acquisitions or sales of entities or equity interests below a specified amount;
- any organic growth investment or internal restructuring transaction below a specified amount; and
- any external financing (through a banking facility or transaction on the capital markets) below a specified amount.

The Chief Executive Officer is elected by the Board of Directors and may be removed by the Board of Directors at any time. According to our by-laws, the Chief Executive Officer may not be more than 65 years old.

The following table sets forth the names and birth dates of our executive officers and their current positions with us:

| <b>Name</b>         | <b>Date of Birth</b> | <b>Position</b>  |
|---------------------|----------------------|--|
| Charles Edelstenne  | January 9, 1938      | Chairman of the Board  |
| Bernard Charlès     | March 30, 1957       | President and Chief Executive Officer  |
| Dominique Florack   | June 26, 1959        | Executive Vice President, Strategy, Research and Development                       |
| Thibault de Tersant | July 22, 1957        | Executive Vice President Finance - Chief Financial Officer                         |
| Étienne Droit       | September 3, 1959    | Executive Vice President PLM Sales and Distribution                                |
| Philippe Forestier  | May 16, 1950         | Executive Vice President Alliances, Marketing and Communications                   |
| Bruno Latchague     | January 28, 1957     | Executive Vice President Development and Support Industry Solutions                |
| Muriel Pénicaud     | March 31, 1955       | Executive Vice President Organization and Human Resources                          |
| Joel Lemke          | January 12, 1956     | Chief Executive Officer of ENOVIA and Chairman of Dassault Systèmes Americas Corp. |
| John McEleney       | April 29, 1962       | Chief Executive Officer of SolidWorks  |

### *Executive Officer Biographies*

**Dominique Florack** has been our Executive Vice President, Strategy, Research and Development since 2004. Mr. Florack served as our Executive Vice President Strategy and Research from 2000 to 2003, our Executive Vice President Research and Development, Strategy and Mechanical Design from 1995 to 1999. He also served as our Director of Mechanical CAD from 1994 to 1995 and as Director of Strategy and Research from 1990 to 1993.





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**Étienne Droit** has been our Executive Vice President PLM Sales and Distribution since 2005. Mr. Droit served as our Executive Vice President PLM Sales and Services from 2003 to 2004. He also served as our Executive Vice President Sales and Marketing for the Digital Enterprise from 2000 to 2002, as Executive Vice President Sales and Marketing from 1995 to 1999, as Director of Applications Development Division from 1991 to 1995, as Manager of the Strategy Department from 1987 to 1991 and as a member of our CATIA Development Team from 1986 to 1987.

**Bruno Latchague** has been our Executive Vice President Development and Support Industry Solutions since 2006. Mr. Latchague served as our Executive Vice President PLM R&D Solutions and Support in 2005, Executive Vice President PLM R&D Solutions, Quality Assurance and Support in 2004, as Executive Vice President Development and Support from 2000 to 2003, as Executive Vice President Research and Development, Architecture and Modeling Technology from 1995 to 1999. He also served as our Director of CATIA Products Infrastructure from 1990 to 1995, as our Senior Manager CATIA Software Infrastructure from 1988 to 1990 and as our Manager CATIA Software Infrastructure from 1987 to 1988. Prior to joining us, Mr. Latchague served as Manager CAD/CAM Products Support at Régie Nationale des Usines Renault.

**Philippe Forestier** has been our Executive Vice President Alliances, Marketing and Communications since 2003. Mr. Forestier served as our Executive Vice President Sales and Marketing for Small and Medium Businesses (SMB) from 2000 to 2002. Living in the United States from 1995 to 2001, Mr. Forestier served as Executive Vice President Americas Market Development from 1995 to 1999. He also served as General Manager of Dassault Systèmes of America from 1996 to 1998, our Director of Worldwide CATIA/CADAM Marketing and Services from 1993 to 1995 and as our Director of Industrialization and Customer Support from 1988 to 1993. From 1984 to 1988, Mr. Forestier was in charge of implementing marketing and technical support for our products and, from 1981 to 1984, was responsible for development of the CATIA geometric modeller.

**Muriel Pénicaud** has been our Executive Vice President Organization and Human Resources since the end of 2002. Prior to joining us, Mrs. Pénicaud served as Director for Organization Development and Human Resources Policies at Groupe Danone. Previously she held several management positions at the French Department of Labor, such as Regional Director and advisor to the Labor Secretary.

**Joel Lemke** has been the Chief Executive Officer of ENOVIA since 1998 and the Chairman of Dassault Systèmes Americas Corp. since 2006. Mr. Lemke served as Chief Executive Officer of Enovia Corp. from 1998 to 2005 and General Manager PLM Americas from 2003 to 2006. Prior to 1998, Mr. Lemke served at IBM for nineteen years, notably as a General Director of the Industrial Solutions Division of IBM. During the nineteen years of his work for IBM, Mr. Lemke was responsible for strategy, product development, service, marketing and sales of materials and software.

**John McEleney** has been the Chief Executive Officer of SolidWorks since 2001. Mr. McEleney has been with SolidWorks since 1996 and has served in several roles, including Chief Operating Officer and Vice President, Americas Sales. Prior to joining SolidWorks, Mr. McEleney held several senior management positions at Computervision.

To our knowledge there is no family relationship between our directors and executive officers ( mandataires sociaux ) (consisting of members of the board of directors and deputy executive officers). There are no potential conflicts of interests with regards to the directors and officers responsibilities to us and their private interests and/or other responsibilities.

Furthermore, in the past five years and to our knowledge, none of the directors and officers has been (i) convicted of fraud, (ii) declared bankrupt, had their property impounded or liquidated, or (iii) subject to an official accusation and/or penalty delivered by legal or regulatory authorities.

In addition, to our knowledge, in the past five years, none of the directors and officers has been prohibited by a tribunal from becoming a member of an administrative, management or supervisory body of a company, or from being involved in the management or direction of the affairs of such a company.

As of the date of the present document, none of the directors and officers is party to a service contract with us or one of our subsidiaries conferring any benefit.

## **FINANCIAL AND CONTRACTUAL RELATIONS BETWEEN OUR COMPANY AND ITS DIRECTORS AND EXECUTIVE OFFICERS**

The French Commercial Code (Code de commerce) strictly forbids loans by a company (société anonyme) to its directors. No company may provide overdrafts for directors or guarantee any director's obligations. This prohibition also applies to the Chief Executive Officer, permanent representatives of companies on the Board of Directors, spouses or heirs of such persons and other intermediaries.

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The French Commercial Code and our by-laws require any director, the Chief Executive Officer and any shareholder who holds more than 10% of the voting rights of our shares, or, if a corporate shareholder, the company controlling it, that is considering entering into an agreement with the Company, either directly or indirectly, personally or through an intermediary, to inform the Company's Board of Directors as well as its auditors before the transaction is consummated. This obligation applies also to transactions between the Company and any other entity where a Director of the Company is owner, manager, director or member of the supervisory board, it being specified that such other entity may be a subsidiary of the Company. French law also requires such an agreement to be authorized by the Board of Directors, and the director or person concerned may not vote on the issue. French law further requires such an agreement to be submitted to an ordinary shareholders' meeting for approval once entered into, upon presentation of a special report from the Company's auditors. Any agreement entered into in violation of these requirements may be declared void by the Commercial Court at the request of the company or that of any shareholder, if such agreement is contrary to the interests of the company. Moreover, French law also states that agreements entered into in the ordinary course of business and with usual terms and conditions are not subject to the prior authorization of the Board of Directors. Nevertheless, as long as they are material to the company, such agreements must be disclosed by the interested party to the Chairman of the Board of Directors, who has the responsibility of communicating the list and the purpose of such agreements to the Board of Directors and to the statutory auditors.

The following transactions, which were authorized by the Board of Directors pursuant to French law were still in effect in 2005: (i) the insurance policy relating to the directors' and officers' liability entered into with AIG Europe on June 28, 1996; (ii) the non-exclusive and free license of the trademark ENOVIA granted to Enovia on March 11, 1998; (iii) agreements with Bernard Charlès relating to indemnities to be paid in case of dismissal as described below under Item 6.B - Compensation; and (iv) the agreement entered into on September 23, 2003, for the benefit of our Directors to support the fees for their defence in case they would have to prepare a personal defence before a civil, criminal or administrative court in the United States in the context of an investigation against Dassault Systèmes.

## **B. Compensation**

In consideration for their services on the board, directors are entitled to receive directors' fees (jetons de présence). The total annual amount of directors' fees is fixed by the general meeting of shareholders, but the board determines their allocation among the directors. In addition, remuneration may be granted to directors on a case-by-case basis for special assignments. The board may also authorize the reimbursement of travel and accommodation expenses as well as other expenses incurred by directors in the corporate interest. In 2005, we paid 166,000 in attendance fees to directors, of which 140,000 consisted of Board attendance fees and 26,000 of additional compensation to members of the Committees of the Board.

The Chairman and/or the Chief Executive Officer are entitled to receive remuneration in addition to the directors' fees as provided for in our by-laws, this additional remuneration being determined by the Board of Directors, upon recommendation of our Compensation and Nomination Committee.

Our compensation program is designed to attract, motivate and retain highly qualified individuals needed to achieve our business and financial objectives. It does so by balancing short-term and long-term financial objectives, building stockholder value and rewarding individual and corporate performance. Consistent with this aim, the annual compensation of each executive officer includes two portions - a fixed portion and a variable portion - except for the Chairman who receives only a fixed portion. The amount of the variable portion is contingent upon the executive officer's annual performance against annual personal performance objectives defined to be consistent with our strategic orientations and with specific individual management targets. The variable portion may represent a significant part of the total compensation if the annual targets are achieved or overachieved. In addition, the executive officers are given long-term incentives through grants of stock options, intended particularly to encourage them to act in the best interests of our shareholders. Beyond their fixed and variable compensation, the French executive officers, except for the Chairman of the Board, are eligible for corporate profit-sharing in the same manner as other employees of the Company.

For the Chief Executive Officer, the target variable amount is set at 100% of the fixed portion, depending on the achievement of performance objectives according to the strategy presented by the Chief Executive Officer and adopted by the Board of Directors. The Board evaluates during the following year the extent of realization of the strategy.

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The table below shows the total amount of gross compensation (including the variable portion) and other benefits granted in euro to each director by us and our subsidiaries during the 2005 fiscal year:

| <i>(in euros)</i>         | Salary and Fees |              |           | Other benefits | Directors fees (4) | Total for 2005 | Total for 2004 |
|---------------------------|-----------------|--------------|-----------|----------------|--------------------|----------------|----------------|
|                           | Fixed           | Variable     | Total     |                |                    |                |                |
| Directors                 |                 |              |           |                |                    |                |                |
| Charles Edelstenne (1)    | 680,000         |              | 680,000   |                | 28,000             | 708,000 (5 )   | 674,000 (5 )   |
| Bernard Charlès           | 631,250         | 631,250 (3 ) | 1,262,500 | 7,661          | 14,000             | 1,284,161 (5 ) | 1,063,757 (5 ) |
| Thibault de Tersant       | 238,000         | 100,000 (3 ) | 338,000   | 3,054          | 14,000             | 355,054 (5 )   | 327,871 (5 )   |
| Paul Brown                |                 |              |           |                | 19,500             | 19,500         | 17,500         |
| Jean-Pierre Chahid-Nourai |                 |              |           |                | 17,000             | 17,000         |                |
| Laurent Dassault (2)      |                 |              |           |                | 14,000             | 14,000         | 12,000         |
| Bernard Dufau             |                 |              |           |                | 23,000             | 23,000         | 17,500         |
| André Kudelski            |                 |              |           |                | 21,500             | 21,500         | 18,000         |
| Arnoud De Meyer           |                 |              |           |                | 15,000             | 15,000         |                |

(1) In 2005, Groupe Industriel Marcel Dassault paid 16,000 to Charles Edelstenne in director's fees.

(2) In 2005, Groupe Industriel Marcel Dassault paid 500,000 to Laurent Dassault as gross annual salary and 17,350 in director's fees.

(3) Bernard Charlès and Thibault de Tersant each also received 32,052 under our French profit-sharing plan.

(4) 14,000 for each director (28,000 for the Chairman of the Board) and for members of the Committees of the Board: 1,000 per meeting attended in person and, for members of the Audit Committee, 500 per meeting by telephone or video conference.

(5) See also - Options to subscribe SolidWorks shares below.

The aggregate amount of compensation paid by us and our subsidiaries to our executive officers as a group (10 persons, including the three Directors in the table above who are also executive officers) for services in all capacities in 2005 was 4,969,683 (including under our profit-sharing plans and excluding capital gains on the resale of SolidWorks shares. See - Options to subscribe SolidWorks shares below.) As of December 31, 2005, our executive officers and directors as a group owned stock options to acquire 11,589,583 of Dassault Systèmes shares and 836,000 of SolidWorks shares. See - Options to Subscribe Securities from Registrant or Subsidiaries below.

Since 2003, our Chief Executive Officer, Bernard Charlès, would be entitled to an indemnity payment, in the event he is dismissed by us, equivalent to two times his gross annual compensation received for the 12 months preceding his dismissal, pursuant to his mandate as Chief Executive Officer and under his employment contract. The indemnity payment owed pursuant to Mr. Charlès mandate would not apply in the event of dismissal due to intentional misconduct aimed at harming the interests of Dassault Systèmes; the indemnity payment owed under the employment contract, which includes the contractual indemnity payment for severance stipulated by the applicable French Collective Agreement and calculated on the basis of the seniority acquired, would not apply in the event of dismissal for gross or wilful misconduct (faute grave ou lourde). This arrangement is reflected in two agreements between the Company and Bernard Charlès entered into on September 23, 2003, and duly authorized by the Board of Directors pursuant to the procedure described above. None of our other directors have entered into any service contracts with us or any of our subsidiaries providing for benefits upon dismissal. See Exhibit 4(c).1 to this Annual Report on Form 20-F.

## STOCK GRANTS

Pursuant to an authorization granted by our shareholders at shareholders' meeting held on June 8, 2005, the Board of Directors decided on the same day to grant 150,000 shares to our Chief Executive Officer. Such shares shall be vested at the end of an acquisition period of 3 years subject to the condition that the CEO shall be a director of Dassault Systèmes at the acquisition date. Following the termination of the 3-year acquisition period, the CEO must hold the granted shares until the end of a new 2-year lock-up period and may not sell or transfer them during that period.

[Back to Contents](#)**OPTIONS TO SUBSCRIBE SECURITIES FROM REGISTRANT OR SUBSIDIARIES***Options to subscribe Dassault Systèmes shares*

Pursuant to four successive authorizations granted by our shareholders, the Board of Directors implemented eighteen stock option plans for the benefit of certain of our executive officers and employees. The exercise price of stock options granted pursuant to those plans was fixed by reference to the market value of the Dassault Systèmes shares on the grant date of the stock options in accordance with the rule of minimum exercise price as prescribed by French law (80% of the average share price during the 20 trading days preceding the grant date). The exercise price has been in general equal to the highest of the following three values: (1) the average share price, without a discount, of the 20 trading days preceding the grant date of the stock options; (2) the closing share price the trading day before the grant date of the stock options; and (3) the opening share price on the grant date of the stock options.

Our general meeting of shareholders held on June 8, 2005 authorized the board to grant stock options to subscribe or to purchase our shares for a period of 38 months and with the limitation that all outstanding stock options for our shares may not at anytime exceed 20% of our share capital, which authorization replaced the May 28, 2002 authorization

The following table provides certain information on our stock options plans as of March 31, 2006 (taking into account the stock split of October 14, 1997).

| <b>Stock option plan</b>   | <b>1996</b>       | <b>1997</b>      | <b>1998-1</b>    | <b>1998-2</b>    | <b>1998-3</b>    | <b>1998-4</b>     | <b>1998-5</b>     |
|--|-------------------|------------------|------------------|------------------|------------------|-------------------|-------------------|
| Meeting of Board   | June 28,<br>1996  | Dec. 15,<br>1997 | Jan. 28,<br>1998 | Nov. 09,<br>1998 | Nov. 09,<br>1998 | Sept. 15,<br>1999 | Sept. 15,<br>1999 |
| Shareholders Meeting   | April 15,<br>1996 | June 06,<br>1997 | Jan. 26,<br>1998 | Jan. 26,<br>1998 | Jan. 26,<br>1998 | Jan. 26,<br>1998  | Jan. 26,<br>1998  |
| Number of options granted to Directors                               | 1,027,780         | 1,031,840        | 750,000          | 2,468,730        | 354,750          | 3,297,000         | 320,000           |
| to the top 10 beneficiary employees                                  | 134,000           | 160,400          | 0                | 1,039,050        | 0                | 1,841,750         | 0                 |
| Maximum number of shares   | 230,000           | 411,600          | 706,000          | 838,000          | 126,000          | 844,000           | 103,500           |
| Number of beneficiaries  | 1,027,780         | 1,031,840        | 750,000          | 2,468,730        | 354,750          | 3,297,000         | 320,000           |
| Exercise price in euro   | 916               | 362              | 26               | 1,018            | 296              | 556               | 290               |
| Exercise first date  | 9.00              | 25.92            | 26.37            | 29.58            | 29.58            | 37.00             | 37.00             |
| Exercise last date   | June 28,<br>1996  | Dec. 15,<br>1999 | Jan. 28,<br>1998 | Nov. 09,<br>2000 | Nov. 09,<br>1998 | Sept. 15,<br>2001 | Sept. 15,<br>1999 |
| Number of options exercised in 2005                                  | June 27,<br>2006  | Dec. 14,<br>2007 | Jan. 27,<br>2008 | Nov. 08,<br>2008 | Nov. 08,<br>2008 | Sept. 14,<br>2009 | Sept. 14,<br>2009 |
| Number of options cancelled in 2005                                  | 49,765            | 146,851          | 0                | 405,399          | 51,875           | 34,510            | 48,553            |
| Number of options outstanding as of Dec. 31, 2005                    | 100               | 0                | 0                | 420              | 2,000            | 6,040             | 10,451            |
| Number of options exercised between Jan. 1, 2006, and March 31, 2006 | 116,851           | 544,738          | 8,750            | 1,901,577        | 125,268          | 3,183,070         | 137,806           |
| Number of options cancelled between Jan. 1, 2006 and March 31, 2006  | 43,076            | 38,071           | 800              | 60,830           | 7,390            | 9,500             | 7,395             |
| Number of outstanding options as of March 31, 2006                   | 0                 | 0                | 0                | 0                | 0                | 0                 | 0                 |
| Number of options exercised as of March 31, 2006                     | 73,775            | 506,667          | 7,950            | 1,840,747        | 117,878          | 3,173,570         | 130,411           |
| Number of options exercisable as of March 31, 2006                   | 948,105           | 479,967          | 714,250          | 571,153          | 194,984          | 60,910            | 136,450           |
|  | 73,775            | 506,667          | 7,950            | 1,840,747        | 117,878          | 3,173,570         | 130,411           |



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| <b>Stock option plan</b>   | <b>1998-8</b>          | <b>1998-9</b>    | <b>1998-10</b>   | <b>1998-11</b>       | <b>1998-12</b>   | <b>2002-01</b>       | <b>2002-02</b>  |
|--|------------------------|------------------|------------------|----------------------|------------------|----------------------|-----------------|
| Meeting of Board   | Mar. 29,<br>2001       | Mar. 29,<br>2001 | June 29,<br>2001 | Oct. 05,<br>2001     | Oct. 05,<br>2001 | May 28,<br>2002      | May 28,<br>2002 |
| Shareholders Meeting   | Jan. 26,<br>1998       | Jan. 26,<br>1998 | Jan. 26,<br>1998 | Jan. 26,<br>1998     | Jan. 26,<br>1998 | May 28,<br>2002      | May 28,<br>2002 |
| Number of options granted to Directors                               | 2,909,600<br>1,672,250 | 553,300<br>0     | 138,000<br>0     | 1,387,400<br>655,000 | 328,650<br>0     | 1,363,563<br>651,433 | 355,300<br>0    |
| to the top 10 beneficiary employees                                  | 736,000                | 176,600          | 116,403          | 424,100              | 101,000          | 454,000              | 139,000         |
| Maximum number of shares   | 2,909,600              | 553,300          | 138,000          | 1,387,400            | 328,650          | 1,363,563            | 355,300         |
| Number of beneficiaries  | 531                    | 513              | 44               | 400                  | 434              | 378                  | 401             |
| Exercise price in euro   | 52.00                  | 52.00            | 49.00            | 35.00                | 35.00            | 45.50                | 45.50           |
| Exercise first date  | Mar. 29,<br>2003       | Mar. 29,<br>2001 | June 29,<br>2001 | Oct. 05,<br>2002     | Oct. 05,<br>2002 | May 28,<br>2003      | May 28,<br>2003 |
| Exercise last date   | Mar. 28,<br>2011       | Mar. 28,<br>2011 | June 28,<br>2011 | Oct. 04,<br>2011     | Oct. 04,<br>2011 | May 27,<br>2012      | May 27,<br>2012 |
| Number of options exercised in 2005                                  | 0                      | 44,000           | 3,770            | 31,965               | 61,364           | 0                    | 20,955          |
| Number of options cancelled in 2005                                  | 22,370                 | 37,790           | 7,903            | 6,769                | 25,323           | 8,990                | 31,695          |
| Number of options outstanding as of Dec. 31, 2005                    | 2,856,730              | 419,520          | 90,726           | 1,320,997            | 191,607          | 1,335,778            | 291,646         |
| Number of options exercised between Jan. 1, 2006, and March 31, 2006 | 0                      | 10,675           | 2,055            | 8,769                | 6,365            | 0                    | 2,445           |
| Number of options cancelled between Jan. 1, 2006 and March 31, 2006  | 1,400                  | 0                | 0                | 0                    | 0                | 826                  | 0               |
| Number of outstanding options as of March 31, 2006                   | 2,855,330              | 408,845          | 88,671           | 1,312,228            | 185,242          | 1,334,952            | 289,201         |
| Number of options exercised as of March 31, 2006                     | 0                      | 73,775           | 41,426           | 40,734               | 109,585          | 0                    | 34,404          |
| Number of options exercisable as of March 31, 2006                   | 2,855,330              | 408,845          | 88,671           | 1,312,228            | 185,242          | 1,007,954            | 216,224         |



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| Stock option plan  | 2002-03       | 2002-04       | 2002-05       | 2002-06       | Total      |
|--|---------------|---------------|---------------|---------------|------------|
| Meeting of Board   | Jan. 20, 2003 | Jan. 20, 2003 | Mar. 29, 2005 | Mar. 29, 2005 |            |
| Shareholders Meeting   | May 28, 2002  | May 28, 2002  | May 28, 2002  | May 28, 2002  |            |
| Number of options granted to Directors                               | 3,325,000     | 675,000       | 967,150       | 232,850       | 21,485,913 |
| to the top 10 beneficiary employees                                  | 1,500,000     | 0             | 80,000        | 0             | 7,733,883  |
| Maximum number of shares   | 1,060,000     | 219,000       | 405,000       | 104,000       | 7,194,203  |
| Number of beneficiaries  | 3,325,000     | 675,000       | 967,150       | 232,850       | 21,485,913 |
| Exercise price in euro   | 803           | 533           | 264           | 88            |            |
| Exercise first date  | 23.00         | 23.00         | 39.50         | 39.50         |            |
| Exercise last date   | Jan. 20, 2004 | Dec. 31, 2004 | Mar. 30, 2007 | Mar. 30, 2006 |            |
| Number of options exercised in 2005                                  | Jan. 19, 2013 | Jan. 19, 2013 | Mar. 28, 2012 | Mar. 28, 2012 |            |
| Number of options cancelled in 2005                                  | 24,200        | 328,760       | 0             | 0             | 1,251,967  |
| Number of options outstanding as of Dec. 31, 2005                    | 6,200         | 24,900        | 5,450         | 0             | 196,401    |
| Number of options exercised between Jan. 1, 2006, and March 31, 2006 | 3,263,100     | 321,340       | 961,700       | 232,850       | 17,304,054 |
| Number of options cancelled between Jan. 1, 2006 and March 31, 2006  | 11,600        | 12,110        | 0             | 0             | 221,081    |
| Number of outstanding options as of March 31, 2006                   | 200           | 0             | 600           | 0             | 3,026      |
| Number of options exercised as of March 31, 2006                     | 3,251,300     | 309,230       | 961,100       | 232,850       | 17,079,947 |
| Number of options exercisable as of March 31, 2006                   | 59,170        | 340,870       | 0             | 0             | 3,805,783  |
|  | 3,251,300     | 309,230       | 0             | 116,425       | 15,602,447 |

As of December 31, 2005, our directors and executive officers ( *mandataires sociaux* ) holding options to subscribe shares of the Company were Charles Edelstenne, Bernard Charlès and Thibault de Tersant, who held options to acquire, respectively, 1,360,710 shares, 5,000,973 shares and 1,239,200 shares.

As of December 31, 2005, the executive officers (ten persons) had exercised, in the aggregate, 235,000 options of the option plan of June 28, 1996; 162,600 options of the option plan of December 15, 1997; 367,500 options of the option plan of November 9, 1998 (1998-2); 28,000 option of the option plan of November 9, 1998 (1998-3); and 20,000 options of the option plan of January 20, 2003 (2002-04); i.e., a total of 813,100 stock options of Dassault Systèmes.

The table below shows the stock options granted by us to each director during the 2005 fiscal year as well as the shares subscribed by each director pursuant to the exercise of Dassault Systèmes stock options during the 2005 fiscal year. In each case, the only Director concerned was Thibault de Tersant.

| Number of Dassault Systèmes stock options granted | Exercise price | Number of Dassault Systèmes shares subscribed | Price of the shares subscribed | Expiration date   | Stock option plan (number) |
|---|----------------|---|--------------------------------|-------------------|----------------------------|
| 80,000  | 39.50          |   |                                | March 28, 2012    | 2002-05                    |
|   |                | 12,000  | 25.92                          | December 14, 2007 | 1997                       |

The following table shows, on a global basis, (i) the total number and weighted average price of our stock options granted by us to the ten employees of Dassault Systèmes and its subsidiaries who have received the most significant number of Company stock options during the 2005 fiscal year and who are not members of the Board and (ii) the total number and weighted average price of our shares subscribed by the ten employees of Dassault Systèmes and its subsidiaries who have exercised the most significant number of Dassault Systèmes stock options during the 2005 fiscal year and who are not members of the Board:



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|                         | <b>Total number of Dassault Systèmes stock options</b> | <b>Weighted average price of the stock options granted</b> | <b>Weighted average price of the shares subscribed</b> | <b>Stock option plan (number)</b>  |
|-------------------------|--|--|--|--|
| Stock options granted   | 410,000  | 39.50  |  | 2002-05; 2002-06   |
| Stock options exercised | 529,400  |  | 28.80  | 1997; 1998-2; 1998-3; 1998-4; 1998-5; 1998-9; 1998-11; 1998-12; 2002-02; 2002-04 |

Other than the stock options and stock grants granted as described above, we have no other outstanding securities convertible or exchangeable into, or representing the right to acquire, our shares.

At March 31, 2006, the total number of stock options granted to our executive officers was 12,402,683, of which 385,000 were granted during 2005.

At March 31, 2006, the outstanding stock options, whether vested or not, if all were exercised, would give rise to the right to a number of shares representing 14.83% of our share capital. At March 31, 2006, on the basis of the closing price of our shares on this date, 47.19, the exercise of outstanding vested stock options with an exercise price lower than this closing price would give rise to the right to a number of shares representing 10.64% of our share capital.

On July 25, 1997, as part of the SolidWorks acquisition, we issued 2,378,564 shares of the Company to SW Securities L.L.C., our wholly-owned subsidiary that holds such shares solely for the purpose of distribution to the holders of stock options and warrants previously issued by SolidWorks. Pursuant to the SolidWorks acquisition, the rights to shares of capital stock of SolidWorks under the stock options and the warrants were converted into rights to receive our shares. The shares held by SW Securities L.L.C. do not have voting rights, nor are they eligible for dividends until they are distributed. See Note 11 to our consolidated financial statements.

In 2005, 33,051 shares were issued to the SolidWorks holders of stock options and no stock options were cancelled. As of December 31, 2005, SW Securities L.L.C. held 279,391 of our shares. The number of stock options in circulation and attributed to the employees of SolidWorks amounted to 24,187 options at December 31, 2005, with an average exercise price of approximately 7.57. On March 31, 2006, SW Securities L.L.C. held 276,474 of our shares.

***Options to subscribe SolidWorks shares***

Pursuant to a 1998 stock option plan, 6,787,365 stock options giving the right to subscribe to shares of SolidWorks were granted to employees of SolidWorks and its affiliates, including 2,800,000 stock options granted to certain of our executive officers. Under the terms of the 2002 SolidWorks Corporation Buy-Back Plan, stock option holders have the right to sell shares resulting from the exercise of such options to SolidWorks within prescribed periods at a price determined periodically by an independent expert. Only shares that have been held for at least six months and one day can be sold to SolidWorks. In 2005, certain of our executive officers exercised a total of 900,000 options at an exercise price of between \$6.00 and \$9.50 per option. In 2005, 906,000 SolidWorks shares resulting from the exercise of stock options in 2005 and 2004 were repurchased by SolidWorks at a price of \$28.30 per share, the applicable 2005 independent valuation. As of the date of this Annual Report on Form 20-F, none of the 120,000 remaining shares from the exercise in 2005 of stock options had been repurchased.

In 2005 as a group, our executive officers realized a gain of \$19,878,005 as a result of the exercise of their SolidWorks stock options and subsequent resale of shares to SolidWorks. As of December 31, 2005, our executive officers had a total of 836,000 unexercised SolidWorks stock options, giving rise to 836,000 SolidWorks shares. The table below sets forth information as of December 31, 2005 with respect to each of our directors who received SolidWorks stock options:

| <b>Number of options granted <sup>(1)</sup></b> | <b>Number of shares subscribed in 2005</b> | <b>Exercise price</b> | <b>Number of SolidWorks shares repurchased under the Buy-back plan</b> | <b>Repurchase price</b> |
|---|--|-----------------------|--|-------------------------|
|   |  |                       |  |                         |

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|                         |         |         |         |         |          |
|-------------------------|---------|---------|---------|---------|----------|
| Charles Edelstenne (2)  | 900,000 | 300,000 | \$ 6.00 | 300,000 | \$ 28.30 |
| Bernard Charlès (2)     | 900,000 | 300,000 | \$ 6.00 | 300,000 | \$ 28.30 |
| Thibault de Tersant (2) | 480,000 | 160,000 | \$ 6.00 | 160,000 | \$ 28.30 |

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- (1) For all directors listed above, the date of grant was December 14, 1998. Of the total number of options granted, the directors retain 300,000, 300,000 and 160,000 options, respectively.
- (2) As a result of the exercise of a portion of their SolidWorks stock options and subsequent resale of shares to SolidWorks in 2005, Charles Edelstenne realized a gain of \$6,690,000, Bernard Charlès realized a gain of \$6,690,000 and Thibault de Tersant realized a gain of \$3,568,000.

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There is no specific retirement plan or insurance plan (*régime complémentaire*) put in place for the directors mentioned above. The companies controlled by Dassault Systèmes have not paid any compensation nor granted any advantages in-kind to the directors mentioned above.

**C. Board Practices**

See Item 6A: Directors and Senior Management .

**D. Employees**

At December 31, 2005, we had 5,693 employees, including independent contractors, representing an increase of 27.8% over 2004.

The following tables show our employees both by function and geographically for each of the past three years:

|   | December 31, |              |              |
|---|--------------|--------------|--------------|
|   | 2005         | 2004         | 2003         |
| Research and Development and Product Production | 2,678        | 2,171        | 2,025        |
| Marketing, Sales and Services                   | 2,614        | 1,954        | 1,763        |
| Administrative and Other Functions              | 401          | 331          | 300          |
| <b>Total</b>                                    | <b>5,693</b> | <b>4,456</b> | <b>4,088</b> |

|                | December 31, |              |              |
|----------------|--------------|--------------|--------------|
|                | 2005         | 2004         | 2003         |
| France         | 2,141        | 2,057        | 1,963        |
| Outside France | 3,552        | 2,399        | 2,125        |
| <b>Total</b>   | <b>5,693</b> | <b>4,456</b> | <b>4,088</b> |

In 2005, of the 3,552 employees outside France, 684 employees were in Europe outside France, 2,063 employees were in the Americas and 805 employees were in the Asia-Pacific region.

Our employees in France have been free to be members of any trade union. They have been represented by the five national unions Confédération Française Démocratique du Travail (CFDT), Confédération Française de l'Encadrement-CGC (CFE-CGC), Confédération Française des Travailleurs Chrétiens (CFTC), Confédération Générale du Travail (CGT), and Force Ouvrière (FO). The collective bargaining agreements we have entered into with the unions are renegotiated and renewed or amended at the end of their respective terms, either annually or on a multi-year basis. We believe that relations with our employees and labour unions are satisfactory. Within the past several years, we have not experienced any strike.

Under French law, our management is required to hold monthly meetings with a delegation of elected employee representatives, called the comité d'entreprise, to discuss employment matters and our economic condition and to provide appropriate information and documents relating to these matters. As required under French law, two employee representatives are entitled to be present at meetings of our Board of Directors but do not have any voting rights.

**E. Share Ownership**

See Item 7A: Major Shareholders and Item 6B: Compensation .

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The following table sets forth information with respect to the beneficial ownership of our shares by each person who is known by us to own beneficially more than 5% of our outstanding shares; and all of our directors and executive officers as a group.

Beneficial ownership is determined in accordance with the rules of the U.S. Securities and Exchange Commission, based on factors including voting and investment power with respect to the shares. Unless otherwise indicated in the footnotes to the table, the following persons have sole voting and sole investment control with respect to the shares they beneficially own, and the address of each beneficial owner listed below is c/o Dassault Systèmes, 9, quai Marcel-Dassault, B.P. 310, 92156 Suresnes Cedex, France.

The percent of beneficial ownership for each shareholder is based on 115,140,688 shares as of March 31, 2006.

| Name  | Shares<br>beneficially<br>owned | Capital %     | Voting % |                 |
|---|---------------------------------|---------------|----------|-----------------|
| Groupe Industriel Marcel Dassault (GIMD)        | 49,795,159                      | 43.25         | %        | 43.72 %         |
| Charles Edelstenne <sup>(1)</sup>               | 7,658,022                       | 6.65          |          | 11.85           |
| SW Securities L.L.C. <sup>(2)</sup>             | 276,474                         | 0.24          |          | n.a.            |
| Directors and executive officers <sup>(3)</sup> | 6,359                           | 0.01          |          | 0.01            |
| Public  | 57,404,674                      | 49.86         |          | 44.42           |
| <b>Total</b>                                    | <b>115,140,688</b>              | <b>100.00</b> | <b>%</b> | <b>100.00 %</b> |

(1) Including shares held in trust for the benefit of his family.

(2) SW Securities L.L.C. is a subsidiary of SolidWorks Corporation. Voting rights and dividend rights with respect to the shares held by SW Securities L.L.C. shall not be exercised until the shares are distributed.

(3) As a group, excluding Charles Edelstenne.

To our knowledge, as of March 31, 2006, (i) the proportion of our outstanding shares, including in the form of ADSs, held in the United States was approximately 1.53% and (ii) the number of record holders of our ADSs in the United States, who hold either for their own account or for the account of other beneficial owners, was 89 (including The Depository Trust Company). The number of ADSs outstanding as of March 31, 2006 is 1,772,521.

As of March 31, 2006, our share capital was divided into 115,140,688 outstanding shares and represented 129,321,583 voting rights. As of December 31, 2005, a number of 52,612,458 outstanding shares were held in the registered form.

To our knowledge, there is no agreement between the Dassault Systèmes shareholders. Dassault Systèmes is not a party to a shareholders agreement or another agreement which provisions may have a material impact on the price of Dassault Systèmes shares. In addition, Dassault Systèmes is not party to any agreement or arrangement which could trigger a change of control of the Company or has no knowledge of such an agreement or arrangement to which it would not be a party.

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The table below shows the significant changes of which we are aware in the percentage of ownership of our shares by our major shareholders during the past three years.

|                                       | December 31, 2005  |               |                 | December 31, 2004    |               |                 | December 31, 2003    |              |                |          |
|---------------------------------------|--------------------|---------------|-----------------|----------------------|---------------|-----------------|----------------------|--------------|----------------|----------|
|                                       | Number of shares   | Capital %     | Voting %        | Number of shares     | Capital %     | Voting %        | Number of shares     | Capital %    | Voting %       |          |
| GIMD                                  | 49,795,159         | 43.29         | 42.57           | 50,769,066           | 44.62         | 43.68           | 51,184,857           | 45.1         | 42.4           |          |
| Charles Edelstenne <sup>(1)</sup>     | 7,658,007          | 6.65          | 12.10           | 7,658,007            | 6.73          | 12.17           | 7,658,007            | 6.8          | 12.7           |          |
| SW Securities LLC <sup>(2)</sup>      | 279,391            | 0.24          |                 | 312,442              | 0.27          |                 | 359,438              | 0.3          |                |          |
| Directors and Officers <sup>(3)</sup> | 6,359              | 0.01          | 0.01            | 7,857                | 0.01          | 0.01            | 5,647                | 0.0          | 0.0            |          |
| Fidelity Investments <sup>(4)</sup>   |                    |               |                 | 6,854,246            | 6.02          | 5.46            |                      |              |                |          |
| Public                                | 57,299,462         | 49.81         | 45.32           | 48,184,793           | 42.35         | 38.69           | 54,195,716           | 47.8         | 44.9           |          |
| <b>Total</b>                          | <b>115,038,378</b> | <b>100.00</b> | <b>% 100.00</b> | <b>% 113,786,411</b> | <b>100.00</b> | <b>% 100.00</b> | <b>% 113,403,665</b> | <b>100.0</b> | <b>% 100.0</b> | <b>%</b> |

(1) Including 1,542 shares held in trust for the benefit of his family.

(2) SW Securities L.L.C. is a subsidiary of SolidWorks Corporation that holds shares solely for distribution to holders of stock options and warrants issued by SolidWorks.

(3) Excluding Charles Edelstenne.

(4) Shares held by the following entities: FMR Corp., Fidelity International Limited and the Johnson family (deemed as controlling Fidelity International Ltd).

In January 2006, we commissioned a survey on our shares in bearer form from an external specialized services provider. The survey indicated that approximately 268 institutional investors, each holding more than 2,000 shares, held in the aggregate approximately 47% of our share capital as of December 31, 2005.

Differences between the percentages of shares held and voting rights in the table above are explained by the fact that since 2002, there is a double voting right attached to the DS shares held for more than two years in the registered form and that the shares held by SW Securities LLC do not give right to voting rights.

Given the percentage of capital and of voting rights held by GIMD as of December 31, 2005, GIMD is considered as a controlling shareholder. GIMD is wholly-owned by the members of the Dassault family. GIMD owns more than one third but less than half of the shares and voting rights in the Company. As a result of French company law, GIMD may therefore not increase their participation by more than 2% of the total number of shares or voting rights of the Company in less than twelve consecutive months, unless they launch a tender offer on all the equity securities issued by the Company. In addition, under French law, GIMD is required to inform the French stock exchange authority of any variation in the number of shares or voting rights it holds, and such information is then made public by the exchange authority.

Only one of the nine members of the Board of Directors of the Company represents the interests of the controlling shareholder. The quorum for holding board meetings is at least half of the total number of members, and Board decisions are usually adopted only by at least a majority of the voting directors. The Director representing the interests of GIMD is not a member of the Nomination and Compensation, Audit or Scientific Committees.

To our knowledge, there are no shareholders other than indicated in the table above holding more than 2.5% of our share capital or voting rights, alone or in agreement with other shareholders. In August 2005, Fidelity Investments, which held 6.09% of our share capital and 5.53% of the total voting rights as of March 31, 2005 (through FMR Corp., Fidelity International Limited and the Johnson family), informed us that its share



capital and voting rights have fallen below the 5% level.

**B. Related Party Transactions**

We license our products to Dassault Aviation and certain of its subsidiaries, which is under common control with us by GIMD and whose President is our Chairman, using commercial terms consistent with those used by our other customers of similar size. We recorded software revenue from Dassault Aviation of 7,732,000 for the year ended December 31, 2005.

We also provide services and support to Dassault Aviation and certain of its subsidiaries. This activity generated revenues of 7,538,000 in the year ended December 31, 2005. See Note 16 to our consolidated financial statements.

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Most of our development organizations subcontract software development work to 3D PLM Software Solutions Limited (3D PLM), a joint venture between Dassault Systèmes and Geometric Software Solutions Co. Ltd., located in India. This joint venture was created in January 2002 and works exclusively for us, and we retain the resulting intellectual property. We account for 3D PLM as an equity investment and show our share of its results under Equity in net income of unconsolidated affiliates-joint ventures. 3D PLM's total revenue amounted to €10.3 million in 2005.

We entered into a software component provider agreement in September 2004 with Galaxia Inc., a Canadian software company. In addition, we granted a loan of 500,000 Canadian dollars to Galaxia in November 2004, at which time it was not considered a related party. In 2005, as a result of the evolution of our relationship, we considered Galaxia to be a related party. In March and August 2005, we granted new loans of 600,000 Canadian dollars and 500,000 Canadian dollars to Galaxia, which loans were approved by our Audit Committee. In September 2005, we purchased technological assets from Galaxia for an amount of 3 million Canadian dollars, which were partially paid by setting off the loans previously granted to the company. Such transaction was approved by our Audit Committee.

Transactions requiring authorization by the Board of Directors under French law may qualify as related party transactions. These transactions are described above under Item 6.A - Financial and Contractual Relations between Our Company and its Directors and Officers .

Since January 15, 2004, the Audit Committee has been responsible for pre-approving all related party transactions pursuant to Nasdaq corporate governance requirements.

C. Interests of Experts and Counsel

Not applicable.

**Item 8: Financial Information**

A. Consolidated Statements and Other Financial Information

See Item 18: Financial Statements for a list of financial statements contained in this report.

**LEGAL PROCEEDINGS**

We are involved in litigation from time to time in the ordinary course of business. We believe that there is no outstanding or threatened litigation or arbitration which has recently had or is likely to have a significant impact on our financial standing, our activities, or results.

**DIVIDEND POLICY**

We have paid dividends in each year since 1986. The payment and amount of dividends depend on our earnings and financial condition and such other factors as the Board of Directors deems relevant. Dividends are subject to recommendation by the Board of Directors and a vote by the shareholders at the ordinary general meeting of shareholders. Dividends are paid in euro.

The Board of Directors recommends to the shareholders at the next general meeting which shall be held on June 14, 2006, to vote for the distribution of a dividend equal to 48,316,119 with respect to the 2005 financial year.

Dividends paid to holders of ADSs or shares who are not residents of France generally will be subject to French withholding tax at a rate of 25%. Holders who qualify for benefits under an applicable tax treaty and who comply with the procedures for claiming treaty benefits may be entitled to a reduced rate of withholding tax. See Item 10E: Taxation - French Taxation - Taxation of Dividends. Prospective purchasers of ADSs or shares should consult their own advisers with respect to the tax consequences of an investment in ADSs or shares.



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The table below sets forth, in respect of the years indicated, the amount of dividends paid per share excluding the French *avoir fiscal* and, for financial years ending on or prior to December 31, 2003, the amount of dividends paid per share including the French *avoir fiscal* (before deduction of applicable French withholding tax). See Item 10E: Taxation . Dividends declared in respect of a given year are paid in the following year.

| Year to which dividend relates (1) | Shares outstanding at year end | Dividend per share         |         | Dividend per Share         |                           |
|------------------------------------|--------------------------------|----------------------------|---------|----------------------------|---------------------------|
|                                    |                                | Excluding avoir fiscal (2) |         | Including avoir fiscal (2) | (2)                       |
|                                    |                                |                            |         | (3)                        | (4)                       |
| 2000                               | 113,339,585                    | €0.31                      | \$ 0.27 | €0.465 or                  | €0.3875 \$ 0.40 or \$0.33 |
| 2001                               | 113,943,754                    | €0.33                      | \$ 0.31 | €0.495 or                  | €0.38 \$ 0.48 or \$0.36   |
| 2002                               | 114,179,431                    | €0.33                      | \$ 0.39 | €0.495 or                  | €0.363 \$ 0.57 or \$0.42  |
| 2003                               | 113,044,227                    | €0.34                      | \$ 0.43 | €0.51 or                   | €0.394 \$ 0.64 or \$0.50  |
| 2004 (5)                           | 113,786,411                    | €0.38                      | \$ 0.46 |                            |                           |
| 2005 (5)                           | 115,038,378                    | €0.42                      | (6)     |                            |                           |

(1) Pursuant to French law, payment of dividends must be made within nine months following the end of the fiscal year to which they relate.

(2) U.S. dollar amounts are translated at the Noon Buying Rate on the date the dividend was paid: June 25, 2001 - €1.16 per \$1.00; June 18, 2002 - €1.05 per \$1.00; June 18, 2003 - €0.8540 per \$1.00; June 22, 2004 - €0.8257 per \$1.00; and June 28, 2005 - €0.8280 per \$1.00.

(3) Dividends per share paid to individual shareholders and shareholding entities benefiting from a tax credit at 50% for 2000, 2001, 2002 and 2003.

(4) Dividends per share paid to shareholding entities benefiting from a tax credit of 25% for 2000, 15% for 2001 and 10% for 2002 and 2003.

(5) The *avoir fiscal* is no longer available to shareholders on dividends paid to them from 2005 on.

(6) To be determined according to the Noon Buying Rate on the date the dividend is paid.

#### B. Significant Changes

Except as set forth in Item 5.D - Trend Information , there has been no significant change to our financial condition since the date of the annual financial statements included in this report.

### Item 9: The Offer and Listing

#### A. Listing Details

Our shares have been listed in France on the Paris Stock Exchange (Euronext Paris) since June 28, 1996. In February 2005, Euronext Paris renamed its markets Eurolist, and we are now listed on Eurolist - Compartment A ( Eurolist ). In the United States, the shares trade in the form of ADSs. The ADSs are quoted through the Nasdaq Stock Market's National Market (the Nasdaq National Market) under the symbol DASTY. Shares issued upon exercise of our stock options during the period from January 1 through the date dividends are paid in a given year will not have dividend rights with respect to such dividends and during this period will be quoted with a second CUSIP ( DASSY on the Nasdaq and DSYNV on Eurolist). American Depositary Receipts evidencing the ADSs are issuable by JP Morgan Chase Bank, as Depositary.

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The following table sets forth the high and low prices of our shares on Eurolist and our ADSs on the Nasdaq National Market since 2001.

***Annual High and Low Prices of shares on Eurolist and ADSs on the Nasdaq National Market***

|      | Eurolist € |       | Nasdaq U.S.\$ |       |
|------|------------|-------|---------------|-------|
|      | High       | Low   | High          | Low   |
| 2001 | 77.45      | 29.50 | 72.88         | 26.90 |
| 2002 | 59.40      | 15.19 | 52.00         | 15.05 |
| 2003 | 39.39      | 19.10 | 46.25         | 21.25 |
| 2004 | 38.81      | 30.05 | 49.41         | 36.87 |
| 2005 | 48.75      | 32.40 | 57.52         | 42.15 |

Source: Euronext and Bloomberg.

***Quarterly High and Low Prices of shares on Eurolist and ADSs on the Nasdaq National Market***

|             | Eurolist € |       | Nasdaq U.S.\$ |       |
|-------------|------------|-------|---------------|-------|
|             | High       | Low   | High          | Low   |
| <b>2004</b> |            |       |               |       |
| 1st quarter | 39.00      | 29.42 | 49.50         | 36.62 |
| 2nd quarter | 38.95      | 32.41 | 47.50         | 39.01 |
| 3rd quarter | 38.68      | 33.19 | 47.03         | 40.52 |
| 4th quarter | 41.82      | 36.66 | 52.52         | 47.72 |
| <b>2005</b> |            |       |               |       |
| 1st quarter | 38.61      | 34.62 | 50.92         | 44.10 |
| 2nd quarter | 40.20      | 32.40 | 49.91         | 42.15 |
| 3rd quarter | 43.20      | 37.92 | 52.10         | 46.20 |
| 4th quarter | 48.75      | 41.20 | 57.52         | 49.92 |
| <b>2006</b> |            |       |               |       |
| 1st quarter | 49.91      | 45.06 | 60.70         | 53.91 |

Source: Euronext and Bloomberg.

***Monthly High and Low Prices of shares on Eurolist and ADSs on the Nasdaq National Market***

|               | Eurolist € |       | Nasdaq U.S.\$ |       |
|---------------|------------|-------|---------------|-------|
|               | High       | Low   | High          | Low   |
| December 2005 | 48.75      | 46.05 | 57.52         | 54.96 |
| January 2006  | 49.91      | 47.11 | 60.70         | 57.33 |

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|                             |       |       |       |       |
|-----------------------------|-------|-------|-------|-------|
| February 2006               | 49.90 | 45.06 | 60.29 | 53.91 |
| March 2006                  | 48.00 | 45.28 | 57.67 | 54.58 |
| April 2006                  | 47.88 | 42.50 | 58.12 | 52.87 |
| May 2006                    | 45.32 | 39.52 | 57.61 | 50.84 |
| June 2006 (through June 26) | 42.23 | 38.10 | 54.43 | 48.25 |

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Sources: Euronext and Bloomberg.

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## EURONEXT PARIS

As from February 21, 2005, all securities currently traded on the Premier, Second and Nouveau Marchés are listed and traded on a single market, Eurolist by Euronext, which is operated by Euronext Paris. In accordance with Euronext Paris rules, the shares issued by domestic and other companies are classified in capitalization compartments. The shares of listed companies are distributed between three capitalization compartments, according to the criteria set by Euronext Paris:

Compartment A comprises the companies with market capitalizations above 1 billion;

Compartment B comprises the companies with market capitalizations from 150 million and up to and including 1 billion;

Compartment C comprises the companies with capitalizations below 150 million.

Our common shares are listed on compartment A under the ISIN code FR 00001 30650.

Securities listed by Euronext Paris are placed in one of the two categories, Continu (continuous trading) or Fixing (call auctions), depending on their trading volume. Our common shares are listed in the category known as Continu, which includes the most actively traded securities. The minimum yearly trading volume required for a security to be placed in Continu for a company already listed on a regulated market of Euronext Paris is 2,500 trades.

Securities listed on Eurolist are officially traded through authorized financial institutions that are members of Euronext Paris. Trading takes place continuously on each business day from 9:00 a.m. to 5:25 p.m. (Paris time), with a pre-opening session from 7:15 a.m. to 9:00 a.m. and a pre-closing session from 5:25 p.m. to 5:30 p.m. during which transactions are recorded but not executed, a closing auction at 5:30 p.m. and a trading at last from 5:30 p.m. to 5:40 p.m. during which transactions are recorded but not executed. Any trade of securities that occurs after a stock exchange session closes is recorded on the next business day at the previous session's closing price for that security. Euronext Paris publishes a daily official price list that includes among other things, price information on listed securities. Euronext Paris has introduced continuous electronic trading during trading hours for most actively listed securities.

Euronext Paris may suspend trading in a security listed on Eurolist if the quoted price of the security exceeds certain price limits defined by the regulations of Euronext Paris. In particular, if the quoted price of a Continu security, such as the Company's shares, varies by more than 10% from the previous day's closing price (reference price) and once trading has begun, Euronext Paris may suspend trading in that security for up to 4 minutes. Once trading has recommenced, further suspensions for up to 4 minutes are also possible if the price again varies by more than 10% from a new reference price equal to the price that caused the first trading suspension. During the continuous trading session, Euronext Paris also may suspend trading for a 4-minute period if trades are bound to breach the so-called dynamic thresholds, set at 2% plus or minus the last traded price. Euronext Paris also may suspend trading of a security listed on the Eurolist - Compartment A market in certain other limited circumstances, including, for example, the occurrence of unusual trading activity in the security. In addition, in certain exceptional cases, the *Autorité des marchés financiers* (AMF), the self-regulatory organization that has general regulatory authority over the French stock exchanges, may also suspend trading.

Trades of securities listed on Eurolist are settled on a cash basis on the third day following the trade. However, market intermediaries are also permitted to offer investors a deferred settlement service (*service de règlement différé* or SRD) for a fee. The SRD allows investors who elect this service to benefit from leverage and other special features of the monthly settlement market. The SRD is only available for trades in securities which have both a total market capitalization of at least 1 billion and a daily average volume of trades aggregating at least 1 million and which are cited on the list published by Euronext Paris. Our shares are eligible for the deferred settlement service. Investors in shares eligible for SRD can elect on the determination date (*date de liquidation*), which is, at the latest, the fifth trading day before the end of the month, either to settle the trade by the last trading day of the month or to pay an additional fee and postpone the settlement to the determination date of the following month.

Ownership of equity securities traded on a deferred settlement basis is considered to have been transferred only after such securities have been registered in the purchaser's account. Under French securities regulations, any sale of securities executed on a deferred settlement basis during the month the dividend is paid is deemed to occur after the dividend has been paid. If the sale takes place before, but during the month of, a dividend payment date, the purchaser's account will be credited with an amount equal to the dividend paid, and the seller's account will be debited by the same amount.

Prior to any transfer of securities held in registered form on Eurolist by Euronext, the securities must be converted into bearer form and accordingly placed in an account maintained by an accredited intermediary with Euroclear France S.A., a registered clearing agency. Transactions in securities are initiated by the owner giving instructions (through an agent, if appropriate) to the relevant accredited intermediary. Trades of securities listed on Eurolist are cleared through clearing 21, a common Euronext platform, and settled through Euroclear France S.A. using a continuous net settlement system. A fee or a commission is payable to the broker-dealer or other agent involved in the transaction.





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B. Plan of Distribution

Not applicable.

C. Markets

See Item 9A: Listing Details .

D. Selling Shareholders

Not applicable.

E. Dilution

Not applicable.

F. Expenses of the Issue

Not applicable.

**Item 10: Additional Information**

A. Share Capital

Not applicable.

B. Memorandum and Articles of Association

*The information required for this Item 10B is specifically incorporated by reference to the relevant information in the Form F-1 filed by us with the Securities and Exchange Commission on June 4, 1996 ( Registration Statement on Form F-1 ). The information provided below supplements the information provided in the Registration Statement on Form F-1 or, to the extent inconsistent with such information, supersedes it.*

In this section, we summarize material information concerning our share capital, together with material provisions of applicable French law and our *statuts* (by-laws). An unofficial English translation of our by-laws as of the date of filing of this 20-F is included as an exhibit to this report. You may obtain copies of our by-laws in French from the Registry of Commerce and Companies of Nanterre, France where we are registered under number 322 306 440. Please refer to the complete by-laws or the unofficial English translation thereof for additional details.

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## **BOARD OF DIRECTORS**

For a complete description of the powers of the directors under French law and our by-laws, see Item 6: Directors, Senior Management and Employees.

## **SHARE CAPITAL**

As of March 31, 2006, our share capital was 115,140,688 divided into 115,140,688 shares with a nominal value of 1.0 per share, including 276,474 treasury shares which under French law have no voting rights. All the shares are fully paid.

## **PURPOSES OF THE COMPANY**

As set forth in Article 2 of our by-laws, the purposes of our Company, in France as well as abroad, are (1) to develop, produce, market, purchase, sell, rent and provide after-sale service of computer hardware and/or software, (2) to supply and sell services to users specifically in the area of training, demonstration, methodology, display and utilization, and (3) to supply and sell computer resources, together or separate from software or service, in the areas of computer-aided manufacturing and design, management of the lifecycle of products, collaborative work, technical databases, management of manufacturing processes, and software development tools as well as research and development in these areas. For a complete description of our purposes, please refer to our by-laws.

## **SHAREHOLDERS MEETINGS AND VOTING RIGHTS**

### *Notice of shareholders meetings*

Shareholders meetings are convened by the Board of Directors. If the Board of Directors fails to convene a shareholders meeting the statutory auditors may call the meeting. In case of bankruptcy, the liquidator or court-appointed agent may also call a shareholders meeting in some instances. Any of the following may request the court to appoint an agent: (i) one or several shareholders holding at least 5% of our share capital; (ii) any interested party in case of emergency; (iii) duly qualified associations of shareholders who have held their shares in registered form for at least two years and who together hold at least a specified percentage of the voting rights of our Company; or (iv) the workers committee in an emergency.

In addition, shareholders representing a majority of the share capital or voting rights may convene a meeting after a public tender offer or the acquisition of a controlling block of shares.

### *Additional resolutions for shareholders meetings*

Additional resolutions to be submitted to a vote of the shareholders at the meeting may be proposed to the Board of Directors within 10 days of the publication of the preliminary notice in the BALO by one or several shareholders holding a specified percentage of our share capital, the workers committee, or a duly qualified association of shareholders who have held their shares in registered form for at least two years and who together hold at least a specified percentage of the voting rights of our Company.

During the two weeks preceding a meeting of shareholders, any shareholder may submit written questions to the Board of Directors relating to the agenda for the meeting. The Board of Directors must respond to these questions.

### *Attendance and voting at shareholders meetings*

In general, each share confers on the shareholder the right to one vote. Nevertheless, based on a resolution voted by the shareholders at the extraordinary shareholders meeting dated May 28, 2002, our by-laws provide that a double voting right will be awarded to all fully paid-up shares held in registered form for at least two consecutive years in the name of the same holder. Under French company law, shares of a company held by entities controlled directly or indirectly by that company are not entitled to voting rights and do not count for quorum or voting purposes. In the case of a capital increase by incorporation of reserves, profits or premiums, this double voting right will be attached on the date of their issuance to registered shares newly allotted to a shareholder in consideration for the old shares giving rise to such right.

Any share converted into a bearer share or changing hands shall lose the right to the double voting right unless in case of transfer on succession, or in case of partition of property jointly owned by spouses, or in case of a gift inter vivos to a spouse or a relative entitled to succeed to the donor's estate. The double voting right may be cancelled by a resolution of the shareholders at an extraordinary shareholders meeting approved by the special meeting of shareholders having a double voting right.



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Our by-laws provide that upon decision by our Board of Directors, shareholders may participate and vote at general meetings of shareholders by videoconference or by other means of telecommunication permitting shareholders' identification in accordance with applicable laws and regulations. If such participation is permitted, shareholders who participate in this manner will be counted for the calculation of a quorum and a majority at general meetings of shareholders.

The company does not follow the Nasdaq Rule 4350(f). In compliance with the provisions of the law No. 2005-842 of July 26, 2005 regarding the new applicable quorum, for ordinary meetings of shareholders, a quorum consists of at least one fifth of the voting rights upon the first notice of call. There is no quorum in case of a second notice of call. For extraordinary meetings of shareholders, a quorum consists of at least one fourth of the voting rights upon the first notice of call and one fifth of the voting rights in case of a second notice of call.

***Proxies and votes by mail***

A shareholder not domiciled in France, as defined in the French Civil Code, may be represented at a shareholders' meeting by an intermediary registered under the conditions set forth by the legal and regulatory provisions in force. Such a shareholder will therefore be considered to be present at the meeting for the computation of the quorum and the majority. Alternatively, the shareholder may send us a blank proxy (dated and signed) without nominating a representative. In this case, the chairman of the meeting will vote the blank proxies in favour of all resolutions proposed or agreed to by the Board of Directors and against all others.

***Financial statements and other communications with shareholders***

In connection with any shareholders' meeting, we must provide a set of documents, including our Annual Report, a summary of the results of the five previous fiscal years and a special report regarding our internal control objectives, the organization of internal control participants and internal control procedures in place to any shareholder who so requests. French company law also requires that (i) a special report regarding stock options authorized and/or granted by us; (ii) a special report regarding the purchase of our own shares; (iii) a special report concerning the acquisitions, transfers, subscriptions and exchange of securities by the managers; and (iv) a special report concerning the free allotment of shares, must be provided to the ordinary shareholders' meeting.

**DIVIDENDS**

***Legal reserve***

At December 31, 2005, our legal reserve was 11.5 million.

***Distribution of dividends***

French companies typically pay dividends once per year. Shares issued upon exercise of our stock options during the period from January 1 through the dividend payment date of a given year will not have dividend rights with respect to such dividends and during this period will be quoted with a second CUSIP (DASSY on the Nasdaq and DSYNV on Eurolist). Following the dividend payment date, these shares will be assimilated to, and prospectively will entitle the holder to the same rights and benefits as shares issued before January 1.

In addition, our by-laws provide that our shareholders, in an ordinary general meeting, may authorize the grant to each shareholder of an option to receive all or part of any dividends declared either in cash or in our shares.

**CHANGES IN SHARE CAPITAL**

***Increases in share capital***

As provided by French company law, our share capital may be increased only with the shareholders' approval at an extraordinary general meeting of shareholders following a recommendation of the Board of Directors. Increases in our share capital may be effected by (i) issuing common shares or preferred shares; or (ii) increasing the nominal value of existing shares.

Increases in share capital by issuing additional common or preferred shares may be effected by issuing such securities (i) for cash; (ii) for assets contributed in kind; (iii) by conversion, exchange or redemption of debt securities previously issued; (iv) by exercise of any other securities giving rights to such securities, such as warrants or stock options; (v) by capitalization of profits, reserves or share premiums; (vi) subject to various conditions, in satisfaction of debt incurred by our Company; (vii) by conversion of common shares into preferred shares or conversion of preferred shares into common shares or into another class of preferred shares; or (viii) any combination of the above.

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Decisions to increase the share capital through the capitalization of reserves, profits and/or share premiums require the approval of an extraordinary general meeting, acting under the quorum and majority requirements applicable to ordinary shareholders' meetings. Increases effected by an increase in the nominal value of shares require unanimous approval of the shareholders, unless effected by capitalization of reserves, profits or share premiums. All other capital increases require the approval of shareholders at an extraordinary general meeting acting under applicable quorum and majority requirements.

The shareholders at an extraordinary general meeting of shareholders may delegate the right to carry out any increase in share capital (other than for an in-kind contribution, subject to certain exceptions) to the Board of Directors. The Board of Directors may further sub-delegate this right to our Chief Executive Officer. Each time the shareholders decide to carry out a capital increase or decide to delegate to the Board of Directors the right to carry out a capital increase (except for a contribution in kind or when it results from an earlier issue of securities giving rights to shares), they must decide on whether or not to carry out a capital increase reserved to employees of our Company and its subsidiaries or on whether or not to delegate to the Board of Directors the right to implement such reserved capital increase.

On June 8, 2005, our general meeting of shareholders granted new authorizations to the Board, for a period of 26 months, to increase the share capital in accordance with the new French company law provisions. Pursuant to this delegation by our shareholders, the Board of Directors is now authorized to (i) increase the share capital, with or without preemptive subscription rights of our shareholders, by an issuance of shares and/or any other securities granting access to a portion of our share capital, provided, however, that the nominal amount of increases in the share capital to be made pursuant to this delegation may not exceed 15 million and the nominal amount of debt securities to be issued pursuant to this delegation shall not exceed a maximum of 750 million; (ii) increase the share capital by the capitalization of profits, reserves or share premiums; (iii) increase the initial amount of any capital increases by 15% in the event of over-subscription, within the same nominal aggregate limit of 15 million; and (iv) increase the share capital to issue new shares in the event of a contribution in kind of securities by a third party, up to a limit of 10% of our total share capital; (v) purchase shares of Dassault Systèmes S.A. and to cancel such shares in the context of the buy-back program; (vi) increase the capital of a nominal amount not exceeding 10 million through the issue of new shares or other securities giving access to the capital of the Company reserved to the employees of Dassault Systèmes and/or to its affiliates who are members to a *plan d'épargne d'entreprise*; (vii) grant stock options; and (viii) grant shares. These authorizations replace the authorizations of June 2, 2004, pursuant to which no increases of our share capital were effected by our Board of Directors.

***Decreases in share capital***

According to French company law, any decrease in our share capital requires approval by the shareholders entitled to vote at an extraordinary general meeting. The shareholders may delegate the right to carry out any decrease in share capital to the Board of Directors, provided that this decrease has been previously authorized by the shareholders. In the case of a capital reduction, other than a reduction to absorb losses or a reduction as part of a program to purchase our own shares, all shareholders must be offered the opportunity to participate in such a reduction. The share capital may be reduced either by decreasing the nominal value of the outstanding share capital or by reducing the number of outstanding shares. The number of outstanding shares may be reduced either by an exchange of shares or by the repurchase and cancellation of shares. Holders of each class of shares must be treated equally unless each affected shareholder agrees otherwise.

***Preemptive Subscription Rights***

According to French law, if we issue securities for cash giving a right either immediately or at a later date to subscribe to new shares, current shareholders will have preemptive subscription rights to these securities on a pro rata basis. Thus the holder of such rights is entitled to subscribe to any issuance of securities that may increase the share capital of our Company. Preemptive subscription rights are transferable during the subscription period relating to a particular offering. These rights may also be listed on Eurolist or any relevant Stock Exchange. Shareholders may notify us on an individual basis if they wish to waive their own preemptive subscription rights with respect to any particular issuance.

The shareholders may vote to decide or to authorize the Board to decide an issuance of new securities at a majority of two-thirds of the voting rights held by present or represented shareholders. Generally, in the event of an authorization to increase the share capital granted to the Board by the general meeting of the shareholders, the decision to issue new securities must be taken by the Board within 26 months, the period prescribed by law.

The shareholders may waive the preemptive subscription rights of existing shareholders with respect to any particular offering to the public. The general meeting of shareholders may also decide to waive the preemptive subscription rights of the shareholders to reserve the issuance of new securities to a specific beneficiary or a category of beneficiaries; in such case, the securities must be issued within eighteen months from the general meeting. French law requires that the Board of Directors and our independent auditors present reports that specifically address any proposal to waive such rights.



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The shareholders may also decide at an extraordinary general meeting to give the existing shareholders a non-transferable priority right to subscribe to such new securities during a limited period of time of at least three trading days.

## **FORM, HOLDING AND TRANSFER OF SHARES**

### *Form and holding of shares*

Our *by-laws* permit us to request that Euroclear France provide us at any time with the identity, nationality and address of the holders of our shares or other securities granting immediate or future voting rights, held in bearer form, and with the number of shares or other securities so held. French company law states that shares held by any non-French resident may be held by an intermediary on the shareholder's behalf in a collective account or in several individual accounts. The intermediary must declare its position as an intermediary holding shares on behalf of the beneficial owner. Consequently, the owner of shares recorded in the collective account or in several individual accounts by an intermediary will be represented at the general meetings of shareholders by this intermediary.

### *Transfer of shares*

Registered shares must be converted into bearer form before being transferred on Eurolist and, accordingly, must be registered in an account maintained by an accredited intermediary. A shareholder may initiate a transfer by giving instructions to the relevant accredited intermediary.

For dealings on Eurolist, an *impôt sur les opérations de Bourse*, or a tax assessed on the price at which the securities were traded, is payable at the rate of 0.3 percent on transactions up to 153,000 and at a rate of 0.15 percent thereafter, subject to a rebate of 23 per transaction and a maximum assessment of 610 per transaction. Non-residents of France are generally not subject to the payment of such *impôt sur les opérations de Bourse*. In addition, a fee or commission is payable to the broker, accredited intermediary or other agent involved in the transaction (whether within or outside France). No registration duty is normally payable in France, unless a transfer instrument has been executed in France. See - Taxation - French Taxation - Taxation on Sale or Disposal of Shares below.

## **REQUIREMENTS FOR HOLDINGS EXCEEDING CERTAIN PERCENTAGES**

French company law provides that any individual or entity, including a holder of ADSs, acting alone or in concert with others, that becomes the owner, directly or indirectly, of more than one-twentieth, one-tenth, three-twentieths, one-fifth, one-fourth, one-third, one-half, two-third, eighteen-twentieths, or nineteen-twentieths of the outstanding share capital or the voting rights of a listed company in France, or whose holdings fall below any such level, must notify us within five trading days of the date it crosses the threshold of the number of shares or ADSs it holds and their voting rights. The individual or entity must also notify the AMF within five trading days of such date of the number of equity securities it holds and the voting rights attached thereto. This information will be made public pursuant to the conditions set forth in the General Regulation of the AMF.

French law and the AMF impose additional reporting requirements on persons, acting alone or in concert with others, who acquire more than 10 percent, and subsequently, as the case may be, more than 20 percent of the outstanding shares or voting rights of a listed company. These persons must file with the AMF and such listed company a report disclosing its intentions for the next 12 months with respect to such company. In this report, the acquirer must disclose whether or not it intends, within the 12-month period following the acquisition, to increase its shareholding, to acquire control of such company, or to seek a nomination to such company's board of directors. Such report must be filed with the AMF and with such listed company within 10 trading days of the date such threshold has been crossed. The AMF publicly releases the notice. The acquirer must also publish a press release stating its intentions in a financial newspaper of national circulation in France. The acquirer may amend its stated intentions, provided that it does so on the basis of significant changes in its own situation or that of the shareholders. Upon any change of intention, it must file a new report.

In addition, our *by-laws* provide that any person who, directly or indirectly, acting alone or in concert with others, becomes the owner of more than 2.5 percent, or any subsequent multiple of 2.5 percent up to 50 percent, of our share capital or voting rights, or whose holdings fall below any such percentage, shall be required to notify us of such fact within five trading days of such acquisition by registered mail. Failure to comply with such notification provisions will result in the suspension for up to two years of the voting rights attached to the excess of the relevant threshold if requested in the minutes of a shareholders' meeting by one or more shareholders holding equity securities representing at least 2.5 percent of our share capital or voting rights.





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## PURCHASE OF OUR OWN SHARES

Under French law, we may not subscribe to our own shares. However, we may, directly or through an intermediary acting on our behalf, purchase our own shares in accordance with French and EU law. Our general meeting of shareholders held on June 8, 2005, authorized the Board to implement a share repurchase program (which permits us to repurchase our shares for the purposes detailed above) limited to 10 percent of our share capital. This authorization expires at our next general shareholders' meeting, to be held on June 14, 2006. We may not buy shares at a price exceeding 50 per share (transaction fees excluded) or above a maximum aggregate amount of 400 million. At the meeting on June 8, 2005, our shareholders also authorized our Board of Directors to cancel the repurchased shares, and reduce our share capital by up to 10 percent within any 24-month period. These authorizations replaced the authorizations that were granted by our shareholders at the general meeting of shareholders on June 2, 2004. No shares have been repurchased under the authorizations of June 8, 2005.

Our Board of Directors has proposed a resolution to our next general shareholders' meeting, to be held on June 14, 2006, that would authorize the Board to implement a new share repurchase program in order to replace the program authorized on June 8, 2005. The new repurchase program is also limited to 10 percent of our share capital. We may also repurchase shares according to this authorization in the context of a tender offer, within the same limit of 10 percent of our share capital. This authorization would expire on the general meeting of shareholders approving the financial statements for the financial year ending December 31, 2006. Under this repurchase program, we may not buy shares at a price exceeding 60 per share (transaction fees excluded) or above a maximum aggregate amount of 400 million. At the meeting scheduled for June 14, 2006, our shareholders will also be asked by the Board of Directors to approve the cancellation of any repurchased shares, and to reduce our share capital by up to 10 percent within any 24-month period.

The resolution to be proposed to the June 14, 2006 shareholders' meeting would permit us to:

- Cancel the shares acquired for the purpose of increasing the earnings per share, with approval of our shareholders at an extraordinary meeting;
- Deliver shares in payment or in exchange, particularly in the case of external growth within the limit of 5% of the share capital;
- Enhance liquidity in the market for our shares by means of a liquidity contract with an independent investment firm with a code of business ethics recognized by the AMF;
- Provide shares to our employees under a profit-sharing plan, a stock plan or as a free attribution of shares;
- Remit shares upon exercise of rights attached to securities granting access to our share capital; or
- Implement any stock exchange market practice which may be recognized by law or by the AMF.

Under French law we may not, directly or through a person acting on our behalf, own more than 10 percent of our outstanding share capital or, if we have different classes of shares, more than 10 percent of the shares in each class. We may acquire up to 10 percent of our share capital pursuant to an authorization granted by our shareholders, for a period which may not exceed 18 months, in connection with a corporate share repurchase program, provided that our shares are listed on Eurolist, and that we inform the shareholders at an ordinary meeting. Since the Law No. 2005-842 of July 26, 2005 the filing of a *Note d'information* that has received a visa of the AMF is no longer required to implement a share repurchase program. Instead, the General Regulation of the AMF and its instructions now require us to publicly disclose a description of the program prior to its implementation.

We must hold any shares we repurchase in registered form. These shares also must be fully paid up. Shares repurchased by us are deemed outstanding under French law but are not entitled to dividends or voting rights, and we may not exercise the preemptive subscription rights attached to them.

The shareholders, at an extraordinary general meeting, may decide not to take these shares into account in determining the preferential subscription rights attached to the other shares. However, if the shareholders decide to take them into account, we must either sell the rights attached to the shares we hold on the market before the end of the subscription period or distribute them to the other shareholders on a pro rata basis.

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## TRADING IN OUR OWN SHARES

Pursuant to regulations of the European Union and the AMF, we may not trade in our own shares for purposes of manipulating the market. In order for trades to be valid according to the applicable regulations:

we must not, when executing trades under a buy-back program, purchase shares at a price higher than the highest price of the last independent trade and the highest current independent bid on the trading market where the purchase is carried out; when purchasing our own shares through derivative financial instruments, the exercise price of those derivative financial instruments shall not be above the higher of the price of the last independent trade and the highest current independent bid; we may not purchase more than 25% of the average daily volume of the shares in any one day on the regulated market on which the purchase is carried out. The average daily volume figure must be based on the average daily volume traded in the month preceding the month of public disclosure of that program and fixed on that basis for the authorized period of the program. Where the program makes no reference to that volume, the average daily volume figure must be based on the average daily volume traded in the 20 trading days preceding the date of purchase.

In addition, in order to benefit from the exemption provided by applicable regulations, we may not, during any participation in a buy-back program, engage in the following:

selling of our own shares during the life of the program, subject to certain exceptions and especially if the sale is realized through a block trade which does not affect the formation of the price in the central order book;  
repurchase our own shares during a 15-day period before the date on which we make our consolidated, annual and intermediary accounts public;  
repurchase our own shares if we become aware of information that, if disclosed, would have a significant impact on the market price of our securities, until such information is made public.

These above mentioned prohibitions do not apply if:

we have a time-schedule buy-back program in place; or  
the buy-back program is managed by an investment firm or a credit institution which makes its trading decisions in relation to our shares independently of, and without influence by, us with regard to the timing of the purchases.

Pursuant to the General Regulation of the AMF and its instructions, we must publicly disclose, by means of a press release posted on the AMF website and on our website, no later than the seventh trading day following the date of execution, any transactions pursuant to an ongoing buy-back program.

In addition, we disclose monthly buy-back transactions and we inform the annual general meeting of shareholders of the realization of buy-back transactions such meeting authorized.

## OWNERSHIP OF SHARES OR ADSS BY NON-FRENCH RESIDENTS

Under French law, there is normally no limitation on the right of non-French residents or non-French security holders to own, or, where applicable, to vote securities of a French company.

### C. Material Contracts

For a discussion of material contracts between IBM and our Company, see Item 3D: Risk Factors, Item 4B: Business Overview and Item 5A: Operating Results.

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#### D. Exchange Controls

Under current French exchange control regulations, there are no limitations on the amount of payments that may be remitted by a French company to non-French residents. Laws and regulations concerning foreign exchange controls do require, however, that all payments or transfers of funds made by a French resident to a non-French resident be handled by an accredited intermediary. In France, all credit establishments, including all registered banks, are accredited intermediaries.

#### E. Taxation

### FRENCH TAXATION

The following is a general summary of the material French tax consequences of owning and disposing of shares by a holder that is not a resident of France and does not hold the shares in connection with a business conducted in France. The statements relating to French tax laws set out below are based on the laws in force as of the date hereof, and are subject to any changes in applicable French tax laws or in any applicable double taxation conventions or treaties with France occurring after such date. Special treaty tie-breaker rules apply to individuals who may be considered residents of both countries under the tax laws of each country.

This discussion is intended only as a descriptive summary and does not purport to be a complete analysis or list of all potential tax effects of the purchase or ownership of the shares.

Potential purchasers of shares are urged to consult their own tax advisers concerning the consequences of ownership and disposal of shares.

**Taxation on Sale or Disposal of Shares.** Subject to more favorable provisions of any relevant double tax treaty, persons who are not French residents for the purpose of French taxation (as well as, under certain conditions, foreign states, international organizations and certain foreign public bodies) and who have held, alone or with relatives, not more than 25%, directly or indirectly, of our dividend rights (*bénéfices sociaux*) at any time during the preceding five years are not generally subject to any French income tax or capital gains tax on any sale or disposal of shares.

If a share transfer is evidenced by a written agreement, such share transfer agreement is, in principle, subject to registration formalities and therefore to a 1% (1.1% from 2006 on) registration duty assessed on the higher of the purchase price and the market value of the shares (subject to a maximum assessment of 3,049 per transfer, or 4,000 from 2006 on), provided that, under certain circumstances, no duty is due if such written share transfer agreement is executed outside France.

**Taxation of Dividends.** In France, dividends are paid out of after-tax income. French individual shareholders will be entitled, with respect to dividends paid as of January 1, 2005, to a new tax credit equal to 50% of the dividend paid, capped at 230 or, as the case may be, 115, depending on the marital status of the individual shareholder. Corporate shareholders are not entitled to this newly implemented tax credit.

The French Finance Law of 2004 eliminated the *avoir fiscal* mechanism as of January 1, 2005. For individuals resident in France, the net result will be that 50% of dividends received in 2005 are subject to French income tax, and 60% of dividends received in 2006 are subject to French income tax.

French domestic law states that dividends paid to non-residents are normally subject to a 25% French withholding tax, and non-residents are not eligible for the benefit of the French tax credits.

Under most tax treaties entered into between France and other countries, such withholding tax may, subject to certain conditions, be reduced and give rise in such other country to a tax credit of the amount of the tax or, in the case of certain tax treaties, be eliminated.

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The following countries and Territoires d Outre-Mer and other territories have entered into treaties with France whereby tax residents of such countries and territories may, under certain circumstances, obtain from the French tax authorities a reduction (generally reducing the withholding tax rate to 15%) of such withholding tax.

|              |             |                 |             |   |
|--------------|-------------|-----------------|-------------|---|
| Australia    | Ghana       | Malaysia        | Pakistan    | United Kingdom  |
| Austria      | Iceland     | Mali            | Senegal     | United States   |
| Belgium      | India       | Malta           | Singapore   | Venezuela   |
| Bolivia      | Israel      | Mauritius       | South Korea | <i>Territoires d Outre-Mer &amp; other territories:</i> |
| Brazil       | Italy       | Mexico          | Spain       | Mayotte   |
| Burkina Faso | Ivory Coast | Namibia         | Sweden      | New Caledonia   |
| Canada       | Japan       | The Netherlands | Switzerland | Saint-Pierre-et-Miquelon                                |
| Estonia      | Latvia      | New Zealand     | Togo        |   |
| Finland      | Lithuania   | Niger           | Turkey      |   |
| Gabon        | Luxembourg  | Norway          | Ukraine     |   |

**Dividends to be paid as of January 1, 2005.** If you are and so long as you will remain an eligible U.S. holder, you are subject to withholding tax from your dividend at the reduced rate of 15%, provided that you have previously established that you are a resident of the United States under the U.S.-France income tax treaty, in accordance with the Simplified procedure below. Otherwise, the Normal procedure must be followed.

*Simplified procedure:* A tax residency certificate, to be delivered by the United States tax authorities must be sent before the effective payment of dividends to the financial institution acting as custodian for your shares of record. Once the financial institution receives the tax residence certificate, and before the effective payment of dividends, it will inform the French dividend payor of the amount of dividends with respect to which you are entitled to the reduced withholding tax rate.

*Normal procedure:* This procedure will be applicable if you are not able to send the tax residence certificate before the effective payment of dividends. In such a case, you must complete French Treasury Form RF I A EU-No. 5052 and send it to the French tax authorities. You will be subject to the normal 25% withholding tax, but may then claim a refund from the French tax authorities of the difference between the 25% withholding tax rate and the withholding tax rate provided by the applicable double tax treaty. The French withholding tax refund is generally expected to be paid within 12 months after the holder of shares or ADSs files Form RF I A EU-No. 5052. However, they will not be paid before January 15 following the end of the calendar year in which the dividend is paid.

The form or, where applicable, the certificate, together with its respective instructions, are provided by the depositary to all U.S. Holders of ADSs registered with the depositary and is also available from the United States Internal Revenue Service. The depositary will arrange for the filing with the French tax authorities of all forms or certificates completed by U.S. Holders of ADSs that are returned to the depositary in sufficient time.

**Estate and Gift Tax.** France imposes estate and gift tax on securities issued by French and non-French companies acquired by inheritance or gift from a non-resident of France. France has entered into estate and gift tax treaties with a number of countries pursuant to which, assuming certain conditions are met, residents of the treaty countries may be exempted from such tax or may obtain a tax credit. Prospective investors in shares should consult their own advisors concerning the applicability of French estate and gift tax to their holding of our shares and the availability of, and the conditions for claiming exemption or tax credit under, such a treaty.

**Wealth Tax.** In the absence of a more favorable tax treaty, the French wealth tax (*impôt de solidarité sur la fortune*) does not apply to the shares of non-French resident individual investors owning directly or indirectly less than 10% of our share capital, provided that the lesser amount does not enable the holder to exercise influence on our Company.

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## TAXATION OF U.S. INVESTORS

The following is a general summary of the material U.S. federal income tax and French tax consequences of purchasing, owning and disposing of our shares or ADSs. This discussion applies only to U.S. holders. You are a U.S. holder if you are the beneficial owner of shares or ADSs and all of the following five points apply to you:

- 1) You own, directly, indirectly or by attribution, less than 10% of our share capital or voting stock; and
- 2) You are any one of the following:
  - a) an individual who is a citizen or resident of the United States for U.S. federal income tax purposes,
  - b) a corporation or certain other entities (taxable as corporations for U.S. federal income tax purposes) created in or organized under the laws of the United States or any state thereof,
  - c) an estate the income of which is subject to U.S. federal income taxation regardless of its source, or
  - d) a trust if a court within the United States is able to exercise primary supervision over the administration of the trust, and if one or more U.S. persons have the authority to control all substantial decisions of the trust; and
- 3) You are entitled to the benefits of the Convention between the Government of the United States of America and the Government of the French Republic for the Avoidance of Double Taxation and the Prevention of Fiscal Evasion with Respect to Taxes on Income and Capital, signed August 31, 1994 (the U.S.-France income tax treaty) under the Limitation on Benefits article of that treaty; and
- 4) You hold your shares or ADSs in the company as capital assets; and
- 5) Your functional currency is the U.S. dollar.

If a partnership (including for this purpose any entity treated as a partnership for U.S. federal income tax purposes) holds shares or ADSs, the tax treatment of a partner generally will depend upon the status of the partner and the activities of the partnership. If you are a partner in a partnership that holds shares or ADSs, you are urged to consult your own tax adviser regarding the specific tax consequences of owning and disposing of such shares or ADSs.

Special rules may apply to U.S. expatriates, insurance companies, tax-exempt entities, pension funds, banks, financial institutions, persons subject to the alternative minimum tax, securities broker-dealers, persons holding shares or ADS as part of a hedging transaction, straddle or conversion transaction, persons who acquired their shares or ADSs pursuant to the exercise of employee stock options or otherwise as compensation, among others. Those special rules, except certain rules applicable to certain tax-exempt investors, are not discussed in this Annual Report. Furthermore, this discussion is based upon current U.S. and French law and practice, including the U.S. Internal Revenue Code of 1986, as amended (the Internal Revenue Code), the Treasury regulations promulgated thereunder, rulings, judicial decisions and administrative pronouncements. This summary is subject to any changes to (or changes in the interpretation of) U.S. or French law or practice occurring after the date hereof, which may have retroactive effect. In addition, this summary is based, in part, upon representations made by the depositary to us and assumes that the Deposit Agreement, and all other related agreements, will be performed in accordance with its terms. Holders should consult their own tax advisers concerning the U.S. federal, state and local tax consequences of the ownership or disposition of our shares or ADSs in light of their particular situations as well as any consequences arising under the laws of any other taxing jurisdiction.

The statements of U.S. and French tax laws set forth below assume that each obligation in the Deposit Agreement and any related agreement will be performed in accordance with its terms and are based on current U.S. and French tax laws, including the U.S. Internal Revenue Code of 1986, as amended (the Code), the Treasury regulations promulgated thereunder, rulings, judicial decisions and administrative pronouncements, and the double taxation conventions between the United States and France in force, and on the practice of the French tax authorities, as of the date hereof, and as a consequence are subject to any changes in such laws, conventions or practice occurring after such date, which may have retroactive effect. In this regard, the Treaty refers to the Convention between the United States of America and the French Republic for the Avoidance of Double Taxation and the Prevention of Fiscal Evasion with Respect to Taxes on Income and Capital of August 31, 1994, which entered into force on December 30, 1995, and any protocols thereto.

## TAXATION OF DIVIDENDS

Under the Treaty, the rate of French withholding tax on dividends paid to an eligible U.S. Holder whose ownership of the ADSs or shares is not effectively connected with a permanent establishment or a fixed base in France is reduced to 15%. Dividends paid to such U.S. Holder are immediately subject to the reduced rate of 15% on the date of payment of such dividends, provided that such Holder establishes before the date of payment that such Holder is a resident of the United States under the Treaty in accordance with the procedures described above.



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**Dividends paid from 2005 on.** Dividends paid from January 1, 2005 to U.S. Holders benefiting from the reduced rate of the dividend withholding tax under the Treaty may be subject immediately to the 15% withholding tax rate upon payment of the dividends if the U.S. Holder provides before the dividend payment date a simplified certificate (the Simplified Certificate) based on the draft provided by the French Tax Authorities in their Administrative Guidelines 4 J-1-05, dated February 25, 2005.

If a U.S. Holder entitled to a reduced withholding tax rate does not file a completed Simplified Certificate before the dividend payment date, our Company will withhold the French withholding tax at the rate of 25%. Such U.S. Holder may claim a refund of the excess between the 25% withholding tax and the 15% withholding tax rate (as provided by the double tax treaty), by completing and providing the French tax authorities with the Treasury Form RFI A EU-No. 5052 (or any other form that may replace such Treasury Form) before December 31 of the second year following the year during which the dividend is paid. The French withholding tax refund is generally expected to be paid within 12 months after the holder of shares or ADSs files Form RFI A EU-No. 5052. However, they will not be paid before January 15 following the end of the calendar year in which the dividend is paid.

The Form or, where applicable, the Certificate, or Simplified Certificate, together with their respective instructions, are provided by the Depository to all U.S. Holders of ADSs registered with the Depository and are also available from the United States Internal Revenue Service (the IRS). The Depository shall arrange for the filing with the French tax authorities of all Forms, Certificates or Simplified Certificates, as the case may be, provided that they are completed by U.S. Holders of ADSs and returned to the Depository in sufficient time.

### ***U.S. FEDERAL INCOME TAX***

For U.S. federal income tax purposes, the gross amount of your distribution including any French withholding tax thereon, will be taxable as ordinary dividend income to a U.S. Holder, based on the U.S. dollar value of the distribution calculated by reference to the spot rate in effect on the date the distribution is actually or constructively received by the U.S. Holder, in the case of shares, or by the Depository, in the case of ADSs to the extent it is paid or deemed paid out of our current or accumulated earnings and profits as calculated for US federal income tax purposes. To the extent that the amount of any distribution exceeds our current and accumulated earnings and profits as calculated for US federal income tax purposes, it will be treated first as a tax-free return of capital and thereafter any balance in excess of your adjusted tax basis will be taxable as capital gain. No dividends received deduction will be allowed to U.S. corporate Holders with respect to dividends paid by us. For foreign tax credit limitation purposes, such dividends generally will constitute foreign source passive or (in the case of certain Holders) financial services income. Dividend income generally will constitute passive category income or in the case of certain U.S. Holders, general category income. The amount of any dividend paid in euro, including the amount of any French taxes withheld therefrom, will be equal to the U.S. dollar value of the euro amount received calculated by reference to the spot rate in effect on the date the dividend is includible in income, regardless of whether the payment is in fact converted into U.S. dollars. If the euros are converted into U.S. dollars on the date of receipt, a U.S. Holder generally should not recognize any foreign currency gain or loss upon conversion. If the euros are not converted into U.S. dollars on the date of receipt, a U.S. Holder generally will have a basis in the euros equal to their U.S. dollar value on the date of receipt. Such U.S. Holder will be required to recognize foreign currency gain or loss, which generally will be U.S. source ordinary income or loss, upon a subsequent conversion or other disposition of the euros. Moreover, a U.S. Holder may be required to recognize foreign currency gain or loss upon the receipt of a refund of amounts, if any, withheld from a dividend in excess of the treaty rate of 15%.

If a U.S. Holder is an accrual method taxpayer, then, for taxable years beginning before 2005, it must translate French taxes into U.S. dollars at a rate equal to the average exchange rate for the taxable year in which the taxes accrue, but must translate taxable dividends into U.S. dollars at the spot rate on the date received. The difference in exchange rates may reduce or increase the U.S. dollar value of the credits for French taxes relative to its U.S. federal income tax liability attributable to a dividend. However, for taxable years beginning after 2004, an accrual method U.S. Holder may elect to translate French taxes into U.S. dollars using the exchange rate in effect at the time the taxes were paid. Any such election will apply for the taxable year in which it is made and all subsequent years, unless revoked with the consent of the IRS.

French withholding tax imposed at the Treaty rate of 15% on dividends paid by us is treated as payment of a foreign income tax and, subject to certain conditions and limitations, may be taken as a credit against such U.S. Holder's U.S. federal income tax liability. Alternatively, a U.S. Holder may claim foreign taxes paid in a particular year as an itemized deduction. A deduction does not reduce U.S. tax or a dollar-for-dollar basis as does a tax credit. The deduction, however, is not subject to the limitations applicable to foreign tax credits. Your income tax advisor will help you determine which is the better method to apply in a given taxable year.

The United States Treasury has expressed concerns that parties to whom ADSs are released may be taking actions that are inconsistent with the claiming of foreign tax credits for U.S. Holders of ADSs. Accordingly, the discussion above regarding the creditability of French withholding tax on dividends could be affected by future actions that may be taken by the United States Treasury.

Certain U.S. Holders (including individuals) are eligible for reduced rates of U.S. federal income tax at a maximum rate of 15% but lower in some cases, depending on the individual's general income tax bracket, in respect of qualified investment income received in taxable



**DASSAULT SYSTÈMES** *Form 20-F 2005 89*

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years beginning before January 1, 2009. For this purpose, qualified dividend income generally includes dividends paid by a non-U.S. corporation if, among other things, the U.S. Holders meet certain minimum holding periods and the non-U.S. corporation satisfies certain minimum requirements, including that either (i) the shares (or ADSs) with respect to which the dividend has been paid are readily tradable on an established securities market in the United States or (ii) the non-U.S. corporation is eligible for the benefits of a comprehensive U.S. income tax treaty (such as the Treaty) which provides for the exchange of information. Qualified dividend income does not arise if the company was a passive foreign investment company ( PFIC ) in the year prior to the year in which the dividend was paid, or in the year in which the dividend is paid. We currently believe that dividends paid with respect to our ADSs and shares should constitute qualified dividend income for U.S. federal income tax purposes. The U.S. Treasury and the IRS have announced their intention to promulgate rules pursuant to which holders of ADSs and shares, among others, will be permitted to rely on certifications from issuers to establish that dividends are treated as qualified dividend income. In addition, the Internal Revenue Service is expected to issue certification procedures in the form of an annual information return whereby a non-U.S. corporation will state the basis for its position that its dividends are eligible for the reduced U.S. federal income tax rates. Also, U.S. tax law changes in 2003 did not specifically address the situation where a trust is recipient of qualified dividend income, but did preserve the normal trust pass-through provisions, so that beneficiaries should benefit from the reduced rates. It also appears that trusts themselves may benefit from the reduced rates (in cases where the qualified dividend income is not distributed, but retained within the trust). Each individual U.S. Holder of ADSs or shares is urged to consult their own tax advisor regarding the availability to it of the reduced dividend tax rate in light of their own particular situation and regarding the computations of their foreign tax credit limitation with respect to any qualified dividend income paid by us, as applicable.

#### **TAXATION OF CAPITAL GAINS**

A U.S. Holder who is a resident of the United States as defined pursuant to the provisions of the Treaty will not be subject to French tax on any capital gain from the sale or other disposal of ADSs or shares unless these ADSs or shares form part of a business property of a permanent establishment or fixed base that the U.S. Holder has in France. Special rules apply to individuals who are residents of more than one country.

For U.S. federal income tax purposes, a U.S. Holder generally will recognize capital gain or loss on the sale, exchange, or other disposition of ADSs or shares in an amount equal to the difference between the U.S. dollar value of the amount realized for the ADSs or shares and the U.S. Holder's adjusted tax basis (determined in U.S. dollars) in the ADS or shares. This capital gain or loss will be U.S. source gain or loss, and generally will be treated as a long-term capital gain or loss if the Holder's holding period in the ADSs or shares exceeds one year. In the case of a U.S. Holder who is an individual, any capital gain generally will be subject to U.S. federal income tax at preferential rates if specified minimum holding periods are met. The deductibility of capital losses is subject to significant limitations.

The deposit or withdrawal of shares for ADSs by a U.S. Holder under the Deposit Agreement will not be subject to U.S. federal income tax.

#### **PASSIVE FOREIGN INVESTMENT COMPANY STATUS**

A non-U.S. corporation will be classified as a passive foreign investment company (a PFIC ) for any taxable year if at least 75% of its gross income consists of passive income (such as dividends, interest, rents or royalties - other than rents or royalties derived in the active conduct of a trade or business and received from an unrelated person - or gains on the disposition of certain minority interests), or at least 50% of the average value of its assets consist of assets that produce, or are held for the production of, passive income. We currently believe that we did not qualify as a PFIC for the 2005 taxable year for U.S. federal income tax purposes. If we were characterized as a PFIC for any taxable year (which conclusion is a factual determination that must be made as of the close of the taxable year), U.S. Holders would suffer adverse tax consequences. These consequences may include having gains realized on the disposition of ADSs or shares treated as ordinary income rather than capital gains and being subject to punitive interest charges on certain dividends and on the proceeds of the sale or other disposition of the ADSs or shares. Furthermore, dividends paid by us would not be qualified dividend income and would be taxed at the higher rates applicable to other items of ordinary income. Application of the PFIC rules is complex. U.S. Holders should consult their own tax advisors regarding the potential application of the PFIC rules to their ownership of ADSs or shares.

#### **FRENCH ESTATE AND GIFT TAXES**

Under The Convention Between the United States of America and the French Republic for the Avoidance of Double Taxation and the Prevention of Fiscal Evasion with Respect to Taxes on Estates, Inheritance and Gifts of November 24, 1978, a transfer of ADSs or shares by gift or by reason of the death of a U.S. Holder will not be subject to French gift or inheritance tax unless (i) the donor or the transferor is domiciled in France at the time of the making of the gift, or at the time of his or her death, or (ii) the ADSs or shares were used in, or held for use in, the conduct of a business through a permanent establishment or fixed base in France.



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## **FRENCH WEALTH TAX**

The French wealth tax generally does not apply to the ADSs or shares owned by a U.S. Holder who is a resident of the United States as defined pursuant to the provisions of the Treaty (except in the case where substantial participations are held by a U.S. resident individual).

## **UNITED STATES INFORMATION REPORTING AND BACKUP WITHHOLDING**

Dividend payments made to a Holder, and proceeds paid from the sale, exchange, or other disposition of ADSs or shares, may be subject to information reporting to the IRS and possible U.S. federal backup withholding at a current rate of 28% and 31%, respectively. Backup withholding will not apply to a U.S. Holder who furnishes a correct taxpayer identification number or certificate of foreign status and makes any other required certification, or who is otherwise exempt from backup withholding. U.S. persons who are required to establish their exempt status generally must provide such certification on IRS Form W-9 (Request for Taxpayer Identification Number and Certification). Non-U.S. Holders generally are not subject to U.S. information reporting or backup withholding. However, these Holders may be required to provide certification of non-U.S. status (generally on IRS Form W-8BEN) in connection with payments received in the United States or through certain U.S.-related financial intermediaries. Backup withholding is not an additional tax. Amounts withheld as backup withholding may be credited against a Holder's U.S. federal income tax liability. A Holder may obtain a refund of any excess amounts withheld under the backup withholding rules by filing the appropriate claim for refund with the IRS in a timely manner and furnishing any required information.

### **F. Dividends and Paying Agents**

Not applicable.

### **G. Statements by Experts**

Not applicable.

### **H. Documents on Display**

We are subject to the reporting requirements of the Securities Exchange Act of 1934, as amended (the Exchange Act) and file reports, including Annual Reports on Form 20-F, and other information with the U.S. Securities and Exchange Commission (the SEC). As a foreign private issuer, we are exempt from the rules under the Exchange Act prescribing the furnishing and content of proxy statements and our officers, directors, and principal shareholders are exempt from the reporting and short-swing profit recovery provisions contained in Section 16 of the Exchange Act. Under the Exchange Act, as a foreign private issuer, we are not required to publish financial statements as frequently or as promptly as United States companies. However, we intend to file with the SEC, as long as we are required to do so, within 180 days after the end of each fiscal year, Annual Reports on Form 20-F containing financial statements audited by an independent accounting firm. We also intend to furnish to the SEC a translation of our semi-Annual Reports prepared in French GAAP pursuant to French law under cover of Form 6-K.

You may review a copy of our filings with the SEC including exhibits and schedules filed with it, at the SEC's public reference facilities in Room 1024, Judiciary Plaza, 450 Fifth Street, N.W., Washington D.C. 20549. Please call the SEC at 1-800-SEC-0330 for further information on the public reference rooms and their copy charges. In addition, the SEC maintains an Internet site at <http://www.sec.gov> that contains reports and other information regarding issuers that file electronically with the SEC. These SEC filings are also available to the public from commercial document retrieval services.

In addition, material filed by us with the SEC and other information about us can be inspected at the offices of The Nasdaq Stock Market at 1735 K Street, N.W., Washington D.C. 20006-1506.

We provide JP Morgan Chase Bank with annual and semi-Annual Reports in English, as well as summaries in English or an English version of all notices of stockholders' meetings and other reports and communications that we generally make available to our stockholders. Copies of these reports and other documents are available upon request from JP Morgan Chase Bank, attention of the ADR department.



[Back to Contents](#)**I. Subsidiary Information**

Not applicable.

**Item 11: Quantitative and Qualitative Disclosures About Market Risk**

Our overall risk management policy is based upon the prudent management of our market risks, primarily interest rate risk and foreign currency exchange risk. Our programs with respect to the management of these risks, including the use of hedging instruments, are discussed below. Our exposure to these risks may change over time and there can be no assurance that the benefits of our risk management policies will exceed the related costs. Such changes could have a materially adverse impact on our financial results.

**INTEREST RATE RISK**

Except for their impact on the general economic environment, which is difficult to assess, we believe that changes in interest rates in 2005 did not materially affect our revenue and earnings, before financial income. Similarly, interest rates are not expected to affect future earnings before financial income, but may affect financial income. Therefore, our interest rate risk is primarily a risk related to a reduction of financial revenue. The increase in U.S. interest rates and the positive performance of our short-term placements contributed to our financial income in 2005.

We generate positive cash flows from operations and have some financial obligations (e.g., employee profit-sharing, a long-term capital lease for a building and credit facilities), but our cash position net of debt is positive throughout the year. We sometimes use bank overdrafts, for non-significant amounts, for which the interest rate is a variable market rate.

We have a long-term capital lease for a building, as described in Note 10 to our consolidated financial statements. In December 2005, we signed a 5-year variable rate revolving credit facility for up to €200 million, with two options for one-year extensions, and we entered into interest rate swap agreements in connection with this facility. These swap agreements have the economic effect of modifying a portion of our forecasted interest obligations relating to this facility so that the interest payable effectively becomes fixed. Under the terms of the credit facility, we are subject to limitations on granting liens on, or selling, Company assets or the assets of our principal subsidiaries, and on restructurings involving the Company. A change in control of the Company triggers early reimbursement of amounts outstanding under the facility.

Financial revenue is composed in part of interest from cash and cash equivalents, as well as revenue from short-term investments. As a result, it is sensitive to fluctuations in interest rates. We follow a conservative policy for investing our cash resources, mostly relying on short-term, investment grade investments. Investment rules are determined and controlled by the treasury department of the parent company.

In 2005, for cash management purposes, we did not invest in any common shares. We invested a non-significant part of our cash in a fund directly invested in stocks. Our financial results are therefore not significantly directly linked to stock market variations.

The following table presents the notional amount and market value of interest rate financial instruments at December 31, 2005 and 2004:

|                                | Year ended December 31, 2005 |              | Year ended December 31, 2004 |              |
|--------------------------------|------------------------------|--------------|------------------------------|--------------|
|                                | Notional amount              | Market value | Notional amount              | Market value |
| <i>(in thousands of euros)</i> |                              |              |                              |              |
| Euro interest rate swap        | 200,000                      | 121          |                              |              |

[Back to Contents](#)**FOREIGN CURRENCY EXCHANGE RISK.**

Our revenue is primarily invoiced in U.S. dollars, euro and Japanese yen. Under the IBM marketing and sales agreement, the royalties we receive for the products distributed by IBM are generally set in the local currency of the end purchaser, and then remitted to us by IBM in U.S. dollars based on conversion rates adjusted monthly. In addition, we incur expenses in several currencies, through our suppliers and employees in different countries. Finally, we engage in mergers and acquisitions outside the euro zone and may lend money in different currencies to our fully or partially owned subsidiaries. As a result, our results of operations may be affected by changes in exchange rates, particularly between the U.S. dollar or the Japanese yen and the euro.

To a certain extent, we experience natural hedging, with revenue denominated in U.S. dollars partially offset by our U.S. dollar expenses. Our net exposure in Japanese yen is more significant. In 2005, revenue denominated in U.S. dollars represented approximately 39% of total revenue, compared with 33% in 2004 and 40% in 2003, after taking into account the monthly conversion by IBM of royalties coming from end purchaser payments in currencies other than U.S. dollars. Our operating expenses denominated in U.S. dollars represented 38% of total operating expenses in 2005, compared with 35% in 2004 and 37% in 2003.

As a result, our net operating exposure to U.S. dollars was limited to 106 million in 2005 (11% of our revenue), and this exposure was in part hedged through market instruments at a level of Å46 million, as further described below.

The U.S. dollar was on average flat in 2005, and had no significant impact on our operating income in 2005, while its 9% depreciation against the euro in 2004 had a negative impact. In 2005 and 2004, the Japanese yen depreciated 2% and 3% against the euro, respectively, compared to the respective preceding year, with a negative impact on our operating income.

Currency fluctuations may impact revenue and expenses as well as financial revenue. The main items of financial revenue subject to fluctuations linked to exchange rates are:

- the difference between the exchange rate used to record invoices and expenses in foreign currencies and the exchange rate when we receive or make the payment;
- the revaluation of payables and receivables denominated in foreign currencies;
- the revaluation of assets denominated in foreign currencies.

We are able to hedge some of our foreign currency exchange risk, but some currency risks, such as the impact of the consolidation of subsidiaries reporting in U.S. dollars, cannot be hedged. Our hedging transactions typically involve purchasing currency options and foreign exchange contracts. We only hedge our revenues and expenses coming from usual and predictable activity arising in the normal course of operations. We use exclusively forward agreements or financial instruments with a maximum predictable loss. All hedging activities are carried out by the parent company and all hedging transactions and our net exposure are reported to the Chief Financial Officer on a monthly basis. The table below sets forth, for the year ended December 31, 2005, the euro value of our revenue, operating expenses and net position, before and after hedging, denominated in U.S. dollars, Japanese yen together with Korean won and other currencies, principally the euro.

|                                 | <b>Year ended December 31, 2005</b> |  |                        |
|---------------------------------|-------------------------------------|--|------------------------|
| <i>(in thousands of euros)</i>  | <b>U.S. dollars</b>                 | <b>Japanese yen<br/>and Korean won</b> | <b>Euro and others</b> |
| Revenue                         | 363,245                             | 168,586                                | 402,682                |
| Operating expenses              | 257,268                             | 48,452                                 | 377,811                |
| <b>Net position</b>             | <b>105,977</b>                      | <b>120,134</b>                         | <b>24,870</b>          |
| Hedge <sup>(1)</sup>            | 46,068                              | 19,357                                 |                        |
| <b>Net position after hedge</b> | <b>59,909</b>                       | <b>100,777</b>                         | <b>24,870</b>          |

(1) Includes operations considered as a cash flow or fair value hedge under FAS 133 only.





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The following table presents the notional amount and market value of foreign currency financial instruments at December 31, 2005 and 2004:

| <i>(in thousands of euros)</i>                           | Year ended December 31, 2005 |              | Year ended December 31, 2004 |              |
|--|------------------------------|--------------|------------------------------|--------------|
|  | Notional amount              | Market value | Notional amount              | Market value |
| Collars USD/euro   | 11,226                       | (285 )       |                              |              |
| Currency overlay   | 12,715                       | (306 )       |                              |              |
| Forward exchange contract USD/euro - sale <sup>(1)</sup> | 289,127                      | (4,524 )     |                              |              |
| Forward exchange contract JPY/euro - sale <sup>(2)</sup> | 3,093                        | 209          | 39,644                       | 753          |

(1) See Note 3 to our consolidated financial statements.

(2) JPY means Japanese yen.

Revenue and expenses denominated in currencies other than the euro are translated into euro using rates determined by the applicable accounting regulation. For example, most non-euro transactions originating in France are translated using the average exchange rate of the month preceding the transaction. When consolidating subsidiaries reporting in currencies other than the euro, however, the average exchange rate of the quarter in which the consolidation takes place is used. In the context of business acquisitions, the currency exchange rate used is the rate on the date of the acquisition, or on the date the foreign currency used for the acquisition was purchased.

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**Item 12: Description of Securities Other than Equity Securities**

Not applicable.

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**PART II**

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| <u>ITEM 14:</u>  | <u>MATERIAL MODIFICATIONS TO THE RIGHTS OF SECURITY HOLDERS AND USE OF PROCEEDS</u> | <u>p. 97</u> |
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**Item 13: Defaults, Dividend Arrearages and Delinquencies**

To our knowledge, there has been no material default in the payment of principal or interest or any other material default not cured within 30 days relating to our indebtedness or that of any of our subsidiaries.

**Item 14: Material Modifications to the Rights of Security Holders and Use of Proceeds**

To our knowledge, no one (i) has modified materially the instruments defining the rights of holders of our shares or (ii) has modified materially or qualified the rights evidenced by our registered securities by issuing or modifying any other class of securities.

**Item 15: Controls and Procedures**

Our Chief Executive Officer and our Chief Financial Officer have evaluated the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Exchange Act Rule 13a-14(c)) as of December 31, 2005. Based on that evaluation, our Chief Executive Officer and our Chief Financial Officer have concluded that, as of December 31, 2005, our disclosure controls and procedures were effective.

In 2005, we continued the process of implementing additional measures relating to our internal controls over financial reporting ( internal controls ), in order to meet new requirements under French law and in preparation for the additional requirements of the rules implemented pursuant to the Sarbanes-Oxley Act of 2002. These measures include a project designed to promote, structure and systematize the evaluation of our internal controls launched in the fourth quarter of 2003. As part of this project, we are using the principles developed by the Treadway Commission in 1992, known as COSO (Commission of Sponsoring Organizations), to organize our internal controls framework around five major areas: a control environment; risk assessment; control activities; communications and information processes; and management of control activities.

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[Back to Contents](#)**Item 16: [RESERVED]****Item 16A: Audit Committee Financial Expert**

The Board of Directors has determined that Paul Brown, Audit Committee member and independent member of our Board of Directors, is an audit committee financial expert as defined by the Sarbanes-Oxley Act of 2002 and Item 16.A of Form 20-F.

**Item 16B: Code of Ethics**

The Company has adopted a code of ethics that applies to its Chief Executive Officer, all Executive Vice Presidents (including the Chief Financial Officer), the Controller, the Accounting and Consolidation Director, and the Internal Audit Director, as well as the Chief Executive Officers and Chief Financial Officers of the main Dassault Systèmes Group companies. This code of ethics is incorporated by reference to Exhibit 11 to our 2003 Annual Report on Form 20-F, filed on June 30, 2004.

**Item 16C: Principal Accountants Fees and Services**

PricewaterhouseCoopers Audit served as our independent public accountant for the fiscal year ended December 31, 2005. For each of the fiscal years in the two-year period ended December 31, 2004, Deloitte & Associés and Ernst & Young Audit served as our independent public accountants.

The following table presents the aggregate audit fees, audit-related fees and fees for other professional services rendered to us by PricewaterhouseCoopers in 2005 and by Deloitte & Associés and Ernst & Young Audit in 2004.

| <i>(in euros, except percentages)</i> | <b>2005</b>                         |                                 |          |
|---------------------------------------|-------------------------------------|---------------------------------|----------|
|                                       | <b>PricewaterhouseCoopers Audit</b> |                                 |          |
|                                       | <b>Fee amount</b>                   | <b>Percentage of total fees</b> |          |
| Audit fees (1)                        | 915,008                             | 53.5                            | %        |
| Audit-related fees (2)                | 742,755                             | 43.5                            | %        |
| Tax fees (3)                          | 51,078                              | 3.0                             | %        |
| All other fees                        |                                     |                                 |          |
| <b>Total</b>                          | <b>1,708,841</b>                    | <b>100.0</b>                    | <b>%</b> |

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| <b>2004</b>                           |                                |                                 |                                |                                 |              |
|---------------------------------------|--------------------------------|---------------------------------|--------------------------------|---------------------------------|--------------|
| <i>(in euros, except percentages)</i> | <b>Deloitte &amp; Associés</b> |                                 | <b>Ernst &amp; Young Audit</b> |                                 |              |
|                                       | <b>Fee amount</b>              | <b>Percentage of total fees</b> | <b>Fee amount</b>              | <b>Percentage of total fees</b> |              |
| Audit fees (1)                        | 579,205                        | 60.2                            | %                              | 487,522                         | 92.3         |
| Audit-related fees (2)                | 206,347                        | 21.4                            | %                              |                                 |              |
| Tax fees (3)                          | 176,875                        | 18.4                            | %                              | 40,890                          | 7.7          |
| All other fees                        |                                |                                 |                                |                                 |              |
| <b>Total</b>                          | <b>962,427</b>                 | <b>100.0</b>                    | <b>%</b>                       | <b>528,412</b>                  | <b>100.0</b> |

- (1) Audit Fees consist of fees billed for the annual audit services engagement and other audit services, which are those services that only the external auditor reasonably can provide, and include the Group audit; statutory audits; consents; attest services; and services provided in connection with documents filed with the SEC and the French market authorities (AMF).
- (2) Audit-related Fees consist of fees billed for assurance and related services that are reasonably related to the performance of the audit or review of our financial statements or that are traditionally performed by the external auditor, and include consultations concerning financial accounting and reporting standards and the application of new accounting pronouncements.
- (3) Tax Fees include fees billed for tax compliance services, including the preparation of original and amended tax returns and claims for refund; tax consultations, such as assistance and representation in connection with tax audits and appeals.

#### **AUDIT COMMITTEE PRE-APPROVAL POLICIES AND PROCEDURES**

The Audit Committee assesses the independence of the external auditors of our financial statements and recommends to the Board of Directors their appointment and termination (subject to shareholder approval under French law). In connection with this process, the Audit Committee recommends the external auditors' compensation and discusses with them the scope of the audit, has the authority to pre-approve all audit-related and non-audit related services provided by the independent auditors, and discusses with the independent auditors all critical accounting policies used in connection with the preparation of the financial statements. At the end of each fiscal year, the Audit Committee reviews the audited annual consolidated financial statements before it gives its report to the Board of Directors.

During 2005, none of the Audit-Related Fees, Tax Fees and all Other Fees provided to us by PricewaterhouseCoopers were approved by the Audit Committee pursuant to the *de minimis* exception to the pre-approval requirement provided by paragraph (c)(7)(i)(C) of Rule 2-01 of Regulation S-X.

#### **Item 16D: Exemptions from the Listing Standards for Audit Committees**

Not applicable.

#### **Item 16E: Purchases of Equity Securities by the Issuer and Affiliated Purchasers**

We did not purchase any of our common shares in 2005. At March 31, 2006, we held 276,474 of our common shares indirectly through SW Securities L.L.C. in connection with the SolidWorks Corporation Buy-Back Plan. We will propose to our shareholders' meeting to be held in June 2006 to authorize the Board of Directors to buy back our shares at its own discretion within a buy-back program.

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**PART III**

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**ITEM 19: EXHIBITS** p. 102

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**Item 17: Financial Statements**

Not applicable.

**Item 18: Financial Statements**

The following financial statements, together with the reports of PricewaterhouseCoopers and of Deloitte & Associés and Ernst & Young Audit thereon, are filed as part of this Annual Report on Form 20-F.

**Consolidated Financial Statements**

|  |                     |
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| <a href="#">Report of PricewaterhouseCoopers</a>   | <a href="#">F-1</a> |
| <a href="#">Report of Deloitte &amp; Associés and Ernst &amp; Young</a>  | <a href="#">F-2</a> |
| <a href="#">Consolidated Balance Sheets at December 31, 2005 and 2004</a>  | <a href="#">F-3</a> |
| <a href="#">Consolidated Statements of Income for the years ended December 31, 2005, 2004 and 2003</a>               | <a href="#">F-4</a> |
| <a href="#">Consolidated Statements of Cash Flows for the years ended December 31, 2005, 2004 and 2003</a>           | <a href="#">F-5</a> |
| <a href="#">Consolidated Statements of Shareholders' Equity for the years ended December 31, 2005, 2004 and 2003</a> | <a href="#">F-6</a> |
| <a href="#">Notes to the Consolidated Financial Statements for the years ended December 31, 2005, 2004 and 2003</a>  | <a href="#">F-7</a> |



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**Item 19: Exhibits**

- 1.1 Dassault Systèmes by-laws, including amendments to be proposed for adoption at the Ordinary Shareholders Meeting to be held on June 14, 2006 (Unofficial English translation).
- 4(a).1 Amended and Restated License Agreement for the Use and Marketing of Programming Materials between International Business Machines Corporation and Dassault Systèmes (incorporated by reference from Exhibit 10.1 to Amendment No. 1 to our Registration Statement on form F-1 (Registration No. 333-04970), filed with the Securities and Exchange Commission (the SEC) on June 24, 1996), as amended by the amendments filed with the SEC as exhibits to our Annual Reports on Form 20-F for each of the years ended December 31, 1996, through December 31, 2004 (the IBM Agreement).
- 4(a).2 Amendment 150, dated May 9, 2005, to the IBM Agreement.
- 4(a).3 Amendment 151, dated June 21, 2005, to the IBM Agreement.
- 4(a).4 Amendment 152, dated December 21, 2005, to the IBM Agreement.
- 4(a).5 Amendment 153, dated February 13, 2006, to the IBM Agreement.
- 4(a).6 Agreement and Plan of Merger by and among Dassault Systèmes Corp., Aqua Acquisition Corp., ABAQUS, Inc., the Representative referred to herein and the Several other individuals referred to in the signature pages hereto, dated as of May 16, 2005.
- 4(a).7 Agreement and Plan of Merger by and among Dassault Systèmes, Corp., DS Newco Corp. and MatrixOne, Inc., dated as of March 1, 2006 (incorporated by reference from Exhibit 2.1 to the Current Report on Form 8-K filed by MatrixOne, Inc., with the SEC on March 2, 2006 (File No. 000-29309).
- \*4(c).1 Incorporated by reference.
- \*\*11 Incorporated by reference.
- 12.1 Certification of Bernard Charlès, President and Chief Executive Officer, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 12.2 Certification of Thibault de Tersant, Executive Vice President and Chief Financial Officer, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 13.1 Certification of Bernard Charlès, President and Chief Executive Officer of Dassault Systèmes S.A. and Thibault de Tersant, Executive Vice President and Chief Financial Officer of Dassault Systèmes S.A. pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 15(a).1 Consent of PricewaterhouseCoopers Audit.
- 15(a).2 Consent of Deloitte & Associés and Ernst & Young Audit.

For a list of our direct subsidiaries, see Note 18 to our consolidated financial statements for the year 2005.

Confidential treatment has been requested with respect to certain portions of this Exhibit. Omitted portions have been filed separately with the Securities and Exchange Commission.

\* The relevant portions of the minutes from the September 23, 2003 Board of Directors meeting and Mr. Charlès's amended employment contract were filed as Exhibits 4(c).1 and 4(c).2 to our 2003 Annual Report on Form 20-F, which was filed with the Securities and Exchange Commission on June 30, 2004.

\*\* The Code of Ethics was filed as Exhibit 11 to our Annual Report on Form 20-F for the year ended December 31, 2003, filed with the Securities and Exchange Commission on June 30, 2004.

**Signatures**

Pursuant to the requirements of Section 12 of the Securities and Exchange Act of 1934, the Registrant certifies that it meets all of the requirements for filing on Form 20-F and has duly caused this Annual Report to be signed on its behalf by the undersigned, thereunto duly authorized.

DASSAULT SYSTÈMES S.A.

Date: June 29, 2006

/s/ Thibault de Tersant

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Thibault de Tersant  
Executive Vice President and Chief Financial Officer

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**Report of Independent Registered Public Accounting Firm**

To the Board of Directors and Shareholders of Dassault Systèmes:

We have audited the accompanying consolidated balance sheet of Dassault Systèmes SA and its subsidiaries as of December 31, 2005, and the related consolidated statements of income, shareholders' equity and cash flows for the year then ended. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Dassault Systèmes SA and its subsidiaries as of December 31, 2005, and the results of their operations and their cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As discussed in note 1 to the consolidated financial statements, the Company revised its accounting policy regarding the classification of cash and cash equivalents in the year ended December 31, 2005.

PricewaterhouseCoopers Audit

Neuilly-sur-Seine, France

May 30, 2006

**DASSAULT SYSTÈMES** *Form 20-F 2005 F-1*

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**Report of Independent Registered Public Accounting Firm**

**To the Board of Directors and Shareholders of Dassault Systèmes**

**Suresnes, France:**

We have audited the accompanying consolidated balance sheets of Dassault Systèmes as of December 31, 2004 and the related consolidated statements of income, shareholders' equity, and cash flows for each of the two years in the period ended December 31, 2004. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. We were not engaged to perform an audit of the Company's internal control over financial reporting. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Dassault Systèmes as of December 31, 2004, and the consolidated results of its operations and its cash flows for each of the two years in the period ended December 31, 2004, in conformity with U.S. generally accepted accounting principles.

Paris-La Défense and Neuilly-sur-Seine, France, June 24, 2005 (May 30, 2006 as to Note 1d)

Ernst & Young Audit

Deloitte & Associés

Represented by  
Jean-Marc MONTSERRAT

Represented by  
Philippe MOURARET

[Back to Contents](#)**Consolidated Balance Sheets**

| <i>(All amounts in thousands)</i>  | <b>December 31,</b> |                  |                  |
|--|---------------------|------------------|------------------|
|  | <b>Notes</b>        | <b>2005</b>      | <b>2004</b>      |
| <b>ASSETS</b>  |                     |                  |                  |
| <b>Current assets:</b>   |                     |                  |                  |
| Cash and cash equivalents  | (Note 2 )           | 313,152          | 490,369          |
| Short-term investments   | (Note 2 )           | 66,767           | 62,501           |
| Trade accounts receivable, net of allowance for doubtful accounts of 5,414 in 2005 and 5,481 in 2004 |                     | 287,848          | 237,797          |
| Deferred tax assets  | (Note 8 )           | 20,925           | 19,039           |
| Prepaid expenses and advances  |                     | 21,234           | 14,756           |
| Other current assets   |                     | 43,472           | 65,520           |
| <b>Total current assets</b>  |                     | <b>753,398</b>   | <b>889,982</b>   |
| Property and equipment, net  | (Note 5 )           | 69,384           | 57,183           |
| Investments and loans receivable   | (Note 4 )           | 2,299            | 22,809           |
| Deferred tax assets  | (Note 8 )           | 31,001           | 25,419           |
| Intangible assets  | (Note 7 )           | 230,618          | 10,662           |
| Goodwill   | (Note 7 )           | 326,617          | 93,096           |
| <b>Total assets</b>  |                     | <b>1,413,317</b> | <b>1,099,151</b> |

| <i>(All amounts in thousands)</i>              | <b>December 31</b> |                |                |
|--|--------------------|----------------|----------------|
|  | <b>Notes</b>       | <b>2005</b>    | <b>2004</b>    |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>    |                    |                |                |
| <b>Current liabilities:</b>                    |                    |                |                |
| Accounts payable                               |                    | 49,625         | 47,474         |
| Accrued wages and other personnel costs        |                    | 85,396         | 59,673         |
| Sales incentive payable                        | (Note 15 )         | 10,528         | 21,051         |
| Unearned revenue                               |                    | 148,070        | 112,242        |
| Income taxes payable                           |                    | 16,721         | 16,814         |
| Deferred tax liabilities                       | (Note 8 )          | 1,347          | 7,416          |
| Accrued expenses and other current liabilities |                    | 53,212         | 34,109         |
| <b>Total current liabilities</b>               |                    | <b>364,899</b> | <b>298,779</b> |
| <b>Non-current obligations:</b>                |                    |                |                |
| Deferred tax liabilities                       | (Note 8 )          | 19,640         | 1,392          |
| Other non-current liabilities                  |                    | 37,876         | 35,692         |
| <b>Total non-current obligations</b>           |                    | <b>57,516</b>  | <b>37,084</b>  |
| Commitments and contingencies                  | (Note 9 )          |                |                |
| Minority interest                              |                    | 4,797          | 4,039          |

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|   |                  |                  |
|---|------------------|------------------|
| Shareholders' equity                              | 986,105          | 759,249          |
|   | <hr/>            | <hr/>            |
| <b>Total liabilities and shareholders' equity</b> | <b>1,413,317</b> | <b>1,099,151</b> |
|   | <hr/>            | <hr/>            |

The accompanying notes are an integral part of these consolidated financial statements.

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[Back to Contents](#)**Consolidated Statements of Income**

| <i>(All amounts in thousands, except per share data)</i>   | Notes      | Year ended December 31, |                   |                   |
|--|------------|-------------------------|-------------------|-------------------|
|  |            | 2005                    | 2004              | 2003              |
| <b>Revenue:</b>  |            |                         |                   |                   |
| New licenses revenue                                       |            | 375,520                 | 312,103           | 307,096           |
| Recurring licenses and product development revenue         |            | 408,035                 | 358,840           | 338,469           |
| <b>Software revenue</b>                                    | (Note 15 ) | <b>783,555</b>          | <b>670,943</b>    | <b>645,565</b>    |
| Services and other revenue                                 |            | 150,958                 | 125,609           | 109,258           |
| <b>Total revenue</b>                                       |            | <b>934,513</b>          | <b>796,552</b>    | <b>754,823</b>    |
| <b>Cost of revenue:</b>                                    |            |                         |                   |                   |
| Software   |            | (26,847 )               | (21,688 )         | (21,664 )         |
| Services and other   |            | (115,288 )              | (100,988 )        | (89,793 )         |
| <b>Total cost of revenue</b>                               |            | <b>(142,135 )</b>       | <b>(122,676 )</b> | <b>(111,457 )</b> |
| <b>Gross profit</b>  |            | <b>792,378</b>          | <b>673,876</b>    | <b>643,366</b>    |
| Research and development                                   |            | (250,019 )              | (221,860 )        | (215,609 )        |
| Marketing and sales  |            | (223,029 )              | (173,713 )        | (162,414 )        |
| General and administration                                 |            | (58,596 )               | (47,118 )         | (46,679 )         |
| Amortization of acquired intangibles                       |            | (9,753 )                | (1,394 )          | (5,925 )          |
| <b>Total research, selling and administrative expenses</b> |            | <b>(541,397 )</b>       | <b>(444,085 )</b> | <b>(430,627 )</b> |
| <b>Operating income</b>                                    |            | <b>250,981</b>          | <b>229,791</b>    | <b>212,739</b>    |
| Financial revenue and other, net                           | (Note 3 )  | 14,908                  | 6,941             | 278               |
| Equity in net income of unconsolidated affiliates          |            | 1,017                   | 704               | 419               |
| <b>Income before income taxes</b>                          |            | <b>266,906</b>          | <b>237,436</b>    | <b>213,436</b>    |
| Income tax expense   | (Note 8 )  | (90,847 )               | (80,840 )         | (76,884 )         |
| Minority interest  |            | (597 )                  | (178 )            | (1,133 )          |
| <b>Net income</b>  |            | <b>175,462</b>          | <b>156,418</b>    | <b>135,419</b>    |
| Basic net income per share                                 | (Note 11 ) | 1.54                    | 1.38              | 1.20              |
| Diluted net income per share                               | (Note 11 ) | 1.49                    | 1.35              | 1.18              |

*The accompanying notes are an integral part of these consolidated financial statements.*

[Back to Contents](#)**Consolidated Statements****of Cash Flows**

|  | Year ended December 31, |                  |                  |
|--|-------------------------|------------------|------------------|
|  | 2005                    | 2004             | 2003             |
| <i>(All amounts in thousands)</i>  |                         |                  |                  |
| <b>Cash flows from operating activities</b>  |                         |                  |                  |
| Net income   | 175,462                 | 156,418          | 135,419          |
| <b>Adjustments to reconcile net income to net cash provided by operating activities:</b> |                         |                  |                  |
| Depreciation of property and equipment   | 17,713                  | 14,884           | 15,302           |
| Amortization of intangible assets  | 13,703                  | 3,143            | 7,751            |
| Gain on disposal of investment in MSC  | (14,705 )               |                  |                  |
| Impairment charge  | 14,324                  | 660              | 1,724            |
| Deferred income taxes  | (3,794 )                | 3,953            | (10,920 )        |
| Tax benefits from employee stock-option plans  | 3,169                   | 2,421            | 814              |
| Other  | 2,506                   | 150              | (1,192 )         |
| <b>Changes in current assets and liabilities:</b>  |                         |                  |                  |
| (Increase) in trade accounts receivable  | (21,241 )               | (21,942 )        | (5,093 )         |
| (Increase) decrease in other current assets  | (8,716 )                | (9,314 )         | 2,205            |
| Increase in accounts payable and accrued expenses  | 13,606                  | 20,536           | 12,432           |
| Increase in income taxes payable   | 2,889                   | 4,010            | 6,117            |
| (Decrease) increase in sales incentive payable   | (10,881 )               | 5,404            | 577              |
| Increase in unearned revenue   | 15,613                  | 34,594           | 4,376            |
| (Decrease) increase in other current liabilities   | (2,918 )                | (6,035 )         | 7,862            |
| <b>Net cash provided by operating activities</b>   | <b>196,730</b>          | <b>208,882</b>   | <b>177,374</b>   |
| <b>Cash flows from investing activities</b>  |                         |                  |                  |
| Additions to property, equipment and intangibles   | (43,190 )               | (26,801 )        | (19,236 )        |
| Purchases of short-term investments  | (15,362 )               | (31,766 )        | (72,543 )        |
| Proceeds from sales and maturities of short-term investments                             | 13,263                  | 34,845           | 80,424           |
| Payment for acquisition of businesses, net of cash acquired                              | (329,364 )              | (4,087 )         | (6,085 )         |
| Proceeds from sale of investments  | 21,132                  |                  |                  |
| Increase in long-term receivables  | (2,329 )                | (5,769 )         | (13,670 )        |
| Other  | 91                      | 3,097            | (270 )           |
| <b>Net cash used in investing activities</b>   | <b>(355,759 )</b>       | <b>(30,481 )</b> | <b>(31,380 )</b> |
| <b>Cash flows from financing activities</b>  |                         |                  |                  |
| Purchase of treasury shares  |                         |                  | (29,450 )        |
| Proceeds from exercise of stock options  | 29,276                  | 9,272            | 4,458            |
| Repurchase of SolidWorks shares, net of option exercises (Note 11)                       | (29,222 )               | (14,362 )        |                  |
| Cash dividends paid  | (43,120 )               | (38,435 )        | (37,225 )        |
| Payments on capital lease obligations  | (1,878 )                | (1,898 )         | (211 )           |
| <b>Net cash used in financing activities</b>   | <b>(44,944 )</b>        | <b>(45,423 )</b> | <b>(62,428 )</b> |
| Effect of exchange rate changes on cash  | 26,756                  | (15,920 )        | (22,172 )        |
| (Decrease) increase in cash and cash equivalents   | (177,217 )              | 117,058          | 61,394           |
| <b>Cash and cash equivalents at beginning of period</b>                                  | <b>490,369</b>          | <b>373,311</b>   | <b>311,917</b>   |
| <b>Cash and cash equivalents at end of period</b>  | <b>313,152</b>          | <b>490,369</b>   | <b>373,311</b>   |
| <b>Supplemental disclosure</b>   |                         |                  |                  |
| Income taxes paid  | 88,131                  | 69,684           | 76,452           |
| Cash interest paid   | 1,443                   | 1,414            | 1,696            |

The accompanying notes are an integral part of these consolidated financial statements.



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| (All amounts in thousands, except number of shares)               | Share capital issued |                | Share capital outstanding |                 | Retained earnings |               | Other items of comprehensive |          | Total          |
|---|----------------------|----------------|---------------------------|-----------------|-------------------|---------------|------------------------------|----------|----------------|
|   | Number of shares     | Stated value   | Number of shares          | Paid in capital | Unrestricted      | Restricted    | Income/(loss)                |          |                |
| <b>January 1, 2003</b>  | <b>114,570,841</b>   | <b>114,571</b> | <b>114,179,431</b>        | <b>89,278</b>   | <b>416,180</b>    | <b>11,446</b> | <b>(3,214)</b>               | <b>)</b> | <b>628,261</b> |
| Net income  |                      |                |                           |                 | 135,408           | 11            |                              |          | 135,419        |
| Other items of comprehensive income                               |                      |                |                           |                 |                   |               |                              |          |                |
| Net derivative gains on cash-flow hedges                          |                      |                |                           |                 |                   |               | (6,485)                      | )        | (6,485)        |
| Minimum pension liability   |                      |                |                           |                 |                   |               | (361)                        | )        | (361)          |
| Foreign currency translation adjustment                           |                      |                |                           |                 |                   |               | (38,180)                     | )        | (38,180)       |
| <b>Comprehensive income</b>                                       |                      |                |                           |                 |                   |               |                              |          | <b>90,393</b>  |
| Exercise of stock options (Note 11)                               | 208,025              | 208            | 239,997                   | 4,677           |                   |               |                              |          | 4,885          |
| Purchase of treasury stock  | (1,375,201)          | (1,375)        | (1,375,201)               | (28,075)        |                   |               |                              |          | (29,450)       |
| Tax benefits (Note 11)  |                      |                |                           | 814             |                   |               |                              |          | 814            |
| Cash dividends paid   |                      |                |                           |                 | (37,225)          |               |                              |          | (37,225)       |
| <b>December 31, 2003</b>  | <b>113,403,665</b>   | <b>113,404</b> | <b>113,044,227</b>        | <b>66,694</b>   | <b>514,363</b>    | <b>11,457</b> | <b>(48,240)</b>              | <b>)</b> | <b>657,678</b> |
| Net income  |                      |                |                           |                 | 156,418           |               |                              |          | 156,418        |
| Other items of comprehensive income available for sale securities |                      |                |                           |                 |                   |               | (444)                        | )        | (444)          |
| Net derivative losses on cash-flow hedges                         |                      |                |                           |                 |                   |               | (4,666)                      | )        | (4,666)        |
| Minimum pension liability   |                      |                |                           |                 |                   |               | (150)                        | )        | (150)          |
| Foreign currency translation adjustment                           |                      |                |                           |                 |                   |               | (21,947)                     | )        | (21,947)       |
| <b>Comprehensive income</b>                                       |                      |                |                           |                 |                   |               |                              |          | <b>129,211</b> |
| Exercise of stock options (Note 11)                               | 382,746              | 382            | 429,742                   | 10,181          |                   |               |                              |          | 10,563         |
| Other stock transactions  |                      |                |                           | (2,189)         |                   |               |                              |          | (2,189)        |
| Tax benefits (Note 11)  |                      |                |                           | 2,421           |                   |               |                              |          | 2,421          |
| Cash dividends paid   |                      |                |                           |                 | (38,435)          |               |                              |          | (38,435)       |
| <b>December 31, 2004</b>  | <b>113,786,411</b>   | <b>113,786</b> | <b>113,473,969</b>        | <b>77,107</b>   | <b>632,346</b>    | <b>11,457</b> | <b>(75,447)</b>              | <b>)</b> | <b>759,249</b> |
| Net income  |                      |                |                           |                 | 175,462           |               |                              |          | 175,462        |

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|   |                    |                |                    |                |                |               |                |          |                |   |
|---|--------------------|----------------|--------------------|----------------|----------------|---------------|----------------|----------|----------------|---|
| Other items of comprehensive income available for sale securities |                    |                |                    |                |                |               | 461            |          | 461            |   |
| Minimum pension liability   |                    |                |                    |                |                |               | (522           | )        | (522           | ) |
| Foreign currency translation adjustment                           |                    |                |                    |                |                |               | 41,863         |          | 41,863         |   |
| <b>Comprehensive income</b>                                       |                    |                |                    |                |                |               |                |          | <b>217,264</b> |   |
| Exercise of stock options (Note 11)                               | 1,251,967          | 1,252          | 1,284,374          | 32,782         |                |               |                |          | 34,034         |   |
| Dilution gain on SolidWorks                                       |                    |                |                    | 12,391         |                |               |                |          | 12,391         |   |
| Other stock transactions  |                    |                |                    | 3,118          |                |               |                |          | 3,118          |   |
| Tax benefits (Note 11)  |                    |                |                    | 3,169          |                |               |                |          | 3,169          |   |
| Cash dividends paid   |                    |                |                    |                |                |               | (43,120        | )        | (43,120        | ) |
| <b>December 31, 2005</b>  | <b>115,038,378</b> | <b>115,038</b> | <b>114,758,343</b> | <b>128,567</b> | <b>764,688</b> | <b>11,457</b> | <b>(33,645</b> | <b>)</b> | <b>986,105</b> |   |

*The accompanying notes are an integral part of these consolidated financial statements.*

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**Notes to the Consolidated Financial Statements for the Year Ended December 31, 2005, 2004 and 2003**

**Note 1. Description of Business and Summary of Significant Accounting Policies**

**a. Description of Business**

Dassault Systèmes, which refers to Dassault Systèmes S.A. and its subsidiaries (the Company), develops Product Lifecycle Management (PLM) software solutions powered by three-dimensional (3D) representation. The Company also provides its expertise in 3D technology to businesses of all sizes in many industries. The Company's strategic mission is to provide software solutions and services that enable its customers to create more innovative, higher quality products; develop products more quickly to satisfy market demand; collaborate in 3D for product lifecycle management and 3D design; create and manufacture products more cost effectively; and develop products that better preserve the environment both during their production and when in service.

The Company operates in two segments, the Process-centric segment and the Design-centric segment. The Process-centric segment is dedicated to Product Lifecycle Management (PLM) software solutions. PLM solutions are organized around five of the Company's brands: CATIA for virtual product design and product excellence, DELMIA for virtual production and production performance, SIMULIA for engineering quality through virtual testing, ENOVIA to provide a global collaborative environment, and SMARTEAM for enterprise PDM (Product Data Management). In addition, through its wholly-owned subsidiary Spatial, the Company distributes its PLM infrastructure under the name of Component Application Architecture (CAA) V5 development platform. CATIA, ENOVIA and SMARTEAM solutions are marketed, distributed, and supported worldwide by International Business Machines Corporation (IBM). The Design-centric segment is dedicated to customers primarily focused on product design solutions. The Company's design-centric solutions complement its PLM software applications by reaching a far larger number of potential users. The Company primarily addresses the mainstream, design-centric market with its SolidWorks software applications for productive and easy-to-use 3D mechanical design. Its products and solutions are designed to capitalize on the significant migration opportunity of 2D users to 3D design.

In addition to the development and distribution of software products, the Company also provides services related to its software products and solutions and obtains other revenue from its support of IBM's marketing and distribution efforts, direct support to customers, technological consulting services, and hardware resale activities.

**b. Basis of Presentation and Consolidation**

The accompanying consolidated financial statements were prepared in accordance with generally accepted accounting principles in the United States (U.S. GAAP). The consolidated financial statements include the accounts of Dassault Systèmes S.A. and its subsidiaries. Companies over which the Company has control are fully consolidated. Companies over which the Company exercises significant influence over operating and financial policies are accounted for under the equity method. Investments in which the Company is not able to exercise significant influence over the investee are accounted for under the cost method. Intercompany transactions and balances have been eliminated.

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### c. Summary of Significant Accounting Policies

#### USE OF ESTIMATES

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, revenue and expenses and disclosure of contingent assets and liabilities at the date of the financial statements. Examples include: estimating loss contingencies; assessing product life cycles; identifying the different elements comprising a software arrangement, including the distinction between upgrades/enhancements and new products; determining when technological feasibility is achieved for our products; estimating the fair value and/or goodwill impairment for our reporting units; determining when a decline in value of our investments is other-than-temporary; determining the nature, fair value and useful life of acquired intangible assets in a business combination; and assessing the realizability of our deferred tax assets. Actual results and outcomes could differ from management's estimates and assumptions.

#### REVENUE RECOGNITION

The Company derives revenue from three primary sources: (1) its marketing and distribution agreement with IBM; (2) new software licenses, maintenance and product development, which includes software license updates, technical support and the development of additional functionalities of standard products requested by clients; and (3) services and other, which includes consulting and training services.

**Marketing and distribution agreement with IBM** Under the Company's agreement with IBM, the Company licenses its products to IBM who then sublicenses the products to end-users. The Company provides maintenance to IBM but does not contract directly with IBM customers. In addition, the Company provides training to IBM employees for new product releases, participates with IBM in a worldwide marketing arrangement and is involved in other product development initiatives for both the Company and IBM products.

Royalties under this arrangement are earned as revenue is recognized by IBM from its sublicensing of the products and services and are included in software revenue based on information provided by IBM. In general, this results in recognition of license royalties when IBM sublicenses software to end-users and Postcontract Customer Support (PCS) royalties over the period during which IBM is required to provide support to end-users. Royalty payments are generally made within 30 days after the end of the month in which the royalties are earned. The reporting of IBM activity is subject to an annual audit and adjustment process, whereby either party has the opportunity to correct differences which may have occurred in the monthly reporting process during the preceding year. Such differences nearly always result from interim reporting which occasionally either overstates or understates the number of software license transactions to a group or groups of end-user customers. The Company monitors possible differences based upon historical trends and known specific situations, and defers the recognition of revenue from IBM based upon its estimate of adjustments that will ultimately be made.

The Company's agreement with IBM provides for increases in the share of licensing revenue to be retained by IBM if certain annual sales and growth targets are met by IBM. This incentive is also linked to IBM meeting a certain level of sales and marketing expenses for the distribution of CATIA, ENOVIA and SMARTEAM. This incentive is recorded as a reduction to the royalties payable to the Company from IBM.

**New software license, maintenance and product development revenue** New software license revenue represents all fees earned from granting customers licenses to use our software. Our new software license revenue consists of perpetual and term license sales of software products. New software license revenue is recognized when: persuasive evidence of an arrangement exists, delivery and acceptance of the software has occurred, the software license fee is fixed or determinable, and collectibility is probable. In instances when any of the four criteria are not met, we defer recognition of software license revenue until the criteria are met. Revenue related to the licensing of software through value-added resellers (VAR) is recognized when notice of delivery to an end-user customer is provided to the Company, assuming all other revenue recognition criteria have been met.

Maintenance revenue represents fees associated with the sale of periodic unspecified product updates and technical support. License updates consist of the right to unspecified software updates on a when-and-if-available basis and are entered into in connection with the initial software license purchase. Maintenance support may be renewed at the conclusion of each term. Revenue from maintenance is deferred and recognized as revenue on a straight-line basis over the term of the maintenance agreement.

Product development revenue relates to the development of additional functionalities of standard products requested by clients and are recognized as the services are performed.



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Revenue under multiple-element arrangements, which typically include new software licenses and maintenance agreements sold together, is allocated to each element in the arrangement primarily using the residual method based upon the fair value of the undelivered elements, which is specific to us (vendor-specific objective evidence of fair value or VSOE). Discounts, if any, are applied to the delivered elements, usually software licenses, under the residual method. For maintenance, VSOE is based upon either the renewal rate specified in each contract or the price charged when sold separately. If VSOE of one or more undelivered elements cannot be established, the entire amount of revenue from the arrangement is deferred and recognized when delivery of those elements occurs or when VSOE can be established.

**Services and other** Professional services revenue consists primarily of fees from consulting services and training. Services revenue is recognized as the services are performed. Revenue derived from hardware resale activities is recognized upon delivery.

#### COMPUTER SOFTWARE COSTS/RESEARCH AND DEVELOPMENT

Costs incurred to develop computer software products such as payroll and other headcount-related costs associated with product development to be licensed or otherwise marketed to customers are expensed in the period incurred, unless such costs qualify for capitalization after technological feasibility is established. We have determined that technological feasibility for our software products is reached shortly before the products are released to manufacturing. Costs incurred after technological feasibility is established are not material, and accordingly, the application of this accounting policy has resulted in all such costs being expensed in the period incurred. Purchased in-process research and development that is not technologically feasible as of the acquisition date and has no future alternative use is expensed.

#### FINANCIAL INSTRUMENTS

**Fair value** The carrying amounts of cash and cash equivalents, short-term investments, accounts receivable, accounts payable and accrued expenses approximate fair value, due to the short-term maturities of such instruments. Realized and unrealized gains or losses associated with foreign exchange options, futures, and forward contracts, which are designated and serve as hedges, are recorded at their fair market value.

**Cash and cash equivalents and short-term investments** The Company considers marketable debt securities with maturities of less than 90 days when acquired, deposits with banks, and investments in money market mutual funds to be cash equivalents. Marketable debt securities with maturities of more than 90 days when acquired and mutual funds that do not qualify as cash equivalents are considered to be short-term investments, are accounted for at fair value, and are generally classified as available-for-sale.

**Investments** Investments include, principally, available-for-sale equity securities at fair value, debt securities at amortized cost, securities that are not publicly traded at cost, and equity method investments. For available-for-sale equity securities, any unrealized holding gains and losses, net of deferred taxes, are excluded from operating results and are recognized in other comprehensive income (OCI) until realized. The fair values of securities are determined based on prevailing market prices. The Company assesses declines in the value of individual investments to determine whether such decline is other-than-temporary and thus the investment is impaired. This assessment is made by considering available evidence including changes in general market conditions, specific industry and individual company data, the length of time and the extent to which the market value has been less than cost, the financial condition and near-term prospects of the individual company, and the Company's intent and ability to hold the investment.

**Derivative instruments** The Company uses derivative instruments to manage exposures to foreign currency and interest rates and accounts for its derivative instruments under the provisions of SFAS No. 133, *Accounting for Derivative Instruments and Hedging Activities*, as amended. This statement requires that each derivative instrument be recorded on the balance sheet as either an asset or liability measured at its fair value, and that changes in the derivative's fair value be recognized currently in earnings unless specific hedge accounting criteria are met. The statement also establishes criteria for a derivative to qualify as a hedge for accounting purposes. Changes in fair value of derivatives designated as hedges of forecasted transactions are deferred and recorded as a component of accumulated OCI until the hedged forecasted transaction occurs and is recognized in earnings. Changes in the fair value of derivatives designated as cash-flow hedges are reported as a component of OCI until the hedged item is recognized in earnings.

#### ALLOWANCE FOR DOUBTFUL ACCOUNTS AND LOANS RECEIVABLES

The allowance for doubtful accounts and loans receivables reflects the Company's best estimate of probable losses inherent in the receivable balance. The Company determines the allowance based on known troubled accounts, historical experience and other currently available evidence.





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## **BORROWINGS**

Borrowings are recognized initially at an amount equal to the proceeds received, net of transaction costs incurred. Any difference between the recorded amount and the redemption value is amortized into income over the period of the borrowing using the effective interest rate method.

## **FOREIGN CURRENCY ADJUSTMENTS**

The functional currency of the Company's foreign subsidiaries is the applicable local currency, while the Company's functional and reporting currency is the euro. Assets and liabilities with functional currencies other than the euro are translated into euro equivalents at the rate of exchange in effect on the balance sheet date. Revenues and expenses are translated at the weighted average monthly exchange rates for the year. Translation gains or losses are recorded as a separate component of shareholders' equity and transaction gains and losses are reflected in net income.

## **CONCENTRATION OF CREDIT RISK**

Financial instruments that potentially subject the Company to credit risk consist primarily of cash equivalents, short-term investments, derivatives and accounts receivable. The Company places its cash equivalents and its short-term investments with high credit-quality financial institutions. The Company invests its excess cash primarily in money market funds, bank certificates of deposit, and commercial paper.

The Company has established guidelines relative to credit ratings, diversification and maturities that seek to maintain safety and liquidity. Management monitors the credit-worthiness of the aforementioned counter-parties and considers the credit risk exposure due to counter-party failure to be minimal.

As further discussed in Note 15. Software Revenue and Transactions with IBM, during 2005, 2004 and 2003, the Company generated approximately 52%, 56% and 59%, respectively, of its total revenue through its commercial relationship with IBM. Outside of IBM, the Company's credit risk is partially mitigated due to the fact that its customer base is diversified both by geography and industry.

## **PROPERTY AND EQUIPMENT**

Property and equipment are recorded at cost and depreciated using the straight-line method over their estimated useful lives: buildings, 30 years; computer equipment, 18 months to 5 years; office furniture and equipment, 5 to 10 years; leasehold improvements are amortized over the shorter of the life of the assets or the remaining lease term, not exceeding 10 years. Repair and maintenance costs are expensed as incurred.

## **GOODWILL AND INTANGIBLE ASSETS.**

Goodwill, which is equal to the fair value of consideration paid in excess of the fair value of the net assets purchased, has been recorded in conjunction with several of the Company's purchase business combinations. Goodwill is tested annually for impairment or whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. The impairment test is performed annually in the fourth quarter of the fiscal year at the reporting unit level using a two-step, fair-value based approach. The first step compares the fair value of the reporting unit with its carrying amount, including goodwill. If the fair value of the reporting unit is less than its carrying amount, a second step is performed to measure the amount of impairment loss. The second step allocates the fair value of the reporting unit to the Company's tangible and intangible assets and liabilities. This derives an implied fair value for the reporting unit's goodwill. If the carrying amount of the reporting unit's goodwill exceeds the implied fair value of that goodwill, an impairment loss is recognized equal to that excess. For the purpose of the impairment test, the Company relies upon projections of future cash flows and takes into account assumptions regarding the evolution of the market and its ability to successfully develop and commercialize its products. Changes in market conditions could have a major impact on the valuation of these assets and could justify additional impairment losses. No impairment of goodwill has been identified during any of the periods presented.

Intangible assets primarily include acquired technology, contractual customer relationships and trademarks. Costs related to acquired technology, contractual customer relationships, and patents and trademarks are capitalized and amortized using the straight-line method over their estimated useful lives, which range from 18 months to 11 years. No impairment of intangible assets has been identified during any of the periods presented.



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## **INCOME TAXES**

Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and operating loss and tax credit carryforwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in earnings in the period during which the change is enacted.

The Company assesses the likelihood that its deferred tax assets will be recovered from its future taxable income, and to the extent the Company believes that recovery is not likely, it establishes a valuation allowance. The Company considers historical taxable income, estimates of future taxable income and ongoing prudent and feasible tax planning strategies in assessing the amount of the valuation allowance. Adjustments could be required in the future if the Company determines that the amount to be realized is greater or less than the valuation allowance it has recorded.

## **SHIPPING AND HANDLING**

Shipping and handling costs are included in cost of sales for all periods presented.

## **ADVERTISING COSTS**

Advertising costs are expensed as incurred. Advertising expenses were 14.6 million, 13.8 million and 12.8 million for the years ended December 31, 2005, 2004 and 2003, respectively.

## **PENSION BENEFITS**

The estimated cost of providing benefits to employees is accrued during the years that the employees render services. The Company utilizes defined benefit plans under which the fair value of plan assets is assessed annually and actuarial assumptions are used to determine cost and benefit obligations. Liabilities and prepaid expenses are accrued over the estimated term of service of employees using actuarial methods. Experience gains and losses as well as changes in actuarial assumptions and plan assets and provisions are amortized over the average future service period of employees.

## **COMPREHENSIVE INCOME**

Comprehensive income includes all changes in equity during a period except those resulting from investments by owners and distributions to owners. The Company reports comprehensive income in the consolidated statements of shareholders' equity.

## **STOCK-BASED COMPENSATION**

The Company accounts for stock-based compensation in accordance with the provisions of Accounting Principles Board Opinion No. 25 *Accounting for stock issued to employees* ( APB 25 ) and related Interpretations. In accordance with APB 25, the Company recognizes stock-based employee compensation cost over the vesting period, when the awards granted under those plans have an exercise price lower than the market value of the underlying stock on the date of grant.

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In addition, the Company applies the disclosure provisions of SFAS No. 123, *Accounting for Stock-Based Compensation* ( SFAS 123 ), as amended by SFAS No. 148, *Accounting for Stock-Based Compensation - Transition and Disclosure*. The following table illustrates the effect on net income and earnings per share as if the Company had applied the fair value recognition provisions of SFAS 123 to employee stock options:

|   | Year ended December 31, |          |           |
|---|-------------------------|----------|-----------|
|   | 2005                    | 2004     | 2003      |
| <i>(In thousands except per share data)</i>   |                         |          |           |
| <b>Net Income:</b>  |                         |          |           |
| As reported   | 175,462                 | 156,418  | 135,419   |
| Add: Stock-based employee compensation expense included in reported net income, net of related tax effect           |                         |          |           |
| Less: Stock-based employee compensation expense determined under fair value based method, net of related tax effect | (5,770 )                | (9,749 ) | (55,506 ) |
| Pro forma   | 169,692                 | 146,669  | 79,913    |
| <b>Basic net income per share</b>   |                         |          |           |
| As reported   | 1.54                    | 1.38     | 1.20      |
| Pro forma   | 1.49                    | 1.30     | 0.71      |
| <b>Diluted net income per share</b>   |                         |          |           |
| As reported   | 1.49                    | 1.35     | 1.18      |
| Pro forma   | 1.44                    | 1.26     | 0.70      |

The fair value of stock options granted in 2005 was estimated on the date of grant using a finite difference option pricing model and the following assumptions: weighted-average expected life of 4.6 years, expected volatility rate of 41.6%, expected dividend yield of 1.0% and risk-free interest rate of 3.53%.

The fair value of stock options granted in 2003 was estimated on the date of grant using a Black-Scholes option pricing model with the following assumptions: weighted-average expected life of 3.7 years, expected volatility rate of 60%, expected dividend yield of 1.4% and risk-free interest rate of 3.3%.

No options were granted in 2004.

#### d. Reclassifications

Certain reclassifications have been made to prior year amounts to conform with current year presentation. Notably, during fiscal year 2005, the Company revised its accounting policy related to the classification of certain French mutual funds. The revised policy is considered preferable as it further aligns classification with the respective funds' risk of change in value. To conform with the current year presentation, the Company reclassified 50.8 million and 46.3 million from cash and cash equivalents to short-term investments as of December 31, 2004 and 2003 with a related (decrease) increase in net cash used in investing activities and (decrease) increase in cash and cash equivalents by (4.5) million and 13.8 million for the years ended December 31, 2004 and 2003, respectively.

#### e. Recently Issued Accounting Standards

In December 2004, the Financial Accounting Standards Board issued SFAS No. 123 (revised 2004), *Share-Based Payment* ( SFAS 123(R) ), which is a revision of SFAS No. 123, *Accounting for Stock-Based Compensation* ( SFAS 123 ). SFAS 123(R) supersedes APB Opinion No. 25, *Accounting for Stock Issued to Employees* ( APB 25 ). Generally, the approach in SFAS 123(R) is similar to the approach described in SFAS 123. However, SFAS 123(R) requires that all share-based payments to employees, including grants of employee stock options, be recognized in the income statement based on their fair values over the period that an employee provides service in exchange for the award. Pro forma disclosure is no longer an alternative.



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In April 2005, the Securities and Exchange Commission ( SEC ) amended the compliance dates for SFAS 123(R) to allow companies to implement the standard at the beginning of their next fiscal year, instead of the next reporting period beginning after June 15, 2005. SFAS 123(R) is effective for the Company as of January 1, 2006 as the Company has not elected for early adoption of the standard.

Upon adoption of SFAS 123(R), companies are allowed to select one of three alternative transition methods, each of which has different financial reporting implications. The Company plans to adopt SFAS 123(R) using the modified prospective method, in which compensation cost is recognized beginning with the effective date (1) based on the requirements of SFAS123(R) for all share-based payments granted after the effective date and (2) based on the requirements of SFAS 123 for all awards granted to employees prior to the effective date of SFAS 123(R) that remain unvested on the effective date.

As permitted by SFAS 123, the Company currently accounts for share-based payments to employees using APB 25's intrinsic value method and, as such, generally recognizes no compensation cost for employee stock options. Accordingly, the adoption of SFAS 123(R)'s fair value method will have a significant impact on our results of operations, although it will have no impact on our overall financial position. The impact of adoption of SFAS123(R) cannot be predicted at this time because it will depend on levels of share-based payments granted in the future. However, had we adopted SFAS 123(R) in prior periods, the impact of that standard would have approximated the impact of SFAS 123 as described in the disclosure of pro forma net income and earnings per share above.

In March 2005, the SEC issued Staff Accounting Bulletin No. 107 ( SAB 107 ) regarding the Staff's interpretation of SFAS 123(R). This interpretation expresses the views of the staff regarding the interaction between SFAS 123(R) and certain SEC rules and regulations and provides the staff's views regarding the valuation of share-based payment arrangements for public companies. The Company will adopt SAB 107 in connection with its adoption of SFAS 123(R).

In May 2005, the FASB issued FASB Statement No. 154, Accounting Changes and Error Corrections, a replacement of APB Opinion No. 20 and FASB Statement No. 3 ( SFAS 154 ). SFAS 154 applies to all voluntary changes in accounting principle. It also applies to changes required by newly issued accounting pronouncements in the event the pronouncements do not include specific transition provisions. When a pronouncement includes specific transition provisions, those provisions should be followed. SFAS 154 is effective for accounting changes and corrections of errors made in fiscal years beginning after December 15, 2005 and requires prospective application. The Company will adopt this standard on January 1, 2006 and does not believe that adoption will have a material effect on its consolidated financial position, results of operations or cash flows.

Other recent accounting pronouncements issued by the FASB (including its Emerging Issues Task Force), the AICPA and the SEC did not or are not believed by management to have a material impact on the Company's present or future consolidated financial statements.

**Note 2. Cash and Cash Equivalents**

**and Short-term Investments**

Cash and cash equivalents are maintained on deposit with large financial institutions, for which management monitors the credit-worthiness, principally in France, and are comprised of the following:

| <i>(In thousands)</i>                         | <b>December 31,</b>   |                       |
|---|-----------------------|-----------------------|
|   | <b>2005</b>           | <b>2004</b>           |
| Bank accounts                                 | 170,616               | 178,961               |
| Money market accounts                         | 142,536               | 311,408               |
| <b><i>Total cash and cash equivalents</i></b> | <b><i>313,152</i></b> | <b><i>490,369</i></b> |

Short-term investments are primarily comprised of mutual funds held with large financial institutions. Management considers the credit risk exposure due to counter-party failure to be minimal.

At December 31, 2005, and 2004, short-term investments included investments in the amounts of 24,474,000 and 11,730,000 denominated in US dollars, respectively. Such short-term investments are liquid and have stated maturities of one year or less at each balance sheet date.

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[Back to Contents](#)**Note 3. Derivatives and Financial Revenue and Other, Net****Foreign Currency Risk**

The Company transacts in various foreign currencies, primarily U.S. dollars and Japanese yen. To manage this currency exposure, the Company generally uses foreign exchange forward contracts, currency options and collars. Except as noted below, the derivative instruments held by the Company are designated as accounting hedges, have high correlation with the underlying exposure and are highly effective in offsetting underlying price movements.

The effectiveness of forward contracts is measured using forward rates and the forward value of the underlying hedged transaction. For currency options, effectiveness is measured by the change in the option's intrinsic value, which represents the change in the option's strike price compared to the spot price of the underlying hedged transaction. During 2005 and 2004, the portion of hedging instruments' gains or losses excluded from the assessment of effectiveness and the ineffective portions of hedges had no material impact on earnings and was recorded in financial revenue in the statement of income.

No cash flow hedges were discontinued for the years ended December 31, 2005, 2004 and 2003.

**Interest Rate Risk**

The Company entered into a 200 million multicurrency revolving loan facility which bears interest at variable rates (see Note 13. Borrowings). In December 2005, the Company entered into interest rate swap agreements that have the economic effect of modifying a portion of its forecasted interest obligations relating to this facility so that the interest payable effectively becomes fixed.

**Derivative Instruments**

At December 31, 2005 and 2004, the fair value of all derivative instruments has been recorded in other current assets or other current liabilities in the consolidated balance sheet and is summarized as follows:

| <i>(In thousands)</i>                                       | <b>Year ended December 31,</b> |                   |                       |                   |
|---|--------------------------------|-------------------|-----------------------|-------------------|
|   | <b>2005</b>                    |                   | <b>2004</b>           |                   |
|   | <b>Nominal amount</b>          | <b>Fair value</b> | <b>Nominal amount</b> | <b>Fair value</b> |
| Collars U.S. dollars/euros                                  | 11,226                         | 285               |                       |                   |
| Forward exchange contract U.S. dollars/euros <sup>(1)</sup> | 289,128                        | (4,524)           | ) 39,645              | 753               |
| Forward exchange contract Japanese yen/euros                | 3,093                          | 209               |                       |                   |
| Interest rates swaps  | 200,000                        | 121               |                       |                   |

(1) Out of the forward exchange contract U.S. dollars/euros, forward exchange contracts with a notional amount of 258 million and a fair value of (4.3) million were entered into to hedge intercompany loans contracted in connection with the Abaqus acquisition. These instruments do not qualify as accounting hedges. Gains and losses on the hedging instruments and the offsetting losses and gains on the hedge items are both recorded in the income statement and therefore offset each other naturally.

The fair market values of these derivative instruments were determined by financial institutions using quoted market prices and option pricing models.

All these financial instruments, which relate to the hedging strategy of the Company, usually have a maturity date of less than 24 months. Management believes counter-party risk on financial instruments is minimal since the Company deals with major banks and financial institutions.





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## Financial Revenue and Other

Financial revenue and other for the years ended December 31, 2005, 2004 and 2003 is as follows:

|                                      | Year ended December 31, |              |            |
|--------------------------------------|-------------------------|--------------|------------|
|                                      | 2005                    | 2004         | 2003       |
| <i>(In thousands)</i>                |                         |              |            |
| Interest income                      | 15,240                  | 12,493       | 11,007     |
| Interest expense                     | (1,264 )                | (902 )       | (949 )     |
| Foreign exchange (losses) gains, net | (1,472 )                | (4,824 )     | (8,086 )   |
| Other, net <sup>(1)</sup>            | 2,404                   | 174          | (1,694 )   |
| <b>Total</b>                         | <b>14,908</b>           | <b>6,941</b> | <b>278</b> |

(1) In 2005, the Company sold its investment in MSC.Software, thereby generating a gain of 14.7 million. The Company recorded an impairment charge amounting to 14.3 million in 2005 to reflect an other-than-temporary decline in the value of its investment portfolio (see Note 4. Investments and Loans Receivable). This gain and the impairment charge are both included in Other, net in the table above.

**Note 4. Investments and Loans Receivable**

Investments and loans receivable consist of the following:

|   | Year ended December 31, |               |
|---|-------------------------|---------------|
|   | 2005                    | 2004          |
| Cost basis                                  | 234                     | 661           |
| Gross unrealized gains                      |                         |               |
| Gross unrealized losses                     | (16 )                   | (437 )        |
| <b>Available-for-sale securities</b>        | <b>218</b>              | <b>224</b>    |
| <b>Other securities, at cost</b>            |                         | <b>14,588</b> |
| <b>Equity method investments</b>            | <b>1,276</b>            | <b>771</b>    |
| Loans receivable                            | 2,154                   | 34,533        |
| Less: current portion                       | (1,349 )                | (27,307 )     |
| <b>Loans receivable non-current portion</b> | <b>805</b>              | <b>7,226</b>  |
| <b>Investments and loans receivable</b>     | <b>2,299</b>            | <b>22,809</b> |

The available-for-sale investments included above represent investments in listed securities. There is no fixed maturity or coupon rate associated with these investments. The fair values of these securities are based on quoted market prices.

In January 2005, loans receivable from Rand A Technology Corporation ( Rand ) amounting to 28.3 million were applied against the purchase price of certain Rand subsidiaries (see Note 6. Acquisitions).

In October 2005, loans receivable from ImpactXoft amounting to 10.6 million were applied against the purchase price of certain technology assets from ImpactXoft.

In October 2005, the Company recorded a 14.7 million gain on the sale of its remaining 5.1 million investment in MSC.Software Corporation.

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In the fourth quarter of 2005, the Company recorded a 14.3 million impairment charge, which primarily reflects an other-than-temporary decline in the value of its investments in ImpactXoft and Gehry Technologies, Inc.

Loans receivable as of December 31, 2005 are due as follows:

(In thousands)

|                         |              |
|-------------------------|--------------|
| 2006                    | 1,349        |
| 2007                    | 805          |
| 2008                    |              |
| 2009                    |              |
| 2010                    |              |
| Thereafter              |              |
| <b>Total</b>            | <b>2,154</b> |
| Less current portion    | (1,349 )     |
| <b>Loans receivable</b> | <b>805</b>   |

**Note 5. Property, Plant and Equipment**

Property, plant and equipment, at cost, consists of the following:

| (In thousands)                             | Land and buildings | Computer equipment | Office furniture and equipment | Leasehold improvements | Total          |
|--|--------------------|--------------------|--------------------------------|------------------------|----------------|
| <b>Gross value</b>                         | <b>32,868</b>      | <b>54,581</b>      | <b>19,251</b>                  | <b>31,439</b>          | <b>138,139</b> |
| Accumulated depreciation                   | (11,555 )          | (42,137 )          | (11,833 )                      | (15,431 )              | (80,956 )      |
| <b>Net value January 1, 2005</b>           | <b>21,313</b>      | <b>12,444</b>      | <b>7,418</b>                   | <b>16,008</b>          | <b>57,183</b>  |
| Acquisitions                               |                    | 12,561             | 5,580                          | 5,591                  | 23,732         |
| Acquisitions through business combinations |                    | 1,690              | 1,346                          | 686                    | 3,722          |
| Disposals                                  |                    | (37 )              | (92 )                          | (9 )                   | (138 )         |
| Depreciation for the year                  | (906 )             | (10,431 )          | (3,171 )                       | (3,205 )               | (17,713 )      |
| Exchange differences                       |                    | 1,546              | 546                            | 506                    | 2,598          |
| <b>Net value December 31, 2005</b>         | <b>20,407</b>      | <b>17,773</b>      | <b>11,627</b>                  | <b>19,577</b>          | <b>69,384</b>  |

In October 2005, the Company recorded 2,893,000 of property, plant and equipment related to the acquisition of Abaqus.

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**Note 6. Acquisitions**

Abaqus

On October 4, 2005, the Company completed its acquisition of 100% of the outstanding common shares of Abaqus Inc., ( Abaqus ) for approximately 346 million in cash (including approximately 5 million of direct transaction costs). Abaqus develops, markets and supports finite element analysis software. The acquisition of Abaqus will allow the Company to expand its capabilities in realistic 3D simulation and to diversify in markets beyond its existing manufacturing base. The results of operations of Abaqus have been included in the Company's consolidated financial statements beginning October, 1<sup>st</sup> 2005.

Under business combinations accounting, the total purchase price was allocated to Abaqus' net tangible and intangible assets based on their fair values as of the date of acquisition with the residual amount allocated to goodwill. The allocation of the purchase price resulted in 169 million of goodwill, which has been assigned to the Process-centric segment. The primary items that generated goodwill include, but are not limited to, the value of the synergies between Abaqus and the Company's process-centric activities and the acquired assembled workforce, neither of which qualifies as an amortizable intangible asset. The entire amount assigned to goodwill is expected to be deductible for tax purposes.

The following table summarizes the fair value of assets acquired and the liabilities assumed at the date of acquisition.

*(In thousands)*

|   |                |
|---|----------------|
| Cash and cash equivalents                 | 22,324         |
| Other tangible assets                     | 17,375         |
| Liabilities                               | (13,299 )      |
| Deferred revenue(1)                       | (9,030 )       |
| <b>Net tangible assets acquired</b>       | <b>17,370</b>  |
| Amortizable intangible assets acquired(2) | 160,251        |
| Goodwill                                  | 168,802        |
|   | <hr/>          |
| <b>Total purchase price</b>               | <b>346,423</b> |
|   | <hr/>          |

- (1) The carrying value of Abaqus' deferred revenue was reduced to reflect the fair value of customer support obligations assumed. As a result, approximately 15.3 million of revenues that would have otherwise been recorded by Abaqus as an independent entity in fiscal years 2005 and 2006 will not be recognized in our consolidated results of operations.
- (2) Intangible assets acquired are subject to amortization and include the following:

| <i>(In thousands)</i>                               | <b>Fair Value</b> | <b>Estimated weighted-average useful life</b> |
|---|-------------------|---|
| Technology  | 57,195            | 10 years                                      |
| Contractual customer relationships                  | 99,402            | 11 years                                      |
| Trademarks  | 3,654             | 10 years                                      |
|   | <hr/>             |   |
| <b>Total amortizable intangible assets acquired</b> | <b>160,251</b>    |   |
|   | <hr/>             |   |

The unaudited pro forma financial information presented in the table below summarizes the combined results of operations for the years ended December 31, 2005 and 2004 as if the acquisition of Abaqus had occurred at the beginning of each of the periods presented. The pro forma information is presented for informational purposes and does not purport to be indicative of results that would have been achieved if the Abaqus acquisition had taken place at the beginning of each of the periods presented, nor does it purport to be indicative of the results that will be achieved in the future. The impact of adjustments to reduce Abaqus' deferred revenue to the fair value of the associated support obligations has not been reflected in the following pro forma financial information as the reduction in revenue represents a material non-recurring charge directly attributable to the transaction which will impact the income statement within 12 months from the acquisition date.

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| <i>(In thousands except per share data)</i> | Year ended December 31, |         |
|---|-------------------------|---------|
|   | 2005                    | 2004    |
| Revenue                                     | 1,002,842               | 867,396 |
| Income before income taxes                  | 279,605                 | 240,635 |
| Net income                                  | 186,144                 | 158,296 |
| Net income per share Basic                  | 1.63                    | 1.40    |
| Net income per share Diluted                | 1.58                    | 1.36    |
| Other Acquisitions                          |                         |         |

#### **RAND SUBSIDIARIES IN EUROPE AND RAND NORTH AMERICA**

In June 2004, the Company acquired a 60% interest in Rand North America ( Rand NA ) for 8.5 million, the majority of which was paid through the reduction of existing receivables due from Rand. Rand NA, an IBM Business Partner, is dedicated to sales of the Company's Product Lifecycle Management software in North America. As a result of this transaction, an amount of 6.1 million was recorded in goodwill in 2004.

In January 2005, the Company acquired certain subsidiaries of Rand A Technology Corporation ( Rand ) in Germany, the United Kingdom, Sweden and Switzerland, plus the subsidiary Rand Technologies C.I.S., Inc., and increased its ownership in Rand NA from 60 to 70 percent. The Company entered into this transaction to expand and better support its European indirect channel with IBM for sales to small and medium-sized businesses. The total purchase price was 31.7 million consisting of 28.3 in loans, advances and interest due from Rand (see Note 4. Investments and Loans) and 3.4 million in cash. As a result of this transaction, an amount of 28.1 million was recorded in goodwill.

#### **VIRTOOLS**

In June 2005, the Company acquired Virtools for a cash consideration of approximately 11.3 million. Virtools provides software development solutions for building highly interactive 3D content. As a result of this transaction, an amount of 8.4 million was recorded in goodwill.

All of the other acquisitions discussed above have been accounted for under the purchase method of accounting and have been consolidated in the Company's financial statements as of the date the acquisition was finalized. Pro forma results of operations reflecting these acquisitions have not been presented because the results of operations of the acquired companies, either individually or collectively, are not material to the Company's results of operations.

[Back to Contents](#)**Note 7. Intangible Assets and Goodwill**

Intangible assets at December 31, 2005 consisted of the following:

| <i>(In thousands)</i>          | Year ended December 31, 2005 |                          |                | Year ended December 31, 2004 |                          |               |
|--------------------------------|------------------------------|--------------------------|----------------|------------------------------|--------------------------|---------------|
|                                | Gross                        | Accumulated depreciation | Net            | Gross                        | Accumulated depreciation | Net           |
| Software assets                | 175,323                      | (69,871)                 | 105,452        | 68,672                       | (59,344)                 | 9,328         |
| Licenses                       | 32,138                       | (32,138)                 |                | 28,494                       | (28,494)                 |               |
| Customer relationships         | 121,251                      | (3,523)                  | 117,728        |                              |                          |               |
| Other                          | 11,356                       | (3,918)                  | 7,438          | 5,350                        | (4,016)                  | 1,334         |
| <b>Total Intangible Assets</b> | <b>340,068</b>               | <b>(109,450)</b>         | <b>230,618</b> | <b>102,516</b>               | <b>(91,854)</b>          | <b>10,662</b> |

The change in the carrying amount of intangible assets as of December 31, 2005 is as follows:

| <i>(in thousands)</i>                      | Software       | Customer relationships | Other intangible assets | Total intangible assets |
|--|----------------|------------------------|-------------------------|-------------------------|
| <b>Net balance as of January 1, 2005</b>   | <b>9,328</b>   |                        | <b>1,334</b>            | <b>10,662</b>           |
| Abaqus acquisition                         | 57,195         | 99,402                 | 3,654                   | 160,251                 |
| Other additions                            | 46,847         | 19,785                 | 3,010                   | 69,642                  |
| Disposals                                  |                |                        | (192)                   | (192)                   |
| Amortization and depreciation for the year | (9,818)        | (3,400)                | (484)                   | (13,702)                |
| Exchange differences                       | 1,900          | 1,941                  | 116                     | 3,957                   |
| <b>Net balance as of December 31, 2005</b> | <b>105,452</b> | <b>117,728</b>         | <b>7,438</b>            | <b>230,618</b>          |

Total intangible amortization expense was 13,702,000, 3,143,000 and 7,782,000 for the years ended December 31, 2005, 2004 and 2003 respectively. The future amortization expense for each of the five succeeding years relating to all intangible assets that are currently recorded in the consolidated balance sheets is estimated to be the following at December 31, 2005:

| <i>(In thousands)</i> | Estimated amortization expense |
|-----------------------|--------------------------------|
| 2006                  | 32,953                         |
| 2007                  | 31,659                         |
| 2008                  | 28,357                         |
| 2009                  | 21,691                         |
| 2010                  | 20,054                         |

The change in the carrying amount of goodwill as of December 31, 2005 is as follows:



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| <i>(In thousands)</i>                      | <b>Goodwill</b> |
|--|-----------------|
| <b>Net balance as of January 1, 2005</b>   | <b>93,096</b>   |
| Abaqus acquisition                         | 168,802         |
| Other additions                            | 58,088          |
| Exchange differences                       | 6,631           |
| <b>Net balance as of December 31, 2005</b> | <b>326,617</b>  |

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Other additions to goodwill in 2005 resulted primarily from the acquisition of Rand subsidiaries in Europe ( 28.1 million) and from the purchase of certain minority interests in SolidWorks in connection with the buy-back of SolidWorks mature shares ( 20.9 million). As of December 31, 2005 and 2004, 44.3 million and 22.7 million of goodwill is allocated to the design-centric segment, respectively.

The Company performed an annual impairment test in the fourth quarter of 2005, 2004 and 2003; no impairment of goodwill was indicated as a result of these tests. These tests consisted of a comparison of the fair value of the Company's reporting units with their respective carrying amount, including goodwill. Each acquired company has been allocated to a single reporting unit and consequently, goodwill relating to these acquired companies has been allocated to the respective reporting units in accordance with the provisions of SFAS 142. The fair value of the reporting units was determined based on the income approach, which estimates the fair value based on the future discounted cash flows. Based on the analysis, the Company determined that the fair value was in excess of the carrying amount of the reporting units.

**Note 8. Income Taxes**

Deferred tax assets and (liabilities) are as follows:

| <i>(In thousands)</i>  | <b>December 31,</b> |                |
|--|---------------------|----------------|
|  | <b>2005</b>         | <b>2004</b>    |
| <b>Deferred tax assets:</b>  |                     |                |
| Accelerated depreciation and amortization for financial statement purposes | 12,947              | 12,730         |
| Profit sharing and pension accruals not yet deductible                     | 8,178               | 7,734          |
| Provisions and other expenses not currently deductible                     | 37,732              | 31,514         |
| Net tax loss and tax credit carryforward assets                            | 16,485              | 12,775         |
| Valuation reserves   | (23,416)            | (20,295)       |
| <b>Total deferred tax assets</b>   | <b>51,926</b>       | <b>44,458</b>  |
| <b>Deferred tax liabilities:</b>   |                     |                |
| Accelerated depreciation and amortization for tax purposes                 | (10,026)            | (8,643)        |
| Other  | (10,961)            | (165)          |
| <b>Total deferred tax liabilities</b>                                      | <b>(20,987)</b>     | <b>(8,808)</b> |
| <b><i>Net deferred tax asset</i></b>                                       | <b>30,939</b>       | <b>35,650</b>  |

In 2005, other tax liabilities relate primarily to intangible assets acquired in business acquisitions.

The balance sheet classification of deferred tax assets and liabilities is as follows:

| <i>(In thousands)</i>          | <b>December 31,</b> |             |
|--------------------------------|---------------------|-------------|
|                                | <b>2005</b>         | <b>2004</b> |
| Short-term deferred tax assets | 20,925              | 19,039      |
| Long-term deferred tax assets  | 31,001              | 25,419      |

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|                                       |                      |                      |
|---------------------------------------|----------------------|----------------------|
| <b>Total deferred tax assets</b>      | <b>51,926</b>        | <b>44,458</b>        |
|                                       | <hr/>                | <hr/>                |
| Short-term deferred tax liabilities   | (1,347)              | (7,416)              |
| Long-term deferred tax liabilities    | (19,640)             | (1,392)              |
|                                       | <hr/>                | <hr/>                |
| <b>Total deferred tax liabilities</b> | <b>(20,987)</b>      | <b>(8,808)</b>       |
|                                       | <hr/>                | <hr/>                |
| <b><i>Net deferred tax asset</i></b>  | <b><i>30,939</i></b> | <b><i>35,650</i></b> |

Short-term deferred tax assets relate primarily to the profit sharing expenses and reserves not currently deductible.

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The components of income before income taxes are as follows:

| <i>(In thousands)</i>             | Year ended December 31, |                |                |
|-----------------------------------|-------------------------|----------------|----------------|
|                                   | 2005                    | 2004           | 2003           |
| France                            | 191,460                 | 176,541        | 177,806        |
| Foreign                           | 75,446                  | 60,895         | 35,630         |
| <b>Income before income taxes</b> | <b>266,906</b>          | <b>237,436</b> | <b>213,436</b> |

The significant components of income tax expense are as follows:

| <i>(In thousands)</i>     | Year ended December 31, |               |               |
|---------------------------|-------------------------|---------------|---------------|
|                           | 2005                    | 2004          | 2003          |
| France                    | 64,926                  | 59,299        | 63,277        |
| Foreign                   | 33,231                  | 17,588        | 24,527        |
| <b>Current taxes</b>      | <b>98,157</b>           | <b>76,887</b> | <b>87,804</b> |
| Change in deferred taxes  | (7,310 )                | 3,953         | (10,920 )     |
| <b>Income tax expense</b> | <b>90,847</b>           | <b>80,840</b> | <b>76,884</b> |

The differences between the income tax provision and the provision computed using the statutory French income tax rate are as follows:

| <i>(In thousands)</i>  | Year ended December 31, |               |               |
|--|-------------------------|---------------|---------------|
|  | 2005                    | 2004          | 2003          |
| Taxes computed at the statutory rate of 34.93% for 2005 and 35.43% for 2004 and 2003 | 93,230                  | 84,124        | 75,620        |
| Foreign losses   | 2,510                   | 1,873         | 7,091         |
| Foreign tax rate differentials   | 3,441                   | 2,745         | 1,419         |
| Change in valuation allowance  | (1,774 )                | (737 )        | (424 )        |
| Other  | (6,560 )                | (7,165 )      | (6,822 )      |
| <b>Income tax expense</b>  | <b>90,847</b>           | <b>80,840</b> | <b>76,884</b> |
| <b>Effective tax rate</b>  | <b>34.0 %</b>           | <b>34.0 %</b> | <b>36.0 %</b> |

At December 31, 2005, there were net tax operating losses and tax credit carryforwards of 34,695,000 and 5,191,000 respectively, which are scheduled to expire in the following years:

| <i>(In thousands)</i> | Net operating |              |
|-----------------------|---------------|--------------|
|                       | Tax losses    | Tax credits  |
| 2006                  |               | 285          |
| 2007                  |               | 650          |
| 2008                  |               | 9            |
| 2009                  |               | 30           |
| 2010                  |               |              |
| 2011 and later        | 34,695        | 4,217        |
| <b>Total</b>          | <b>34,695</b> | <b>5,191</b> |

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The Company has not provided any deferred income taxes on the undistributed earnings of its foreign subsidiaries based upon its determination that such earnings will be indefinitely reinvested.

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Company management has decided that the determination of the amount of any unrecognized deferred tax liability for the cumulative undistributed earnings of the foreign subsidiaries is not practical since it would depend on a number of factors that cannot be known until such time as a decision to repatriate earnings might be made.

In connection with the exercise of stock options, SolidWorks and Delmia Corp. realized tax benefits of 3,169,000, 2,421,000 and 814,000 for the years ended December 31, 2005, 2004 and 2003 respectively, which have been reflected in shareholders' equity.

**Note 9. Contingencies**

The Company is involved in litigation incidental to normal operations. It is not possible to determine the ultimate liability, if any, in these matters. In the opinion of management, after consultation with legal counsel, the resolution of such litigation and proceedings will not have a material effect on the consolidated financial statements of the Company.

**Note 10. Leases**

At December 31, 2005, future minimum annual rental commitments under non-cancelable lease obligations were as follows:

| <i>(In thousands)</i>                                | <b>Capital leases</b> | <b>Operating leases</b> |
|--|-----------------------|-------------------------|
| <b>Year ending December 31:</b>                      |                       |                         |
| 2006   | 1,666                 | 32,158                  |
| 2007   | 562                   | 20,547                  |
| 2008   | 12                    | 12,499                  |
| 2009   | 2                     | 10,368                  |
| 2010   | 1                     | 8,815                   |
| Thereafter   | 17,313                |                         |
| <b>Total minimum lease payments</b>                  | <b>2,243</b>          | <b>101,700</b>          |
| Less amount representing interest                    | (12 )                 |                         |
| <b>Present value of net minimum lease payments</b>   | <b>2,231</b>          |                         |
| Less current maturities of capital lease obligations | (1,666 )              |                         |
| <b>Lease obligations</b>                             | <b>565</b>            |                         |

The Company leases land and buildings related to its offices under capital leases. The following summarizes property held under capital leases:

| <i>(In thousands)</i>    | <b>Year ended December 31,</b> |               |
|--------------------------|--------------------------------|---------------|
|                          | <b>2005</b>                    | <b>2004</b>   |
| Land                     | 5,680                          | 5,680         |
| Buildings                | 27,188                         | 27,857        |
| Accumulated depreciation | (12,461 )                      | (12,224 )     |
| <b>Total</b>             | <b>20,407</b>                  | <b>21,313</b> |



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The Company also leases computer equipment, premises and office equipment under operating leases.

Rent expense under operating leases was 38,504,000, 32,315,000 and 33,159,000, for the years ended December 31, 2005, 2004, and 2003, respectively.

**Note 11. Stock Option Plans, Shareholders' Equity and Earnings per Share**

Since 1996 the Board of Directors has adopted several stock option plans for eligible employees and executives. Options generally vest over various periods ranging from one to five years, subject to continued employment. Options generally expire seven to ten years from grant date or shortly after termination of employment, whichever is earlier. To date options have been granted at an exercise price equal to or greater than the grant-date market value of the Company's share.

## Stock Option Plans

A summary of the Company's stock option activity is as follows:

|   | 2005              |                                 | 2004              |                                 | 2003              |                                 |
|---|-------------------|---------------------------------|-------------------|---------------------------------|-------------------|---------------------------------|
|   | Number of shares  | Weighted average exercise price | Number of shares  | Weighted average exercise price | Number of shares  | Weighted average exercise price |
| <b>Outstanding at beginning of year</b> | <b>17,609,016</b> | <b>34.14</b>                    | <b>18,075,530</b> | <b>34.32</b>                    | <b>14,504,017</b> | <b>38.01</b>                    |
| Granted                                 | 1,200,000         | 39.79                           |                   |                                 | 4,000,000         | 22.77                           |
| Exercised                               | (1,284,374 )      | 25.50                           | (429,742 )        | 24.89                           | (239,997 )        | 21.17                           |
| Forfeited                               | (196,401 )        | 33.96                           | (36,772 )         | 51.74                           | (188,490 )        | 33.77                           |
| <b>Outstanding at end of year</b>       | <b>17,328,241</b> | <b>35.68</b>                    | <b>17,609,016</b> | <b>34.14</b>                    | <b>18,075,530</b> | <b>34.32</b>                    |
| Exercisable                             | 15,733,716        | 35.14                           | 16,338,420        | 33.75                           | 11,776,246        | 37.46                           |

A summary of the weighted average remaining contractual life and the weighted average exercise price of options outstanding as of December 31, 2005 is presented below:

| Range of exercise price | Outstanding options |   |                                 | Exercisable options |                                 |
|-------------------------|---------------------|---|---------------------------------|---------------------|---------------------------------|
|                         | Number of shares    | Weighted average remaining life (years) | Weighted average exercise price | Number of shares    | Weighted average exercise price |
| 0.09 to 23              | 3,734,228           | 6.73                                    | 22.27                           | 3,734,228           | 22.27                           |
| 23 to 26                | 544,738             | 1.95                                    | 25.92                           | 544,738             | 25.92                           |
| 26 to 30                | 2,218,452           | 3.11                                    | 29.36                           | 2,218,452           | 29.36                           |
| 30 to 34                |                     |   |                                 |                     |                                 |
| 34 to 37                | 5,024,245           | 4.44                                    | 36.23                           | 4,951,268           | 36.24                           |
| 37 to 46                | 2,949,848           | 6.18                                    | 42.51                           | 1,428,300           | 43.73                           |
| 46 to 52                | 2,856,730           | 5.24                                    | 52.00                           | 2,856,730           | 52.00                           |
| <b>0.09 to 52</b>       | <b>17,328,241</b>   | <b>4.68</b>                             | <b>32.91</b>                    | <b>15,733,716</b>   | <b>35.14</b>                    |





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The weighted average grant-date fair value of options granted in 2005 and 2003 was 12.24 and 9.94, respectively. No options were granted in 2004.

**SolidWorks Buy-Back Plan**

In 2002, SolidWorks instituted a buy-back plan for the SolidWorks shares held by its employees under which (1) an employee can put his mature shares (i.e., shares that have been owned by an employee for a period greater than 6 months) to SolidWorks on specific dates at their then fair market value as determined by an independent valuation expert, and (2) SolidWorks can call such mature shares in this same timeframe at the same fair market value. The adoption of this amendment did not create any compensation charge.

In 2005 and 2004, the repurchase of SolidWorks shares in connection with the buy-back plan resulted in a cash outflow of approximately 41.9 and 29.3 million respectively. At December 31, 2005, approximately 2.2 million shares would be required to be repurchased under the plan if all options that are currently eligible were exercised and all put rights were exercised when allowed. Based on the current price per share of SolidWorks, the Company estimated the potential future net cash outlays would be 57.4 million, substantially all of which is expected in fiscal year 2006.

The terms of the SolidWorks stock option and share buy-back plan do not result in the recognition of compensation expense. The net gain resulting from the exercise of SolidWorks stock options at prices greater than the corresponding carrying value is recorded as an equity transaction. The repurchase of SolidWorks stock is recorded in accordance with the purchase method. Accordingly, the excess of share repurchase price over the carrying value of minority interest is first allocated to fair value adjustments to SolidWorks assets and liabilities (primarily consisting of developed technology and contractual customer relationship intangibles, subject to an amortization period of ten years), with any residual difference allocated to goodwill.

**Retained Earnings**

Under French law, the net profits, if any, related to the French legal entities are allocated at a rate of 5% each year to a legal reserve (restricted retained earnings) until the amount in the legal reserve is equal to 10% of the nominal share capital of each entity. The legal reserve is distributable only upon liquidation of the entity.

**Earnings per Share**

Basic earnings per share is determined by dividing net income by the weighted average number of common shares outstanding during the period. Diluted earnings per share is determined by dividing net income by the weighted average number of common shares outstanding plus the effect of applying the treasury stock method of computing dilution for the stock options outstanding during the period

The following table presents the calculation for both basic and diluted earnings per share:

| <i>(In units, except net income in thousands and per share data)</i> | <b>Year ended December 31,</b> |             |             |
|--|--------------------------------|-------------|-------------|
|  | <b>2005</b>                    | <b>2004</b> | <b>2003</b> |
| Net income   | 175,462                        | 156,418     | 135,419     |
| Weighted average number of shares outstanding                        | 113,999,639                    | 113,225,857 | 113,048,656 |
| Dilutive effect of stock options                                     | 3,608,520                      | 2,998,822   | 1,665,410   |
| Diluted weighted average number of shares outstanding                | 117,608,159                    | 116,224,679 | 114,714,066 |
| Basic income per share   | 1.54                           | 1.38        | 1.20        |
| Diluted income per share   | 1.49                           | 1.35        | 1.18        |



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For the years ended December 31, 2005, 2004 and 2003, 2,856,730, 4,725,178 and 7,989,285 options, respectively, were excluded from the earnings per share calculation as their effects would have been anti-dilutive.

**Note 12. Borrowings**

In December 2005, the Company entered into a 200 million multicurrency revolving loan facility (the Loan Facility). This agreement provides for revolving credit for a period of five years, which can be extended by two additional years at the Company's option. Borrowings under the Loan Facility bear interest at LIBOR plus 0.18% per annum. The annual commitment fee in effect on the unused portion of the Loan Facility is 0.055%. As of December 31, 2005 the Company had not drawn any amounts on this facility (see Note 19. Subsequent Events).

**Note 13. Employee Profit Sharing and Personnel Costs****Employee Profit Sharing**

In accordance with French legal requirements, the Company has profit-sharing arrangements for its French employees. Profit-sharing amounts are based on formulas, which consider return on assets and employment levels. Profit-sharing expense was 12,696,000, 11,598,000 and 10,632,000 for the years ended December 31, 2005, 2004, and 2003, respectively. Such amounts are accrued each year, are interest-bearing, and are paid in cash, including the accrued interest, generally after five years. The interest rate applied was 4.0%, 4.5% and 4.6% in the years ended December 31, 2005, 2004 and 2003, respectively.

| <i>(In thousands)</i>   | <b>December 31,</b> |               |
|---|---------------------|---------------|
|   | <b>2005</b>         | <b>2004</b>   |
| Employee profit-sharing liability, including accrued interest | 28,764              | 27,393        |
| Less current maturities                                       | (10,149 )           | (8,407)       |
| <b>Total</b>  | <b>18,615</b>       | <b>18,986</b> |

Estimated maturities of these obligations at December 31, 2005 are as follows (in thousands):

|              |               |
|--------------|---------------|
| 2006         | 10,149        |
| 2007         | 3,198         |
| 2008         | 3,456         |
| 2009         | 3,096         |
| 2010         | 3,090         |
| 2011         | 5,775         |
| <b>Total</b> | <b>28,764</b> |

[Back to Contents](#)**Personnel Costs**

Personnel costs were 375,991,000, 309,008,000 and 297,846,000 for the years ended December 31, 2005, 2004, and 2003, respectively. Directors' compensation was 140,000, 120,000 and 100,000 in the years ended December 31, 2005, 2004, and 2003, respectively.

Cash compensation for key management personnel, composed of our executive officers (10 persons), was 4,970,000, 4,259,000 and 3,899,000 in the years ended December 31, 2005, 2004, and 2003, respectively.

**Note 14. Pension Benefits**

The Company provides defined benefit retirement indemnities to the employees of its French operations, and sponsors defined benefit pension plans for certain employees in the United States. In addition, the Company has certain other plans in countries other than the United States, which are not significant and are combined with the French plans for presentation purposes.

The measurement date for all defined benefit plans is December 31.

**French Plans and Other**

In France, defined employee benefits include certain gratifications paid upon anniversary of employment and retirement indemnities that are based upon an individual's years of credited service and annualized salary at retirement. Retirement indemnity benefits vest, and are settled as a lump sum paid to the employee upon the employee's retirement.

**ASSUMPTIONS**

Weighted-average assumptions used to determine the benefit obligation:

| French plans and other         | Year ended December 31, |        |        |   |
|--------------------------------|-------------------------|--------|--------|---|
|                                | 2005                    | 2004   | 2003   |   |
| Discount rate                  | 4.30                    | % 5.00 | % 5.00 | % |
| Expected return on plan assets | 5.25                    | % 5.50 | % 5.50 | % |
| Rate of compensation increase  | 3.00                    | % 3.00 | % 3.00 | % |

Weighted-average assumptions used to determine the net periodic benefit cost:

| French plans and other         | Year ended December 31, |        |        |   |
|--------------------------------|-------------------------|--------|--------|---|
|                                | 2005                    | 2004   | 2003   |   |
| Discount rate                  | 3.70                    | % 4.75 | % 5.00 | % |
| Expected return on plan assets | 5.00                    | % 5.25 | % 5.50 | % |
| Rate of compensation increase  | 3.00                    | % 3.00 | % 3.00 | % |

To develop the expected long-term rate of return on pension plan assets assumption, the Company considers the current and expected asset allocations, as well as historical and expected returns on each category of plan assets.



[Back to Contents](#)**COMPONENTS OF NET PERIODIC COSTS**

The components of net periodic benefit cost were as follows:

| <i>(in thousands)</i>            | <b>Year ended December 31,</b> |              |              |
|----------------------------------|--------------------------------|--------------|--------------|
|                                  | <b>2005</b>                    | <b>2004</b>  | <b>2003</b>  |
| <b>French plans and other</b>    |                                |              |              |
| Service cost                     | 1,486                          | 1,794        | 1,779        |
| Interest cost                    | 559                            | 741          | 684          |
| Expected return on plan assets   | (409 )                         | (381 )       | (351 )       |
| Net amortization and deferral    | (280 )                         | 1,332        | 1            |
| <b>Net periodic benefit cost</b> | <b>1,356</b>                   | <b>3,486</b> | <b>2,113</b> |

**OBLIGATIONS AND FUNDED STATUS**

Changes in the funded status of the benefit plans were as follows:

| <i>(In thousands)</i>                              | <b>Year ended December 31,</b> |                  |
|--|--------------------------------|------------------|
|  | <b>2005</b>                    | <b>2004</b>      |
| <b>French plans and other</b>                      |                                |                  |
| <b>Change in benefit obligations</b>               |                                |                  |
| Benefit obligations at beginning of year           | 12,803                         | 14,226           |
| Service cost                                       | 1,486                          | 1,794            |
| Interest cost                                      | 559                            | 741              |
| Plan amendments                                    |                                | 414              |
| Change in scope                                    | 183                            |                  |
| Actuarial loss (gain)                              | 848                            | (4,235 )         |
| Exchange rate differences                          | 100                            | (24 )            |
| Benefits paid                                      | (355 )                         | (113 )           |
| <b>Benefit obligations at end of year</b>          | <b>15,624</b>                  | <b>12,803</b>    |
| <b>Change in plan assets</b>                       |                                |                  |
| Fair value of plan assets at beginning of year     | 7,808                          | 7,406            |
| Employer contribution                              | 356                            | 16               |
| Return on plan assets                              | 721                            | 402              |
| Change in scope                                    | 7                              |                  |
| Benefits paid                                      | (355 )                         | (16 )            |
| <b>Fair value of plan assets at end of year</b>    | <b>8,537</b>                   | <b>7,808</b>     |
| Funded status                                      | (7,087 )                       | (4,995 )         |
| Unrecognized actuarial (gain) loss                 | (6,421 )                       | (7,338 )         |
| Unrecognized prior service cost                    | 391                            | 414              |
| <b>Accrued benefit cost French plans and other</b> | <b>(13,117 )</b>               | <b>(11,919 )</b> |

The accumulated benefit obligation for the French defined benefit plans was 8.8 and 6.3 million and at December 31, 2005, and 2004, respectively.





[Back to Contents](#)**INFORMATION FOR PLANS WITH AN ACCUMULATED BENEFIT OBLIGATION IN EXCESS OF PLAN ASSETS**

Information for pension plans with an accumulated benefit obligation in excess of plan assets is as follows:

| <i>(In thousands)</i>          | <b>Year ended December 31,</b> |             |
|--------------------------------|--------------------------------|-------------|
|                                | <b>2005</b>                    | <b>2004</b> |
| <b>French plans and other</b>  |                                |             |
| Projected benefit obligation   | 4,216                          | 2,104       |
| Accumulated benefit obligation | 3,167                          | 1,480       |
| Fair Value of plan assets      | 9                              |             |
| <b>PLAN ASSETS</b>             |                                |             |

All plan assets for the French plans are invested in an insurance contract with Sogecap, a life-insurance company that is part of the Société Générale group, a high credit-quality financial institution. To date, the Company has contributed 6.8 million to this insurance contract.

The weighted average asset allocations, by asset category, are as follows:

| <b>French plans and other</b> | <b>Year ended December 31,</b> |              |          |
|-------------------------------|--------------------------------|--------------|----------|
|                               | <b>2005</b>                    | <b>2004</b>  |          |
| Debt securities               | 68                             | % 56         | %        |
| Equity securities             | 32                             | % 44         | %        |
| <b>Total</b>                  | <b>100</b>                     | <b>% 100</b> | <b>%</b> |

**CASH FLOWS**

The Company does not expect to make any additional contributions to its French pension plans in 2006.

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid:

| <b>French plans and other</b> |       |
|-------------------------------|-------|
| 2006                          | 664   |
| 2007                          | 110   |
| 2008                          | 102   |
| 2009                          | 202   |
| 2010                          | 286   |
| 2011-2015                     | 1,340 |
| <b>U.S. Plans</b>             |       |

In the United States, pension benefits are based upon years of credited service and the employee's average final earnings. Retirement benefits are funded by the Company's contributions to segregated pension plan assets, in an amount that is sufficient to meet or exceed the minimum annual funding requirements of the Employee Retirement Income Security Act. The projected benefit obligation was determined using the prospective method. Weighted-average assumptions used for the U.S. plans were as follows:



[Back to Contents](#)**ASSUMPTIONS**

Weighted-average assumptions used to determine the benefit obligation:

| U.S. plans                     | Year ended December 31, |        |        |   |
|--------------------------------|-------------------------|--------|--------|---|
|                                | 2005                    | 2004   | 2003   |   |
| Discount rate                  | 5.75                    | % 6.75 | % 6.00 | % |
| Expected return on plan assets | 8.50                    | % 8.50 | % 8.50 | % |
| Rate of compensation increase  | 3.00                    | % 3.75 | % 3.00 | % |

Weighted-average assumptions used to determine the net periodic benefit cost:

| U.S. plans                     | Year ended December 31, |        |        |   |
|--------------------------------|-------------------------|--------|--------|---|
|                                | 2005                    | 2004   | 2003   |   |
| Discount rate                  | 5.75                    | % 6.00 | % 6.75 | % |
| Expected return on plan assets | 8.50                    | % 8.50 | % 8.50 | % |
| Rate of compensation increase  | 3.00                    | % 3.00 | % 3.75 | % |

To develop the expected long-term rate of return on pension plan assets assumption, the Company considers the current and expected asset allocations, as well as historical and expected returns on each category of plan assets.

**COMPONENTS OF NET PERIODIC COSTS**

The components of net periodic benefit cost were as follows:

| U.S. plans                                  | Year ended December 31, |              |              |
|---|-------------------------|--------------|--------------|
|   | 2005                    | 2004         | 2003         |
| Service cost                                | 942                     | 825          | 770          |
| Interest cost                               | 919                     | 826          | 838          |
| Expected return on plan assets              | (1,017 )                | (846 )       | (722)        |
| Net amortization and deferral               | 230                     | 230          | 218          |
| <b>Net periodic benefit cost U.S. plans</b> | <b>1,074</b>            | <b>1,035</b> | <b>1,104</b> |

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Changes in the funded status of the benefit plan were as follows:

| <i>(In thousands)</i>  | <b>Year ended December 31,</b> |               |
|--|--------------------------------|---------------|
|  | <b>2005</b>                    | <b>2004</b>   |
| <b>U.S. plans</b>  |                                |               |
| <b>Change in benefit obligations</b>                             |                                |               |
| Benefit obligations at beginning of year                         | 13,928                         | 13,323        |
| Service cost   | 942                            | 825           |
| Interest cost  | 919                            | 826           |
| Actuarial loss   | 932                            | 378           |
| Benefits paid  | (296 )                         | (304 )        |
| Exchange rate differences  | 2,292                          | (1,120 )      |
| <b>Benefit obligations at end of year</b>                        | <b>18,717</b>                  | <b>13,928</b> |
| <b>Change in plan assets</b>                                     |                                |               |
| Fair value of plan assets at beginning of year                   | 10,250                         | 9,086         |
| Employer contribution  | 1,672                          | 1,520         |
| Return on plan assets  | 582                            | 783           |
| Benefits paid  | (296 )                         | (304 )        |
| Exchange rate differences  | 1,693                          | (835 )        |
| <b>Fair value of plan assets at end of year</b>                  | <b>13,901</b>                  | <b>10,250</b> |
| Funded status  | (4,816 )                       | (3,678 )      |
| Unrecognized actuarial loss                                      | 5,027                          | 3,058         |
| Unrecognized prior service cost                                  | 186                            | 235           |
| <b>Prepaid (Accrued) benefit cost U.S. Plans</b>                 | <b>397</b>                     | <b>(385 )</b> |
| <b>AMOUNTS RECOGNIZED IN THE STATEMENT OF FINANCIAL POSITION</b> |                                |               |

|   |            |               |
|---|------------|---------------|
| Accrued benefit liability               | (2,075 )   | (1,803 )      |
| Intangible assets                       | 186        | 235           |
| Accumulated other comprehensive income  | 2,286      | 1,183         |
| <b>Net amount recognized U.S. Plans</b> | <b>397</b> | <b>(385 )</b> |

The Company recorded a minimum pension liability at December 31, 2005 as required when the accumulated benefit obligation in the plan exceeds the fair value of the underlying pension plan assets and accrued liability. The adjustment related entirely to our U.S. plans and amounted to 670,000 (net of tax), which is reflected in other comprehensive income.

**PLAN ASSETS**

The weighted average asset allocations, by asset category, are as follows:

| <b>U.S. plans</b> | <b>Year ended December 31,</b> |              |          |
|-------------------|--------------------------------|--------------|----------|
|                   | <b>2005</b>                    | <b>2004</b>  |          |
| Equity securities | 54                             | % 54         | %        |
| Debt securities   | 43                             | % 42         | %        |
| Other             | 3                              | % 4          | %        |
| <b>Total</b>      | <b>100</b>                     | <b>% 100</b> | <b>%</b> |



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[Back to Contents](#)**CASH FLOWS**

The Company expects to contribute 1.8 million to its U.S. pension plans in 2006.

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid:

*(In thousands)***U.S. plans**

|           |       |
|-----------|-------|
| 2006      | 336   |
| 2007      | 354   |
| 2008      | 373   |
| 2009      | 425   |
| 2010      | 477   |
| 2011-2015 | 3,673 |

**Note 15. Software Revenue and Relation with IBM****Software Revenue**

Software revenue was comprised of the following:

| <i>(In thousands)</i>                 | <b>Year ended December 31,</b> |                |
|---------------------------------------|--------------------------------|----------------|
|                                       | <b>2005</b>                    | <b>2004</b>    |
| New license revenue                   | 375,520                        | 312,103        |
| Periodic license and maintenance fees | 389,311                        | 343,193        |
| Product development revenue           | 18,724                         | 15,647         |
| <b>Software revenue</b>               | <b>783,555</b>                 | <b>670,943</b> |

**Relation with IBM**

Pursuant to the Company's long-standing, mutually non-exclusive agreement with IBM, IBM markets and distributes a substantial portion of the Company's PLM products worldwide, primarily, CATIA, ENOVIA and SMARTEAM.

Revenue obtained through the commercial relationship with IBM represents 52%, 56% and 59% of consolidated revenues of the Company for the years ended December 31, 2005, 2004, and 2003, respectively. There is no contractual obligation for either IBM or the Company to continue to market and distribute the Company's products according to the present agreement. Changes in roles and responsibilities could cause disruptions and negatively affect the sales organization performance, which could have a material adverse impact on the revenues generated through IBM.

For the years ended December 31, 2005, 2004, and 2003, IBM met certain annual sales and growth targets and the Company charged a sales incentive to software revenue of 7,578,000, 20,526,000, and 15,462,000 respectively. The related liability on the balance sheet will be settled in U.S. dollars.



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The balances of trade accounts receivable with IBM were 119,225,000, 116,754,000 and 101,986,000, at December 31, 2005, 2004, and 2003, respectively, substantially all of which relates to software revenue. Management believes that the financial position of IBM mitigates the potential credit risk related to the concentration of its trade accounts receivable with IBM. At December 31, 2005, 89% of such accounts receivable were denominated in U.S. dollars (2004: 89%), with the remainder denominated in euros.

**Note 16. Related-Party Transactions**

The Company licenses its products for internal use to Dassault Aviation, a former direct shareholder of the Company whose Chief Executive Officer is the Chairman of the Company. Dassault Aviation licenses the Company's products on commercial terms consistent with those granted to the Company's other customers of similar size. Software revenue amounted to 7,732,000, 5,690,000 and 5,779,000 for the years ended December 31, 2005, 2004, and 2003, respectively.

The Company also provides service and support to Dassault Aviation. Such activity generated service revenues of 7,538,000, 8,655,000 and 9,298,000 in the years ended December 31, 2005, 2004, and 2003, respectively.

The balances of trade accounts receivable with Dassault Aviation were 10,794,000, 10,571,000 and 7,502,000 at December 31, 2005, 2004, and 2003, respectively.

Most of our development organizations subcontract software development work to 3D PLM Software Solutions Limited (3D PLM), a company located in India in which the Company owns 30% interest and which is accounted for under the equity method. Services purchased from 3D PLM's amounted to 10,339,000 in 2005 (2004: 7,592,000).



[Back to Contents](#)**Note 17. Segment and Geographic Information**

Operating segments are components of the Company for which discrete financial information is available and whose operating results are regularly reviewed by management to assess performance and allocate resources. The Company operates in two reportable segments: the Process-Centric segment and the Design-centric segment. The Process-centric market serves customers seeking to optimize their industrial processes from the design stage through to manufacturing and maintenance. The Design-centric market serves companies seeking to support product design. The accounting policies of the reportable segments are the same as those described in Note 1. Description of Business and Summary of Significant Accounting Policies.

Data by reportable segment is as follows:

| <i>(In thousands)</i>  | 2005              |                   |                 |                   |
|--|-------------------|-------------------|-----------------|-------------------|
|  | Process-centric   | Design-centric    | Elim.           | Total             |
| <b>Revenue:</b>  |                   |                   |                 |                   |
| Software revenue   | 602,845           | 180,954           | (244 )          | 783,555           |
| Services and other revenue   | 152,904           | 377               | (2,323 )        | 150,958           |
| <b>Total revenue</b>   | <b>755,749</b>    | <b>181,331</b>    | <b>(2,567 )</b> | <b>934,513</b>    |
| <b>Cost of revenue:</b>  |                   |                   |                 |                   |
| Software   | (12,370 )         | (14,896 )         | 419             | (26,847 )         |
| Services and other   | (115,318 )        |                   | 30              | (115,288 )        |
| <b>Total cost of revenue</b>   | <b>(127,688 )</b> | <b>(14,896 )</b>  | <b>449</b>      | <b>(142,135 )</b> |
| <b>Gross profit</b>  | <b>628,061</b>    | <b>166,435</b>    | <b>(2,118 )</b> | <b>792,378</b>    |
| Research and development   | (219,844 )        | (30,860 )         | 685             | (250,019 )        |
| Marketing and sales  | (160,676 )        | (62,519 )         | 166             | (223,029 )        |
| General and administration   | (51,654 )         | (8,209 )          | 1,267           | (58,596 )         |
| Amortization of acquired intangibles   | (8,242 )          | (1,511 )          |                 | (9,753 )          |
| <b>Total research, selling and administrative expenses</b>                   | <b>(440,416 )</b> | <b>(103,099 )</b> | <b>2,118</b>    | <b>(541,397 )</b> |
| <b>Operating income</b>  | <b>187,645</b>    | <b>63,336</b>     |                 | <b>250,981</b>    |
| Financial revenue and other, net   | 12,236            | 2,672             |                 | 14,908            |
| Equity in net income of unconsolidated affiliates                            | 1,017             |                   |                 | 1,017             |
| <b>Income before income taxes</b>  | <b>200,898</b>    | <b>66,008</b>     |                 | <b>266,906</b>    |
| Income tax expense   | (69,070 )         | (21,777 )         |                 | (90,847 )         |
| Minority interest  | 492               | (1,089 )          |                 | (597 )            |
| <b>Net income</b>  | <b>132,320</b>    | <b>43,142</b>     |                 | <b>175,462</b>    |
| Depreciation of property and equipment and amortization of intangible assets | 24,635            | 6,781             |                 | 31,416            |
| Total assets   | 1,192,747         | 306,618           | (86,048 )       | 1,413,317         |
| Acquisitions of property and equipment and intangible assets                 | (32,387 )         | (10,803 )         |                 | (43,190 )         |



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2004

*(In thousands)*

|  | Process-centric   | Design-centric   | Elim.           | Total             |
|--|-------------------|------------------|-----------------|-------------------|
| <b>Revenue:</b>  |                   |                  |                 |                   |
| Software revenue   | 525,079           | 146,063          | (199 )          | 670,943           |
| Services and other revenue   | 127,030           | 148              | (1,569 )        | 125,609           |
| <b>Total revenue</b>   | <b>652,109</b>    | <b>146,211</b>   | <b>(1,768 )</b> | <b>796,552</b>    |
| <b>Cost of revenue:</b>  |                   |                  |                 |                   |
| Software   | (9,275 )          | (12,789 )        | 376             | (21,688 )         |
| Services and other   | (100,978 )        |                  | (10 )           | (100,988 )        |
| <b>Total cost of revenue</b>   | <b>(110,253 )</b> | <b>(12,789 )</b> | <b>366</b>      | <b>(122,676 )</b> |
| <b>Gross profit</b>  | <b>541,856</b>    | <b>133,422</b>   | <b>(1,402 )</b> | <b>673,876</b>    |
| Research and development   | (197,489 )        | (24,888 )        | 517             | (221,860 )        |
| Marketing and sales  | (118,541 )        | (55,327 )        | 155             | (173,713 )        |
| General and administration   | (42,000 )         | (5,848 )         | 730             | (47,118 )         |
| Amortization of acquired intangibles   | (1,153 )          | (241 )           |                 | (1,394 )          |
| <b>Total research, selling and administrative expenses</b>                   | <b>(359,183 )</b> | <b>(86,304 )</b> | <b>1,402</b>    | <b>(444,085 )</b> |
| <b>Operating income</b>  | <b>182,673</b>    | <b>47,118</b>    |                 | <b>229,791</b>    |
| Financial revenue and other, net   | 1,671             | 5,270            |                 | 6,941             |
| Equity in net income of unconsolidated affiliates                            | 704               |                  |                 | 704               |
| <b>Income before income taxes</b>  | <b>185,048</b>    | <b>52,388</b>    |                 | <b>237,436</b>    |
| Income tax expense   | (62,733 )         | (18,107 )        |                 | (80,840 )         |
| Minority interest  | 451               | (629 )           |                 | (178 )            |
| <b>Net income</b>  | <b>122,766</b>    | <b>33,652</b>    |                 | <b>156,418</b>    |
| Depreciation of property and equipment and amortization of intangible assets | 14,473            | 3,913            |                 | 18,386            |
| Total assets   | 875,334           | 224,010          | (193 )          | 1,099,151         |
| Acquisitions of property and equipment and intangible assets                 | (23,029 )         | (3,775 )         |                 | (26,804 )         |

[Back to Contents](#)**2003***(In thousands)*

|  | <b>Process-centric</b> | <b>Design-centric</b> | <b>Elim.</b>    | <b>Total</b>      |
|--|------------------------|-----------------------|-----------------|-------------------|
| <b>Revenue:</b>  |                        |                       |                 |                   |
| Software revenue   | 519,901                | 125,834               | (170 )          | 645,565           |
| Services and other revenue   | 110,608                | 279                   | (1,629 )        | 109,258           |
| <b>Total revenue</b>   | <b>630,509</b>         | <b>126,113</b>        | <b>(1,799 )</b> | <b>754,823</b>    |
| <b>Cost of revenue:</b>  |                        |                       |                 |                   |
| Software   | (10,344 )              | (11,752 )             | 432             | (21,664 )         |
| Services and other   | (89,810 )              |                       | 18              | (89,793 )         |
| <b>Total cost of revenue</b>   | <b>(100,154 )</b>      | <b>(11,752 )</b>      | <b>450</b>      | <b>(111,457 )</b> |
| <b>Gross profit</b>  | <b>530,355</b>         | <b>114,361</b>        | <b>(1,349 )</b> | <b>643,366</b>    |
| Research and development   | (192,750 )             | (23,368 )             | 509             | (215,609 )        |
| Marketing and sales  | (114,553 )             | (48,133 )             | 272             | (162,414 )        |
| General and administration   | (41,965 )              | (5,282 )              | 568             | (46,679 )         |
| Amortization of acquired intangibles   | (5,660 )               | (265 )                |                 | (5,925 )          |
| <b>Total research, selling and administrative expenses</b>                   | <b>(354,928 )</b>      | <b>(77,048 )</b>      | <b>1,349</b>    | <b>(430,627 )</b> |
| <b>Operating income</b>  | <b>175,427</b>         | <b>37,312</b>         |                 | <b>212,739</b>    |
| Financial revenue and other, net   | 410                    | (132 )                |                 | 278               |
| Equity in net income of unconsolidated affiliates                            | 419                    |                       |                 | 419               |
| <b>Income before income taxes</b>  | <b>176,256</b>         | <b>37,180</b>         |                 | <b>213,436</b>    |
| Income tax expense   | (64,786 )              | (12,098 )             |                 | (76,884 )         |
| Minority interest  | (208 )                 | (925 )                |                 | (1,133 )          |
| <b>Net income</b>  | <b>111,262</b>         | <b>24,157</b>         |                 | <b>135,419</b>    |
| Depreciation of property and equipment and amortization of intangible assets | 19,172                 | 3,881                 |                 | 23,053            |
| Total assets   | 807,740                | 180,566               | (23,816 )       | 964,490           |
| Acquisitions of property and equipment and intangible assets                 | (15,590 )              | (3,646 )              |                 | (19,236 )         |

The data by geographic operations of the Company is established according to the geographical location of the consolidated companies.

| <i>(In thousands)</i>  | <b>France</b> | <b>United States &amp; other</b> | <b>Total</b> |
|--|---------------|----------------------------------|--------------|
| <b>2005</b>  |               |                                  |              |
| Revenues   | 490,102       | 444,411                          | 934,513      |
| Identifiable assets  | 722,538       | 690,779                          | 1,413,317    |
| Acquisitions of property and equipment and intangible assets | (23,936 )     | (19,254 )                        | (43,190 )    |
| <b>2004</b>  |               |                                  |              |
| Revenues   | 466,961       | 329,591                          | 796,552      |
| Identifiable assets  | 619,667       | 479,484                          | 1,099,151    |
| Acquisitions of property and equipment and intangible assets | (12,955 )     | (13,849 )                        | (26,804 )    |
| <b>2003</b>  |               |                                  |              |
| Revenues   | 450,501       | 304,322                          | 754,823      |
| Identifiable assets  | 562,630       | 401,860                          | 964,490      |

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Acquisitions of property and equipment and intangible assets (8,655 ) (10,581 ) (19,236 )

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The Company also receives data from IBM that identifies the location of IBM's end-user customers. Using such information, revenue including revenue not derived from IBM by geographic area would be as follows:

| <i>(in thousands)</i>              | <b>2005</b>    | <b>2004</b>    | <b>2003</b>    |
|------------------------------------|----------------|----------------|----------------|
| France                             | 120,392        | 107,359        | 88,560         |
| Western Europe - other than France | 317,790        | 263,552        | 265,279        |
| Americas                           | 283,047        | 230,906        | 215,388        |
| Asia/Pacific                       | 213,284        | 194,735        | 185,596        |
| <b>Total</b>                       | <b>934,513</b> | <b>796,552</b> | <b>754,823</b> |

**Note 18. Principal Dassault Systèmes Companies**

The principal Dassault Systèmes companies included in the scope of consolidation as at December 31, 2005 are as follows:

| <b>Country</b> | <b>Consolidated companies</b>                           | <b>% of voting rights</b> | <b>% of share-holding</b> |
|----------------|---|---------------------------|---------------------------|
| United States  | Abaqus Inc. and its subsidiaries                        | 100                       | % 100                     |
| France         | Athys   | 80                        | % 80                      |
| France         | Dassault Data Services                                  | 95                        | % 95                      |
| Germany        | Dassault Systèmes AG                                    | 100                       | % 100                     |
| Canada         | Dassault Systèmes Canada Inc.                           | 100                       | % 100                     |
| United States  | Dassault Systèmes Corporation                           | 100                       | % 100                     |
| Canada         | Dassault Systèmes Inc.                                  | 100                       | % 100                     |
| Japan          | Dassault Systèmes Kabushiki Kaisha and its subsidiaries | 100                       | % 100                     |
| United Kingdom | Dassault Systèmes Ltd.                                  | 100                       | % 100                     |
| United States  | Dassault Systèmes of America Corp. and its subsidiaries | 100                       | % 100                     |
| France         | Dassault Systèmes Provence                              | 100                       | % 100                     |
| Russia         | Dassault Systèmes Russia Corp.                          | 100                       | % 100                     |
| France         | Dassault Systèmes SAS                                   | 100                       | % 100                     |
| Canada         | Dassault Systèmes Services Llc                          | 100                       | % 100                     |
| Italy          | Dassault Systèmes Srl                                   | 100                       | % 100                     |
| Switzerland    | Dassault Systèmes Switzerland Ltd.                      | 98                        | % 98                      |
| United States  | Delmia Corporation and its subsidiaries                 | 100                       | % 100                     |
| Germany        | Delmia GmbH   | 100                       | % 100                     |
| United States  | Enovia Corporation and its subsidiaries                 | 100                       | % 100                     |
| United States  | Invention Machine Corporation                           | 20                        | % 20                      |
| France         | Knowledge Technologies International France             | 100                       | % 100                     |
| Canada         | Rand North America                                      | 70                        | % 70                      |
| Canada         | Safework Inc.   | 100                       | % 100                     |
| Israel         | SmarTeam Corporation Ltd and its subsidiaries           | 100                       | % 100                     |
| United States  | SolidWorks Corporation and its subsidiaries             | 98                        | % 98                      |
| United States  | Spatial Corp. and its subsidiaries                      | 100                       | % 100                     |



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| Country        | Consolidated companies                 | % of voting rights | % of share-holding |      |
|----------------|--|--------------------|--------------------|------|
| United States  | Structural Research and Analysis Corp. | 100                | % 100              | %    |
| Germany        | TransCAT Verwaltungs GmbH              | 100                | % 100              | %    |
| Germany        | TransCAT Kunststofftechnik GmbH        | 60                 | % 60               | %    |
| Sweden         | TransCAT PLM AB                        | 100                | % 100              | %    |
| Switzerland    | TransCAT PLM AG                        | 100                | % 100              | %    |
| Germany        | TransCAT PLM GmbH & Co. KG             | 100                | % 100              | %    |
| United Kingdom | TransCAT PLM Ltd.                      | 100                | % 100              | %    |
| France         | Virtools SA and its subsidiaries       | 100                | % 100              | %    |
| India          | 3DPLM Software Solutions Ltd.          | 30                 | % 30               | %(1) |

(1) Accounted for under the equity method. All other entities are consolidated.

#### **Note 19. Subsequent Events**

In March 2006, the Company entered into a built-to-suit lease agreement for new headquarters facilities which will take effect starting 2008 when construction is expected to be completed. Under this agreement, the Company has committed to lease approximately 55,000 square meters of office space located in Vélizy, outside Paris, France, for a non-cancelable initial term of 12 years, with options to renew for additional periods. Future minimum rental payments over the initial term amount to approximately 178 million in the aggregate.

On May 11, 2006, we completed the acquisition of MatrixOne, Inc., for a total cost, excluding transaction costs, of approximately \$410 million. MatrixOne is a global provider of collaborative PLM software and services to medium-to-large organizations including companies across the high tech, consumer products and medical devices industries, among others.

In March 2006, the Company borrowed 200 million under the Loan Facility (see Note 12. Borrowings).