AEGON NV Form 6-K February 17, 2017

Securities and Exchange Commission

Washington, D.C. 20549

Form 6-K

**Report of Foreign Issuer** 

Pursuant to Rule 13a-16 or 15d/16

of the Securities Exchange Act of 1934

February 2017

**AEGON N.V.** 

Aegonplein 50

**2591 TV THE HAGUE** 

The Netherlands

Aegon s press release, dated February 17, 2017, is included as appendix and incorporated herein by reference.

# **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

# AEGON N.V.

(Registrant)

Date: February 17, 2017

By /s/ J.H.P.M. van Rossum
J.H.P.M. van Rossum
Executive vice president and

Head of Corporate Financial Center

## Aegon reports strong net income in Q4 2016

# Strong improvement in underlying earnings driven by the Americas

Underlying earnings up to EUR 554 million driven by strong expense management, improved claims experience and higher interest rates

Expense savings reached an annual run rate of EUR 110 million, significantly exceeding the 2016 target

Fair value items result of EUR (13) million as gains in the Netherlands from widening credit spreads and higher interest rates were offset by losses in the United States as a result of market volatility

Net income of EUR 470 million driven by strong underlying earnings and one-time tax benefits

Return on equity increases to 10.5%, and 9.1% excluding one-time tax benefits Continued solid gross deposits; net outflows mostly from lower margin businesses

Gross deposits of EUR 23 billion; net outflows of EUR 3.5 billion driven by outflows from Chinese money market funds and anticipated lapses on Mercer block

New life sales amount to EUR 240 million partly driven by shift to fee-based solutions in NL

Accident & health and general insurance sales down 5% to EUR 225 million following product exits in US

Market consistent value of new business of EUR 118 million benefiting from higher interest rates **Solvency II ratio benefits from market movements** 

Solvency II ratio increases to an estimated 159% driven by favorable spread movements and higher interest rates

Capital generation of EUR 0.3 billion, excluding market impacts and one-time items of EUR 0.3 billion

Review of current 75% level of loss absorbing capacity of deferred taxes to be completed before the end of the second quarter of 2017

Holding excess capital increases to EUR 1.5 billion and gross leverage ratio to 29.9% as a result of senior debt issuance

## Final 2016 dividend per share of EUR 0.13

# Statement of Alex Wynaendts, CEO

During 2016, we made good progress in the execution of our strategy by growing our business, realizing major expense savings and increasing our returns. At the same time, we continued to invest in our digital transformation and enhance the customer experience.

I am especially pleased that we concluded the year with strong fourth quarter earnings, which increased as a result of successful expense reductions, improved claims experience and growth in fee-based revenues.

Our group capital position remained stable throughout the year despite significant volatility in financial markets, political uncertainty and regulatory changes. In line with our target to return capital to shareholders, we are today announcing a final dividend of 13 cents per share. Looking ahead, I am confident that the actions we are taking as a management team will enable us to deliver on our promises to all stakeholders.

## **Key performance indicators**

	Notes	Q4 2016	Q3 2016	%	Q4 2015	%	FY 2016	FY 2015	%
EUR millions 11b, 11c									
Underlying earnings before tax									
*	1	554	461	20	435	27	1,913	1,867	2
Net income / (loss)		470	358	31	(580)		586	(523)	
Sales	2	2,727	2,904	(6)	2,886	(6)	11,956	10,410	15
Market consistent value of new									
business	3	118	70	70	149	(21)	420	597	(30)
Return on equity	4	10.5%	7.7%	35	7.7%	35	8.0%	7.3%	9

All comparisons in this release are against the fourth quarter of 2015, unless stated otherwise.

Media relations Debora de Laaf +31 (0) 70 344 8730 gcc@aegon.com Investor relations Willem van den Berg +31 (0) 70 344 8305 <u>ir@aegon.com</u> Strategic highlights

Strategy update and financial targets reaffirmed at December investor conference

Bancassurance partnership with Santander in Spain & Portugal extended

Cofunds acquisition closed; making Aegon the leading UK platform

# Transamerica Ventures invests in German pension start-up fairr.de Aegon s ambition

Aegon s ambition is to be a trusted partner for financial solutions at every stage of life, and to be recognized by its customers, business partners and society as a company that puts the interests of its customers first in everything it does. In addition, Aegon wants to be regarded by its employees as an employer of choice, engaging and enabling them to succeed. This ambition is supported by four strategic objectives embedded in all Aegon businesses: Optimized portfolio, Operational excellence, Customer loyalty, and Empowered employees.

#### Strategy update

In December 2016, Aegon provided the market with a strategy and progress update on the 2018 financial targets at its Analyst & Investor Conference in New York City. This included a number of significant measures tied to the previously announced 5-part plan to improve operational performance in the Americas, such as:

Doubling the expense savings to be achieved from USD 150 million to USD 300 million by 2018

Further net reduction of >500 roles

First phase of location strategy implemented, resulting in the closure of 3 locations

Strategic decision to close Affinity, Direct TV and Direct Mail channels resulting in USD 100 million of capital release over the next three years

Development of integrated Worksite offering to combine wealth, health & advice With the planned operational performance improvements in the Americas, Aegon reaffirmed the company s target of a group return on equity of 10% by 2018. The target will further be supported by a Group-wide expense savings program of EUR 350 million by 2018 and by returning EUR 2.1 billion of capital to shareholders in the period 2016 to

2018.

#### **Optimized portfolio**

On December 28, 2016, Aegon and Banco Santander agreed to extend the scope of their bancassurance partnership in Spain by including health insurance. The joint venture partners have also agreed to accelerate the commercial development of certain insurance products in the coming months. Furthermore, Aegon and Banco Santander Totta agreed to strengthen their commitment through a more ambitious business plan in Portugal by expanding the distribution reach of their partnership. These agreements build on the successful development of the bancassurance partnership in Spain and Portugal in recent years.

On January 1, 2017, Aegon successfully closed the acquisition of Cofunds from Legal & General following regulatory approval. Cofunds and Aegon s platform businesses are highly complementary. With the transaction Aegon will have an additional 750,000 platform customers representing approximately GBP 75 billion assets under administration, bringing total customers to over 1 million on Aegon s platforms with more than GBP 100 billion assets under administration. The acquisition is expected to yield significant synergies from distribution, cost and capital perspectives.

## **Operational excellence**

Effective January 1, 2017, Management Board member Marco Keim was given expanded responsibilities which now include oversight of the Netherlands, Central & Eastern Europe, and Spain & Portugal. In this expanded role he will focus his efforts on realizing significant revenue synergies through cross-border collaborations such as Aegon s Digital Center of Excellence. This will help Aegon adapt to fast moving changes in the industry by sharing knowledge and expertise on a variety of topics, including technology, control functions, human resources, multinational product offerings and digital solutions.

Transamerica Ventures, Aegon s venture capital fund made an investment in German pension start-up fairr.de, which is a digital pension provider with a direct sales model. Fairr.de has demonstrated rapid growth in Germany and presents an opportunity for Aegon s Dutch pension business to enter the market. Fairr.de offers third pillar private pension plans for employers, independent professions and the self-employed, while also offering corporate pension products to employers. Aegon s Dutch pension business is expected to contribute significant value to the partnership through its broad experience in the fields of corporate pension products, primarily company pension plans.

## **Customer loyalty**

In the United States, Aegon s subsidiary Transamerica launched a new customer care cross-training program called the Learning Journey. Consistent with the company s strategic shift to One Transamerica, the program is reshaping the customer experience by cross-training call center representatives to handle and process questions on multiple product lines. This is a significant step in improving the customer experience as it will reduce the need to transfer customers from one representative to another depending on product type. Instead the training will allow for a single representative to serve the customers needs, while developing a deeper and more meaningful relationship.

In November, Aegon the Netherlands surpassed more than 900,000 My Aegon accounts, which is an increase of more than 150,000 accounts in 2016. My Aegon is a website and mobile app that allows Aegon customers to have insights into their financial positions day and night. My Aegon provides customers with access to the necessary documentation digitally and at a moment s notice when and where they want it, reducing the need for physical mailings. Over 37% of all Aegon the Netherland s customers currently have a My Aegon account and have completed more than 130,000 transactions in 2016 contributing to the improved Net Promoter Scores seen throughout the year.

## **Empowered employees**

For the second year in a row, Transamerica has achieved 90 out of 100 possible points in the Human Rights Campaign Foundation Corporate Equality Index. Businesses are scored on a range of policies that support LGBTQ employees, these include anti-discrimination protections, domestic partner benefits, diversity training and transgender-inclusive benefits. Transamerica s continued high score reflects the company s commitment to creating an inclusive work environment for all employees. Workplace equality continues to grow in importance to customers when choosing how their financial needs will be met and this ranking solidifies Transamerica is at the forefront of this evolution.

Aegon the Netherlands improved 10 spots to number 15 in the 2016 Best Employer Survey for companies with more than 1,000 employees. There were more than 200,000 employees across more than 300 organizations surveyed to derive the best employers to work for in the Netherlands. Aegon scored high on organizational pride, receiving praise for work, satisfaction with alignment of the organization and satisfaction with the type of work performed. Aegon s ambition is to further improve as an employer of choice and to enter the top 10 of the Best Employer Survey in the Netherlands.

# Financial overview

EUR millions	Notes	Q4 2016	Q3 2016	%	Q4 2015	%	FY 2016	FY 2015	%
Underlying earnings before tax									
Americas		388	307	27	291	33	1,249	1,278	(2)
Europe		174	151	15	142	23	655	559	17
Asia		13	6	108	3		21	20	3
Asset Management		35	32	7	38	(8)	149	170	(12)
Holding and other		(57)	(35)	(61)	(39)	(45)	(162)	(161)	
Underlying earnings before tax		554	461	20	435	27	1,913	1,867	2
Fair value items		(13)	84		(159)	92	(645)	(771)	16
Realized gains / (losses) on									
investments		36	21	66	58	(39)	340	346	(2)
Net impairments		(1)	6		64		(54)	49	
Other income / (charges)		(38)	(72)	47	(1,181)	97	(771)	(2,180)	65
Run-off businesses		(1)	8		21		54	88	(39)
Income before tax		536	510	5	(762)		836	(601)	
Income tax		(66)	(152)	56	182		(250)	78	
meome wx		(00)	(132)	50	102		(230)	70	
Net income / (loss)		470	358	31	(580)		586	(523)	
Net income / (loss) attributable									
to:									
Equity holders of Aegon N.V.		470	358	31	(581)		586	(524)	
Non-controlling interests				159		(63)		1	(52)
Net underlying earnings		471	349	35	381	24	1,483	1,481	
Commissions and expenses		1,726	1,638	5	1,844	(6)	6,696	6,916	(3)
of which operating expenses	9	978	900	9	997	(2)	3,764	3,734	1
New life sales									
Life single premiums		476	479	(1)	561	(15)	2,054	2,823	(27)
Life recurring premiums		.,,	.,,	(-)		()	_,,,,	_,=_=	()
annualized		192	171	12	216	(11)	764	822	(7)
		-,-	_,_			()			( - )
Total recurring plus 1/10 single		240	219	9	273	(12)	969	1,104	(12)
New life sales	10								
Americas		133	127	5	152	(12)	542	599	(9)
Europe		75	64	17	94	(20)	299	332	(10)
Asia		32	28	12	27	18	128	173	(26)
Total recurring plus 1/10 single		240	219	9	273	(12)	969	1,104	(12)
		201	198	2	213	(5)	860	960	(10)

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New premium production									
accident and health insurance									
New premium production general									
insurance		23	20	16	25	(6)	94	84	12
Gross deposits (on and off	40								
balance)	10	0 = 40					10.001		
Americas		8,769	9,375	(6)	8,511	3	40,881	36,999	10
Europe		3,474	2,769	25	3,107	12	12,773	11,489	11
Asia		54	83	(34)	63	(14)	304	408	(25)
Asset Management		10,326	12,442	(17)	12,079	(15)	46,366	33,722	37
Total gross deposits		22,625	24,669	(8)	23,761	<i>(5)</i>	100,325	82,618	21
Net deposits (on and off									
Net deposits (on and off balance)	10								
- · · · · · · · · · · · · · · · · · · ·	10	(2,073)	(3,711)	44	726		(1,015)	7,754	
balance)	10	(2,073) 411	(3,711) (41)	44	726 342	20	(1,015) 1,260	7,754 869	45
balance) Americas	10			44 (26)		20 2	,		45 (27)
balance) Americas Europe	10	411	(41)		342		1,260	869	
balance) Americas Europe Asia	10	411 51	(41) 69		342 50		1,260 259	869 353	(27)
balance) Americas Europe Asia	10	411 51	(41) 69		342 50		1,260 259	869 353	(27)
balance) Americas Europe Asia Asset Management	10	411 51	(41) 69		342 50		1,260 259	869 353	(27)
balance) Americas Europe Asia Asset Management  Total net deposits excluding	10	411 51 (1,702)	(41) 69 1,380	(26)	342 50 1,662		1,260 259 2,964	869 353 8,235	(27) (64)
balance) Americas Europe Asia Asset Management  Total net deposits excluding run-off businesses	10	411 51 (1,702)	(41) 69 1,380 (2,303)	(26) (44)	342 50 1,662 <b>2,780</b>	2	1,260 259 2,964 3,468	869 353 8,235	(27) (64) (80)

# **Revenue-generating investments**

	Dec. 31, 2016	Sep. 30, 2016	%	Dec. 31, 2015	%
Revenue-generating investments (total)	743,200	723,485	3	710,458	5
Investments general account	156,813	159,053	(1)	160,792	(2)
Investments for account of policyholders	203,610	197,493	3	200,226	2
Off balance sheet investments third parties	382,776	366,939	4	349,440	10

## Operational highlights

#### Underlying earnings before tax

Aegon s underlying earnings before tax in the fourth quarter of 2016 increased by 27% compared with the fourth quarter of 2015 to EUR 554 million. This increase was in part driven by expense reductions, an improvement in claims experience in the United States and positive adjustments to intangible assets related to higher interest rates. Favorable claims experience and one-time items totaled EUR 38 million in the fourth quarter of 2016.

Underlying earnings from the Americas increased to EUR 388 million as a result of EUR 31 million favorable morbidity experience and a positive adjustment to intangible assets from higher interest rates of EUR 18 million. These more than offset EUR 13 million adverse persistency in the life business and EUR 5 million one-time charges. Expense savings as a result of management actions offset an increase in variable expenses and the acquisition of Mercer s defined contribution business.

In Europe, underlying earnings increased to EUR 174 million. This was mainly driven by lower amortization of deferred policy acquisition costs (DPAC) in the United Kingdom following the write down of DPAC related to upgrading customers to the retirement platform in the fourth quarter of 2015. Earnings in the United Kingdom also benefited from increased fee income as well as EUR 8 million favorable claims experience and reserve releases, which more than offset margin pressure. Earnings from the other businesses in Europe were stable compared with the same quarter last year.

The result of Aegon s operations in Asia increased to EUR 13 million as a result of a positive impact of EUR 7 million from higher interest rates.

Underlying earnings from Aegon Asset Management declined slightly to EUR 35 million, mainly as a result of lower performance fees.

The result from the holding declined to a loss of EUR 57 million driven by EUR 8 million one-time charges from reserve adjustments and higher project-related expenses. The latter included expenses related to the implementation of a new global HR system.

#### Net income

Net income amounted to EUR 470 million as a result of strong underlying earnings and a favorable effective tax rate.

# Fair value items

The loss from fair value items amounted to EUR 13 million. Gains in the Netherlands from positive real estate revaluations, widening credit spreads, and an interest rate mismatch on an IFRS basis were more than offset by losses in the United States. The latter was mostly driven by fair value items without an accounting match as a result of higher equity markets and interest rates following the US elections.

## Realized gains on investments

Realized gains on investments of EUR 36 million were mostly the result of private equity divestments and normal trading activity in the Netherlands.

# Impairment charges

Net impairments amounted to EUR 1 million, as recoveries on energy-related bonds in the United States were offset by an impairment in asset management.

## Other charges

Other charges of EUR 38 million were mainly driven by the United States, which primarily related to restructuring charges. In Europe, other charges were driven by an adjustment of deferred policyholder acquisition costs related to Aegon s European variable annuities business and additions to a legal claims provision in Central & Eastern Europe (CEE), which were partly offset by model updates in the Netherlands.

#### Run-off businesses

The result from run-off businesses decreased to a loss of EUR 1 million due to a EUR (18) million adjustment to the intangible balances for the BOLI/COLI business.

#### Income tax

Income tax amounted to EUR 66 million in the fourth quarter as a result of one-time tax benefits in the United States and the United Kingdom. The effective tax rate for the quarter was 12% as a result.

#### **Return on equity**

Return on equity increased to 10.5% in the fourth quarter of 2016 driven by higher underlying earnings and the aforementioned tax benefits. Excluding these tax benefits Aegon s return on equity would have amounted to 9.1%.

#### **Operating expenses**

Operating expenses decreased by 2% compared with the fourth quarter of 2015 to EUR 978 million. Expense reductions as a result of management actions, lower restructuring charges, favorable currency movements, and non-recurrence of last year s defined benefit charges more than offset an increase in year-end variable personnel expenses and the acquisition of Mercer s defined contribution business.

## **Sales**

Aegon s total sales declined by 6% to EUR 2.7 billion in the fourth quarter of 2016. This was mainly the result of lower gross deposits which were down 5% as a result of a decrease in asset management deposits from last year s exceptionally high level. Lower deposits from asset management more than offset increased deposits from Aegon s online bank Knab and higher retirement plan deposits in the United States. Net outflows amounted to EUR 3.5 billion and were mainly driven by outflows from low-margin money market funds in China and net outflows on the business acquired from Mercer. The latter is in line with the anticipated lapse behavior when acquiring a block of retirement business.

New life sales declined by 12% to EUR 240 million, partly driven by lower pension sales in the Netherlands as a result of a continued shift in demand from defined benefit to defined contribution solutions. In addition, universal life sales in the United States continue to be impacted by a decline in the recruitment of new agents. Furthermore, new premium production for accident & health and general insurance was down by 5% to EUR 225 million due to product exits in the United States.

#### Market consistent value of new business

The market consistent value of new business declined to EUR 118 million compared with the fourth quarter of 2015 due to a lower contribution from variable annuities in the United States as well as the divestment of the annuity portfolio and a change in product mix in the United Kingdom. As a result of higher interest rates, market consistent value of new business increased considerably compared with previous quarters in 2016.

# **Revenue-generating investments**

Revenue-generating investments were up 3% during the fourth quarter of 2016 to EUR 743 billion as the appreciation of the US dollar and higher equity markets more than offset net outflows and the impact of higher interest rates on the value of fixed income investments.

## Capital management

Shareholders equity was stable compared with the end of the previous quarter at EUR 21 billion on December 31, 2016. Retained earnings, positive remeasurements of defined benefit plans and strengthening of the US dollar largely offset a lower revaluation reserve as a result of increased interest rates. Shareholders equity, excluding revaluation reserves and defined benefit plan remeasurements, increased 7% to EUR 17.5 billion or EUR 8.52 per common share at the end of the fourth quarter. The main drivers of this increase were net income and favorable currency movements.

The gross leverage ratio increased 40 basis points to 29.9% in the fourth quarter, as the issuance of senior debt more than offsets the positive impact of this quarter s net income. On December 6, 2016, Aegon issued EUR 500 million senior unsecured notes with a coupon of 1%. The proceeds of these notes have been earmarked for the redemption of EUR 500 million 3% senior unsecured notes due in July 2017. Pro forma for this redemption, Aegon s gross financial leverage ratio reduced to 28.4%.

Holding excess capital increased to EUR 1.5 billion driven by the aforementioned issuance of senior notes. Excluding this item, holding excess capital decreased by EUR 0.1 billion to EUR 1.0 billion, as EUR 0.2 billion remittances from the units were offset by neutralization of the 2016 interim stock dividend, coupon payments and operating expenses.

Capital generation of the operating units excluding market impacts and one-time items amounted to EUR 0.3 billion in the fourth quarter of 2016. Market impacts in the quarter amounted to EUR 0.4 billion, mainly due to the positive impact of favorable credit spread movements on the Dutch mortgage portfolio and favorable market movements on the own employee pension plans in Aegon s main markets. One-time items totaled EUR (0.1) billion, and included higher capital requirements mainly as a result of a repositioning of Aegon the Netherlands investment portfolio. Capital generation including market impacts and one-time items amounted to EUR 0.6 billion for the quarter.

Aegon s Solvency II ratio increased to an estimated 159% during the fourth quarter as favorable market impacts more than offset one-time items in the operating units and the net effect from other items. Before the end of the second quarter of 2017, the assumptions underlying Aegon s factor for the loss absorbing capacity of deferred taxes (LAC-DT) of 75% will be reviewed following new guidance by the Dutch Central Bank issued early February 2017. The Dutch operating entities have remitted EUR 100 million to the local holding in the first quarter of 2017. Upstreaming of dividend from Aegon the Netherlands to the group is pending the aforementioned review.

The estimated local solvency ratios of Aegon s main units as of December 31, 2016 were:

440% RBC ratio in the United States

141 % Solvency II ratio in the Netherlands

156% Solvency II ratio in the United Kingdom

On February 10, 2017, Standard & Poor s affirmed its AA- ratings on Aegon s core operating entities, while revising their outlook on Aegon and its rated subsidiaries domiciled in the United States and the Netherlands from stable to negative .

## Final dividend

At the Annual General Meeting of Shareholders on May 19, 2017, the Supervisory Board will, absent unforeseen circumstances, propose a final dividend for 2016 of EUR 0.13 per common share. If approved, and in combination with the interim dividend of EUR 0.13 per share paid over the first half of 2016, Aegon s total dividend over 2016 will amount to EUR 0.26 per common share. The final dividend will be paid in cash or stock at the election of the shareholder. The value of the stock dividend will be approximately equal to the cash dividend.

Aegon s Euronext-listed shares will be quoted ex-dividend on May 23, 2017, while its NYSE-listed shares will be quoted ex-dividend on May 22, 2017. The record date for both shares is May 24, 2017. The election period for shareholders will run from May 30 up to and including June 16, 2017. The stock fraction will be based on the average share price on Euronext Amsterdam from June 12 until June 16, 2017. The stock dividend ratio will be announced on June 20, 2017, and the dividend will be payable as of June 23, 2017.

# Financial overview, Q4 2016 geographically

				Asset	Holding, other activities &	
EUR millions	Americas	Europe	Asia	Management	eliminations	Total
<b>Underlying earnings before tax by line of business</b>						
Life	155	91	20			266
Individual savings and retirement products	140		(4)			136
Pensions	93	60				153
Non-life		21				21
Distribution		3	(2)			1
Asset Management				35		35
Other					(57)	(57)
Underlying earnings before tax	388	174	13	35	(57)	554
Fair value items	(226)	171	(11)		53	(13)
Realized gains / (losses) on investments	(18)	52	2			36
Net impairments	5	(1)		(5)		(1)
Other income / (charges)	(27)	(9)		(1)	(1)	(38)
Run-off businesses	(1)					(1)
T 1.6	101	205	_	20		<b>5</b> 26
Income before tax	121	387	5	28	(5)	536
Income tax	35	(81)	(14)	(10)	4	(66)
Net income / (loss)	157	306	(9)	18	(1)	470
Net underlying earnings	327	161	1	22	(41)	471

# **Employee numbers**

	Dec. 31,	Sep. 30,	Dec. 31,
	2016	2016	2015
Employees	29,380	29,732	31,530
of which Aegon s share of employees in joint ventures and			
associates	5,944	6,121	7,499

#### Americas

Underlying earnings before tax up to USD 422 million mainly driven by improvement in claims experience

Net income down to USD 170 million due to fair value losses mainly resulting from rising equity markets

Gross deposits stable at USD 9.4 billion; net outflows of USD 2.5 billion mainly as a result of anticipated contract discontinuances in the business acquired from Mercer

Achieved annual run-rate expense savings of USD 90 million in 2016

## **Execution of strategy**

Aegon provided more details on its 5-part plan aimed at increasing the return on capital for its business in the US at its Analyst & Investor conference on December 8, 2016. Expense savings are an important building block to improve the performance of the business. At its conference, Aegon announced that the original USD 150 million expense savings plan for the US will be completed in 2017 one year ahead of schedule and that the expense savings target for the end of 2018 was also doubled to USD 300 million. In 2016 expense reduction initiatives, including a voluntary separation plan, have led to annual run-rate expense savings of USD 90 million. The staffing and location strategy announced early December is expected to deliver a further USD 50 million run-rate savings in 2017.

Aegon is able to realize these savings as a result of its strategy to transform its US operations into one, functionally-organized business. Work is underway to optimize the business model and deliver significant digital modernization through a more efficient use of technology and outsourcing capabilities. The aim is to better meet customers needs and create a consistent, positive experience for all stakeholders. Aegon will deliver new, digital solutions in the workplace in the first half of 2017, focusing on the strong link between participants wealth and health needs.

At the same time, Aegon's strict pricing discipline continued to lead to a margin over volume approach. As a result, demand reduced, especially for term life and variable annuities, which led to lower sales and net outflows. The recent expansions in the company's variable annuity product suite are expected to lead to a sales improvement in 2017. Income Edge, one of the newly introduced optional living benefits for variable annuities, is a simplified living benefit rider and offers expanded investment choices. In addition, in anticipation of an expected move to a more fee-for-service world following the implementation of the Department of Labor rule, a new Transamerica fee-based or so-called l-share—variable annuity product was launched in January 2017.

#### **Underlying earnings before tax**

Underlying earnings before tax from the Americas in the fourth quarter of 2016 increased to USD 422 million compared with the fourth quarter of 2015. This was driven by favorable claims experience and higher interest rates, while expenses savings were offset by an increase in year-end variable personnel expenses.

Life earnings increased to USD 81 million as a result of the favorable impact of interest rates on intangible assets. The positive adjustment of 2016 of intangible assets of USD 20 million in the fourth quarter related to higher interest rates, and was partly offset by USD 14 million adverse persistency on universal life policies. Mortality experience for the fourth quarter was in line with long-term expectations.

Earnings from Accident & Health more than doubled to USD 87 million, driven by a significant improvement in morbidity experience. Favorable morbidity for the quarter of USD 34 million benefited from seasonality in supplemental health claims and favorable claims experience in long-term care. This was partly offset by product exits and a one-time guaranty fund assessment accrual of USD 5 million.

Retirement Plans earnings increased to USD 76 million primarily due to increased fee income. Excluding the impact of a one-time charge in the fourth quarter of 2015, the increase resulted from higher average account balances driven by equity market performance.

Mutual Funds earnings amounted to USD 15 million.

Earnings from Variable Annuities decreased to USD 104 million due to less favorable claims experience.

Earnings from Fixed Annuities increased to USD 34 million as a result of last year s one-time charges.

Stable Value Solutions earnings of USD 24 million were constant as balances were relatively unchanged.

Earnings from Latin America decreased to nil.

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#### Net income

Net income from Aegon s businesses in the Americas declined to USD 170 million in the fourth quarter. Lower results from fair value items more than offset a tax benefit.

The result from fair value items amounted to a loss of USD 248 million.

The loss on fair value hedges without an accounting match under IFRS was USD 202 million. A USD 162 million loss on the macro hedge related to GMIB variable annuities was a result of higher equity markets and volatility following the outcome of the US elections. Other hedges produced a fair value loss of USD 41 million related to low rate protection programs on GMDB variable annuities. The value of the hedges declined as interest rates increased during the fourth quarter.

Fair value hedges with an accounting match, which includes the hedges on Aegon s GMWB variable annuities, produced a loss of USD 9 million.

The result on fair value investments amounted to a loss of USD 38 million from underperformance of hedge funds and revaluations on real estate investments.

Other charges of USD 29 million largely comprises USD 19 million of restructuring charges. Realized losses on investments amounted to USD 20 million, and were mainly driven by portfolio optimization. Net recoveries of USD 6 million mainly related to the improved credit profile of energy-related bonds that were impaired in early 2016. The results from run-off businesses declined to a loss of USD 2 million due to a USD 20 million adjustment to the intangible balances for BOLI/COLI business. The net tax benefit of USD 40 million was driven by a one-time favorable tax true-up.

## Return on capital

The return on average capital invested in Aegon s businesses in the Americas in the fourth quarter of 2016, excluding revaluation reserves and defined benefit plan remeasurements increased to 10.0% as a result of higher underlying earnings before tax and the aforementioned tax benefit. Excluding this tax benefit the return on capital amounted to 8.8%. The return on capital of Aegon s businesses excludes the benefit of leverage at the holding.

# **Operating expenses**

Operating expenses were stable at USD 475 million, as expense savings and lower restructuring charges were offset by both an increase in year-end variable personnel expenses and the impact of the business acquired from Mercer. In 2016 expense reduction initiatives, including a voluntary separation plan, have led to annual run-rate expense savings of USD 90 million.

#### **Sales**

Gross deposits remained stable at USD 9.4 billion. Gross deposits in Retirement Plans were up USD 0.8 billion to USD 7.1 billion as a result of the contribution from the business acquired from Mercer. Gross deposits in Variable

Annuities were down to USD 0.9 billion, mainly driven by product adjustments implemented last year in response to the low interest rate environment and lower market demand as a result of the upcoming implementation of the Department of Labor fiduciary rule. Gross deposits in Mutual Funds remained stable at USD 1.3 billion.

Net outflows amounted to USD 2.5 billion in the fourth quarter. Contract discontinuances from the business acquired from Mercer resulted in USD 1.3 billion net outflows in Retirement Plans. In line with expectations, elevated outflows on this business are projected to continue until early 2018 as a result of anticipated lapse behavior related to the conversion to the Transamerica recordkeeping platform. Net deposits in Variable Annuities declined to an outflow of USD 0.3 billion, driven by lower sales. New product launches are expected to lead to an increase in variable annuity sales in 2017. Net outflows in Mutual Funds of USD 0.4 billion were driven by outflows from fixed income funds in a rising interest rate environment. Fixed Annuities experienced net outflows of USD 0.3 billion due to the overall portfolio reduction as part of the strategic repositioning of the business.

New life sales were down to USD 144 million compared to the same quarter last year, driven by all product categories. Universal life sales continued to be impacted by a decline in the recruitment of new agents. Universal life sales were

up 6% from the third quarter as a result of increased recruiting. Sales of term life products declined as Aegon chose not to lower its pricing in line with a number of its competitors. New premium production for accident & health insurance declined to USD 201 million, mainly as a result of product exits. The strategic decision to close the Affinity, Direct TV and Direct Mail channels is expected to result in an adverse impact on production for accident & health of approximately USD 50 million on average per quarter in 2017.

#### Market consistent value of new business

The market consistent value of new business declined to USD 91 million in the fourth quarter of 2016 due to a lower contribution from Variable Annuities. This resulted from lower sales following the product adjustments implemented last year and a lower margin as a result of lower average interest rates.

# **Revenue-generating investments**

Revenue-generating investments decreased by 1% during the fourth quarter to USD 465 billion. Net outflows and the impact of increased interest rates more than offset the impact from favorable equity markets.

# Americas

USD millions	Notes	Q4 2016	Q3 2016	%	Q4 2015	%	FY 2016	FY 2015	%
<b>Underlying earnings before tax</b>									
by line of business									
Life		81	6		53	53	174	207	(15)
Accident & Health		87	67	30	37	134	218	165	32
Retirement Plans		76	80	(5)	54	42	280	261	7
Mutual Funds		15	13	10	16	(6)	50	50	
Variable Annuities		104	110	(6)	114	(8)	393	503	(22)
Fixed Annuities		34	40	(15)	19	80	172	131	31
Stable Value Solutions		24	24	2	25	(1)	96	101	(4)
Latin America			1		2		1	1	(41)
<b>Underlying earnings before tax</b>		422	342	23	318	32	1,382	1,418	(3)
Fair value items		(248)	35		(68)		(577)	(768)	25
Realized gains / (losses) on					, ,		, , ,		
investments		(20)	(35)	41	(24)	16	(14)	(83)	63
Net impairments		6	13	(55)	80	(93)	(33)	79	
Other income / (charges)		(29)	(121)	76	(6)		(111)	(1,013)	89
Run-off businesses		(2)	9		22		60	98	(39)
Income before tax		130	244	(47)	322	(60)	706	(268)	
Income tax		40	(92)		(48)	, í	(88)	7	
Net income / (loss)		170	152	12	274	(38)	618	(261)	
Net underlying earnings		356	246	45	260	37	1,059	1,100	(4)
Commissions and expenses		1,174	1,122	5	1,225	(4)	4,532	4,489	1
of which operating expenses		475	430	11	472	1	1,834	1,843	(1)
New life sales	10								
Life single premiums		29	28	5	34	(14)	118	144	(18)
Life recurring premiums									
annualized		141	139	1	163	(14)	588	650	(10)
Total recurring plus 1/10 single		144	142	1	167	(14)	600	665	(10)
Life		126	127		158	(20)	547	622	(12)
Latin America		17	15	15	9	92	53	42	24
Total recurring plus 1/10 single		144	142	1	167	(14)	600	665	(10)
New premium production acciden	t								
and health insurance		201	211	(5)	216	(7)	895	1,003	(11)
Gross deposits (on and off									
balance) by line of business	10								
Life		2	1	54	2	35	8	7	21
Retirement Plans		7,111	8,159	(13)	6,327	12	35,137	27,833	26
Mutual Funds		1,296	1,153	12	1,325	(2)	5,467	5,084	8
Variable Annuities		945	1,078	(12)	1,586	(40)	4,375	7,857	(44)
Fixed Annuities		55	71	(23)	63	(13)	254	276	(8)
Latin America		3	3	(11)	3	(8)	10	12	(14)
Total gross deposits		9,411	10,466	(10)	9,305	1	45,251	41,069	10

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Net deposits (on and off									
balance) by line of business	10								
Life		(7)	(15)	57	(8)	13	(40)	(38)	(6)
Retirement Plans		(1,278)	(3,883)	67	671		268	7,945	(97)
Mutual Funds		(418)	87		41		38	(6)	
Variable Annuities		(292)	(56)		462		(125)	2,416	
Fixed Annuities		(308)	(274)	(13)	(398)	23	(1,265)	(1,711)	26
Latin America		(1)	1		2		1		186
Total net deposits excluding									
run-off businesses		(2,304)	(4,141)	44	771		(1,123)	8,607	
Run-off businesses		(193)	(264)	27	(236)	18	(841)	(925)	9
Total net deposits / (outflows)		(2,497)	(4,405)	43	535		(1,964)	7,682	
Davanua aanauatina invastmants									

**Revenue-generating investments** 

	Dec. 31,	Sep. 30,		Dec. 31,	
	2016	2016	%	2015	%
Revenue-generating investments (total)	464,595	471,120	(1)	436,136	7
Investments general account	98,145	105,096	(7)	95,182	3
Investments for account of policyholders	113,223	114,337	(1)	109,894	3
Off balance sheet investments third parties	253,227	251,687	1	231,060	10

Europe

Underlying earnings before tax increase 23% to EUR 174 million

Net income of EUR 306 million supported by fair value items

Gross deposits increase to EUR 3.5 billion driven by savings in the Netherlands

# UK platform assets of EUR 16 billion as a result of net platform inflows of EUR 2.2 billion Execution of strategy

In its established markets in the Netherlands and the United Kingdom, Aegon aims to improve its customer experience by introducing digital innovations and capturing a larger share of the customer value chain. Stap a Dutch General Pension Fund (APF) initiated by Aegon is gaining traction, winning three mandates totaling EUR 2 billion in assets since its launch. Given the acceleration in the shift from defined benefit to defined contribution in the Dutch market, Aegon expects that demand for Stap s attractive proposition will lead to significant growth in assets under administration.

In the United Kingdom, Aegon focuses on its investment, pension and protection customers. In its core pension business, Aegon is accelerating the upgrading of customers from its backbook to its market leading platform. Aegon upgraded an additional 50,000 of its existing customers and EUR 1.6 billion of their assets to its platform in the fourth quarter. As a result, 165,000 customers were upgraded in 2016 with EUR 5 billion of assets, supporting the growth of the platform to EUR 16 billion. The upgrading program in combination with strong net inflows from new customers contributed to a record EUR 2.2 billion of net platform inflows for the quarter, confirming Aegon s platform as one of the fastest growing in the market. The acquisition of BlackRock s defined contribution business and Cofunds which closed on January 1, 2017 brings scale to Aegon s platform business and make it the leading platform in the United Kingdom with approximately GBP 100 billion in assets.

Aegon focuses on profitable growth in CEE and Spain & Portugal. Aegon aims to grow mostly in protection products, which addresses key customer needs. In the fourth quarter, this strategy again resulted in increased protection sales in CEE. As a result, the share of protection products in the sales mix grew from 30% last year to over 40% in the fourth quarter of 2016. In Spain, term life, health and non-life sales all increased resulting from successful product launches and sales campaigns.

# Underlying earnings before tax

Underlying earnings before tax from Aegon s operations in Europe increased by 23% compared with the fourth quarter of 2015 to EUR 174 million. This was mainly the result of lower DPAC amortization in the United Kingdom due to the write down of DPAC related to upgrading customers to the retirement platform in the fourth quarter of 2015.

Underlying earnings in the Netherlands remained stable at EUR 134 million. Earnings from Pensions declined to EUR 48 million driven by lower investment income as a result of prepayments on mortgages. Life & Savings earnings decreased to EUR 71 million resulting from investments in new business initiatives. Non-life earnings significantly improved to a profit of EUR 12 million as a result of favorable claims experience, which is partly driven by management actions implemented in recent quarters. Earnings from the distribution businesses decreased to EUR 3 million as a result of restructuring expenses.

The United Kingdom contributed underlying earnings of EUR 23 million. Life earnings declined to EUR 15 million, as the impact of the sale of the annuity business was largely offset by expense savings as well as EUR 8 million in favorable claims experience and reserve releases. Earnings from Pensions increased to EUR 9 million, as the impact from higher equity markets on fee income and the benefit of lower DPAC amortization more than offset margin pressure.

Underlying earnings in CEE increased to EUR 14 million, driven by an increase in the share of protection products and business growth in Turkey and Slovakia.

Underlying earnings in Spain & Portugal were stable at EUR 3 million, as favorable results in the life business were offset by increased project-related expenses and adverse claims experience in the health business.

#### Net income

Net income from Aegon s businesses in Europe increased to EUR 306 million. The gain from fair value items amounted to EUR 171 million. This was driven by positive real estate revaluations in the Netherlands, and the result on the guarantee provision in the Netherlands due to a mismatch on an IFRS basis and widening credit spreads. Realized gains totaled EUR 52 million and mainly related to private equity divestments and normal trading activity in the Netherlands. Other charges of EUR 9 million were driven by an adjustment of deferred policyholder acquisition costs related to Aegon s European variable annuities business and additions to a legal claims provision in CEE, which were partly offset by model updates in the Netherlands.

## **Return on capital**

The return on average capital invested in Aegon s businesses in Europe increased to 8.5%, excluding revaluation reserves and defined benefit plan remeasurements. Return on capital of Aegon s businesses excludes the benefit of leverage at the holding. For the Netherlands, return on capital was 9.4%. The return in the United Kingdom was 7.6%, and benefited from a tax credit. In CEE it was 13.2%, while in Spain & Portugal it was 1.0%.

#### **Operating expenses**

Operating expenses decreased by 7% to EUR 363 million. One-time charges in the fourth quarter in 2015, expense savings and favorable currency movements more than offset investments in new business initiatives in the Netherlands. In the Netherlands, Aegon is implementing expense reduction initiatives in order to achieve its 2018 expense savings target of EUR 50 million. In 2016, run-rate expense savings of **EUR** 25 million were achieved as a result of management actions.

#### **Sales**

Gross deposits increased by 12% to EUR 3.5 billion, or 19% on a constant currency basis driven by UK platform flows and savings in the Netherlands. Continued strong performance of Aegon s online bank Knab led to an increase in the Netherlands to EUR 1.9 billion, up from EUR 1.5 billion in the fourth quarter of 2015. In the United Kingdom, gross deposits increased 7% on a constant currency basis to EUR 1.5 billion driven by record platform deposits. Gross deposits in CEE increased 21% to EUR 74 million mainly driven by an increase of the pension portfolio in Romania.

Net inflows for Europe increased 20% to **EUR** 0.4 billion due to higher inflows at Knab. In the United Kingdom outflows diminished reflecting increased platform deposits which largely offset outflows from the traditional pension business. Production of mortgages in the Netherlands in the fourth quarter of 2016 amounted to EUR 1.3 billion, of which EUR 0.8 billion was related to third-party investor demand driven by the Dutch Mortgage Fund. The total mortgage production in 2016 increased 6% to **EUR** 6.3 billion.

New life sales declined by 20% to **EUR** 75 million in the fourth quarter mainly due to lower pension sales in the Netherlands as a result of a continued shift in demand from defined benefit to defined contribution solutions.

#### Market consistent value of new business

The market consistent value of new business in Europe declined to **EUR** 30 million. This was mainly driven by a reduction in the value of new business in the United Kingdom resulting from the divestment of the annuity portfolio and a change in product mix.

# **Revenue-generating investments**

Revenue-generating investments slightly decreased to EUR 164 billion, as unfavorable currency movements and the impact of increased interest rates more than offset the impact from favorable equity markets.

# Europe

EUR millions	Notes	Q4 2016	Q3 2016	%	Q4 2015	%	FY 2016	FY 2015	%
Underlying earnings before tax									
The Netherlands		134	133	1	135	(1)	534	537	(1)
United Kingdom		23	5		(9)		59	(27)	
Central & Eastern Europe		14	12	13	13	7	55	37	51
Spain & Portugal		3	1	160	3	12	8	12	(38)
•									
Underlying earnings before tax		174	151	15	142	23	655	559	<i>17</i>
Fair value items		171	49		(99)		(41)	(18)	(121)
Realized gains / (losses) on									
investments		52	49	6	79	(35)	342	411	(17)
Net impairments		(1)	(6)	85	(8)	89	(10)	(22)	53
Other income / (charges)	5	(9)	52		(1,152)	99	(658)	(1,205)	45
-									
Income before tax		387	296	31	(1,038)		288	(275)	
Income tax		(81)	(68)	(20)	216		(161)	54	
Net income / (loss)		306	228	34	(821)		127	(221)	
Net income / (loss) attributable									
to:									
Equity holders of Aegon N.V.		306	228	34	(821)		127	(221)	
Net underlying earnings		161	132	22	148	9	548	482	14
Commissions and expenses		494	497		595	(17)	2,058	2,368	(13)
of which operating expenses		363	354	2	388	(7)	1,445	1,442	
New life sales	6, 10								
Life single premiums		234	285	(18)	351	(33)	1,128	1,323	(15)
Life recurring premiums									
annualized		52	36	45	59	(12)	186	200	(7)
Total recurring plus 1/10									
single		75	64	<i>17</i>	94	(20)	299	332	(10)
Life		53	50	7	57	(6)	220	234	(6)
Pensions		22	15	50	37	(40)	79	98	(20)
Total recurring plus 1/10									
single		75	64	<i>17</i>	94	(20)	299	332	(10)
The Netherlands		28	21	32	43	(35)	111	130	(15)
United Kingdom		10	18	(46)	18	(46)	66	72	(8)
Central & Eastern Europe		26	17	49	23	14	83	91	(9)
Spain & Portugal		11	7	53	9	21	39	39	1
Total recurring plus 1/10									
single		75	64	17	94	(20)	299	332	(10)

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New premium production accident and health insurance		11	5	114	9	13	34	28	22
New premium production general insurance		23	20	55	25	(6)	94	84	12
Gross deposits (on and off									
balance)	10								
The Netherlands		1,901	1,417	34	1,459	30	6,686	5,137	30
United Kingdom		1,486	1,280	16	1,571	(5)	5,791	6,096	(5)
Central & Eastern Europe		74	65	14	61	21	265	227	17
Spain & Portugal		13	7	104	17	(20)	31	29	8
Total gross deposits		3,474	2,769	25	3,107	12	12,773	11,489	11
Total gross deposits  Net deposits (on and off		3,474	2,769	25	3,107	12	12,773	11,489	11
9	10	3,474	2,769	25	3,107	12	12,773	11,489	11
Net deposits (on and off	10	<b>3,474</b> 393	<b>2,769</b> 289	<b>25</b> 36	<b>3,107</b> 504	(22)	1,909	<b>11,489</b> 1,885	<b>11</b>
Net deposits (on and off balance)	10	·	·				ŕ	ŕ	
Net deposits (on and off balance) The Netherlands	10	393	289	36	504	(22)	1,909	1,885	1
Net deposits (on and off balance) The Netherlands United Kingdom	10	393 (44)	289 (381)	36 88	504 (234)	(22) 81	1,909 (846)	1,885 (1,096)	1 23

# **Revenue-generating investments**

	Dec. 31, 2016	Sep. 30, 2016	%	Dec. 31, 2015	%
Revenue-generating investments (total)	164,487	165,194	, 0	175,687	(6)
Investments general account	58,264	60,265	(3)	68,459	(15)
Investments for account of policyholders	96,276	95,757	1	99,070	(3)
Off balance sheet investments third parties	9,946	9,172	8	8,158	22

# **Europe Segments**

	The	United	Central & Eastern	Spain &	
EUR millions	Netherlands		Europe	Portugal	Europe
2016 Q4	1 (Cilicitatias	Timguom	Europe	rorugur	Larope
Underlying earnings before tax geographically by					
line of business					
Life	71	15	4	1	91
Pensions	48	9	3		60
Non-life	12		7	1	21
Other	3				3
Underlying earnings before tax	134	23	14	3	174
Fair value items	202	(31)		(1)	171
Realized gains / (losses) on investments	47	4		1	52
Impairment charges	(8)		(1)		(9)
Impairment reversals	8				8
Other income / (charges)	5 34	(20)	(23)		(9)
Income / (loss) before tax	418	(24)	(10)	3	387
Income tax (expense) / benefit	(91)	19	(8)	(2)	(81)
Net income / (loss)	326	(4)	(18)	1	306
Net income / (loss) attributable to:					
Equity holders of Aegon N.V.	326	(4)	(18)	1	306
Net underlying earnings	105	43	13	1	161
Commissions and expenses	232	150	67	45	494
of which operating expenses	202	95	41	25	363
			Central		
			&	Spain	
	The	United	Eastern	&	_
EUR millions	Netherlands	Kingdom	Europe	Portugal	Europe
2015 Q4					
Underlying earnings before tax geographically by line of business					
Life	83	18		(1)	100
Pensions	57	(27)	2	(1)	100 32
Non-life	(13)	(21)	10	3	1
Other	8		10	3	8
Underlying earnings before tax	135	(9)	13	3	142
Fair value items	(71)	(28)	13	<i>J</i>	(99)
- mi · mide itellio	(71)	(23)			(22)

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Realized gains / (losses) on investments		33	46	1		79
Impairment charges		(8)		(1)		(9)
Impairment reversals		2				2
Other income / (charges)	5	93	(1,260)	(2)	17	(1,152)
Income / (loss) before tax		183	(1,251)	12	19	(1,038)
Income tax (expense) / benefit		(43)	263	(2)	(1)	216
Net income / (loss)		140	(988)	9	18	(821)
Net income / (loss) attributable to:						
Equity holders of Aegon N.V.		140	(988)	9	18	(821)
Net underlying earnings		107	29	11	1	148
Commissions and expenses		272	220	64	39	595
of which operating expenses		228	104	38	19	388

Asia

Underlying earnings before tax increase to USD 15 million

Net loss amounts to USD 10 million due to hedging results

New life sales increase to USD 34 million driven by increased production in the HNW business

# Gross deposits decrease to USD 58 million due to strict adherence to Aegon s pricing policy Execution of strategy

Aegon intends for its Asian businesses to become a financially significant contributor and growth engine for the group. The company focuses on three fast-growing and underserved customer segments in Asia: High Net Worth (HNW) individuals, aging affluent customers, and ascending affluent customers. Universal life insurance, variable annuities, and protection products are core products in the region. These products are supplemented with direct-to-consumer digital distribution platforms in markets in which Aegon does not have an insurance license.

Aegon aims to continue growing its distribution network and product portfolio in Asia. During the fourth quarter of 2016, Aegon Sony Life launched a new foreign currency withdrawal benefit product (FXW8) in the agency channel. On February 1, 2017, Aegon further diversified the foreign currency product suite by launching the foreign currency variable annuity (FXVA) with a key banking partner in Japan, following the successful product launch in the second quarter of 2016. In India, Aegon Life continued to strengthen the direct salaried agency force channel while a new term product was also launched in the online channel, following the announcement of the new customer first strategy in August 2016.

#### **Underlying earnings before tax**

In the fourth quarter of 2016, Aegon s underlying earnings before tax in Asia increased to USD 15 million, mainly due to higher earnings from the HNW businesses.

Earnings from HNW businesses increased to USD 23 million. This increase was driven by a favorable intangible adjustment of USD 8 million due to higher interest rates.

Earnings from ADAMS were nil due to lower production in Indonesia as a result of rationalizing sales campaigns and higher IT related costs in Japan.

The loss from Strategic partnerships in China, Japan and India increased to USD 9 million due to higher operating expenses to grow the business in these partnerships, and as a result of the increase in ownership from

26% to 49% in India.

## Net income

The net loss from Aegon s operations in Asia amounted to USD 10 million. The loss from fair value items of USD 12 million was mainly due to hedging results in the variable annuity business in Japan as there was an accounting mismatch between the IFRS valuation and the valuation of interest rate hedges. Realized gains of USD 2 million were driven by normal trading activity in a low interest rate environment. Income tax amounted to USD 15 million due to relatively high profits for tax purposes and limited tax benefits on losses.

## **Return on capital**

The return on average capital invested in Aegon s businesses in Asia, excluding revaluation reserve was 0.5%.

# **Operating expenses**

Operating expenses increased by 12% to USD 40 million in the fourth quarter. This was mainly driven by the investment made to support future growth, together with the increase in Aegon s stake in its strategic partnership in India from 26% to 49%. On a comparable basis, operating expenses increased by 5%.

#### **Sales**

New life sales increased by 17% compared with the fourth quarter of 2015 to USD 34 million.

Sales from HNW businesses increased by 24% to USD 24 million as a result of more favorable pricing conditions.

Sales from Strategic partnerships remained stable at USD 10 million, with growth in China offset by the strategic decision to exit the agency distribution channel in India in order to move to a digital distribution model. New premium production from accident & health insurance declined by 40% to USD 4 million mainly as a result of the rationalization of unprofitable sales campaigns in ADAMS, especially in Indonesia.

Gross deposits from Strategic partnerships decreased by 15% to USD 58 million. This was due to a pricing change on the Japanese Yen-denominated variable annuity in order to maintain profitability following Aegon s strict pricing policy. Inflows from the foreign currency variable annuity were more than offset by lower Japanese Yen-denominated variable annuity sales. Net deposits remained steady at USD 54 million reflecting lower gross deposits offset by improved lapse experience.

#### Market consistent value of new business

The market consistent value of new business in Asia increased to USD 5 million. This was mainly caused by the recovery of interest rates.

#### **Revenue-generating investments**

Revenue-generating investments decreased slightly to USD 9 billion during the fourth quarter of 2016. This was driven by the depreciation of the Chinese Renminbi and Japanese Yen, as well as a decrease in the fair value of assets due to the increase in interest rates during the fourth quarter.

# Asia

USD millions	Notes	Q4 2016 Q	3 2016	%	Q4 2015	%	FY 2016	FY 2015	%
Underlying earnings before tax by									
line of business									
High net worth businesses		23	14	64	7		61	45	37
Aegon Direct & Affinity Marketing									
Services					1	(76)	1	5	(87)
Stategic partnerships		(9)	(7)	(21)	(5)	(86)	(39)	(27)	(41)
Underlying earnings before tax		15	7	105	3		23	23	3
Fair value items		(12)	7		6		(10)	7	
Realized gains / (losses) on									
investments		2	2	16	1		9	7	29
Net impairments						(31)	(1)		
Other income / (charges)			(6)		(20)		(6)	(68)	91
		_	4.0	/ <b>= =</b> 1	(0)		4.5	(24)	
Income before tax		5	10	(51)	(9)		16	(31)	
Income tax		(15)	(4)				(30)	(3)	
N. d.		(10)			(0)	(0)	(1.4)	(22)	<b>50</b>
Net income / (loss)		(10)	6		(9)	<b>(9)</b>	(14)	(33)	58
Not un doubring courings		1			(2)		(7)	(4)	(70)
Net underlying earnings		1			(3)		(7)	(4)	<i>(79)</i>
Commissions and expenses		65	64	2	55	19	257	268	(4)
of which operating expenses		40	38	5	36	12	161	143	13
or which operating expenses			20		20	12	101	110	10
New life sales	10								
Life single premiums		232	189	23	193	21	907	1,521	(40)
Life recurring premiums annualized		11	13	(14)	10	11	51	40	26
				, ,					
Total recurring plus 1/10 single		34	31	8	29	<i>17</i>	142	193	(26)
High net worth businesses		24	19	28	19	24	88	151	(42)
Aegon Direct & Affinity Marketing									
Services				(23)		12		1	(64)
Stategic partnerships		10	13	(20)	10	5	54	41	31
Total recurring plus 1/10 single		34	31	8	29	<i>17</i>	142	193	<i>(26)</i>
New premium production accident									
and health insurance		4	4	(11)	7	(40)	19	31	(40)
Gross deposits (on and off									
balance) by region	10								
China		3					7	5	43

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Japan Total gross deposits		55 <b>58</b>	92 <b>93</b>	(41) (37)	68 <b>68</b>	(20) (15)	330 <b>337</b>	448 <b>453</b>	(26) (26)
Net deposits (on and off balance) by region	10								
China		3					5	3	46
Japan		51	77	(34)	54	(5)	282	388	(27)
Total net deposits / (outflows)		54	77	(29)	54	1	287	392	(27)

# **Revenue-generating investments**

	Dec. 31,	Sep, 30,	Sep, 30, Dec. 31,		
	2016	2016	%	2015	%
Revenue-generating investments (total)	8,503	8,854	(4)	7,307	16
Investments general account	5,620	5,732	(2)	4,790	17
Off balance sheet investments third parties	2,883	3,122	(8)	2,517	6

Asset management

Underlying earnings before tax decline to EUR 35 million mainly as a result of lower performance fees

Net income amounts to EUR 18 million

Other third-party net outflows of EUR 1.7 billion mainly driven by outflows in China

# Assets under management decrease slightly to EUR 332 billion due to higher interest rates Execution of strategy

Aegon Asset Management has developed into a successful asset manager and an important part of the group. Aegon aims to continue the strong growth in asset management by leveraging its international capabilities across asset allocation, solutions, fixed income, equity, real estate and research, and by developing and distributing strategies from across its locations, deepening its presence in existing markets, and furthering its geographical expansion.

An important part of this growth strategy is the increase in other third-party assets. 2016 was the fifth consecutive year of positive third-party net inflows from external sources, reflecting competitive performance and Aegon Asset Management s ability to leverage scale and capabilities from the general account and third-party affiliate businesses.

# Underlying earnings before tax

Underlying earnings from Aegon Asset Management in the fourth quarter of 2016 declined to EUR 35 million, as higher earnings from the Netherlands were more than offset by lower earnings from the Americas.

Earnings in the Americas amounted to EUR 14 million, down from the high level of Q4 2015. This decrease was mainly driven by lower management fee income, due to a one-off management fee payment in Q4 2015, together with a contract loss recorded in the third quarter of 2016. In addition, there were higher employee and project-related expenses and continued investments in growth of the business.

Earnings in the Netherlands increased to EUR 5 million, mainly as a result of higher management fee income driven by continued strong inflows in the Dutch Mortgage Fund and a one-off increase in other income.

Earnings in the United Kingdom amounted to EUR 7 million, as adverse currency movements and lower performance fees were only partially offset by lower expenses.

The result in Rest of World amounted to nil.

Earnings from Strategic partnerships increased to EUR 9 million due to a higher contribution from La 8anque Postale Asset Management. Earnings of Aegon s Chinese asset management joint venture Aegon Industrial Fund Management Company (AIFMC) were stable, as lower expenses offset lower performance fees.

#### Net income

Net income from asset management declined to EUR 18 million as a result of lower underlying earnings and an impairment in the fourth quarter of 2016. This impairment was the result of the write-off of a contingent asset.

#### Revenues

Total revenues decreased by 8% to EUR 149 million. Management fees declined by 7% to EUR 127 million due to adverse currency movements and outflows in third-party affiliates. On a constant currency basis, management fees were down 3%. Performance fees were down to EUR 7 million, mainly as a result of lower performance fees from AIFMC and the United Kingdom. Other income increased by EUR 2 million to EUR 15 million mostly due to increases in the Americas and the Netherlands. Annualized management fees as a percentage of average assets under management in other third-party, were 21 basis points.

## **Operating expenses**

Operating expenses decreased by 9% compared with the fourth quarter of 2015 to EUR 115 million, as continued investments in Aegon Asset Management s growth strategy were more than offset by favorable currency movements and lower costs at AIFMC and in the United Kingdom. On a constant currency basis, operating expenses decreased by 4%. The cost/income ratio remained level at 77%. Annualized operating expenses as a percentage of average assets under management, remained stable at 13 basis points.

#### **Sales**

Gross inflows in other third-party decreased by 15% to EUR 10.3 billion. Higher gross inflows in the Americas and AIFMC, which were mainly driven by higher recognized gross inflows, were more than offset by a decrease in gross inflows in the Netherlands and in the United Kingdom from last year s exceptionally high levels.

Total third-party net outflows this quarter amounted to EUR 3.0 billion. These included EUR 1.4 billion of outflows in affiliates, which were mainly driven by the United Kingdom and the Netherlands as clients moved assets to different asset classes following increased interest rates.

Other third-party net outflows amounted to EUR 1.7 billion. Net outflows of EUR 0.2 billion in the Americas were due to client portfolio reallocations. In the United Kingdom net outflows of EUR 0.3 billion were mainly driven by the ongoing market insecurity following the Brexit vote. Net outflows in Strategic partnerships slightly improved to EUR 1.6 billion. These were mainly driven by lower net outflows from AIFMC, which were mostly in its money market fund. These outflows were only partly offset by net inflows in the Netherlands, where other third-party net inflows amounted to EUR 0.4 billion, as a result of inflows into the Dutch Mortgage Fund.

In the first quarter of 2017, the other third-party line will be impacted by GBP 5 billion (EUR 6 billion) outflows resulting from the loss of a low margin contract in the United Kingdom. This will have a negative impact on revenues of approximately EUR 6 million per year.

# Assets under management

Assets under management decreased by 1% compared with the last quarter to EUR 331 billion. Positive currency movements were more than offset by outflows and the impact of higher interest rates on the value of fixed income investments.

#### **Performance**

Actively managed fixed income assets performed well in markets that were volatile and driven by diverging central bank interest rate actions and surprise geopolitical events. Multi asset portfolios across the group also did well with asset mix and asset allocation producing results in line with expectations. Active management of equity assets over the short term was weaker than expected as markets rotated aggressively from quality and growth to favoring value and cyclical stocks. Property assets performed well despite market events, notably Brexit.

# Return on capital

The return on average capital invested in Aegon Asset Management in the fourth quarter of 2016, excluding revaluation reserves and defined benefit plan remeasurements, remained solid at 21%. The return on capital of Aegon s businesses excludes the benefit of leverage at the holding.

# **Asset Management**

EUR millions	NotesQ4 2016 Q	3 2016	%	Q4 2015	%	FY 2016 FY	Y 2015	%
Underlying earnings before tax by region								
Americas	14	10	38	20	(32)	55	66	(16)
The Netherlands	5	4	24	1		14	11	28
United Kingdom	7	6	19	8	(15)	30	32	(7)
Rest of World		(2)	72			(4)	(4)	(2)
Strategic partnerships	9	14	(35)	8	17	54	65	(17)
Underlying earnings before tax	35	32	7	38	(8)	149	170	<i>(12)</i>
Realized gains / (losses) on investments		2	(93)		(50)	3	3	8
Net impairments	(5)					(5)		
Other income / (charges)	(1)			(1)	17	(2)	(1)	(16)
Income before tax	28	34	(18)	37	(23)	145	172	(15)
Income tax	(10)	(11)	9	(12)	15	(48)	(50)	5
Net income / (loss)	18	23	(22)	25	(27)	97	121	<i>(20)</i>
Net underlying earnings	22	22	3	25	(10)	99	120	(17)
Revenues								
Management fees	127	123	3	137	(7)	503	504	
Performance fees	7	8	(15)	12	(46)	34	48	(29)
Other	15	13	13	13	16	63	61	3
Total income *	149	145	3	162	(8			