

FLEETCOR TECHNOLOGIES INC

Form 10-Q

November 14, 2011

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UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

x **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2011

OR

.. **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from to

Commission file number: 001-35004

FleetCor Technologies, Inc.

(Exact name of registrant as specified in its charter)

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Delaware (State or other jurisdiction of incorporation or organization)	72-1074903 (I.R.S. Employer Identification No.)
655 Engineering Drive, Suite 300, Norcross, Georgia (Address of principal executive offices)	30092-2830 (Zip Code)
Registrant's telephone number, including area code: (770) 449-0479	

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer

Non-accelerated filer (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class	Outstanding at November 1, 2011
Common Stock, \$0.001 par value	81,317,836

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FLEETCOR TECHNOLOGIES, INC. AND SUBSIDIARIES

FORM 10-Q

For the Quarterly Period Ended September 30, 2011

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Table of Contents**PART I FINANCIAL INFORMATION****Item 1. Financial Statements****FleetCor Technologies, Inc. and Subsidiaries****Consolidated Balance Sheets***(In Thousands, Except Share and Par Value Amounts)*

	September 30, 2011 (Unaudited)	December 31, 2010
Assets		
Current assets:		
Cash and cash equivalents	\$ 137,284	\$ 114,804
Restricted cash	57,399	62,341
Accounts receivable (less allowance for doubtful accounts of \$14,966 and \$14,256, respectively)	419,530	260,163
Securitized accounts receivable restricted for securitization investors	150,000	144,000
Prepaid expenses and other current assets	18,126	33,191
Deferred income taxes	4,594	4,484
Total current assets	786,933	618,983
Property and equipment	90,435	83,013
Less accumulated depreciation and amortization	(60,069)	(56,195)
Net property and equipment	30,366	26,818
Goodwill	642,799	601,666
Other intangibles, net	234,135	193,861
Other assets	45,310	42,790
Total assets	\$ 1,739,543	\$ 1,484,118
Liabilities and stockholders equity		
Current liabilities:		
Accounts payable	\$ 241,423	\$ 177,644
Accrued expenses	29,192	49,176
Customer deposits	168,259	78,685
Securitization facility	150,000	144,000
Current portion of notes payable and other obligations	15,243	11,617
Total current liabilities	604,117	461,122
Notes payable and other obligations, less current portion	281,481	313,796
Deferred income taxes	92,121	83,255
Total noncurrent liabilities	373,602	397,051
Commitments and contingencies (Note 10)		
Stockholders equity:		
	113	112

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Common stock, \$0.001 par value; 475,000,000 shares authorized, 113,122,381 shares issued and 81,240,711 shares outstanding at September 30, 2011; and 475,000,000 shares authorized, 111,522,354 shares issued and 79,655,213 shares outstanding at December 31, 2010

Additional paid-in capital	449,294	421,991
Retained earnings	496,726	387,163
Accumulated other comprehensive loss	(8,646)	(8,101)
Less treasury stock (31,881,670 shares at September 30, 2011 and 31,867,141 at December 31, 2010)	(175,663)	(175,220)
Total stockholders' equity	761,824	625,945
Total liabilities and stockholders' equity	\$ 1,739,543	\$ 1,484,118

See accompanying notes to unaudited consolidated financial statements.

Table of Contents**FleetCor Technologies, Inc. and Subsidiaries****Unaudited Consolidated Statements of Income***(In Thousands, Except Share and Per Share Amounts)*

	Three months ended September 30,		Nine months ended September 30,	
	2011	2010	2011	2010
Revenues, net	\$ 134,213	\$ 111,655	\$ 379,431	\$ 327,294
Expenses:				
Merchant commissions	13,347	13,711	36,505	39,549
Processing	20,878	17,764	58,585	52,608
Selling	9,484	8,638	26,274	23,155
General and administrative	19,729	13,555	59,718	40,025
	70,775	57,987	198,349	171,957
Depreciation and amortization	9,052	8,925	26,247	25,238
Operating income	61,723	49,062	172,102	146,719
Other income, net	(518)	(696)	(608)	(767)
Interest expense, net	3,130	5,557	9,944	16,352
Loss on early extinguishment of debt			2,669	
Total other expense	2,612	4,861	12,005	15,585
Income before taxes	59,111	44,201	160,097	131,134
Provision for taxes	18,597	10,803	50,534	40,752
Net income	\$ 40,514	\$ 33,398	\$ 109,563	\$ 90,382
Calculation of income attributable to common shareholders:				
Convertible preferred stock accrued dividends		(4,529)		(13,365)
Income attributable to common shareholders for basic earnings per share	\$ 40,514	\$ 28,869	\$ 109,563	\$ 77,017
Earnings per share:				
Basic earnings per share	\$ 0.50	\$ 0.85	\$ 1.36	\$ 2.26
Diluted earnings per share	\$ 0.48	\$ 0.41	\$ 1.31	\$ 1.12
Weighted average shares outstanding:				
Basic weighted average shares outstanding	80,819	34,076	80,305	34,025
Diluted weighted average shares outstanding	83,649	80,880	83,526	80,691

See accompanying notes to unaudited consolidated financial statements.

Table of Contents**FleetCor Technologies, Inc. and Subsidiaries****Unaudited Consolidated Statements of Cash Flows***(In Thousands)*

	Nine months ended September 30,	
	2011	2010
Operating activities		
Net income	\$ 109,563	\$ 90,382
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation	8,477	8,562
Stock-based compensation	15,622	2,453
Provision for losses on accounts receivable	13,600	15,097
Amortization of deferred financing costs	1,351	1,480
Amortization of intangible assets	13,969	12,749
Amortization of premium on receivables	2,450	2,447
Deferred income taxes	(863)	(3,107)
Loss on early extinguishment of debt	2,669	
Changes in operating assets and liabilities (net of acquisitions):		
Restricted cash	4,942	2,052
Accounts receivable	(140,491)	(60,301)
Prepaid expenses and other current assets	14,732	(10,969)
Other assets	(81)	(408)
Excess tax benefits related to stock-based compensation	(8,170)	
Accounts payable, accrued expenses and customer deposits	32,747	46,415
Net cash provided by operating activities	70,517	106,852
Investing activities		
Acquisitions, net of cash acquired	(21,933)	(6,216)
Purchases of property and equipment	(8,408)	(7,074)
Net cash used in investing activities	(30,341)	(13,290)
Financing activities		
Excess tax benefits related to stock-based compensation	8,170	
Borrowings (payments) on securitization facility, net	6,000	(51,000)
Deferred financing costs paid	(7,839)	(1,067)
Proceeds from issuance of common stock	5,066	480
Principal payments on notes payable	(335,215)	(17,585)
Borrowings from notes payable	300,000	
Principal payments on other obligations		(15)
Other	(179)	
Net cash used in financing activities	(23,997)	(69,187)
Effect of foreign currency exchange rates on cash	6,301	1,697
Net increase in cash and cash equivalents	22,480	26,072
Cash and cash equivalents, beginning of period	114,804	84,701
Cash and cash equivalents, end of period	\$ 137,284	\$ 110,773

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Supplemental cash flow information

Cash paid for interest	\$	11,213	\$	16,851
Cash paid for income taxes	\$	35,171	\$	40,604
Adoption of new accounting guidance related to asset securitization facility	\$		\$	218,000

See accompanying notes to unaudited consolidated financial statements.

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FleetCor Technologies, Inc. and Subsidiaries

Notes to Unaudited Consolidated Financial Statements

September 30, 2011

1. Summary of Significant Accounting Policies

Basis of Presentation

Throughout this report, the terms our, we, us, and the Company refers to FleetCor Technologies, Inc. and its subsidiaries. The Company prepared the accompanying interim consolidated financial statements in accordance with Rule 10-01 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by accounting principles generally accepted in the United States (GAAP). The unaudited consolidated financial statements reflect all adjustments considered necessary for fair presentation. These adjustments consist primarily of normal recurring accruals and estimates that impact the carrying value of assets and liabilities. Actual results may differ from these estimates. Operating results for the three and nine month periods ended September 30, 2011 are not necessarily indicative of the results that may be expected for the year ending December 31, 2011.

The unaudited consolidated interim financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto included in the Company s Annual Report on Form 10-K for the year ended December 31, 2010.

Reclassifications

Certain prior period amounts have been reclassified to conform to the current period presentation.

Derivative Financial Instruments

Derivative financial instruments are generally used to manage certain interest rate risks through the use of interest rate swaps. These instruments, when settled, impact the Company s cash flows from operations. On the date in which the Company enters into a derivative, the derivative is designated as a hedge of the identified exposure. The Company measures effectiveness of its hedging relationships both at hedge inception and on an ongoing basis.

Gains and losses on interest rate swaps designated as cash flow hedges, to the extent that the hedge relationship has been effective, are deferred in other comprehensive income and recognized in interest expense over the period in which the Company recognizes interest expense on the related debt instrument.

Any ineffectiveness on these instruments is immediately recognized in interest expense in the period that the ineffectiveness occurs. No significant ineffectiveness was recorded on designated hedges in the three and nine month periods ended September 30, 2010, respectively.

All interest rate swaps to which the Company was a party matured prior to the beginning of 2011.

Foreign Currency Translation

Assets and liabilities of foreign subsidiaries are translated into U.S. dollars at the rates of exchange in effect at period-end. The related translation adjustments are made directly to accumulated other comprehensive income. Income and expenses are translated at the average monthly rates of exchange in effect during the period. Gains and losses from foreign currency transactions of these subsidiaries are included in net income. The Company recognized foreign exchange gains of \$0.53 million and \$0.64 million for each of the three months ended September 30, 2011 and 2010. The Company recognized foreign exchange gains of \$0.65 million and \$0.66 million for the nine months ended September 30, 2011 and September 30, 2010, respectively, which are classified within other income, net in the unaudited Consolidated Statements of Income.

Comprehensive Income (Loss)

Comprehensive income (loss) is defined as the total of net income and all other changes in equity that result from transactions and other economic events of a reporting period other than transactions with owners. The Company s accumulated other comprehensive loss includes

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foreign currency translation losses of \$8.6 million and \$6.8 million and the unrealized loss on interest rate swaps of \$0 and \$0.8 million for the nine months ended September 30, 2011 and 2010, respectively.

Adoption of New Accounting Standards

In January 2010, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2010-06, Improving Disclosures About Fair Value Measurements, which amends Accounting Standards Codification (ASC) 820, Fair Value Measurements and Disclosures, to add new requirements for disclosures about transfers into and out of Levels 1 and 2 of the fair value hierarchy and separate disclosures about purchases, sales, issuances, and settlements relating to Level 3 measurements within the fair value hierarchy. This ASU also clarifies existing fair value disclosures about the level of disaggregation and about inputs and valuation techniques used to measure fair value. This ASU was effective for the Company beginning January 1, 2010, except for the requirements to provide the Level 3 activity of purchases, sales, issuance, and settlements, if any, which were effective for the Company beginning January 1, 2011. Since ASU 2010-06 is a

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disclosure-only standard, its adoption had no impact on the Company's results of operations, financial condition, or cash flows.

In October 2009, the FASB issued ASU 2009-13, Multiple Revenue Arrangements - a Consensus of the FASB Emerging Issues Task Force which supersedes certain guidance in ASC 605-25, Revenue Recognition-Multiple Element Arrangements, and requires an entity to allocate arrangement consideration to all of its deliverables at the inception of an arrangement based on their relative selling prices (i.e., the relative-selling-price method). The use of the residual method of allocation will no longer be permitted in circumstances in which an entity recognized revenue for an arrangement with multiple deliverables subject to ASC 605-25. ASU 2009-13 also requires additional disclosures. The Company adopted the provisions of ASU 2009-13 beginning on January 1, 2011. Based on the Company's current revenue arrangements, the adoption of ASU 2009-13 did not have a material impact on the Company's financial condition, results of operations, or cash flows.

In April 2010, the FASB issued ASU 2010-13, Compensation-Stock Compensation (Topic 718) Effect of Denominating the Exercise Price of a Share-Based Payment Award in the Currency of the Market in Which the Underlying Equity Security Trades a Consensus of the FASB Emerging Issues Task Force. ASU 2010-13 addresses whether an entity should classify a share-based payment award as equity or a liability if the award's exercise price is denominated in the currency in which the underlying security trades and that currency is different from the (1) entity's functional currency, (2) functional currency of the foreign operation for which the employee provides services, and (3) payroll currency of the employee. Under the existing guidance in ASC 718-10, Compensation-Stock Compensation, the Company does not classify any of its stock-based compensation as liabilities. ASU 2010-13 was effective for the Company beginning on January 1, 2011. The adoption of ASU 2010-13 does not change the Company's current accounting for its stock-based compensation awards as ASU 2010-13's application contains an exception for share-based payments that, like the Company's, use exercise prices denominated in the currency of the market in which substantial portions of the entity's equity securities trade.

In September 2011, the FASB issued ASU 2011-08, which gives entities testing goodwill for impairment the option of performing a qualitative assessment before calculating the fair value of a reporting unit in step 1 of the goodwill impairment test. If entities determine, on the basis of qualitative factors, that the fair value of the reporting unit is more likely than not less than the carrying amount, the two-step impairment testing would be required. Otherwise, further testing would not be needed. This ASU is effective for all entities for annual and interim goodwill impairment testing performed for fiscal years beginning after December 15, 2011, with early adoption permitted. The Company expects it will early adopt this guidance for purposes of our 2011 annual and interim goodwill impairment testing performed.

Pending Adoption of Recently Issued Accounting Standards

From time to time, new accounting pronouncements are issued by the FASB or other standards setting bodies that are adopted by the Company as of the specified effective date. Unless otherwise discussed, the Company's management believes that the impact of recently issued standards that are not yet effective will not have a material impact on the Company's consolidated financial statements upon adoption.

In December 2010, the FASB issued ASU 2010-28, which modifies Step 1 of the goodwill impairment test for reporting units with zero or negative carrying amounts. For those reporting units, an entity is required to perform Step 2 of the goodwill impairment test if it is more likely than not that a goodwill impairment exists. In determining whether it is more likely than not that a goodwill impairment exists, an entity should consider whether there are any adverse qualitative factors indicating that an impairment may exist. The qualitative factors are consistent with existing guidance which requires that goodwill of a reporting unit be tested for impairment between annual tests if an event occurs or circumstances change that would more likely than not reduce the fair value of a reporting unit below its carrying amount. This ASU is effective for us beginning January 1, 2012. The adoption of this standard is not expected to have an impact on our financial position or results of operations because none of our reporting units have zero or negative carrying amounts.

In May 2011, the FASB issued ASU 2011-04, Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRS, which amends ASC 820, Fair Value Measurement to improve the comparability of fair value measurements presented and disclosed in financial statements prepared in accordance with GAAP and IFRS. The amendments in this update explain how to measure fair value. They do not require additional fair value measurements and are not intended to establish valuation standards or affect valuation practices outside of financial reporting. The amendments are effective for the Company beginning January 1, 2012 and are required to be applied prospectively, with early adoption not permitted. Since ASU 2011-04 is a disclosure-only standard, its adoption will not affect the Company's results of operations, financial condition, or cash flows.

In September 2011, the FASB issued ASU 2011-05, which revises the manner in which entities present comprehensive income in their financial statements. The new guidance removes the presentation options in ASC 220 and requires entities to report components of comprehensive income in either (1) a continuous statement of comprehensive income or (2) two separate but consecutive statements. The ASU does not change the items that must be reported in other comprehensive

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income or when an item of other comprehensive income must be reclassified to net income. Also the earnings per share computations will not change and will continue to be based on net income. This ASU is effective for fiscal years, and interim periods within those years, beginning after December 15, 2011. The Company anticipates adopting the ASU on January 1, 2012 using two separate statements of net income and other comprehensive income.

2. Accounts Receivable

The Company maintains a \$500 million revolving trade accounts receivable securitization facility (the Facility). Pursuant to the terms of the Facility, the Company transfers certain of its domestic receivables, on a revolving basis, to FleetCor Funding LLC (Funding) a wholly-owned bankruptcy remote subsidiary. In turn, Funding sells, without recourse, on a revolving basis, up to \$500 million of undivided ownership interests in this pool of accounts receivable to a multi-seller, asset-backed commercial paper conduit (Conduit). Funding maintains a subordinated interest, in the form of over-collateralization, in a portion of the receivables sold to the Conduit. Purchases by the Conduit are financed with the sale of highly-rated commercial paper. On February 24, 2011, the Company extended the term of its asset securitization facility to February 23, 2012. There were no other significant changes related to the extension. The Company capitalized \$0.6 million in deferred financing fees in connection with this extension. On June 22, 2011, the Company amended the terms of the Facility to remove the compliance certification reporting requirement and financial covenant requirements.

The Company utilizes proceeds from the sale of its accounts receivable as an alternative to other forms of debt, effectively reducing its overall borrowing costs. The Company has agreed to continue servicing the sold receivables for the financial institution at market rates, which approximates the Company's cost of servicing. The Company retains a residual interest in the accounts receivable sold as a form of credit enhancement. The residual interest's fair value approximates carrying value due to its short-term nature.

Funding determines the level of funding achieved by the sale of trade accounts receivable, subject to a maximum amount.

The Company's accounts receivable and securitized accounts receivable include the following at September 30, 2011 and December 31, 2010 (in thousands):

	September 30, 2011	December 31, 2010
Gross domestic accounts receivable	\$ 260,938	\$ 160,641
Gross securitized accounts receivable	150,000	144,000
Gross foreign receivables	173,558	113,778
Total gross receivables	584,496	418,419
Less allowance for doubtful accounts	(14,966)	(14,256)
Net accounts and securitized accounts receivable	\$ 569,530	\$ 404,163

A rollforward of the Company's allowance for doubtful accounts related to accounts receivable for the nine months ended September 30, is as follows (in thousands):

	2011	2010
Allowance for doubtful accounts beginning of period	\$ 14,256	\$ 14,764
Add:		
Provision for bad debts	13,600	15,097
Less:		
Write-offs	(12,890)	(14,819)
Allowance for doubtful accounts end of period	\$ 14,966	\$ 15,042

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All foreign receivables are Company owned receivables and are not included in the Company's accounts receivable securitization program. At September 30, 2011 and December 31, 2010, there was \$150 million and \$144 million, respectively, of short-term debt outstanding under the Company's accounts receivable securitization facility.

3. Fair Value Measurements

Fair value is a market-based measurement that is determined based on assumptions that market participants would use in pricing an asset or liability. The authoritative guidance discusses valuation techniques, such as the market approach (comparable market prices), the income approach (present value of future income or cash flow), and the cost approach (cost to replace the service capacity of an asset or replacement cost). These valuation techniques are based upon observable and

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unobservable inputs. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect the Company's market assumptions.

As the basis for evaluating such inputs, a three-tier value hierarchy prioritizes the inputs used in measuring fair value as follows:

Level 1: Observable inputs such as quoted prices for identical assets or liabilities in active markets.

Level 2: Observable inputs other than quoted prices that are directly or indirectly observable for the asset or liability, including quoted prices for similar assets or liabilities in active markets; quoted prices for similar or identical assets or liabilities in markets that are not active; and model-derived valuations whose inputs are observable or whose significant value drivers are observable.

Level 3: Unobservable inputs that reflect the reporting entity's own assumptions.

The Company's financial assets and liabilities adjusted to fair value at least quarterly are its money market fund investments, which were included in cash and cash equivalents and its derivative instrument, which was included in accrued expenses. The Company determines the fair value of its money market fund investments based on quoted market prices. There were no financial assets and liabilities measured at fair value on a recurring basis as of September 30, 2011.

Level 2 fair value determinations are derived from directly or indirectly observable (market based) information. Such inputs are the basis for the fair values of the Company's derivative instruments. There were no Level 2 assets which required fair value determinations at September 30, 2011 or December 31, 2010.

Level 3 fair value determinations are derived from the Company's estimate of recovery based on historical collection trends. There were no Level 3 assets or liabilities which required fair value determinations at September 30, 2011 or December 31, 2010.

The following table presents the Company's financial assets and liabilities which are measured at fair value on a recurring basis and that are subject to the disclosure requirements of the authoritative guidance as of December 31, 2010 (in thousands).

Description	Fair Value	Level 1	Level 2	Level 3
December 31, 2010				
Assets:				
Money market fund investments	\$ 12,634	\$ 12,634	\$	\$
Total	\$ 12,634	\$ 12,634	\$	\$

The Company's nonfinancial assets which are measured at fair value on a nonrecurring basis include property, plant and equipment, goodwill and other intangible assets. As necessary, the Company generally uses projected cash flows, discounted as necessary, to estimate the fair values of the assets using key inputs such as management's projections of cash flows on a held-and-used basis (if applicable), management's projections of cash flows upon disposition and discount rates. Accordingly, these fair value measurements fall in Level 3 of the fair value hierarchy. These assets and certain liabilities are measured at fair value on a nonrecurring basis as part of the Company's impairment assessments and as circumstances require.

4. Share Based Compensation

The Company has Stock Incentive Plans (the Plans) pursuant to which the Company's board of directors may grant stock options or restricted stock to employees. The Company is authorized to issue grants of restricted stock and stock options to purchase up to 26,963,150 shares as of September 30, 2011 and December 31, 2010. There were 2,275,799 additional shares remaining available for grant under the Plans at September 30, 2011.

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The table below summarizes the expense recognized related to share-based payments recognized for the three and nine month periods ended September 30 (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
Stock options	\$ 2,032	\$ 715	\$ 7,086	\$ 2,453
Restricted stock	1,607		8,536	
Stock-based compensation	\$ 3,639	\$ 715	\$ 15,622	\$ 2,453

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The tax benefits recorded on stock based compensation were \$1.1 million and \$0.2 million for the three month periods ended September 30, 2011 and 2010, respectively. The tax benefits recorded on stock based compensation were \$5.1 million and \$0.6 million for the nine month periods ended September 30, 2011 and 2010, respectively.

The following table summarizes the Company's total unrecognized compensation cost related to stock-based compensation as of September 30, 2011 (in thousands):

	Unrecognized Compensation Cost	Weighted Average Period of Expense Recognition (in Years)
Stock options	\$ 27,155	2.04
Restricted stock	18,656	1.41
Total	\$ 45,811	

Stock Options

Stock options are granted with an exercise price estimated to be equal to the fair market value on the date of grant as authorized by the Company's board of directors. Options granted have vesting provisions ranging from one to six years. Stock option grants are generally subject to forfeiture if employment terminates prior to vesting.

The following summarizes the changes in the number of shares of common stock under option for the nine month period ended September 30, 2011 (shares and aggregate intrinsic value in thousands):

	Shares	Weighted Average Exercise Price	Options Exercisable at End of Period	Weighted Average Exercise Price of Exercisable Options	Weighted Average Fair Value of Options Granted During the Period	Aggregate Intrinsic Value
Outstanding at December 31, 2010	10,229	\$ 12.79	5,168	\$ 6.06		\$ 128,472
Granted	390	31.53			\$ 10.41	
Exercised	(1,389)	4.05				30,834
Forfeited	(403)	21.01				
Outstanding at September 30, 2011	8,827	\$ 14.62	4,930	\$ 9.25		\$ 102,772
Expected to vest as of September 30, 2011	8,827	\$ 14.62				

The aggregate intrinsic value of stock options exercised during the nine months ended September 30, 2010 was \$2.0 million.

The fair value of stock option awards granted was estimated using the Black-Scholes option pricing model during the nine months ended September 30, 2011 and 2010 with the following weighted-average assumptions for grants during the period.

	Nine Months Ended September 30,	
	2011	2010
Risk-free interest rate	1.74%	1.82%
Dividend yield		
Expected volatility	39.06%	34.43%

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Expected life (in years)

4.0

4.0

The Company considered the retirement and forfeiture provisions of the options and utilized its historical experience to estimate the expected life of the options.

The risk-free interest rate is based on the yield of a zero coupon U.S. Treasury security with a maturity equal to the expected life of the option from the date of the grant. The Company estimates the volatility of the share price of the Company's common stock by considering the historical volatility of the stock of similar public entities. In determining the appropriateness of the public entities included in the volatility assumption the Company considered a number of factors, including the entity's life cycle stage, size, financial leverage, and products offered.

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The weighted-average remaining contractual life for options outstanding was 7.00 and 7.25 years as of September 30, 2011 and December 31, 2010, respectively.

Restricted Stock

Awards of restricted stock and restricted stock units are independent of stock option grants and are generally subject to forfeiture if employment terminates prior to vesting. Prior to the Company's initial public offering, the vesting of the shares granted in 2010 were contingent on the sale of the Company or a public offering of the Company's common stock, subject to certain other conditions. The vesting of the shares granted in 2011 and 2010 are generally based on the passage of time, performance or market conditions. Shares vesting based on the passage of time have vesting provisions ranging from one to six years.

The fair value of restricted stock shares based on market conditions was estimated using the Monte Carlo option pricing model with the following assumptions for the nine months ended September 30, 2011.

	Nine Months Ended September 30, 2011
Risk-free interest rate	1.25%
Dividend yield	
Expected volatility	37.00%
Expected life (in years)	0.63

The risk-free interest rate and volatility assumptions were calculated consistently with those applied in the Black-Scholes options pricing model utilized in determining the fair value of the stock option awards.

The following table summarizes the changes in the number of shares of restricted stock and restricted stock units for the nine months ended September 30, 2011 (shares in thousands):

	Shares	Weighted Average Grant Date Fair Value
Unvested at December 31, 2010	1,250	\$ 21.93
Granted	262	31.08
Vested	(434)	22.13
Cancelled	(50)	21.00
Unvested at September 30, 2011	1,028	\$ 22.38

5. Acquisition

In August 2011, the Company acquired all of the stock of a prepaid fuel card and food voucher company in Mexico. The acquired company provides fuel and food card/voucher services to businesses and governmental entities in Mexico and serves over 10,000 businesses, with over 800,000 cardholders and beneficiaries. Purchases are predominately prepaid and revenues are earned both from customers and merchants. Results from the acquired Mexico business are reported in our International segment.

6. Goodwill and Other Intangible Assets

As of September 30, 2011 and December 31, 2010 other intangible assets consisted of the following (in thousands):

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	Useful Lives (Years)	September 30, 2011			December 31, 2010		
		Gross Carrying Amounts	Accumulated Amortization	Net Carrying Amount	Gross Carrying Amounts	Accumulated Amortization	Net Carrying Amount
Customer and vendor agreements	5 to 20	\$ 265,293	\$ (55,888)	\$ 209,405	\$ 218,250	\$ (43,184)	\$ 175,066
Trade names and trademarks indefinite lived	N/A	18,726		18,726	12,626		12,626
Trade names and trademarks other	3 to 15	3,160	(1,145)	2,015	3,160	(980)	2,180
Software	3 to 10	5,530	(3,129)	2,401	5,530	(2,283)	3,247
Non-compete agreements	2 to 5	2,971	(1,383)	1,588	1,871	(1,129)	742

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	September 30, 2011			December 31, 2010			
	Useful Lives (Years)	Gross Carrying Amounts	Accumulated Amortization	Net Carrying Amount	Gross Carrying Amounts	Accumulated Amortization	Net Carrying Amount
Total other intangibles		\$ 295,680	\$ (61,545)	\$ 234,135	\$ 241,437	\$ (47,576)	\$ 193,861

Amortization expense related to intangible assets for the nine month periods ended September 30, 2011 and 2010 was \$13.97 million and \$12.7 million, respectively.

A summary of changes in the Company's goodwill by reportable business segment is as follows (in thousands):

Segment	December 31, 2010	Additions	Foreign Currency	September 30, 2011
North America	\$ 275,929	\$ 785	\$	\$ 276,714
International	325,737	40,209	139	366,085
	\$ 601,666	\$ 40,994	\$ 139	\$ 642,799

7. Debt

The Company's debt instruments consist primarily of term notes and a securitization facility as follows (in thousands):

	September 30, 2011	December 31, 2010
Term note payable(a)	\$ 296,250	\$
Term note payable - domestic(b)		270,350
Term note payable - foreign(c)		52,830
Other debt	474	2,233
Total notes payable	296,724	325,413
Securitization facility(d)	150,000	144,000
Total notes payable, credit agreements and securitization facility	\$ 446,724	\$ 469,413
Current portion	\$ 165,243	\$ 155,617
Long-term portion	281,481	313,796
Total notes payable, credit agreements and securitization facility	\$ 446,724	\$ 469,413

- (a) The Company entered into a \$300 million term loan and a \$600 million revolving line of credit on June 22, 2011. The revolving line of credit contains a \$20 million sublimit for letters of credit, a \$20 million sublimit for swing line loans and a sublimit for multicurrency borrowings in Euros, Sterling and Japanese Yen. Proceeds from this new credit facility were used to retire the Company's indebtedness under its 2005 Credit Facility and CCS Credit Facility, as described below. At September 30, 2011, the Company had \$296 million borrowings outstanding on the term loan and revolving line of credit, respectively. Interest on the line of credit ranges from the sum of the Base Rate plus 0.25% to 1.25% or the Eurodollar Rate plus 1.25% to 2.25%. The term loan is payable in quarterly installments and is due on the last business day of each March, June, September, and December with the final principal payment due in June 2016. We refer to this facility as the Credit Facility. The Company was in compliance with all financial covenants at September 30, 2011.

(b)

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The Company entered into a \$130 million term loan and a \$30 million revolving line of credit on June 2, 2005. On April 30, 2007, the Company amended and restated the facility increasing the term loan to \$250 million, increasing the revolving line of credit facility to \$50 million and entering into a \$50 million delayed draw term loan facility. We refer to this facility as the 2005 Credit Facility. In April 2008, the Company borrowed the additional \$50 million from the delayed draw term loan facility. The revolving line of credit facility was comprised of a \$30 million US tranche and a \$20 million global tranche and was collateralized by the assets and operations of the respective country where the borrowings are incurred. Interest on the term loan was payable at a rate per annum equal to the sum of the Base Rate plus 1.25% or the Eurodollar Rate plus 2.25%. Interest on the line of credit ranged from the sum of the Base Rate plus 1.00% to 1.50% or the Eurodollar Rate plus 2.00% to 2.50%. The term loan was payable in quarterly installments of 0.25% of the initial aggregate principal amount of the loans and was due on the last business day of each March, June, September, and December with the final principal payment due in April 2013. On June 22, 2011, proceeds from the Company's new Credit Facility were used to retire the Company's existing indebtedness under the 2005 Credit

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- Facility. Principal payments of \$270.4 million were made on the term loan during the nine month period ended September 30, 2011, which includes the final payment to retire the indebtedness.
- (c) On December 7, 2006, one of the Company's foreign subsidiaries entered into foreign term loans in the Czech Republic denominated in Czech Koruna. The Facility A term loan was for CZK 990 million (\$54.7 million) and the Facility B term loan was for CZK 685 million (\$37.9 million). We refer to this facility as the CCS Credit Facility. Interest on the Facility A term loan was payable at a rate per annum equal to the sum of PRIBOR (Prague Interbank Offered Rate) plus 1.75% to 0.95%. Interest on the Facility B term loan was payable at a rate per annum equal to the sum of PRIBOR plus 2.9% to 2%. The Facility A term loan was payable in semiannual payments in June and December of each year beginning in June 2007 and ending in December 2013. The Facility B term loan was payable in a lump sum in December 2014. On June 22, 2011, proceeds from the Company's new Credit Facility were used to retire the Company's existing indebtedness under the CCS Credit Facility. Principal payments of \$59.7 million were made on the term loan during the nine month period ended September 30, 2011, which includes the final payment to retire the indebtedness.
- (d) The Company is party to a receivables purchase agreement (securitization facility) that was amended and restated for the fourth time as of October 29, 2007 and which has been amended six times since then to add or remove purchasers, extend the facility termination date and remove all financial covenants. The current purchase limit under the securitization facility is \$500 million and the facility termination date is February 23, 2012. There is a program fee equal to the Commercial Paper Rate of 0.25%, plus 0.90% as of September 30, 2011. The unused facility fee is payable at a rate of 0.50% per annum as of September 30, 2011. The securitization facility provides for certain termination events, which includes nonpayment, upon the occurrence of which the administrator may declare the facility termination date to have occurred, may exercise certain enforcement rights with respect to the receivables, and may appoint a successor servicer, among other things.

In November 2007, the Company entered into an interest rate swap agreement with a notional value of \$175 million, which matured in November 2010. The agreement converted a portion of the Company's variable rate debt exposure to a fixed rate.

In June 2011, the Company wrote-off \$1.7 million and \$1.0 million in deferred debt issuance costs associated with the extinguishment of the 2005 Facility and CCS Credit Facility, respectively. Additionally, the Company had deferred debt issuance costs associated with its new Credit Facility of \$7.2 million, which is classified in Other Assets within the Company's unaudited Consolidated Balance Sheet.

8. Income Taxes

The provision for income taxes differs from amounts computed by applying the U.S. federal tax rate of 35% to income before income taxes for the three months ended September 30, 2011 and 2010 due to the following (in thousands):

	2011		2010	
Computed expected tax expense	\$ 20,689	35.0%	\$ 15,470	35.0%
Changes resulting from:				
Foreign income tax differential	(2,404)	(4.1)	(2,113)	(4.8)
Sub-part F income			(2,112)	(4.8)
State taxes, net of federal benefit	1,262	2.2	934	2.1
Foreign-sourced nontaxable income	(731)	(1.2)	(685)	(1.5)
Other	(219)	(0.4)	(691)	(1.6)
Provision for income taxes	\$ 18,597	31.5%	\$ 10,803	24.4%

At September 30, 2011 and December 31, 2010, notes payable and other obligations noncurrent, included liabilities for unrecognized income tax benefits of \$4.7 million and \$3.9 million, respectively. During the nine months ended September 30, 2011 and 2010 the Company recognized additional liabilities of \$0.8 million and \$0.7 million, respectively. During the three months ended September 30, 2011 and 2010 the Company recognized additional liabilities of \$0.5 million and \$0.3 million, respectively. During the three and nine months ended September 30, 2011 and 2010, amounts recorded for accrued interest and penalties expense related to the unrecognized income tax benefits was not significant.

The Company files numerous consolidated and separate income tax returns in the U.S. federal jurisdiction and various state and foreign jurisdictions. The statute of limitations for the Company's U.S. federal income tax returns has expired for years prior to 2007.

9. Earnings Per Share

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The Company reports basic and diluted earnings per share. Basic earnings per share is computed by dividing net income attributable to shareholders of the Company by the weighted average number of common shares outstanding during the reported period. Diluted earnings per share reflect the potential dilution related to equity-based incentives using the if-

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converted and treasury stock method, where applicable. All common share and per common share amounts below have been adjusted to reflect the impact of a two and one-half-for-one Common Stock split on November 29, 2010.

The calculation and reconciliation of basic and diluted earnings per share for the three and nine months ended September 30 (in thousands, except per share data):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
Numerator for basic earnings per share:				
Net income	\$ 40,514	\$ 33,398	\$ 109,563	\$ 90,382
Convertible preferred stock accrued dividends		(4,529)		(13,365)
Income attributable to common shareholders for basic earnings per share	\$ 40,514	\$ 28,869	\$ 109,563	\$ 77,017
Numerator for diluted earnings per share:				
Income attributable to common shareholders for basic earnings per share	\$ 40,514	\$ 28,869	\$ 109,563	\$ 77,017
Effect of convertible preferred stock		4,529		13,365
Net earnings for diluted earnings per share	\$ 40,514	\$ 33,398	\$ 109,563	\$ 90,382
Denominator for basic and diluted earnings per share:				
Weighted-average shares outstanding	79,790	32,052	79,093	32,188
Share-based payment awards classified as participating securities	1,029	2,024	1,212	1,837
Denominator for basic earnings per share	80,819	34,076	80,305	34,025
Dilutive securities	2,830	3,228	3,221	3,091
Convertible preferred stock		43,575		43,575
Denominator for diluted earnings per share	83,649	80,880	83,526	80,691
Basic earnings per share	\$ 0.50	\$ 0.85	\$ 1.36	\$ 2.26
Diluted earnings per share	\$ 0.48	\$ 0.41	\$ 1.31	\$ 1.10

Diluted earnings per share excludes the effect of 0.4 million and 0.2 million shares of common stock for the three months ended September 30, 2011 and 2010, respectively, that may be issued upon the exercise of employee stock options because such effect would be antidilutive.

10. Segments

The Company's reportable segments represent components of the business for which separate financial information is evaluated regularly by the chief operating decision maker in determining how to allocate resources and in assessing performance. The Company operates in two reportable segments, North America and International. The Company has identified these segments due to commonality of the products in each of their business lines having similar economic characteristics, services, customers and processes. There were no significant inter-segment sales.

The results from our Mexican prepaid fuel card and food voucher business acquired during the third quarter of 2011 are reported in our International segment.

The Company's segment results are as follows as of and for the three and nine month periods ended September 30 (in thousands):

	Three months ended September 30,		Nine months ended September 30,	
	2011	2010	2011	2010

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Revenues, net:				
North America	\$ 92,995	\$ 74,784	\$ 257,444	\$ 219,447
International	41,218	36,871	121,987	107,847
	\$ 134,213	\$ 111,655	\$ 379,431	\$ 327,294

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	Three months ended September 30,		Nine months ended September 30,	
	2011	2010	2011	2010
Operating income:				
North America	\$ 43,335	\$ 31,541	\$ 115,325	\$ 95,643
International	18,388	17,521	56,777	51,076
	\$ 61,723	\$ 49,062	\$ 172,102	\$ 146,719
Depreciation and amortization:				
North America	\$ 4,990	\$ 5,521	\$ 14,821	\$ 15,251
International	4,062	3,404	11,426	9,987
	\$ 9,052	\$ 8,925	\$ 26,247	\$ 25,238
Capital expenditures:				
North America	\$ 1,142	\$ 1,210	\$ 3,975	\$ 4,860
International	1,350	887	4,433	2,214
	\$ 2,492	\$ 2,097	\$ 8,408	\$ 7,074

11. Commitments and Contingencies

In the ordinary course of business, the Company is involved in various pending or threatened legal actions. The Company has recorded reserves for certain legal proceedings. The amounts recorded are estimated and as additional information becomes available, the Company will reassess the potential liability related to its pending litigation and revise its estimate in the period that information becomes known. In the opinion of management, the amount of ultimate liability, if any, with respect to these actions will not have a material adverse effect on the Company's consolidated financial position, results of operations, or liquidity.

Table of Contents**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with the unaudited consolidated financial statements and related notes appearing elsewhere in this report. In addition to historical information, this discussion contains forward-looking statements that involve risks, uncertainties and assumptions that could cause actual results to differ materially from management's expectations. Factors that could cause such differences include, but are not limited to, those identified below and those described in Part I, Item 1A "Risk Factors" appearing in our Annual Report on Form 10-K. All foreign currency amounts that have been converted into U.S. dollars in this discussion are based on the exchange rate as reported by Oanda for the applicable periods.

This management's discussion and analysis should also be read in conjunction with the management's discussion and analysis and consolidated financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2010.

Overview

FleetCor is a leading independent global provider of specialized payment products and services to businesses, commercial fleets, major oil companies, petroleum marketers and government entities in North America, Europe, Africa and Asia. Our payment programs enable our customers to better manage and control employee spending and provide card-accepting merchants with a high volume customer base that can increase their sales and customer loyalty. We believe that our size and scale, geographic reach, advanced technology and our expansive suite of products, services, brands and proprietary networks contribute to our leading industry position.

We provide our payment products and services in a variety of combinations to create customized payment solutions for our customers and partners. We sell these products and services directly and indirectly through partners with whom we have strategic relationships, such as major oil companies and petroleum marketers. We refer to these major oil companies and petroleum marketers as our partners. We provide our customers with various card products that typically function like a charge card to purchase fuel, lodging and related products and services at participating locations. Our payment programs enable businesses to better manage and control employee spending and provide card-accepting merchants with a high volume customer base that can increase their sales and customer loyalty.

In order to deliver our payment programs and services and process transactions, we own and operate proprietary closed-loop networks through which we electronically connect to merchants and capture, analyze and report customized information. We also use third-party networks to deliver our payment programs and services in order to broaden our card acceptance and use. To support our payment products, we also provide a range of services, such as issuing and processing, as well as specialized information services that provide our customers with value-added functionality and data. Our customers can use this data to track important business productivity metrics, combat fraud and employee misuse, streamline expense administration and lower overall fleet operating costs.

Our segments, sources of revenue and expenses**Segments**

We operate in two reportable segments, which we refer to as our North American and International segments. Our revenue is reported net of the wholesale cost for underlying products and services. In this report, we refer to this net revenue as revenue. For the three and nine months ended September 30, 2011 and 2010, our North American and International segments generated the following revenue:

	Three months ended September 30,				Nine months ended September 30,			
	2011		2010		2011		2010	
(dollars in millions)	Revenue	% of total revenue	Revenue	% of total revenue	Revenue	% of total revenue	Revenue	% of total revenue
North America	\$ 93.0	69.3%	\$ 74.8	67.0%	\$ 257.4	67.9%	\$ 219.4	67.0%
International	41.2	30.7%	36.9	33.0%	122.0	32.1%	107.9	33.0%
	\$ 134.2	100.0%	\$ 111.7	100.0%	\$ 379.4	100.0%	\$ 327.3	100.0%

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Transactions In both of our segments, we derive revenue from transactions and the related revenue per transaction. As illustrated in the diagram below, a transaction is defined as a purchase by a customer. Our customers include holders of our card products and those of our partners, for whom we manage card programs. Revenue from transactions is derived from our merchant and network relationships, as well as our customers and partners. Through our merchant and network relationships we primarily offer fuel, vehicle maintenance or lodging services to our customers. We also earn revenue from our customers and partners through program fees and charges. The following diagram illustrates a typical transaction flow.

Illustrative Transaction Flow

From our merchant and network relationships, we derive revenue from the difference between the price charged to a customer for a transaction and the price paid to the merchant or network for the same transaction. As illustrated in the table below, the price paid to a merchant or network may be calculated as (i) the merchant's wholesale cost of fuel plus a markup; (ii) the transaction purchase price less a percentage discount; or (iii) the transaction purchase price less a fixed fee per unit. The difference between the price we pay to a merchant and the merchant's wholesale cost for the underlying products and services is considered a merchant commission and is recognized as an expense. Approximately 49.4% and 45.0% of our revenue was derived from our merchant and network relationships during the first nine months of 2011 and 2010, respectively.

Illustrative Revenue Model for Fuel Purchases

(unit of one gallon)

Illustrative Revenue Model		Merchant Payment Methods					
Retail Price	\$ 3.00	i) Cost Plus Mark-up:		ii) Percentage Discount:		iii) Fixed Fee:	
Wholesale Cost	(2.86)	Wholesale Cost	\$ 2.86	Retail Price	\$ 3.00	Retail Price	\$ 3.00
		Mark-up	0.05	Discount (3%)	(0.09)	Fixed Fee	(0.09)
FleetCor Revenue	\$ 0.14						
Merchant Commission	\$ (0.05)	Price Paid to Merchant	\$ 2.91	Price Paid to Merchant	\$ 2.91	Price Paid to Merchant	\$ 2.91
Price Paid to Merchant	\$ 2.91						

From our customers and partners, we derive revenue from a variety of program fees such as transaction fees, card fees, network fees and report fees. Our payment programs include other fees and charges associated with late payments and based on customer credit risk. Approximately 50.6% and 55.0% of our revenue was derived from customer and partner program fees and charges during the first nine months of 2011 and 2010, respectively.

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Transaction volume and revenue per transaction Set forth below is revenue per transaction information for the three and nine months ended September 30, 2011 and 2010:

	Three months ended September 30,		Nine months ended September 30,	
	2011	2010	2011	2010
Transactions (in millions)				
North America	39.9	39.0	114.7	112.0
International ^{1,2}	14.3	10.6	36.2	30.8
Total transactions ^{1,2}	54.2	49.6	150.9	142.8
Revenue per transaction				
North America	\$ 2.33	\$ 1.92	\$ 2.25	\$ 1.96
International ^{1,2}	2.89	3.45	3.37	3.47
Consolidated revenue per transaction ^{1,2}	2.48	2.25	2.52	2.29

- 1 Calculation of revenue per transaction for our International segment and on a consolidated basis for the three and nine months ended September 30, 2010 excludes the impact of a non-renewed partner contract in Europe, inherited from an acquisition, which we chose not to renew. This non-renewed contract contributed approximately 0.3 million transactions and \$0.2 million in revenues, net to our International segment in the three months ended September 30, 2010; and approximately 3.6 million transactions and \$0.8 million in revenues, net to our International segment in the nine months ended September 30, 2010. This contract had a high number of transactions and very little revenue and had a \$0.09 and \$0.36 negative impact on our International segment revenues, net per transaction in the three and nine months ended September 30, 2010, respectively. We believe that excluding the impact of this contract is a more effective measure for evaluating the Company's revenue performance of its continuing business. Revenues, net, excluding the impact of a non-renewed partner contract in Europe for our International segment and on a consolidated basis are supplemental non-GAAP financial measures of performance. See the heading entitled Management's Use of Non-GAAP Financial Measures. The results from our Mexican business are reported in our International segment.
- 2 The presentation of prior quarters presented herein has been conformed to the current period presentation that eliminates certain intercompany transactions.

For the three months ended September 30, 2010 and 2011, total transactions increased from 49.6 million to 54.2 million, excluding the impact of a non-renewed partner contract in Europe, an increase of 4.6 million, or 9.3%. For the nine months ended September 30, 2010 and 2011, total transactions increased from 142.8 million to 150.9 million, excluding the impact of a non-renewed partner contract in Europe, an increase of 8.1 million, or 5.7%. We experienced an increase in transactions in our North American and International segments, excluding the impact of a non-renewed partner contract in Europe, primarily due to organic growth in certain of our payment programs and the impact of our Mexican prepaid card company acquired during the third quarter of 2011. The non-renewed partner contract had a high number of transactions and very little revenue.

Revenue per transaction is derived from the various revenue types as discussed above and can vary based on geography, the relevant merchant relationship, the payment product utilized and the types of products or services purchased, the mix of which would be influenced by our acquisitions, organic growth in our business, and fluctuations in foreign currency exchange rates. Revenue per transaction per customer increases as the level of services we provide to a customer increases.

Our consolidated revenue per transaction increased from \$2.25 for the three months ended September 30, 2010 to \$2.48 for the three months ended September 30, 2011, excluding the impact of a non-renewed partner contract in Europe, an increase of \$0.23 per transaction or 10.2%. During the three months ended September 30, 2011, our consolidated revenue per transaction was positively impacted by:

organic growth in certain of our payment programs;

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higher average retail fuel prices as compared to the same period in 2010 and higher spread revenue due to the wholesale cost of fuel decreasing at a faster rate than the retail price of fuel; and

the weakening of the U.S. dollar during the three months ended September 30, 2011 relative to other foreign currencies, which resulted in favorable foreign exchange rates as compared to three months ended September 30, 2010, which had a positive impact on our revenue per transaction during the three months ended September 30, 2011.

During the third quarter of 2011, the Company completed the acquisition of a Mexican prepaid fuel card and food voucher Company, which contributed to the increase in transaction volumes and revenues. However, the Mexican business produces

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a lower revenue per transaction product and when combined with our other business transactions and revenues, results in a lower revenue per transaction than would have resulted without the acquisition. The results from our Mexican business are reported in our International segment.

Our consolidated revenue per transaction increased from \$2.29 for the nine months ended September 30, 2010 to \$2.52 for the nine months ended September 30, 2011, excluding the impact of a non-renewed partner contract in Europe, an increase of \$0.23 per transaction or 10.0%. During the nine months ended September 30, 2011, our consolidated revenue per transaction was positively impacted by:

organic growth in certain of our payment programs;

higher average retail fuel prices as compared to the same period in 2010 and higher spread revenue due to the wholesale cost of fuel decreasing at a faster rate than the retail price of fuel; and

the weakening of the U.S. dollar during the nine months ended September 30, 2011 relative to other foreign currencies, which resulted in favorable foreign exchange rates as compared to nine months ended September 30, 2010, which had a positive impact on our revenue per transaction during the nine months ended September 30, 2011.

During the third quarter of 2011, the Company completed the acquisition of a Mexican prepaid fuel card and food voucher Company, which contributed to the increase in transaction volumes and revenues. However, the Mexican business produces a lower revenue per transaction product and when combined with our other business transactions and revenues, results in a lower revenue per transaction than would have resulted without the acquisition.

Revenue per transaction in the International segment runs higher than the North America segment primarily due to higher margins and higher fuel prices in our international product lines.

North American segment revenue per transaction increased from \$1.92 for the three months ended September 30, 2010 to \$2.33 for the three months ended September 30, 2011, an increase of \$0.41 per transaction or 21.4%. During the three months ended September 30, 2011, our North American segment revenue per transaction was impacted by:

organic growth in certain of our payment programs;

a change in the mix of volume to higher revenue per transaction products; and

higher average retail fuel prices as compared to the same period in 2010 and higher spread revenue due to the wholesale cost of fuel decreasing at a faster rate than the retail price of fuel.

North American segment revenue per transaction increased from \$1.96 for the nine months ended September 30, 2010 to \$2.25 for the nine months ended September 30, 2011, an increase of \$0.29 per transaction or 14.8%. During the nine months ended September 30, 2011, our North American segment revenue per transaction was impacted by:

organic growth in certain of our payment programs;

a change in the mix of volume to higher revenue per transaction products; and

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higher average retail fuel prices as compared to the same period in 2010 and higher spread revenue due to the wholesale cost of fuel decreasing at a faster rate than the retail price of fuel.

International segment revenue per transaction decreased from \$3.45 for the three months ended September 30, 2010 to \$2.89 for the three months ended September 30, 2011, a decrease of \$0.56 per transaction or 16.2%, excluding the impact of a non-renewed partner contract in Europe. During the three months ended September 30, 2011, our International segment revenue per transaction was positively impacted by:

organic growth in certain of our payment programs;

higher average retail fuel prices as compared to the same period in 2010 and higher spread revenue due to the wholesale cost of fuel decreasing at a faster rate than the retail price of fuel; and

the weakening of the U.S. dollar during the three months ended September 30, 2011 relative to other foreign currencies, which resulted in favorable foreign exchange rates as compared to three months ended September 30, 2010, which had a positive impact on our revenue per transaction during the three months ended September 30, 2011.

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During the third quarter of 2011, the Company completed the acquisition of a Mexican prepaid fuel card and food voucher Company, which contributed to the increase in transaction volumes and revenues. However, the Mexican business produces a lower revenue per transaction product and when combined with our other business transactions and revenues, results in a lower revenue per transaction than would have resulted without the acquisition.

International segment revenue per transaction decreased from \$3.47 for the nine months ended September 30, 2010 to \$3.37 for the nine months ended September 30, 2011, a decrease of \$0.10 per transaction or 2.9%, excluding the impact of a non-renewed partner contract in Europe. During the nine months ended September 30, 2011, our International segment revenue per transaction was positively impacted by:

organic growth in certain of our payment programs;

higher average retail fuel prices as compared to the same period in 2010 and higher spread revenue due to the wholesale cost of fuel decreasing at a faster rate than the retail price of fuel; and

the weakening of the U.S. dollar during the nine months ended September 30, 2011 relative to other foreign currencies, which resulted in favorable foreign exchange rates as compared to nine months ended September 30, 2010, which had a positive impact on our revenue per transaction during the nine months ended September 30, 2011.

During the third quarter of 2011, the Company completed the acquisition of a Mexican prepaid fuel card and food voucher Company, which contributed to the increase in transaction volumes and revenues. However, the Mexican business produces a lower revenue per transaction product and when combined with our other business transactions and revenues, results in a lower revenue per transaction than would have resulted without the acquisition.

Factors and trends impacting our business

We believe that the following factors and trends are important in understanding our financial performance:

Fuel prices Our fleet customers use our products and services primarily in connection with the purchase of fuel. Accordingly, our revenue is affected by fuel prices, which are subject to significant volatility. A change in retail fuel prices could cause a decrease or increase in our revenue from several sources, including fees paid to us based on a percentage of each customer's total purchase. We believe that approximately 24.6% and 19.5% of our consolidated revenue during the three months ended September 30, 2011 and 2010, respectively, and approximately 24.0% and 18.3% of our consolidated revenue during the nine months ended September 30, 2011 and 2010, respectively, was directly influenced by the absolute price of fuel. Changes in the absolute price of fuel may also impact unpaid account balances and the late fees and charges based on these amounts.

Fuel-price spread volatility A portion of our revenue involves transactions where we derive revenue from fuel-price spreads, which is the difference between the price charged to a fleet customer for a transaction and the price paid to the merchant for the same transaction. In these transactions, the price paid to the merchant is based on the wholesale cost of fuel. The merchant's wholesale cost of fuel is dependent on several factors including, among others, the factors described above affecting fuel prices. The fuel price that we charge to our customer is dependent on several factors including, among others, the fuel price paid to the merchant, posted retail fuel prices and competitive fuel prices. We experience fuel-price spread contraction when the merchant's wholesale cost of fuel increases at a faster rate than the fuel price we charge to our customers, or the fuel price we charge to our customers decreases at a faster rate than the merchant's wholesale cost of fuel. Approximately 20.3% and 21.9% of our consolidated revenue during the three months ended September 30, 2011 and 2010, respectively, and approximately 19.6% and 22.5% of our consolidated revenue during the nine months ended September 30, 2011 and 2010, respectively, was derived from transactions where our revenue is tied to fuel-price spreads.

Acquisitions Since 2002, we have completed over 40 acquisitions of companies and commercial account portfolios. Acquisitions have been an important part of our growth strategy, and it is our intention to continue to seek opportunities to increase our customer base and

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diversify our service offering through further strategic acquisitions. The impact of acquisitions has, and may continue to have, a significant impact on our results of operations and may make it difficult to compare our results between periods.

Interest rates Our results of operations are affected by interest rates. We are exposed to market risk changes in interest rates on our cash investments and debt.

Global economic environment Our results of operations are materially affected by conditions in the economy generally, both in North America and internationally. Factors affected by the economy include our transaction volumes and the credit risk of our customers. These factors affected our businesses in both our North American and International segments.

Foreign currency changes Our results of operations are impacted by changes in foreign currency rates; namely, by movements of the British pound, the Czech koruna, the Russian ruble, the Canadian dollar, the Euro and the Mexican Peso relative to the U.S. dollar. Approximately 69.1% and 66.8% of our revenue during the three months ended September 30, 2011 and 2010, respectively, and 67.7% and 66.8% of our revenue during the nine months ended September 30, 2011 and 2010, respectively, was derived in U.S. dollars and was not affected by foreign currency exchange rates.

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Expenses In connection with being a public company and complying with the Sarbanes-Oxley Act of 2002, we expect our general and administrative expense to increase and then remain relatively constant or increase slightly as a percentage of revenue. Over the long term, we expect that our general and administrative expense will decrease as a percentage of revenue as our revenue increases. To support our expected revenue growth, we plan to continue to incur additional sales and marketing expense by investing in our direct marketing, third-party agents, internet marketing, telemarketing and field sales force.

Accounts receivable securitization

We utilize an accounts receivable securitization facility (Facility) in the ordinary course of our business to finance a portion of our accounts receivable. Prior to 2010, activity associated with our Facility was recorded off-balance sheet utilizing a qualified special-purpose entity, or QSPE, in the form of a limited liability company. The QSPE raised funds by issuing debt to third-party investors. The QSPE held trade accounts receivable whose cash flows are the primary source of repayment for the liabilities of the QSPE. Investors only had recourse to the assets held by the QSPE. Our involvement in these arrangements takes the form of originating accounts receivable and providing servicing activities.

In June 2009, the FASB issued authoritative guidance limiting the circumstances in which a financial asset may be derecognized when the transferor has not transferred the entire financial asset or has continuing involvement with the transferred asset. The concept of a QSPE entity, which had previously facilitated sale accounting for certain asset transfers, is removed by this standard. This guidance was effective for us as of January 1, 2010. As a result of the adoption of such guidance, effective January 1, 2010, we consolidated the QSPE and the securitization of accounts receivable related to the QSPE is accounted for as a secured borrowing rather than as a sale. Accordingly, we record accounts receivable and short-term debt related to the securitization facilities as assets and liabilities on our balance sheet. In addition, our statements of income no longer include securitization activities in revenue. Rather, we report provision for bad debts and interest expense associated with the debt securities issued related to the securitization.

As a result of the implementation of this guidance effective January 1, 2010, we recorded a \$218.0 million increase in accounts receivable and a \$218.0 million increase in current liabilities.

Results of Operations**Three months ended September 30, 2011 compared to the three months ended September 30, 2010**

The following table sets forth selected consolidated statement of income data for the three months ended September 30, 2011 and 2010 (in thousands).

	Three months ended September 30, 2011	% of total revenue	Three months ended September 30, 2010	% of total revenue	Increase (decrease)	% Change
Revenues, net:						
North America	\$ 92,995	69.3%	\$ 74,784	67.0%	\$ 18,211	24.4%
International	41,218	30.7%	36,871	33.0%	4,347	11.8%
Total revenues, net	134,213	100.0%	111,655	100.0%	22,558	20.2%
Consolidated operating expenses:						
Merchant commissions	13,347	9.9%	13,711	12.3%	(364)	(2.7)%
Processing	20,878	15.6%	17,764	15.9%	3,114	17.5%
Selling	9,484	7.1%	8,638	7.7%	846	9.8%
General and administrative	19,729	14.7%	13,555	12.1%	6,174	45.5%
Depreciation and amortization	9,052	6.7%	8,925	8.0%	127	1.4%
Operating income	61,723	46.0%	49,062	43.9%	12,661	25.8%
Other income, net	(518)	(0.4)%	(696)	(0.6)%	178	(25.6)%
Interest expense, net	3,130	2.3%	5,557	5.0%	(2,427)	(43.7)%
Provision for income taxes	18,597	13.9%	10,803	9.7%	7,794	72.1%
Net income	\$ 40,514	30.2%	\$ 33,398	29.9%	\$ 7,116	21.3%

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Operating income for segments:

North America	\$	43,335	32.3%	\$	31,541	28.2%	\$ 11,794	37.4%
International		18,388	13.7%		17,521	15.7%	867	4.9%
Operating income	\$	61,723	46.0%	\$	49,062	43.9%	\$ 12,661	25.8%

Operating margin for segments

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	Three months ended September 30, 2011	% of total revenue	Three months ended September 30, 2010	% of total revenue	Increase (decrease)	% Change
North America	46.6%		42.2%		4.4%	
International	44.6%		47.5%		(2.9)%	
Revenues						

Our consolidated revenues increased from \$111.7 million in the three months ended September 30, 2010 to \$134.2 million in the three months ended September 30, 2011, an increase of \$22.6 million, or 20.2%. During the three months ended September 30, 2011, our consolidated revenue was impacted by:

organic growth in certain of our payment programs;

higher average retail fuel prices as compared to the same period in 2010;

higher spread revenue due to the wholesale cost of fuel decreasing at a faster rate than the retail price of fuel; and

the weakening of the U.S. dollar during the three months ended September 30, 2011, relative to other foreign currencies, which resulted in favorable foreign exchange rates as compared to the three months ended September 30, 2010.

North American segment revenues

North American revenues increased from \$74.8 million in the three months ended September 30, 2010 to \$93.0 million in the three months ended September 30, 2011, an increase of \$18.2 million, or 24.4%. During the three months ended September 30, 2011, our North American segment revenue was impacted by:

organic growth in certain of our payment programs;

higher average retail fuel prices as compared to the same period in 2010; and

higher spread revenue due to the wholesale cost of fuel decreasing at a faster rate than the retail price of fuel.

International segment revenues

International segment revenues increased from \$36.9 million in the three months ended September 30, 2010 to \$41.2 million in the three months ended September 30, 2011, an increase of \$4.3 million, or 11.8%. During the three months ended September 30, 2011, our International segment revenue was impacted by:

organic growth in certain of our payment programs;

the impact of the acquisition of our Mexican prepaid card business during the third quarter of 2011;

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higher spread revenue due to the wholesale cost of fuel decreasing at a faster rate than the retail price of fuel; and

the weakening of the U.S. dollar during the three months ended September 30, 2011, relative to other foreign currencies, which resulted in favorable foreign exchange rates as compared to the three months ended September 30, 2010.

Consolidated operating expenses

Merchant commissions Merchant commissions decreased from \$13.7 million in the three months ended September 30, 2010 to \$13.3 million in the three months ended September 30, 2011, a decrease of \$0.4 million, or 2.7%. This decrease was due primarily to the fluctuation of the margin between the wholesale cost and retail price of fuel and the impact of higher fuel prices, which impacted merchant commissions, as well as lower volume in those revenue streams where merchant commission are paid.

Processing Processing expenses increased from \$17.8 million in the three months ended September 30, 2010 to \$20.9 million in the three months ended September 30, 2011, an increase of \$3.1 million, or 17.5%. During the three months ended September 30, 2011, our processing expenses increased by \$2.5 million due to volume increases and a card conversion project in certain of our payment programs, \$0.6 million due to the unfavorable impact of foreign exchange rates and \$0.8 million related to our Mexican prepaid card business acquired during the third quarter of 2011. These increases were partially offset by a decrease of \$0.4 million in our bad debt expense due to a lower percentage of uncollectible accounts.

Selling Selling expenses increased from \$8.6 million in the three months ended September 30, 2010 to \$9.5 million in the three months ended September 30, 2011, an increase of \$0.8 million, or 9.8%. The increase was due primarily to additional sales and marketing spending in certain markets.

General and administrative General and administrative expense increased from \$13.6 million in the three months ended September 30, 2010 to \$19.7 million in the three months ended September 30, 2011, an increase of \$6.2 million, or 45.5%.

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The increase was primarily due to additional non-cash stock compensation expense related to our stock incentive plans, public company costs during the period and one-time transaction related costs.

Depreciation and amortization Depreciation and amortization increased from \$8.9 million in the three months ended September 30, 2010 to \$9.1 million in the three months ended September 30, 2011, an increase of \$0.1 million, or 1.4%. The increase was primarily attributable to acquisitions completed during the fourth quarter of 2010 and the third quarter of 2011, which resulted in an increase of \$0.4 million related to the amortization of acquired intangible assets for customer and vendor relationships, trade names and trademarks, non-compete agreements and software, as well as acquired fixed assets. These increases were partially offset by assets becoming fully depreciated during the period.

Operating income and operating margin***Consolidated operating income***

Operating income increased from \$49.1 million in the three months ended September 30, 2010 to \$61.7 million in the three months ended September 30, 2011, an increase of \$12.7 million, or 25.8%. Our operating margin was 43.9% and 46.0% for the three months ended September 30, 2010 and 2011, respectively. The increase in operating income from the three months ended September 30, 2010 to the three months ended September 30, 2011 was due primarily to organic growth in the business, the impact of higher fuel prices, higher fuel spread revenues and the positive impact of foreign exchange rates. These increases were partially offset by additional stock compensation expense related to our stock incentive plans, public company costs during the period, one-time transaction related costs, additional costs to support the growth in our business and the results of our Mexican business, which has a lower operating margin than our other businesses. For the purpose of segment operations, we calculate segment operating income by subtracting segment operating expenses from segment revenue. Similarly, segment operating margin is calculated by dividing segment operating income by segment revenue.

North American segment operating income

North American operating income increased from \$31.5 million in the three months ended September 30, 2010 to \$43.3 million in the three months ended September 30, 2011, an increase of \$11.8 million, or 37.4%. North American operating margin was 42.2% and 46.6% for the three months ended September 30, 2010 and 2011, respectively. Operating income from the three months ended September 30, 2010 to the three months ended September 30, 2011 increased primarily due to organic growth in the business, the impact of higher fuel prices and higher fuel spread revenues. This increase in operating income was partially offset by the increase in expenses due to additional stock compensation expense related to our stock incentive plans and public company costs during the three months ended September 30, 2011 compared to the three months ended September 30, 2010, which had a negative impact on operating margin.

International segment operating income

International operating income increased from \$17.5 million in the three months ended September 30, 2010 to \$18.4 million in the three months ended September 30, 2011, an increase of \$0.9 million, or 4.9%. International operating margin was 47.5% and 44.6% for the three months ended September 30, 2010 and 2011, respectively. The increase in operating income from the three months ended September 30, 2010 to the three months ended September 30, 2011 was due primarily to higher retail fuel prices, higher fuel spread revenues and the positive impact of foreign exchange rates. These increases were partially offset by additional stock compensation expense related to our stock incentive plans, additional amortization related to acquisitions completed during the fourth quarter of 2010 and the third quarter of 2011, one-time transaction related costs, additional costs to support the growth in our business and the results of our Mexican business, which has a lower operating margin than our other businesses.

Other income, net

Other income, net decreased from income of \$0.7 million in the three months ended September 30, 2010 to income of \$0.5 million in the three months ended September 30, 2011, a decrease of \$0.2 million, or 25.6%. The decrease was due primarily to less foreign currency exchange gains recognized during the three months ended September 30, 2011.

Interest expense, net

Interest expense, net reflects the amount of interest paid on our 2005 Credit Facility, CCS Credit Facility and new Credit Facility, offset by interest income. Interest expense decreased from \$5.6 million in the three months ended September 30, 2010 to \$3.1 million in the three months ended September 30, 2011, a decrease of \$2.4 million, or 43.7%. This decrease was primarily due to the expiration of an interest rate swap agreement, which matured in November 2010 that created interest expense of \$1.8 million in the three months ended September 30, 2010. The

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remaining decrease is due to the decline in interest rates on our credit facilities, resulting from the pay down of our 2005 Credit Facility and CCS Facility and entry into our new Credit Facility on June 22, 2011. The average interest rate (including the unused credit facility fee) on our new Credit Facility was 2.43% in the three months ended September 30, 2011. The average interest rate (including the effect of

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interest rate derivatives) on the 2005 Credit Facility was 5.28% in the three months ended September 30, 2010. The average interest rate on the CCS Credit Facility was 2.65% in the three months ended September 30, 2010.

Provision for income taxes

The provision for income taxes increased from \$10.8 million in the three months ended September 30, 2010 to \$18.6 million in the three months ended September 30, 2011, an increase of \$7.8 million, or 72.1%. We provide for income taxes during interim periods based on an estimate of our effective tax rate for the year. Discrete items and changes in the estimate of the annual tax rate are recorded in the period they occur. Our effective tax rate for the three months ended September 30, 2011 was 31.5% as compared to 24.4% for the three months ended September 30, 2010. The increase in our effective tax rate between the three months ended September 30, 2011 and 2010 was primarily due to the favorable impact in the third quarter of 2010 of reversing additional taxes provided during the first two quarters of 2010 of \$2.1 million related to the expiration of the controlled foreign corporation (CFC) look-through rule. For periods in which the look-through rules were effective, it generally resulted in excluding from U.S. federal income tax certain dividends, interest, rents and royalties received or accrued by one CFC of a U.S. multinational enterprise from a related CFC. The expiration of the look-through rule was expected to become effective for our CFCs on January 1, 2010. However, due to a change in the tax year-ends of certain of our CFCs, the effective date of the expiration of the look-through rule was after September 30, 2010. The CFC look-through exclusion, which expired on December 31, 2009, was retroactively extended by Congress in December 2010 through December 31, 2011.

We pay taxes in many different taxing jurisdictions, including the U.S., most U.S. states and many non-U.S. jurisdictions. The tax rates in certain non-U.S. taxing jurisdictions are lower than the U.S. tax rate. Consequently, as our earnings fluctuate between taxing jurisdictions our effective tax rate fluctuates.

Net income

For the reasons discussed above, our net income increased from \$33.4 million in the three months ended September 30, 2010 to \$40.5 million in the three months ended September 30, 2011, an increase of \$7.1 million, or 21.3%.

Nine months ended September 30, 2011 compared to the nine months ended September 30, 2010

The following table sets forth selected consolidated statement of income data for the nine months September 30, 2011 and 2010 (in thousands).

	Nine months ended September 30, 2011		Nine months ended September 30, 2010		Increase (decrease)	% Change
		% of total revenue		% of total revenue		
Revenues, net:						
North America	\$ 257,444	67.9%	\$ 219,447	67.0%	\$ 37,997	17.3%
International	121,987	32.1%	107,847	33.0%	14,140	13.1%
Total revenues, net	379,431	100.0%	327,294	100.0%	52,137	15.9%
Consolidated operating expenses:						
Merchant commissions	36,505	9.6%	39,549	12.1%	(3,044)	(7.7)%
Processing	58,585	15.4%	52,608	16.1%	5,977	11.4%
Selling	26,274	6.9%	23,155	7.1%	3,119	13.5%
General and administrative	59,718	15.7%	40,025	12.2%	19,693	49.2%
Depreciation and amortization	26,247	6.9%	25,238	7.7%	1,009	4.0%
Operating income	172,102	45.4%	146,719	44.8%	25,383	17.3%
Other income, net	(608)	(0.2)%	(767)	(0.2)%	159	20.7%
Interest expense, net	9,944	2.6%	16,352	5.0%	(6,408)	(39.2)%
Loss on early extinguishment of debt	2,669	0.7%		0.0%	2,669	100.0%
Provision for income taxes	50,534	13.3%	40,752	12.5%	9,782	24.0%

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Net income	\$ 109,563	28.9%	\$ 90,382	27.6%	\$ 19,181	21.2%
Operating income for segments:						
North America	\$ 115,325	30.4%	\$ 95,643	29.2%	\$ 19,682	20.6%
International	56,777	15.0%	51,076	15.6%	5,701	11.2%
Operating income	\$ 172,102	45.4%	\$ 146,719	44.8%	\$ 25,383	17.3%
Operating margin for segments						
North America	44.7%		43.6%		1.1%	
International	46.7%		47.4%		(0.7)%	

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Revenues

Our consolidated revenues increased from \$327.3 million in the nine months ended September 30, 2010 to \$379.4 million in the nine months ended September 30, 2011, an increase of \$52.1 million, or 15.9%. During the nine months ended September 30, 2011, our consolidated revenue was impacted by:

organic growth in certain of our payment programs;

higher average retail fuel prices as compared to the same period in 2010;

higher spread revenue due to the wholesale cost of fuel decreasing at a faster rate than the retail price of fuel; and

the weakening of the U.S. dollar during the nine months ended September 30, 2011, relative to other foreign currencies, which resulted in favorable foreign exchange rates as compared to the nine months ended September 30, 2010.

North American segment revenues

North American revenues increased from \$219.4 million in the nine months ended September 30, 2010 to \$257.4 million in the nine months ended September 30, 2011, an increase of \$38.0 million, or 17.3%. During the nine months ended September 30, 2011, our North American segment revenue was impacted by:

organic growth in certain of our payment programs;

higher average retail fuel prices as compared to the same period in 2010; and

higher spread revenue due to the wholesale cost of fuel decreasing at a faster rate than the retail price of fuel.

International segment revenues

International segment revenues increased from \$107.8 million in the nine months ended September 30, 2010 to \$122.0 million in the nine months ended September 30, 2011, an increase of \$14.1 million, or 13.1%. During the nine months ended September 30, 2011, our International segment revenue was impacted by:

organic growth in certain of our payment programs;

the impact of the acquisition of our Mexican prepaid card business during the third quarter of 2011;

higher average retail fuel prices as compared to the same period in 2010;

higher spread revenue due to the wholesale cost of fuel decreasing at a faster rate than the retail price of fuel; and

the weakening of the U.S. dollar during the nine months ended September 30, 2011, relative to other foreign currencies, which resulted in favorable foreign exchange rates as compared to the nine months ended September 30, 2010.

Consolidated operating expenses

Merchant commissions Merchant commissions decreased from \$39.5 million in the nine months ended September 30, 2010 to \$36.5 million in the nine months ended September 30, 2011, a decrease of \$3.0 million, or 7.7%. This decrease was due primarily to the fluctuation of the margin between the wholesale cost and retail price of fuel and the impact of higher fuel prices.

Processing Processing expenses increased from \$52.6 million in the nine months ended September 30, 2010 to \$58.6 million in the nine months ended September 30, 2011, an increase of \$6.0 million, or 11.4%. During the nine months ended September 30, 2011, our processing expenses increased by \$5.9 million due to volume increases and a card conversion project in certain of our payment programs, \$1.5 million due to the unfavorable impact of foreign exchange rates and \$0.8 million related to our Mexican prepaid card business during the third quarter of 2011. These increases were partially offset by a decrease of \$2.4 million in our bad debt expense due to a lower percentage of uncollectible accounts.

Selling Selling expenses increased from \$23.2 million in the nine months ended September 30, 2010 to \$26.3 million in the nine months ended September 30, 2011, an increase of \$3.1 million, or 13.5%. The increase was due primarily to additional sales and marketing spending in certain markets.

General and administrative General and administrative expense increased from \$40.0 million in the nine months ended September 30, 2010 to \$59.7 million in the nine months ended September 30, 2011, an increase of \$19.7 million, or 49.2%. The increase was primarily due to additional non-cash stock compensation expense related to our stock incentive plans, public company costs during the period and one-time transaction related costs.

Depreciation and amortization Depreciation and amortization increased from \$25.2 million in the nine months ended September 30, 2010 to \$26.2 million in the nine months ended September 30, 2011, an increase of \$1.0 million, or 4.0%. The increase was primarily attributable to acquisitions completed during 2010 and the third quarter of 2011, which resulted in an increase of \$1.3 million related to the amortization of acquired intangible assets for customer and vendor relationships, trade

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names and trademarks, non-compete agreements and software, as well as acquired fixed assets. These increases were partially offset by assets becoming fully depreciated during the period.

Operating income and operating margin***Consolidated operating income***

Operating income increased from \$146.7 million in the nine months ended September 30, 2010 to \$172.1 million in the nine months ended September 30, 2011, an increase of \$25.4 million, or 17.3%. Our operating margin was 44.8% and 45.4% for the nine months ended September 30, 2010 and 2011, respectively. The increase in operating income from the nine months ended September 30, 2010 to the nine months ended September 30, 2011 was due primarily to organic growth in the business, the impact of higher fuel prices, higher fuel spread revenues and the positive impact of foreign exchange rates. These increases were partially offset by additional stock compensation expense related to our stock incentive plans, public company costs, one-time transaction related costs, additional costs to support the growth in our business and the results of our Mexican business, which has a lower operating margin than our other businesses.

For the purpose of segment operations, we calculate segment operating income by subtracting segment operating expenses from segment revenue. Similarly, segment operating margin is calculated by dividing segment operating income by segment revenue.

North American segment operating income

North American operating income increased from \$95.6 million in the nine months ended September 30, 2010 to \$115.3 million in the nine months ended September 30, 2011, an increase of \$19.7 million, or 20.6%. North American operating margin was 43.6% and 44.8% for the nine months ended September 30, 2010 and 2011, respectively. The increase in operating income from the nine months ended September 30, 2010 to the nine months ended September 30, 2011 was due primarily to organic growth in the business and the impact of higher fuel prices and higher fuel spread revenues. These increases were partially offset by additional stock compensation expense related to our stock incentive plans and public company costs during the nine months ended September 30, 2011 compared to the nine months ended September 30, 2010, which had a negative impact on operating margin.

International segment operating income

International operating income increased from \$51.1 million in the nine months ended September 30, 2010 to \$56.8 million in the nine months ended September 30, 2011, an increase of \$5.7 million, or 11.2%. International operating margin was 47.4% and 46.5% for the nine months ended September 30, 2010 and 2011, respectively. The increase in operating income from the nine months ended September 30, 2010 to the nine months ended September 30, 2011 was due primarily to organic growth in the business, the impact of higher fuel prices, higher fuel spread revenues and the positive impact of foreign exchange rates. These increases were offset by additional stock compensation expense related to our stock incentive plans, additional amortization related to acquisitions completed during 2010 and the third quarter of 2011, one-time transaction related costs, additional costs to support the growth in our business and the results of our Mexican business, which has a lower operating margin than our other businesses.

Other income, net

Other income, net decreased from income of \$0.8 million in the nine months ended September 30, 2010 to income of \$0.6 million in the nine months ended September 30, 2011, a decrease of \$0.2 million or 20.7%. The decrease was due primarily to less foreign currency exchange gains recognized during the nine months ended September 30, 2011.

Interest expense, net

Interest expense, net reflects the amount of interest paid on our 2005 Credit Facility, CCS Credit Facility and new Credit Facility, offset by interest income. Interest expense decreased from \$16.4 million in the nine months ended September 30, 2010 to \$9.9 million in the nine months ended September 30, 2011, a decrease of \$6.4 million, or 39.2%. This decrease was primarily due to the expiration of an interest rate swap agreement, which matured in November 2010, that created interest expense of \$5.4 million in the nine months ended September 30, 2010. The remaining decrease is due to the decline in interest rates on our credit facilities, resulting from the pay down of our 2005 Credit Facility and CCS Facility and entry into our new Credit Facility on June 22, 2011. The average interest rate (including the unused credit facility fee) on our new Credit Facility was 2.60% in the nine months ended September 30, 2011. The average interest rate (including the effect of interest rate derivatives) on the 2005 Credit Facility was 5.17% in the nine months ended September 30, 2010. The average interest rate on the CCS Credit Facility was 2.80% in the nine months ended September 30, 2010.

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Loss on early extinguishment of debt

Loss on early extinguishment of debt increased from zero in the nine months ended September 30, 2010 to \$2.7 million in the nine months ended September 30, 2011. This increase is due to the write-off of \$1.7 million and \$1.0 million in deferred debt issuance costs associated with the early extinguishment of the 2005 Facility and CCS Credit Facility, respectively, upon retirement of these credit facilities with the proceeds from our new Credit Facility signed on June 22, 2011.

Provision for income taxes

The provision for income taxes increased from \$40.8 million in the nine months ended September 30, 2010 to \$50.5 million in the nine months ended September 30, 2011, an increase of \$9.8 million, or 24.0%. We provide for income taxes during interim periods based on an estimate of our effective tax rate for the year. Discrete items and changes in the estimate of the annual tax rate are recorded in the period they occur. Our effective tax rate for the nine months ended September 30, 2011 was 31.6 % as compared to 31.1% for the nine months ended September 30, 2010. The increase in our effective tax rate between September 30, 2011 and 2010 was primarily due to a change in the mix of earnings between U.S. and foreign jurisdictions. We pay taxes in many different taxing jurisdictions, including the U.S., most U.S. states and many non-U.S. jurisdictions. The tax rates in certain non-U.S. taxing jurisdictions are lower than the U.S. tax rate. Consequently, as our earnings fluctuate between taxing jurisdictions our effective tax rate fluctuates.

Net income

For the reasons discussed above, our net income increased from \$90.4 million in the nine months ended September 30, 2010 to \$109.6 million in the nine months ended September 30, 2011, an increase of \$19.2 million, or 21.2%.

Liquidity and capital resources

Our principal liquidity requirements are to service and repay our indebtedness, make acquisitions of businesses and commercial account portfolios and meet working capital, tax and capital expenditure needs.

Sources of liquidity

At September 30, 2011, our unrestricted cash and cash equivalent balance totaled \$137.3 million. Our restricted cash balance at September 30, 2011 totaled \$57.4 million. Restricted cash primarily represents customer deposits in the Czech Republic, which we are restricted from using other than to repay customer deposits. At September 30, 2011, cash and cash equivalents held in foreign subsidiaries where we have determined we are permanently reinvested is \$129.6 million.

All of the cash and cash equivalents held by our foreign subsidiaries, excluding restricted cash, are available for general corporate purposes. Our current intent is to permanently reinvest these funds outside of the U.S. Our current expectation for funds held in our foreign subsidiaries is to use the funds to finance foreign organic growth, to pay for potential future foreign acquisitions and to repay any foreign borrowings that may arise from time to time. We currently believe that funds generated from our U.S. operations, along with potential borrowing capabilities in the U.S. will be sufficient to fund our U.S. operations for the foreseeable future, and therefore do not foresee a need to repatriate cash held by our foreign subsidiaries in a taxable transaction to fund our U.S. operations. However, if at a future date or time these funds are needed for our operations in the U.S. or we otherwise believe it is in the best interests of the Company to repatriate all or a portion of such funds, we may be required to accrue and pay U.S. taxes to repatriate these funds. No assurances can be provided as to the amount or timing thereof, the tax consequences related thereto or the ultimate impact any such action may have on our results of operations or financial condition.

We utilize an accounts receivable securitization facility to finance a majority of our domestic fuel card receivables, to lower our cost of funds and more efficiently use capital. We generate and record accounts receivable when a customer makes a purchase from a merchant using one of our card products and generally pay merchants within seven days of receiving the merchant billing. As a result, we utilize the asset securitization facility as a source of liquidity to provide the cash flow required to fund merchant payments prior to collecting customer balances. These balances are primarily composed of charge balances, which are typically billed to the customer on a weekly, semimonthly or monthly basis, and are generally required to be paid within 14 days of billing. We also consider the undrawn amounts under our securitization facility and 2005 Credit Facility as funds available for working capital purposes and acquisitions. At September 30, 2011, we had the ability to generate approximately \$186.4 million of additional liquidity under our securitization facility and had \$600.0 million available under the new Credit Facility.

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Based on our current forecasts and anticipated market conditions, we believe that our current cash balances, our available borrowing capacity and our ability to generate cash from operations, will be sufficient to fund our liquidity needs for at least the next twelve months, absent any major acquisition opportunities that might arise. However, we regularly evaluate our cash requirements for current operations, co