AMERICAN TOWER CORP /MA/ Form DEF 14A April 07, 2011 Table of Contents

# **UNITED STATES**

# SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# **SCHEDULE 14A**

# (Rule 14a-101)

# INFORMATION REQUIRED IN PROXY STATEMENT

### **SCHEDULE 14A INFORMATION**

### **Proxy Statement Pursuant to Section 14(a)**

### of the Securities Exchange Act of 1934

(Amendment No. )

Filed by the Registrant x Filed by a Party other than the Registrant "

Check the appropriate box:

" Preliminary Proxy Statement.

" Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2)).

x Definitive Proxy Statement.

- " Definitive Additional Materials.
- " Soliciting Material Pursuant to §240.14a-12. AMERICAN TOWER CORPO

# AMERICAN TOWER CORPORATION

(Name of Registrant as Specified in its Charter)

#### (Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check the appropriate box):

- x No fee required.
- " Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.
  - (1) Title of each class of securities to which transaction applies:

- (2) Aggregate number of securities to which transaction applies:
- (3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):
- (4) Proposed maximum aggregate value of transaction:

(5) Total fee paid:

" Fee paid previously with preliminary materials.

" Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

(1) Amount Previously Paid:

(2) Form, Schedule or Registration Statement No.:

(3) Filing Party:

(4) Date Filed:

April 7, 2011

Dear Stockholder:

It is a pleasure to invite you to our 2011 Annual Meeting in Boston, Massachusetts on Wednesday, May 18, 2011 at 11:00 a.m., local time, to be held in the Braemore/Kenmore Room at the Colonnade Hotel, 120 Huntington Avenue, Boston, Massachusetts 02116. We have included the official notice of meeting, proxy statement and form of proxy with this letter. The proxy statement describes in detail the matters listed in the notice of meeting.

The vote of every stockholder is important. Therefore, I urge you to vote as soon as possible so that your shares will be represented at the meeting. You may vote your shares over the Internet, or if you received a paper copy of the proxy materials by mail, you can also vote by mail by following the instructions on the proxy card or voting instruction card. Voting over the Internet or by written proxy card or voting instruction card will ensure your representation at the meeting regardless of whether you attend in person. You may withdraw your proxy and vote in person at the meeting if you wish to do so.

Your Board of Directors and management look forward to greeting those of you who are able to attend.

Sincerely, James D. Taiclet, Jr. *Chairman of the Board, President and* 

Chief Executive Officer

# AMERICAN TOWER CORPORATION

### **116 Huntington Avenue**

#### Boston, Massachusetts 02116

### NOTICE OF 2011 ANNUAL MEETING OF STOCKHOLDERS

#### TO BE HELD ON MAY 18, 2011

To the Stockholders:

The 2011 Annual Meeting of Stockholders of American Tower Corporation, a Delaware corporation, will be held in the Braemore/Kenmore Room at the Colonnade Hotel, 120 Huntington Avenue, Boston, Massachusetts 02116, on Wednesday, May 18, 2011 at 11:00 a.m., local time, to consider and act upon the following matters:

- 1. To elect nine Directors for the ensuing year or until their successors are elected and qualified;
- 2. To ratify the selection of Deloitte & Touche LLP as our independent registered public accounting firm for 2011;
- 3. To approve an amendment to American Tower Corporation s Amended and Restated Certificate of Incorporation to reduce the threshold required for stockholders to amend its Amended and Restated By-Laws;
- 4. To conduct an advisory vote on executive compensation;
- 5. To conduct an advisory vote on whether to hold the stockholder advisory vote on executive compensation every one, two or three years; and

6. To transact such other business as may properly come before the meeting or any adjournments or postponements thereof. Stockholders of record at the close of business on March 22, 2011 are entitled to notice of, and to vote at, the Annual Meeting. Our stock transfer books will remain open for the transfer of our Class A common stock. For a period of ten days prior to the Annual Meeting, a complete list of the stockholders entitled to vote at the Annual Meeting will be available at our principal executive offices for inspection by any stockholder of record for any purpose germane to the Annual Meeting.

By order of the Board of Directors,

Edmund DiSanto

*Executive Vice President, Chief Administrative Officer, General Counsel and Secretary* 

Boston, Massachusetts

April 7, 2011

WHETHER OR NOT YOU EXPECT TO ATTEND THE ANNUAL MEETING, PLEASE VOTE AS SOON AS POSSIBLE TO ENSURE REPRESENTATION OF YOUR SHARES AT THE ANNUAL MEETING. YOU MAY VOTE YOUR SHARES OVER THE INTERNET OR BY MAIL (AS APPLICABLE) BY FOLLOWING THE INSTRUCTIONS ON THE PROXY CARD OR VOTING INSTRUCTION CARD.

#### TABLE OF CONTENTS

	Page No.
GENERAL INFORMATION	1
<u>Notice of Electronic Availability of Proxy-Related Materials and Annual Report to Stockholders</u> Record Date, Voting Rights and Outstanding Shares	1
Voting of Proxies	1 3
Say-on-Pay Advisory Votes	3
Revocability of Proxies	3
Solicitation	3
Security Ownership of Certain Beneficial Owners and Management	3
PROPOSAL 1 - ELECTION OF DIRECTORS	6
CORPORATE GOVERNANCE	10
General	10
Annual Evaluation	10
Orientation and Education	10
Determination of Independence	10
Selection of Director Candidates	11
Communications from Stockholders and Other Interested Parties Board Leadership Structure and its Role in the Oversight of Risk	12 13
Approval of Related Party Transactions	13
Board of Directors Meetings and Committees	15
Audit Committee Report	17
Independent Auditor Fees and Other Matters	18
COMPENSATION AND OTHER INFORMATION CONCERNING DIRECTORS AND OFFICERS	19
Compensation Discussion and Analysis	19
Compensation Committee Report	39
Executive Compensation	40
Employment and Severance Arrangements	46
Director Compensation	50
Securities Authorized for Issuance under Equity Compensation Plans	52
PROPOSAL 2 - RATIFICATION OF SELECTION OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM	53
PROPOSAL 3 - AMENDMENT OF AMENDED AND RESTATED CERTIFICATE OF INCORPORATION	53
PROPOSAL 4 - ADVISORY VOTE ON EXECUTIVE COMPENSATION	54
PROPOSAL 5 - FREQUENCY OF ADVISORY VOTE ON EXECUTIVE COMPENSATION	55
ADDITIONAL INFORMATION	55
Other Matters	55
Section 16(a) Beneficial Ownership Reporting Compliance	55
Proposals of Stockholders	55
Householding of Annual Meeting Materials	56
Annual Report on Form 10-K	56
ANNEX A - FORM OF PROPOSED AMENDMENT TO AMENDED AND RESTATED CERTIFICATE OF	
INCORPORATION	A-1

# AMERICAN TOWER CORPORATION

#### **116 Huntington Avenue**

Boston, Massachusetts 02116

### PROXY STATEMENT

### FOR THE 2011 ANNUAL MEETING OF STOCKHOLDERS

### TO BE HELD ON MAY 18, 2011

#### GENERAL INFORMATION

This Proxy Statement is furnished in connection with the solicitation of proxies by the Board of Directors of American Tower Corporation, a Delaware corporation, for use at the 2011 Annual Meeting of Stockholders to be held on May 18, 2011, or any adjournments or postponements thereof.

#### Notice of Electronic Availability of Proxy-Related Materials and Annual Report to Stockholders

As permitted by rules adopted by the Securities and Exchange Commission (SEC), we are making this Proxy Statement and our Annual Report to Stockholders for the year ended December 31, 2010 available electronically via the Internet at www.proxyvote.com. Our Annual Report to Stockholders includes a copy of our Annual Report on Form 10-K for the fiscal year ended December 31, 2010, as filed with the SEC on February 28, 2011, except that exhibits are excluded. On or about April 7, 2011, we mailed to our stockholders a Notice containing instructions on how to access this Proxy Statement and our Annual Report and vote over the Internet. If you received the Notice by mail, you will not receive a printed copy of the proxy materials in the mail. Instead, the Notice instructs you on how to access and review all of the important information contained in the Proxy Statement and Annual Report over the Internet. The Notice also instructs you on how you may submit your proxy over the Internet. If you received the Notice by mail and would like to receive a printed copy of our proxy materials, you should follow the instructions for requesting such materials included in the Notice.

#### **Record Date, Voting Rights and Outstanding Shares**

The Board of Directors has fixed March 22, 2011 as the record date for determining holders of our Class A common stock (Common Stock) who are entitled to vote at the Annual Meeting.

With respect to the matters submitted for vote at the Annual Meeting, each share of Common Stock is entitled to one vote. On March 22, 2011, there were 397,418,444 shares of Common Stock outstanding and entitled to vote.

The presence at the Annual Meeting, in person or by proxy, of the holders of a majority of the shares of Common Stock issued and outstanding on March 22, 2011, will constitute a quorum for the transaction of business. We will count votes withheld, abstentions and broker non-votes as present for purposes of determining the presence or absence of a quorum for the transaction of business at the Annual Meeting.

Stockholders who do not attend the Annual Meeting in person may submit proxies over the Internet. Stockholders that have received a paper copy of the proxy materials by mail may also vote by mail in accordance with the instructions on the proxy card or voting instruction card.

Properly completed and submitted proxy cards and voting instruction cards, and proxies properly completed and submitted over the Internet, if received in time for voting and not revoked, will be voted at the Annual Meeting in accordance with the instructions contained therein.

Directors receiving a majority of votes cast will be elected (the number of shares cast for a Director nominee must exceed the number of votes cast against that nominee). Similarly, ratification of the selection of our independent registered public accounting firm requires a majority of the votes cast (the number of shares cast

for ratification of the selection of our independent registered public accounting firm must exceed the number of votes cast against that ratification). The approval on an advisory basis of our executive compensation requires a majority of votes cast (the number of shares cast for approval of our executive compensation must exceed the number of votes cast against that approval). The option of one year, two years or three years that receives the highest number of votes cast by our stockholders will be deemed the frequency with which stockholders are provided an advisory vote on executive compensation. Amending our Amended and Restated Certificate of Incorporation requires a majority of the shares of Common Stock outstanding as of the record date. We will not count shares that abstain from voting on a particular matter as votes cast for or against such matter.

If a stockholder holds shares through a broker or nominee and does not provide the broker or nominee with specific voting instructions, under the rules that govern brokers or nominees in such circumstances, the stockholder s broker or nominee will have the discretion to vote such shares on routine matters, but not on non-routine matters. As a result:

The stockholder s broker or nominee will not have the authority to exercise discretion to vote such shares with respect to the following proposals, because the New York Stock Exchange (NYSE) rules treat these matters as non-routine:

Proposal 1, election of Directors;

Proposal 3, amendment of our Amended and Restated Certificate of Incorporation;

Proposal 4, advisory vote on executive compensation; and

Proposal 5, frequency of the advisory vote on executive compensation.

The stockholder s broker or nominee will have the authority to exercise discretion to vote such shares with respect to proposal 2, ratification of the selection of our independent registered public accounting firm, because that matter is treated as routine under the NYSE rules.

Shares held by brokers or nominees who have not received instructions from the beneficial owner (broker non-votes) will be counted as present for purposes of determining the presence or absence of a quorum but will otherwise have no effect on the outcome of the vote on any of the proposals.

If you are a registered shareowner and no instructions are indicated on the proxy materials submitted by you, the shares represented by the proxy will be voted:

FOR the election of the Director nominees named herein;

FOR the ratification of the selection of Deloitte & Touche LLP as our independent registered public accounting firm for fiscal year 2011;

FOR the approval of an amendment to our Amended and Restated Certificate of Incorporation to reduce the threshold required for stockholders to amend our Amended and Restated By-Laws;

FOR the approval, on an advisory basis, of the compensation of our named executive officers as disclosed in this Proxy Statement;

FOR the approval of the option of ONE YEAR as the frequency with which stockholders are provided an advisory vote on executive compensation; and

In accordance with the judgment of the proxy holders as to any other matter that may be properly brought before the Annual Meeting, or any adjournments or postponements thereof.

#### **Voting of Proxies**

You may vote by any one of the following means:

By Internet Stockholders who received a Notice about the Internet availability of our proxy materials may submit proxies over the Internet by following the instructions on the Notice. Stockholders who have received a paper copy of a proxy card or voting instruction card by mail may submit proxies over the Internet by following the instructions on the proxy card or voting instruction card.

By Mail Stockholders who have received a paper copy of a proxy card or voting instruction card by mail may submit proxies by completing, signing and dating their proxy card or voting instruction card and mailing it in the accompanying self-addressed envelope. No postage is necessary if mailed in the United States.

In person, at the Annual Meeting. Say-on-Pay Advisory Votes

Although the advisory votes on executive compensation are non-binding, our Compensation Committee will consider the results of the votes and take them into account in making future determinations concerning executive compensation and the frequency of advisory votes on executive compensation.

#### **Revocability of Proxies**

Any stockholder giving a proxy has the power to revoke it at any time before it is exercised. You may revoke a proxy by filing an instrument of revocation or a duly executed proxy bearing a later date with our Secretary, at our principal executive offices, 116 Huntington Avenue, Boston, Massachusetts 02116. You may revoke a proxy submitted over the Internet and submit a new proxy in its place in accordance with the instructions set forth on the Internet voting website. You may also revoke a proxy by attending the Annual Meeting and voting in person. If not revoked, we will vote the proxy at the Annual Meeting in accordance with your instructions indicated on the proxy card or voting instruction card or, if submitted over the Internet, as indicated on the submission.

#### Solicitation

We will bear all costs of solicitation of proxies. In addition to solicitations by mail, our Board of Directors, our officers and our regular employees, without additional remuneration, may solicit proxies by telephone, facsimile and personal interviews. We will request brokers, banks, custodians and other fiduciaries to forward proxy soliciting materials to the beneficial owners of stock the brokers, banks, custodians and other fiduciaries hold of record. We will reimburse them for their reasonable out-of-pocket expenses incurred in connection with the distribution of the proxy materials.

#### Security Ownership of Certain Beneficial Owners and Management

The following table sets forth certain information known to us as of March 22, 2011, with respect to the shares of Common Stock that are beneficially owned as of such date by:

each member of our Board of Directors;

each executive officer named in the Summary Compensation Table included in this Proxy Statement;

all Directors and executive officers as a group; and

each person known by us to beneficially own more than 5% of our outstanding Common Stock.

We determined the number of shares of Common Stock beneficially owned by each person under rules promulgated by the SEC. The information is not necessarily indicative of beneficial ownership for any other purpose. Under these rules, beneficial ownership includes any shares as to which the individual or entity has sole

or shared voting power or investment power and also any shares which the individual or entity had the right to acquire within sixty days of March 22, 2011. Accordingly, the number of shares set forth below includes shares underlying the restricted stock units (RSUs) or stock options that are expected to vest prior to May 21, 2011, which we collectively refer to below as presently vested equity. All percentages with respect to our Directors and executive officers are based on the shares of Common Stock outstanding as of March 22, 2011. Except as noted below, each holder has sole voting and investment power with respect to all shares of Common Stock listed as beneficially owned by that holder.

		Percent of
	Number of	Common
Name and Address of Beneficial Owner	Shares	Stock
Directors and Named Executive Officers		
James D. Taiclet, Jr. (1)	1,590,713	*
Thomas A. Bartlett (2)	63,170	*
Edmund DiSanto (3)	239,711	*
Raymond P. Dolan (4)	91,285	*
Ronald M. Dykes (5)	61,313	*
William H. Hess (6)	303,244	*
Carolyn F. Katz (7)	81,285	*
Gustavo Lara Cantu (8)	48,385	*
Steven C. Marshall (9)	199,255	*
JoAnn A. Reed (10)	51,285	*
Pamela D.A. Reeve (11)	66,285	*
David E. Sharbutt (12)	61,285	*
Samme L. Thompson (13)	54,543	*
All executive officers and Directors as a group (16 persons) (14)	3,122,502	*
Five Percent Stockholders		
BlackRock, Inc. (15)	20,175,282	5.1%
40 East 52 <sup>nd</sup> Street, New York, New York 10022		
FMR LLC (16)	20,787,178	5.2%
82 Devonshire Street, Boston, Massachusetts 02109		
T. Rowe Price Associates, Inc. (17)	23,731,337	6.0%
100 E. Pratt Street, Baltimore, Maryland 21201		

- \* Less than 1%
- (1) Includes 45,300 shares of Common Stock owned by Mr. Taiclet and presently vested equity with respect to an aggregate of 1,545,413 shares of Common Stock.
- (2) Includes 3,975 shares of Common Stock owned by Mr. Bartlett and presently vested equity with respect to an aggregate of 59,195 shares of Common Stock.
- (3) Includes 27,292 shares of Common Stock owned by Mr. DiSanto and presently vested equity with respect to an aggregate of 212,419 shares of Common Stock.
- (4) Includes 6,313 shares of Common Stock owned by Mr. Dolan and presently vested equity with respect to an aggregate of 84,972 shares of Common Stock.

. .

- (5) Includes 16,341 shares of Common Stock owned by Mr. Dykes and presently vested equity with respect to an aggregate of 44,972 shares of Common Stock.
- (6) Includes 18,900 shares of Common Stock owned by Mr. Hess and presently vested equity with respect to an aggregate of 284,344 shares of Common Stock.
- (7) Includes 6,313 shares of Common Stock owned by Ms. Katz and presently vested equity with respect to an aggregate of 74,972 shares of Common Stock.

- (8) Includes 8,413 shares of Common Stock owned by Mr. Lara and presently vested equity with respect to an aggregate of 39,972 shares of Common Stock.
- (9) Includes 13,054 shares of Common Stock owned by Mr. Marshall and presently vested equity with respect to an aggregate of 186,201 shares of Common Stock.
- (10) Includes 6,313 shares of Common Stock owned by Ms. Reed and presently vested equity with respect to an aggregate of 44,972 shares of Common Stock.
- (11) Includes 6,313 shares of Common Stock owned by Ms. Reeve and presently vested equity with respect to an aggregate of 59,972 shares of Common Stock.
- (12) Includes 6,313 shares of Common Stock owned by Mr. Sharbutt and presently vested equity with respect to an aggregate of 54,972 shares of Common Stock.
- (13) Includes 14,571 shares of Common Stock owned by Mr. Thompson and presently vested equity with respect to an aggregate of 39,972 shares of Common Stock.
- (14) Includes presently vested equity with respect to an aggregate of 2,923,011 shares of Common Stock.
- (15) Based on a Schedule 13G filed on February 3, 2011, BlackRock, Inc. has sole voting power over 20,175,282 shares of Common Stock, sole dispositive power over 20,175,282 shares of Common Stock and beneficial ownership of 20,175,282 shares of Common Stock.
- (16) Based on a Schedule 13G filed on February 14, 2011, FMR LLC has sole voting power over 1,418,572 shares of Common Stock, sole dispositive power over 20,787,178 shares of Common Stock and beneficial ownership of 20,787,178 shares of Common Stock.
- (17) Based on a Schedule 13G/A filed on February 10, 2011, T. Rowe Price Associates, Inc. has sole voting power over 6,963,970 shares of Common Stock, sole dispositive power over 23,731,337 shares of Common Stock and beneficial ownership of 23,731,337 shares of Common Stock.

#### **PROPOSAL 1**

#### **ELECTION OF DIRECTORS**

Under our By-Laws, the number of members of our Board of Directors is fixed from time to time by the Board of Directors, but may be increased or decreased either by the stockholders or by the majority of Directors then in office. We currently have nine Directors serving on our Board of Directors.

Of our nine current Directors, all are standing for re-election at the Annual Meeting. The Board of Directors has nominated for election as Directors at the Annual Meeting the nine Directors listed below. All of the Directors nominated for election at the Annual Meeting were recommended for nomination to the Board of Directors by the Nominating and Corporate Governance Committee.

Directors elected at the Annual Meeting will hold office until the 2012 Annual Meeting or until their successors are elected and qualified, subject to earlier retirement, resignation or removal. If any of the nominees becomes unavailable to serve, we will vote the shares represented by proxies for the election of such other person as the Board of Directors may recommend. Unless otherwise instructed, we will vote all proxies we receive FOR the nominees listed below.

#### **Required Vote**

Our By-Laws require that each Director receive a majority of the votes properly cast with respect to such Director in uncontested elections (the number of shares voted for a Director nominee must exceed the number of votes cast against that nominee). As the election of Directors at the Annual Meeting is uncontested, the election of Directors requires a majority of the votes cast by, or on behalf of, the holders of Common Stock at the Annual Meeting. Abstentions and broker non-votes will not be considered as votes cast for or against a Director and will have no effect on the results of the election.

If stockholders do not elect a nominee who is serving as a Director, Delaware law provides that the Director would continue to serve on the Board as a holdover director. Under our By-Laws and Corporate Governance Guidelines, each Director is required to submit an irrevocable advance resignation that would be effective if the stockholders do not re-elect that Director and the Board accepts his or her resignation. In that situation, within 90 days from the date that the election results were certified, the Nominating and Corporate Governance Committee would make a recommendation to the Board about whether to accept or reject the resignation. The Board would then take action and promptly disclose its decision and the rationale behind it in a filing with SEC.

# The Board of Directors recommends that you vote FOR the election of each of the nominees listed below to serve as our Directors until the next Annual Meeting or until their successors are duly elected and qualified.

Our Directors bring a wealth of leadership and management experience, as well as prior board experience. The process undertaken by our Nominating and Corporate Governance Committee in selecting qualified Director candidates is described below under Corporate Governance Selection of Director Candidates in this Proxy Statement. Certain individual qualifications and skills of our Directors that contribute to the Board s effectiveness and success are described in the Director biographies below.



Set forth below are the name and age of each Director, his or her principal occupation and business experience during the past five years, and the names of other publicly traded companies where he or she served as a Director during the past five years, each as of March 22, 2011.

Nominee	Principal Occupations and Business Experience During the Past Five Years
James D. Taiclet, Jr. Age 50	Mr. Taiclet is our Chairman, President and Chief Executive Officer. Mr. Taiclet joined us in September 2001 as President and Chief Operating Officer and was named our Chief Executive Officer in October 2003. Mr. Taiclet was elected to our Board of Directors in November 2003 and was named our Chairman in February 2004. Prior to joining us, Mr. Taiclet had been President of Honeywell Aerospace Services, a part of Honeywell International, since March 1999. From March 1996 until March 1999, Mr. Taiclet served as Vice President, Engine Services at Pratt & Whitney, a unit of United Technologies Corporation. Mr. Taiclet was also previously a consultant at McKinsey & Company, specializing in telecommunications and aerospace, and prior to that, a United States Air Force officer and pilot. We believe Mr. Taiclet is qualified to sit on our Board of Directors based on his years of executive experience, including his tenure as our Chairman, President and Chief Executive Officer, as well as his operational, international, and strategic experience with global technology and wireless communications companies.
Raymond P. Dolan	Mr. Dolan has been a Director and member of the Compensation Committee since February 2003. In January 2004, Mr. Dolan was appointed to the Nominating and Corporate Governance Committee, and in February
Age 53	2005, he was appointed the Chairperson. Mr. Dolan currently serves as the President and Chief Executive Officer of Sonus Networks, Inc., a supplier of voice, video and data infrastructure solutions for wireline and wireless telephone service providers, a position he was appointed to in October 2010. Until January 2008, Mr. Dolan served as Chief Executive Officer of QUALCOMM Flarion Technologies and Senior Vice President at QUALCOMM. Prior to that, Mr. Dolan had been Chairman and Chief Executive Officer of Flarion Technologies, Inc., a provider of mobile broadband communications systems, since May 2000, until its acquisition by QUALCOMM in January 2006. From 1996 until May 2000, Mr. Dolan was Chief Operating Officer of NextWave Telecom. Prior to joining NextWave, he was Executive Vice President of Marketing for Bell Atlantic/NYNEX Mobile. Mr. Dolan currently serves on the board of directors of NII Holdings, Inc. We believe Mr. Dolan is qualified to sit on our Board of Directors based on his years of leadership in the wireless communications industry, combined with his operational, international, strategic and corporate governance expertise acquired through his management and board experience.
Ronald M. Dykes	Mr. Dykes has been a Director since March 2007 and was appointed to the Audit Committee in July 2007. Mr. Dykes most recently served as Chief Financial Officer of BellSouth Corporation, a position he retired
Age 64	from in 2005. Prior to his retirement, Mr. Dykes had worked for BellSouth Corporation, a position ite retired from in 2005. Prior to his retirement, Mr. Dykes had worked for BellSouth Corporation and its predecessor entities in various capacities for over 34 years. Mr. Dykes served on the board of directors of Burger King Holdings, Inc. and chaired its audit committee from 2007 through October 2010. From October 2000 through December 31, 2005, he also served as a director of Cingular Wireless, most recently as Chairman of the Board. We believe Mr. Dykes is qualified to sit on our Board of Directors based on his extensive management experience in communications network operations and engineering, his financial expertise with companies in the wireless communications sector, his substantial experience as a director for public companies and his years of providing strategic development and advisory services to global companies.

Nominee	Principal Occupations and Business Experience During the Past Five Years
Carolyn F. Katz Age 49	Ms. Katz has been a Director since February 2004 and was appointed to the Audit Committee in April 2004. In May 2007, Ms. Katz was appointed as Chairperson of the Audit Committee. From April 2004 to May 2009, Ms. Katz served on the Compensation Committee. From May 2000 to October 2001, Ms. Katz served as a principal of Providence Equity Partners Inc., a private investment firm specializing in equity investments in telecommunications and media companies. From June 1984 to April 2000, Ms. Katz was employed by Goldman, Sachs & Co., most recently as a Managing Director and co-head of Emerging Communications. Ms. Katz currently serves on the board of directors of NII Holdings, Inc. We believe Ms. Katz is qualified to sit on our Board of Directors based on her extensive knowledge of global capital markets and investment matters, as well as her financial acumen and board experience with public companies in the wireless communications industry.
Gustavo Lara Cantu	Mr. Lara has been a Director since November 2004 and was appointed to the Compensation Committee in May 2009. From February 2005 to May 2009, Mr. Lara served on the Nominating and Corporate Governance
Age 61	Committee. Mr. Lara most recently served as Chief Executive Officer of the Monsanto Company s Latin America North division, a position he retired from in 2004. Prior to his retirement, Mr. Lara had worked for the Monsanto Company in various capacities for over 24 years. We believe Mr. Lara is qualified to sit on our Board of Directors based on his executive and governance experience with a global company, combined with his insight into business operations in Latin America, and his knowledge of financial and business developments in Mexico.
JoAnn A. Reed	Ms. Reed has been a Director since May 2007 and was appointed to our Audit Committee in November 2007. Ms. Reed most recently served as the Senior Vice President, Finance and Chief Financial Officer of Medco
Age 55	Health Solutions, Inc., a leading pharmacy benefit manager, until March 2008. Upon joining Medco in 1988, Ms. Reed served in finance and accounting roles of increasing responsibility and was appointed Senior Vice President, Finance in 1992 and Chief Financial Officer in 1996. Prior to joining Medco, Ms. Reed s experience included finance roles at Aetna/American Re-Insurance Co., CBS Inc., Standard and Poor s Corp., and Unisys/Timeplex Inc. Ms. Reed currently serves on the board of directors of DynaVox Inc. and Waters Corp. and as a Trustee for St. Mary s College of Notre Dame, Indiana. We believe Ms. Reed is qualified to sit on our Board of Directors based on her financial expertise, board experience and her more than twenty-five years of leadership experience with multinational companies in financial, strategic and business development initiatives.
Pamela D.A. Reeve	Ms. Reeve has been a Director since March 2002 and has served as the Lead Director of the Board since May 2004. In April 2004, Ms. Reeve was appointed to the Compensation Committee, and served as its Chairperson
Age 61	from that date until May 2009. In May 2009, Ms. Reeve was reappointed to the Nominating and Corporate Governance Committee, having served on that Committee from August 2002 to February 2005. Ms. Reeve also served on the Audit Committee from August 2002 to July 2007. From November 1989 to August 2004, Ms. Reeve was the President and Chief Executive Officer and a director of Lightbridge, Inc., a global provider of mobile business solutions, offering products and services for the wireless communications industry. Prior to joining Lightbridge in 1989, Ms. Reeve spent eleven years as a consultant and in a series of executive positions at Boston

Nominee	<b>Principal Occupations and Business Experience During the Past Five Years</b> Consulting Group, Inc. Ms. Reeve currently serves on the board of directors of Frontier Communications Company, and had previously served as a director of NMS Communications Corp. and Livewire Mobile, Inc. We believe Ms. Reeve is qualified to sit on our Board of Directors based on her leadership, operational, strategic and corporate governance expertise particularly in the communications and technology industries, combined with her financial expertise and extensive knowledge of the Company resulting from serving on our Board for nearly a decade.
David E. Sharbutt	Mr. Sharbutt has been a Director since July 2006 and was appointed to the Nominating and Corporate
Age 61	Governance Committee in May 2007. Mr. Sharbutt also served on the Audit Committee from May 2007 to November 2007. Mr. Sharbutt most recently served as Chief Executive Officer and Chairman of Alamosa Holdings, Inc., a provider of wireless communications services, which was acquired by Sprint Nextel Corporation in February 2006. Mr. Sharbutt had been Alamosa s Chairman and a director since Alamosa was founded in July 1998 and was named Chief Executive Officer of Alamosa in October 1999. Mr. Sharbutt was formerly the President and Chief Executive Officer of Hicks & Ragland Engineering Co., an engineering consulting company, now known as CHR Solutions. While at CHR Solutions, Mr. Sharbutt worked with independent telephone companies in developing strategic, engineering and implementation plans for various types of telecommunications services. We believe Mr. Sharbutt is qualified to sit on our Board of Directors based on his leadership and board experience with wireless communications companies and his financial expertise, as well as his strategic, operational and advisory roles in leading complex telecommunications enterprises.
Samme L. Thompson	Mr. Thompson has been a Director since August 2005 and was appointed to the Compensation Committee in May 2006. In May 2009, he was appointed as Chairperson of the Compensation Committee. Mr. Thompson
Age 65	served as a director of SpectraSite, Inc. from June 2004, until our merger with SpectraSite in August 2005. Beginning in 2002 to present, Mr. Thompson has served as the President of Telit Associates, Incorporated, a financial and strategic advisory firm. Mr. Thompson worked for Motorola, Inc. as Senior Vice President and Director, Strategy and Corporate Development from 1999 to 2002. Mr. Thompson has over thirty-five years of management experience and currently serves on the board of directors of USA Mobility, Inc. Prior to the merger between Arch Wireless, Inc. and Metrocall Holdings, Inc. to form USA Mobility, Inc., Mr. Thompson was a director at Arch Wireless, Inc. We believe Mr. Thompson is qualified to sit on our Board of Directors based on his strategic and global advisory experience, combined with his prior board experience with companies in the wireless communications industry.

#### CORPORATE GOVERNANCE

#### General

The role of our Board of Directors is to oversee how the Company is managed for the long-term benefit of our stockholders and other stakeholders. To fulfill this role, the Board has adopted corporate governance principles to ensure full and complete compliance with all applicable corporate governance standards. In addition, the Board has established reporting protocols to ensure that it is informed regarding the Company s activities and periodically reviews, and advises management with respect