

REGAL ENTERTAINMENT GROUP

Form 10-Q

November 05, 2013

Table of Contents

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, DC 20549

---

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 26, 2013

Commission file number: 001-31315

---

Regal Entertainment Group  
(Exact name of Registrant as Specified in Its Charter)  
Delaware 02-0556934  
(State or Other Jurisdiction of (I.R.S. Employer  
Incorporation or Organization) Identification No.)

7132 Regal Lane  
Knoxville, TN 37918  
(Address of Principal Executive Offices) (Zip Code)

Registrant's Telephone Number, Including Area Code: 865-922-1123

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act (Check one):

Large accelerated filer x Accelerated filer o

Non-accelerated filer o Smaller reporting company o  
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act):  
Yes o No x

Class A Common Stock—132,123,756 shares outstanding at November 1, 2013

Class B Common Stock—23,708,639 shares outstanding at November 1, 2013

---

Table of Contents

TABLE OF CONTENTS

<u>PART I—FINANCIAL INFORMATION</u>	<u>3</u>
<u>Item 1. FINANCIAL STATEMENTS</u>	<u>3</u>
<u>UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS</u>	<u>3</u>
<u>UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF INCOME</u>	<u>4</u>
<u>UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME</u>	<u>5</u>
<u>UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS</u>	<u>6</u>
<u>NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS</u>	<u>7</u>
<u>Item 2. MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS</u>	<u>40</u>
<u>Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK</u>	<u>51</u>
<u>Item 4. CONTROLS AND PROCEDURES</u>	<u>52</u>
<u>PART II—OTHER INFORMATION</u>	<u>52</u>
<u>Item 1. LEGAL PROCEEDINGS</u>	<u>52</u>
<u>Item 1A. RISK FACTORS</u>	<u>52</u>
<u>Item 5. OTHER INFORMATION</u>	<u>52</u>
<u>Item 6. EXHIBITS</u>	<u>52</u>
<u>SIGNATURES</u>	<u>53</u>

Table of Contents

## PART I—FINANCIAL INFORMATION

## Item 1. FINANCIAL STATEMENTS

## REGAL ENTERTAINMENT GROUP

## UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS

(in millions, except share data)

	September 26, 2013	December 27, 2012
<b>ASSETS</b>		
<b>CURRENT ASSETS:</b>		
Cash and cash equivalents	\$270.2	\$109.5
Trade and other receivables	36.1	102.7
Income tax receivable	—	1.6
Inventories	17.6	17.8
Prepaid expenses and other current assets	25.8	14.8
Deferred income tax asset	17.3	11.4
<b>TOTAL CURRENT ASSETS</b>	<b>367.0</b>	<b>257.8</b>
<b>PROPERTY AND EQUIPMENT:</b>		
Land	139.0	123.1
Buildings and leasehold improvements	2,046.2	1,955.2
Equipment	921.0	861.0
Construction in progress	16.8	9.0
Total property and equipment	3,123.0	2,948.3
Accumulated depreciation and amortization	(1,610.4	) (1,485.1
<b>TOTAL PROPERTY AND EQUIPMENT, NET</b>	<b>1,512.6</b>	<b>1,463.2</b>
<b>GOODWILL</b>	<b>314.4</b>	<b>267.8</b>
<b>INTANGIBLE ASSETS, NET</b>	<b>60.2</b>	<b>27.8</b>
<b>DEFERRED INCOME TAX ASSET</b>	<b>14.2</b>	<b>—</b>
<b>OTHER NON-CURRENT ASSETS</b>	<b>239.9</b>	<b>192.9</b>
<b>TOTAL ASSETS</b>	<b>\$2,508.3</b>	<b>\$2,209.5</b>
<b>LIABILITIES AND DEFICIT</b>		
<b>CURRENT LIABILITIES:</b>		
Current portion of debt obligations	\$25.4	\$22.0
Accounts payable	109.5	157.0
Accrued expenses	83.1	67.6
Deferred revenue	56.4	102.2
Interest payable	22.2	38.7
Income taxes payable	16.4	—
<b>TOTAL CURRENT LIABILITIES</b>	<b>313.0</b>	<b>387.5</b>
<b>LONG-TERM DEBT, LESS CURRENT PORTION</b>	<b>2,185.8</b>	<b>1,912.4</b>
<b>LEASE FINANCING ARRANGEMENTS, LESS CURRENT PORTION</b>	<b>83.1</b>	<b>52.2</b>
<b>CAPITAL LEASE OBLIGATIONS, LESS CURRENT PORTION</b>	<b>13.6</b>	<b>8.6</b>
<b>DEFERRED INCOME TAX LIABILITY</b>	<b>—</b>	<b>7.7</b>
<b>NON-CURRENT DEFERRED REVENUE</b>	<b>367.5</b>	<b>341.4</b>
<b>OTHER NON-CURRENT LIABILITIES</b>	<b>203.8</b>	<b>198.3</b>
<b>TOTAL LIABILITIES</b>	<b>3,166.8</b>	<b>2,908.1</b>
<b>COMMITMENTS AND CONTINGENCIES</b>		
<b>DEFICIT:</b>	<b>0.1</b>	<b>0.1</b>

Edgar Filing: REGAL ENTERTAINMENT GROUP - Form 10-Q

Class A common stock, \$0.001 par value; 500,000,000 shares authorized,  
132,124,143 and 131,743,778 shares issued and outstanding at September 26, 2013  
and December 27, 2012, respectively

Class B common stock, \$0.001 par value; 200,000,000 shares authorized,

23,708,639 shares issued and outstanding at September 26, 2013 and December 27, —  
2012

Preferred stock, \$0.001 par value; 50,000,000 shares authorized; none issued and  
outstanding

Additional paid-in capital (deficit)	(733.2	) (694.0	)
Retained earnings	80.5	1.4	)
Accumulated other comprehensive loss, net	(4.0	) (4.3	)
TOTAL STOCKHOLDERS' DEFICIT OF REGAL ENTERTAINMENT GROUP	(656.6	) (696.8	)
Noncontrolling interest	(1.9	) (1.8	)
TOTAL DEFICIT	(658.5	) (698.6	)
TOTAL LIABILITIES AND DEFICIT	\$2,508.3	\$2,209.5	)

See accompanying notes to unaudited condensed consolidated financial statements.

Table of Contents

REGAL ENTERTAINMENT GROUP  
 UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF INCOME  
 (in millions, except share and per share data)

	Quarter Ended September 26, 2013	Quarter Ended September 27, 2012	Three Quarters Ended September 26, 2013	Three Quarters Ended September 27, 2012
<b>REVENUES:</b>				
Admissions	\$548.4	\$471.0	\$1,556.0	\$1,439.8
Concessions	224.1	187.3	623.6	559.9
Other operating revenues	40.6	34.6	118.6	101.4
<b>TOTAL REVENUES</b>	<b>813.1</b>	<b>692.9</b>	<b>2,298.2</b>	<b>2,101.1</b>
<b>OPERATING EXPENSES:</b>				
Film rental and advertising costs	286.6	247.6	812.4	749.7
Cost of concessions	30.5	25.5	85.9	75.2
Rent expense	105.7	95.9	309.9	285.3
Other operating expenses	208.7	185.2	597.7	546.0
General and administrative expenses (including share-based compensation of \$2.2 and \$2.4 for the quarters ended September 26, 2013 and September 27, 2012, and \$7.0 for the three quarters ended September 26, 2013 and September 27, 2012)	16.9	16.1	54.5	48.7
Depreciation and amortization	50.8	45.0	149.0	137.6
Net loss on disposal and impairment of operating assets	4.1	3.9	4.7	6.4
<b>TOTAL OPERATING EXPENSES</b>	<b>703.3</b>	<b>619.2</b>	<b>2,014.1</b>	<b>1,848.9</b>
<b>INCOME FROM OPERATIONS</b>	<b>109.8</b>	<b>73.7</b>	<b>284.1</b>	<b>252.2</b>
<b>OTHER EXPENSE (INCOME):</b>				
Interest expense, net	35.0	32.3	106.5	102.8
Loss on extinguishment of debt	—	—	30.7	—
Earnings recognized from NCM	(10.4	) (8.7	) (24.6	) (23.1
Gain on sale of NCM, Inc. common stock	(30.9	) —	(30.9	) —
Other, net	(9.2	) 10.5	(23.4	) (0.8
<b>TOTAL OTHER EXPENSE (INCOME), NET</b>	<b>(15.5</b>	<b>) 34.1</b>	<b>58.3</b>	<b>78.9</b>
<b>INCOME BEFORE INCOME TAXES</b>	<b>125.3</b>	<b>39.6</b>	<b>225.8</b>	<b>173.3</b>
<b>PROVISION FOR INCOME TAXES</b>	<b>50.2</b>	<b>15.7</b>	<b>92.2</b>	<b>65.9</b>
<b>NET INCOME</b>	<b>75.1</b>	<b>23.9</b>	<b>133.6</b>	<b>107.4</b>
<b>NET LOSS ATTRIBUTABLE TO NONCONTROLLING INTEREST, NET OF TAX</b>	<b>—</b>	<b>0.1</b>	<b>0.1</b>	<b>0.1</b>
<b>NET INCOME ATTRIBUTABLE TO CONTROLLING INTEREST</b>	<b>\$75.1</b>	<b>\$24.0</b>	<b>\$133.7</b>	<b>\$107.5</b>
<b>AVERAGE SHARES OUTSTANDING (in thousands):</b>				
Basic	154,892	154,239	154,858	154,128
Diluted	155,793	155,056	155,710	154,871
<b>EARNINGS PER SHARE OF CLASS A AND CLASS B COMMON STOCK (NOTE 9):</b>				

Edgar Filing: REGAL ENTERTAINMENT GROUP - Form 10-Q

Basic	\$0.48	\$0.16	\$0.86	\$0.70
Diluted	\$0.48	\$0.15	\$0.86	\$0.69
DIVIDENDS DECLARED PER COMMON SHARE	\$0.21	\$0.21	\$0.63	\$0.63

See accompanying notes to unaudited condensed consolidated financial statements.

4

---

Table of Contents

REGAL ENTERTAINMENT GROUP  
 UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
 (in millions)

	Quarter Ended September 26, 2013	Quarter Ended September 27, 2012	Three Quarters Ended September 26, 2013	Three Quarters Ended September 27, 2012
NET INCOME	\$75.1	\$23.9	\$133.6	\$107.4
OTHER COMPREHENSIVE INCOME (LOSS), NET OF TAX				
Change in fair value of interest rate swap transactions	(0.3	) 0.2	1.7	2.5
Change in fair value of available for sale securities	(3.2	) (4.2	) (1.2	) 0.7
Reclassification adjustment for gain on sale of available for sale securities recognized in net income	—	—	(1.2	) —
Change in fair value of equity method investee interest rate swap transactions	(0.4	) —	1.1	—
TOTAL OTHER COMPREHENSIVE INCOME (LOSS), NET OF TAX	(3.9	) (4.0	) 0.4	3.2
TOTAL COMPREHENSIVE INCOME, NET OF TAX	71.2	19.9	134.0	110.6
Comprehensive loss attributable to noncontrolling interest, net of tax	—	0.1	0.1	0.1
COMPREHENSIVE INCOME ATTRIBUTABLE TO CONTROLLING INTEREST	\$71.2	\$20.0	\$134.1	\$110.7

See accompanying notes to unaudited condensed consolidated financial statements.



Table of Contents

REGAL ENTERTAINMENT GROUP  
 UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
 (in millions)

	Three Quarters Ended September 26, 2013	Three Quarters Ended September 27, 2012	
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>			
Net income	\$133.6	\$107.4	
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization	149.0	137.6	
Amortization of debt discount and premium, net	(0.2)	(0.4)	)
Amortization of debt acquisition costs	3.3	2.7	
Share-based compensation expense	7.0	7.0	
Deferred income tax provision	6.3	29.8	
Net loss on disposal and impairment of operating assets	4.7	6.4	
Equity in income of non-consolidated entities	(25.2)	(3.4)	)
Excess cash distribution on NCM shares	6.2	5.1	
Gain on sale of NCM, Inc. common stock	(30.9)	—	)
Loss on extinguishment of debt	30.7	—	
Gain on sale of available for sale securities	(2.6)	—	)
Non-cash rent expense	5.0	4.1	
Changes in operating assets and liabilities, net of effects of acquisition:			
Trade and other receivables	74.1	69.4	
Inventories	1.4	(0.8)	)
Prepaid expenses and other assets	(8.8)	(6.8)	)
Accounts payable	(49.5)	(70.4)	)
Income taxes payable	19.1	(20.7)	)
Deferred revenue	(54.0)	(38.4)	)
Accrued expenses and other liabilities	(13.6)	(46.9)	)
<b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>	<b>255.6</b>	<b>181.7</b>	
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>			
Capital expenditures	(70.1)	(63.1)	)
Proceeds from disposition of assets	6.7	1.1	
Proceeds from sale of NCM, Inc. common stock	40.9	—	
Investment in non-consolidated entities	(5.2)	(7.0)	)
Distributions to partnership	(0.1)	(0.1)	)
Cash used for acquisition, net of cash acquired	(194.4)	—	)
Proceeds from sale of available for sale securities	5.9	—	
<b>NET CASH USED IN INVESTING ACTIVITIES</b>	<b>(216.3)</b>	<b>(69.1)</b>	<b>)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>			
Cash used to pay dividends	(99.5)	(99.2)	)
Payments on long-term obligations	(18.2)	(16.0)	)
Proceeds from stock option exercises	1.3	2.2	
Cash paid for tax withholdings and other	(4.4)	(1.7)	)
Proceeds from issuance of Regal 5 <sup>3</sup> / <sub>4</sub> % Senior Notes Due 2025	250.0	—	
Proceeds from issuance of Regal 5 <sup>3</sup> / <sub>4</sub> % Senior Notes Due 2023	250.0	—	
Cash used to repurchase Regal 9 <sup>1</sup> / <sub>8</sub> % Senior Notes	(244.3)	—	)
Payment of debt acquisition costs	(13.5)	—	)

Edgar Filing: REGAL ENTERTAINMENT GROUP - Form 10-Q

Excess tax benefits from share-based payment arrangements	—	0.5	
NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES	121.4	(114.2	)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	160.7	(1.6	)
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD	109.5	253.0	
CASH AND CASH EQUIVALENTS AT END OF PERIOD	\$270.2	\$251.4	
SUPPLEMENTAL CASH FLOW INFORMATION:			
Cash paid for income taxes	\$65.3	\$39.5	
Cash paid for interest	\$121.2	\$130.7	
SUPPLEMENTAL NON-CASH INVESTING ACTIVITIES:			
Investment in NCM	\$33.8	\$0.8	
See accompanying notes to unaudited condensed consolidated financial statements.			

6

---

Table of Contents

REGAL ENTERTAINMENT GROUP  
NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
SEPTEMBER 26, 2013 AND SEPTEMBER 27, 2012

1. THE COMPANY AND BASIS OF PRESENTATION

Regal Entertainment Group (the "Company," "Regal," "we" or "us") is the parent company of Regal Entertainment Holdings, Inc. ("REH"), which is the parent company of Regal Cinemas Corporation ("Regal Cinemas") and its subsidiaries. Regal Cinemas' subsidiaries include Regal Cinemas, Inc. ("RCI") and its subsidiaries, which include Edwards Theatres, Inc. ("Edwards") and United Artists Theatre Company ("United Artists"). The terms Regal or the Company, REH, Regal Cinemas, RCI, Edwards and United Artists shall be deemed to include the respective subsidiaries of such entities when used in discussions included herein regarding the current operations or assets of such entities. Majority-owned subsidiaries that the Company controls are consolidated while those affiliates of which the Company owns between 20% and 50% and does not control are accounted for under the equity method. Those affiliates of which the Company owns less than 20% are generally accounted for under the cost method, unless the Company is deemed to have the ability to exercise significant influence over the affiliate, in which case the Company would account for its investment under the equity method. The results of these subsidiaries and affiliates are included in the unaudited condensed consolidated financial statements effective with their formation or from their dates of acquisition. Intercompany balances and transactions are eliminated in consolidation.

Regal operates the largest theatre circuit in the United States, consisting of 7,334 screens in 575 theatres in 42 states along with Guam, Saipan, American Samoa and the District of Columbia as of September 26, 2013. The Company formally operates on a 52-week fiscal year with each quarter generally consisting of 13 weeks, unless otherwise noted. The Company's fiscal year ends on the first Thursday after December 25, which in certain years results in a 53-week fiscal year.

For a discussion of significant transactions that have occurred through December 27, 2012, please refer to the notes to the consolidated financial statements included in Part II, Item 8 of our annual report on Form 10-K filed on February 25, 2013 with the Securities and Exchange Commission (the "Commission") (File No. 1-31315) for the fiscal year ended December 27, 2012 (the "2012 Audited Consolidated Financial Statements"). For a summary of our significant accounting policies, please refer to Note 2 to the 2012 Audited Consolidated Financial Statements.

The Company has prepared the unaudited condensed consolidated balance sheet as of September 26, 2013 and the unaudited condensed consolidated statements of income, comprehensive income, and cash flows for the quarters and three quarters ended September 26, 2013 and September 27, 2012 in accordance with U.S. generally accepted accounting principles for interim financial information and the rules and regulations of the Commission. Accordingly, certain information and footnote disclosures typically included in an annual report have been condensed or omitted for this quarterly report. In the opinion of management, all adjustments (which include only normal recurring adjustments) necessary to present fairly in all material respects the financial position, results of operations and cash flows for all periods presented have been made. The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and the accompanying notes. Actual results could differ from these estimates. The December 27, 2012 unaudited condensed consolidated balance sheet information is derived from the 2012 Audited Consolidated Financial Statements. These unaudited condensed consolidated financial statements should be read in conjunction with the 2012 Audited Consolidated Financial Statements and notes thereto. The results of operations for the quarter and three quarters ended September 26, 2013 are not necessarily indicative of the operating results that may be achieved for the full 2013 fiscal year.

2. INVESTMENTS

Investment in National CineMedia, LLC

We maintain an investment in National CineMedia, LLC ("National CineMedia" or "NCM"). National CineMedia primarily concentrates on in-theatre advertising for its theatrical exhibition partners, which include us, AMC Entertainment, Inc. ("AMC") and Cinemark, Inc. ("Cinemark"). The formation of National CineMedia, related IPO of National CineMedia, Inc. ("NCM, Inc.") and other related transactions are further described in Note 4 to the 2012 Audited Consolidated Financial Statements.

We account for our investment in National CineMedia following the equity method of accounting and such investment is included as a component of "Other Non-Current Assets" in the accompanying unaudited condensed consolidated balance sheets. From time to time, the Company receives additional newly issued common units of National CineMedia ("Additional Investments Tranche") as a result of the adjustment provisions of the Common Unit Adjustment Agreement. The Company

7

---

Table of Contents

follows the guidance in Accounting Standards Codification ("ASC") 323-10-35-29 (formerly EITF 2-18, Accounting for Subsequent Investments in an Investee after Suspension of Equity Loss Recognition) by analogy, which also refers to AICPA Technical Practice Aid 2220.14, which indicates that if a subsequent investment is made in an equity method investee that has experienced significant losses, the investor must determine if the subsequent investment constitutes funding of prior losses. The Company concluded that the construction or acquisition of new theatres that has led to the common unit adjustments included in its Additional Investments Tranche equates to making additional investments in National CineMedia. The Company evaluated the receipt of the additional common units in National CineMedia and the assets exchanged for these additional units and has determined that the right to use its incremental new screens would not be considered funding of prior losses. As such, the Additional Investments Tranche is accounted for separately from the Company's Initial Investment Tranche (as defined and described more fully in Note 4 to the 2012 Audited Consolidated Financial Statements) following the equity method with undistributed equity earnings included as a component of "Earnings recognized from NCM" in the accompanying unaudited condensed consolidated financial statements.

Below is a summary of activity with National CineMedia included in the Company's unaudited condensed consolidated financial statements as of and for the three quarters ended September 26, 2013:

	As of the period ended			For the period ended		Gain on
	Investment in NCM	Deferred Revenue	Cash Received	Earnings recognized from NCM	Other NCM Revenues	sale of NCM, Inc. common stock
Balance as of December 27, 2012	\$73.9	\$(344.3 )	\$—	\$—	\$—	\$—
Receipt of additional common units(1)	33.8	(33.8 )	—	—	—	—
Receipt of excess cash distributions(2)	(5.4 )	—	21.7	(16.3 )	—	—
Receipt under tax receivable agreement(2)	(0.9 )	—	4.6	(3.7 )	—	—
Revenues earned under ESA(3)	—	—	9.4	—	(9.4 )	—
Amortization of deferred revenue(4)	—	5.3	—	—	(5.3 )	—
Equity in earnings attributable to additional common units(5)	4.6	—	—	(4.6 )	—	—
Redemption/sale of NCM stock(6)	(10.0 )	—	40.9	—	—	(30.9 )
Balance as of and for the period ended September 26, 2013	\$96.0	\$(372.8 )	\$76.6	\$(24.6 )	\$(14.7 )	\$(30.9 )

On March 14, 2013, we received from National CineMedia approximately 2.2 million newly issued common units of National CineMedia in accordance with the annual adjustment provisions of the Common Unit Adjustment Agreement. The Company recorded the additional common units (Additional Investments Tranche) at fair value using the available closing stock price of NCM, Inc. as of the date on which the units were received. With respect (1) to the common units received on March 14, 2013, the Company recorded an increase to its investment in National CineMedia of \$33.8 million with a corresponding increase to deferred revenue. The deferred revenue amount is being amortized to advertising revenue over the remaining term (approximately 23 years) of the exhibitor services agreement, between RCI and National CineMedia ("ESA") following the units of revenue method as described in (4) below.

(2) During the three quarters ended September 26, 2013 and September 27, 2012, the Company received \$26.3 million and \$25.6 million, respectively, in cash distributions from National CineMedia (including payments of \$4.6 million and \$8.5 million received under the tax receivable agreement described in Note 4 to the 2012 Audited Consolidated Financial Statements of the Company). Approximately \$6.3 million and \$5.1 million of these cash distributions received during the three quarters ended September 26, 2013 and September 27, 2012, respectively, were

attributable to the Additional Investments Tranche and were recognized as a reduction in our investment in National CineMedia. The remaining amounts were recognized in equity earnings during each of these periods and have been included as components of "Earnings recognized from NCM" in the accompanying unaudited condensed consolidated financial statements.

The Company recorded other revenues, excluding the amortization of deferred revenue, of approximately \$9.4 million and \$8.1 million for the three quarters ended September 26, 2013 and September 27, 2012, respectively, pertaining to our agreements with National CineMedia, including per patron and per digital screen theatre access (3) fees (net of payments of \$11.8 million and \$11.1 million for the three quarters ended September 26, 2013 and September 27, 2012, for on-screen advertising time provided to our beverage concessionaire) and other NCM revenue. These advertising revenues are presented as a component of "Other operating revenues" in the Company's unaudited condensed consolidated financial statements.

Amounts represent amortization of ESA modification fees received from NCM to advertising revenue utilizing the (4) units of revenue amortization method. These advertising revenues are presented as a component of "Other operating revenues" in the Company's unaudited condensed consolidated financial statements.

Table of Contents

Amounts represent the Company's share in the net income of National CineMedia with respect to the Additional (5) Investments Tranche. Such amounts have been included as a component of "Earnings recognized from NCM" in the unaudited condensed consolidated financial statements.

During the quarter ended September 26, 2013, the Company redeemed 2.3 million of its National CineMedia common units for a like number of shares of NCM, Inc. common stock, which the Company sold in an underwritten public offering (including underwriter over-allotments) for \$17.79 per share, reducing our investment in National CineMedia by approximately \$10.0 million, the average carrying amount of the shares sold. The (6) Company received approximately \$40.9 million in proceeds, resulting in a gain on sale of approximately \$30.9 million. We accounted for this transaction as a proportionate decrease in the Company's Initial Investment Tranche and Additional Investments Tranche and accordingly, our ownership share in National CineMedia decreased to 22.0 million common units. On a fully diluted basis, we own a 17.9% interest in NCM, Inc. as of September 26, 2013.

In addition, as of September 26, 2013, approximately \$1.8 million and \$1.6 million due from/to National CineMedia were included in "Trade and other receivables, net" and "Accounts payable," respectively. As of December 27, 2012, approximately \$2.5 million and \$2.8 million due from/to National CineMedia were included in "Trade and other receivables, net" and "Accounts payable," respectively.

Summarized unaudited consolidated statements of operations information for National CineMedia for the quarters and two quarters ended June 27, 2013 and June 28, 2012 is as follows (in millions):

	Quarter Ended June 27, 2013	Quarter Ended June 28, 2012	Two Quarters Ended June 27, 2013	Two Quarters Ended June 28, 2012
Revenues	\$122.8	\$110.1	\$205.0	\$189.2
Income from operations	58.0	45.3	79.6	62.3
Net income	41.1	1.8	46.7	5.0

As of the date of this quarterly report on Form 10-Q (this "Form 10-Q"), no summarized financial information for National CineMedia was available for the quarter or three quarters ended September 26, 2013.

#### Investment in Digital Cinema Implementation Partners

We maintain an investment in Digital Cinema Implementation Partners, LLC, a Delaware limited liability company ("DCIP"). DCIP is a joint venture company formed by Regal, AMC and Cinemark. Regal holds a 46.7% economic interest in DCIP as of September 26, 2013 and a one-third voting interest along with each of AMC and Cinemark. Since the Company is not the primary beneficiary of DCIP or any of its subsidiaries, it accounts for its investment in DCIP under the equity method of accounting. The Company's investment in DCIP is included as a component of "Other Non-Current Assets" in the accompanying unaudited condensed consolidated balance sheets. The change in the carrying amount of our investment in DCIP for the three quarters ended September 26, 2013 is as follows (in millions):

Balance as of December 27, 2012	\$72.8
Equity contributions	2.7
Equity in earnings of DCIP(1)	14.4
Change in fair value of equity method investee interest rate swap transactions	1.8
Balance as of September 26, 2013	\$91.7

---

(1)

Represents the Company's share of the net income of DCIP. Such amount is presented as a component of "Other, net" in the accompanying unaudited condensed consolidated statement of income.

DCIP funds the cost of conversion to digital projection principally through the collection of virtual print fees from motion picture studios and equipment lease payments from participating exhibitors, including us. In accordance with the master equipment lease agreement (the "Master Lease"), the digital projection systems are leased from Kasima, LLC under a twelve-year term with ten one-year fair value renewal options. The Master Lease also contains a fair value purchase option. Under the Master Lease, the Company pays annual minimum rent of \$1,000 per digital projection system from the effective date of the agreement through the end of the lease term and is, upon the conditions described below, subject to incremental annual rent of \$2,000 per digital projection system beginning at six and a half years from the effective date of the agreement through the end of the lease term. In the event that the junior capital raised by DCIP in the initial financing transactions remains outstanding at any time on or after the date that is six and a half years after the closing date of March 2010, the holders of the related notes



Table of Contents

will have the right to require the Company and other participating exhibitors to make incremental minimum rent payments of \$2,000 per digital projection system per year through the earlier of the end of the lease term or until such notes are repaid. The Company considers both the \$1,000 minimum rental and the incremental minimum rental payment of \$2,000 per digital projection system to be minimum rents and accordingly has recorded such rents on a straight-line basis in its consolidated financial statements. The Company is also subject to various types of other rent if such digital projection systems do not meet minimum performance requirements as outlined in the Master Lease. Certain of the other rent payments are subject to either a monthly or an annual maximum. The Company accounts for the Master Lease as an operating lease for accounting purposes. During the three quarters ended September 26, 2013 and September 27, 2012, the Company incurred total rent of approximately \$10.9 million and \$9.3 million, respectively, associated with the leased digital projection systems. As of September 26, 2013, we operated 7,239 screens outfitted with digital projection systems.

Summarized unaudited consolidated statements of operations information for DCIP for the quarters and three quarters ended September 30, 2013 and September 30, 2012 is as follows (in millions):

	Quarter Ended September 30, 2013	Quarter Ended September 30, 2012	Three Quarters Ended September 30, 2013	Three Quarters Ended September 30, 2012
Revenues	\$46.3	\$ 42.9	\$134.4	\$122.8
Income from operations	29.7	26.0	85.3	75.6
Net income	16.5	8.7	30.8	24.6

## Investment in Open Road Films

We maintain an investment in Open Road Films, a film distribution company jointly owned by us and AMC. The Company's cumulative cash investment in Open Road Films totaled \$20.0 million as of September 26, 2013 and the Company may invest an additional \$10.0 million in this joint venture. We account for our investment in Open Road Films using the equity method of accounting. As a result of cumulative losses recorded in Open Road Films, the Company's investment in Open Road Films was reduced to a minimum carrying value of \$(10.0) million as of December 27, 2012. Consistent with the accounting model provided by ASC 323-10-35-22, as of December 27, 2012, the Company did not provide for any additional losses of Open Road Films since it has not guaranteed obligations of Open Road Films and otherwise has not committed to provide further financial support for Open Road Films above its initial \$30.0 million commitment. Accordingly, the Company discontinued equity method accounting for its investment in Open Road Films as of December 27, 2012 since the amount of excess losses incurred through December 27, 2012 exceeded its initial \$30.0 million commitment by approximately \$2.2 million.

During the three quarters ended September 26, 2013, the Company resumed equity method accounting for its investment in Open Road Films as its share of equity in the earnings of Open Road Films exceeded the amount of excess losses incurred through December 27, 2012 by approximately \$6.4 million. The Company's investment in Open Road Films is included as a component of "Other Non-Current Liabilities" in the accompanying unaudited condensed consolidated balance sheets. The change in the carrying amount of our investment in Open Road Films for the three quarters ended September 26, 2013 is as follows (in millions):

Balance as of December 27, 2012	\$(10.0)	)
Equity in earnings of Open Road Films(1)	6.4	
Balance as of September 26, 2013	\$(3.6)	)

(1) Represents the Company's recorded share of the net income of Open Road Films. Such amount is presented as a component of "Other, net" in the accompanying unaudited condensed consolidated statement of income.

Edgar Filing: REGAL ENTERTAINMENT GROUP - Form 10-Q

Summarized unaudited consolidated statements of operations information for Open Road Films for the quarters and three quarters ended September 30, 2013 and September 30, 2012 is as follows (in millions):

	Quarter Ended September 30, 2013	Quarter Ended September 30, 2012	Three Quarters Ended September 30, 2013	Three Quarters Ended September 30, 2012
Revenues	\$24.4	\$ 31.0	\$125.8	\$99.6
Income (loss) from operations	3.8	(28.6 )	19.3	(19.6 )
Net income (loss)	3.2	(29.1 )	17.3	(21.2 )

10

---

## Table of Contents

### Investment in RealD, Inc.

The Company also maintains an investment in RealD, Inc., an entity specializing in the licensing of 3D technologies. The Company accounts for its investment in RealD, Inc. as a marketable security. The Company has determined that its RealD, Inc. shares are available for sale securities in accordance with ASC 320-10-35-1, therefore unrealized holding gains and losses are reported as a component of accumulated other comprehensive income (loss) until realized. The carrying value of the Company's investment in RealD, Inc. as of September 26, 2013 was approximately \$5.9 million. See Note 11—"Fair Value of Financial Instruments" for a discussion of fair value estimation methods and assumptions with respect to the Company's investment in RealD, Inc. The Company has recorded this investment within "Other Non-Current Assets." During the quarter ended June 27, 2013, the Company sold 0.4 million shares of RealD, Inc. as described further in Note 11—"Fair Value of Financial Instruments." In connection with the sale, the Company received approximately \$5.9 million in aggregate net proceeds (after deducting related fees and expenses) and recorded a gain on sale of approximately \$2.6 million. Such gain is presented as a component of "Other, net" in the accompanying unaudited condensed consolidated statement of income for the three quarters ended September 26, 2013.

### Fathom Events Transaction

On August 1, 2013, a non-binding letter of intent was signed among NCM, Regal, Cinemark and AMC whereby NCM would contribute the assets of its Fathom Events division to a new entity to be formed by Regal, Cinemark and AMC in exchange for an interest-bearing \$25 million promissory note guaranteed by Regal, Cinemark and AMC. NCM will retain a 10% ownership in the new entity and Regal, Cinemark and AMC will own the remaining 90%. The letter of intent provides for a transition services agreement whereby NCM will agree to provide certain corporate overhead services to the new entity for a period of nine months following the closing for a fee. The closing of the transaction is expected to occur in the fourth quarter of 2013.

## 3. ACQUISITIONS

### Acquisition of Hollywood Theaters

On March 29, 2013, Regal completed the acquisition of Hollywood Theaters, whereby it acquired a total of 43 theatres with 513 screens for an aggregate net cash purchase price, before post-closing adjustments, of \$194.4 million. In addition, the Company assumed approximately \$47.9 million of capital lease and lease financing obligations, and certain working capital. The cash portion of the purchase price included repayment of approximately \$167 million of the sellers' debt and is subject to customary post-closing adjustments. The acquisition of Hollywood Theaters enhanced the Company's presence in 16 states and 3 U.S. territories. The Company incurred approximately \$3.0 million in transaction costs, which are reflected in "general and administrative expenses" in the accompanying unaudited condensed consolidated statement of income for the three quarters ended September 26, 2013. The aggregate net cash purchase price was allocated to the identifiable assets acquired and liabilities assumed for each of the respective theatre locations based on their estimated fair values at the date of acquisition using the acquisition method of accounting. The allocation of the purchase price is based on management's judgment after evaluating several factors, including an independent third party valuation. The results of operations of the acquired theatres have been included in the Company's consolidated financial statements for periods subsequent to the acquisition date.

The following is a summary of the preliminary allocation of the aggregate net cash purchase price (before post-closing adjustments) to the estimated fair values of the identifiable assets acquired and liabilities assumed that have been recognized by the Company in its consolidated balance sheet as of the date of acquisition (in millions):



Table of Contents

Current assets	\$8.8	
Property and equipment	143.2	
Favorable leases and other intangible assets	35.6	
Goodwill	46.5	
Deferred income tax asset	35.8	
Other assets	0.2	
Current liabilities	(14.4	)
Lease financing obligations	(40.4	)
Capital lease obligations	(7.5	)
Unfavorable leases	(10.7	)
Other liabilities	(2.7	)
Total purchase price	\$194.4	

The transaction included the assumption of lease financing obligations associated with 14 acquired theatres and various capital lease obligations, which are presented in the Company's consolidated balance sheet as of September 26, 2013. Such obligations have a weighted average interest rate of approximately 10.7% and mature in various installments through December 2030. In addition, the transaction included the acquisition of favorable leases (approximately \$34.4 million) and unfavorable leases, which are presented in the Company's consolidated balance sheet as a component of "Intangible Assets, net" and "Other Non-Current Liabilities," respectively. The weighted average remaining amortization period for the favorable leases and the unfavorable leases are approximately 18 years and 15 years, respectively. Goodwill represents the excess purchase price over the amounts assigned to assets acquired, including intangible assets, and liabilities assumed.

The following unaudited pro forma results of operations for the quarter ended September 27, 2012 and the three quarters ended September 26, 2013 and September 27, 2012, respectively, assume the above acquisition occurred as of the beginning of fiscal 2012. The pro forma results have been prepared for comparative purposes only and do not purport to indicate the results of operations which would actually have occurred had the combination been in effect on the dates indicated, or which may occur in the future. Pro forma results for the quarter ended September 26, 2013 are not presented below because the results for the Hollywood Theaters are included in the September 26, 2013 unaudited condensed consolidated statement of income for the entire quarterly period.

	Quarter Ended September 27, 2012	Three Quarters Ended September 26, 2013	Three Quarters Ended September 27, 2012
	(in millions except per share amounts)		
Revenues	\$731.3	\$2,329.7	\$2,220.6
Income from operations	77.2	277.6	264.5
Net income	22.4	122.9	103.8
Earnings per share of Class A and Class B common stock:			
Basic	0.14	0.79	0.67
Diluted	0.14	0.79	0.67

## Acquisition of Great Escape Theatres

On November 29, 2012, Regal completed the acquisition of Great Escape Theatres, whereby it acquired a total of 25 theatres with 301 screens for an aggregate net cash purchase price, after post-closing adjustments, of \$90.0 million. The transaction involved multiple sellers and the aggregate purchase price included repayment of the sellers' debt and the assumption of working capital. The sellers maintained an interest in the real property associated with seven of the acquired theatres. The acquisition of the Great Escape circuit enhanced the Company's presence in Georgia, Illinois,

Indiana, Kentucky, Missouri, Nebraska, Ohio, Pennsylvania, South Carolina, Tennessee and West Virginia. The aggregate net cash purchase price was allocated to the identifiable assets acquired and liabilities assumed for each of the respective theatre locations based on their estimated fair values at the date of acquisition using the acquisition method of accounting. The allocation of the purchase price is based on management's judgment after evaluating several factors, including an independent third party valuation. The results of operations of the acquired theatres have been included in the Company's consolidated financial statements for periods subsequent to the acquisition date.

Table of Contents

The following is a summary of the final allocation of the aggregate net cash purchase price to the estimated fair values of the identifiable assets acquired and liabilities assumed that have been recognized by the Company in its consolidated balance sheet as of the date of acquisition (in millions):

Current assets	\$2.9	
Property and equipment	22.0	
Favorable leases	8.1	
Goodwill	89.0	
Current liabilities	(5.9	)
Unfavorable leases	(26.1	)
Total purchase price	\$90.0	

The transaction included the acquisition of certain favorable leases and unfavorable leases, which are presented in the Company's consolidated balance sheet as a component of "Intangible Assets, net" and "Other Non-Current Liabilities," respectively. The weighted average remaining amortization period for the favorable leases and the unfavorable leases are approximately 22 years and 15 years, respectively. Goodwill represents the excess purchase price over the amounts assigned to assets acquired, including intangible assets, and liabilities assumed. The goodwill recorded is fully deductible for tax purposes.

## 4. DEBT OBLIGATIONS

Debt obligations at September 26, 2013 and December 27, 2012 consist of the following (in millions):

	September 26, 2013	December 27, 2012
Regal Cinemas Amended Senior Credit Agreement	\$980.9	\$988.4
Regal 9 <sup>1</sup> / <sub>8</sub> % Senior Notes, including premium	315.7	533.4
Regal Cinemas 8 <sup>5</sup> / <sub>8</sub> % Senior Notes, net of debt discount	394.4	393.7
Regal 5 <sup>3</sup> / <sub>4</sub> % Senior Notes Due 2025	250.0	—
Regal 5 <sup>3</sup> / <sub>4</sub> % Senior Notes Due 2023	250.0	—
Lease financing arrangements, weighted average interest rate of 11.07% as of 9/26/13	93.5	59.6
maturing in various installments through November 2028		
Capital lease obligations, 8.5% to 10.7%, maturing in various installments through December 2030	16.4	11.1
Other	7.0	9.0
Total debt obligations	2,307.9	1,995.2
Less current portion	25.4	22.0
Total debt obligations, less current portion	\$2,282.5	\$1,973.2

Regal Cinemas Sixth Amended and Restated Credit Agreement— As described further in Note 5 to the 2012 Audited Consolidated Financial Statements, on May 19, 2010, Regal Cinemas entered into a sixth amended and restated credit agreement (the "Credit Agreement"), with Credit Suisse AG, Cayman Islands Branch, as Administrative Agent ("Credit Suisse"), and the lenders party thereto (the "Lenders"). The Credit Agreement provides, among other things, for senior secured credit facilities consisting of a term loan facility (the "Term Facility") with an original principal balance of \$1,006.0 million and final maturity date in August 2017 and a revolving credit facility (the "Revolving Facility") of up to \$85.0 million (the "Revolving Commitment") with a final maturity date in May 2017.

On April 19, 2013 (the "Second Amendment Date"), Regal Cinemas, Regal, REH and the other affiliates of Regal Cinemas party thereto, as guarantors, entered into an amendment (the "Second Amendment") to the Credit Agreement, with Credit Suisse and the lenders party thereto. The Second Amendment amends the Credit Agreement by reducing the interest rate on the Term Facility by 0.50%. Specifically, the Second Amendment provides that, depending on the consolidated leverage ratio of Regal Cinemas and its subsidiaries, the applicable margin under the Term Facility for base rate loans will be either 1.50% or 1.75% and the applicable margin under the Term Facility for LIBOR rate loans will be either 2.50% or 2.75%. Among other things, the Second Amendment also amends the Credit Agreement (i) by deleting the interest coverage ratio test and providing that the remaining financial covenants will only be tested if the outstanding amount of the revolving loans and letters of credit (including unreimbursed drawings) under the Revolving Facility equals or exceeds 25% of the Revolving Commitment, (ii) by providing for a 1% prepayment premium applicable in the event that Regal Cinemas enters into a



Table of Contents

refinancing or amendment of the Term Facility on or prior to the first anniversary of the Second Amendment Date that, in either case, has the effect of reducing the interest rate on the Term Facility, (iii) to permit the release of Regal from its guarantee of the obligations under the Credit Agreement in the event that it does not guarantee any other debt of Regal Cinemas or its subsidiaries, and (iv) by eliminating the mortgage requirement for fee-owned real properties that are acquired by Regal Cinemas or its subsidiaries after the Second Amendment Date. Except as amended by the Second Amendment, the remaining terms of the Credit Agreement remain in full force and effect. As a result of the Second Amendment, the Company recorded a loss on debt extinguishment of approximately \$0.4 million.

In addition, on May 28, 2013, Regal Cinemas, Regal, REH and the other affiliates of Regal Cinemas party thereto, as guarantors, entered into a Loan Modification Agreement with Credit Suisse and the revolving lenders party thereto (the "Loan Modification Agreement"). The Loan Modification Agreement amends the Credit Agreement by reducing the interest rate on the Revolving Facility by 1.00%. Specifically, the Loan Modification Agreement provides that, depending on the consolidated leverage ratio of Regal Cinemas and its subsidiaries, the applicable margin under the Revolving Facility for base rate loans will be either 1.50% or 1.75% and the applicable margin under the Revolving Facility for LIBOR rate loans will be either 2.50% or 2.75%. The Loan Modification Agreement also amends the Credit Agreement to extend the maturity date of the Revolving Facility from May 19, 2015 to May 19, 2017.

As of September 26, 2013 and December 27, 2012, borrowings of \$980.9 million and \$988.4 million, respectively, were outstanding under the Term Facility at an effective interest rate of 3.20% (as of September 26, 2013) and 3.53% (as of December 27, 2012), after the impact of the interest rate swaps described below is taken into account.

Regal 9<sup>1</sup>/<sub>8</sub>% Senior Notes— On August 16, 2010, Regal issued \$275.0 million in aggregate principal amount of the Company's 9<sup>1</sup>/<sub>8</sub>% Senior Notes (the "9<sup>1</sup>/<sub>8</sub>% Senior Notes") under an Indenture with Wells Fargo Bank, National Association, as trustee (the "Trustee"). The net proceeds from the offering, after deducting offering expenses paid by the Company, were approximately \$269.5 million. The Company used a portion of the net proceeds from the offering to repurchase a portion of the Company's then-outstanding 6<sup>1</sup>/<sub>4</sub>% Convertible Senior Notes.

On January 4, 2011, Regal sold \$150.0 million in aggregate principal amount of the Company's 9<sup>1</sup>/<sub>8</sub>% Senior Notes at a price equal to 104.5% of their face value. The notes were issued on January 7, 2011 under the existing Indenture entered into by and between the Company and the Trustee, as supplemented by the First Supplemental Indenture, dated January 7, 2011. In addition, on February 10, 2011, Regal sold \$100.0 million in aggregate principal amount of the Company's 9<sup>1</sup>/<sub>8</sub>% Senior Notes at a price equal to 104.5% of their face value. The notes were issued on February 15, 2011 under the existing Indenture entered into by and between the Company and the Trustee, as supplemented by the First Supplemental Indenture, and the Second Supplemental Indenture, dated February 15, 2011. The notes issued in 2011 constitute additional securities under the existing Indenture and are treated as a single series with, and have the same terms as, and are fungible with, the \$275.0 million aggregate principal amount of the Company's 9<sup>1</sup>/<sub>8</sub>% Senior Notes previously issued under the Indenture in 2010. The net proceeds from the 2011 offerings, after deducting underwriting discounts and commissions paid by the Company, were approximately \$257.8 million. The Company used the net proceeds to repay approximately \$234.6 million of the Credit Agreement and for general corporate purposes.

The 9<sup>1</sup>/<sub>8</sub>% Senior Notes bear interest at a rate of 9.125% per year, payable semiannually in arrears in cash on February 15 and August 15 of each year. The 9<sup>1</sup>/<sub>8</sub>% Senior Notes mature on August 15, 2018. The 9<sup>1</sup>/<sub>8</sub>% Senior Notes are the Company's senior unsecured obligations. They rank on parity with all of the Company's existing and future senior unsecured indebtedness and prior to all of the Company's subordinated indebtedness. The 9<sup>1</sup>/<sub>8</sub>% Senior Notes are effectively subordinated to all of the Company's future secured indebtedness to the extent of the assets securing that indebtedness and to any indebtedness and other liabilities of the Company's subsidiaries. None of the Company's subsidiaries initially guarantee any of the Company's obligations with respect to the 9<sup>1</sup>/<sub>8</sub>% Senior Notes.

Prior to August 15, 2014, the Company may redeem all or any part of the 9<sup>1</sup>/<sub>8</sub>% Senior Notes at its option at 100% of the principal amount plus a make-whole premium. The Company may redeem the 9<sup>1</sup>/<sub>8</sub>% Senior Notes in whole or in part at any time on or after August 15, 2014 at the redemption prices specified in the Indenture. The Company has not separated the make-whole premium from the underlying debt instrument to account for it as a derivative instrument as the economic characteristics and risks of this embedded derivative are clearly and closely related to the economic characteristics and risks of the underlying debt.

If the Company undergoes a change of control (as defined in the Indenture), holders may require the Company to repurchase all or a portion of their 9<sup>1</sup>/<sub>8</sub>% Senior Notes at a price equal to 101% of the principal amount of the 9<sup>1</sup>/<sub>8</sub>% Senior Notes being repurchased, plus accrued and unpaid interest, if any, to the repurchase date.

Table of Contents

The Indenture contains covenants that limit the Company's (and its restricted subsidiaries') ability to, among other things: (i) incur additional indebtedness; (ii) pay dividends on or make other distributions in respect of its capital stock, purchase or redeem capital stock, or purchase, redeem or otherwise acquire or retire certain subordinated obligations; (iii) enter into certain transactions with affiliates; (iv) permit, directly or indirectly, it to create, incur, or suffer to exist any lien, except in certain circumstances; (v) create or permit encumbrances or restrictions on the ability of its restricted subsidiaries to pay dividends or make distributions on their capital stock, make loans or advances to other subsidiaries or the Company, or transfer any properties or assets to other subsidiaries or the Company; and (vi) merge or consolidate with other companies or transfer all or substantially all of its assets. These covenants are, however, subject to a number of important limitations and exceptions. The Indenture contains other customary terms, including, but not limited to, events of default, which, if any of them occurs, would permit or require the principal, premium, if any, interest and any other monetary obligations on all the then outstanding 9<sup>1</sup>/<sub>8</sub>% Senior Notes to be due and payable immediately.

In connection with the issuance of the 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2023 described below, on May 29, 2013, the Company commenced a tender offer to purchase for cash its 9<sup>1</sup>/<sub>8</sub>% Senior Notes. Total offer consideration for each \$1,000 principal amount of 9<sup>1</sup>/<sub>8</sub>% Senior Notes tendered was \$1,143.75, including an early tender premium payment of \$30.00 per \$1,000 principal amount of 9<sup>1</sup>/<sub>8</sub>% Senior Notes for those holders who properly tendered their 9<sup>1</sup>/<sub>8</sub>% Senior Notes on or before June 11, 2013. Upon consummation of the tender offer, approximately \$213.6 million aggregate principal amount of the 9<sup>1</sup>/<sub>8</sub>% Senior Notes was purchased. Total additional consideration paid for the tender offer, including the early tender premium payment, was approximately \$30.7 million. The tender offer was financed with the \$244.3 million of net proceeds from the issuance of the 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2023. As a result of the tender offer, the Company recorded a \$30.3 million loss on extinguishment of debt during the quarter ended June 27, 2013.

Regal Cinemas 8<sup>5</sup>/<sub>8</sub>% Senior Notes—On July 15, 2009, Regal Cinemas issued \$400.0 million in aggregate principal amount of its 8<sup>5</sup>/<sub>8</sub>% Senior Notes due 2019 (the "8<sup>5</sup>/<sub>8</sub>% Senior Notes") at a price equal to 97.561% of their face value in a transaction exempt from registration under the Securities Act of 1933, as amended (the "Securities Act"). Interest on the 8<sup>5</sup>/<sub>8</sub>% Senior Notes is payable semi-annually in arrears on January 15 and July 15 of each year, beginning on January 15, 2010. The 8<sup>5</sup>/<sub>8</sub>% Senior Notes will mature on July 15, 2019.

The net proceeds from the offering, after deducting the initial purchase discount (approximately \$9.8 million) and offering expenses paid by the Company, were approximately \$381.3 million. The Company used all of the net proceeds from the offering to repay a portion of the Company's prior senior credit facility.

The 8<sup>5</sup>/<sub>8</sub>% Senior Notes are Regal Cinemas' general senior unsecured obligations and rank equally in right of payment with all of its existing and future senior unsecured indebtedness; and senior in right of payment to all of Regal Cinemas' existing and future subordinated indebtedness. The 8<sup>5</sup>/<sub>8</sub>% Senior Notes are effectively subordinated to all of Regal Cinemas' existing and future secured indebtedness, including all borrowings under the Credit Agreement, to the extent of the value of the collateral securing such indebtedness, and are structurally subordinated to all existing and future indebtedness and other liabilities of any of Regal Cinemas' subsidiaries that are not guarantors of the 8<sup>5</sup>/<sub>8</sub>% Senior Notes.

The 8<sup>5</sup>/<sub>8</sub>% Senior Notes are fully and unconditionally guaranteed on a joint and several senior unsecured basis by Regal and all of Regal Cinemas' existing and future domestic restricted subsidiaries that guarantee its other indebtedness (collectively, with Regal, the "Note Guarantors"). The guarantees of the 8<sup>5</sup>/<sub>8</sub>% Senior Notes are the Note Guarantors' general senior unsecured obligations and rank equally in right of payment with all of the Note Guarantors' existing and future senior unsecured indebtedness, including the 9<sup>1</sup>/<sub>8</sub>% Senior Notes, and rank senior in right of payment to all of the Note Guarantors' existing and future subordinated indebtedness. The 8<sup>5</sup>/<sub>8</sub>% Senior Notes are effectively subordinated to all of the Note Guarantors' existing and future secured indebtedness, including the

guarantees under the Credit Agreement, to the extent of the value of the collateral securing such indebtedness, and are structurally subordinated to all existing and future indebtedness and other liabilities of any of the Note Guarantors' subsidiaries that is not a guarantor of the  $8\frac{5}{8}\%$  Senior Notes.

Prior to July 15, 2014, the Company may redeem all or any part of the  $8\frac{5}{8}\%$  Senior Notes at its option at 100% of the principal amount plus a make-whole premium. The Company may redeem the  $8\frac{5}{8}\%$  Senior Notes in whole or in part at any time on or after July 15, 2014 at the redemption prices specified in the Indenture governing the  $8\frac{5}{8}\%$  Senior Notes. The Company has not separated the make-whole premium from the underlying debt instrument to account for it as a derivative instrument as the economic characteristics and risks of this embedded derivative are clearly and closely related to the economic characteristics and risks of the underlying debt.

Table of Contents

If the Company undergoes a change of control (as defined in the Indenture), holders may require the Company to repurchase all or a portion of their 8<sup>5</sup>/<sub>8</sub>% Senior Notes at a price equal to 101% of the principal amount of the 8<sup>5</sup>/<sub>8</sub>% Senior Notes being repurchased, plus accrued and unpaid interest, if any, to the repurchase date.

The Indenture contains covenants that limit the Company's (and its restricted subsidiaries') ability to, among other things: (i) incur additional indebtedness; (ii) pay dividends on or make other distributions in respect of its capital stock, purchase or redeem capital stock, or purchase, redeem or otherwise acquire or retire certain subordinated obligations; (iii) enter into certain transactions with affiliates; (iv) permit, directly or indirectly, it to create, incur, or suffer to exist any lien, except in certain circumstances; (v) create or permit encumbrances or restrictions on its ability to pay dividends or make distributions on its capital stock, make loans or advances to its subsidiaries (or the Company), or transfer any properties or assets to its subsidiaries (or the Company); and (vi) merge or consolidate with other companies or transfer all or substantially all of its assets. The Indenture also requires any of the Company's subsidiaries guaranteeing certain indebtedness of the Company or any Guarantor after the 8<sup>5</sup>/<sub>8</sub>% Senior Notes are issued to execute a supplemental indenture by which it guarantees payment of principal and interest on the 8<sup>5</sup>/<sub>8</sub>% Senior Notes on a senior unsecured basis. Note, however, that these covenants are subject to a number of important limitations and exceptions. The Indenture contains other customary terms, including, but not limited to, events of default, which, if any of them occurs, would permit or require the principal, premium, if any, interest and any other monetary obligations on all the then outstanding 8<sup>5</sup>/<sub>8</sub>% Senior Notes to be due and payable immediately.

Regal 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2025—On January 17, 2013, Regal issued \$250.0 million in aggregate principal amount of its 5<sup>3</sup>/<sub>4</sub>% senior notes due 2025 (the "5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2025") in a registered public offering. The net proceeds from the offering were approximately \$244.5 million, after deducting underwriting discounts and offering expenses. Regal used approximately \$194.4 million of the net proceeds from the offering to fund the acquisition of Hollywood Theaters.

The 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2025 bear interest at a rate of 5.75% per year, payable semiannually in arrears on February 1 and August 1 of each year, beginning August 1, 2013. The 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2025 will mature on February 1, 2025. The 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2025 are the Company's senior unsecured obligations. They rank equal in right of payment with all of the Company's existing and future senior unsecured indebtedness and prior to all of the Company's future subordinated indebtedness. The 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2025 are effectively subordinated to all of the Company's future secured indebtedness to the extent of the value of the collateral securing that indebtedness and structurally subordinated to all existing and future indebtedness and other liabilities of the Company's subsidiaries. None of the Company's subsidiaries guarantee any of the Company's obligations with respect to the 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2025.

Prior to February 1, 2018, the Company may redeem all or any part of the 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2025 at its option at 100% of the principal amount, plus accrued and unpaid interest to the redemption date and a make-whole premium. The Company may redeem the 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2025 in whole or in part at any time on or after February 1, 2018 at the redemption prices specified in the Indenture governing the 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2025. In addition, prior to February 1, 2016, the Company may redeem up to 35% of the original aggregate principal amount of the 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2025 from the net proceeds from certain equity offerings at the redemption price specified in the Indenture. The Company has not separated the make-whole premium from the underlying debt instrument to account for it as a derivative instrument as the economic characteristics and risks of this embedded derivative are clearly and closely related to the economic characteristics and risks of the underlying debt.

If the Company undergoes a change of control (as defined in the Indenture), holders may require the Company to repurchase all or a portion of their notes at a price equal to 101% of the principal amount of the notes being repurchased, plus accrued and unpaid interest, if any, to the date of purchase.

The Indenture contains covenants that limit the Company's (and its restricted subsidiaries') ability to, among other things: (i) incur additional indebtedness; (ii) pay dividends on or make other distributions in respect of its capital stock, purchase or redeem capital stock, or purchase, redeem or otherwise acquire or retire certain subordinated obligations; (iii) enter into certain transactions with affiliates; (iv) permit, directly or indirectly, it to create, incur, or suffer to exist any lien, except in certain circumstances; (v) create or permit encumbrances or restrictions on the ability of its restricted subsidiaries to pay dividends or make distributions on their capital stock, make loans or advances to other subsidiaries or the Company, or transfer any properties or assets to other subsidiaries or the Company; and (vi) merge or consolidate with other companies or transfer all or substantially all of its assets. These covenants are, however, subject to a number of important limitations and exceptions. The Indenture contains other customary terms, including, but not limited to, events of default, which, if any of them occurs, would permit or require the principal, premium, if any, interest and any other monetary obligations on all the then outstanding notes to be due and payable immediately.

Table of Contents

Regal 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2023—On June 13, 2013, Regal issued \$250.0 million aggregate principal amount of its 5<sup>3</sup>/<sub>4</sub>% senior notes due 2023 (the "5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2023") in a registered public offering. The net proceeds from the offering were approximately \$244.4 million, after deducting underwriting discounts and offering expenses. Regal used the net proceeds from the offering to purchase approximately \$213.6 million aggregate principal amount of its outstanding 9<sup>1</sup>/<sub>8</sub>% Senior Notes for an aggregate purchase price of approximately \$244.3 million pursuant to a cash tender offer for such notes as described further above.

The 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2023 bear interest at a rate of 5.75% per year, payable semiannually in arrears on June 15 and December 15 of each year, beginning December 15, 2013. The 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2023 will mature on June 15, 2023. The 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2023 are the Company's senior unsecured obligations. They rank equal in right of payment with all of the Company's existing and future senior unsecured indebtedness and prior to all of the Company's future subordinated indebtedness. The 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2023 are effectively subordinated to all of the Company's future secured indebtedness to the extent of the value of the collateral securing that indebtedness and structurally subordinated to all existing and future indebtedness and other liabilities of the Company's subsidiaries. None of the Company's subsidiaries will guarantee any of the Company's obligations with respect to the 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2023.

Prior to June 15, 2018, the Company may redeem all or any part of the 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2023 at its option at 100% of the principal amount, plus accrued and unpaid interest to the redemption date and a make-whole premium. The Company may redeem the 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2023 in whole or in part at any time on or after June 15, 2018 at the redemption prices specified in the Indenture. In addition, prior to June 15, 2016, the Company may redeem up to 35% of the original aggregate principal amount of the 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2023 from the net proceeds of certain equity offerings at the redemption price specified in the Indenture. The Company has not separated the make-whole premium from the underlying debt instrument to account for it as a derivative instrument as the economic characteristics and risks of this embedded derivative are clearly and closely related to the economic characteristics and risks of the underlying debt.

If the Company undergoes a change of control (as defined in the Indenture), holders may require the Company to repurchase all or a portion of their 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2023 at a price equal to 101% of the principal amount of the notes being repurchased, plus accrued and unpaid interest, if any, to the date of purchase.

The Indenture contains covenants that limit the Company's (and its restricted subsidiaries') ability to, among other things: (i) incur additional indebtedness; (ii) pay dividends on or make other distributions in respect of its capital stock, purchase or redeem capital stock, or purchase, redeem or otherwise acquire or retire certain subordinated obligations; (iii) enter into certain transactions with affiliates; (iv) permit, directly or indirectly, it to create, incur, or suffer to exist any lien, except in certain circumstances; (v) create or permit encumbrances or restrictions on the ability of its restricted subsidiaries to pay dividends or make distributions on their capital stock, make loans or advances to other subsidiaries or the Company, or transfer any properties or assets to other subsidiaries or the Company; and (vi) merge or consolidate with other companies or transfer all or substantially all of its assets. These covenants are, however, subject to a number of important limitations and exceptions. The Indenture contains other customary terms, including, but not limited to, events of default, which, if any of them occurs, would permit or require the principal, premium, if any, interest and any other monetary obligations on all the then outstanding notes to be due and payable immediately.

Interest Rate Swaps— As of September 26, 2013, the Company maintained two effective hedging relationships via two distinct interest rate swap agreements (maturing June 30, 2015 and December 31, 2015, respectively), which require Regal Cinemas to pay interest at fixed rates ranging from 1.325% to 1.820% and receive interest at a variable rate. These two interest rate swap agreements are designated to hedge \$300.0 million of variable rate debt obligations at an effective rate of approximately 4.16% as of September 26, 2013.

Under the terms of the Company's interest rate swap agreements as of September 26, 2013, Regal Cinemas receives interest at a variable rate based on the 3-month LIBOR. The 3-month LIBOR rate on each reset date determines the variable portion of the interest rate swaps for the following three-month period. The interest rate swaps settle any accrued interest for cash on the last day of each calendar quarter, until expiration. At such dates, the differences to be paid or received on the interest rate swaps will be included in interest expense. No premium or discount was incurred upon the Company entering into the interest rate swaps, because the pay and receive rates on the interest rate swaps represented prevailing rates for the counterparty at the time the interest rate swaps was entered into. The interest rate swaps qualify for cash flow hedge accounting treatment and as such, the Company has effectively hedged its exposure to variability in the future cash flows attributable to the 3-month LIBOR on \$300.0 million of variable rate obligations. The change in the fair value of the interest rate swaps are recorded on the Company's consolidated balance sheet as an asset or liability with the effective portion of the interest rate swaps' gains or losses reported as a component of other comprehensive income (loss) and the ineffective portion reported in



Table of Contents

earnings (interest expense). As interest expense is accrued on the debt obligation, amounts in accumulated other comprehensive income (loss) related to the designated hedging instrument (the two effective interest rate swaps) will be reclassified into earnings to obtain a net cost on the debt obligation equal to the effective yield of the fixed rates of the swaps.

Below is a summary of the Company's current interest rate swap agreements designated as hedge agreements as of September 26, 2013:

Nominal Amount		Effective Date	Base Rate	Receive Rate	Expiration Date
\$200.0 million	(1)	June 30, 2012	1.820%	3-month LIBOR	June 30, 2015
\$100.0 million	(1)	December 31, 2012	1.325%	3-month LIBOR	December 31, 2015
\$150.0 million	(2)	December 31, 2013	0.817%	1-month LIBOR	December 31, 2016

During the year ended December 29, 2011, Regal Cinemas entered into two hedging relationships via two distinct interest rate swap agreements with effective dates beginning on June 30, 2012 and December 31, 2012, (1)respectively, and maturity terms ending on June 30, 2015 and December 31, 2015, respectively. These swaps require Regal Cinemas to pay interest at fixed rates ranging from 1.325% to 1.820% and receive interest at a variable rate. The interest rate swaps are designated to hedge \$300.0 million of variable rate debt obligations.

During the quarter ended September 27, 2012, Regal Cinemas entered into one additional hedging relationship via one distinct interest rate swap agreement with an effective date beginning on December 31, 2013 and a maturity (2)date of December 31, 2016. This swap will require Regal Cinemas to pay interest at a fixed rate of 0.817% and receive interest at a variable rate. The interest rate swap is designated to hedge \$150.0 million of variable rate debt obligations.

See Note 11—"Fair Value of Financial Instruments" for discussion of the Company's interest rate swaps' fair value estimation methods and assumptions.

**Lease Financing Arrangements**—These obligations primarily represent lease financing obligations resulting from the requirements of ASC Subtopic 840-40. In connection with the acquisition of Hollywood Theaters discussed further in Note 3—"Acquisitions," the Company assumed approximately \$40.4 million of lease financing obligations associated with 14 acquired theatres. Such obligations have a weighted average interest rate of approximately 10.7% and mature in various installments through November 2028.

**Other Long-Term Obligations**— Other long-term obligations not explicitly discussed herein are described in Note 5 to the 2012 Audited Consolidated Financial Statements and incorporated by reference herein.

## 5. INCOME TAXES

The provision for income taxes of \$50.2 million and \$15.7 million for the quarters ended September 26, 2013 and September 27, 2012, respectively, reflect effective tax rates of approximately 40.1% and 39.6%, respectively. The provision for income taxes of \$92.2 million and \$65.9 million for the three quarters ended September 26, 2013 and September 27, 2012, respectively, reflect effective tax rates of approximately 40.8% and 38.0%, respectively. The increase in the effective tax rate for the quarter and three quarters ended September 26, 2013 is primarily attributable to changes in uncertain tax positions with state taxing authorities resulting from the lapse of statutes of limitations that occurred during the quarter and three quarters ended September 27, 2012. The effective tax rates for the quarters and three quarters ended September 26, 2013 and September 27, 2012 also reflect the impact of certain non-deductible expenses and income tax credits.

For federal income tax purposes, the Company has carryover basis in certain assets acquired in the Hollywood Theaters acquisition described further in Note 3—"Acquisitions." As of the date of the acquisition, such acquired entities had net operating loss carryforwards totaling approximately \$120.7 million with expiration commencing in 2015. The Tax Reform Act of 1986 imposed substantial restrictions on the utilization of net operating losses in the event of an "ownership change" of a corporation. Accordingly, the Company's ability to utilize the net operating losses acquired from Hollywood Theaters may be impaired. During the three quarters ended September 26, 2013, the Company recorded deferred tax assets in the amount of approximately \$35.8 million, net of a valuation allowance of approximately \$16.7 million, in connection with the Hollywood Theaters acquisition.

In assessing the realizable value of deferred tax assets, management considers whether it is more likely than not that some portion or all of the deferred tax assets will not be realized. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during the periods in which these temporary differences become deductible. The

## Table of Contents

Company has recorded a valuation allowance against deferred tax assets at September 26, 2013 and December 27, 2012 of \$32.9 million and \$16.2 million, respectively, as management believes it is more likely than not that certain deferred tax assets will not be realized in future tax periods. During the three quarters ended September 26, 2013, the Company recorded a valuation allowance of approximately \$16.7 million in connection with the Hollywood Theaters acquisition based on management's determination that it was more likely than not that certain federal and state net operating losses generated by the Hollywood Theaters entities prior to the acquisition would not be realized. Future reductions in the valuation allowance associated with a change in management's determination of the Company's ability to realize these deferred tax assets will result in a decrease in the provision for income taxes.

Effective December 29, 2006, the Company adopted the provisions of ASC Subtopic 740-10. Exclusive of interest and penalties, the Company's unrecognized tax benefits at September 26, 2013 and December 27, 2012 are approximately \$14.8 million and \$13.6 million, respectively. The Company's unrecognized tax benefits increased approximately \$1.2 million during the three quarters ended September 26, 2013 primarily in connection with the Hollywood Theaters acquisition for uncertain state tax positions taken by the Hollywood Theaters entities prior to the acquisition.

The Company and its subsidiaries collectively file income tax returns in the U.S. federal jurisdiction and various state jurisdictions. The Company is not subject to U.S. federal examinations by tax authorities for years before 2010, and with limited exceptions, is not subject to state income tax examinations for years before 2009. However, the taxing authorities still have the ability to review the propriety of tax attributes created in closed tax years if such tax attributes are utilized in an open tax year.

As further described in Note 2—"Investments," the Company maintains an investment in National CineMedia, a pass-through entity for federal income tax purposes. NCM, Inc., in its capacity as tax matters partner for National CineMedia, received documentation from the Internal Revenue Service ("IRS") during the quarter ended September 26, 2013 formally closing an IRS review of National CineMedia's 2007 and 2008 income tax returns. All issues were resolved in National CineMedia's favor and resulted in no adjustments.

## 6. CAPITAL STOCK AND SHARE-BASED COMPENSATION

### Capital Stock

As of September 26, 2013, the Company's authorized capital stock consisted of:

- 500,000,000 shares of Class A common stock, par value \$0.001 per share;
- 200,000,000 shares of Class B common stock, par value \$0.001 per share; and
- 50,000,000 shares of preferred stock, par value \$0.001 per share.

Of the authorized shares of Class A common stock, 18.0 million shares were sold in connection with the Company's initial public offering in May 2002. The Company's Class A common stock is listed on the New York Stock Exchange under the trading symbol "RGC." As of September 26, 2013, 132,124,143 shares of Class A common stock were outstanding. Of the authorized shares of Class B common stock, 23,708,639 shares were outstanding as of September 26, 2013, all of which are beneficially owned by Anschutz Company and its affiliates (collectively, "Anschutz"). Each share of Class B common stock converts into a single share of Class A common stock at the option of the holder or upon certain transfers of a holder's Class B common stock. Each holder of Class B common stock is entitled to ten votes for each outstanding share of Class B common stock owned by that stockholder on every matter properly submitted to the stockholders for their vote. Of the authorized shares of the preferred stock, no shares were issued and outstanding as of September 26, 2013. The Class A common stock is entitled to a single vote for each outstanding share of Class A common stock on every matter properly submitted to the stockholders for a vote. Except as required by law, the Class A and Class B common stock vote together as a single class on all matters submitted to the stockholders. The material terms and provisions of the Company's certificate of incorporation affecting the relative

rights of the Class A common stock and the Class B common stock are described in Note 9 to the 2012 Audited Consolidated Financial Statements.

Warrants

No warrants to acquire the Company's Class A or Class B common stock were outstanding as of September 26, 2013.

Table of Contents

## Share-Based Compensation

In 2002, the Company established the Regal Entertainment Group Stock Incentive Plan (the "Incentive Plan"), which provides for the granting of incentive stock options and non-qualified stock options to officers, employees and consultants of the Company. As described below under "Restricted Stock" and "Performance Share Units," the Incentive Plan also provides for grants of restricted stock and performance shares that are subject to restrictions and risks of forfeiture. Readers should refer to Note 9 to the 2012 Audited Consolidated Financial Statements for additional information related to these awards and the Incentive Plan.

On May 9, 2012, the stockholders of Regal approved amendments to the Incentive Plan increasing the number of Class A common stock authorized for issuance under the Incentive Plan by a total of 5,000,000 shares and extending the term of the Plan to May 9, 2022. As of September 26, 2013, 4,961,679 shares remain available for future issuance under the Incentive Plan.

## Stock Options

As of September 26, 2013, options to purchase a total of 3,900 shares of Class A common stock were outstanding under the Incentive Plan. There were no stock options granted during the quarters and three quarters ended September 26, 2013 and September 27, 2012 and no compensation expense related to stock options was recorded during the quarters and three quarters ended September 26, 2013 and September 27, 2012.

The Company receives a tax deduction for certain stock option exercises during the period the options are exercised, generally for the excess of the price at which the stock is sold over the exercise price of the options. The Company is required to report excess tax benefits from the award of equity instruments as financing cash flows. Excess tax benefits are recorded when a deduction reported for tax return purposes for an award of equity instruments exceeds the cumulative compensation cost for the instruments recognized for financial reporting purposes. For the three quarters ended September 26, 2013, the unaudited condensed consolidated statement of cash flows reflects less than \$0.1 million of excess tax benefits as financing cash flows. Net cash proceeds from the exercise of stock options were \$1.3 million for the three quarters ended September 26, 2013. The actual income tax benefit realized from stock option exercises was approximately \$0.2 million for the same period. For the three quarters ended September 27, 2012, the unaudited condensed consolidated statement of cash flows reflects approximately \$0.5 million of excess tax benefits as financing cash flows. Net cash proceeds from the exercise of stock options were \$2.2 million for the three quarters ended September 27, 2012. The actual income tax benefit realized from stock option exercises was approximately \$0.8 million for the same period.

The following table represents stock option activity for the three quarters ended September 26, 2013:

	Number of Shares	Weighted Average Exercise Price	Weighted Average Contract Life (Yrs.)
Outstanding options at beginning of period	106,136	\$ 12.67	1.11
Exercised during the period	(102,236	) 12.63	
Outstanding options at end of period	3,900	13.72	0.74
Exercisable options at end of period	3,900	13.72	0.74

## Restricted Stock

As described further in Note 9 to the 2012 Audited Consolidated Financial Statements, the Incentive Plan also provides for restricted stock awards to officers, directors and key employees. Under the Incentive Plan, shares of Class A common stock of the Company may be granted at nominal cost to officers, directors and key employees, subject to a continued employment/service restriction. During the three quarters ended September 26, 2013, 297,866

restricted shares were granted under the Incentive Plan at nominal cost to officers, directors and key employees. These awards vest 25% at the end of each year for 4 years in the case of officers and key employees and vest 100% at the end of one year in the case of directors. The closing price of the Company's Class A common stock on the date of this grant (January 9, 2013) was \$14.19 per share. The Company assumed a forfeiture rate of 4% for such restricted stock awards.

During the three quarters ended September 26, 2013, the Company withheld approximately 289,942 shares of restricted stock at an aggregate cost of approximately \$4.4 million, as permitted by the applicable equity award agreements, to satisfy employee tax withholding requirements related to the vesting of 812,970 restricted stock awards. In addition, during the

Table of Contents

three quarters ended September 26, 2013, 273,719 performance share awards (originally granted on January 13, 2010) were effectively converted to shares of restricted common stock. As of the calculation date, which was January 13, 2013, threshold performance goals for these awards were satisfied, and therefore, all 273,719 outstanding performance shares were converted to restricted shares as of January 13, 2013. These awards are scheduled to fully vest on January 13, 2014, the one year anniversary of the calculation date.

During the quarters ended September 26, 2013 and September 27, 2012, the Company recognized approximately \$1.0 million and \$1.1 million of share based compensation expense related to restricted share grants. During the three quarters ended September 26, 2013 and September 27, 2012, the Company recognized approximately \$3.5 million and \$3.4 million of share-based compensation expense related to restricted share grants. Such expense is presented as a component of "General and administrative expenses." The compensation expense for these awards was determined based on the market price of the Company's stock at the date of grant applied to the total numbers of shares that were anticipated to fully vest. As of September 26, 2013, we have unrecognized compensation expense of \$7.4 million associated with restricted stock awards.

The following table represents the restricted stock activity for the three quarters ended September 26, 2013:

Unvested at beginning of period	1,175,830
Granted during the period	297,866
Vested during the period	(812,970 )
Forfeited during the period	(3,901 )
Conversion of performance shares during the period	273,719
Unvested at end of period	930,544

During the three quarters ended September 26, 2013, the Company paid three cash dividends of \$0.21 on each share of outstanding restricted stock totaling approximately \$0.7 million. During the three quarters ended September 27, 2012, the Company paid three cash dividends of \$0.21 on each share of outstanding restricted stock totaling approximately \$0.8 million.

#### Performance Share Units

The Incentive Plan also provides for grants in the form of performance share units to officers, directors and key employees. Performance share agreements are entered into between the Company and each grantee of performance share units.

In 2009, the Company adopted an amended and restated form of performance share agreement (each, a "Performance Agreement" and collectively, the "Performance Agreements"). Pursuant to the terms and conditions of the Performance Agreements, grantees will be issued shares of restricted common stock of the Company in an amount determined by the attainment of Company performance criteria set forth in each Performance Agreement. The shares of restricted common stock received upon attainment of the performance criteria will be subject to further vesting over a period of time, provided the grantee remains a service provider to the Company during such period. During the three quarters ended September 26, 2013, 293,961 performance shares were granted under the Incentive Plan at nominal cost to officers and key employees. Under the Performance Agreement, which is described further in the section entitled "Compensation Discussion and Analysis — Elements of Compensation — Performance Shares," of our 2013 proxy statement filed with the Commission on March 22, 2013, each performance share represents the right to receive from 0% to 150% of the target numbers of shares of restricted Class A common stock. The number of shares of restricted common stock earned will be determined based on the attainment of specified performance goals by January 9, 2016 (the third anniversary of the grant date) set forth in the applicable Performance Agreement. Such performance shares vest on January 9, 2017 (the fourth anniversary of their grant date). The shares are subject to the terms and conditions of the Incentive Plan. The closing price of the Company's Class A common stock on the date of the grant (January 9,

2013) was \$14.19 per share, which approximates the grant date fair value of the awards. The Company assumed a forfeiture rate of 8% for such performance share awards.

During the quarters ended September 26, 2013 and September 27, 2012, the Company recognized approximately \$1.2 million and \$1.3 million, respectively, of share-based compensation expense related to performance share grants. During the three quarters ended September 26, 2013 and September 27, 2012, the Company recognized approximately \$3.5 million and \$3.6 million, respectively, of share-based compensation expense related to performance share grants. Such expense is presented as a component of "General and administrative expenses." As of September 26, 2013, we have unrecognized compensation expense of \$9.7 million associated with performance share units. During the three quarters ended September 26, 2013, 273,719 performance share awards (originally granted on January 13, 2010) were effectively converted to shares of restricted common stock. As of the calculation date, which was January 13, 2013, threshold performance goals for these awards



Table of Contents

were satisfied, and therefore, all 273,719 outstanding performance shares were converted to restricted shares as of January 13, 2013.

The following table summarizes information about the Company's number of performance shares for the three quarters ended September 26, 2013:

Unvested at beginning of period	929,023
Granted (based on target) during the period	293,961
Cancelled/forfeited during the period	(5,005 )
Conversion to restricted shares during the period	(273,719 )
Unvested at end of period	944,260

In connection with the conversion of the above 273,719 performance shares, during the quarter ended March 28, 2013, the Company paid a cumulative cash dividend of \$4.80 (representing the sum of all cash dividends paid from January 13, 2010 through January 13, 2013) on each performance share converted, totaling approximately \$1.3 million. The above table does not reflect the maximum or minimum number of shares of restricted stock contingently issuable. An additional 0.5 million shares of restricted stock could be issued if the performance criteria maximums are met.

## 7. COMMITMENTS AND CONTINGENCIES

The Company is presently involved in various judicial, administrative, regulatory and arbitration proceedings concerning matters arising in the ordinary course of business operations, including but not limited to, personal injury claims, landlord-tenant disputes, employment and other contractual matters, some of which are described below. Many of these proceedings are at preliminary stages, and many of these cases seek an indeterminate amount of damages. The Company's theatre operations are also subject to federal, state and local laws governing such matters as wages, working conditions, citizenship and health and sanitation and environmental protection requirements.

On October 9, 2012, staff at the San Francisco Regional Water Quality Board (the "Regional Board") notified United Artists Theatre Circuit, Inc. ("UATC"), an indirect wholly owned subsidiary of the Company, that the Regional Board was contemplating issuing a cleanup and abatement order to UATC with respect to a property in Santa Clara, California that UATC owned and then leased during the 1960s and 1970s. On June 25, 2013, the Regional Board issued a tentative order to UATC setting out proposed site clean-up requirements for UATC with respect to the property. According to the Regional Board, the property in question has been contaminated by dry-cleaning facilities that operated at the property in question from approximately 1961 until 1996. The Regional Board also issued a tentative order to the current property owner, who has been conducting site investigation and remediation activities at the site for several years. UATC submitted comments to the Regional Board on July 28, 2013, objecting to the tentative order. The Regional Board considered the matter at its regular meeting on September 11, 2013 and adopted the tentative order with only minor changes. On October 11, 2013, UATC filed a petition with the State Water Resources Control Board ("State Board") for review of the Regional Board's order. The State Board has not yet acted on the petition. UATC intends to vigorously defend this matter. We believe that we are, and were during the period in question described in this paragraph, in compliance with such applicable laws and regulations.

In situations where management believes that a loss arising from the above and similar other proceedings is probable and can reasonably be estimated, the Company records the amount of the loss, or the minimum estimated liability when the loss is estimated using a range and no amount within the range is more probable than another. As additional information becomes available, any potential liability related to these proceedings is assessed and the estimates are revised, if necessary. The amounts reserved for such proceedings totaled approximately \$3.7 million (primarily landlord-tenant disputes) as of September 26, 2013. Management believes any additional liability with respect to these claims and disputes will not be material in the aggregate to the Company's consolidated financial position, results of

operations or cash flows. With respect to certain other matters and proceedings described above, management has estimated the upper end of the range of reasonably possible loss to be approximately \$0.2 million. Under ASC Topic 450, Contingencies—Loss Contingencies, an event is "reasonably possible" if "the chance of the future event or events occurring is more than remote but less than likely" and an event is "remote" if "the chance of the future event or events occurring is slight." Thus, references to the upper end of the range of reasonably possible loss for cases in which the Company is able to estimate a range of reasonably possible loss mean the upper end of the range of loss for cases for which the Company believes the risk of loss is more than slight. Management is unable to estimate a range of reasonably possible loss for cases described below in which damages have not been specified and (i) the proceedings are in early stages, (ii) there is uncertainty as to the likelihood of a class being certified or the ultimate size of the class, (iii) there is uncertainty as to the outcome of pending appeals or motions, (iv) there are significant factual issues to be

## Table of Contents

resolved, and/or (v) there are novel legal issues presented. However, for these cases, management does not believe, based on currently available information, that the outcomes of these proceedings will have a material adverse effect on the Company's financial condition, though the outcomes could be material to the Company's operating results for any particular period, depending, in part, upon the operating results for such period.

Our theatres must comply with Title III of the Americans with Disabilities Act of 1990 (the "ADA") to the extent that such properties are "public accommodations" and/or "commercial facilities" as defined by the ADA. Compliance with the ADA requires that public accommodations "reasonably accommodate" individuals with disabilities and that new construction or alterations made to "commercial facilities" conform to accessibility guidelines unless "structurally impracticable" for new construction or technically infeasible for alterations. Non-compliance with the ADA could result in the imposition of injunctive relief, fines, awards of damages to private litigants and additional capital expenditures to remedy such non-compliance.

In prior years, private litigants and the Department of Justice ("DOJ") had filed claims against the Company alleging that a number of theatres with stadium seating violated the ADA because these theatres allegedly failed to provide wheelchair-bound patrons with lines of sight comparable to those available to other members of the general public and denied persons in wheelchairs access to the stadium portion of the theatres. On June 8, 2005, Regal reached an agreement with the DOJ resolving and dismissing the private litigants' claims and all claims made by the United States under the ADA. On December 9, 2010, the parties renewed the Consent Decree for another three year term. From time to time, the Company receives claims that the stadium seating offered by theatres allegedly violates the ADA. In these instances, the Company seeks to resolve or dismiss these claims based on the terms of the DOJ settlement or under applicable ADA standards.

The accessibility of theatres to persons with visual impairments or that are deaf or hard of hearing remains a topic of interest to the DOJ and they have announced that they will be issuing another Advance Notice of Proposed Rulemaking concerning the provision of closed captioning and descriptive audio within the theatre environment. The Company believes it provides the members of the visually and hearing impaired communities with reasonable access to the movie-going experience, and has deployed new digital captioning and descriptive video systems that should meet all such potential requirements or expectations of any federal, state or individual concerns. The Company believes that it is in substantial compliance with all current applicable regulations relating to accommodations for the disabled. The Company intends to comply with future regulations in this regard and except as set forth above, does not currently anticipate that compliance will require the Company to expend substantial funds.

## 8. RELATED PARTY TRANSACTIONS

During the quarters and three quarters ended September 26, 2013 and September 27, 2012, Regal Cinemas incurred less than \$0.1 million of expenses payable to Anschutz affiliates for certain advertising services. Also during the quarters and three quarters ended September 26, 2013 and September 27, 2012, Regal Cinemas received less than \$0.1 million from an Anschutz affiliate for rent and other expenses related to a theatre facility.

During each of the quarters ended September 26, 2013 and September 27, 2012, the Company received approximately \$0.1 million from an Anschutz affiliate for management fees related to a theatre site in Los Angeles, California. During the three quarters ended September 26, 2013 and September 27, 2012, the Company received approximately \$0.4 million from an Anschutz affiliate for management fees related to a theatre site in Los Angeles, California.

Please also refer to Note 2—"Investments" for a discussion of other related party transactions associated with our various investments in non-consolidated entities.

## 9. EARNINGS PER SHARE

We compute earnings per share of Class A and Class B common stock using the two-class method. Basic earnings per share is computed using the weighted average number of common shares outstanding during the period. Diluted earnings per share is computed using the weighted average number of common shares and, if dilutive, common stock equivalents outstanding during the period. Potential common stock equivalents consist of the incremental common shares issuable upon the exercise of common stock options, or vesting of restricted stock and performance share units. The dilutive effect of outstanding stock options, restricted stock and performance share units is reflected in diluted earnings per share by application of the treasury-stock method. In addition, the computation of the diluted earnings per share of Class A common stock assumes the conversion of Class B common stock, while the diluted earnings per share of Class B common stock does not assume the conversion of those shares.

Table of Contents

The rights, including the liquidation and dividend rights, of the holders of our Class A and Class B common stock are identical, except with respect to voting. The undistributed earnings for the periods presented are allocated based on the contractual participation rights of the Class A and Class B common shares as if the earnings for the periods presented had been distributed. As the liquidation and dividend rights are identical, the undistributed earnings are allocated on a proportionate basis. Further, as we assume the conversion of Class B common stock in the computation of the diluted earnings per share of Class A common stock, the undistributed earnings are equal to net income attributable to controlling interest for that computation.

The following table sets forth the computation of basic and diluted earnings per share of Class A and Class B common stock (in millions, except share and per share data):

	Quarter Ended September 26, 2013		Quarter Ended September 27, 2012		Three Quarters Ended September 26, 2013		Three Quarters Ended September 27, 2012	
	Class A	Class B	Class A	Class B	Class A	Class B	Class A	Class B
Basic earnings per share:								
Numerator:								
Allocation of undistributed earnings	\$63.6	\$11.5	\$20.3	\$3.7	\$113.2	\$20.5	\$91.0	\$16.5
Denominator:								
Weighted average common shares outstanding (in thousands)	131,183	23,709	130,530	23,709	131,149	23,709	130,419	23,709
Basic earnings per share	\$0.48	\$0.48	\$0.16	\$0.16	\$0.86	\$0.86	\$0.70	\$0.70
Diluted earnings per share:								
Numerator:								
Allocation of undistributed earnings for basic computation	\$63.6	\$11.5	\$20.3	\$3.7	\$113.2	\$20.5	\$91.0	\$16.5
Reallocation of undistributed earnings as a result of conversion of Class B to Class A shares	11.5	—	3.7	—	20.5	—	16.5	—
Reallocation of undistributed earnings to Class B shares for effect of other dilutive securities	—	—	—	(0.1 )	—	—	—	(0.1 )
Allocation of undistributed earnings	\$75.1	\$11.5	\$24.0	\$3.6	\$133.7	\$20.5	\$107.5	\$16.4
Denominator:								
Number of shares used in basic computation (in thousands)	131,183	23,709	130,530	23,709	131,149	23,709	130,419	23,709
Weighted average effect of dilutive securities (in thousands)								
Add:								
Conversion of Class B to Class A common shares outstanding	23,709	—	23,709	—	23,709	—	23,709	—
Stock options	1	—	4	—	3	—	28	—
Restricted stock and performance shares	900	—	813	—	849	—	715	—
Number of shares used in per share computations (in thousands)	155,793	23,709	155,056	23,709	155,710	23,709	154,871	23,709
Diluted earnings per share	\$0.48	\$0.48	\$0.15	\$0.15	\$0.86	\$0.86	\$0.69	\$0.69

## 10. RECENT ACCOUNTING PRONOUNCEMENTS

In February 2013, the FASB issued ASU 2013-02, Comprehensive Income (Topic 220): Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income. Under ASU 2013-02, an entity is required to provide information about the amounts reclassified out of accumulated other comprehensive income by component. In addition, an entity is required to present, either on the face of the statement where net income is presented or in the notes, significant amounts reclassified out of accumulated other comprehensive income by the respective line items of net income but only if the amount reclassified is required to be reclassified to net income in its entirety in the same reporting period. For other amounts that are not required to be reclassified in their entirety to net income, an entity is required to cross-reference to other disclosures that provide additional detail about those amounts. ASU 2013-02 became effective for the Company as of the beginning of fiscal 2013 and has been applied retrospectively.

Table of Contents

In July 2013, the FASB issued ASU 2013-10, Inclusion of the Fed Funds Effective Swap Rate (or Overnight Index Swap Rate) as a Benchmark Interest Rate for Hedge Accounting Purposes. The amendments in ASU 2013-10 permit an entity to designate Fed Funds Effective Swap Rate, also referred to as the overnight index swap rate, as a benchmark interest rate for hedge accounting purposes. In addition, the amendment removes the restriction on using different benchmark interest rates for similar hedges. The amendment is applicable to all entities that elect to apply hedge accounting of the benchmark interest rate under ASC Topic 815, Derivatives and Hedging. The amendment is effective immediately. This amendment did not have an impact to our consolidated financial statements.

In July 2013, the FASB issued ASU 2013-11, Presentation of an Unrecognized Tax Benefit When a Net Operating Loss Carryforward, a Similar Tax Loss, or a Tax Credit Carryforward Exists. The amendments in ASU 2013-11 require an entity to present an unrecognized tax benefit in the financial statements as a reduction to a deferred tax asset for a net operating loss ("NOL") carryforward, a similar tax loss, or a tax credit carryforward except when: (1) a NOL carryforward, a similar tax loss, or a tax credit carryforward is not available as of the reporting date under the governing tax law to settle taxes that would result from the disallowance of the tax position; or (2) the entity does not intend to use the deferred tax asset for this purpose (provided that the tax law permits a choice). If either of these conditions exists, an entity should present an unrecognized tax benefit in the financial statements as a liability and should not net the unrecognized tax benefit with a deferred tax asset. The amendment does not affect the recognition or measurement of uncertain tax positions under ASC Topic 740, Income Taxes. The amendments in this ASU are effective for fiscal years, and interim periods within those years, beginning after December 15, 2013. The amendments should be applied prospectively to all unrecognized tax benefits that exist at the effective date. Retrospective application is permitted. We do not expect this ASU to have a material impact to our consolidated financial statements.

## 11. FAIR VALUE OF FINANCIAL INSTRUMENTS

Fair value refers to the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants in the market in which the entity transacts. The inputs used to develop these fair value measurements are established in a hierarchy, which ranks the quality and reliability of the information used to determine fair value. The fair value classification is based on levels of inputs. Assets and liabilities that are carried at fair value are classified and disclosed in one of the following categories described in ASC Topic 820, Fair Value Measurements and Disclosures:

- Level 1: Quoted market prices in active markets for identical assets or liabilities.
- Level 2: Observable market based inputs or unobservable inputs that are corroborated by market data.
- Level 3: Unobservable inputs that are not corroborated by market data.

The following table summarizes the fair value hierarchy of the Company's financial assets and liabilities carried at fair value on a recurring basis as of September 26, 2013:

Total Carrying Value at September 26, 2013 (in millions)	Fair Value Measurements at September 26, 2013 Using		
	Quoted prices in active market (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)

Edgar Filing: REGAL ENTERTAINMENT GROUP - Form 10-Q

Assets:

Equity securities, available for sale(1)	\$5.9	\$5.9	\$—	\$—
Total assets at fair value	\$5.9	\$5.9	\$—	\$—

Liabilities:

Interest rate swaps(2)	\$7.5	\$—	\$7.5	\$—
Total liabilities at fair value	\$7.5	\$—	\$7.5	\$—

---

The Company maintains an investment in RealD, Inc., an entity specializing in the licensing of 3D technologies. In connection with the RealD, Inc. motion picture license agreement, the Company received 1,222,780 shares of RealD, Inc. common stock during fiscal 2010. The fair value of the RealD, Inc. shares is determined using RealD, Inc.'s publicly traded common stock price, which falls under Level 1 of the valuation hierarchy. The held (1) shares of RealD, Inc. stock are accounted for as available-for-sale equity securities and recurring fair value adjustments to these shares are recorded to "Other Non-Current Assets" with a corresponding entry to "Accumulated other comprehensive income (loss)" on a quarterly basis. During the quarter ended June 27, 2013, the Company sold 400,000 shares of



Table of Contents

RealD, Inc. common stock at prices ranging from \$14.61 to \$15.42 per share. In connection with the sale, the Company received approximately \$5.9 million in aggregate net proceeds (after deducting related fees and expenses) and recorded a gain on sale of approximately \$2.6 million. During the three quarters ended September 26, 2013, the Company recorded a net decrease to its investment in RealD, Inc. of approximately \$7.3 million and a corresponding net increase to "Accumulated other comprehensive loss, net" of \$2.4 million, net of tax. The fair value of the remaining 822,780 RealD, Inc. common shares held as of September 26, 2013 was \$5.9 million, based on the publicly traded common stock price of RealD, Inc. as of September 26, 2013 of \$7.22 per share.

The fair value of the Company's interest rate swaps described in Note 4—"Debt Obligations" is based on Level 2 inputs, which include observable inputs such as dealer quoted prices for similar assets or liabilities, and represents the estimated amount Regal Cinemas would receive or pay to terminate the agreements taking into consideration various factors, including current interest rates, credit risk and counterparty credit risk. The counterparties to the Company's interest rate swaps are major financial institutions. The Company evaluates the bond ratings of the financial institutions and believes that credit risk is at an acceptably low level. As of September 26, 2013, the aggregate fair value the Company's interest rate swaps was determined to be approximately \$(7.5) million, which was recorded as components of "Other Non-Current Liabilities" (approximately \$2.8 million) and "Accrued (2)expenses" (approximately \$4.7 million) with a corresponding amount of \$(4.6) million, net of tax, recorded to "Accumulated other comprehensive loss, net." As of December 27, 2012, the aggregate fair value the Company's interest rate swaps was determined to be approximately \$(10.3) million, which was recorded as components of "Other Non-Current Liabilities" (approximately \$6.6 million) and "Accrued expenses" (approximately \$3.7 million) with a corresponding amount of \$(6.3) million, net of tax, recorded to "Accumulated other comprehensive loss, net." These interest rate swaps exhibited no ineffectiveness during the quarters and three quarters ended September 26, 2013 and September 27, 2012 and accordingly, the net gain on the swaps of \$1.7 million and \$2.5 million, respectively, were reported as a component of other comprehensive income for the three quarters ended September 26, 2013 and September 27, 2012.

There were no changes in valuation techniques during the period. There were no transfers in or out of Level 3 during the three quarters ended September 26, 2013 and September 27, 2012.

In addition, the Company is required to disclose the fair value of financial instruments that are not recognized in the statement of financial position for which it is practicable to estimate that value. The methods and assumptions used to estimate the fair value of each class of financial instrument are as follows:

Cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities:

The carrying amounts approximate fair value because of the short maturity of these instruments.

Long-Lived Assets, Intangible Assets and Other Investments

As further described in Note 2 to the 2012 Audited Consolidated Financial Statements and incorporated by reference herein, the Company regularly reviews long-lived assets (primarily property and equipment), intangible assets and investments in non-consolidated entities accounted for under the equity method, for impairment whenever events or changes in circumstances indicate that the carrying amounts of the assets may not be fully recoverable. When the estimated fair value is determined to be lower than the carrying value of the asset, an impairment charge is recorded to write the asset down to its estimated fair value.

The Company's analysis relative to long-lived assets resulted in the recording of impairment charges of \$7.9 million and \$3.7 million for the three quarters ended September 26, 2013 and September 27, 2012. The long-lived asset impairment charges recorded were specific to theatres that were directly and individually impacted by increased

competition, adverse changes in market demographics or adverse changes in the development or the conditions of the areas surrounding the theatre.

The Company did not record an impairment of any intangible assets or investments in non-consolidated subsidiaries accounted for under the equity method for the three quarters ended September 26, 2013 and September 27, 2012.

Long term obligations, excluding capital lease obligations, lease financing arrangements and other:

The fair value of the Credit Agreement described in Note 4—"Debt Obligations," which consists of the Term Facility and the Revolving Facility, is estimated based on quoted prices (Level 2 inputs as described in ASC Topic 820) as of September 26, 2013 and December 27, 2012. The associated interest rates are based on floating rates identified by reference to market rates and are assumed to approximate fair value. The fair values of the 9<sup>1</sup>/<sub>8</sub>% Senior Notes, the 8<sup>5</sup>/<sub>8</sub>% Senior Notes, the 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2025 and the 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2023 are estimated based on quoted prices (Level 1 inputs as described in ASC Topic 820) for these issuances as of September 26, 2013 and, for the 9<sup>1</sup>/<sub>8</sub>% Senior Notes and the 8<sup>5</sup>/<sub>8</sub>% Senior Notes, December 27, 2012. The aggregate carrying values and fair values of long-term debt at September 26, 2013 and December 27, 2012 consist of the following:

Table of Contents

	September 26, 2013 (in millions)	December 27, 2012
Carrying value	\$2,191.0	\$1,915.5
Fair value	\$2,224.7	\$2,023.7

## 12. SUBSEQUENT EVENTS

## Contribution of Hollywood Theaters

Effective as of September 27, 2013, Regal contributed the subsidiaries it acquired as part of the Hollywood Theaters acquisition to REH, who in turn contributed the subsidiaries to Regal Cinemas, who in turn contributed the subsidiaries to RCI. Following these contributions, the subsidiaries holding the theatres acquired as part of the Hollywood Theaters acquisition are now wholly owned by RCI.

## Interest Rate Swap

On October 23, 2013, Regal Cinemas entered into an additional hedging relationship via a distinct interest rate swap agreement with an effective date of June 30, 2015 and a maturity term of three years from the effective date of the swap. The swap will require Regal Cinemas to pay interest at a fixed rate of 1.828% and receive interest at a variable rate. The interest rate swap is designated to hedge \$200 million of variable rate debt obligations.

## Quarterly Dividend Declaration

On October 24, 2013, the Company declared a cash dividend of \$0.21 per share on each share of the Company's Class A and Class B common stock (including outstanding restricted stock), payable on December 13, 2013, to stockholders of record on December 4, 2013.

## 13. CONDENSED CONSOLIDATING FINANCIAL INFORMATION

On July 15, 2009, Regal Cinemas issued \$400.0 million in aggregate principal amount of the 8<sup>5</sup>/<sub>8</sub>% Senior Notes. The 8<sup>5</sup>/<sub>8</sub>% Senior Notes are fully and unconditionally guaranteed on a joint and several senior unsecured basis by Regal and all of Regal Cinemas' existing and future domestic restricted subsidiaries that guarantee Regal Cinemas' other indebtedness (the "Subsidiary Guarantors").

The following condensed consolidating financial information, which has been prepared in accordance with the requirements for presentation of Rule 3-10(d) of Regulation S-X promulgated by the Commission, presents the condensed consolidating financial information separately for:

- (i) Regal, identified below as "REG Parent Company," which is a guarantor of the 8<sup>5</sup>/<sub>8</sub>% Senior Notes;
- (ii) Regal Cinemas, identified below as "RCC Parent Company," which is issuer of the 8<sup>5</sup>/<sub>8</sub>% Senior Notes;
- (iii) The Subsidiary Guarantors, on a combined basis;
- (iv) The Subsidiary Non-Guarantors, on a combined basis, which are subsidiaries that are not guarantors of the 8<sup>5</sup>/<sub>8</sub>% Senior Notes;
- (v)

Edgar Filing: REGAL ENTERTAINMENT GROUP - Form 10-Q

Consolidating entries and eliminations representing adjustments to (a) eliminate intercompany transactions between or among Regal, Regal Cinemas, the Subsidiary Guarantors and the Subsidiary Non-Guarantors, (b) eliminate the investments in our subsidiaries and (c) record consolidating entries; and

(vi) Regal and its subsidiaries on a consolidated basis.

27

---

Table of Contents

## UNAUDITED CONDENSED CONSOLIDATING BALANCE SHEET INFORMATION

SEPTEMBER 26, 2013

(in millions)

	REG Parent Company	RCC Parent Company	Subsidiary Guarantors	Subsidiary Non- Guarantors	Consolidating Adjustments	Consolidated
<b>ASSETS</b>						
<b>CURRENT ASSETS:</b>						
Cash and cash equivalents	\$—	\$—	\$198.6	\$71.6	\$—	\$270.2
Trade and other receivables	3.9	—	31.5	0.7	—	36.1
Other current assets	4.5	—	47.6	8.6	—	60.7
<b>TOTAL CURRENT ASSETS</b>	<b>8.4</b>	<b>—</b>	<b>277.7</b>	<b>80.9</b>	<b>—</b>	<b>367.0</b>
Property and equipment, net	20.3	—	1,331.1	173.5	(12.3 )	1,512.6
Goodwill and intangible assets, net	—	—	286.6	88.0	—	374.6
Deferred income tax asset	—	—	7.7	12.6	(6.1 )	14.2
Other non-current assets	155.8	1,324.1	1,309.1	97.1	(2,646.2 )	239.9
<b>TOTAL ASSETS</b>	<b>\$184.5</b>	<b>\$1,324.1</b>	<b>\$3,212.2</b>	<b>\$452.1</b>	<b>\$ (2,664.6 )</b>	<b>\$2,508.3</b>
<b>LIABILITIES AND EQUITY (DEFICIT)</b>						
<b>CURRENT LIABILITIES:</b>						
Current portion of debt obligations	\$2.2	\$10.0	\$10.4	\$17.8	\$(15.0 )	\$25.4
Accounts payable	0.6	—	100.5	8.4	—	109.5
Accrued expenses and other liabilities	10.4	11.8	139.5	16.4	—	178.1
<b>TOTAL CURRENT LIABILITIES</b>	<b>13.2</b>	<b>21.8</b>	<b>250.4</b>	<b>42.6</b>	<b>(15.0 )</b>	<b>313.0</b>
Long-term debt, less current portion	820.6	1,365.2	—	—	—	2,185.8
Lease financing arrangements, less current portion	—	—	46.0	37.1	—	83.1
Capital lease obligations, less current portion	—	—	5.8	7.8	—	13.6
Deferred income tax liability	6.1	—	—	—	(6.1 )	—
Other liabilities	1.2	—	527.9	42.2	—	571.3
<b>TOTAL LIABILITIES</b>	<b>841.1</b>	<b>1,387.0</b>	<b>830.1</b>	<b>129.7</b>	<b>(21.1 )</b>	<b>3,166.8</b>
<b>EQUITY (DEFICIT):</b>						
Stockholders' equity (deficit) of Regal Entertainment Group	(656.6 )	(62.9 )	2,384.3	322.1	(2,643.5 )	(656.6 )
Noncontrolling interest	—	—	(2.2 )	0.3	—	(1.9 )
<b>TOTAL EQUITY (DEFICIT)</b>	<b>(656.6 )</b>	<b>(62.9 )</b>	<b>2,382.1</b>	<b>322.4</b>	<b>(2,643.5 )</b>	<b>(658.5 )</b>
<b>TOTAL LIABILITIES AND EQUITY (DEFICIT)</b>	<b>\$184.5</b>	<b>\$1,324.1</b>	<b>\$3,212.2</b>	<b>\$452.1</b>	<b>\$ (2,664.6 )</b>	<b>\$2,508.3</b>

Table of Contents

## UNAUDITED CONDENSED CONSOLIDATING BALANCE SHEET INFORMATION

DECEMBER 27, 2012

(in millions)

	REG Parent Company	RCC Parent Company	Subsidiary Guarantors	Subsidiary Non-Guarantors	Consolidating Adjustments	Consolidated
<b>ASSETS</b>						
<b>CURRENT ASSETS:</b>						
Cash and cash equivalents	\$—	\$—	\$53.8	\$ 55.7	\$—	\$109.5
Trade and other receivables	—	—	102.9	1.4	—	104.3
Other current assets	—	—	40.2	3.8	—	44.0
<b>TOTAL CURRENT ASSETS</b>	<b>—</b>	<b>—</b>	<b>196.9</b>	<b>60.9</b>	<b>—</b>	<b>257.8</b>
Property and equipment, net	20.7	—	1,419.4	35.4	(12.3 )	1,463.2
Goodwill and intangible assets, net	—	—	288.5	7.1	—	295.6
Deferred income tax asset	2.4	—	14.0	—	(16.4 )	—
Other non-current assets	7.2	1,144.1	1,020.9	84.9	(2,064.2 )	192.9
<b>TOTAL ASSETS</b>	<b>\$30.3</b>	<b>\$1,144.1</b>	<b>\$2,939.7</b>	<b>\$ 188.3</b>	<b>\$ (2,092.9 )</b>	<b>\$2,209.5</b>
<b>LIABILITIES AND EQUITY (DEFICIT)</b>						
<b>CURRENT LIABILITIES:</b>						
Current portion of debt obligations	\$2.0	\$10.1	\$—	\$ 15.3	\$ (5.4 )	\$22.0
Accounts payable	0.4	—	150.7	5.9	—	157.0
Accrued expenses and other liabilities	183.3	20.2	162.9	6.9	(164.8 )	208.5
<b>TOTAL CURRENT LIABILITIES</b>	<b>185.7</b>	<b>30.3</b>	<b>313.6</b>	<b>28.1</b>	<b>(170.2 )</b>	<b>387.5</b>
Long-term debt, less current portion	540.4	1,372.0	—	—	—	1,912.4
Lease financing arrangements, less current portion	—	—	52.2	—	—	52.2
Capital lease obligations, less current portion	—	—	7.8	0.8	—	8.6
Deferred income tax liability	—	—	—	24.1	(16.4 )	7.7
Other liabilities	1.0	—	512.9	25.8	—	539.7
<b>TOTAL LIABILITIES</b>	<b>727.1</b>	<b>1,402.3</b>	<b>886.5</b>	<b>78.8</b>	<b>(186.6 )</b>	<b>2,908.1</b>
<b>EQUITY (DEFICIT):</b>						
Stockholders' equity (deficit) of Regal Entertainment Group	(696.8 )	(258.2 )	2,055.3	109.2	(1,906.3 )	(696.8 )
Noncontrolling interest	—	—	(2.1 )	0.3	—	(1.8 )
<b>TOTAL EQUITY (DEFICIT)</b>	<b>(696.8 )</b>	<b>(258.2 )</b>	<b>2,053.2</b>	<b>109.5</b>	<b>(1,906.3 )</b>	<b>(698.6 )</b>
<b>TOTAL LIABILITIES AND EQUITY (DEFICIT)</b>	<b>\$30.3</b>	<b>\$1,144.1</b>	<b>\$2,939.7</b>	<b>\$ 188.3</b>	<b>\$ (2,092.9 )</b>	<b>\$2,209.5</b>

Table of Contents

UNAUDITED CONDENSED CONSOLIDATING STATEMENT OF INCOME INFORMATION  
 QUARTER ENDED SEPTEMBER 26, 2013  
 (in millions)

	REG Parent Company	RCC Parent Company	Subsidiary Guarantors	Subsidiary Non-Guarantors	Consolidating Adjustments	Consolidated
REVENUES	\$—	\$—	\$712.8	\$ 101.9	\$(1.6 )	\$ 813.1
OPERATING EXPENSES:						
Film rental and advertising costs	—	—	251.9	34.7	—	286.6
Cost of concessions	—	—	25.4	5.1	—	30.5
Rent expense	—	—	93.8	12.6	(0.7 )	105.7
Other operating expenses	—	—	179.9	28.8	—	208.7
General and administrative expenses	0.1	—	15.8	2.6	(1.6 )	16.9
Depreciation and amortization	0.1	—	44.1	6.6	—	50.8
Net loss on disposal and impairment of operating assets	—	—	4.0	0.1	—	4.1
TOTAL OPERATING EXPENSES	0.2	—	614.9	90.5	(2.3 )	703.3
INCOME (LOSS) FROM OPERATIONS	(0.2 )	—	97.9	11.4	0.7	109.8
OTHER EXPENSE (INCOME):						
Interest expense, net	14.9	17.5	1.2	1.4	—	35.0
Loss on extinguishment of debt	—	—	—	—	—	—
Earnings recognized from NCM	—	—	(10.4 )	—	—	(10.4 )
Gain on sale of NCM, Inc. common stock	—	—	(30.9 )	—	—	(30.9 )
Other, net	(84.4 )	(96.8 )	(56.0 )	—	228.0	(9.2 )
TOTAL OTHER EXPENSE (INCOME), NET	(69.5 )	(79.3 )	(96.1 )	1.4	228.0	(15.5 )
INCOME BEFORE INCOME TAXES	69.3	79.3	194.0	10.0	(227.3 )	125.3
PROVISION FOR (BENEFIT FROM) INCOME TAXES	(5.7 )	(2.2 )	54.1	4.0	—	50.2
NET INCOME	75.0	81.5	139.9	6.0	(227.3 )	75.1
NET LOSS ATTRIBUTABLE TO NONCONTROLLING INTEREST, NET OF TAX	—	—	—	—	—	—
NET INCOME ATTRIBUTABLE TO CONTROLLING INTEREST	\$75.0	\$81.5	\$139.9	\$ 6.0	\$(227.3 )	\$ 75.1

Table of Contents

UNAUDITED CONDENSED CONSOLIDATING STATEMENT OF INCOME INFORMATION  
 QUARTER ENDED SEPTEMBER 27, 2012  
 (in millions)

	REG Parent Company	RCC Parent Company	Subsidiary Guarantors	Subsidiary Non-Guarantors	Consolidating Adjustments	Consolidated
REVENUES	\$—	\$—	\$638.1	\$56.4	\$(1.6)	\$692.9
OPERATING EXPENSES:						
Film rental and advertising costs	—	—	228.5	19.1	—	247.6
Cost of concessions	—	—	23.0	2.5	—	25.5
Rent expense	—	—	87.2	9.5	(0.8)	95.9
Other operating expenses	—	—	169.0	16.2	—	185.2
General and administrative expenses	—	—	15.7	1.8	(1.4)	16.1
Depreciation and amortization	0.1	—	42.6	2.3	—	45.0
Net loss on disposal and impairment of operating assets	—	—	3.8	0.1	—	3.9
TOTAL OPERATING EXPENSES	0.1	—	569.8	51.5	(2.2)	619.2
INCOME (LOSS) FROM OPERATIONS	(0.1)	—	68.3	4.9	0.6	73.7
OTHER EXPENSE (INCOME):						
Interest expense, net	12.3	18.5	1.4	0.1	—	32.3
Earnings recognized from NCM	—	—	(8.7)	—	—	(8.7)
Other, net	(31.7)	(42.2)	(7.6)	—	92.0	10.5
TOTAL OTHER EXPENSE (INCOME), NET	(19.4)	(23.7)	(14.9)	0.1	92.0	34.1
INCOME BEFORE INCOME TAXES	19.3	23.7	83.2	4.8	(91.4)	39.6
PROVISION FOR (BENEFIT FROM) INCOME TAXES	(4.6)	(7.4)	25.6	2.1	—	15.7
NET INCOME	23.9	31.1	57.6	2.7	(91.4)	23.9
NET LOSS ATTRIBUTABLE TO NONCONTROLLING INTEREST, NET OF TAX	—	—	0.1	—	—	0.1
NET INCOME ATTRIBUTABLE TO CONTROLLING INTEREST	\$23.9	\$31.1	\$57.7	\$2.7	\$(91.4)	\$24.0



Table of ContentsUNAUDITED CONDENSED CONSOLIDATING STATEMENT OF INCOME INFORMATION  
THREE QUARTERS ENDED SEPTEMBER 26, 2013

(in millions)

	REG Parent Company	RCC Parent Company	Subsidiary Guarantors	Subsidiary Non-Guarantors	Consolidating Adjustments	Consolidated
REVENUES	\$—	\$—	\$2,051.7	\$ 250.9	\$ (4.4 )	\$ 2,298.2
OPERATING EXPENSES:						
Film rental and advertising costs	—	—	726.1	86.3	—	812.4
Cost of concessions	—	—	73.8	12.1	—	85.9
Rent expense	—	—	277.7	34.3	(2.1 )	309.9
Other operating expenses	—	—	526.9	70.8	—	597.7
General and administrative expenses	0.4	—	52.6	5.9	(4.4 )	54.5
Depreciation and amortization	0.4	—	133.1	15.5	—	149.0
Net loss on disposal and impairment of operating assets	—	—	3.2	1.5	—	4.7
TOTAL OPERATING EXPENSES	0.8	—	1,793.4	226.4	(6.5 )	2,014.1
INCOME (LOSS) FROM OPERATIONS	(0.8 )	—	258.3	24.5	2.1	284.1
OTHER EXPENSE (INCOME):						
Interest expense, net	45.7	54.1	3.6	3.1	—	106.5
Loss on extinguishment of debt	30.3	0.4	—	—	—	30.7
Earnings recognized from NCM	—	—	(24.6 )	—	—	(24.6 )
Gain on sale of NCM, Inc. common stock	—	—	(30.9 )	—	—	(30.9 )
Other, net	(181.7 )	(220.7 )	(116.0 )	—	495.0	(23.4 )
TOTAL OTHER EXPENSE (INCOME), NET	(105.7 )	(166.2 )	(167.9 )	3.1	495.0	58.3
INCOME BEFORE INCOME TAXES	104.9	166.2	426.2	21.4	(492.9 )	225.8
PROVISION FOR (BENEFIT FROM) INCOME TAXES	(28.8 )	(7.2 )	119.4	8.8	—	92.2
NET INCOME	133.7	173.4	306.8	12.6	(492.9 )	133.6
NET LOSS ATTRIBUTABLE TO NONCONTROLLING INTEREST, NET OF TAX	—	—	0.1	—	—	0.1
NET INCOME ATTRIBUTABLE TO CONTROLLING INTEREST	\$ 133.7	\$ 173.4	\$ 306.9	\$ 12.6	\$ (492.9 )	\$ 133.7

Table of ContentsUNAUDITED CONDENSED CONSOLIDATING STATEMENT OF INCOME INFORMATION  
THREE QUARTERS ENDED SEPTEMBER 27, 2012

(in millions)

	REG Parent Company	RCC Parent Company	Subsidiary Guarantors	Subsidiary Non-Guarantors	Consolidating Adjustments	Consolidated
REVENUES	\$—	\$—	\$1,935.4	\$170.3	\$ (4.6 )	\$ 2,101.1
OPERATING EXPENSES:						
Film rental and advertising costs	—	—	691.7	58.0	—	749.7
Cost of concessions	—	—	67.7	7.5	—	75.2
Rent expense	—	—	259.0	28.5	(2.2 )	285.3
Other operating expenses	—	—	496.4	49.6	—	546.0
General and administrative expenses	0.3	—	47.7	5.3	(4.6 )	48.7
Depreciation and amortization	0.4	—	129.7	7.5	—	137.6
Net loss on disposal and impairment of operating assets and other	—	—	6.0	0.4	—	6.4
TOTAL OPERATING EXPENSES	0.7	—	1,698.2	156.8	(6.8 )	1,848.9
INCOME (LOSS) FROM OPERATIONS	(0.7 )	—	237.2	13.5	2.2	252.2
OTHER EXPENSE (INCOME):						
Interest expense, net	36.8	61.5	4.1	0.4	—	102.8
Earnings recognized from NCM	—	—	(23.1 )	—	—	(23.1 )
Other, net	(131.0 )	(165.4 )	(58.0 )	—	353.6	(0.8 )
TOTAL OTHER EXPENSE (INCOME), NET	(94.2 )	(103.9 )	(77.0 )	0.4	353.6	78.9
INCOME BEFORE INCOME TAXES	93.5	103.9	314.2	13.1	(351.4 )	173.3
PROVISION FOR (BENEFIT FROM) INCOME TAXES	(13.9 )	(24.6 )	99.0	5.4	—	65.9
NET INCOME	107.4	128.5	215.2	7.7	(351.4 )	107.4
NET LOSS ATTRIBUTABLE TO NONCONTROLLING INTEREST, NET OF TAX	—	—	0.1	—	—	0.1
NET INCOME ATTRIBUTABLE TO CONTROLLING INTEREST	\$107.4	\$128.5	\$215.3	\$7.7	\$ (351.4 )	\$ 107.5

Table of ContentsUNAUDITED CONDENSED CONSOLIDATING STATEMENT OF COMPREHENSIVE INCOME  
INFORMATION

QUARTER ENDED SEPTEMBER 26, 2013

(in millions)

	REG Parent Company	RCC Parent Company	Subsidiary Guarantors	Subsidiary Non- Guarantors	Consolidating Adjustments	Consolidated
NET INCOME	\$75.0	\$81.5	\$139.9	\$6.0	\$ (227.3 )	\$ 75.1
OTHER COMPREHENSIVE INCOME (LOSS), NET OF TAX:						
Change in fair value of interest rate swap transactions	(0.3 )	(0.3 )	—	—	0.3	(0.3 )
Change in fair value of available for sale securities	(3.2 )	(3.2 )	(3.2 )	—	6.4	(3.2 )
Change in fair value of equity method investee interest rate swap transactions	(0.4 )	(0.4 )	(0.4 )	—	0.8	(0.4 )
TOTAL OTHER COMPREHENSIVE INCOME (LOSS), NET OF TAX	(3.9 )	(3.9 )	(3.6 )	—	7.5	(3.9 )
TOTAL COMPREHENSIVE INCOME, NET OF TAX	71.1	77.6	136.3	6.0	(219.8 )	71.2
Comprehensive loss attributable to noncontrolling interest, net of tax	—	—	—	—	—	—
COMPREHENSIVE INCOME ATTRIBUTABLE TO CONTROLLING INTEREST	\$71.1	\$77.6	\$136.3	\$6.0	\$ (219.8 )	\$ 71.2

Table of ContentsUNAUDITED CONDENSED CONSOLIDATING STATEMENT OF COMPREHENSIVE INCOME  
INFORMATION

QUARTER ENDED SEPTEMBER 27, 2012

(in millions)

	REG Parent Company	RCC Parent Company	Subsidiary Guarantors	Subsidiary Non- Guarantors	Consolidating Adjustments	Consolidated
NET INCOME	\$23.9	\$31.1	\$57.6	\$2.7	\$ (91.4 )	\$ 23.9
OTHER COMPREHENSIVE INCOME (LOSS), NET OF TAX:						
Change in fair value of interest rate swap transactions	0.2	0.2	—	—	(0.2 )	0.2
Change in fair value of available for sale securities	(4.2 )	(4.2 )	(4.2 )	—	8.4	(4.2 )
TOTAL OTHER COMPREHENSIVE INCOME (LOSS), NET OF TAX	(4.0 )	(4.0 )	(4.2 )	—	8.2	(4.0 )
TOTAL COMPREHENSIVE INCOME, NET OF TAX	19.9	27.1	53.4	2.7	(83.2 )	19.9
Comprehensive loss attributable to noncontrolling interest, net of tax	—	—	0.1	—	—	0.1
COMPREHENSIVE INCOME ATTRIBUTABLE TO CONTROLLING INTEREST	\$19.9	\$27.1	\$53.5	\$2.7	\$ (83.2 )	\$ 20.0

Table of ContentsUNAUDITED CONDENSED CONSOLIDATING STATEMENT OF COMPREHENSIVE INCOME  
INFORMATION

THREE QUARTERS ENDED SEPTEMBER 26, 2013

(in millions)

	REG Parent Company	RCC Parent Company	Subsidiary Guarantors	Subsidiary Non- Guarantors	Consolidating Adjustments	Consolidated
NET INCOME	\$133.7	\$173.4	\$306.8	\$12.6	\$ (492.9 )	\$ 133.6
OTHER COMPREHENSIVE INCOME (LOSS), NET OF TAX:						
Change in fair value of interest rate swap transactions	1.7	1.7	—	—	(1.7 )	1.7
Change in fair value of available for sale securities	(1.2 )	(1.2 )	(1.2 )	—	2.4	(1.2 )
Reclassification adjustment for gain on sale of available for sale securities recognized in net income	(1.2 )	(1.2 )	(1.2 )	—	2.4	(1.2 )
Change in fair value of equity method investee interest rate swap transactions	1.1	1.1	1.1	—	(2.2 )	1.1
TOTAL OTHER COMPREHENSIVE INCOME (LOSS), NET OF TAX	0.4	0.4	(1.3 )	—	0.9	0.4
TOTAL COMPREHENSIVE INCOME, NET OF TAX	134.1	173.8	305.5	12.6	(492.0 )	134.0
Comprehensive loss attributable to noncontrolling interest, net of tax	—	—	0.1	—	—	0.1
COMPREHENSIVE INCOME ATTRIBUTABLE TO CONTROLLING INTEREST	\$134.1	\$173.8	\$305.6	\$12.6	\$ (492.0 )	\$ 134.1

Table of ContentsUNAUDITED CONDENSED CONSOLIDATING STATEMENT OF COMPREHENSIVE INCOME  
INFORMATION

THREE QUARTERS ENDED SEPTEMBER 27, 2012

(in millions)

	REG Parent Company	RCC Parent Company	Subsidiary Guarantors	Subsidiary Non- Guarantors	Consolidating Adjustments	Consolidated
NET INCOME	\$ 107.4	\$ 128.5	\$ 215.2	\$ 7.7	\$ (351.4 )	\$ 107.4
OTHER COMPREHENSIVE INCOME, NET OF TAX:						
Change in fair value of interest rate swap transactions	2.5	2.5	—	—	(2.5 )	2.5
Change in fair value of available for sale securities	0.7	0.7	0.7	—	(1.4 )	0.7
TOTAL OTHER COMPREHENSIVE INCOME, NET OF TAX	3.2	3.2	0.7	—	(3.9 )	3.2
TOTAL COMPREHENSIVE INCOME, NET OF TAX	110.6	131.7	215.9	7.7	(355.3 )	110.6
Comprehensive loss attributable to noncontrolling interest, net of tax	—	—	0.1	—	—	0.1
COMPREHENSIVE INCOME ATTRIBUTABLE TO CONTROLLING INTEREST	\$ 110.6	\$ 131.7	\$ 216.0	\$ 7.7	\$ (355.3 )	\$ 110.7

Table of Contents

UNAUDITED CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS INFORMATION  
 THREE QUARTERS ENDED SEPTEMBER 26, 2013  
 (in millions)

	REG Parent Company	RCC Parent Company	Subsidiary Guarantors	Subsidiary Non- Guarantors	Consolidating Adjustments	Consolidated	
NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES	\$69.1	\$—	\$165.1	\$21.4	\$—	\$255.6	
Cash Flows from Investing Activities:							
Capital expenditures	—	—	(64.5	) (5.6	) —	(70.1	)
Proceeds from disposition of assets	—	—	6.6	0.1	—	6.7	
Proceeds from sale of NCM, Inc. common stock	—	—	40.9	—	—	40.9	
Investment in non-consolidated entities and other	—	—	(5.3	) —	—	(5.3	)
Cash used for acquisition, net of cash acquired	(194.4	) —	—	—	—	(194.4	)
Proceeds from sale of available for sale securities	—	—	5.9	—	—	5.9	
NET CASH USED IN INVESTING ACTIVITIES	(194.4	) —	(16.4	) (5.5	) —	(216.3	)
Cash Flows from Financing Activities:							
Cash used to pay dividends	(99.5	) —	—	—	—	(99.5	)
Cash received (paid) to/from REG Parent Company	(14.0	) 14.0	—	—	—	—	
Cash received (paid) to/from subsidiary	—	(14.0	) 14.0	—	—	—	
Proceeds from issuance of Regal 5 <sup>3</sup> / <sub>4</sub> % Senior Notes Due 2025	250.0	—	—	—	—	250.0	
Proceeds from issuance of Regal 5 <sup>3</sup> / <sub>4</sub> % Senior Notes Due 2023	250.0	—	—	—	—	250.0	
Cash used to repurchase Regal 9 <sup>1</sup> / <sub>8</sub> % Senior Notes	(244.3	) —	—	—	—	(244.3	)
Payments on long-term obligations	(3.1	) —	(15.1	) —	—	(18.2	)
Payment of debt acquisition costs	(10.7	) —	(2.8	) —	—	(13.5	)
Proceeds from stock option exercises and other	1.3	—	—	—	—	1.3	
Cash paid for tax withholdings	(4.4	) —	—	—	—	(4.4	)
NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES	125.3	—	(3.9	) —	—	121.4	
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	—	—	144.8	15.9	—	160.7	

CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD	—	—	53.8	55.7	—	109.5
CASH AND CASH EQUIVALENTS AT END OF PERIOD	\$—	\$—	\$198.6	\$71.6	\$—	\$270.2

38

---



Table of ContentsUNAUDITED CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS INFORMATION  
THREE QUARTERS ENDED SEPTEMBER 27, 2012

(in millions)

	REG Parent Company	RCC Parent Company	Subsidiary Guarantors	Subsidiary Non-Guarantors	Consolidating Adjustments	Consolidated
NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES	\$(47.1 )	\$—	\$228.3	\$ 0.5	\$—	\$181.7
Cash Flows from Investing Activities:						
Capital expenditures	—	—	(57.6 )	(5.5 )	—	(63.1 )
Proceeds from disposition of assets	—	—	1.1	—	—	1.1
Investment in non-consolidated entities and other	—	—	(7.1 )	—	—	(7.1 )
NET CASH USED IN INVESTING ACTIVITIES	—	—	(63.6 )	(5.5 )	—	(69.1 )
Cash Flows from Financing Activities:						
Cash used to pay dividends	(99.2 )	—	—	—	—	(99.2 )
Cash received (paid) to/from REG Parent Company	147.1	(147.1 )	—	—	—	—
Cash received (paid) to/from subsidiary	—	147.1	(147.1 )	—	—	—
Payments on long-term obligations	(1.8 )	—	(14.2 )	—	—	(16.0 )
Cash paid for tax withholdings	(1.7 )	—	—	—	—	(1.7 )
Proceeds from stock option exercises and other	2.7	—	—	—	—	2.7
NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES	47.1	—	(161.3 )	—	—	(114.2 )
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	—	—	3.4	(5.0 )	—	(1.6 )
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD	—	—	197.5	55.5	—	253.0
CASH AND CASH EQUIVALENTS AT END OF PERIOD	\$—	\$—	\$200.9	\$ 50.5	\$—	\$251.4

Table of Contents

Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Some of the information in this quarterly report on Form 10-Q includes "forward-looking statements" within the meaning of Section 27A of the Securities Act and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). All statements other than statements of historical facts included in this Form 10-Q, including, without limitation, certain statements under "Management's Discussion and Analysis of Financial Condition and Results of Operations", may constitute forward-looking statements. In some cases you can identify these "forward-looking statements" by words like "may," "will," "should," "expects," "plans," "anticipates," "believes," "estimates," "potential" or "continue" or the negative of those words and other comparable words. These forward-looking statements involve risks and uncertainties. Our actual results could differ materially from those indicated in these statements as a result of certain factors as more fully discussed under the heading "Risk Factors" contained in our annual report on Form 10-K filed on February 25, 2013 with the Commission (File No. 001-31315) for the Company's fiscal year ended December 27, 2012. The following discussion and analysis should be read in conjunction with the unaudited condensed consolidated financial statements and notes thereto included herein.

Overview and Basis of Presentation

We conduct our operations through our wholly owned subsidiaries. We operate the largest and most geographically diverse theatre circuit in the United States, consisting of 7,334 screens in 575 theatres in 42 states along with Guam, Saipan, American Samoa and the District of Columbia as of September 26, 2013. We believe the size, reach and quality of our theatre circuit provide an exceptional platform to realize economies of scale from our theatre operations. We also maintain an investment in National CineMedia, which concentrates on in-theatre advertising. The Company manages its business under one reportable segment: theatre exhibition operations.

We generate revenues primarily from admissions and concession sales. Additional revenues are generated by our vendor marketing programs, our gift card and discount ticket programs, various other activities in our theatres and our relationship with National CineMedia. Film rental costs depend primarily on the popularity and box office revenues of a film, and such film rental costs generally increase as the admissions revenues generated by a film increase. Because we purchase certain concession items, such as fountain drinks and popcorn, in bulk and not pre-packaged for individual servings, we are able to maximize our margins by negotiating volume discounts. Other operating expenses consist primarily of theatre labor and occupancy costs.

The Company's revenues are usually seasonal, coinciding with the timing of releases of motion pictures by the major distributors. Generally, motion picture studios release the most marketable motion pictures during the summer and holiday seasons. The unexpected emergence or continuance of a "hit" film during other periods can alter the traditional pattern. The timing of movie releases can have a significant effect on the Company's results of operations, and the results of one fiscal quarter are not necessarily indicative of the results for the next or any other fiscal quarter. The seasonality of motion picture exhibition, however, has become less pronounced as motion picture studios are releasing motion pictures somewhat more evenly throughout the year. The Company does not believe that inflation has had a material impact on its financial position or results of operations.

For a summary of industry trends as well as other risks and uncertainties relevant to the Company, see "Business—Industry Overview and Trends" and "Risk Factors" contained in our annual report on Form 10-K for the fiscal year ended December 27, 2012 and incorporated herein by reference and "Results of Operations" below.

Critical Accounting Estimates

For a discussion of accounting policies that we consider critical to our business operations and the understanding of our results of operations and affect the more significant judgments and estimates used in the preparation of our unaudited condensed consolidated financial statements, please refer to Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations—Critical Accounting Estimates" contained in our annual report on Form 10-K for the fiscal year ended December 27, 2012 and incorporated by reference herein. As of September 26, 2013, there were no significant changes in our critical accounting policies or estimation procedures.

#### Significant Events

For a discussion of other significant operating, financing and investing transactions which have occurred through December 27, 2012, please refer to "Management's Discussion and Analysis of Financial Condition and Results of Operations

## Table of Contents

—Liquidity and Capital Resources" included in Part II, Item 7 of our annual report on Form 10-K for the fiscal year ended December 27, 2012 and incorporated herein by reference.

Our business strategy focuses on enhancing our position in the motion picture exhibition industry by realizing selective growth opportunities through new theatre construction, managing, expanding and upgrading our existing asset base with new technologies and capitalizing on prudent industry consolidation and partnership opportunities. This strategy should enable us to continue to produce the free cash flow necessary to maintain a proper allocation of our capital among dividend payments, debt service and repayment and investment in our theatre assets, all to provide meaningful value to our stockholders. During the three quarters ended September 26, 2013 ("Fiscal 2013 Period"), we continued to make progress with respect to our business strategy as follows:

We demonstrated our commitment to providing incremental value to our stockholders. Total cash dividends paid to our stockholders during the Fiscal 2013 Period totaled approximately \$99.5 million.

In addition to the November 2012 acquisition of Great Escape Theatres consisting of 25 theatres and 301 screens, we continued to actively manage our asset base during the Fiscal 2013 Period by completing the acquisition of Hollywood Theaters on March 29, 2013 whereby we acquired a total of 43 theatres with 513 screens in exchange for an aggregate net cash purchase price, before post-closing adjustments, of \$194.4 million. The acquisition of Hollywood Theaters enhances our presence in 16 states and 3 U.S. territories. See Note 3—"Acquisitions" for further discussion of these acquisitions. The 814 screens from Great Escape Theatres and Hollywood Theaters accounted for 11.8 million attendees, or 6.8% of the Fiscal 2013 Period total attendance, and contributed approximately \$93.2 million, or 6.0%, of the Fiscal 2013 Period total admissions revenues. In addition, we opened one new theatre with 12 screens, opened two screens at an existing theatre and closed nine underperforming theatres with 73 screens, ending the Fiscal 2013 Period with 575 theatres and 7,334 screens.

During the Fiscal 2013 Period, we continued to embrace innovative concepts that generate incremental revenue and cash flows for the Company and deliver a premium movie-going experience for our customers on three complementary fronts including (1) installation of additional IMAX® digital projection systems and RPX<sup>SM</sup> screens in select theatre locations, (2) enhancement of our various food and beverage offerings in certain of our theatres and (3) a continued focus on interactive marketing programs (such as mobile ticketing and our frequent moviegoer loyalty program, named the Regal Crown Club®) aimed at increasing attendance and enhancing the overall customer experience. The product-driven success of our IMAX® screens and growing portfolio of RPX<sup>SM</sup> screens, coupled with the continued rollout of our expanded concession menu and widespread availability of mobile ticketing and other marketing initiatives allow us to deliver a premium experience in a majority of our key markets.

Finally, we believe that Open Road Films has a unique opportunity to fill a gap in the marketplace created by the major studios' big-budget franchise film strategy by marketing smaller budget films in a cost-effective manner which we believe will drive additional patrons to our theatres and generate a return on our capital investment. Films distributed by Open Road Films during the first nine months of 2013 generated national box office revenues of approximately \$115.0 million. Open Road Films intends to distribute approximately six to eight films per year. As of September 26, 2013, our cumulative cash investment in Open Road Films totaled \$20.0 million. We believe our investment in Open Road Films will generate incremental value for our stockholders.

## Recent Developments

On October 23, 2013, Regal Cinemas entered into an additional hedging relationship via a distinct interest rate swap agreement with an effective date of June 30, 2015 and a maturity term of three years from the effective date of the swap. The swap will require Regal Cinemas to pay interest at a fixed rate of 1.828% and receive interest at a variable

rate. The interest rate swap is designated to hedge \$200 million of variable rate debt obligations.

On October 24, 2013, the Company declared a cash dividend of \$0.21 per share on each share of the Company's Class A and Class B common stock (including outstanding restricted stock), payable on December 13, 2013, to stockholders of record on December 4, 2013.

Table of Contents

## Results of Operations

Based on our review of industry sources, North American box office revenues for the time period that corresponds to Regal's third fiscal quarter of 2013 were estimated to have increased by approximately eight percent in comparison to the third fiscal quarter of 2012. The industry's box office results for the third quarter of 2013 were positively impacted by strong attendance from the breadth and commercial success of the overall film slate during the third quarter of 2013.

The following table sets forth the percentage of total revenues represented by certain items included in our unaudited condensed consolidated statements of income for the quarter ended September 26, 2013 ("Q3 2013 Period"), the quarter ended September 27, 2012 ("Q3 2012 Period"), the Fiscal 2013 Period and the three quarters ended September 27, 2012 ("Fiscal 2012 Period") (dollars in millions, except average ticket prices and average concessions per patron):

	Q3 2013 Period		Q3 2012 Period		Fiscal 2013 Period		Fiscal 2012 Period	
	\$	% of Revenue	\$	% of Revenue	\$	% of Revenue	\$	% of Revenue
<b>Revenues:</b>								
Admissions	\$548.4	67.4 %	\$471.0	68.0 %	\$1,556.0	67.7 %	\$1,439.8	68.5 %
Concessions	224.1	27.6	187.3	27.0	623.6	27.1	559.9	26.6
Other operating revenues	40.6	5.0	34.6	5.0	118.6	5.2	101.4	4.9
Total revenues	813.1	100.0	692.9	100.0	2,298.2	100.0	2,101.1	100.0
<b>Operating expenses:</b>								
Film rental and advertising costs(1)	286.6	52.3	247.6	52.6	812.4	52.2	749.7	52.1
Cost of concessions(2)	30.5	13.6	25.5	13.6	85.9	13.8	75.2	13.4
Rent expense(3)	105.7	13.0	95.9	13.8	309.9	13.5	285.3	13.6
Other operating expenses(3)	208.7	25.7	185.2	26.7	597.7	26.0	546.0	26.0
General and administrative expenses (including share-based compensation expense of \$2.2 and \$2.4 for the Q3 2013 Period and the Q3 2012 Period, respectively, and \$7.0 for the Fiscal 2013 Period and the Fiscal 2012 Period)(3)	16.9	2.1	16.1	2.3	54.5	2.4	48.7	2.3
Depreciation and amortization(3)	50.8	6.2	45.0	6.5	149.0	6.5	137.6	6.5
Net loss on disposal and impairment of operating assets(3)	4.1	0.5	3.9	0.6	4.7	(0.2)	6.4	0.3
Total operating expenses(3)	703.3	86.5	619.2	89.4	2,014.1	87.6	1,848.9	88.0
Income from operations(3)	109.8	13.5	73.7	10.6	284.1	12.4	252.2	12.0
Interest expense, net(3)	35.0	4.3	32.3	4.7	106.5	4.6	102.8	4.9
Loss on extinguishment of debt(3)	—	—	—	—	30.7	1.3	—	—
Earnings recognized from NCM(3)	(10.4)	) 1.3	(8.7)	) 1.3	(24.6)	) 1.1	(23.1)	) 1.1
Gain on sale of NCM, Inc. common stock(3)	(30.9)	) 3.8	—	—	(30.9)	) 1.3	—	—
Other, net(3)	(9.2)	) 1.1	10.5	1.5	(23.4)	) 1.0	(0.8)	) —

Edgar Filing: REGAL ENTERTAINMENT GROUP - Form 10-Q

Provision for income taxes(3)	50.2	6.2	15.7	2.3	92.2	4.0	65.9	3.1
Net income attributable to controlling interest(3)	\$75.1	9.2	\$24.0	3.5	\$133.7	5.8	\$107.5	5.1
Attendance (in thousands)	62,392	*	53,585	*	174,318	*	161,603	*
Average ticket price(4)	\$8.79	*	\$8.79	*	\$8.93	*	\$8.91	*
Average concessions per patron(5)	\$3.59	*	\$3.50	*	\$3.58	*	\$3.46	*

---

\* Not meaningful

(1)Percentage of revenues calculated as a percentage of admissions revenues.

(2)Percentage of revenues calculated as a percentage of concessions revenues.

Table of Contents

- (3) Percentage of revenues calculated as a percentage of total revenues.
- (4) Calculated as admissions revenues/attendance.
- (5) Calculated as concessions revenues/attendance.

## Admissions

During the Q3 2013 Period, total admissions revenues increased \$77.4 million, or 16.4%, to \$548.4 million, from \$471.0 million in the Q3 2012 Period. A 16.4% increase in attendance (approximately \$77.4 million of total admissions revenues), led to the increase in the Q3 2013 Period admissions revenue. The Q3 2013 Period results were bolstered by the addition of 814 Great Escape Theatres and Hollywood Theaters screens since the end of the Q3 2012 Period. The 814 screens accounted for 5.3 million attendees, or 8.5%, of the Q3 2013 Period total attendance and contributed to approximately \$40.8 million, or 7.4%, of the Q3 2013 Period total admissions revenues. On a comparable screen basis (i.e., excluding the effects of the inclusion of the 814 screens from Great Escape Theatres and Hollywood Theaters), attendance for the Q3 2013 Period was approximately 57.1 million, a 6.6% increase over the Q3 2012 Period, and admissions revenues for the Q3 2013 Period was approximately \$507.6 million, an increase of \$36.6 million or 7.8% from the Q3 2012 Period. On a comparable screen basis, the 6.6% increase in attendance (approximately \$31.1 million of admissions revenues), coupled with a 1.1% increase in average ticket prices (approximately \$5.5 million of admissions revenues), led to the increase in the Q3 2013 Period admissions revenues. We believe that our attendance is primarily dependent upon the commercial appeal of content released by the motion picture studios. The increase in comparable screen attendance was primarily a result of strong attendance from the breadth and commercial success of the overall film slate during the third quarter of 2013. The comparable screen average ticket price increase was due to selective price increases identified during our ongoing periodic pricing reviews (which include analysis of various factors such as general inflationary trends and local market conditions), partially offset by a decrease in the percentage of our admissions revenues generated by premium format films exhibited during the Q3 2013 Period.

Total admissions revenue increased \$116.2 million during the Fiscal 2013 Period to \$1,556.0 million, from \$1,439.8 million in the Fiscal 2012 Period. A 7.9% increase in attendance (approximately \$113.7 million of total admissions revenues) coupled with a 0.2% increase in average ticket prices (approximately \$2.5 million of total admissions revenues) led to the increase in the Fiscal 2013 Period admissions revenues. The 814 screens from Great Escape Theatres and Hollywood Theaters accounted for 11.8 million attendees, or 6.8%, of the Fiscal 2013 Period total attendance and contributed to approximately \$93.2 million, or 6.0%, of the Fiscal 2013 Period total admissions revenues. On a comparable screen basis, attendance for the Fiscal 2013 Period was approximately 162.5 million, a 0.6% increase from the Fiscal 2012 Period, and admissions revenues for the Fiscal 2013 Period was approximately \$1,462.8 million, an increase of \$23.0 million or 1.6% from the Fiscal 2012 Period. On a comparable screen basis, the 0.6% increase in attendance (approximately \$8.6 million of admissions revenues), coupled with a 1.0% increase in average ticket prices (approximately \$14.4 million of admissions revenues), led to the increase in the Fiscal 2013 Period admissions revenues. The increase in comparable screen attendance during the Fiscal 2013 Period was primarily attributable to the breadth and commercial appeal of the overall film slate during the Fiscal 2013 Period, partially offset by difficult comparisons with the strong attendance experienced in the Fiscal 2012 Period from certain premium format pictures, including *The Avengers*, *The Dark Knight Rises* and *The Hunger Games*. The comparable screen average ticket price increase was due to selective price increases identified during our ongoing periodic pricing reviews, partially offset by a decrease in the percentage of our admissions revenues generated by premium format films exhibited during the Fiscal 2013 Period.

## Concessions

Total concessions revenues increased \$36.8 million, or 19.6%, to \$224.1 million during the Q3 2013 Period, from \$187.3 million for the Q3 2012 Period. Average concessions revenues per patron during the Q3 2013 Period



increased 2.6%, to \$3.59, from \$3.50 for the Q3 2012 Period. A 16.4% increase in attendance (approximately \$30.7 million of total concessions revenues) coupled with a 2.6% increase in average concessions revenues per patron (approximately \$6.1 million of total concessions revenues), led to the increase in the Q3 2013 Period concessions revenue. On a comparable screen basis, total concessions revenues for the Q3 2013 Period increased by approximately \$17.3 million, or 9.2% from the Q3 2012 Period. On a comparable screen basis, the increase in total concessions revenues during the Q3 2013 Period was primarily attributable to the aforementioned 6.6% increase in comparable screen attendance (approximately \$12.4 million of concessions revenues) and a 2.3% increase in comparable screen average concessions revenues per patron (approximately \$4.9 million of concessions revenues) during the period. The increase in comparable screen average concessions revenues per patron for the Q3 2013 Period was primarily a result of an increase in popcorn and beverage sales volume and to a lesser extent, selective price increases and the continued rollout of our expanded food menu during the period.

## Table of Contents

During the Fiscal 2013 Period, total concessions revenue increased \$63.7 million, or 11.4%, to \$623.6 million, from \$559.9 million in the Fiscal 2012 Period. Average concessions revenues per patron during the Fiscal 2013 Period increased 3.5%, to \$3.58 during the Fiscal 2013 Period, from \$3.46 in the Fiscal 2012 Period. A 7.9% increase in attendance (approximately \$44.2 million of total concessions revenues) coupled with a 3.5% increase in average concessions revenues per patron (approximately \$19.5 million of total concessions revenues), led to the increase in the Fiscal 2013 Period concessions revenue. On a comparable screen basis, total concessions revenues for the Fiscal 2013 Period increased by approximately \$20.2 million, or 3.6% from the Fiscal 2012 Period. On a comparable screen basis, the increase in total concessions revenues during the Fiscal 2013 Period was primarily attributable to a 3.2% increase in comparable screen average concessions revenues per patron (approximately \$17.9 million of concessions revenues), coupled with the aforementioned 0.6% increase in comparable screen attendance (approximately \$2.3 million of concessions revenues) during the period. The increase in comparable screen average concessions revenues per patron for the Fiscal 2013 Period was primarily a result of an increase in popcorn and beverage sales volume and to a lesser extent, selective price increases and the continued rollout of our expanded food menu during the period.

### Other Operating Revenues

During the Q3 2013 Period, other operating revenues increased \$6.0 million, or 17.3%, to \$40.6 million, from \$34.6 million in the Q3 2012 Period. Other operating revenues increased \$17.2 million, or 17.0%, to \$118.6 million during the Fiscal 2013 Period, from \$101.4 million in the Fiscal 2012 Period. Included in other operating revenues are the theatre access fees paid by National CineMedia (net of payments for onscreen advertising time provided to our beverage concessionaire), revenues from our vendor marketing programs and other theatre revenues, including revenue related to our gift card and discount ticket programs. The increase in other operating revenues during the Q3 2013 Period was primarily driven by increases in revenues from our vendor marketing programs (approximately \$2.9 million), other theatre revenues (approximately \$1.7 million) and and theatre access fees (approximately \$0.8 million). The increase in other operating revenues during the Fiscal 2013 Period was principally due to increases in revenues from our vendor marketing programs (approximately \$8.3 million), increases in other theatre revenues (approximately \$4.8 million) and theatre access fees (approximately \$2.1 million).

### Film Rental and Advertising Costs

Film rental and advertising costs as a percentage of admissions revenues decreased to 52.3% during the Q3 2013 Period from 52.6% in the Q3 2012 Period and for the Fiscal 2013 Period, increased slightly to 52.2% from 52.1% in the Fiscal 2012 Period. The decrease in film rental and advertising costs as a percentage of box office revenues during the Q3 2013 Period was primarily attributable to the breadth of the overall film slate during the period.

### Cost of Concessions

During the Q3 2013 Period, cost of concessions increased \$5.0 million, or 19.6%, to \$30.5 million as compared to \$25.5 million during the Q3 2012 Period. Cost of concessions increased \$10.7 million, or 14.2%, to \$85.9 million during the Fiscal 2013 Period, from \$75.2 million in the Fiscal 2012 Period. Cost of concessions as a percentage of concessions revenues for the Q3 2013 Period and the Q3 2012 period was approximately 13.6%. For the Fiscal 2013 Period, cost of concessions as a percentage of concessions revenues was approximately 13.8% compared to 13.4% for the Fiscal 2012 Period. The increase in cost of concessions as a percentage of concessions revenues during the Fiscal 2013 Period was primarily related to slightly higher raw material and packaged good costs during the period.

### Rent Expense

Rent expense increased \$9.8 million, or 10.2%, to \$105.7 million in the Q3 2013 Period, from \$95.9 million in the Q3 2012 Period. During the Fiscal 2013 Period, rent expense totaled \$309.9 million, an increase of \$24.6 million, or

8.6%, from \$285.3 million in the Fiscal 2012 Period. The increase in rent expense during the Q3 2013 Period and the Fiscal 2013 Period was primarily related to incremental rent associated with the leases acquired as part of the Great Escape Theatres and Hollywood Theaters acquisitions. On a comparable screen basis, rent expense increased \$2.7 million, or 2.8%, during the Q3 2013 Period as compared to the Q3 2012 Period and \$6.5 million, or 2.3%, during the Fiscal 2013 Period as compared to the Fiscal 2012 Period. On a comparable screen basis, the increase in rent expense in the Q3 2013 Period and the Fiscal 2013 Period was primarily attributable to higher contingent rent associated with increased admissions and concessions revenues during the Q3 2012 Period and the Fiscal 2013 Period and incremental rent associated with the opening of three new theatres with 44 screens subsequent to the end of the Q3 2012 Period, partially offset by the closure of 20 theatres with 145 screens since the end of the Q3 2012 Period.

## Table of Contents

### Other Operating Expenses

Other operating expenses increased \$23.5 million, or 12.7%, to \$208.7 million in the Q3 2013 Period, from \$185.2 million in the Q3 2012 Period. During the Fiscal 2013 Period, other operating expenses increased \$51.7 million, or 9.5%, to \$597.7 million, from \$546.0 million in the Fiscal 2012 Period. The increase in other operating expenses during the Q3 2013 Period and the Fiscal 2013 Period was attributable to increases in theatre level payroll expenses (approximately \$8.9 million and \$20.0 million for the Q3 2013 Period and the Fiscal 2013 Period, respectively) and certain non-rent occupancy costs (approximately \$9.8 million and \$18.9 million for the Q3 2013 Period and the Fiscal 2013 Period, respectively) associated with increased business volume and the impact of the 814 screens from Great Escape Theatres and Hollywood Theaters. On a comparable screen basis, other operating expenses increased \$6.2 million, or 3.3% during the Q3 2013 Period as compared to the Q3 2012 Period and \$14.3 million, or 2.6% during the Fiscal 2013 Period as compared to the Fiscal 2012 Period. On a comparable screen basis, the increase in other operating expenses during the Q3 2013 Period and the Fiscal 2013 Period was also attributable to increases in theatre level payroll expenses and certain non-rent occupancy costs associated with increased business volume during such periods.

### General and Administrative Expenses

For the Q3 2013 Period, general and administrative expenses increased \$0.8 million, or 5.0%, to \$16.9 million as compared to \$16.1 million in the Q3 2012 Period. General and administrative expenses increased \$5.8 million, or 11.9%, to \$54.5 million during the Fiscal 2013 Period, from \$48.7 million in the Fiscal 2012 Period. The increase in general and administrative expenses during the Q3 2013 Period was primarily attributable to slightly higher corporate payroll costs during the period. The increase in general and administrative expenses during the Fiscal 2013 Period was primarily attributable to an increase in transaction costs associated with the acquisition of Hollywood Theaters (approximately \$3.0 million) and higher corporate payroll costs during the period.

### Depreciation and Amortization

Depreciation and amortization expense increased \$5.8 million, or 12.9%, to \$50.8 million for the Q3 2013 Period, from \$45.0 million in the Q3 2012 Period. During the Fiscal 2013 Period, depreciation and amortization expense increased \$11.4 million, or 8.3%, to \$149.0 million, from \$137.6 million in the Fiscal 2012 Period. The increase in depreciation and amortization expense during the Q3 2013 Period and the Fiscal 2013 Period was primarily related to incremental depreciation and amortization expense associated with the addition of the 814 screens from Great Escape Theatres and Hollywood Theaters. On a comparable screen basis, depreciation and amortization expense increased slightly by approximately \$0.2 million, or 0.4% during the Q3 2013 Period as compared to the Q3 2012 Period and decreased \$0.6 million, or 0.4% during the Fiscal 2013 Period as compared to the Fiscal 2012 Period.

### Income from Operations

During the Q3 2013 Period, income from operations increased \$36.1 million, or 49.0%, to \$109.8 million, from \$73.7 million in the Q3 2012 Period. Income from operations increased \$31.9 million, or 12.6%, to \$284.1 million in the Fiscal 2013 Period, from \$252.2 million in the Fiscal 2012 Period. The increase in income from operations during the Q3 2013 Period and the Fiscal 2013 Period was primarily attributable to the increase in total revenues, partially offset by increases in certain variable operating expense line items described above.

### Interest Expense, net

Net interest expense totaled \$35.0 million for the Q3 2013 Period, which represents an increase of \$2.7 million, or 8.4%, from \$32.3 million in the Q3 2012 Period. During the Fiscal 2013 Period, net interest expense increased \$3.7

million, or 3.6%, to \$106.5 million, from \$102.8 million in the Fiscal 2012 Period. The increase in net interest expense during the Q3 2013 Period and the Fiscal 2013 Period was principally due to incremental interest associated with the issuance of our 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2025 and the capital lease and lease financing obligations assumed from Hollywood Theaters, partially offset by a lower effective interest rate on our Term Facility (including a change in our interest rate swap portfolio) and interest savings associated with the partial refinance of approximately \$213.6 million aggregate principal amount of our 9<sup>1</sup>/<sub>8</sub>% Senior Notes with the proceeds from the second quarter of 2013 issuance of our 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2023.

Table of Contents

## Earnings Recognized from NCM

Earnings recognized from NCM increased \$1.7 million to \$10.4 million in the Q3 2013 Period, from \$8.7 million in the Q3 2012 Period. Earnings recognized from NCM increased \$1.5 million, or 6.5%, to \$24.6 million in the Fiscal 2013 Period, from \$23.1 million in the Fiscal 2012 Period. The increase in earnings recognized from NCM during the Q3 2013 Period was primarily attributable to the timing of their contractual cash distributions to the Company, partially offset by slightly lower earnings of National CineMedia during the Q3 2013 Period. The increase in earnings recognized from NCM during the Fiscal 2013 Period was primarily attributable to higher earnings of National CineMedia during such period.

## Income Taxes

The provision for income taxes of \$50.2 million and \$15.7 million for the Q3 2013 Period and the Q3 2012 Period, respectively, reflect effective tax rates of approximately 40.1% and 39.6%, respectively. The provision for income taxes of \$92.2 million and \$65.9 million for the Fiscal 2013 Period and the Fiscal 2012 Period, respectively, reflect effective tax rates of approximately 40.8% and 38.0%, respectively. The increase in the effective tax rate for the Q3 2013 Period and Fiscal 2013 Period is primarily attributable to changes in uncertain tax positions with state taxing authorities resulting from the lapse of statutes of limitations that occurred during the Q2 2012 Period and the Fiscal 2012 Period. The effective tax rates for all periods presented also reflect the impact of certain non-deductible expenses and income tax credits.

## Net Income Attributable to Controlling Interest

During the Q3 2013 Period, net income attributable to controlling interest totaled \$75.1 million, which represents an increase of \$51.1 million, from net income attributable to controlling interest of \$24.0 million in the Q3 2012 Period. Net income attributable to controlling interest for the Fiscal 2013 Period was \$133.7 million, which represents an increase of \$26.2 million, from net income attributable to controlling interest of \$107.5 million during the Fiscal 2012 Period. The increase in net income attributable to controlling interest for the Q3 2013 Period was primarily attributable to an increase in operating income as described above, the impact of the \$30.9 million (\$18.5 million after related tax effects) gain on sale of NCM, Inc. common stock recorded during the Q3 2013 Period and higher equity earnings generated by certain of our equity method investments (included in "Other, net") during the Q3 2013 Period. The increase in net income attributable to controlling interest for the Fiscal 2013 Period was primarily attributable to an increase in operating income as described above, the impact of the gain on sale of NCM, Inc. common stock recorded during the Q3 2013 Period and higher equity earnings generated by certain of our equity method investments, partially offset by the impact of the \$30.3 million (\$19.2 million after related tax effects) loss on debt extinguishment related to the repurchase of approximately \$213.6 million aggregate principal amount of the Company's 9<sup>1</sup>/<sub>8</sub>% Senior Notes.

## Liquidity and Capital Resources

On a consolidated basis, we expect our primary uses of cash to be for operating expenses, capital expenditures, investments, acquisitions, general corporate purposes related to corporate operations, debt service and the Company's dividend payments. The principal sources of liquidity are cash generated from operations, cash on hand and borrowings under the Credit Agreement described below. Under the terms of the Credit Agreement and the 8<sup>5</sup>/<sub>8</sub>% Senior Notes issued during fiscal 2009, Regal Cinemas is restricted as to how much it can advance or distribute to Regal, its indirect parent. Since Regal is a holding company with no significant assets other than the stock of its subsidiaries, this restriction could impact Regal's ability to effect future debt or dividend payments, pay corporate expenses, repurchase or retire for cash its 9<sup>1</sup>/<sub>8</sub>% Senior Notes, its 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2025 and its 5<sup>3</sup>/<sub>4</sub>% Senior

Notes Due 2023. In addition, as described further below, the Indentures under which the 9<sup>1</sup>/<sub>8</sub>% Senior Notes, the 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2025 and the 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2023 are issued limit the Company's (and its restricted subsidiaries') ability to, among other things, incur additional indebtedness, pay dividends on or make other distributions in respect of its capital stock, purchase or redeem capital stock, make loans or advances to its subsidiaries, or purchase, redeem or otherwise acquire or retire certain subordinated obligations.

#### Operating Activities

Our revenues are generated principally through admissions and concessions sales with proceeds received in cash or via credit cards at the point of sale. Our operating expenses are primarily related to film and advertising costs, rent and occupancy and payroll. Film costs are ordinarily paid to distributors within 30 days following receipt of admissions revenues and the cost of the Company's concessions are generally paid to vendors approximately 30 to 35 days from purchase. Our current liabilities include items that will become due within 12 months. In addition, from time to time, we use cash from operations and borrowings to fund dividends in excess of net income attributable to controlling interest and cash flows from operating

## Table of Contents

activities less cash flows from investing and other financing activities. As a result, at any given time, our balance sheet may reflect a working capital deficit.

As further described in Note 2—"Investments," the Company maintains an investment in National CineMedia, a pass-through entity for federal income tax purposes. NCM, Inc., in its capacity as tax matters partner for National CineMedia, received documentation from the Internal Revenue Service ("IRS") during the Q3 2013 Period formally closing an IRS review of National CineMedia's 2007 and 2008 income tax returns. All issues were resolved in National CineMedia's favor and resulted in no adjustments.

Net cash flows provided by operating activities totaled approximately \$255.6 million and \$181.7 million for the Fiscal 2013 Period and the Fiscal 2012 Period, respectively. The \$73.9 million increase in net cash flows generated by operating activities for the Fiscal 2013 Period as compared to the Fiscal 2012 Period was caused by a change in working capital activity of approximately \$83.3 million, partially offset by a \$9.4 million decrease in net income excluding non-cash items. Working capital activity was primarily impacted by changes in income taxes payable, accounts payable and accrued expense and other activity during the Fiscal 2013 Period as compared to the Fiscal 2012 Period. The change in income taxes payable activity during the Fiscal 2013 Period as compared to the Fiscal 2012 Period was primarily associated with the timing of our estimated Federal and state income tax payments during such periods. The change in accounts payable activity and accrued expense and other activity was primarily due to the timing of film and certain other vendor payments associated with increased attendance and admissions revenues at our theatres during the latter part of the Fiscal 2013 Period.

### Investing Activities

Our capital requirements have historically arisen principally in connection with acquisitions of theatres, new theatre construction, strategic partnerships, adding new screens to existing theatres, upgrading the Company's theatre facilities and replacing equipment. We fund the cost of capital expenditures through internally generated cash flows, cash on hand, proceeds from disposition of assets and financing activities.

We intend to continue to grow our theatre circuit through selective expansion and acquisition opportunities. The Company has a formal and intensive review procedure for the authorization of capital projects, with the most important financial measure of acceptability for a discretionary non-maintenance capital project being whether its projected discounted cash flow return on investment meets or exceeds the Company's internal rate of return targets. We currently expect capital expenditures (net of proceeds from asset sales) for theatre development, expansion, upgrading and replacements to be in the range of approximately \$95.0 million to \$105.0 million in fiscal year 2013, exclusive of acquisitions.

As further described in Note 3—"Acquisitions," on March 29, 2013, the Company completed the acquisition of Hollywood Theaters in which we acquired a total of 43 theatres with 513 screens in exchange for an aggregate net cash purchase price, before post-closing adjustments, of \$194.4 million. In addition, the Company assumed approximately \$47.9 million of capital lease and lease financing obligations, and certain working capital. The acquisition of Hollywood Theaters enhanced the Company's presence in 16 states and 3 U.S. territories.

As described more fully in Note 2—"Investments," during the Fiscal 2013 Period, we received approximately 2.2 million newly issued common units of National CineMedia in accordance with the annual adjustment provisions of the Common Unit Adjustment Agreement. In addition, the Company redeemed 2.3 million of its National CineMedia common units for a like number of shares of NCM, Inc. common stock, which the Company sold in an underwritten public offering (including underwriter over-allotments) for \$17.79 per share, reducing our investment in National CineMedia by approximately \$10.0 million, the average carrying amount of the shares sold. The Company received approximately \$40.9 million in proceeds, resulting in a gain on sale of approximately \$30.9 million. These transactions, together with National CineMedia's issuance of 5.3 million common units to Cinemark in the second



quarter of 2013 as a result of an acquisition, had the effect of decreasing the Company's ownership share, on a fully diluted basis, of NCM, Inc. to 17.9% as of September 26, 2013. We own approximately 22.0 million common units of NCM as of September 26, 2013.

During the quarter ended June 27, 2013, the Company sold 400,000 shares of RealD, Inc. common stock at prices ranging from \$14.61 to \$15.42 per share. In connection with the sale, the Company received approximately \$5.9 million in aggregate net proceeds (after deducting related fees and expenses) and recorded a gain on sale of approximately \$2.6 million.

On August 1, 2013, a non-binding letter of intent was signed among NCM, Regal, Cinemark and AMC whereby NCM would contribute the assets of its Fathom Events division to a new entity to be formed by Regal, Cinemark and AMC in exchange for an interest-bearing \$25 million promissory note guaranteed by Regal, Cinemark and AMC. NCM will retain a 10% ownership in the new entity and Regal, Cinemark and AMC will own the remaining 90%. The letter of intent provides for

## Table of Contents

a transition services agreement whereby NCM will agree to provide certain corporate overhead services to the new entity for a period of nine months following the closing for a fee. The closing of the transaction is expected to occur in the fourth quarter of 2013.

Net cash flows used in investing activities totaled approximately \$216.3 million and \$69.1 million for the Fiscal 2013 Period and the Fiscal 2012 Period, respectively. The \$147.2 million increase in cash flows used in investing activities during the Fiscal 2013 Period, as compared to the Fiscal 2012 Period, was primarily attributable to the impact of the \$194.4 million acquisition of Hollywood Theaters during the Fiscal 2013 Period and a \$1.4 million increase in capital expenditures (net of proceeds from disposals) during the Fiscal 2013 Period, partially offset by the impact of proceeds of \$40.9 million related to the sale of NCM, Inc. common stock, \$5.9 million received related to the sale of RealD, Inc. common stock and a \$1.8 million decrease in cash contributions to our various investments in non-consolidated entities during the Fiscal 2013 Period.

## Financing Activities

On January 17, 2013, the Company issued the 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2025 in a registered public offering. Net proceeds from the offering were approximately \$244.5 million, after deducting underwriting discounts and offering expenses. Regal used approximately \$194.4 million of the net proceeds from the offering to fund the acquisition of Hollywood Theaters as described further above and in Note 3—"Acquisitions." Regal intends to use the remainder of the net proceeds from the offering for general corporate purposes, which may include future acquisitions and the redemption, repayment or repurchase of indebtedness.

As described in Note 4—"Debt Obligations," on April 19, 2013, Regal Cinemas, Regal, REH and the other affiliates of Regal Cinemas party thereto, as guarantors, entered into the Second Amendment to the Credit Agreement, with Credit Suisse and the lenders party thereto. The Second Amendment amends the Credit Agreement by reducing the interest rate on the Term Facility by 0.50%. Specifically, the Second Amendment provides that, depending on the consolidated leverage ratio of Regal Cinemas and its subsidiaries, the applicable margin under the Term Facility for base rate loans will be either 1.50% or 1.75% and the applicable margin under the Term Facility for LIBOR rate loans will be either 2.50% or 2.75%. Among other things, the Second Amendment also amends the Credit Agreement (i) by deleting the interest coverage ratio test and providing that the remaining financial covenants will only be tested if the outstanding amount of the revolving loans and letters of credit (including unreimbursed drawings) under the Revolving Facility equals or exceeds 25% of the Revolving Commitment, (ii) by providing for a 1% prepayment premium applicable in the event that Regal Cinemas enters into a refinancing or amendment of the Term Facility on or prior to the first anniversary of the Second Amendment Date that, in either case, has the effect of reducing the interest rate on the Term Facility, (iii) to permit the release of Regal from its guarantee of the obligations under the Credit Agreement in the event that it does not guarantee any other debt of Regal Cinemas or its subsidiaries, and (iv) by eliminating the mortgage requirement for fee-owned real properties that are acquired by Regal Cinemas or its subsidiaries after the Second Amendment Date. Except as amended by the Second Amendment, the remaining terms of the Credit Agreement remain in full force and effect. As a result of the Second Amendment, the Company recorded a loss on debt extinguishment of approximately \$0.4 million during the quarter ended June 27, 2013.

In addition, on May 28, 2013, Regal Cinemas, Regal, REH and the other affiliates of Regal Cinemas party thereto, as guarantors, entered into the Loan Modification Agreement with Credit Suisse and the revolving lenders party thereto. The Loan Modification Agreement amends the Credit Agreement by reducing the interest rate on the Revolving Facility by 1.00%. Specifically, the Loan Modification Agreement provides that, depending on the consolidated leverage ratio of Regal Cinemas and its subsidiaries, the applicable margin under the Revolving Facility for base rate loans will be either 1.50% or 1.75% and the applicable margin under the Revolving Facility for LIBOR rate loans will be either 2.50% or 2.75%. The Loan Modification Agreement also amends the Credit Agreement to extend the maturity date of the Revolving Facility from May 19, 2015 to May 19, 2017.

As described further in Note 4—"Debt Obligations," on June 13, 2013, the Company issued the  $5\frac{3}{4}\%$  Senior Notes Due 2023 in a registered public offering. Net proceeds from the offering were approximately \$244.4 million, after deducting underwriting discounts and offering expenses. In connection with the issuance of the  $5\frac{3}{4}\%$  Senior Notes Due 2023, on May 29, 2013, the Company commenced a tender offer to purchase for cash its  $9\frac{1}{8}\%$  Senior Notes. Total offer consideration for each \$1,000 principal amount of  $9\frac{1}{8}\%$  Senior Notes tendered was \$1,143.75, including an early tender premium payment of \$30.00 per \$1,000 principal amount of  $9\frac{1}{8}\%$  Senior Notes for those holders who properly tendered their  $9\frac{1}{8}\%$  Senior Notes on or before June 11, 2013. Upon consummation of the tender offer, approximately \$213.6 million aggregate principal amount of the  $9\frac{1}{8}\%$  Senior Notes were purchased. Total additional consideration paid in the tender offer, including the early tender premium payment, was approximately \$30.7 million. The tender offer was financed with the \$244.3 million of net proceeds from the issuance of the  $5\frac{3}{4}\%$  Senior Notes Due 2023. As a result of the tender offer, the Company recorded a \$30.3 million loss on extinguishment of debt during the quarter ended June 27, 2013.

Table of Contents

As of September 26, 2013, we had approximately \$980.9 million aggregate principal amount outstanding under the Term Facility, \$315.7 million aggregate principal amount outstanding (including premium) under the 9<sup>1</sup>/<sub>8</sub>% Senior Notes, \$394.4 million aggregate principal amount outstanding (net of debt discount) under the 8<sup>5</sup>/<sub>8</sub>% Senior Notes, \$250.0 million aggregate principal amount outstanding under the 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2025 and \$250.0 million aggregate principal amount outstanding under the 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2023. As of September 26, 2013, we had approximately \$2.7 million outstanding in letters of credit, leaving approximately \$82.3 million available for drawing under the Revolving Facility. As of September 26, 2013, we are in full compliance with all agreements, including all related covenants, governing our outstanding debt obligations.

On October 23, 2013, Regal Cinemas entered into an additional hedging relationship via a distinct interest rate swap agreement with an effective date of June 30, 2015 and a maturity term of three years from the effective date of the swap. The swap will require Regal Cinemas to pay interest at a fixed rate of 1.828% and receive interest at a variable rate. The interest rate swap is designated to hedge \$200 million of variable rate debt obligations.

On October 24, 2013, the Company declared a cash dividend of \$0.21 per share on each share of the Company's Class A and Class B common stock (including outstanding restricted stock), payable on December 13, 2013, to stockholders of record on December 4, 2013. These dividends have been or will be funded through cash flow from operations and available cash on hand. We, at the discretion of the board of directors and subject to applicable law, anticipate paying regular quarterly dividends on our Class A and Class B common stock for the foreseeable future. The amount, if any, of the dividends to be paid in the future will depend upon our then available cash, anticipated cash needs, overall financial condition, loan agreement restrictions, future prospects for earnings and cash flows, as well as other relevant factors.

Net cash flows provided by (used in) financing activities were approximately \$121.4 million and \$(114.2) million for the Fiscal 2013 Period and the Fiscal 2012 Period, respectively. The \$235.6 million increase in cash flows provided by financing activities during the Fiscal 2013 Period as compared to the Fiscal 2012 Period was primarily attributable the impact of receiving \$250.0 million in gross proceeds from the issuance of our 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2023 and \$250.0 million in gross proceeds from the issuance of our 5<sup>3</sup>/<sub>4</sub>% Senior Notes Due 2025 in the Fiscal 2013 Period, partially offset by the impact of \$244.3 million of cash used to repurchase a portion of our 9<sup>1</sup>/<sub>8</sub>% Senior Notes and the impact of \$13.5 million cash paid for debt acquisition costs during the Fiscal 2013 Period.

EBITDA

Earnings before interest, taxes and depreciation and amortization ("EBITDA") was approximately \$211.1 million and \$117.0 million for the Q3 2013 Period and the Q3 2012 Period, respectively, and \$481.4 million and \$413.8 million for the Fiscal 2013 Period and the Fiscal 2012 Period, respectively. The increase in EBITDA for the Q3 2013 Period was primarily attributable to an increase in operating income as described above, the impact of the \$30.9 million gain on sale of NCM, Inc. common stock recorded during the Q3 2013 Period and higher equity earnings generated by certain of our equity method investments (included in "Other, net") during the Q3 2013 Period. The increase in EBITDA for the Fiscal 2013 Period was primarily attributable to an increase in operating income as described above, the impact of the gain on sale of NCM, Inc. common stock and higher equity earnings generated by certain of our equity method investments, partially offset by the impact of the \$30.3 million loss on debt extinguishment related to the repurchase of approximately \$213.6 million aggregate principal amount of the Company's 9<sup>1</sup>/<sub>8</sub>% Senior Notes. The Company uses EBITDA as a supplemental liquidity measure because we find it useful to understand and evaluate our capacity, excluding the impact of interest, taxes, and non-cash depreciation and amortization charges, for servicing our debt, paying dividends and otherwise meeting our cash needs, prior to our consideration of the impacts of other potential sources and uses of cash, such as working capital items. We believe that EBITDA is useful to investors for these purposes as well. EBITDA should not be considered an alternative to, or more meaningful than, net cash

provided by or used in operating activities, as determined in accordance with U.S. generally accepted accounting principles ("GAAP"), since it omits the impact of interest, taxes and changes in working capital that use or provide cash (such as receivables, payables and inventories) as well as the sources or uses of cash associated with changes in other balance sheet items (such as long-term loss accruals and deferred items). Because EBITDA excludes depreciation and amortization, EBITDA does not reflect any cash requirements for the replacement of the assets being depreciated and amortized, which assets will often have to be replaced in the future. Further, EBITDA, because it also does not reflect the impact of debt service, income taxes, cash dividends, capital expenditures and other cash commitments from time to time as described in more detail elsewhere in this Form 10-Q, does not represent how much discretionary cash we have available for other purposes. Nonetheless, EBITDA is a key measure expected by and useful to our fixed income investors, rating agencies and the banking community all of whom believe, and we concur, that these measures are critical to the capital markets' analysis of our ability to service debt, fund capital expenditures, pay dividends and otherwise meet cash needs, respectively. We also evaluate EBITDA because it is clear that movements in these non-GAAP measures impact our ability to attract financing and pay dividends.

Table of Contents

EBITDA, as calculated, may not be comparable to similarly titled measures reported by other companies. A reconciliation of EBITDA to net cash provided by operating activities is calculated as follows (in millions):

	Q3 2013 Period	Q3 2012 Period	Fiscal 2013 Period	Fiscal 2012 Period
EBITDA	\$211.1	\$117.0	\$481.4	\$413.8
Interest expense, net	(35.0)	(32.3)	(106.5)	(102.8)
Provision for income taxes	(50.2)	(15.7)	(92.2)	(65.9)
Deferred income taxes	3.8	20.4	6.3	29.8
Changes in operating assets and liabilities	(100.0)	(114.3)	(31.3)	(114.6)
Loss on extinguishment of debt	—	—	30.7	—
Gain on sale of NCM, Inc. common stock	(30.9)	—	(30.9)	—
Other items, net	0.2	17.7	(1.9)	21.4
Net cash provided by (used in) operating activities	\$(1.0)	\$(7.2)	\$255.6	\$181.7

## Contractual Cash Obligations and Commitments

The Company has assumed long-term contractual obligations and commitments in the normal course of business, primarily debt obligations and non-cancelable operating leases. Other than the operating leases that are detailed below, the Company does not utilize variable interest entities or any other form of off-balance sheet financing. As of September 26, 2013, the Company's estimated contractual cash obligations and commercial commitments over the next several periods are as follows (in millions):

	Payments Due By Period				
	Total	Current	13 - 36 months	37 - 60 months	After 60 months
Contractual Cash Obligations:					
Debt obligations(1)	\$2,198.0	\$12.3	\$ 25.0	\$ 1,266.3	\$894.4
Future interest on debt obligations(2)	756.9	124.2	243.2	203.5	186.0
Capital lease obligations, including interest(3)	27.2	4.3	6.6	4.4	11.9
Lease financing arrangements, including interest(3)	140.2	20.3	37.4	36.3	46.2
Purchase commitments(4)	73.9	55.3	18.6	—	—
Operating leases(5)	3,198.0	404.6	769.6	722.5	1,301.3
FIN 48 liabilities(6)	1.0	1.0	—	—	—
Other long term liabilities	0.3	0.3	—	—	—
Total	\$6,395.5	\$622.3	\$ 1,100.4	\$ 2,233.0	\$2,439.8
Amount of Commitment Expiration per Period					
	Total Amounts Available	Current	13 - 36 months	37 - 60 months	After 60 months
Other Commercial Commitments(7)	\$85.0	\$—	\$ —	\$ 85.0	\$—

These amounts are included on our unaudited consolidated balance sheet as of September 26, 2013. Our Credit (1) Agreement provides for mandatory prepayments under certain scenarios as further described in Note 5 to the 2012 Audited Consolidated Financial Statements.

(2) Future interest payments on the Company's unhedged debt obligations (consisting of approximately \$680.9 million of variable interest rate borrowings under the Term Facility, \$311.4 million outstanding under the 9<sup>1</sup>/<sub>8</sub>% Senior

Edgar Filing: REGAL ENTERTAINMENT GROUP - Form 10-Q

Notes, \$400.0 million outstanding under the  $8\frac{5}{8}\%$  Senior Notes, \$250.0 million outstanding under the  $5\frac{3}{4}\%$  Senior Notes Due 2025, \$250.0 million outstanding under the  $5\frac{3}{4}\%$  Senior Notes Due 2023 and approximately \$7.0 million of other debt obligations) are based on the stated fixed rate or in the case of the \$680.9 million of variable interest rate borrowings under the Term Facility, the current interest rate specified in our Credit Agreement as of September 26, 2013 (2.78%). Future interest payments on the Company's hedged indebtedness as of September 26, 2013 (the remaining \$300.0 million of borrowings under the Term Facility) are based on (1) the applicable margin (as defined in

Table of Contents

Note 4—"Debt Obligations") as of September 26, 2013 (2.50%) and (2) the expected fixed interest payments under the Company's interest rate swap agreements, which are further described in Note 4—"Debt Obligations" to the accompanying unaudited condensed consolidated financial statements.

The present value of these obligations, excluding interest, is included on our consolidated balance sheet as of September 26, 2013. Future interest payments are calculated based on interest rates implicit in the underlying leases, which have a weighted average interest rate of 11.07%, maturing in various installments through 2028.

(3) Refer to Note 4—"Debt Obligations" to the accompanying unaudited condensed consolidated financial statements and Note 5 to the 2012 Audited Consolidated Financial Statements for additional information about our capital lease obligations and lease financing arrangements.

Includes estimated capital expenditures and investments to which we were committed as of September 26, 2013, (4)including improvements associated with existing theatres, the construction of new theatres, the estimated cost of ADA related betterments and investments in non-consolidated entities.

We enter into operating leases in the ordinary course of business. Such lease agreements provide us with the option to renew the leases at defined or then fair value rental rates for various periods. Our future operating lease (5)obligations would change if we exercised these renewal options or if we enter into additional operating lease agreements. Our operating lease obligations are further described in Note 6 to the 2012 Audited Consolidated Financial Statements.

(6) The table does not include approximately \$8.3 million of recorded liabilities associated with unrecognized state tax benefits because the timing of the related payments was not reasonably estimable as of September 26, 2013.

In addition, as of September 26, 2013, Regal Cinemas had approximately \$82.3 million available for drawing (7)under the \$85.0 million Revolving Facility. Regal Cinemas also maintains a sublimit within the Revolving Facility of \$10.0 million for short-term loans and \$30.0 million for letters of credit.

We believe that the amount of cash and cash equivalents on hand, cash flow expected from operations and availability under our Revolving Facility will be adequate for the Company to execute its business strategy and meet anticipated requirements for lease obligations, capital expenditures, working capital and debt service for the next 12 months.

Recent Accounting Pronouncements

For a discussion of the recent accounting pronouncements relevant to our operations, please refer to the information provided under Note 10—"Recent Accounting Pronouncements" of our notes to the accompanying unaudited condensed consolidated financial statements included in Part I, Item 1 (Financial Statements) of this Form 10-Q, which information is incorporated herein by reference.

Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company is exposed to various market risks including interest rate risk and equity price risk. The Company's interest rate risk is confined to interest rate exposure of its and its wholly owned subsidiaries' debt obligations that bear interest based on floating rates. The Credit Agreement provides variable rate interest that could be adversely affected by an increase in interest rates. Borrowings under the Term Facility bears interest, at Regal Cinemas' option, at either a base rate or an adjusted LIBOR rate plus, in each case, an applicable margin.

Under the terms of the Company's effective interest rate swap agreements (which hedge an aggregate of \$300.0 million of variable rate debt obligations as of September 26, 2013) described in Note 4—"Debt Obligations," Regal Cinemas pays interest at fixed rates ranging from 1.325% to 1.820% and receives interest at a variable rate based on the 3-month LIBOR.

As of September 26, 2013 and December 27, 2012, borrowings of \$980.9 million and \$988.4 million, respectively, were outstanding under the Term Facility at an effective interest rate of 3.20% (as of September 26, 2013) and 3.53% (as of December 27, 2012), after the impact of the interest rate swaps is taken into account. A hypothetical change of



10% in the Company's effective interest rate under the Term Facility as of September 26, 2013, would increase or decrease interest expense by \$0.8 million for the quarter ended September 26, 2013.

In addition, the Company is exposed to equity price risk associated with approximately 0.8 million shares of stock held in RealD, Inc. as described further in Note 11—"Fair Value of Financial Instruments." Such shares of stock are accounted for as available for sale securities with recurring fair value adjustments recorded as a component of accumulated other comprehensive loss/income (net of related tax effects).

Table of Contents

Item 4. CONTROLS AND PROCEDURES

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed by us in the reports that we file or submit to the Commission under the Exchange Act, is recorded, processed, summarized and reported within the time periods specified by the Commission's rules and forms, and that information is accumulated and communicated to our management, including our principal executive, principal financial and principal accounting officers (whom we refer to in this periodic report as our Certifying Officers), as appropriate to allow timely decisions regarding required disclosure. Our management evaluated, with the participation of our Certifying Officers, the effectiveness of our disclosure controls and procedures as of September 26, 2013, pursuant to Rule 13a-15(b) under the Exchange Act. Based upon that evaluation, our Certifying Officers concluded that, as of September 26, 2013, our disclosure controls and procedures were effective.

There were no changes in our internal control over financial reporting that occurred during our most recently completed fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II—OTHER INFORMATION

Item 1. LEGAL PROCEEDINGS

Information required to be furnished by us under this Part II, Item 1 (Legal Proceedings) is incorporated by reference to Note 7—"Commitments and Contingencies" of our notes to the accompanying unaudited condensed consolidated financial statements included in Part I, Item 1 (Financial Statements) of this quarterly report on Form 10-Q.

Item 1A. RISK FACTORS

There have been no material changes from risk factors as previously disclosed in our annual report on Form 10-K filed on February 25, 2013 with the Commission (File No. 001-31315) for the fiscal year ended December 27, 2012.

Item 6. EXHIBITS

Exhibit Number	Description
31.1	Rule 13a-14(a) Certification of Chief Executive Officer of Regal
31.2	Rule 13a-14(a) Certification of Chief Financial Officer of Regal
32	Section 1350 Certifications
101	Financial statements from the quarterly report on Form 10-Q of Regal Entertainment Group for the quarter ended September 26, 2013, filed on November 5, 2013, formatted in XBRL: (i) the Unaudited Condensed Consolidated Balance Sheets, (ii) the Unaudited Condensed Consolidated Statements of Income, (iii) the Unaudited Condensed Consolidated Statements of Comprehensive Income, (iv) the Unaudited Condensed Consolidated Statements of Cash Flows and (v) the Notes to Unaudited Condensed Consolidated Financial Statements tagged as detailed text.



Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

REGAL ENTERTAINMENT GROUP

Date: November 5, 2013

By: /s/ AMY E. MILES  
Amy E. Miles  
Chief Executive Officer (Principal Executive Officer)

Date: November 5, 2013

By: /s/ DAVID H. OWNBY  
David H. Ownby  
Executive Vice President, Chief Financial Officer and Treasurer  
(Principal Financial Officer and Principal Accounting Officer)

Table of Contents

EXHIBIT INDEX

Exhibit Number	Description
31.1	Rule 13a-14(a) Certification of Chief Executive Officer of Regal
31.2	Rule 13a-14(a) Certification of Chief Financial Officer of Regal
32	Section 1350 Certifications
101	Financial statements from the quarterly report on Form 10-Q of Regal Entertainment Group for the quarter ended September 26, 2013, filed on November 5, 2013, formatted in XBRL: (i) the Unaudited Condensed Consolidated Balance Sheets, (ii) the Unaudited Condensed Consolidated Statements of Income, (iii) the Unaudited Condensed Consolidated Statements of Comprehensive Income, (iv) the Unaudited Condensed Consolidated Statements of Cash Flows and (v) the Notes to Unaudited Condensed Consolidated Financial Statements tagged as detailed text.
54	